Appendix

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APPENDIX List of Attachments

Riverside County Sheriff's Department 2011 Correctional Facility Needs Assessment

Riverside County Probation Department "2007 Local Youthful Offender Rehabilitative Facility Construction Funding Program Proposal Form" for Van Horn Youth Center

Cost of Juvenile Beds vs Adult Beds

Design & Construction Division – Sample of Construction Cost Per Sq Foot for Completed Projects

Land Acquisition Costs – County real property acquisitions 2006-2010

Riverside County Sheriff's Department AB 109 Update January 1, 2014

Riverside County Probation Department AB109 Status Report January 7, 2014

Riverside County Community Corrections Partnership Executive Committee "2011 Public Safety Realignment Final Implementation Plan" February 2012

Riverside County Sheriff's Department



Stanley Sniff, Sheriff

2011 Correctional Facility Needs Assessment

Prepared by Sheriff's Planning & Research Unit July 2011

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EXECUTIVE SUMMARY

3 BACKGROUND

In 2004, the Corrections Planning Unit completed a Correctional Facility Needs
Assessment in accordance with the requirements in Title 24. The Correctional Facilities
Needs Assessment was used to help the Executive Office complete the Riverside
County Correctional Facilities Master Plan in 2005. This report is updated to reflect data
from 2005 through 2010. Some information does reach into 2011, for example, the
closing of the Old Jail and subsequent loss of 289 jail beds.

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The 2011 Public Safety Realignment Plan (AB 109) will go into effect on October 1, 12 2011. The plan changes the definition of a felony as it relates to sentencing, shifts 13 prison housing for low level offenders from prison to the local county jails and transfers 14 the supervision and detention of parolees from the State to the county level. Inmates 15 sentenced to low level offenses will now serve sentences in the county jail for over one 16 year. Inmates previously released on parole will now be on Post-Release Community 17 Supervision (PCS) by the Probation Department. PCS revocation hearings will be heard 18 in local courts and sentences served in county jail. 19

20 21 CURRENT TRENDS

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Population – Between 2000 and 2010, Riverside County had a 29% increase in
 population while most neighboring counties only had single digit increases. San
 Bernardino County was closest with a 16% increase in population. The California
 Department of Finance projects Riverside County population to continue to grow with
 just under 3 million people by 2020.

28

Bookings - As the population rose, so did the amount of bookings into the jail facilities. 29 In 2007, annual bookings reached an all-time high of 61,697 as local law enforcement 30 agencies ramped up their presence on the street with more proactive policing. Without 31 enough jail beds to accommodate the bookings, a record high number of inmates were 32 released pursuant to the Federal Court Order decree. Bookings began to decrease in 33 2008 largely attributed to the increased police presence and declining crime rate in 34 Riverside County. AB 109 will impact the number of annual bookings in two aspects. 35 First, Probation has the authority for "Flash Incarcerations," which means an inmate can 36 be placed in jail for up to 10 days without a hearing. Secondly, the shortened sentences 37 for PCS supervision compared to parole will place more criminals out on the street 38 while, law enforcement agencies are downsizing due to tighten budgets. Booking trends 39 project a 1% increase in 2011 and a 5% increase in bookings for 2012 and 2013. 40

41

Court Filings – The District Attorney had a 50% decrease in court filings between 2009 and 2010. AB 109 will increase the number of filings in the coming years. In the past the District Attorney has relied on strict parole revocation sentence terms when deciding to file on a case. If the new charged crime resulted in a sentence similar to the required parole term, the case would not be filed saving money and time. Per AB 109, PCS

revocations have a sentence cap of 180 days and earn day for day sentence credits to
 reduce the time in custody further. Based on the above, an increase in court filing is
 projected at 1% in 2011 and 5% in 2012 and 2013.

