

**SUBMITTAL TO THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



**FROM:** EXECUTIVE OFFICE

**SUBMITTAL DATE:**  
July 27, 2010

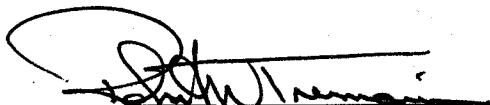
**SUBJECT:** California Department of Forestry and Fire Protection Administrative (CAL FIRE) Rate Study

**RECOMMENDED MOTION:** That the Board:

1. Receive and file the attached report, entitled Riverside County CAL FIRE Administrative Rate Study.
2. Direct the County Executive Officer to transmit this report to CAL FIRE and request an official response.
3. Direct the County Executive Office to continue with a Fire Authority cost review to evaluate alternative models for the Riverside County Fire Department and provide estimated costs associated with the various options.

**BACKGROUND:** During the FY 2010/11 budget study sessions the Board determined that a meeting should be held with representatives for CAL FIRE to discuss contract cost issues along with the contract administrative rate.

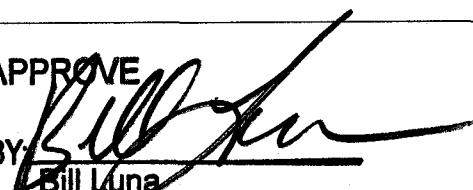
(Continued on Page 2)

  
Robert W. Tremaine,  
Principal Management Analyst

<b>FINANCIAL DATA</b>	Current F.Y. Total Cost: Current F.Y. Net County Cost: Annual Net County Cost:	\$ N/A \$ N/A \$ N/A	In Current Year Budget: Budget Adjustment: For Fiscal Year:	N/A N/A N/A
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<b>SOURCE OF FUNDS:</b>		<b>Positions To Be Deleted Per A-30</b> <input type="checkbox"/>
		<b>Requires 4/5 Vote</b> <input type="checkbox"/>

**C.E.O. RECOMMENDATION:**

  
APPROVE  
BY: Bill Luna

**County Executive Office Signature**

Policy  Policy   
Consent  Consent   
Dept Recomm.:   
Per Exec. Ofc.:

Prev. Agn. Ref.:

District: All

Agenda Number:

ATTACHMENTS FILED  
WITH THE CLERK OF THE BOARD

3.8

RE: California Department of Forestry and Fire Protection Administrative (CAL FIRE) Rate Study

Date: July 27, 2010

Page 2

On April 27, 2010 Chairman Marion Ashley, Supervisor John Benoit, County Executive Officer Bill Luna and staff from the Executive Office met with CAL FIRE Director Del Walters, County Fire Chief John Hawkins and CAL FIRE Executive Staff members. As a result of that meeting the Executive Office was directed to complete a study of the CAL FIRE Administrative Rate. The attached study makes several findings and recommendations that could generate savings for the County of Riverside and our Contract Partner Cities.

As a part of this Board action the County Executive Office will also continue with a study to evaluate several new models for the Riverside County Fire Department and determine the associated costs. This study will be returned to the Board with the first quarter budget report.

COUNTY OF  
RIVERSIDE  
STATE OF CALIFORNIA



RIVERSIDE COUNTY  
CAL FIRE  
ADMINISTRATIVE  
RATE STUDY

July 27, 2010

Presented by

Bill Luna  
County Executive Officer

# **TABLE OF CONTENTS**

	<b>PAGE</b>
<b>INTRODUCTION</b>	<b>1</b>
<b>EXECUTIVE SUMMARY</b>	<b>1</b>
<b>BACKGROUND</b>	<b>2</b>
<b>METHODOLOGY</b>	<b>3</b>
<b>FINDINGS</b>	<b>4</b>
<b>RECOMMENDATIONS</b>	<b>8</b>
<b>CONCLUSIONS</b>	<b>9</b>
 <b>APPENDICES:</b>	
<b>A-INDIRECT COST RATE PROPOSAL</b>	<b>11</b>
<b>B-LOCAL AGENCY CONTRACTS</b>	<b>14</b>
<b>C-STAFFING – 99200 UNIT</b>	<b>21</b>
<b>D-AUDIT RESPONSE LETTER</b>	<b>30</b>

## **INTRODUCTION**

The Riverside County Fire Department is currently facing a budget shortfall of approximately \$4.8 million on top of a mandated budget cut of 5% or \$2.1 million. This shortfall will result in closing fire stations if it is not resolved. As a part of our ongoing efforts to find cost savings we have done a study of the CAL FIRE Administrative Rate. Based on our review of this rate we make the following findings:

1. The Riverside County contract produces approximately 45% of the annual contract revenue for Cal Fire. This is based on data provided for FY 2008/09.
2. There are 483 positions used to calculate the CAL FIRE indirect cost. Of those positions, 4 are assigned to the CAL FIRE Riverside Unit or 0.83% of total positions.
3. There are approximately 118 vacant positions in the indirect cost calculation. Transferring 10-12 of these vacant positions to Riverside and filling them with current contract positions could result in a savings to Riverside County of approximately \$1.5-\$2 million annually.
4. The Administrative Rate is charged against unplanned overtime. If this charge were eliminated it could save Riverside County upwards of \$800,000 annually.
5. A portion of the Administrative Rate is derived by including the California Department of Finance "State Pro Rata" charge. We were astounded to be advised that much of the documentation used to calculate this rate is deemed "proprietary" by the Department of Finance and cannot be shared. Under these conditions we were unable to complete a thorough analysis of the Pro Rata calculation.
6. There is no detailed procedure manual for justification of elements and positions included in the Administrative Rate calculation.

These findings will be discussed in detail in the body of this study.

## **EXECUTIVE SUMMARY**

As a part of the FY 2010/2011 Board of Supervisors budget workshops and the budget cut impact study sessions the Board determined that it would like a review of the costs associated with the Riverside County contract for fire protection with the California Department of Forestry & Fire Protection (CAL FIRE). The Board expressed particular interest in the operational overhead costs recovered by CAL FIRE through its Administrative Rate (Admin Rate). The Admin Rate is charged as a percentage of the total contract cost for State supplied personnel services and supplies. The Board's concern with the Admin Rate was the result of information received from CAL FIRE indicating that the rate would increase from 11% for FY 2009/10 to 11.06% in FY 2010/11. As a beginning to this process the Board requested that Supervisor John Benoit and Chairman Marion Ashley meet with CAL FIRE representatives to review this issue.

This report will discuss an overview of the Admin Rate calculation process and provide conclusions and recommendations stemming from the rate analysis.

## **BACKGROUND**

The CAL FIRE website provides the following information about local government cooperative fire protection agreements:

### **About Us**

Since the 1940s, local government entities such as cities, counties and districts have contracted with CAL FIRE to provide many forms of emergency services for their communities. CAL FIRE provides full-service fire protection to many of the citizens of California through the administration of 146 cooperative fire protection agreements in 35 of the State's 58 counties, 25 cities, 31 fire districts and 34 other special districts and service areas. As a full-service fire department CAL FIRE responds to wild land fires, structure fires, floods, hazardous material spills, swift water rescues, civil disturbances, earthquakes, and medical emergencies of all kinds. Local governments are able to utilize this diversity and experience through their contracts and agreements with the Department.

### **Agreements**

CAL FIRE Partnership Agreements provide for an integrated, cooperative, and regional fire protection system.

Public Resources Code §4142 allows the Department (CAL FIRE) to set rates for cooperative agreements as follows:

4142. (a) The department may, with the approval of the Department of General Services, enter into a cooperative agreement upon the terms and under the conditions as it deems wise, for the purpose of preventing and suppressing forest fires or other fires in any lands within any county, city, or district which makes an appropriation for that purpose.

A separate CAL FIRE informational sheet (June 2010) explaining the Admin Rate provides the following goals:

The current CAL FIRE Administrative Charge, components and methodologies were developed at the statewide level using adopted federal standards, periodically reviewed by the Local Government Advisory Committee (LGAC) and approved at the CAL FIRE Executive level, with the following goals in mind:

1. Consistency
2. Standardization
3. Transparency
4. Communicated

Combining this philosophy with the information developed as part of this study, Riverside County believes CAL FIRE has the ability to adjust the Admin Rate commensurate with the economic situation and to make adjustments based on specific recommendations contained in this report.

Riverside County contracts with the California Department of Forestry and Fire Protection (CAL FIRE) for fire-protection services. This relationship dates back to 1921, when CAL FIRE (then CDF) began contracting to enhance the service level necessary to deal with wildland fire protection. The Riverside County Fire Department/CAL FIRE contract, as we know it today, began in 1946. Under the current contract arrangement with CAL FIRE, the Riverside County Fire Department provides fire protection for all the unincorporated areas of the county along with one community services district and 18 cities that contract for service via the County. Within this arrangement the County Fire Department bills its contract partner cities for their portion of service costs and Admin Rate and passes these amounts back to CAL FIRE. Currently the County pays approximately 47% of the total CAL FIRE contract costs and the partner Cities pay the remaining portion of approximately 53%.

While this arrangement continues to provide an effective and efficient fire department, the Board of Supervisors voted to review and evaluate the contract costs in light of our current difficult economic situation. The Board was particularly concerned with an increase to the CAL FIRE Admin Rate. One Board member commented how it had increased about \$2 million in the last few years.

As a result of the Board direction, Supervisor Benoit, Supervisor Ashley, County Executive Officer Bill Luna and Executive Office staff met on April 27, 2010 with CAL FIRE Director Del Walters, CAL FIRE Southern Region Chief Mikel Martin, CAL FIRE Assistant Region Chief Dale Hutchinson, CAL FIRE and Riverside County Fire Chief John Hawkins and CAL FIRE executive staff members. The meeting provided a very open and frank discussion about the difficult economic issues facing both the State and Riverside County along with the responsibility of CAL FIRE to meet the state mandates for full cost recovery. At the end of this meeting it was decided that the first step in the process of finding ways to save on administrative overhead costs would be a deconstruction on the current CAL FIRE Administrative Rate in order to analyze rate components and methodologies. This assignment was given to the Executive Office to analyze.

## **METHODOLOGY**

The first step in this process was assembling a core working group responsible for gathering and developing data to produce the Admin Rate analysis. This group consisted of CAL FIRE Deputy Director Janet Barentson and a representative from the County Executive Office. At the request of CAL FIRE Region Chief Mikel Martin two representatives from the CAL FIRE Riverside Unit (RRU) were added. The RRU representation included one CAL FIRE Deputy Chief and one CAL FIRE Administrative

Service Officer II. During this study they were directed to review and deconstruct the CAL FIRE Admin Rate. The group first had meetings to review the general application of the rate at the local level and review the impact of the rate on the Riverside County fire service protection contract. Subsequent to this the group met with Janet Barentson, CAL FIRE Deputy Director of Management Services. For this meeting Ms. Barentson traveled from Sacramento to Riverside and spent a full day with the group and provided extensive information and data on the Admin Rate construction and calculation. After review of the initial data the group traveled to Sacramento and spent a full day at the CAL FIRE headquarters and met with Deputy Director Barentson, Budget Officer Melissa Gamar and members of the budget staff. The second meeting expanded on the initial data gathered and provided more detailed information on the rate elements. The focus for this session was to gather more detailed information on the programs and personnel included in the rate calculations.

