

390



**SUBMITTAL TO THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**

**FROM:** Executive Office

**SUBMITTAL DATE:**  
September 21, 2009

**SUBJECT:** Department Position Report for Final FY 2008-09 and for Projected FY 2009-10

**RECOMMENDED MOTION:** That the Board of Supervisors receive and file this report

**BACKGROUND:** Current estimates indicate that Riverside County's General Fund ended last year with a fund balance of over \$60 million, about \$35 million more than was estimated in the new budget. At this time it appears that the additional balance comes from about \$23 million of reserves requested by DPSS at the beginning of the year but not used, departmental activity, contingency, and repayment of a general-fund loan. Closing actions organized by the Auditor-Controller and the Executive Office are still adjusting ending balance, so it is prudent to wait until the first quarter budget report to calculate an official final balance. Also, at that time the Board will be presented with recommended uses for this one-time money.

Given the reduction in our reserves, department adherence to budget targets is critical to maintaining budgetary integrity. At the same time, public safety budget targets for FY 2009-10 were reduced from department requests, but creating a plan to meet those targets was left to the elected department heads. Accordingly, we have taken a first look at budgets well in advance of the customary time, with the first quarter budget report.

(Continued on Page 2)

Christopher Hans,  
Deputy CEO

<b>FINANCIAL DATA</b>	Current F.Y. Total Cost:	\$ 0	In Current Year Budget:	No
	Current F.Y. Net County Cost:	\$ 0	Budget Adjustment:	No
	Annual Net County Cost:	\$ 0	For Fiscal Year:	2009/10

<b>SOURCE OF FUNDS:</b>	Positions To Be Deleted Per A-30	<input type="checkbox"/>
	Requires 4/5 Vote	<input type="checkbox"/>

**C.E.O. RECOMMENDATION:** APPROVE

BY:   
Jay E. Orr

County Executive Office Signature

- Policy
- Policy
- Consent
- Consent

Dept's Recomm.:  
Per Exec. Ofc.:

**BACKGROUND:** (Continued)

With only two months of budget data, there are limiting factors that hinder our effort to accurately estimate how departments will end FY 2009-10. Revenue projections based on two months are especially unreliable given that very little is received in the first quarter. Personnel costs can reasonably be extrapolated to a full year as these costs are stabilizing. However, the value of simple projections is further eroded in departments where an early retirement incentive is still available. For these public safety departments, it will be difficult to project full year costs until the final count of retirees is known.

Two months of revenue and expenses were collected and examined for all general-fund departments. Both total expenses and personnel expenses were assumed to represent one-sixth of this year's eventual actual cost. Departments that have spent less than 12 percent of their personnel allocation and less than 16 percent of their total allocation are showing no early, obvious signs of budget distress.

Thirteen departments failed this admittedly early and simple stress test, each because personnel expenses are trending above target. These departments include the Clerk of the Board, Executive Office, NPDES, Clerk-Recorder, Auditor-Controller, County Counsel, District Attorney, Public Defender, Sheriff, Mental Health, Animal Control, Detention Health and Facilities Management. Savings from furloughs and early retirement are not yet having their full effect; later in the year, furlough and retirement savings should have returned some or all of these departments to within target. The Board will be updated about these departments in the quarterly budget reports.

Bearing in mind the limitations mentioned above, three of the thirteen general fund departments that failed the simple stress test have elected department heads, and also exceeded their old-year NCC budget targets. These are the Auditor-Controller, District Attorney and Sheriff. These departments warrant closer review and report in the first quarter budget report.

Attachment A of this report has two elements: 1) an explanation of why departments bettered their old-year budget targets; and 2) an explanation of why departments exceeded their old-year budget targets.

Four departments performed better than target by a total of about \$51 million and are discussed at the beginning of Attachment A. Seven departments are singled out for closer scrutiny because they exceeded their budgeted NCC target by between \$0.7 million and \$6.3 million. Collectively, these seven departments were over NCC target by about \$19.7 million.

Attachment B of this report gives the FY 2008-09 ending position of all general-fund departments in more detail. This report corrects \$38.3 million of Prop172 revenue shortfalls in public safety and \$5.7 million of SB90 revenue shortfalls in various departments.

The net of department activities adds to or decreases ending fund balance that can be carried over to and used in the new year. A final report on this carryover fund balance will be included in the first quarter budget report.

At this time, the County's Executive Officer has decided to relax the hiring freeze so that department managers can adjust to their staffing demands. Maximum Fill Rate (MFR) controls will remain in effect to control budget growth – see Attachment C. Appointed department heads are directed to continue to reduce costs to meet budget controls. Constitutional officers should advise the Board of their progress in meeting budget targets.

# Department Report for Final FY 2008-09 and for Projected FY 2009-10

## ATTACHMENT A

**NCC RETURNED TO THE GENERAL FUND:** Two departments, DPSS and Facilities Management, provided most of the county's FY 2008-09 surplus. The vast majority of department heads were either at or better than their target as can be seen in Attachment B.

- DPSS – Surplus of \$20 million plus returned reserve of \$22 million

Despite the unprecedented growth in demand for services, the Department took active steps to reduce costs in all feasible areas in response to county funding cuts and anticipated state budget cuts. In addition, DPSS received increase federal funding, which by design was intended to mitigate the need for county and reserve funding.

In light of the federal funding expiring next fiscal year, as well as anticipated increases in caseloads and expenditures as a result of the economic recession, the department anticipates that there may be a need to use the reserve funding next year to sustain operations.

The department anticipates the need for a large amount of one time general fund support when the state increases program spending. The increase could happen within the next two fiscal years and could require an infusion of over \$20 million. The department therefore requests that all of the \$22 million released from reserve last year be returned to reserve. A more detailed explanation along with a formal recommendation will be included in the first quarter budget report.

- EDA (Facilities Management) – Surplus of \$8 million

The Facilities Management Department reported a FY 2008-09 surplus of about \$7.5 million. Most of this came from two sources: 1) Custodial operations where a combination of salary savings from a high employee turnover rate and reduced costs from the resulting use of TAP employees led to a \$4 million surplus; and 2) Property Management where revenue from leased facilities led to a \$2.8 million surplus.

The department has identified several pressing needs and liabilities that lead it to request that the whole surplus be placed into reserve. A more detailed explanation along with a formal recommendation will be included in the first quarter budget report.

- Fire – Erased a potential \$2 million deficit

In the FY 2008-09 mid-year budget report, the Fire Department reported a possible \$2 million deficit. Through the enactment of several cost cutting measures and judicious management of their budget the Fire Department has ended FY 2008-09 with a balanced budget.

- Board of Supervisors and Clerk of the Board – Surplus of \$0.425 million

This department saved almost one-half million dollars that could then be used in the new year.

- Agricultural Commissioner – Surplus of \$0.4 million

Cautious planning and tight cost controls allowed this small department to exceed expectations.

# Department Report for Final FY 2008-09 and for Projected FY 2009-10

## ATTACHMENT A

**ADDITIONAL NCC NEEDED:** The departments that exceeded their budgets by the largest amounts include Public Health, Animal Control, Sheriff, District Attorney, Registrar of Voters, Detention Health, and Public Defender.

Shortfalls in either Public Safety Sales Tax (Prop172) or State Mandate Reimbursement (SB90) revenue are not counted against departments in this report. The figures below show extra NCC needed despite having all Prop172 and SB90 shortfalls covered.