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CURRENT OPERATIONS / JAIL CAPACITY

Riverside County operates five maximum security jails with a total bed capacity of 3,904
beds. Over the past ten years, through bed closure and expansions, the Corrections
Division has had a 24% increase in the total number of beds. The average daily
population (ADP) is the average number of inmates housed per day. Prior to August
2010, the ADP exceeded 90% of the jail bed capacity. After August 2010, the ADP
dipped slightly below 90% mainly attributed to the decrease in bookings and court
filings.

14

The Average Length of Stay (ALOS) of an inmate in custody is used to determine the 15 number of jail beds needed currently or for future planning. The ALOS is calculated 16 using the ADP and the number of bookings for a specific period of time. This is a 17 general calculation and is not always a true representation of the time the average 18 inmate spends in custody. Not all inmates booked into the county jail occupy a jail bed. 19 A significant portion of the bookings consist of individuals arrested for driving under the 20 influence or drunk in public. These individuals do not impact the ADP and therefore. 21 should not be included in the calculation for ALOS. 22

23

A snap shot of the inmate population on June 22, 2011 determined that the average 24 time in custody for all facilities was 190 days. The Jail Information Management System 25 (JIMS) tracks all inmates processed through the Riverside County Jail system. JIMS 26 calculates the ALOS by determining the time in custody for every inmate released from 27 custody over a specific time frame. For FY 10/11, JIMS calculated the ALOS for Pre-28 Trial inmates (every inmate not sentenced to county jail) was10.4 days. The ALOS for 29 sentenced inmates was 52.0 days. Averaging the above two calculations, the ALOS for 30 the jail population was 31.2 days. 31

32

The upcoming changes to felony sentencing and Post-Release revocations will significantly impact the ALOS. Initially, inmates serving longer terms will increase the ALOS. But without new jail beds added to the system and the alternate release mechanisms maximized, the Sheriff will once again be forced to release inmates pursuant to the Federal Court Order shortening the time served and therefore decreasing the ALOS.

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In the 2005 Correctional Facilities Master Plan, a formula was established using the
County population, arrests per population and ALOS to determine the total number of
new beds needed. Using that same formula with current year statistics, the Corrections
Division is in current need of 1,463 new beds. Based on population and annual booking
projections, the new bed need will increase to 2,058 in 2015 and 2,527 in 2020.

The initial analysis of current data project the changes implemented in the 2011 State 1 Public Safety Realignment will result in 5,740 additional inmates serving extended time 2 in Riverside County jails. In FY 10/11, Riverside County sent 3,483 parole violators to 3 State prison to serve their sentence. In addition, Riverside County sent 2,257 inmates to 4 State prison on a new prison commitment. Assuming the PCS violators (formerly parole 5 violators) will spend an average of 90 days in custody, over a year these inmates will 6 occupy 858 county jail beds. Assuming the New Commits spend an average of 240 7 days (8 months) in custody, over a year these inmate will occupy 1,484 county jail beds. 8 Combined these former State prison inmates will result in an additional need of 2,342 9 jail beds per year above and beyond the total number of beds already needed based on 10 the population and annual booking. 11

12

Based on current stats and projections in 2015, Riverside County will need 4,400 additional new jail beds in order to handle the jail population.

15

	New Bed Need	AB 109 Impact	TOTAL NEW BEDS NEEDED
2010	1,463		
2015	2,058	2,342	4,400
2020	2,527	2,342	4,869

16

17 STAFFING

18

The design of the new generation type housing units maximizes the operational 19 efficiency of managing and providing services to the inmates. Visitation, recreation and 20 programs are brought to the inmate, eliminating the need for them to leave the housing 21 unit other than for court appearances. Staffing plans are developed to outline the duties 22 of each position in order to determine the need for that position. The staffing plan also 23 identifies the number of support staff positions needed to operate a facility based on 24 scheduling and the use of calculated shift relief factors. In general, funded line staff 25 positions in the Corrections Division are 60% correctional deputy / correctional corporal 26 to 40% deputy sheriff. 27

28

With any jail bed addition, the bulk of the hiring will be line operations staff, including required supervision and management based on current supervisory ratios. Once a position is identified, shift relief factors (SRF) are used to calculate the actual number of personnel needed to fill the position. A SRF is a numeric value a position is multiplied by to show a true number of staff needed to offset shortages caused by absence due to training, illness, and injury. The Corrections Division uses the SRF of 2.48 for a 12 hour shift.