## **FINDINGS**

### **ADMINISTRATIVE RATE CONSTRUCTION AND BASIC ELEMENTS**

The calculations used by CAL FIRE to produce the annual Admin Rate are based on standards and calculations established by the United States Office of Management and Budget (OMB), which are found in OMB Circular A-87 "Cost Principles for State, Local and Indian Tribal Governments". Circular A-87 was designed to provide a methodology and guidelines for agencies to calculate administrative overhead that can be claimed in grant applications. Circular A-87 has long been used as a guide for agencies to develop recovery rates both for internal and external overhead direct and indirect costs distribution. The internal recovery process used in Riverside County and most other counties is the County-wide Cost Allocation Plan (COWCAP) which evolved from Circular A-87.

The estimated Admin Rate for FY 2010/11 is 11.06%. This is composed of two parts. The first part is the CAL FIRE indirect cost recovery rate of 7.43% and second part is the State Wide Pro Rata recovery rate of 3.63%. During our initial meetings CAL FIRE staff said they would try to get detailed information from the California State Department of Finance (DOF) outlining the Pro Rata cost calculation. We will discuss the Pro Rata rate later in this report.

In its most basic form the Admin Rate is calculated by dividing the CAL FIRE direct costs into the indirect costs to produce the rate calculated as a percentage relationship. Costs used in this calculation are the actual expenses for FY 2008/09. For the FY 2010/11 rate calculation the indirect costs are \$86,056,786 divided by the direct cost of \$777,865,176 producing an estimated rate of 11.06%. It should be noted at this point that there are ongoing negotiations related to the state budget and salary and benefit packages for state employees that may result in changes in the final rate for FY 2010/11.

The components for the direct cost calculation include salary, benefits, operating expenses and equipment for three budget divisions within CAL FIRE. These units are State Fire Marshal, Fire Protection and Resource Management. The indirect cost component includes administrative units within the department using the same basic budget elements as described above. The units included are Region and Unit Administration, Headquarters Program Administration, Business Services, Human Resources, Training, Legal, Law Enforcement and Code Development and Fleet Management. For budgeting purposes all of the personnel assigned to these administrative units are assigned to budget unit 99200. A summary of the costs associated with each element of this calculation can be seen in Appendix "A".

During our discussions with CAL FIRE particularly at the April 27, 2010 meeting with the Supervisors, Riverside County was asked if the County of Riverside had a standard recovery rate for administrative costs. This was based on bills received by CAL FIRE with a 17% overhead charge for emergency use of Riverside County fire equipment. We responded that there was no standard rate and each County department calculates overhead recovery as a part of their contract process. Further examination determined that the addition of an administrative charge to emergency invoices in question for activities conducted by Riverside County fire equipment were added by the California Emergency Management Agency.

As a part of our meeting with staff we were informed that a recent audit report titled "Executive and Administrative Services Included in CAL FIRE Indirect Cost Rate PCA 99200" was produced by the CAL FIRE Office of Program Accountability (OPA) and was dated January 4, 2010. A copy of this report was provided to us and will be referenced later in this study.

Overall we find that the basic concept and methodology used by CAL FIRE for calculating its annual Admin Rate is sound and is similar to methodologies used by other state and local agencies. Because of accounting delays and consistent with OMB Circular A-87, the final CAL FIRE Admin Rate is based on the previous year direct and indirect costs. There are, however, areas within this rate package with which we disagree and will be outlined in the following observations, followed by our recommendations.

## OBSERVATIONS

Based on information received from CAL FIRE staff we have found that the total estimated contract revenue for CAL FIRE (total Schedule A contracts and Amador contracts) in FY 2008/09 was \$340,810,886 and the Riverside County estimated portion of this revenue was \$154,462,165. The Admin Rate for FY 2008/09 was 9.68% producing estimated rate revenue of \$32,990,493 with the Riverside County estimated portion at \$14,951,937. Using common percentage calculations we find that the Riverside County contract produces 45.32% of the CAL FIRE contract revenue. This ratio may vary slightly from year to year based on any increases or decreases in actual billed contract services however it is easy to recognize that the Riverside contract provides the

lions' share of CAL FIRE revenue related to local government fire protection contracts. A summary of contract revenue can be found in Appendix "B".

The calculation of the indirect cost portion of the rate is based on all positions included in the 99200 budget unit. There are currently 483 positions included in the 99200 unit; of those included, all positions with the exception of 14, are calculated at 1 Full Time Equivalent (FTE). The 14 positions noted represent 7.4 FTEs. There are a total 476.4 FTEs included in the rate calculation. Upon further analysis we find that the total number of positions in the 99200 budget unit assigned to the RRU is 4 permanent and 2 temporary help positions. The total of personnel assigned to the RRU represents 0.83% of the total administrative support positions. This list of positions can be found in Appendix "C".

The June 2010 CAL FIRE information sheet explaining the specifics of the Admin Rate provides the following support for reallocation of vacant support positions:

Department indirect (overhead) costs are those support costs which benefit more than one cost objective/organizational unit. These costs are accumulated and allocated periodically to the cost objective/organizational units which benefit from the support activity/function. Departmental indirect costs include:

- a. Personal services costs of unit, bureau, division, and department administrative, supervisory, and executive staff.
- b. Personal services costs of support units, including clerical support, housekeeping, etc.

Initially we requested from Sacramento a list of vacant positions in the 99200 unit which we did not receive. We then requested from RRU the vacant position report which was provided by Perris staff. The report showed that there are currently 118 vacant positions in this 99200 budget unit. Based on this information, we must pose the following questions:

- If the support positions are critical to performing administrative or support type work, why are they vacant?
- With vacant positions, why has the Admin Rate increased and continues to increase?
- What is happening with the money saved with the vacancies particularly the Admin Rate paid by Riverside County?

In our discussions we found that there are no specific policies or procedures in writing which would provide documentation and guidelines for including or removing positions from the indirect cost calculation. There also needs to be a justification for the amount included, by position, based on the amount of support each position provides to contract agencies. It seems unlikely that all positions included at 1 FTE are fully dedicated to contract operations and each likely provides general support to the entire department. This relates back to both OMB Circular A-87 and State statutes that at one point or

another stipulate and we paraphrase "indirect cost should be calculated using a fair share of support costs". A similar observation was made in the recent OPA audit report. Analysis also indicates that over the years, the composition of the 99200 unit has not changed much with the addition and deletion of contracts or any change in the State budget. By example, in the late 1990s the County of San Bernardino transitioned from a CAL FIRE contract to the San Bernardino County Fire Department. It would be interesting to see documentation that would show the changes in the indirect cost component with the loss of a substantial contract. It would also be interesting to see if any CAL FIRE support positions have been deleted as a result of recent (last 2 or 3 years) State budget cuts.

Due to the unique nature of scheduling within CAL FIRE and RRU it is challenging to account for overtime worked. The nature of any fire department is a 24/7 operation and not a traditional 8-5 work week. To accommodate the scheduling overtime is broken into two classifications, planned and unplanned. The planned overtime is included in the basic service cost calculation in order to comply with FLSA regulations and negotiated bargaining unit contracts. The unplanned overtime is just that "not planned" and unanticipated and is billed directly to each local unit. Based on our analysis, we cannot understand why the entire Admin Rate is assessed against unplanned overtime and, if any charge is assessed, why the Admin Rate isn't adjusted downward because true indirect charges have been paid for the employee as part of base salary and fringe benefits. We realize the State Controller processes unplanned overtime requests and issues the payment warrants. We also understand that the State Controller distributes pay warrants through CAL FIRE Sacramento Headquarters but we see most of the work done at the CAL FIRE Perris Headquarters. With that, we question assessing the full Admin Rate against unplanned overtime. The unplanned overtime is paid as a part of the normal payroll process with no additional burden on support staff. For the Riverside contract, the Admin Rate cost on unplanned overtime is approximately \$800,000. This is not the first time Riverside County has questioned the assessment of the Admin Rate against unplanned overtime. During March 2009, a clarification letter was sent to CAL FIRE Sacramento requesting explanation of this subject.

As mentioned earlier in this study, CAL FIRE agreed to try and obtain detail from the DOF on the calculation of the Pro Rata portion of the rate. The information received by CAL FIRE provided a brief overview of the basic methodology and the functions included and the amounts allocated by function. There was also a list of how the costs are distributed to the various CAL FIRE funds. There is no detail on the elements of each function other than to show the function workload expressed as either positions, hours, dollars or warrants. As a part of the information transmission from DOF to CAL FIRE the statement is made that "much of our documentation is proprietary and as such cannot be shared". It is difficult to understand how the documentation used by a public agency, other than individual personal records, to calculate a public rate can be considered proprietary. The lack of detail does not allow us to do a critical evaluation of the rate components.

Finally, we observe that governments at all levels are facing economic challenges unlike any that have been seen in our lifetime. This produces many challenges to find solutions to having balanced budgets for everyone involved. At the County level we have severely cut our budget during the past few years and anticipate similar reductions for at least one more year in the future. Along with these budget cuts we are moving forward with unprecedented employee layoffs. These layoffs will directly impact the lives of many county workers but also negatively impact the county economy as a whole. We find it difficult to understand, given the current economy, if in fact the State is truly making every effort to reduce operating costs, why then do the administrative rates continue to increase? It would seem this is the worst possible time for escalating overhead costs.

As was expressed at the April 27, 2010 meeting, we are faced with possibly closing fire stations and reducing fire protection services. We must maximize our use of available revenues and minimize costs. As such, the County is interested in ensuring any Admin Rate paid serves the fire contract under which it was assessed, is transparent as to value and is justified as a truly indirect type costs.

## **RECOMMENDATIONS**

**1. VACANT POSITIONS 99200 BUDGET UNIT:** It is recommended that CAL FIRE transfer vacant positions in the 99200 budget unit to RRU providing Riverside County with a more equitable share of the indirect support. The Riverside County contract produces roughly 45% of the annual CAL FIRE Admin Rate revenue but only receives 0.83% of indirect support. We do not presume to ask that the RRU 99200 staff represent 45% of the total, a more equitable balance seems to be reasonable and will have a positive impact on the county costs. Staff estimates that if 10 or 12 vacant positions were transferred to the RRU 99200 roster we could then move an equal number of administrative positions out of the County contract and save the County an estimated \$1-\$2 million dollars in direct costs (equivalent to 1.5 to 2 fire station value). County staff would be eager to work with CAL FIRE staff from Sacramento and RRU to identify possible positions. It seems reasonable to examine this request. It is also odd that positions located at the CAL FIRE Perris HQ and funded by Riverside County, do support work and are still assessed the Admin Rate against those positions.

**2. CAL FIRE ADMIN RATE POLICY AND PROCEDURE MANUAL:** It is recommended that CAL FIRE develop a more detailed manual that can provide guidelines and documentation for all elements of the Admin Rate. This should include a good and transparent audit trail to follow the cost development. By example we have shared with CAL FIRE staff the rate documentation prepared by the Riverside County Sheriff's Department to establish direct and indirect costs each year. This document is very detailed and provides an audit process that is outstanding among its peers. This is a public document and as such we are sure we can obtain a copy from the Sheriff to share with CAL FIRE. We have previously noted that there was a recent audit performed by the CAL FIRE OPA on the Admin Rate and in the audit there were several findings that paralleled observations in this study. In the interest of brevity we have not included the entire audit report. However in Appendix "D" there is a copy of the CAL FIRE response

letter from Janet Barentson, Deputy Director of Management Services to Anthony Favro, Chief of Program Accountability for CAL FIRE. This letter lists the audit recommendations and the response to each. In this letter we note there is general agreement with the audit findings and we suggest attention be given to recommendations 4, 5 & 6. If desired a full copy of this report can be provided.