- Public Health – Over budget by \$6.3 million

During FY 2008-09 a number of revenue sources for the Department of Public Health (DPH) decreased at a pace too fast for adjustment. Realignment revenue, which is a combination of vehicle license fees and sales tax, decreased \$1.6 million. In addition, the department optimistically projected that growth in patients and commercial insurance would increase clinic revenue. While clinic visits have remained high, revenue generating areas have not increased, resulting in a \$2 million revenue shortfall. At the end of FY 2007-08 DPH was confident that the state would approve applications for higher federally qualified health center reimbursement rates retroactive to the opening and expansion of three clinics. The application was ultimately approved but reimbursements were not retroactive before July 1, 2008 resulting in an additional revenue loss of \$1.4 million. Other grant revenue sources also decreased. The complicated layoff process and the early retirement option offered by the county, delayed the initiation of necessary layoffs. Both of these actions further compromised cost reimbursement driven grant revenue. The decrease in salary costs also decreased the ability to offset fixed overhead costs. DPH did react to the decreasing revenue by decreasing expenditures, but the revenue trended downward faster than the department was able to react to.

For FY 2009-10 DPH is carefully watching all revenue sources and has already had two additional rounds of layoffs to offset decreasing revenue. Personnel assignments are being carefully monitored to ensure that staffing in grant-funded programs is maintained. Realignment revenue was budgeted downward an additional \$1.3 million. The methodology for projecting clinic revenue was revised and is now based on the current patient mix and reimbursement rates. The department will monitor expenses and revenue monthly and request budget adjustments quarterly as needed.

- Animal Services – Over budget by \$3.9 million

The Department of Animal Services (DAS) attributes the FY 2008-09 NCC overrun to a lower than expected revenue stream. Payment of \$1.2 million for services to the City of Riverside for the last six months of FY 2008-09 has not been received; city management has now indicated that the payment will be made before the end of September. Although DAS anticipates that this will eventually be a source of revenue, the new administrative citation program got off to a slow start. Animal license revenue was expected to increase due to a state-mandated requirement that veterinarians submit client information on all rabies certificates issued. The department actually realized about one-half the revenue that was budgeted. The discretionary expenditures within DAS were curtailed, but the necessary ones, including those for the care of the animals continued.

For FY 2009-10 DAS has adjusted revenue to align it with the current projections. The hours of operation at the shelters have been decreased and there have been several rounds of layoffs. Service levels will be adjusted to meet what the cities are able to support. The new Northwest shelter will open at the current Riverside Shelter operation level, with expansion capability when future funding allows. The new San Jacinto facility will be opened after adequate funding is identified.

# Department Report for Final FY 2008-09 and for Projected FY 2009-10

## ATTACHMENT A

- Sheriff's Department – Over budget by \$3.1 million

The Sheriff's budget shortfall stands at \$3.1 million for FY 2008-09. This shortfall remains after actions were taken to backfill \$25 million in Prop172 and SB90 revenue shortfalls. The department's cost cutting measures resulted in savings in the areas of overtime, capital outlay, fleet cost and a number of other discretionary spending areas.

Several divisions did finish the year with a collective \$3.8 million surplus: Support, Corrections, Courts, and Coroner. This surplus partially offset losses in other divisions, resulting in the full-department deficit of \$3.1 million.

Sheriff Administration's FY 2008-09 budgetary shortfall of about \$0.3 million was primarily due to the unanticipated retirements of a number of executive staff members. Retirement pay outs exceeded budget by about \$0.7 million. This budget also incurred nearly \$90,000 in unfunded expenditures attributed to education incentives negotiated by County HR and implemented during the fiscal year.

The department projects a \$1.3 million dollar "payout" deficit for FY 2009-10 due to unanticipated retirements among executive staff. This deficit will be partially mitigated by \$0.65 million in salary savings associated with those vacant positions.

Sheriff's Patrol closed the year with an adjusted shortfall of about \$6.8 million. As discussed during the FY 2008-09 quarterly reports, law enforcement contracts were significantly affected by the region's economic decline. Reduced service levels and contract cancellations resulted in a \$2.3 million revenue shortfall last fiscal year.

The effects of the five percent NCC cut were evident in this budget's salary & benefit deficit of \$3.1 million. Through the budget process and quarterly reports, the department advised that reduced NCC targets could only be met through staffing reductions. However, the department continued to meet jail expansion needs and sustain the Board's established patrol ratio of 1.2/1,000. Additionally, Patrol absorbed over \$0.4 million in unfunded educational incentive costs. These incentives were negotiated by County HR and implemented during the fiscal year.

Finally, the Sheriff's Department reports the new-year 10 percent NCC reduction as a \$13 million structural deficit to begin the 2009-10 fiscal year. At the same time, staff is hopeful that a reduced workforce realized through early retirement incentives and attrition, coupled with stimulus proceeds, will enable the department to balance the budget by the end of the year.

- District Attorney (DA) - Over budget by \$2.7 million

The District Attorney's budget shortfall ended at \$2.7 million for FY 2008-09. This shortfall remains after actions were taken to backfill about \$9 million in Prop172 and SB90 revenue shortfalls. Below is a quote from a letter recently sent by the DA to the Executive Office; it summarizes the difficulties faced by that department that contributed to its budget over run.

"In summary, the dedicated and vigilant efforts of the District Attorney's Office reduced spending substantially and increased revenues where it was legally permissible to do so. These efforts kept the anticipated budget overages to a minimum. Factors outside the control of the District Attorney's Office resulted in the overages. The District Attorney's Office was burdened with uncontrolled set mandated costs of ISFs but could not anticipate nor budget for the increases over set amounts provided to the Office. No one from the ISF departments informed us that they were going to exceed their budgets. The Executive Office set a high vacancy rate with the understanding that overages would occur. So, a need for additional funding for salaries and

## Department Report for Final FY 2008-09 and for Projected FY 2009-10

### ATTACHMENT A

benefits was anticipated by the Executive Office. The increased costs of the early retirement program was factored into a cost benefit analysis by the Executive Office and it was determined that increased costs leading to budget overages was tolerable for budget savings in future fiscal years. The District Attorney's Office was not involved in that decision and certainly could not have anticipated such a program almost a year earlier during the budget process. Finally, revenue losses impacted all departments in the County. The losses were not anticipated and not controllable."

To balance the new year's budget, the DA has focused on improving revenue and cutting costs. The District Attorney's Office has applied for \$7.3 million in grant funding over the next two years. The DA's request to have used furniture in the new downtown office building will soon result in a \$3 million savings to the General Fund, though not specific to the department. Further, the department requests that ISF charges be reviewed and lowered where appropriate; this review has commenced. There will be some savings as a result of early retirements. The amount will depend both on the number of employees that take advantage of the offer and the length of time that the positions remain vacant.

- Registrar of Voters - Over budget by \$1.8 million

The Registrar of Voters' budget exceeded its NCC target by about \$1.8 million to offset the unreimbursed cost of conducting the May 19, 2009 special election. Governor Schwarzenegger promised to reimburse counties for the cost of conducting the special election; however, this reimbursement was not reflected in the state's final budget. The California Department of Finance has assured counties this cost will be reimbursed, but the reimbursement has not materialized. Discussions between the Urban Counties Caucus and California's legislative leadership are still ongoing.

The old year deficit was unavoidable and will not be repeated in the new year unless another unfunded state mandate is applied.

- Detention Health – Over budget by \$0.9 million

This department has no control over the number of patients referred by the Sheriff's Department. Further, Detention Health is unable to recover its full costs for these services.

- Public Defender (PD) – Over budget by \$0.7 million

The Public Defender ended the year 14 positions below the hiring cap (MFR) established in November. However this was not enough to offset the five percent cut to NCC. Increased facility costs (leases, maintenance and renovations) were the main cause of the overage, with many of these obligations carrying over from the previous fiscal year. In response, plans to relocate some offices were canceled, resulting in some minor savings.

With so many vacancies, the Public Defender was forced to declare "unavailable" in about 10 percent of the new cases assigned. These cases were handled by the conflicts panels, generally resulting in a higher per-case cost. At the same time, costs of providing expert witnesses in death penalty cases are rising dramatically.

