

**SUBMITTAL TO THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



**FROM:** Supervisor Marion Ashley & Supervisor Jeff Stone

**SUBMITTAL DATE:**  
October 12, 2010

**SUBJECT:** Analysis of the County's Solid Waste System

**RECOMMENDED MOTION:** That the Board of Supervisors:

1. Direct the Executive Office to issue a Request For Qualification to hire a consultant specializing in solid waste analytical services to assist in identifying options to maximize the county's waste management assets; and
2. Direct the Executive Office with the assistance of the consultant, to prepare and issue a Request for Qualifications seeking qualified firms that have managerial and operational expertise and the requisite technical ability to seek acquisition or lease of the county waste management assets. The goals are to seek potential cost savings, maximize the county's landfill disposal system, increase operational and managerial efficiencies, as well as long-term protection to the taxpayers of the county.

**BACKGROUND:** Given the current economic climate and subsequent reduction in tonnage, the Riverside County Waste Management Department (Department) has implemented cost-cutting measures in an effort to balance expenditures to revenue.

  
Marion Ashley, Chairman  
5<sup>th</sup> District Supervisor

  
Jeff Stone  
3<sup>rd</sup> District Supervisor

Prev. Agn. Ref.:

District: ALL

Agenda Number:

3.6

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Many of those efforts have been successful, however it is anticipated that tonnage, and therefore revenue, will remain depressed for some years and further efficiency initiatives will need to be identified and assessed.

In addition, staff will explore opportunities to maximize assets and in doing so, will provide the Board with flexibility in making future solid waste system decisions. Those decisions could include potential sale or lease of the system, increased managerial or operational efficiency; or other opportunities that the private sector may have to offer given their vertical integration into this very technical, complex process that requires huge capital outlays, tremendous engineering expertise, and a deep understanding of the regional solid waste landscape that Riverside County is a significant part of.

The consultant's feasibility analysis and the Request for Qualifications is a first step in an overall evaluation of the landfill system. The County should evaluate this asset to determine whether there is an opportunity to maximize the assets, while protecting the general fund from potential liability obligations. Given the current economic climate and the nature of our state's fiscal crisis, the county should consider alternative approaches to balancing the County's budget.