**3. ADMIN RATE OUTSIDE AUDIT:** It is recommended that CAL FIRE periodically have an outside auditor review the Admin Rate. We have the utmost respect for the CAL FIRE internal auditors and believe their audit was sound. We also have internal auditors in the County, however, the annual County Comprehensive Annual Financial Report is prepared by an outside firm as well as several grants and other programs. We believe this is a sound practice.

**4. DISCONTINUE ADMIN RATE ASSESSMENT AGAINST UNPLANNED OVERTIME:** It is recommended that CAL FIRE discontinue charging the Admin Rate against unplanned overtime. No nexus exists to support the need for additional support positions to process unplanned overtime.

**5. PRO RATA CHARGE APPLICATION:** It is recommended that the Board of Supervisors review the issue of the Pro Rata rate with our local legislative representatives or work through the California State Association of Counties (CSAC) to request that the State Auditor review the Pro Rata calculation and the appropriate level that should be passed on to local contract agencies. This question has been raised by other agencies and bears examination.

**6. FINAL REPORT AND CAL FIRE RESPONSE:** Finally, it is recommended that the Board of Supervisors direct the Executive Officer to forward this report to CAL FIRE and request a formal response.

## **CONCLUSION**

We believe that this study has produced a number of valid observations and recommendations that can assist CAL FIRE in producing an Administrative Rate that will meet the mandate for **full cost recovery**, be **transparent**, be **justified** as supporting a local fire contract and at the same time provide a rate which recovers a fair and equitable share of the administrative overhead from the contracting agencies.

Staff will continue to work with CAL FIRE staff on this rate and other general contract cost issues. Riverside County participates in the CAL FIRE Local Agency Advisory Committee and will share this information with other members and continue to work via this group to resolve any issues as they may arise.

It should be restated that the Board of Supervisors believes the service received from CAL FIRE provides our citizens with a County Fire Department that is second to none. We thank CAL FIRE Director Walters and his staff for their cooperation in the preparation of this study. Their knowledge and expertise was invaluable.

# **APPENDICES**

- A    INDIRECT COST RATE PROPOSAL**
- B    LOCAL AGENCY CONTRACTS**
- C    STAFFING - 99200 UNIT**
- D    AUDIT RESPONSE LETTER**

## **APPENDIX A**

### **A. INDIRECT COST RATE PROPOSAL**

CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION  
 2010-11 Indirect Cost Rate Proposal for Reimbursements (Schedule A)  
 For Fiscal Year Ending June 30, 2011

Programs	Total Costs	Unallowable Costs (1)	Direct Program Costs	Indirect Costs
<b><u>10 Fire Marshal:</u></b>				
Personal Services	\$6,118,963		\$6,118,963	\$0
Operating Expenses	6,096,508	(387,141)	6,483,649	0
Equipment	74,567	(74,567)	0	0
<b>Subtotal</b>	<b>\$12,290,038</b>	<b>\$312,574</b>	<b>\$12,602,612</b>	<b>\$0</b>
Equipment Use Factor	185,902		185,902	0
<b>Total FM</b>	<b>\$12,475,940</b>	<b>\$312,574</b>	<b>\$12,788,514</b>	<b>\$0</b>
<b><u>11 Fire Protection:</u></b>				
Personal Services	557,623,368		\$557,623,368	\$0
Operating Expenses	157,242,546	(575,488)	156,667,058	0
Equipment	20,824,505	(20,824,505)	0	0
<b>Subtotal</b>	<b>\$735,690,419</b>	<b>(\$21,399,993)</b>	<b>\$714,290,425</b>	<b>\$0</b>
Equipment Use Factor	11,128,236		11,128,236	0
<b>Total FP</b>	<b>746,818,654</b>	<b>(\$21,399,993)</b>	<b>725,418,661</b>	<b>0</b>
<b><u>12 Resource Management:</u></b>				
Personal Services	\$29,078,739		\$29,078,739	\$0
Operating Expenses	\$18,814,519	(8,961,813)	9,852,706	0
Equipment	\$139,580	(139,580)	0	0
<b>Subtotal</b>	<b>\$48,032,838</b>	<b>(\$9,101,393)</b>	<b>\$38,931,445</b>	<b>\$0</b>
Equipment Use Factor	726,557		726,557	0
<b>Total RM</b>	<b>48,759,395</b>	<b>(\$9,101,393)</b>	<b>39,658,002</b>	<b>0</b>
<b><u>Department Administrative Units:</u></b>				
Personal Services	\$43,693,897		\$0	\$43,693,897
Operating Expenses	13,294,714	0	0	13,294,714
Equipment	816,827	(816,827)	0	0
<b>Subtotal</b>	<b>\$57,805,438</b>	<b>(\$816,827)</b>	<b>\$0</b>	<b>\$56,988,611</b>
Equipment Use Factor	805,827		0	805,827
PRO RATA Allocation (5 Year Avg)	37,030,356		0	37,030,356
<b>Total Admin.</b>	<b>95,641,620</b>	<b>(\$816,827)</b>	<b>0</b>	<b>94,824,794</b>
<b>GRAND TOTAL</b>	<b>\$903,695,610</b>	<b>(\$31,005,639)</b>	<b>\$777,865,176</b>	<b>\$94,824,794</b>
<i>Roll Forward</i>	Admin	7.43%		(8,768,008)
Revised Indirect Costs	Pro Rata	3.63%		\$86,056,786
<b>Rate Calculation:</b>				
	Indirect Costs		\$86,056,786	
	=			
	Direct Program Costs		\$777,865,176	
	=			
				<b>11.06%</b>

(1) Equipment, SWCAP, Pro Rata & Local Assistance Costs & equipment expenditures

CALIFORNIA DEPARTMENT OF FORESTRY AND FIRE PROTECTION  
 2010-11 Indirect Cost Rate Proposal for Reimbursements (Schedule A)  
 For Fiscal Year Ending June 30, 2011

**Admin Rate Share Calculation**

	Total Costs	Unallowable Costs	Direct Program Costs	Indirect Costs
<b>Department Administrative Units:</b>				
Personal Services	\$43,693,897	\$0	\$0	\$43,693,897
Operating Expenses	\$13,294,714	\$0	\$0	\$13,294,714
Equipment	\$816,827	\$816,827	\$0	\$0
Subtotal	\$57,805,438	\$816,827	\$0	\$56,988,611
Equipment Use Factor	\$805,827	\$0	\$0	\$805,827
Total Admin.				\$57,794,438
Total Direct Program Costs				\$777,865,176
Admin Rate Calculation:		Indirect Costs	\$57,794,438	
		=		
	Direct Program Costs		\$777,865,176	= 7.43%

**Pro Rata Share Calculation**

	Total Costs	Unallowable Costs	Direct Program Costs	Indirect Costs
<b>Department Administrative Units:</b>				
Pro Rata Allocation (5 Year Avg)	\$37,030,356		\$0	\$37,030,356
Less Roll-Forward Amount	-\$8,768,008			(\$8,768,008)
Subtotal				\$28,262,348
Total Direct Program Costs				\$777,865,176
Pro Rata Rate Calculation:		Pro Rata Allocation	\$28,262,348	
		=		
	Direct Program Costs		\$777,865,176	= 3.63%

**APPENDIX B**

**B. LOCAL AGENCY CONTRACTS**

**LOCAL GOVERNMENT CONTRACTS FY 08/09**  
**(4142 -SCH. A)**

<b>Unit</b>	<b>FY</b>	<b>PCA</b>	<b>Contract Name</b>	<b>Contract Amt</b>
Mendocino				
	2008	-17100	Mendocino County	\$ 380,943
	2008	-17161	Ukiah Valley FD	\$ 45,745
Humboldt-Del Norte				
	2008	-17240	Arcata FPD	\$ 80,270
	2008	-19001	City of Trinidad	\$ 5,653
	2008	-19002	City of Arcata	\$ 11,305
Sonoma-Lake-Napa				
	2008	-17300	County of Napa	\$ 5,218,781
	2008	-17320	County of Napa	\$ 688,568
	2008	-17330	County of Napa	\$ 1,515,102
	2008	-17400	County of Sonoma, CSA#40	\$ 693,997
	2008	-17405	County of Sonoma CSA#40	\$ 102,492
	2008	-17420	Cloverdale FPD	\$ 130,392
	2008	-17450	County of Sonoma, CSA#40	\$ 102,492
	2008	-17500	South Lake County FPD	\$ 2,009,049
Santa Clara				
	2008	-17600	South Santa Clara County FD	\$ 3,900,186
	2008	-17610	Alameda County FD	\$ 1,358,990
	2008	-17670	East Contra Costa FPD	\$ 269,857
	2008	-17690	Santa Clara Valley Water District	\$ 117,169
San Mateo-Santa Cruz				
	2008	-17700	County of Santa Cruz	\$ 830,569
	2008	-17710	San Mateo County	\$ 5,725,566
	2008	-17720	County of Santa Cruz	\$ 2,245,957
	2008	-17730	San Mateo County	\$ 1,448,968
	2008	-17740	Pajaro Valley FPD	\$ 1,587,696
	2008	-17750	Coastside FPD	\$ 6,177,289
Butte				
	2008	-27100	Butte County	\$ 12,933,174
	2008	-27120	City of Gridley	\$ 731,096
	2008	-27140	City of Biggs	\$ 139,000
	2008	-27160	City of Oroville	\$ 219,683
Lassen-Modoc				
	2008	-27800	Firenet Lassen	\$ 92,253
Nevada-Yuba-Placer				
	2008	-27200	Nevada County	\$ 88,290
	2008	-27209	Sierra Nevada Memorial	\$ 183,938
	2008	-27211	Higgins Area FPD	\$ 172,678
	2008	-27300	Placer County	\$ 7,188,213
	2008	-27343	City of Marysville	\$ 1,313,188
	2008	27344-1	Truckee FPD	\$ 100,555

**LOCAL GOVERNMENT CONTRACTS FY 08/09**  
**(4142 -SCH. A)**

	2008	27344-2	City of Auburn	\$ 67,800
	2008	27344-3	Nevada County Fire Agency	\$ 332,594
	2008	27344-4	Yuba County OES	\$ 43,103
	2008	27344-5	Northstar FD	\$ 14,779
	2008	-27345	Sierra-Sac Valley EMS	\$ 25,000
	2008	-27352	Loma Rica/Browns Valley CSD	\$ 111,579
	2008	-27353	Squaw Valley FP	\$ 18,023
	2008	27353-1	North Tahoe FPD	\$ 44,125
	2008	-27370	County of Yuba (Planner)	\$ 143,243
	2008	-29001	City of Auburn	\$ 18,105
	2008	-29002	Town of Truckee	\$ 222,827
	2008	-29005	City of Rocklin	\$ 26,698
Shasta-Trinity				
	2008	-27400	Shasta County	\$ 2,239,932
	2008	-27420	Shasta College	\$ 103,395
Tehama-Glenn				
	2008	-27600	Tehama County	\$ 2,282,761
	2008	-27620	Hamilton City FPD	\$ 8,329
	2008	-27630	City of Red Bluff	\$ 74,973
Siskiyou				
	2008	-27501	Siskiyou County General Fire	\$ 292,380
	2008	-27503	City of Weed	\$ 134,000
	2008	-27505	Siskiyou County, McCloud ZIB	\$ 31,933
Amador-El Dorado				
	2008	-27700	Amador FPD	\$ 495,314
	2008	-27750	Cameron Park CSD	\$ 2,029,442
	2008	-27753	Cameron Park CSD	\$ 850,499
	2008	-27760	El Dorado County EmerServicesAut	\$ 832,152
	2008	-27763	CALSTAR	\$ 95,483
Riverside				
	2008	-37100	County of Riverside	\$ 70,557,574
	2008	-37101	County of Riverside	\$ 1,009,892
	2008	-37102	County of Riverside	\$ 4,776,512
	2008	-37103	County of Riverside	\$ 1,773,433
	2008	-37104	County of Riverside	\$ 11,766,732
	2008	-37105	County of Riverside	\$ 1,945,606
	2008	-37106	County of Riverside	\$ 1,645,033
	2008	-37107	County of Riverside	\$ 3,277,144
	2008	-37108	County of Riverside	\$ 3,898,017
	2008	-37109	County of Riverside	\$ 2,757,529
	2008	-37110	County of Riverside	\$ 9,007,936
	2008	-37111	County of Riverside	\$ 2,155,712
	2008	-37112	County of Riverside	\$ 584,632