# FY 08/09 General Fund YE NCC Summary

Attachment B

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
<b>1000100000 Board Of Supervisors</b>									
500000	14,438,757	0	0	14,438,757	13,258,413	750,000	0	14,008,413	
700000	-4,231,747	0	0	-4,231,747	-4,225,038	0	0	-4,225,038	
<b>Sub total</b>	<b>10,207,010</b>	<b>0</b>	<b>0</b>	<b>10,207,010</b>	<b>9,033,374</b>	<b>750,000</b>	<b>0</b>	<b>9,783,374</b>	<b>423,636</b>
<b>1000200000 Assessment Appeals Board</b>									
500000	576,650	0	0	576,650	590,606	0	0	590,606	
700000	-314,000	0	0	-314,000	-312,980	0	0	-312,980	
<b>Sub total</b>	<b>262,650</b>	<b>0</b>	<b>0</b>	<b>262,650</b>	<b>277,626</b>	<b>0</b>	<b>0</b>	<b>277,626</b>	<b>-14,976</b>
<b>1100100000 Executive Office</b>									
500000	4,761,200	0	0	4,761,200	4,636,529	0	0	4,636,529	
700000	-948,870	0	0	-948,870	-864,238	0	0	-864,238	
<b>Sub total</b>	<b>3,812,330</b>	<b>0</b>	<b>0</b>	<b>3,812,330</b>	<b>3,772,291</b>	<b>0</b>	<b>0</b>	<b>3,772,291</b>	<b>40,039</b>
<b>1100900000 Contrib To Trial Court Funding</b>									
500000	34,145,428	0	0	34,145,428	31,415,773	0	0	31,415,773	
700000	-100,000	0	0	-100,000	-5	0	0	-5	
<b>Sub total</b>	<b>34,045,428</b>	<b>0</b>	<b>0</b>	<b>34,045,428</b>	<b>31,415,769</b>	<b>0</b>	<b>0</b>	<b>31,415,769</b>	<b>2,629,659</b>
<b>1101000000 Contribution To Other Funds</b>									
500000	128,121,562	0	0	128,121,562	123,955,958	0	0	123,955,958	
700000	-2,746,500	0	0	-2,746,500	-2,746,500	0	0	-2,746,500	
<b>Sub total</b>	<b>125,375,062</b>	<b>0</b>	<b>0</b>	<b>125,375,062</b>	<b>121,209,458</b>	<b>0</b>	<b>0</b>	<b>121,209,458</b>	<b>4,165,604</b>
<b>1101200000 Court Sub-Fund Budget</b>									
500000	13,951,948	0	0	13,951,948	688,467	0	0	688,467	
700000	-7,533,384	-6,418,564	0	-13,951,948	-635,392	0	0	-635,392	
<b>Sub total</b>	<b>6,418,564</b>	<b>-6,418,564</b>	<b>0</b>	<b>0</b>	<b>53,075</b>	<b>0</b>	<b>0</b>	<b>53,075</b>	<b>-53,075</b>
<b>1101400000 County Contrib To Hlth and M</b>									
500000	68,878,794	0	0	68,878,794	61,042,295	0	0	61,042,295	
700000	-60,000,000	0	0	-60,000,000	-52,163,658	0	0	-52,163,658	
<b>Sub total</b>	<b>8,878,794</b>	<b>0</b>	<b>0</b>	<b>8,878,794</b>	<b>8,878,637</b>	<b>0</b>	<b>0</b>	<b>8,878,637</b>	<b>157</b>
<b>1102100000 Interest On Trans &amp; Teeter</b>									
500000	9,750,250	0	0	9,750,250	9,644,945	0	0	9,644,945	
700000	-4,202,100	0	0	-4,202,100	-4,185,121	0	0	-4,185,121	
<b>Sub total</b>	<b>5,548,150</b>	<b>0</b>	<b>0</b>	<b>5,548,150</b>	<b>5,459,824</b>	<b>0</b>	<b>0</b>	<b>5,459,824</b>	<b>88,326</b>
<b>1102900000 Legislative-Admin Support</b>									
500000	2,606,846	0	0	2,606,846	2,479,284	12,500	0	2,491,784	

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
700000	-30,000	0	0	-30,000	-73,631	0	0	-73,631	
<b>Sub total</b>	<b>2,576,846</b>	<b>0</b>	<b>0</b>	<b>2,576,846</b>	<b>2,405,654</b>	<b>12,500</b>	<b>0</b>	<b>2,418,154</b>	<b>158,692</b>
<b><i>1103300000 Confidential Court Orders</i></b>									
500000	399,948	0	0	399,948	399,947	0	0	399,947	
<b>Sub total</b>	<b>399,948</b>	<b>0</b>	<b>0</b>	<b>399,948</b>	<b>399,947</b>	<b>0</b>	<b>0</b>	<b>399,947</b>	<b>1</b>
<b><i>1103800000 EO Subfund Operations</i></b>									
500000	9,367,387	0	0	9,367,387	2,995	0	0	2,995	
700000	-9,367,387	0	0	-9,367,387	0	0	0	0	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,995</b>	<b>0</b>	<b>0</b>	<b>2,995</b>	<b>-2,995</b>
<b><i>1103900000 Court Facilities</i></b>									
500000	3,873,756	0	0	3,873,756	3,839,546	0	0	3,839,546	
<b>Sub total</b>	<b>3,873,756</b>	<b>0</b>	<b>0</b>	<b>3,873,756</b>	<b>3,839,546</b>	<b>0</b>	<b>0</b>	<b>3,839,546</b>	<b>34,210</b>
<b><i>1105000000 Natl Pollutant Dschrg Elim Sys</i></b>									
500000	2,730,276	0	0	2,730,276	1,759,860	0	0	1,759,860	
700000	0	0	0	0	-10,000	0	0	-10,000	
<b>Sub total</b>	<b>2,730,276</b>	<b>0</b>	<b>0</b>	<b>2,730,276</b>	<b>1,749,860</b>	<b>0</b>	<b>0</b>	<b>1,749,860</b>	<b>980,416</b>
<b><i>1109000000 Approp For Contingency-Gener</i></b>									
500000	57,273,683	0	0	57,273,683	0	0	43991125	43,991,125	
<b>Sub total</b>	<b>57,273,683</b>	<b>0</b>	<b>0</b>	<b>57,273,683</b>	<b>0</b>	<b>0</b>	<b>43,991,125</b>	<b>43,991,125</b>	<b>13,282,558</b>
<b><i>1109900000 Indigent Defense</i></b>									
500000	13,319,639	0	0	13,319,639	13,025,915	0	0	13,025,915	
700000	-125,000	0	0	-125,000	-151,180	0	0	-151,180	
<b>Sub total</b>	<b>13,194,639</b>	<b>0</b>	<b>0</b>	<b>13,194,639</b>	<b>12,874,734</b>	<b>0</b>	<b>0</b>	<b>12,874,734</b>	<b>319,905</b>
<b><i>1130100000 Human Resources</i></b>									
500000	9,488,857	0	0	9,488,857	9,565,698	0	13526.13	9,579,224	
700000	-9,488,857	0	0	-9,488,857	-9,383,782	0	0	-9,383,782	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,917</b>	<b>0</b>	<b>13,526</b>	<b>195,443</b>	<b>-195,443</b>
<b><i>1200100000 Assessor</i></b>									
500000	28,383,857	0	0	28,383,857	26,311,527	287,500	0	26,599,027	
700000	-15,434,637	-2,763,220	0	-18,197,857	-16,596,404	0	0	-16,596,404	
<b>Sub total</b>	<b>12,949,220</b>	<b>-2,763,220</b>	<b>0</b>	<b>10,186,000</b>	<b>9,715,123</b>	<b>287,500</b>	<b>0</b>	<b>10,002,623</b>	<b>183,377</b>
<b><i>1200200000 County Clerk-Recorder</i></b>									
500000	21,780,204	0	0	21,780,204	8,114,112	0	0	8,114,112	
700000	-11,194,060	-10,586,144	0	-21,780,204	-8,111,578	0	0	-8,111,578	
<b>Sub total</b>	<b>10,586,144</b>	<b>-10,586,144</b>	<b>0</b>	<b>0</b>	<b>2,534</b>	<b>0</b>	<b>0</b>	<b>2,534</b>	<b>-2,534</b>