36

The staffing plan needs to be developed as the design develops for any new jail expansion. Once funding is identified for construction, recruitment and hiring of staff must also begin. The hiring and training process for correctional deputies and deputy sheriff's is extensive. Once hired, employees must complete the required academy training, field training, and if possible, gain experience working in a jail environment. In 1 order to operate a facility immediately upon completion, a phased hiring of operations 2 staff is critical.

3

In addition to Sheriff's Department staff, other critical support staff are required as the inmate population increases. The Sheriff is required by statute to provide emergency and basic health care services to all inmates. Health care services include Medical, Dental and Mental Health services and can only be achieved by licensed professionals. A staffing plan for medical, dental and mental health staff will need to be developed in conjunction with the Sheriff to ensure the appropriate level of health care service is maintained.

11 12

PRIORITY FOR BUILDING NEW JAIL BEDS

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There is a current need for additional adult jail space which will become more critical in 14 as the 2011 State Public Safety Realignment is implemented. While the majority of jail 15 bookings occur at the facilities on the west end of the County, approximately 22% of the 16 population in Riverside County resides in the Coachella Valley. In 2010, the Indio Jail 17 processed roughly 18% of the bookings in the County but the facility only accounts for 18 9% of the jail beds. In addition, the Smith Correctional Facility has seen a significant 19 increase in bookings over the past five years which can be attributed to the population 20 growth in the Banning Pass area and Desert Communities. 21

22

Riverside County has placed priority on locating jails in close proximity to the Superior 23 Courts in the County. The court / jail campus is the optimum situation because it 24 minimizes transportation costs, time in transit, the opportunity for escape and 25 introduction of contraband. All Riverside County adult jails are located adjacent to the 26 courts in their communities, except the Smith Correctional Facility. The Administrative 27 Office of the Courts is currently in design on a new Superior Court located in the City of 28 Banning, less than two miles from SCF. The opportunity to add inmate beds to the Indio 29 Jail would maximize the available beds at all facilities adjacent to a court. Once the 30 Indio Jail was expanded, the plan to build a centralized hub jail facility becomes ideal. 31 With consideration of the overall Corrections operation, the Sheriff's Department 32 developed the "Hub Jail" concept, which is based on the following: 33

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1. Existing jails can serve the needs of the existing courthouses.

- 2. A centralized hub jail would handle the expanding population by housing inmates who are awaiting trial, but have a court date more than 30 days in the future.
- 3. Sentenced inmates who do not fit the classification parameters necessary to be housed at SCF would complete their sentences at a maximum security hub jail.
- 43 44 45

Recommended Location for New or Facility Expansion

1. Indio Jail

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Indio Jail is an ideal location for a jail expansion. Indio Jail is surrounded by County 5 owned land to both south and west of the current facility. The County Administrative 6 Building adjacent to the jail would need to be demolished and new facilities built. The 7 building is currently only partially occupied so the impact to other county agencies would 8 be minimal. The Larsen Justice Center adjacent to the facility is connected via an 9 underground tunnel eliminating the movement of inmates outside the facility. The ability 10 to house more inmates at Indio Jail will help reduce inmate transportation costs. 11 Currently, SCF houses most of the inmates with court appearances at Larson Justice 12 due to limited bed space at Indio Jail. 13

The existing site utilities increase the construction efficiency of expanding Indio Jail. In 15 addition, the base infrastructure of command staff and jail staff are already in place. 16 Fewer staff would need to be hired in order to open and operate the facility. The 17 addition of housing units and new kitchen constructed adjacent (with corridor access) to 18 the current facility would allow for the current jail to be used for an expanded visiting 19 area for the public and attorneys, medical care housing, administrative office space. 20 warehouse, and temporary holding for bookings and releases. The construction could 21 be phased to add the housing and then convert the existing facility without having to 22 lose available beds during construction. 23

2. Hub Jail

25 26

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The concept of the Hub Jail increases the efficiency of the Corrections Division. With a Hub Facility located central to the other jail facilities the consolidation of necessary functions can occur, such as Transportation, Supply Storage, and Cook/Chill Food Preparation. The original Hub Jail proposal identified locations in the Pass Area and along the I-215 Corridor. These locations are centralized sites within the County with easy access to major transportation corridors.