**LOCAL GOVERNMENT CONTRACTS FY 08/09  
(4142 -SCH. A)**

	2008	-37113	County of Riverside	\$ 787,550
	2008	-37115	County of Riverside	\$ 858,388
	2008	-37116	County of Riverside	\$ 7,287,426
	2008	-37117	County of Riverside	\$ 2,193,169
	2008	-37118	County of Riverside	\$ 121,902
	2008	-37119	County of Riverside	\$ 11,713,536
	2008	-37120	County of Riverside	\$ 2,907,836
	2008	-37121	County of Riverside	\$ 1,716,875
	2008	-37122	County of Riverside	\$ 1,288,185
	2008	-37123	County of Riverside	\$ 2,719,963
	2008	-37125	County of Riverside	\$ 1,186,966
	2008	-37126	County of Riverside	\$ 1,962,221
	2008	-37127	County of Riverside	\$ 1,257,620
	2008	-37128	County of Riverside	\$ 2,515,797
	2008	-37130	Metropolitan Water District	\$ 665,000
	2008	-39006	City of Murietta	\$ 76,858
	2008	-39008	City of Anaheim	\$ 47,121
San Diego				
	2008	-37401	Yuima MWD	\$ 196,487
	2008	-37500	Valley Center FPD	\$ 1,733,945
	2008	-37501	Ramona MWD	\$ 5,145,671
	2008	-37502	Rincon Reservation	\$ 20,250
	2008	-37510	Pala Band of Mission Indians	\$ 27,291
	2008	-37520	San Pasqual Band of Mission Indians	\$ 11,509
	2008	-37540	Campo Band of Mission Indians	\$ 17,146
	2008	-37545	Pauma Reservation Fire Department	\$ 2,742
	2008	-37550	Deer Springs FPD	\$ 3,718,918
	2008	-37552	San Diego Rural FPD	\$ 22,120,200
	2008	-37560	County of San Diego	\$ 14,969,701
	2008	-37570	Sycuan FPD	\$ 13,128
	2008	-37590	Pine Valley FD	\$ 762,239
	2008	-37800	Reservation FPD	\$ 11,219
San Luis Obispo				
	2008	-37600	San Luis Obispo County	\$ 12,768,802
	2008	-37705	City of Pismo Beach	\$ 1,455,812
	2008	-37721	Cayucos FPD	\$ 154,779
San Bernardino				
	2008	-37260	City of Highland	\$ 1,057,313
	2008	-37261	City of Highland	\$ 1,392,463
	2008	-37262	Arrowbear Park County Water Distri	\$ 3,044
	2008	-37270	City of Yucaipa	\$ 1,122,078
	2008	-37271	City of Yucaipa	\$ 2,464,596

**LOCAL GOVERNMENT CONTRACTS FY 08/09**  
**(4142 -SCH. A)**

	2008	-37280	Crest Forest FPD	\$ 44,372
	2008	-37281	Morongo Valley CSD	\$ 6,420
	2008	-39001	City of Loma Linda	\$ 36,250
	2008	-39002	City of Redlands	\$ 87,666
	2008	-39005	Chino Valley Independent FD	\$ 246,564
	2008	-39009	City of Chino	\$ 20,217
Tulare				
	2008	-48100	Tulare County	\$ 199,451
Madera-Mariposa-Merced				
	2008	-47900	County of Madera	\$ 3,817,022
	2008	-47920	City of Madera	\$ 2,532,143
	2008	-48000	County of Mariposa	\$ 147,929
	2008	-48110	Merced County	\$ 9,826,149
	2008	-48120	City of Atwater/Atwater FPD	\$ 1,496,148
Fresno-Kings				
	2008	-47501	Fresno County	\$ 705,982
	2008	-47703	County of Fresno CSA	\$ 8,740
	2008	-47704	Fresno County FPD	\$ 13,854,894
Tuolumne-Calaveras				
	2008	-47200	Calaveras County	\$ 186,467
	2008	-48200	Tuolumne County	\$ 2,203,222
San Benito-Monterey				
	2008	-48320	South Monterey County FPD	\$ 91,392
	2008	-48400	County of San Benito	\$ 866,740
	2008	-48500	Pebble Beach CSD	\$ 4,162,755
	2008	-48600	Cypress FPD	\$ 3,213,154
	2008	-48700	Aromas Tri-County FPD	\$ 1,090,415
	2008	-48800	Cachagua FPD	\$ 1,974
	2008	-48900	Carmel Highlands FPD	\$ 1,607,773
		Total		\$ 338,432,907

LOCAL GOVERNMENT AGREEMENTS FY 08/09 "AMADOR" PRC 4144

<i>FY 2008-09 Amador Agreements</i>			
UNIT	CONTRACT NAME	TYPE	CONTRACT AMOUNT
Amador-El Dorado	El Dorado County Emer Services Authori	Dispatch	7,286
	Amador FPD	Fire Protection	82,264
	Cameron Park CSD	Fire Protection	24,625
Butte	Butte County	Fire Protection	125,653
	Fresno County FPD	Fire Protection	16,452
Fresno-Kings	County of Fresno	Fire Protection	229,018
	County of Humboldt	Fire Protection	207,484
	Humboldt County Dispatch Cooperative	Dispatch	26,299
Humboldt-Del Norte	County of Humboldt	Fire Protection	19,750
	County of Madera	Fire Protection	72,235
	Ukiah Valley FD	Fire Protection	2,205
Nevada-Yuba-Placer	Higgins Area FPD	Fire Protection	30,483
	Placer County	Fire Protection	131,567
	Loma Rica/Browns Valley CSD	Fire Protection	38,302
San Bernardino	City of Highland	Fire Protection	137,837
	Valley Center FPD	Fire Protection	14,541
San Diego	Yuima MWD	Fire Protection	13,972
	County of San Diego	Fire Protection	181,179
	Deer Springs FPD	Fire Protection	14,541
	San Luis Obispo County	Fire Protection	131,794
San Luis Obispo	Cayucos FPD	Fire Protection	13,938
	City of Pismo Beach	Fire Protection	9,384
	County of Santa Cruz	Fire Protection	52,800
San Mateo-Santa Cruz	San Mateo County	Fire Protection	4,882
	Santa Clara County	Fire Protection	31,360
	South Santa Clara County FD	Fire Protection	25,823
Santa Clara	East Contra Costa FPD	Fire Protection	50,523
	Shasta College	Fire Protection	27,706
	Shasta County	Fire Protection	210,437

**LOCAL GOVERNMENT AGREEMENTS FY 08/09 "AMADOR" PRC 4144**

	Trinity County	Fire Protection	10,891
Siskiyou	Siskiyou County, McCloud ZIB	Fire Protection	8,755
	Siskiyou County General Fire	Fire Protection	15,538
Sonoma-Lake-Napa			
	South Lake County FPD	Fire Protection	59,882
	County of Sonoma, CSA#40	Fire Protection	14,623
	Cloverdale FPD	Fire Protection	9,332
	County of Sonoma CSA #40	Fire Protection	19,419
	County of Sonoma, CSA#40	Fire Protection	6,042
	County of Napa	Fire Protection	175,908
Tehama-Glenn			
	Tehama County	Fire Protection	11,699
Tulare			
	Tulare County	Fire Protection	17,288
Tuolumne-Calaveras			
	Tuolumne County	Fire Protection	94,262
<b>TOTAL</b>			<b>2,377,979</b>

## **APPENDIX C**

### **C. STAFFING - 99200 UNIT**

DIRECT 09200 STAFF

CLAS	TITLE						
PCN	CFS	AGENCY	RU	BF	CLASS	SERIAL	
992000	3340	541	001	1728	001	Executive Asst	
992000	3340	541	001	3485	001	Exec Officer	
992000	3340	541	001	5157	701	Staff Svcs Analyst (Gen)	
992000	3340	541	001	1238	001	Exec Officer-Foresters Lic	
992000	3340	541	003	1358	001	Dsp Director	
992000	3340	541	003	1728	004	Executive Asst	
992000	3340	541	003	4850	001	Director	
992000	3340	542	003	4851	001	Chief Deputy Director	
992000	3340	541	003	5358	001	Adm Asst II	
992000	3340	541	003	5361	001	Adm. Asst I	
992000	3340	542	003	75003	004	C.E.A. III	
992000	3340	542	003	75003	005	C.E.A. III	
992000	3340	541	003	75003	006	C.E.A. III	
992000	3340	541	004	1139	700	Office Tech (Typing)	
992000	3340	541	004	4800	001	Staff Svcs Mgr I	
992000	3340	541	004	5157	701	Staff Svcs Analyst (Gen)	
992000	3340	541	004	5393	700	Assoc Governmental Prog Analyst	
992000	3340	541	004	5393	702	Assoc Governmental Prog Analyst	
992000	3340	541	007	1148	701	Office Services Supervisor I (Typing)	
992000	3340	541	007	5157	702	Staff Svcs Analyst (Gen)	
992000	3340	541	007	5393	701	Assoc Governmental Prog Analyst	
992000	3340	541	007	5601	001	Information Officer I (Prog Specialist)	
992000	3340	541	007	9723	001	Battalion Chief (Morsuperv)	
992000	3340	541	015	0913	001	Chief Counsel	
992000	3340	541	015	1057	001	Staff Svcs Analyst (Gen)	
992000	3340	541	015	5333	001	Senior Legal Analyst	
992000	3340	541	015	5778	002	Staff Counsel	
992000	3340	541	015	5795	001	Staff Counsel III (Spec)	
992000	3340	541	020	1517	702	Staff Svcs Analyst (Gen)	
992000	3340	541	020	75002	009	C.E.A. II	
992000	3340	541	021	1139	728	Office Tech (Typing)	
992000	3340	541	021	1312	012	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	016	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	018	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	020	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	021	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	022	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	024	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	025	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	027	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	028	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	030	Staff Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1312	031	Staff Info Sys(s) Analyst (Suprvn)	
992000	3340	541	021	1367	001	System Software Spec III (Technic)	
992000	3340	541	021	1373	001	System Software Spec II (Technic)	
992000	3340	541	021	1373	002	System Software Spec II (Technic)	
992000	3340	541	021	1373	005	Assoc Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1373	006	Assoc Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1373	708	Assoc Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1379	701	Office Asst (Typing)	
992000	3340	541	021	1384	001	Data Processing Manager II	
992000	3340	541	021	1393	001	Data Processing Mgr III	
992000	3340	541	021	1393	002	Data Processing Mgr III	
992000	3340	541	021	1470	002	Assoc Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1470	706	Assoc Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1470	710	Assoc Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1470	719	Assoc Info Sys(s) Analyst (Spec)	
992000	3340	541	021	1470	719	Assoc Info Sys(s) Analyst (Spec)	