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
<b>1300100000 Auditor-Controller</b>									
500000	10,351,943	0	0	10,351,943	10,600,233	0	0	10,600,233	
700000	-3,685,957	0	0	-3,685,957	-3,633,708	0	-40000	-3,673,708	
<b>Sub total</b>	<b>6,665,986</b>	<b>0</b>	<b>0</b>	<b>6,665,986</b>	<b>6,966,525</b>	<b>0</b>	<b>-40,000</b>	<b>6,926,525</b>	<b>-260,539</b>
<b>1300200000 Internal Audit</b>									
500000	1,945,458	0	0	1,945,458	1,920,491	0	0	1,920,491	
<b>Sub total</b>	<b>1,945,458</b>	<b>0</b>	<b>0</b>	<b>1,945,458</b>	<b>1,920,491</b>	<b>0</b>	<b>0</b>	<b>1,920,491</b>	<b>24,967</b>
<b>1302200000 COWCAP Reimbursement</b>									
500000	-9,334,108	0	0	-9,334,108	-9,231,565	0	0	-9,231,565	
700000	-8,984,404	0	0	-8,984,404	-8,816,717	0	0	-8,816,717	
<b>Sub total</b>	<b>-18,318,512</b>	<b>0</b>	<b>0</b>	<b>-18,318,512</b>	<b>-18,048,282</b>	<b>0</b>	<b>0</b>	<b>-18,048,282</b>	<b>-270,230</b>
<b>1400100000 Treasurer-Tax Collector</b>									
500000	16,065,415	0	0	16,065,415	14,910,714	0	0	14,910,714	
700000	-13,650,568	0	0	-13,650,568	-16,028,316	0	0	-16,028,316	
<b>Sub total</b>	<b>2,414,847</b>	<b>0</b>	<b>0</b>	<b>2,414,847</b>	<b>-1,117,602</b>	<b>0</b>	<b>0</b>	<b>-1,117,602</b>	<b>3,532,449</b>
<b>1500100000 County Counsel</b>									
500000	6,241,778	0	0	6,241,778	6,497,138	0	0	6,497,138	
700000	-1,331,951	0	0	-1,331,951	-1,585,031	0	0	-1,585,031	
<b>Sub total</b>	<b>4,909,827</b>	<b>0</b>	<b>0</b>	<b>4,909,827</b>	<b>4,912,107</b>	<b>0</b>	<b>0</b>	<b>4,912,107</b>	<b>-2,280</b>
<b>1700100000 Registrar Of Voters</b>									
500000	13,021,507	0	0	13,021,507	12,297,818	0	0	12,297,818	
700000	-9,006,674	0	0	-9,006,674	-5,063,837	0	-1447397	-6,511,234	
<b>Sub total</b>	<b>4,014,833</b>	<b>0</b>	<b>0</b>	<b>4,014,833</b>	<b>7,233,981</b>	<b>0</b>	<b>-1,447,397</b>	<b>5,786,584</b>	<b>-1,771,751</b>
<b>1930100000 Edward Dean Museum</b>									
500000	346,311	0	0	346,311	341,541	0	0	341,541	
700000	-146,311	0	0	-146,311	-141,575	0	0	-141,575	
<b>Sub total</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>199,966</b>	<b>0</b>	<b>0</b>	<b>199,966</b>	<b>34</b>
<b>2200100000 District Attorney</b>									
500000	106,638,600	0	0	106,638,600	103,680,915	0	0	103,680,915	
700000	-39,459,324	0	0	-39,459,324	-25,097,754	0	-8713269	-33,811,023	
<b>Sub total</b>	<b>67,179,276</b>	<b>0</b>	<b>0</b>	<b>67,179,276</b>	<b>78,583,161</b>	<b>0</b>	<b>-8,713,269</b>	<b>69,869,892</b>	<b>-2,690,616</b>
<b>2200200000 District Attorney Forensic</b>									
500000	500,000	0	0	500,000	288,554	0	0	288,554	
700000	-500,000	0	0	-500,000	-361,671	0	0	-361,671	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-73,117</b>	<b>0</b>	<b>0</b>	<b>-73,117</b>	<b>73,117</b>
<b>2300100000 Riv Co Dep Of Child Supt Svcs</b>									

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
500000	38,168,219	0	0	38,168,219	37,281,709	0	0	37,281,709	
700000	-37,302,429	0	0	-37,302,429	-36,438,848	0	0	-36,438,848	
<b>Sub total</b>	<b>865,790</b>	<b>0</b>	<b>0</b>	<b>865,790</b>	<b>842,861</b>	<b>0</b>	<b>0</b>	<b>842,861</b>	<b>22,929</b>
<b>2400100000 Public Defender</b>									
500000	38,670,469	0	0	38,670,469	39,286,663	0	51099.36	39,337,763	
700000	-427,474	0	0	-427,474	-386,943	0	-32000	-418,943	
<b>Sub total</b>	<b>38,242,995</b>	<b>0</b>	<b>0</b>	<b>38,242,995</b>	<b>38,899,720</b>	<b>0</b>	<b>19,099</b>	<b>38,918,820</b>	<b>-675,825</b>
<b>2500100000 Sheriff Administration</b>									
500000	11,024,486	0	0	11,024,486	11,278,422	0	0	11,278,422	
700000	-1,649,130	0	0	-1,649,130	-1,294,100	0	-317593	-1,611,693	
<b>Sub total</b>	<b>9,375,356</b>	<b>0</b>	<b>0</b>	<b>9,375,356</b>	<b>9,984,322</b>	<b>0</b>	<b>-317,593</b>	<b>9,666,729</b>	<b>-291,373</b>
<b>2500200000 Sheriff Support</b>									
500000	39,551,927	0	0	39,551,927	39,362,728	0	0	39,362,728	
700000	-31,843,943	0	0	-31,843,943	-27,455,394	0	-4452616	-31,908,010	
<b>Sub total</b>	<b>7,707,984</b>	<b>0</b>	<b>0</b>	<b>7,707,984</b>	<b>11,907,334</b>	<b>0</b>	<b>-4,452,616</b>	<b>7,454,718</b>	<b>253,266</b>
<b>2500300000 Sheriff Patrol</b>									
500000	277,898,568	0	0	277,898,568	277,125,318	0	0	277,125,318	
700000	-189,121,145	0	0	-189,121,145	-169,494,949	0	-12017533	-181,512,482	
<b>Sub total</b>	<b>88,777,423</b>	<b>0</b>	<b>0</b>	<b>88,777,423</b>	<b>107,630,368</b>	<b>0</b>	<b>-12,017,533</b>	<b>95,612,835</b>	<b>-6,835,412</b>
<b>2500400000 Sheriff Correction</b>									
500000	145,365,039	0	0	145,365,039	143,282,104	0	0	143,282,104	
700000	-43,807,901	0	0	-43,807,901	-35,532,860	0	-7220076	-42,752,936	
<b>Sub total</b>	<b>101,557,138</b>	<b>0</b>	<b>0</b>	<b>101,557,138</b>	<b>107,749,244</b>	<b>0</b>	<b>-7,220,076</b>	<b>100,529,168</b>	<b>1,027,970</b>
<b>2500500000 Sheriff Court Services</b>									
500000	23,468,011	0	0	23,468,011	22,067,485	0	0	22,067,485	
700000	-17,772,150	0	0	-17,772,150	-18,309,985	0	0	-18,309,985	
<b>Sub total</b>	<b>5,695,861</b>	<b>0</b>	<b>0</b>	<b>5,695,861</b>	<b>3,757,500</b>	<b>0</b>	<b>0</b>	<b>3,757,500</b>	<b>1,938,361</b>
<b>2500600000 CAC Security</b>									
500000	521,092	0	0	521,092	528,951	0	0	528,951	
700000	0	0	0	0	173	0	0	173	
<b>Sub total</b>	<b>521,092</b>	<b>0</b>	<b>0</b>	<b>521,092</b>	<b>529,123</b>	<b>0</b>	<b>0</b>	<b>529,123</b>	<b>-8,031</b>
<b>2500700000 Ben Clark Training Center</b>									
500000	14,850,222	0	0	14,850,222	14,257,765	0	0	14,257,765	
700000	-2,738,156	0	0	-2,738,156	-2,587,587	0	0	-2,587,587	
<b>Sub total</b>	<b>12,112,066</b>	<b>0</b>	<b>0</b>	<b>12,112,066</b>	<b>11,670,179</b>	<b>0</b>	<b>0</b>	<b>11,670,179</b>	<b>441,887</b>
<b>2500800000 Raid</b>									
500000	1,247,364	0	0	1,247,364	0	0	0	0	