33

Although the startup costs are more significant than expanding an existing facility, the 34 Hub Jail concept is still a priority. With the pending State re-alignment, the County jail 35 will be housing inmates for longer sentence durations. This supports the Hub Jail 36 concept of holding long term, static inmates in a centralized location. Static inmates do 37 not need to attend regular court hearings and do not need to be housed near a court. By 38 housing these inmates in a hub jail, needed beds will be open for inmates still pending 39 court hearings. Program services can be centralized and appropriate spaces included in 40 the facility design. 41

42

The Public Safety Realignment Plan will have a permanent impact on County jail systems. Building a jail facility with the capacity to safely house long term inmates has to remain a priority. The hub jail is a vital piece to the future of Corrections in Riverside County. The ability to house long term inmates in a single location reduces the need to 1 move inmates. Necessary services, such as medical clinic care and educational 2 programs can be brought to the inmate population at the facility or housing unit level. All 3 of these increase efficiency and reduce overall operational costs.

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3. Larry D. Smith Correctional Facility (SCF)

SCF has been the site for the last three jail expansions in Riverside County. The jail 7 was expanded due to available open space and because the base infrastructure of staff 8 and utilities are present. Jail beds cannot be added to SCF without requiring the 9 demolition of existing housing units. Although the temporary loss of beds is not 10 desirable, the ability to replace older, under-designed housing units with secure, 11 efficient housing units will be a significant benefit. SITE-B Programs is based out of 12 SCF, so housing units designed with program needs in mind would allow for increased 13 services to be provided to the inmate population. 14

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While many support functions were updated during the past expansions, additional beds
 at SCF would once again require the expansion of the Kitchen, Jail Administration,
 Temporary Holding area, Safety Cells, Medical Care Housing and staff areas.

Section 1 1 **Elements of the System** 2 3 4 5 Larry D. Smith Correctional Facility (SCF) 1627 S. Hargrave Ave. 6 Banning, CA 92220 7 8 The Larry D. Smith Correctional Facility (SCF) has gone through several name and 9 construction changes since 1993. The facilities current design, houses the Residential 10 Substance Abuse Training (RSAT) and all levels of female and male classifications, in 11 either dormitory style barracks, open dayroom housing, and single or double occupancy 12 cells. SCF also serves as the central laundry and warehouse for Indio Jail, Robert 13 Presley Detention Center, and Southwest Detention Center. The new 10,000 SF 14 warehouse is currently under construction. The current, smaller warehouse will be 15 converted to dry food storage. 16 17 In 2004, the educational facilities were expanded. This expansion included classrooms 18 and program space for inmate training, landscape, and construction skill programs. 19 20 along with a Family Reunification Center. 21 In 2006, construction was completed on two, 120 bed housing units, an intake/release 22 area with 5 holding cells, 2 sobering cells, and 2 safety cells. 23 24 The newest facility construction was completed in 2010, which included a 582 bed 25 expansion to the existing facility making the current inmate capacity of 1,518 of which 26 1.456 are board rated. The rated capacity of a facility is any bed not dedicated to 27 medical, mental health or disciplinary housing. Any facility with a permanent bed count 28 higher than the established board rated occupancy is considered overcrowded. 29 30 This expansion added three 192 bed housing units plus 6 Special Housing cells used 31 for regular housing, administrative segregation inmates, isolation, or medical housing. 32 There is also a transportation unit with 20 holding cells, inmate property storage, and 33 inmate classification offices. In support of the expansion, construction also included a 34 remodel of the existing kitchen, a video visitation auditorium for inmates in the new 35 expansion, and additional parking for the public and staff. 36 37 The Administration building was redesigned to add office space for management staff, 38 Business Office, Accounting and Finance, and the Inmate Visitation Program (IVP), The 39 main medical office was redesigned to provide office space for the facility sergeants, 40 training deputies, and administration deputies. Medical staff offices were relocated to 41 various areas of the facility for easier accessibility. 42 43