Div	Index	LOCATION	PCA	SFS	AGENCY	RU	BF	CLASS	SERIAL	CLS. TITLE	RPEX CY	BROS	APPNS	REXP CY	Staff Benefits	Total PS
MS	9313	Information Technology	99200	3540	541	021	1470	713	Assoc Info Sys(s) Analyst (Spec)	1.0 20.01	708-G-0001	\$54,115	\$24,022			
MS	9313	Information Technology	99200	3540	541	021	1470	714	Assoc Info Sys(s) Analyst (Spec)	1.0 20.01	708-G-0001	\$56,904	\$25,260			
MS	9313	Information Technology	99200	3540	541	021	1470	715	Asst Info Sys(s) Analyst	1.0 20.01	708-G-0001	\$58,836	\$26,117			
MS	9313	Information Technology	99200	3540	541	021	1558	001	Systems Software Specialist II (Sup)	1.0 20.01	708-G-0001	\$69,436	\$39,701			
MS	9313	Information Technology	99200	3540	541	021	1559	001	Sys(s) Software Spec III (Superv)	1.0 20.01	708-G-0001	\$98,244	\$43,611			
MS	9313	Information Technology	99200	3540	541	021	1562	002	Info Sys(s) Tech Spec I	1.0 20.01	708-G-0001	\$60,976	\$22,628			
MS	9313	Information Technology	99200	3540	541	021	1562	003	Info Sys(s) Tech Spec I	1.0 20.01	708-G-0001	\$53,520	\$23,758			
MS	9313	Information Technology	99200	3540	541	021	1579	020	Assoc Programmer Analyst (Spec)	1.0 20.01	708-G-0001	\$70,764	\$31,412			
MS	9313	Information Technology	99200	3540	541	021	1581	026	Staff Programmer Analyst (Spec)	1.0 20.01	708-G-0001	\$77,587	\$34,441			
MS	9313	Information Technology	99200	3540	541	021	1581	028	Staff Programmer Analyst (Spec)	1.0 20.01	708-G-0001	\$70,144	\$31,137			
MS	9313	Information Technology	99200	3540	541	021	1581	029	Staff Programmer Analyst (Spec)	1.0 20.01	708-G-0001	\$70,144	\$31,137			
MS	9313	Information Technology	99200	3540	541	021	1581	030	Staff Programmer Analyst (Spec)	1.0 20.01	708-G-0001	\$60,818	\$22,558			
MS	9313	Information Technology	99200	3540	541	021	1583	001	Senior Programmer Analyst (Spec)	1.0 20.01	708-G-0001	\$65,308	\$37,386			
MS	9313	Information Technology	99200	3540	541	021	1583	002	Senior Programmer Analyst (Spec)	1.0 20.01	708-G-0001	\$65,308	\$37,386			
MS	9313	Information Technology	99200	3540	541	021	1587	003	Sys(s) Software Spec I (Technical)	1.0 20.01	708-G-0001	\$77,580	\$34,438			
MS	9313	Information Technology	99200	3540	541	021	1587	004	Sys(s) Software Spec I (Technical)	1.0 20.01	708-G-0001	\$77,580	\$34,438			
MS	9313	Information Technology	99200	3540	541	021	1587	010	Sys(s) Software Spec I (Technical)	1.0 20.01	708-G-0001	\$60,768	\$26,975			
MS	9313	Information Technology	99200	3540	541	021	1587	011	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$50,818	\$22,558			
MS	9313	Information Technology	99200	3540	541	021	1587	012	Senior Programmer Analyst (Gen)	1.0 20.01	708-G-0001	\$53,804	\$23,441			
MS	9313	Information Technology	99200	3540	541	021	1587	013	Mgmt Svcs Tech	1.0 20.01	708-G-0001	\$41,112	\$18,250			
MS	9313	Information Technology	99200	3540	541	021	5393	703	Assoc Governmental Prog Analyst	1.0 20.01	708-G-0001	\$58,253	\$25,859			
MS	9313	Information Technology	99200	3540	541	021	75002	001	C.E.A. II	1.0 20.01	708-G-0001	\$109,812	\$48,746			
MS	9313	Information Technology	99200	3540	541	021	7502	002	Senior Account Clerk	1.0 20.01	708-G-0001	\$58,508	\$17,094			
MS	9313	Information Technology	99200	3540	541	022	1730	002	Senior Account Clerk	0.5 20.01	708-G-0001	\$19,254	\$8,547			
MS	9313	Information Technology	99200	3540	541	022	1730	003	Senior Account Clerk	1.0 20.01	708-G-0001	\$58,508	\$17,094			
MS	9313	Information Technology	99200	3540	541	022	1730	004	Senior Account Clerk	1.0 20.01	708-G-0001	\$58,508	\$13,441			
MS	9313	Information Technology	99200	3540	541	022	1733	019	Account Clerk II	1.0 20.01	708-G-0001	\$57,256	\$17,560			
MS	9313	Information Technology	99200	3540	541	022	1733	024	Account Clerk II	0.5 20.01	708-G-0001	\$17,256	\$7,660			
MS	9313	Information Technology	99200	3540	541	022	1733	024	Account Clerk II	0.5 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	001	Senior Account Clerk	1.0 20.01	708-G-0001	\$58,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	003	Senior Account Clerk	1.0 20.01	708-G-0001	\$58,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	006	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	008	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	009	Accounting Tech	1.0 20.01	708-G-0001	\$36,995	\$16,422			
MS	9411	Accounting Office	99200	3540	541	022	1741	011	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	012	Accounting Tech	1.0 20.01	708-G-0001	\$32,184	\$14,286			
MS	9411	Accounting Office	99200	3540	541	022	1741	015	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	016	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	021	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	021	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	023	Accounting Tech	1.0 20.01	708-G-0001	\$32,184	\$14,286			
MS	9411	Accounting Office	99200	3540	541	022	1741	025	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	026	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	027	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	030	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	031	Accounting Tech	1.0 20.01	708-G-0001	\$41,856	\$18,580			
MS	9411	Accounting Office	99200	3540	541	022	1741	034	Accounting Tech	1.0 20.01	708-G-0001	\$41,856	\$18,580			
MS	9411	Accounting Office	99200	3540	541	022	1741	035	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	036	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	037	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	038	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	039	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	040	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	041	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	042	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	043	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	044	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	045	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	046	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	047	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	048	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	049	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	050	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	051	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	052	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	053	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	054	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	055	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	056	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	057	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	058	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	059	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	060	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	061	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	9411	Accounting Office	99200	3540	541	022	1741	062	Accounting Tech	1.0 20.01	708-G-0001	\$38,508	\$17,094			
MS	941															