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
700000	-1,247,225	0	0	-1,247,225	0	0	0	0	
<b>Sub total</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>139</b>
<b>2500900000 Anti Drug Abuse Grant</b>									
500000	983,815	0	0	983,815	778,221	0	0	778,221	
700000	-983,815	0	0	-983,815	-900,813	0	0	-900,813	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-122,592</b>	<b>0</b>	<b>0</b>	<b>-122,592</b>	<b>122,592</b>
<b>2501000000 Sheriff Coroner</b>									
500000	7,985,293	0	0	7,985,293	7,674,927	0	0	7,674,927	
700000	-4,936,293	0	0	-4,936,293	-3,812,110	0	-1081032	-4,893,142	
<b>Sub total</b>	<b>3,049,000</b>	<b>0</b>	<b>0</b>	<b>3,049,000</b>	<b>3,862,817</b>	<b>0</b>	<b>-1,081,032</b>	<b>2,781,785</b>	<b>267,215</b>
<b>2501100000 Public Administrator</b>									
500000	1,444,905	0	0	1,444,905	1,451,078	0	0	1,451,078	
700000	-484,862	0	0	-484,862	-481,445	0	-11062	-492,507	
<b>Sub total</b>	<b>960,043</b>	<b>0</b>	<b>0</b>	<b>960,043</b>	<b>969,633</b>	<b>0</b>	<b>-11,062</b>	<b>958,571</b>	<b>1,472</b>
<b>2600100000 Juvenile Hall</b>									
500000	46,905,142	0	0	46,905,142	40,038,625	527,629	0	40,566,254	
700000	-23,482,639	0	0	-23,482,639	-14,794,733	0	-2528132	-17,322,865	
<b>Sub total</b>	<b>23,422,503</b>	<b>0</b>	<b>0</b>	<b>23,422,503</b>	<b>25,243,892</b>	<b>527,629</b>	<b>-2,528,132</b>	<b>23,243,389</b>	<b>179,114</b>
<b>2600200000 Probation</b>									
500000	37,733,311	0	0	37,733,311	35,719,394	22,783	0	35,742,177	
700000	-30,686,098	0	0	-30,686,098	-24,268,775	0	-3994917	-28,263,692	
<b>Sub total</b>	<b>7,047,213</b>	<b>0</b>	<b>0</b>	<b>7,047,213</b>	<b>11,450,618</b>	<b>22,783</b>	<b>-3,994,917</b>	<b>7,478,484</b>	<b>-431,271</b>
<b>2600400000 Court Placement Care</b>									
500000	1,101,090	0	0	1,101,090	-170,711	0	0	-170,711	
<b>Sub total</b>	<b>1,101,090</b>	<b>0</b>	<b>0</b>	<b>1,101,090</b>	<b>-170,711</b>	<b>0</b>	<b>0</b>	<b>-170,711</b>	<b>1,271,801</b>
<b>2600700000 Administration &amp; Support</b>									
500000	9,542,252	0	0	9,542,252	9,400,551	0	0	9,400,551	
700000	-1,005,548	0	0	-1,005,548	-175,395	0	0	-175,395	
<b>Sub total</b>	<b>8,536,704</b>	<b>0</b>	<b>0</b>	<b>8,536,704</b>	<b>9,225,155</b>	<b>0</b>	<b>0</b>	<b>9,225,155</b>	<b>-688,451</b>
<b>2700200000 Fire Protection-Forest</b>									
500000	118,219,274	0	0	118,219,274	108,655,471	0	0	108,655,471	
700000	-75,336,376	0	0	-75,336,376	-64,242,361	0	-1530212	-65,772,573	
<b>Sub total</b>	<b>42,882,898</b>	<b>0</b>	<b>0</b>	<b>42,882,898</b>	<b>44,413,110</b>	<b>0</b>	<b>-1,530,212</b>	<b>42,882,898</b>	<b>0</b>
<b>2700400000 Fire Protection-Contract Svc</b>									
500000	67,826,874	0	0	67,826,874	60,890,139	0	0	60,890,139	
700000	-67,826,874	0	0	-67,826,874	-60,890,140	0	0	-60,890,140	

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2800100000 Agricultural Commissioner</b>									
500000	5,685,159	0	0	5,685,159	5,501,313	0	0	5,501,313	
700000	-4,570,430	0	0	-4,570,430	-4,785,914	0	0	-4,785,914	
<b>Sub total</b>	<b>1,114,729</b>	<b>0</b>	<b>0</b>	<b>1,114,729</b>	<b>715,400</b>	<b>0</b>	<b>0</b>	<b>715,400</b>	<b>399,329</b>
<b>3110100000 Building &amp; Safety</b>									
500000	0	0	0	0	0	0	0	0	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3120100000 Planning</b>									
500000	15,348,241	0	0	15,348,241	12,681,631	26,177	0	12,707,808	
700000	-13,538,902	0	0	-13,538,902	-10,915,037	0	0	-10,915,037	
<b>Sub total</b>	<b>1,809,339</b>	<b>0</b>	<b>0</b>	<b>1,809,339</b>	<b>1,766,594</b>	<b>26,177</b>	<b>0</b>	<b>1,792,772</b>	<b>16,567</b>
<b>3130200000 Surveyor</b>									
500000	5,917,942	0	0	5,917,942	4,958,195	0	0	4,958,195	
700000	-5,764,836	0	0	-5,764,836	-4,803,985	0	0	-4,803,985	
<b>Sub total</b>	<b>153,106</b>	<b>0</b>	<b>0</b>	<b>153,106</b>	<b>154,210</b>	<b>0</b>	<b>0</b>	<b>154,210</b>	<b>-1,104</b>
<b>3140100000 Code Enforcement</b>									
500000	21,312,185	0	0	21,312,185	20,232,044	73,336	0	20,305,380	
700000	-3,616,254	0	0	-3,616,254	-2,821,384	0	0	-2,821,384	
<b>Sub total</b>	<b>17,695,931</b>	<b>0</b>	<b>0</b>	<b>17,695,931</b>	<b>17,410,660</b>	<b>73,336</b>	<b>0</b>	<b>17,483,996</b>	<b>211,935</b>
<b>4100100000 MH-Public Guardian</b>									
500000	4,267,239	0	0	4,267,239	4,255,162	0	0	4,255,162	
700000	-3,491,146	0	0	-3,491,146	-3,479,068	0	0	-3,479,068	
<b>Sub total</b>	<b>776,093</b>	<b>0</b>	<b>0</b>	<b>776,093</b>	<b>776,093</b>	<b>0</b>	<b>0</b>	<b>776,093</b>	<b>0</b>
<b>4100200000 Mental Health Treatment</b>									
500000	136,170,904	0	0	136,170,904	130,649,293	0	0	130,649,293	
700000	-122,100,445	0	0	-122,100,445	-115,748,151	0	-605313	-116,353,464	
<b>Sub total</b>	<b>14,070,459</b>	<b>0</b>	<b>0</b>	<b>14,070,459</b>	<b>14,901,142</b>	<b>0</b>	<b>-605,313</b>	<b>14,295,829</b>	<b>-225,370</b>
<b>4100300000 Detention</b>									
500000	7,331,089	0	0	7,331,089	7,133,638	0	0	7,133,638	
700000	-1,814,847	0	0	-1,814,847	-1,617,396	0	0	-1,617,396	
<b>Sub total</b>	<b>5,516,242</b>	<b>0</b>	<b>0</b>	<b>5,516,242</b>	<b>5,516,242</b>	<b>0</b>	<b>0</b>	<b>5,516,242</b>	<b>0</b>
<b>4100400000 MH Administration</b>									
500000	15,980,550	0	0	15,980,550	11,187,241	0	0	11,187,241	
700000	-15,980,550	0	0	-15,980,550	-11,195,766	0	0	-11,195,766	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-8,525</b>	<b>0</b>	<b>0</b>	<b>-8,525</b>	<b>8,525</b>