1 Banning Jail (temporary court holding)

2 155 E. Hays Street

3 Banning, CA 92220

4

5 The Banning Jail was built in 1961 to handle bookings from the mid-county area which 6 were previously processed at the Indio Jail. The Banning Jail remained in use as a fully 7 operational jail until 1992. From 1992-1996, it was a booking center only. Since 1996, 8 the facility has been used for temporary court holding.

9

The Administrative Office of the courts is currently in design process for a new Superior Court in Banning. The new court will replace the existing court and include court holding for adult and juvenile inmates. The Banning jail will be closed when the new court is completed.

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15 Blythe Jail

16 260 N. Spring Street

17 Blythe, CA 92225

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The Blythe Jail is in the most eastern part of Riverside County. The present facility was built in 1964. It has historically housed inmates from the eastern reaches of the County.

The Blythe jail is a mix of old linear style dormitory cells and double occupancy cells. In 22 2000, construction was completed on a 16-bed expansion project. Construction 23 included part of the Desert Superior Court which had also been located in the jail/patrol 24 building to allow for the expansion to take place. Six double occupancy cells and four 25 single occupancy cells were added along with a dayroom, showers, outside recreation 26 vard, visiting area, and a central control/housing control room. One of the cells was also 27 constructed so that it could comply with ADA standards. The cost of the expansion was 28 funded by a Federal Violent Offender grant and local funding. 29

30

In 2008, Tank "A" was remodeled and 10 beds removed to reduce overcrowding in the housing units. Blythe jail currently has 115 beds of which 79 are board rated beds.

- 33 34 Indio Jail
- 35 **46057 Oasis**

36 Indio, CA 92201

37

The Indio Jail was originally constructed in 1959 and is currently the oldest jail in Riverside County. At the time, the facility was built to serve the Coachella Valley and mid-County areas. The jail underwent remodeling in 1963, 1969 and 1971. In 1989, a \$5,000,000 expansion project began. The project was able to take place after the Indio patrol division moved out of the building.

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The remodel included 18 medical/sheltered-beds, an inmate recreation yard, a Business Office, a new booking/release area, a new inmate visiting area, and a remodeled kitchen. The Indio Jail is mainly designed with the old linear style housing units and several single and double occupancy cells. These housing units are set up where visual
security checks are difficult to do without actually walking into each housing unit,
causing a security and safety concern for the staff. Indio jail currently has the capacity
of 353 beds of which 240 are board rated.

6 Robert Presley Detention Center (RPDC)

7 4000 Orange Street

8 Riverside, CA 92501

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The Robert Presley Detention Center (RPDC) consists of a seven story high-rise facility completed in 1989. The housing units are designed with the new generation style cells and dayrooms, making visual security checks easier, more secure, and safer for the staff. RPDC maintained the 1933 and 1963 "Old Jail", as housing units until February, 2002, when 181 beds and support area was surrendered to the courts and renovated for their use as an addition to the Historic Courthouse.

In May 2011, the remaining portion of the 1933 and 1963 "Old Jail" was closed. The remaining inmates from the "Old Jail" were moved to SCF, to fill the new 582 beds in the Phase III Expansion.

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The closure of the "Old Jail" reduced the total bed count of RPDC to 807 beds of which 752 are board rated. The total number of beds includes 55 beds in the medical/sheltered-housing unit. In 2001, 80 beds were converted to a dedicated mental health unit using funds from a Mentally III Offender Crime Reducing grant.