DIV	INDEX	LOCATION	PCA	SFS	AGENCY	RU	BE	CLASS	SERIAL	C.L.S.	TITLE	REXP CY	APPNS	Staff Benefits	Total PS
MS	94.11	Accounting Office	99200	3540	541	022	4552	001	001	Accounting Adminstrator I (Spec)	Accounting Adminstrator I (Spec)	\$70,488	\$31,290	\$36,040	\$24,876
MS	94.11	Accounting Office	99200	3540	541	022	4563	001	001	Accounting Officer (Supvr)	Accounting Officer (Supvr)	1.0 20.01	708-G-0001	\$50,820	\$22,559
MS	94.11	Accounting Office	99200	3540	541	022	4563	002	002	Accounting Officer (Supvr)	Accounting Officer (Supvr)	1.0 20.01	708-G-0001	\$54,042	\$23,989
MS	94.11	Accounting Office	99200	3540	541	022	4567	001	001	Sr Acctg Officer-Spec	Sr Acctg Officer-Spec	1.0 20.01	708-G-0001	\$66,912	\$29,702
MS	94.11	Accounting Office	99200	3540	541	022	4569	001	001	Senior Accounting Officer (Supvr)	Senior Accounting Officer (Supvr)	1.0 20.01	708-G-0001	\$24,620	\$11,290
MS	94.11	Accounting Office	99200	3540	541	022	4569	003	003	Senior Accounting Officer (Supvr)	Senior Accounting Officer (Supvr)	1.0 20.01	708-G-0001	\$55,464	\$26,380
MS	94.11	Accounting Office	99200	3540	541	022	4569	004	004	Senior Admin Analyst-Accounting Sys(s)	Senior Admin Analyst-Accounting Sys(s)	1.0 20.01	708-G-0001	\$59,427	\$26,380
MS	94.11	Accounting Office	99200	3540	541	022	5304	002	002	Assoc Adm Analyst-Accounting Sys(s)	Assoc Adm Analyst-Accounting Sys(s)	0.5 20.01	748-F-0890	\$35,382	\$15,716
MS	94.18	Program Accountability	00920	3540	541	023	4159	001	001	Assoc Mgmt Auditor	Assoc Mgmt Auditor	0.5 20.01	708-G-0001	\$35,382	\$15,716
MS	94.18	Program Accountability	99200	3540	541	023	4159	001	001	Assoc Mgmt Auditor	Assoc Mgmt Auditor	1.0 20.01	708-G-0001	\$70,764	\$31,412
MS	94.18	Program Accountability	99200	3540	541	023	4159	700	700	Assoc Mgmt Auditor	Assoc Mgmt Auditor	1.0 20.01	708-G-0001	\$39,159	\$17,383
MS	94.18	Program Accountability	99200	3540	541	023	5278	001	001	Mgmt Svcs Tech	Mgmt Svcs Tech	1.0 20.01	708-G-0001	\$65,185	\$28,956
MS	94.18	Program Accountability	99200	3540	541	023	5841	701	701	Staff Svcs Management Auditor	Staff Svcs Management Auditor	1.0 20.01	708-G-0001	\$41,088	\$18,239
MS	94.18	Program Accountability	99200	3540	541	023	5841	702	702	Staff Svcs Management Auditor	Staff Svcs Management Auditor	1.0 20.01	708-G-0001	\$78,984	\$35,061
MS	94.18	Program Accountability	99200	3540	541	023	75001	001	001	C.E.A. I	C.E.A. I	1.0 20.01	708-G-0001	\$19,590	\$8,696
MS	94.12	Budget Office	99200	3540	541	024	1176	001	001	Secretary	Secretary	0.5 20.01	708-G-0001	\$24,810	\$12,000
MS	94.12	Budget Office	99200	3540	541	024	1470	001	001	Assoc Info Sys(s) Analyst (Spec)	Assoc Info Sys(s) Analyst (Spec)	1.0 20.01	708-G-0001	\$73,524	\$32,637
MS	94.12	Budget Office	99200	3540	541	024	4800	001	001	Staff Svcs Mar I	Staff Svcs Mar I	1.0 20.01	708-G-0001	\$62,634	\$27,803
MS	94.12	Budget Office	99200	3540	541	024	4800	002	002	Assoc Budget Analyst	Assoc Budget Analyst	1.0 20.01	708-G-0001	\$73,524	\$32,637
MS	94.12	Budget Office	99200	3540	541	024	4800	003	003	Staff Svcs Mgr I	Staff Svcs Mgr I	1.0 20.01	708-G-0001	\$94,056	\$47,567
MS	94.12	Budget Office	99200	3540	541	024	5157	704	704	Staff Svcs Analyst (Gen)	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$44,079	\$19,567
MS	94.12	Budget Office	99200	3540	541	024	5157	705	705	Staff Svcs Analyst (Gen)	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$33,804	\$15,066
MS	94.12	Budget Office	99200	3540	541	024	5157	706	706	Staff Svcs Analyst (Gen)	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$55,826	\$25,225
MS	94.12	Budget Office	99200	3540	541	024	5284	702	702	Assoc Budget Analyst	Assoc Budget Analyst	1.0 20.01	708-G-0001	\$61,371	\$27,243
MS	94.12	Budget Office	99200	3540	541	024	5284	703	703	C.E.A. I	C.E.A. I	1.0 20.01	708-G-0001	\$94,056	\$47,567
MS	94.14	Technical Services	99200	3540	541	024	75001	001	001	Office Services Supervisor I (Typing)	Office Services Supervisor I (Typing)	1.0 20.01	708-G-0001	\$33,518	\$14,879
MS	94.14	Technical Services	99200	3540	541	025	1148	702	702	Transportation Surveyor (Caltrans)	Transportation Surveyor (Caltrans)	1.0 20.01	708-G-0001	\$81,684	\$36,280
MS	94.14	Technical Services	99200	3540	541	025	3029	001	001	Transportation Surveyor Party Chief	Transportation Surveyor Party Chief	1.0 20.01	708-G-0001	\$75,696	\$33,601
MS	94.14	Technical Services	99200	3540	541	025	3029	004	004	Transportation Surveyor Party Chief	Transportation Surveyor Party Chief	1.0 20.01	708-G-0001	\$34,752	\$14,879
MS	94.14	Technical Services	99200	3540	541	025	3030	001	001	Transp Surveyor Party Chief	Transp Surveyor Party Chief	1.0 20.01	708-G-0001	\$98,624	\$44,223
MS	94.14	Technical Services	99200	3540	541	025	3030	002	002	Senior Land Surveyor	Senior Land Surveyor	1.0 20.01	708-G-0001	\$60,960	\$27,050
MS	94.14	Technical Services	99200	3540	541	025	3049	001	001	Surveying Land Surveyor	Surveying Land Surveyor	1.0 20.01	708-G-0001	\$107,580	\$52,618
MS	94.14	Technical Services	99200	3540	541	025	3050	001	001	Senior Civil Engr	Senior Civil Engr	1.0 20.01	708-G-0001	\$118,536	\$51,390
MS	94.14	Technical Services	99200	3540	541	025	3120	001	001	Assoc Civil Engr	Assoc Civil Engr	1.0 20.01	708-G-0001	\$97,596	\$43,323
MS	94.14	Technical Services	99200	3540	541	025	3123	001	001	Junior Civil Engineer	Junior Civil Engineer	1.0 20.01	708-G-0001	\$60,960	\$27,050
MS	94.14	Technical Services	99200	3540	541	025	3132	001	001	Junior Civil Engineer	Junior Civil Engineer	1.0 20.01	708-G-0001	\$60,960	\$27,050
MS	94.14	Technical Services	99200	3540	541	025	3132	002	002	Junior Civil Engineer	Junior Civil Engineer	1.0 20.01	708-G-0001	\$87,549	\$40,240
MS	94.14	Technical Services	99200	3540	541	025	3132	003	003	Assoc Electrical Engr	Assoc Electrical Engr	1.0 20.01	708-G-0001	\$90,051	\$40,240
MS	94.14	Technical Services	99200	3540	541	025	3133	001	001	Assoc Electrical Engr	Assoc Electrical Engr	1.0 20.01	708-G-0001	\$72,324	\$32,105
MS	94.14	Technical Services	99200	3540	541	025	3179	001	001	Architectural Assoc	Architectural Assoc	1.0 20.01	708-G-0001	\$64,363	\$28,571
MS	94.14	Technical Services	99200	3540	541	025	3582	003	003	Assoc Mech Engr	Assoc Mech Engr	1.0 20.01	708-G-0001	\$88,700	\$39,374
MS	94.14	Technical Services	99200	3540	541	025	3582	005	005	Project Director II	Project Director II	1.0 20.01	708-G-0001	\$65,616	\$34,659
MS	94.14	Technical Services	99200	3540	541	025	3603	003	003	Associate Construction Analyst	Associate Construction Analyst	1.0 20.01	708-G-0001	\$91,773	\$40,738
MS	94.14	Technical Services	99200	3540	541	025	3603	005	005	Staff Svcs Mgr I	Staff Svcs Mgr I	1.0 20.01	708-G-0001	\$62,863	\$31,412
MS	94.14	Technical Services	99200	3540	541	025	4009	002	002	Associate Governmental Prog Analyst	Associate Governmental Prog Analyst	1.0 20.01	708-G-0001	\$59,994	\$28,591
MS	94.14	Technical Services	99200	3540	541	025	4009	004	004	C.E.A. II	C.E.A. II	1.0 20.01	708-G-0001	\$108,812	\$48,745
MS	94.14	Technical Services	99200	3540	541	025	75002	001	001	Office Tech (Typing)	Office Tech (Typing)	1.0 20.01	708-G-0001	\$35,475	\$15,477
MS	94.14	Technical Services	99200	3540	541	026	1139	703	703	Assoc Info Sys(s) Analyst (Spec)	Assoc Info Sys(s) Analyst (Spec)	1.0 20.01	708-G-0001	\$62,864	\$31,412
MS	94.14	Technical Services	99200	3540	541	026	1470	002	002	Project Director II	Project Director II	1.0 20.01	708-G-0001	\$91,773	\$40,738
MS	94.14	Technical Services	99200	3540	541	026	4106	002	002	Associate Construction Analyst	Associate Construction Analyst	1.0 20.01	708-G-0001	\$78,420	\$34,811
MS	94.14	Technical Services	99200	3540	541	026	5157	001	001	Staff Svcs Analyst (Gen)	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$37,277	\$16,545
MS	94.14	Technical Services	99200	3540	541	026	5398	001	001	Assoc Governmental Prog Analyst	Assoc Governmental Prog Analyst	1.0 20.01	708-G-0001	\$59,322	\$26,333
MS	94.14	Technical Services	99200	3540	541	026	703	001	001	Senior Admin Analyst-Accounting Sys(s)	Senior Admin Analyst-Accounting Sys(s)	1.0 20.01	708-G-0001	\$60,992	\$28,494
MS	94.14	Technical Services	99200	3540	541	026	5302	001	001	Assoc Adm Analyst-Accounting Sys(s)	Assoc Adm Analyst-Accounting Sys(s)	1.0 20.01	708-G-0001	\$64,191	\$33,804
MS	94.14	Technical Services	99200	3540	541	026	5304	001	001	Assoc Governmental Prog Analyst	Assoc Governmental Prog Analyst	1.0 20.01	708-G-0001	\$33,240	\$14,755
MS	94.16	Business Services Office	99200	3540	541	028	1441	002	002	Business Svcs Asst (Gen)	Business Svcs Asst (Gen)	1.0 20.01	708-G-0001	\$44,496	\$21,752
MS	94.16	Business Services Office	99200	3540	541	028	4707	002	002	Business Svcs Asst (Spec)	Business Svcs Asst (Spec)	1.0 20.01	708-G-0001	\$44,496	\$21,752





INDEX	LOCATION	PCN	CFS	AGENCY	RU_BE	CLASS	SERIAL	CLS	TITLE	Heavy Equip Mechanic	REXP CY	APRS	Staff Benefits	Total PS
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
FP 9216	Mobile Equipment Management	99210	3540	541	066	6874	002	Forestry Equip Mgr II	1.0 20.01	708-G-0001	\$54,322	\$24,114	\$24,114	
FP 9216	Mobile Equipment Management	99210	3540	542	066	6874	005	Forestry Equip Mgr II	1.0 20.01	708-G-0001	\$80,586	\$35,772	\$35,772	
FP 9216	Mobile Equipment Management	99210	3540	542	066	6874	005	Senior Forestry Equip Mgr II	1.0 20.01	708-G-0001	\$36,880	\$38,566	\$38,566	
FP 9216	Mobile Equipment Management	99210	3540	542	066	6876	001	Senior Forestry Equip Mgr II	1.0 20.01	708-G-0001	\$33,858	\$41,664	\$41,664	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	1031	001	Forestry And Fire Protection Administrator	1.0 20.01	708-G-0001	\$138,638	\$61,541	\$61,541	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	1039	004	Asst Chief (Supry)	1.0 20.01	708-G-0001	\$131,950	\$58,573	\$58,573	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1139	002	Office Tech (Typing)	1.0 20.01	708-G-0001	\$37,308	\$16,561	\$16,561	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1139	010	Office Tech (Typing)	1.0 20.01	708-G-0001	\$39,168	\$17,387	\$17,387	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1247	001	Executive Secretary I	1.0 20.01	708-G-0001	\$44,064	\$19,580	\$19,580	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1247	002	Executive Secretary I	1.0 20.01	708-G-0001	\$44,064	\$19,580	\$19,580	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1303	002	Personnel Spec	1.0 20.01	708-G-0001	\$43,132	\$19,146	\$19,146	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1317	001	Senior Personnel Spec	1.0 20.01	708-G-0001	\$55,752	\$24,748	\$24,748	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1317	002	Senior Personnel Spec	1.0 20.01	708-G-0001	\$55,752	\$24,748	\$24,748	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	1441	001	Office Asst (Gen)	1.0 20.01	708-G-0001	\$25,512	\$11,325	\$11,325	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	3123	001	Assoc Civil Engr	1.0 20.01	708-G-0001	\$94,034	\$41,742	\$41,742	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	3123	002	Assoc Civil Engr	1.0 20.01	708-G-0001	\$94,034	\$41,742	\$41,742	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	3129	003	Civil Engng Tech II	1.0 20.01	708-G-0001	\$55,951	\$24,837	\$24,837	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	3129	004	Adm Officer III, Resources Agency	1.0 20.01	708-G-0001	\$73,524	\$32,637	\$32,637	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	4557	004	Adm Officer II, Resources Agency	1.0 20.01	708-G-0001	\$66,912	\$29,702	\$29,702	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	4558	003	Adm Officer II, Resources Agency	1.0 20.01	708-G-0001	\$66,912	\$29,702	\$29,702	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	4558	007	Adm Officer II, Resources Agency	1.0 20.01	708-G-0001	\$54,942	\$24,389	\$24,389	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	4590	001	Adm Officer I, Resources Agency	1.0 20.01	708-G-0001	\$53,352	\$23,683	\$23,683	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	4720	001	Business Svc Officer I (Spec)	1.0 20.01	708-G-0001	\$46,092	\$20,460	\$20,460	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	5157	012	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$46,092	\$20,460	\$20,460	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	5157	014	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$46,092	\$20,460	\$20,460	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	5157	015	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$39,159	\$17,383	\$17,383	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	5278	001	Mgmt Svcs Tech	1.0 20.01	708-G-0001	\$41,112	\$18,250	\$18,250	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	5278	003	Mgmt Svcs Tech	1.0 20.01	708-G-0001	\$39,159	\$17,383	\$17,383	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	5278	004	Mgmt Svcs Tech	1.0 20.01	708-G-0001	\$52,932	\$23,497	\$23,497	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6470	001	Carpenter Supvr	1.0 20.01	708-G-0001	\$52,932	\$23,497	\$23,497	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6470	002	Carpenter Supvr	1.0 20.01	708-G-0001	\$50,754	\$22,530	\$22,530	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6475	001	Carpenter II	1.0 20.01	708-G-0001	\$50,412	\$22,378	\$22,378	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6475	002	Carpenter II	1.0 20.01	708-G-0001	\$50,412	\$22,378	\$22,378	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6475	003	Carpenter II	1.0 20.01	708-G-0001	\$50,412	\$22,378	\$22,378	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6532	001	Electrician II	1.0 20.01	708-G-0001	\$52,824	\$23,449	\$23,449	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6532	002	Electrician II	1.0 20.01	708-G-0001	\$52,824	\$23,449	\$23,449	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6771	001	Forestry Construction And Maint Supvr	1.0 20.01	708-G-0001	\$62,292	\$27,661	\$27,661	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6771	002	Forestry Construction And Maint Supvr	1.0 20.01	708-G-0001	\$78,587	\$35,327	\$35,327	
NR 1000	Northern Coast Headquarters	99200	3540	541	101	6771	003	Forestry Construction And Maint Supvr	1.0 20.01	708-G-0001	\$73,960	\$32,831	\$32,831	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	6873	001	Forestry Equip Mgr I	1.0 20.01	708-G-0001	\$87,366	\$38,732	\$38,732	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	6874	002	Forestry Equip Mgr II	1.0 20.01	708-G-0001	\$145,572	\$64,619	\$64,619	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	75002	004	C.E.A. II	1.0 20.01	708-G-0001	\$49,961	\$22,178	\$22,178	
NR 1000	Northern Coast Headquarters	99200	3540	542	101	75003	002	Personnel Spec	1.0 20.01	708-G-0001	\$136,816	\$64,537	\$64,537	
NR 1000	Humboldt-Del Norte Unit	99200	3540	542	111	1037	001	Unit Chief	1.0 20.01	708-G-0001	\$133,788	\$58,616	\$58,616	
NR 1000	Humboldt-Del Norte Unit	99200	3540	542	111	1039	001	Asst Chief (Supry)	1.0 20.01	708-G-0001	\$132,048	\$53,352	\$53,352	
NR 1100	Mendocino Unit	99200	3540	542	113	1037	002	Unit Chief	1.0 20.01	708-G-0001	\$125,609	\$50,887	\$50,887	
NR 1100	Mendocino Unit	99200	3540	542	113	1303	001	Asst Chief (Supry)	1.0 20.01	708-G-0001	\$134,296	\$60,162	\$60,162	
NR 1400	Sonoma-Lake-Napa Unit	99200	3540	542	114	1037	004	Unit Chief	1.0 20.01	708-G-0001	\$131,735	\$58,616	\$58,616	
NR 1400	Sonoma-Lake-Napa Unit	99200	3540	542	114	1039	001	Asst Chief (Supry)	1.0 20.01	708-G-0001	\$140,132	\$68,651	\$68,651	
NR 1400	Sonoma-Lake-Napa Unit	99200	3540	542	114	1317	001	Senior Personnel Spec	1.0 20.01	708-G-0001	\$130,092	\$63,732	\$63,732	
NR 1400	Sonoma-Lake-Napa Unit	99200	3540	542	114	1317	002	Senior Personnel Spec	1.0 20.01	708-G-0001	\$136,816	\$67,919	\$67,919	
NR 1600	Santa Clara Unit	99200	3540	542	116	1039	004	Unit Chief	1.0 20.01	708-G-0001	\$132,042	\$64,687	\$64,687	
NR 1600	Santa Clara Unit	99200	3540	542	116	1139	002	Office Tech (Typing)	1.0 20.01	708-G-0001	\$53,352	\$26,137	\$26,137	
NR 1700	San Mateo-Santa Cruz Unit	99200	3540	542	117	1037	004	Unit Chief	1.0 20.01	708-G-0001	\$140,132	\$68,651	\$68,651	
NR 1700	San Mateo-Santa Cruz Unit	99200	3540	541	117	1317	001	Asst Chief (Supry)	1.0 20.01	708-G-0001	\$130,092	\$63,732	\$63,732	
NR 1700	San Mateo-Santa Cruz Unit	99200	3540	541	117	1317	001	Senior Personnel Spec	1.0 20.01	708-G-0001	\$136,816	\$67,919	\$67,919	
NR 2100	Butte Unit	99200	3540	542	211	1037	003	Unit Chief	1.0 20.01	708-G-0001	\$132,042	\$64,687	\$64,687	
NR 2100	Butte Unit	99200	3540	541	211	1317	014	Asst Chief (Supry)	1.0 20.01	708-G-0001	\$53,352	\$26,137	\$26,137	
NR 2100	Butte Unit	99200	3540	541	211	1317	001	Senior Personnel Spec	1.0 20.01	708-G-0001	\$53,352	\$26,137	\$26,137	