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
<b>4100500000 Mental Health Substance Abuse</b>									
500000	27,755,072	0	0	27,755,072	24,761,020	0	0	24,761,020	
700000	-27,375,271	0	0	-27,375,271	-24,361,970	0	0	-24,361,970	
<b>Sub total</b>	<b>379,801</b>	<b>0</b>	<b>0</b>	<b>379,801</b>	<b>399,051</b>	<b>0</b>	<b>0</b>	<b>399,051</b>	<b>-19,250</b>
<b>4200100000 Public Health</b>									
500000	77,119,413	0	0	77,119,413	72,173,929	0	0	72,173,929	
700000	-60,436,767	0	0	-60,436,767	-49,240,288	0	0	-49,240,288	
<b>Sub total</b>	<b>16,682,646</b>	<b>0</b>	<b>0</b>	<b>16,682,646</b>	<b>22,933,641</b>	<b>0</b>	<b>0</b>	<b>22,933,641</b>	<b>-6,250,995</b>
<b>4200200000 California Childrens Services</b>									
500000	20,708,409	0	0	20,708,409	20,377,511	0	0	20,377,511	
700000	-12,999,094	0	0	-12,999,094	-13,342,779	0	0	-13,342,779	
<b>Sub total</b>	<b>7,709,315</b>	<b>0</b>	<b>0</b>	<b>7,709,315</b>	<b>7,034,732</b>	<b>0</b>	<b>0</b>	<b>7,034,732</b>	<b>674,583</b>
<b>4200300000 Agency Administration</b>									
500000	5,984,128	0	0	5,984,128	153,068	0	0	153,068	
700000	-5,984,128	0	0	-5,984,128	-742,865	0	0	-742,865	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-589,797</b>	<b>0</b>	<b>0</b>	<b>-589,797</b>	<b>589,797</b>
<b>4200400000 Environmental Health</b>									
500000	24,843,387	0	0	24,843,387	24,375,848	0	0	24,375,848	
700000	-24,153,696	0	0	-24,153,696	-23,113,541	0	0	-23,113,541	
<b>Sub total</b>	<b>689,691</b>	<b>0</b>	<b>0</b>	<b>689,691</b>	<b>1,262,308</b>	<b>0</b>	<b>0</b>	<b>1,262,308</b>	<b>-572,617</b>
<b>4200600000 Animal Control Services</b>									
500000	24,276,144	0	0	24,276,144	22,778,577	0	0	22,778,577	
700000	-10,384,162	0	0	-10,384,162	-4,962,782	0	0	-4,962,782	
<b>Sub total</b>	<b>13,891,982</b>	<b>0</b>	<b>0</b>	<b>13,891,982</b>	<b>17,815,795</b>	<b>0</b>	<b>0</b>	<b>17,815,795</b>	<b>-3,923,813</b>
<b>4300200000 Med Indigent Services Program</b>									
500000	16,726,488	0	0	16,726,488	14,405,791	0	0	14,405,791	
700000	-12,497,760	0	0	-12,497,760	-10,194,169	0	0	-10,194,169	
<b>Sub total</b>	<b>4,228,728</b>	<b>0</b>	<b>0</b>	<b>4,228,728</b>	<b>4,211,622</b>	<b>0</b>	<b>0</b>	<b>4,211,622</b>	<b>17,107</b>
<b>4300300000 Detention Health Systems</b>									
500000	17,554,163	0	0	17,554,163	18,454,536	0	0	18,454,536	
700000	0	0	0	0	-373	0	0	-373	
<b>Sub total</b>	<b>17,554,163</b>	<b>0</b>	<b>0</b>	<b>17,554,163</b>	<b>18,454,163</b>	<b>0</b>	<b>0</b>	<b>18,454,163</b>	<b>-900,000</b>
<b>5100100000 Administration</b>									
500000	413,729,404	0	0	413,729,404	374,920,084	0	0	374,920,084	
700000	-374,583,914	0	0	-374,583,914	-362,126,407	0	0	-362,126,407	
<b>Sub total</b>	<b>39,145,490</b>	<b>0</b>	<b>0</b>	<b>39,145,490</b>	<b>12,793,677</b>	<b>0</b>	<b>0</b>	<b>12,793,677</b>	<b>26,351,813</b>

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
<b>510020000 Mandated Client Services</b>									
500000	68,717,820	0	0	68,717,820	59,569,418	0	0	59,569,418	
700000	-55,755,779	0	0	-55,755,779	-52,583,775	0	0	-52,583,775	
<b>Sub total</b>	<b>12,962,041</b>	<b>0</b>	<b>0</b>	<b>12,962,041</b>	<b>6,985,643</b>	<b>0</b>	<b>0</b>	<b>6,985,643</b>	<b>5,976,398</b>
<b>510030000 Categorical Aid</b>									
500000	296,395,161	0	0	296,395,161	287,794,360	0	0	287,794,360	
700000	-274,569,699	0	0	-274,569,699	-275,953,960	0	0	-275,953,960	
<b>Sub total</b>	<b>21,825,462</b>	<b>0</b>	<b>0</b>	<b>21,825,462</b>	<b>11,840,400</b>	<b>0</b>	<b>0</b>	<b>11,840,400</b>	<b>9,985,062</b>
<b>510040000 DPSS-Other Aid</b>									
500000	1,949,016	0	0	1,949,016	1,949,016	0	0	1,949,016	
700000	-410,000	0	0	-410,000	-41,455	0	0	-41,455	
<b>Sub total</b>	<b>1,539,016</b>	<b>0</b>	<b>0</b>	<b>1,539,016</b>	<b>1,907,561</b>	<b>0</b>	<b>0</b>	<b>1,907,561</b>	<b>-368,545</b>
<b>540010000 Veterans Services</b>									
500000	1,078,289	0	0	1,078,289	990,721	0	0	990,721	
700000	-241,678	0	0	-241,678	-308,729	0	0	-308,729	
<b>Sub total</b>	<b>836,611</b>	<b>0</b>	<b>0</b>	<b>836,611</b>	<b>681,992</b>	<b>0</b>	<b>0</b>	<b>681,992</b>	<b>154,619</b>
<b>630010000 Cooperative Extension</b>									
500000	737,890	0	0	737,890	679,947	0	0	679,947	
700000	-138,671	0	0	-138,671	0	0	0	0	
<b>Sub total</b>	<b>599,219</b>	<b>0</b>	<b>0</b>	<b>599,219</b>	<b>679,947</b>	<b>0</b>	<b>0</b>	<b>679,947</b>	<b>-80,728</b>
<b>720010000 FM Administration</b>									
500000	500,154	0	0	500,154	440,943	0	0	440,943	
700000	-128,000	0	0	-128,000	-59,644	0	0	-59,644	
<b>Sub total</b>	<b>372,154</b>	<b>0</b>	<b>0</b>	<b>372,154</b>	<b>381,299</b>	<b>0</b>	<b>0</b>	<b>381,299</b>	<b>-9,145</b>
<b>720020000 FM Custodial-Housekeeping</b>									
500000	7,452,568	0	0	7,452,568	3,568,342	0	0	3,568,342	
700000	-6,360,947	0	0	-6,360,947	-6,501,645	0	0	-6,501,645	
<b>Sub total</b>	<b>1,091,621</b>	<b>0</b>	<b>0</b>	<b>1,091,621</b>	<b>-2,933,303</b>	<b>0</b>	<b>0</b>	<b>-2,933,303</b>	<b>4,024,924</b>
<b>720030000 FM Maintenance</b>									
500000	11,905,494	0	0	11,905,494	8,796,514	0	0	8,796,514	
700000	-7,205,272	0	0	-7,205,272	-3,766,693	0	0	-3,766,693	
<b>Sub total</b>	<b>4,700,222</b>	<b>0</b>	<b>0</b>	<b>4,700,222</b>	<b>5,029,821</b>	<b>0</b>	<b>0</b>	<b>5,029,821</b>	<b>-329,599</b>
<b>720040000 FM Real Estate</b>									
500000	22,207,774	0	0	22,207,774	13,977,036	0	0	13,977,036	
700000	-22,011,578	0	0	-22,011,578	-16,611,629	0	0	-16,611,629	
<b>Sub total</b>	<b>196,196</b>	<b>0</b>	<b>0</b>	<b>196,196</b>	<b>-2,634,593</b>	<b>0</b>	<b>0</b>	<b>-2,634,593</b>	<b>2,830,789</b>