26 Southwest Detention Center (SWDC)

27 30755-B Auld Road

28 Murrieta, CA 92563

29

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The Southwest Detention Center (SWDC) was the result of an intensive study during the 1980's, regarding the need for additional jail housing. Population estimates determined that the areas in and around Temecula and Murrieta would sustain the greatest growth. The SWDC was completed in 1992. Due to budget constraints, it was not opened until 1993. The housing units were designed with the new generation style cells and dayrooms.

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In 2001, construction was completed on a three housing unit expansion project that 37 doubled the amount of inmates housed at the SWDC, with the same style of cells and 38 dayrooms. This project was one part of a new, three-phase criminal justice center 39 project that included the jail expansion, a juvenile hall and court building. The 100-bed 40 juvenile hall was completed in November 2001. The new Superior Court building was 41 opened in January of 2003. As part of the court facility, 19 adult holding cells were 42 constructed on the lower level with a connecting corridor to the jail. The Juvenile court 43 holding, which was constructed adjacent to the adult court holding, has 4 holding cells. 44

45

In December, 2003, thirty-one beds were added to SWDC by adding a second bunk to thirty-one single cells in housing unit E, dayroom 4. SWDC currently has 1,111 beds of which 1,094 are board rated. Fifteen beds are dedicated medical / sheltered housing beds and two are disciplinary isolation cells.

6 Detention Care Unit

7 Riverside County Regional Medical Center

- 8 Moreno Valley (RCRMC)
- 9

5

The Sheriff's Department and Detention Health Services together staff the Detention Care Unit. The unit is equipped with 22 actual beds. There is one bed per room, which eliminates classification conflicts. The unit is staffed by personnel from RPDC and is considered an extension of that facility.

14

When bed space is available the Sheriff allows the California Department of Corrections to house inmates in the Detention Care Unit who have been admitted to the hospital. There is no set number of beds allocated to either the Sheriff's inmates or those from the Department of Corrections. The Sheriff's inmates have priority over CDC inmates in occupying the unit. The Sheriff has the ability to displace CDC inmates to non-secure hospital rooms when a County inmate is to be admitted.

21

In addition to the Sheriff's jail facilities, the California Institution for Women (Chino), California Rehabilitation Center (Norco), Chuckawalla Prison (Blythe) and Ironwood Prison (Blythe) all send inmates with critical health issues to the Detention Care Unit.

Section 2

1 2 3

Operational and Design Philosophy of the Department

4 The mission of the Riverside County Sheriff's Department is to meet the mandates 5 prescribed by law, provide progressive, innovative and efficient public safety, while 6 working in partnership with the community and allied agencies.

8 The Riverside County Sheriff's Department strives to conduct and maintain all of its 9 correctional facilities in an ethical, professional and business-like manner. The Sheriff's 10 Department goal is to ensure that all inmates are treated in a fair and humane manner 11 within the standards set forth by Titles 15 and 24 of the California Code of Regulations.

12

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The overall authority of the correctional system is the Sheriff. The Sheriff is the Chief 13 Executive Officer of the Department and is the final authority in all matters dealing with 14 the Department. The Sheriff derives authority from the Constitution of the State of 15 California and selected statutes of the State and County of Riverside. The Corrections 16 Division currently has two Chief Deputies. One Chief Deputy has the day to day 17 command and control responsibility of all facilities within the Corrections Division. A 18 second Chief Deputy oversees the Corrections Support Bureau, which includes: 19 Headcount Management, Planning Unit, Accounting and Finance, and contracts. 20

21

Operational and management responsibilities at the facility level are under the authority 22 of a Captain. The Captain's specific responsibilities include facility operations. 23 programs, support services or other duties as designated. All facilities are constantly 24 under the control and supervision of a Lieutenant or Sergeant, as designated by the 25 Captain. The Lieutenant or Sergeant is responsible for specific tasks, operations, 26 programs or services of the facility during that time delegated by the Captain. Staff 27 members are responsible and accountable for the accomplishment of specific tasks, 28 operations and services. 29