Div	Index	Location	PCA	SFS	AGENCY	RU	BF	CLASS	SERIAL	CLS	TITLE	REXP	CY	PROG	APRS		Staff Benefits	Total FSS
NR	2200	Lassen-Medoc Unit	99200	3540	542	212	1037	005		Unit Chief		\$138,638				\$67,919		
NR	2200	Lassen-Medoc Unit	99200	3540	542	212	1039	012		Asst Chief (Suprvy)		\$132,042				\$64,587		
NR	2200	Lassen-Medoc Unit	99200	3540	541	212	1317	002		Senior Personnel Spec		\$53,352				\$26,137		
NR	2200	Lassen-Medoc Unit	99200	3540	541	213	1037	001		Unit Chief		\$139,764				\$68,470		
NR	2400	Shasta-Trinity Unit	99200	3540	542	213	1039	002		Asst Chief (Suprvy)		\$131,123				\$64,237		
NR	2400	Shasta-Trinity Unit	99200	3540	542	213	1139	002		Office Tech (Typing)		\$37,529				\$18,385		
NR	2400	Shasta-Trinity Unit	99200	3540	541	214	1037	001		Unit Chief		\$136,708				\$66,973		
NR	2600	Siskiyou Unit	99200	3540	542	214	1039	017		Asst Chief (Suprvy)		\$129,745				\$63,562		
NR	2600	Siskiyou Unit	99200	3540	541	214	1317	001		Senior Personnel Spec		\$53,352				\$26,137		
NR	2600	Siskiyou Unit	99200	3540	542	215	1037	002		Unit Chief		\$138,638				\$67,919		
NR	2500	Tehama-Glenn Unit	99200	3540	542	215	1039	006		Asst Chief (Suprvy)		\$132,042				\$64,587		
NR	2500	Tehama-Glenn Unit	99200	3540	541	215	1317	001		Senior Personnel Spec		\$132,042				\$27,313		
NR	2500	Tehama-Glenn Unit	99200	3540	541	215	1037	001		Unit Chief		\$136,708				\$16,551		
NR	2500	Tehama-Glenn Unit	99200	3540	541	215	1319	001		Office Asst (Typing)		\$129,745				\$16,551		
NR	2500	Tehama-Yuba-Placer Unit	99200	3540	542	216	1037	004		Unit Chief		\$136,708				\$66,973		
NR	2300	Nevada-Yuba-Placer Unit	99200	3540	542	216	1039	002		Asst Chief (Suprvy)		\$132,042				\$64,587		
NF	2300	Nevada-Yuba-Placer Unit	99200	3540	541	216	1317	001		Senior Personnel Spec		\$53,352				\$26,137		
SR	3100	Riverside Unit	99200	3540	542	312	1039	003		Unit Chief		\$138,638				\$69,405		
SR	3100	Riverside Unit	99200	3540	541	312	1303	001		Asst Chief (Suprvy)		\$138,638				\$67,711		
SR	3100	Riverside Unit	99200	3540	541	312	1517	001		Personnel Spec		\$138,638				\$67,711		
SR	3100	Riverside Unit	99200	3540	542	313	1037	003		Unit Svcs Analyst (Gen)		\$138,638				\$26,137		
SR	3500	San Bernardino Unit	99200	3540	542	313	1039	008		Unit Chief		\$138,638				\$67,919		
SR	3500	San Bernardino Unit	99200	3540	541	313	1317	001		Asst Chief (Suprvy)		\$138,638				\$64,587		
SR	3500	San Bernardino Unit	99200	3540	541	313	1037	001		Senior Personnel Spec		\$138,638				\$64,587		
SR	3300	San Diego Unit	99200	3540	542	314	1039	004		Unit Chief		\$138,638				\$60,827		
SR	3300	San Diego Unit	99200	3540	541	314	1139	002		Asst Chief (Suprvy)		\$138,638				\$60,827		
SR	3300	San Diego Unit	99200	3540	542	316	1037	002		Office Tech (Typing)		\$138,638				\$60,827		
SR	3400	San Luis Obispo Unit	99200	3540	542	316	1039	006		Unit Chief		\$138,638				\$60,827		
SR	3400	San Luis Obispo Unit	99200	3540	541	316	1317	001		Asst Chief (Suprvy)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	542	401	1031	004		Senior Personnel Spec		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	542	401	1039	008		Asst Chief (Suprvy)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1139	004		Office Tech (Typing)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1139	006		Office Tech (Typing)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1319	007		Office Tech (Typing)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1139	008		Office Tech (Typing)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1303	001		Personnel Spec		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1317	001		Asst Civil Engr		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1926	001		Forestry Logistics Officer I		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	2011	002		Custodian		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	3123	001		Assoc Civil Engr		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1733	001		Account Clerk II		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1733	002		Account Clerk II		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1926	001		Forestry Logistics Officer I		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	2011	002		Custodian		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	3123	004		Assoc Civil Engr		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	1517	001		Asst Civil Engr		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	4722	001		Business Svc Officer I (Supvr)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	4558	001		Admin Officer II, Resources Agency		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	5157	001		Staff Svcs Analyst (Gen)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	5157	004		Admin Officer II, Resources Agency		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	5157	006		Staff Svcs Analyst (Gen)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	5157	009		Staff Svcs Analyst (Gen)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	5157	010		Staff Svcs Analyst (Gen)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	5157	014		Staff Svcs Analyst (Gen)		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	6475	001		Carpenter II		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	6475	002		Carpenter II		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	6532	001		Electrician II		\$138,638				\$60,827		
SR	4000	Central Sierra Region IV	99200	3540	541	401	6532	002		Electrician II		\$138,638				\$60,827		