	Orig. Budget	Sub fund	Adjust	Adj Budget	Actual	Encumb	AP/Rev Cr	Adj Actual	Variance
<b>7200500000 FM Design and Construction</b>									
500000	6,462,634	0	0	6,462,634	3,906,700	0	0	3,906,700	
700000	-5,753,282	0	0	-5,753,282	-4,331,808	0	0	-4,331,808	
<b>Sub total</b>	<b>709,352</b>	<b>0</b>	<b>0</b>	<b>709,352</b>	<b>-425,108</b>	<b>0</b>	<b>0</b>	<b>-425,108</b>	<b>1,134,460</b>
<b>7200600000 FM Energy Management</b>									
500000	10,635,858	0	0	10,635,858	10,369,884	0	239936.95	10,609,821	
700000	-1,643,013	0	0	-1,643,013	-2,055,221	0	0	-2,055,221	
<b>Sub total</b>	<b>8,992,845</b>	<b>0</b>	<b>0</b>	<b>8,992,845</b>	<b>8,314,663</b>	<b>0</b>	<b>239,937</b>	<b>8,554,600</b>	<b>438,245</b>
<b>7200700000 FM Parking</b>									
500000	2,098,395	0	0	2,098,395	1,549,037	0	0	1,549,037	
700000	-2,098,395	0	0	-2,098,395	-1,415,152	0	0	-1,415,152	
<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>133,885</b>	<b>0</b>	<b>0</b>	<b>133,885</b>	<b>-133,885</b>
<b>7201100000 Facilities Project Group</b>									
500000	2,813,209	0	0	2,813,209	2,075,834	0	0	2,075,834	
700000	-2,129,715	0	0	-2,129,715	-2,127,805	0	0	-2,127,805	
<b>Sub total</b>	<b>683,494</b>	<b>0</b>	<b>0</b>	<b>683,494</b>	<b>-51,971</b>	<b>0</b>	<b>0</b>	<b>-51,971</b>	<b>735,465</b>
<b>7300100000 Purchasing</b>									
500000	2,712,193	0	0	2,712,193	2,211,731	0	0	2,211,731	
700000	-1,047,262	0	0	-1,047,262	-552,540	0	0	-552,540	
<b>Sub total</b>	<b>1,664,931</b>	<b>0</b>	<b>0</b>	<b>1,664,931</b>	<b>1,659,191</b>	<b>0</b>	<b>0</b>	<b>1,659,191</b>	<b>5,740</b>
	916,590,389	-19,767,928	0	896,822,461	836,808,603	1,699,926	304,535	838,813,064	<b>58,009,397</b>

FY 2009-10 MAXIMUM FILL RATE (MFR)

Attachment C

Budget Unit	Description	Employee Type	Approved	Filled as of 9/10/09	Difference
1000100000	BOARD OF SUPERVISORS	Regular	55	49	6
1000100000	BOARD OF SUPERVISORS	Temporary	2	2	0
1000200000	ASSESSMENT APPEALS BOARD	Regular	7	7	0
1100100000	EXECUTIVE OFFICE	Regular	29	27	2
1101500000	COUNTY FREE LIBRARY	Regular	1	0	1
1105000000	NAT'L POLLUTANT DISCHARGE ELMN SYS	Regular	2	2	0
1109200000	OASIS FINANCIALS	Regular	43	40	3
1109300000	OASIS HRMS	Regular	20	20	0
1130100000	HUMAN RESOURCES	Regular	186	170	16
1130300000	HR AIR QUALITY DIVISION	Regular	3	3	0
1130700000	HR PROPERTY INSURANCE	Regular	1	1	0
1130800000	HR WORKERS COMPENSATION	Regular	54	52	2
1130900000	HR MALPRACTICE INSURANCE	Regular	2	2	0
1131000000	HR LIABILITY INSURANCE	Regular	32	30	2
1131200000	HR STD DISABILITY INSURANCE	Regular	1	1	0
1131300000	HR SAFETY LOSS CONTROL	Regular	19	18	1
1131800000	HR TAP - TEMP ASST POOL	Per Diem	1,308	594	714
1131800000	HR TAP - TEMP ASST POOL	Regular	117	21	96
1131800000	HR TAP - TEMP ASST POOL	Temporary	2,058	584	1474
1132000000	HR EXCLUSIVE PROVIDER OPTION	Regular	35	32	3
1132200000	HR EMPLOYEE ASSISTANCE PROGRAM	Regular	10	7	3
1132900000	HR OCCUPATIONAL HEALTH & WELLNESS	Regular	24	20	4
1150100000	CFD / ASSESSMENT DIST ADMIN	Regular	5	5	0
1200100000	ASSESSOR	Regular	223	206	17
1200200000	COUNTY CLERK-RECORDER	Regular	177	173	4
1200300000	AC RECORDER CENTER DIV.	Regular	24	25	-1
1200300000	AC RECORDER CENTER DIV.	Temporary	2	0	2
1200400000	INTEGRATED PROPERTY TAX MGMT SYSTEM	Regular	13	7	6
1300100000	AUDITOR - CONTROLLER	Regular	94	91	3
1300200000	INTERNAL AUDITS	Regular	14	14	0
1400100000	TREASURER-TAX COLLECTOR	Regular	113	108	5
1500100000	COUNTY COUNSEL	Regular	71	69	2
1700100000	REGISTRAR OF VOTERS	Regular	35	35	0

FY 2009-10 MAXIMUM FILL RATE (MFR)

Attachment C

Budget Unit	Description	Employee Type	Approved	Filled as of 9/10/09	Difference
1700100000	REGISTRAR OF VOTERS	Seasonal	6	6	0
1900100000	EDA ADMINISTRATION	Regular	201	166	35
1900300000	EDA WORKFORCE DEVELOPMENT	Regular	168	124	44
1900300000	EDA WORKFORCE DEVELOPMENT	Temporary	60	13	47
1900400000	EDA HOUSING AUTHORITY	Regular	116	95	21
1910700000	COUNTY AIRPORTS	Regular	10	10	0
1920100000	FAIR AND NAT'L DATE FESTIVAL	Regular	12	10	2
1920100000	FAIR AND NAT'L DATE FESTIVAL	Temporary	9	9	0
1930100000	EDWARD DEAN MUSEUM	Regular	3	2	1
1930100000	EDWARD DEAN MUSEUM	Temporary	1	1	0
2200100000	DISTRICT ATTORNEY	Regular	843	810	33
2300100000	CHILD SUPPORT SERVICES	Regular	371	364	7
2300100000	CHILD SUPPORT SERVICES	Temporary	3	2	1
2400100000	PUBLIC DEFENDER	Regular	289	284	5
2500100000	SHERIFF ADMINISTRATION	Regular	55	52	3
2500200000	SHERIFF SUPPORT	Regular	370	345	25
2500200000	SHERIFF SUPPORT	Temporary	2	1	1
2500300000	SHERIFF PATROL	Regular	1,927	1852	75
2500300000	SHERIFF PATROL	Temporary	2	2	0
2500400000	SHERIFF CORRECTION	Regular	1,383	1330	53
2500500000	SHERIFF COURT SERVICES	Regular	189	180	9
2500500000	SHERIFF COURT SERVICES	Temporary	8	9	-1
2500600000	CAC SECURITY	Regular	3	3	0
2500700000	BEN CLARK TRAINING CENTER	Regular	65	58	7
2500800000	RAID	Regular	1	1	0
2501000000	SHERIFF CORONER	Regular	56	53	3
2501100000	PUBLIC ADMINISTRATION	Regular	17	16	1
2505100000	SHERIFF CAL - ID	Regular	30	28	2
2600100000	JUVENILE HALL	Regular	427	417	10
2600100000	JUVENILE HALL	Temporary	43	37	6
2600200000	PROBATION	Regular	370	368	2
2600200000	PROBATION	Temporary	20	18	2
2600700000	PROBATION ADMINISTRATION	Regular	68	54	14
2600700000	PROBATION ADMINISTRATION	Temporary	3	3	0

FY 2009-10 MAXIMUM FILL RATE (MFR)

Budget Unit	Description	Employee Type	Approved	Filled as of 9/10/09	Difference
2700200000	FIRE PROTECTION - FOREST	Regular	176	166	10
2700200000	FIRE PROTECTION - FOREST	Temporary	2	2	0
2700400000	FIRE PROTECTION-CONTRACT SRVC	Regular	21	22	-1
2800100000	AGRICULTURAL COMMISSIONER	Regular	54	54	0
3100100000	GIS	Regular	22	19	3
3100200000	TLMA ADMINISTRATION	Regular	68	64	4
3100300000	CONSOLIDATED COUNTER SERVICES	Regular	19	16	3
3100500000	ENVIRONMENTAL PROGRAMS	Regular	15	15	0
3110100000	BUILDING AND SAFETY	Regular	52	47	5
3120100000	PLANNING	Regular	59	51	8
3130100000	TRANSPORTATION	Regular	383	329	54
3130100000	TRANSPORTATION	Temporary	13	0	13
3130200000	SURVEYOR	Regular	41	36	5
3130300000	CROSSING GUARD	Regular	1	1	0
3130300000	CROSSING GUARD	Seasonal	51	39	12
3130700000	TRANSPORTATION EQUIPMENT - ISF	Regular	29	26	3
3130800000	TLMA ALUC	Regular	-	2	-2
3140100000	CODE ENFORCEMENT	Regular	137	132	5
4100100000	MH PUBLIC GUARDIAN	Regular	33	33	0
4100200000	MH TREATMENT	Per Diem	57	46	11
4100200000	MH TREATMENT	Regular	655	577	78
4100300000	MH DETENTION	Per Diem	9	8	1
4100300000	MH DETENTION	Regular	46	47	-1
4100400000	MH ADMINISTRATION	Per Diem	3	2	1
4100400000	MH ADMINISTRATION	Regular	195	168	27
4100500000	MH SUBSTANCE ABUSE	Regular	124	108	16
4100500000	MH SUBSTANCE ABUSE	Temporary	7	5	2
4200100000	PUBLIC HEALTH	Regular	730	656	74
4200100000	PUBLIC HEALTH	Temporary	4	2	2
4200200000	CALIFORNIA CHILDREN'S SERVICES	Regular	153	150	3
4200300000	COMMUNITY HEALTH AGENCY ADMIN	Regular	171	162	9
4200400000	ENVIRONMENTAL HEALTH	Regular	175	162	13
4200600000	ANIMAL CONTROL SERVICES	Regular	206	200	6

FY 2009-10 MAXIMUM FILL RATE (MFR)

Attachment C

Budget Unit	Description	Employee Type	Approved	Filled as of 9/10/09	Difference
4300100000	RIV CO REGIONAL MEDICAL CNTR	Regular	2,252	2224	28
4300200000	MED INDIGENT SERVICES PROGRAM	Regular	32	28	4
4300300000	DETENTION HEALTH SYSTEMS	Regular	98	93	5
4500100000	WASTE MANAGEMENT	Regular	308	206	102
4500100000	WASTE MANAGEMENT	Temporary	1	0	1
5100100000	DPSS ADMINISTRATION	Regular	3,323	3099	224
5100100000	DPSS ADMINISTRATION	Temporary	9	6	3
5200100000	LOCAL INITIATIVE ADMIN DCA	Regular	24	21	3
5200200000	DCA-LOCAL INITIATIVE PROGRAM	Regular	15	15	0
5200300000	DCA - OTHER PROGRAMS	Regular	1	1	0
5300100000	OFFICE ON AGING - TITLE III	Regular	64	62	2
5300100000	OFFICE ON AGING - TITLE III	Temporary	87	96	-9
5400100000	VETERANS SERVICES	Regular	12	12	0
6300100000	COOPERATIVE EXTENSION	Regular	5	4	1
7200100000	FACILITIES MANAGEMENT ADMINISTRATION	Regular	65	59	6
7200200000	FACILITIES MANAGEMENT CUSTODIAL	Regular	212	203	9
7200300000	FACILITIES MANAGEMENT MAINTENANCE	Regular	167	162	5
7200400000	FACILITIES MANAGEMENT REAL ESTATE	Regular	24	22	2
7200500000	FACILITIES MANAGEMENT DESIGN & CONSTRUCTION	Regular	30	28	2
7200600000	ENERGY MANAGEMENT/ no Payroll	Regular	1	1	0
7200700000	FACILITIES MANAGEMENT PARKING	Regular	21	20	1
7201100000	FACILITIES MANAGEMENT PROJECT GROUP	Regular	12	12	0
7300100000	PURCHASING	Regular	24	22	2
7300300000	PRINTING SERVICES - ISF	Regular	23	22	1
7300400000	SUPPLY SERVICES	Regular	15	16	-1
7300500000	FLEET SERVICES	Regular	63	61	2
7300600000	CENTRAL MAIL SERVICES	Regular	10	10	0
7400100000	INFORMATIONAL TECHNOLOGY	Regular	188	178	10
7400300000	PSEC - 800 MHz Radio Project	Regular	13	10	3
915201	CSA 152 NPDES	Regular	27	22	5
915201	CSA 152 NPDES	Temporary	2	2	0
931104	REG PARKS & OPEN-SPACE DIST	Regular	103	89	14
931104	REG PARKS & OPEN-SPACE DIST	Seasonal	25	17	8

**FY 2009-10 MAXIMUM FILL RATE (MFR)**

Attachment C

Budget Unit	REG PARKS & OPEN-SPACE DIST	Temporary	3	2	1
	Description	Employee Type	Approved	Filled as of 9/10/09	Difference
943001	WRMD OPERATING	Regular	49	42	7
947200	FLOOD CONTROL	Regular	303	231	72
985101	PUBLIC AUTHORITY - ADMIN	Regular	29	26	3
Totals			23,262	19,609	3,653