DN	INDEX	LOCATION	PCA	CFIS	AGENCY	RU	BF	CLASS	SERIAL	CLS. TITLE	RPT CY	PROG	APPRS	REP CY	Staff Benefits	Total PS
SR	4000	Central Sierra Region N	99200	3540	541	401	6533	003	Electrician I	1.0 20.01	708-G-0001	\$50,640	\$24,309	\$62,292	\$30,517	
SR	4000	Central Sierra Region N	99200	3540	541	401	6771	001	Forestry Construction And Maint Supvr	1.0 20.01	708-G-0001	\$62,292	\$30,517	\$62,292	\$30,517	
SR	4000	Central Sierra Region N	99200	3540	541	401	6771	002	Forestry Construction And Maint Supvr	1.0 20.01	708-G-0001	\$54,322	\$26,612	\$62,292	\$30,517	
SR	4000	Central Sierra Region N	99200	3540	541	401	6834	001	Heavy Equip Mechanic	1.0 20.01	708-G-0001	\$87,610	\$42,920	\$87,610	\$42,920	
SR	4000	Central Sierra Region N	99200	3540	542	401	6874	001	Forestry Equip Mgr II	1.0 20.01	708-G-0001	\$89,070	\$43,635	\$89,070	\$43,635	
SR	4000	Central Sierra Region N	99200	3540	542	401	6874	002	Forestry Equip Mgr II	1.0 20.01	708-G-0001	\$94,200	\$46,149	\$94,200	\$46,149	
SR	4000	Central Sierra Region N	99200	3540	541	401	8212	001	Nurse Practitioner	1.0 20.01	708-G-0001	\$145,572	\$71,316	\$145,572	\$71,316	
SR	4000	Central Sierra Region N	99200	3540	542	401	75002	002	C.E. A. II	1.0 20.01	708-G-0001	\$152,844	\$74,878	\$152,844	\$74,878	
SR	4000	Central Sierra Region N	99200	3540	542	401	75003	003	C.E.A. III	1.0 20.01	708-G-0001	\$141,051	\$69,101	\$141,051	\$69,101	
SR	4000	Central Sierra Region N	99200	3540	542	411	1037	001	Unit Chief	1.0 20.01	708-G-0001	\$132,425	\$64,875	\$132,425	\$64,875	
SR	4300	Fresno-Kings Unit	99200	3540	542	411	1039	010	Asst Chief (Suprv)	1.0 20.01	708-G-0001	\$55,752	\$27,313	\$55,752	\$27,313	
SR	4300	Fresno-Kings Unit	99200	3540	541	411	1317	001	Senior Personnel Spec	1.0 20.01	708-G-0001	\$138,638	\$67,919	\$138,638	\$67,919	
SR	4300	Fresno-Kings Unit	99200	3540	541	414	1037	003	Unit Chief	1.0 20.01	708-G-0001	\$123,559	\$60,532	\$123,559	\$60,532	
SR	4200	Madera-Mariposa-Merced Unit	99200	3540	542	414	1039	023	Asst Chief (Suprv)	1.0 20.01	708-G-0001	\$85,752	\$42,373	\$85,752	\$42,373	
SR	4200	Madera-Mariposa-Merced Unit	99200	3540	541	414	1317	001	Senior Personnel Spec	1.0 20.01	708-G-0001	\$141,051	\$69,101	\$141,051	\$69,101	
SR	4200	Madera-Mariposa-Merced Unit	99200	3540	542	416	1037	002	Unit Chief	1.0 20.01	708-G-0001	\$127,906	\$62,661	\$127,906	\$62,661	
SR	4100	Tulare Unit	99200	3540	542	416	1039	027	Asst Chief (Suprv)	1.0 20.01	708-G-0001	\$39,192	\$19,200	\$39,192	\$19,200	
SR	4100	Tulare Unit	99200	3540	541	416	1257	002	Senior Stenographer	1.0 20.01	708-G-0001	\$141,051	\$69,101	\$141,051	\$69,101	
NR	2700	Amador-El Dorado Unit	99200	3540	542	417	1037	004	Unit Chief	1.0 20.01	708-G-0001	\$134,340	\$68,813	\$134,340	\$68,813	
NR	2700	Amador-El Dorado Unit	99200	3540	542	417	1039	024	Asst Chief (Suprv)	1.0 20.01	708-G-0001	\$53,532	\$27,313	\$53,532	\$27,313	
NR	2700	Amador-El Dorado Unit	99200	3540	541	417	1139	001	Office Tech (Typing)	1.0 20.01	708-G-0001	\$138,156	\$67,983	\$138,156	\$67,983	
SR	4400	Tuolumne-Calaveras Unit	99200	3540	542	418	1037	005	Unit Chief	1.0 20.01	708-G-0001	\$75,792	\$37,131	\$75,792	\$37,131	
SR	4400	Tuolumne-Calaveras Unit	99200	3540	542	418	1039	001	Asst Chief (Suprv)	1.0 20.01	708-G-0001	\$39,864	\$19,529	\$39,864	\$19,529	
SR	4400	Tuolumne-Calaveras Unit	99200	3540	541	418	1303	004	Personnel Spec	1.0 20.01	708-G-0001	\$27,313	\$13,166	\$27,313	\$13,166	
SR	4400	Tuolumne-Calaveras Unit	99200	3540	541	418	1317	001	Senior Personnel Spec	1.0 20.01	708-G-0001	\$55,752	\$27,313	\$55,752	\$27,313	
SR	4600	San Benito-Monterey Unit	99200	3540	542	419	1037	001	Unit Chief	1.0 20.01	708-G-0001	\$59,166	\$29,071	\$59,166	\$29,071	
SR	4600	San Benito-Monterey Unit	99200	3540	542	419	1039	028	Asst Chief (Suprv)	1.0 20.01	708-G-0001	\$90	\$0	\$90	\$0	
SR	4600	San Benito-Monterey Unit	99200	3540	541	419	1139	002	Office Tech (Typing)	1.0 20.01	708-G-0001	\$32,366	\$16,856	\$32,366	\$16,856	
FM	5900	OSFM Headquarters	99220	3540	543	500	1247	004	Executive Secretary I	1.0 20.01	708-G-0001	\$44,084	\$21,587	\$44,084	\$21,587	
FM	5900	OSFM Headquarters	99220	3540	543	500	1379	001	Office Asst (Typing)	1.0 20.01	708-G-0001	\$33,912	\$16,613	\$33,912	\$16,613	
FM	5900	OSFM Headquarters	99220	3540	543	500	4890	001	Staff Svcs Mgr I	1.0 20.01	708-G-0001	\$73,524	\$36,019	\$73,524	\$36,019	
FM	5900	OSFM Headquarters	99220	3540	543	500	5157	002	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$52,112	\$25,530	\$52,112	\$25,530	
FM	5900	OSFM Headquarters	99220	3540	543	500	5157	005	Staff Svcs Analyst (Gen)	1.0 20.01	708-G-0001	\$49,812	\$24,403	\$49,812	\$24,403	
FM	5900	OSFM Headquarters	99220	3540	543	500	5278	002	Mgmt Svcs Tech	1.0 20.01	708-G-0001	\$40,884	\$20,029	\$40,884	\$20,029	
FM	5900	OSFM Headquarters	99220	3540	543	500	5278	020	Mgmt Svcs Tech	1.0 20.01	708-G-0001	\$41,112	\$20,141	\$41,112	\$20,141	
FM	5900	OSFM Headquarters	99220	3540	543	500	5395	001	Info Officer II	1.0 20.01	708-G-0001	\$76,908	\$37,677	\$76,908	\$37,677	
FM	5900	OSFM Headquarters	99220	3540	544	500	8963	001	Asst Fire Marshal	1.0 20.01	708-G-0001	\$114,024	\$55,860	\$114,024	\$55,860	
FM	5900	OSFM Headquarters	99220	3540	544	500	8964	001	Fire Marshal	1.0 20.01	708-G-0001	\$66,703	\$33,356	\$66,703	\$33,356	
FM	5900	OSFM Headquarters	99220	3540	543	500	75002	002	C.E.A. II	1.0 20.01	708-G-0001	\$109,812	\$53,797	\$109,812	\$53,797	
FM	5900	OSFM Headquarters	99220	3540	544	500	9010	001	Deputy State Fire Marshall III (Suprv)	1.0 20.01	708-G-0001	\$84,348	\$41,322	\$84,348	\$41,322	
FM	5900	Code Development and Analysis	99220	3540	544	500	9713	001	Senior Environmental Planner	1.0 20.01	708-G-0001	\$80,724	\$39,547	\$80,724	\$39,547	
FM	9510	Environmental Protection	99200	3540	541	710	4713	001	Program 20 Total			\$32,737,269	\$14,957,624	\$32,737,269	\$14,957,624	

**APPENDIX D**

**D. AUDIT RESPONSE LETTER**

## Memorandum

To: Tony Favro, Chief  
Office of Program Accountability

Date: December 16, 2009

From:   
Janet Barentson, Deputy Director  
Management Services  
California Department of Forestry and Fire Protection

Telephone: 916-653-7709

Website: [www.fire.ca.gov](http://www.fire.ca.gov)

Subject: Review of Executive and Administrative Services Included in CAL FIRE Indirect Cost Rate PCA 99200.

I have reviewed the Office of Program Accountability's report on the appropriateness of expenditures coded to PCA 99200. Specific comments related to the identified recommendations follow:

Recommendation 1: The Deputy Chief over Operations in LNU should be moved out of 99200 and coded to the appropriate PCA for unit operations.

Response: Concur. The Northern Region indicates (see attached memo) that the coding was misidentified when the position was upgraded on 1999. The Unit is currently taking steps to appropriately code this position to PCA 02350. The Budget Office will validate in its Position Control Database that this in fact occurs.

Recommendation 2: The Assistant Deputy Director over Cooperative Fire, Training and Safety should be moved out of 99200 and coded to the appropriate Fire Protection PCA.

Response: Concur. The Budget Office will work with Program to recode the position, transfer the funding to the appropriate PCA, and validate its Position Control Database that this in fact occurs.

Recommendation 3. The Assistant Deputy Director over Fire Engineering and Enforcement should be moved out of 99200 and coded to the appropriate OSFM PCA.

Response: Disagree. This position actually provides functional services to all programs, such as providing fire cause investigations, fire cost recovery activities, employee training, employee administrative investigations, etc. I believe this position could be categorized as benefitting all Department programs, and therefore could be considered as a true "overhead" or administrative position, qualifying it for inclusion in PCA 99200.

Tony Favro, Chief  
December 16, 2009  
Page 2

Recommendation 4: CAL FIRE Management Services should consider revisiting the job classifications included in the indirect cost calculation in their entirety.

Response: Concur. Management Services will convene a working group consisting of the Budget Office and program staff to evaluate the appropriateness of staff at the field level included/excluded from PCA 99200.

Recommendation 5: CAL FIRE Management Services should prepare a justification for the direct charge to Fire Protection of the Communications Office position.

Response: Concur. The Budget Office will work with the Communications Office and Fire Protection to appropriately code and fund this position.

Recommendation 6: CAL FIRE Management Services should develop policy to document the established criteria for including position in or removing position from the indirect cost calculation (PCA 99200).

Response: Concur. The Budget Office will develop appropriate policy.

Recommendation 7: CAL FIRE Management Services should consider developing new policies and procedures.

Response: Concur in part. This recommendation focuses on the administrative functions related to the Office of the State Fire Marshal (OSFM). Both the OSFM and Management Services agree that this issue needs further investigation. However, to the extent that the functions of staff are specific to one program, those staff should not be charged to PCA 99200. As noted in the response provided by the OSFM (attached), a working group is being convened to review OSFM processes, which will include Management Services staff. This recommendation will be addressed as part of that group.

Recommendation 8: The San Benito-Monterey Unit should consider moving the \$120,000 budget and expenditures for its rent to a different PCA within its overall budget to be consistent with other units statewide.

Response: Concur. The funding and expenditures should be moved to PCA 02363, as noted in the response provided by the Southern Region. Region and Budget Office staff should prepare the necessary documentation to effect this change.

Recommendation 9: CAL FIRE's regions and field units should review operating expenditures coded to PCA 99200 to determine the appropriateness of the charges to that PCA.

Tony Favro, Chief  
December 16, 2009  
Page 3

Response: Concur. Both Regions reviewed charges to PCA 99200, and have determined them to be appropriate. Specific details are included in the individual responses attached.

I would like to offer my appreciation to the Office of Program Accountability for its review of this issue, as it has been a departmental concern for some time. Additionally, I appreciate this opportunity to respond to the recommendations identified as part of this review. If you have any further questions or comments, please let me know.

#### Attachments

cc: Del Walters, Director  
Bill Hoehman, Northern Region Chief  
Candace Gregory, Southern Region Chief  
Ken Pimlott, Deputy Director, Fire Protection  
Tonya Hoover, Acting State Fire Marshal  
Ken McLean, Assistant Region Chief  
Mikel Martin, Assistant Region Chief  
Janet Upton, Deputy Director, Communications Office  
Loren Snell, Assistant Deputy Director, Cooperative Fire, Training and Safety  
Tom Lutzenberger, Assistant Deputy Director, Management Services  
Melissa Gamer, Chief, Budget Office