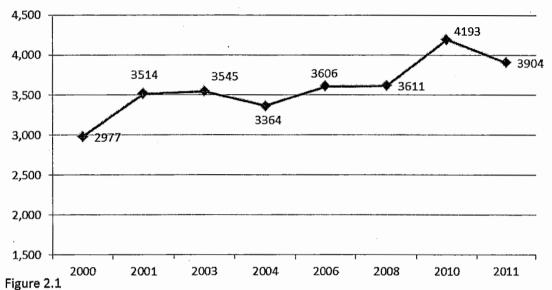
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Since early 2000, the County population growth has presented a significant challenge to the Department in managing a considerable number of inmates in a very limited space. The County for many years has struggled with keeping up with adequate bed space and has been consistently reviewing and expanding existing programs in an effort to balance demand on the system, the safety of the community, and the mandates of a Federal Court Order, which states that inmates cannot be housed if they do not have a bed and a mattress.

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In 2005, 3,221 inmates were released early, up from 3,150 a year earlier. Some of the inmates only served 5% of their sentence. In 2007, more than 6,000 inmates, including many convicted of assault, burglary, and driving under the influence, were released early due to a lack of bed space. This problem became so severe that at times inmates booked into custody at RPDC would spend in excess of 24 hours in holding cells, pending an open bed.

In 2010, the Corrections Division processed close to 55,000 adult offenders into the jail 1 system, with just 3,611 beds available for most of the year. In August 2010, the 582 bed 2 expansion at Smith Correctional Facility was completed. Although the overall bed count 3 was increased to 4,193, only 194 beds of the new expansion were brought on line due 4 to insufficient staff levels. The new housing units were only fully occupied when the Old 5 Jail was closed in April 2011. The loss of the 289 beds in the Old Jail truly only resulted 6 in a net increase of 293 new beds for a total Division-wide bed count of 3904. Figure 2.1 7 shows the overall bed increase and decrease since 2000. 8



Overall Bed Increase and Decrease since 2000

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For years, County officials have warned that dangerous criminals are being released from custody because there are not enough beds. Even though the County Board of Supervisors have identified jail beds as the County's number one priority, the Sheriff, in these troubled economic times still faces the daunting, urgent task of adding beds to ease future jail overcrowding.

Law enforcement officials statewide have expressed concerns over recent laws signed 17 by Governor Jerry Brown to remove non-violent offenders from state prisons. The State 18 will begin to "push down" to the county jails two groups of inmates in order to help the 19 State overcome its severe budget problems. This will require local law enforcement to 20 take on more responsibility for low-level adult offenders convicted of non-serious, non-21 violent and non-sexual offenses, along with many parolees and rehabilitation programs. 22 Due to smaller budgets, potential hiring freezes, and earlier retirements, law 23 enforcement will be forced to move backwards to a reactive posture. At the same time, 24 many special teams that have been very successful in deterring crime will be 25 disbanded. Crime will start to increase, since more criminals will be on the street and 26 fewer officers will be available to control or proactively deter their criminal activities. 27 28

Based on AB 109, the Corrections Division is projecting a jail population increase of at least 5,740 inmates to our system in 2012 and 2013, all of them sentenced to terms ranging from 6 months to three years, which results in minimum housing stays of 3 – 18 months. AB 109 amends sentence credits to 2 days credit for every 4 days served or 50% credit.

Assembly Bill 109 will transfer the responsibility for holding inmates convicted of minor offenses (those with sentences of 3 years or less) to the county jails. AB 109 directly impacts and includes all violations of parole (maximum 6 month sentence). In FY 2010 / 2011, Riverside County jails sent 3,483 parole violators to State Prison. Under this bill, those 3,483 inmates would not be transferred to a State prison but, would remain in county custody for a maximum term of 6 months.

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In FY 2010 / 2011, the Riverside County Courts system convicted 3,822 persons of felony crimes resulting in them being sentenced and transferred to a State prison as "New Commits" (above and beyond the 3,483 parole violators). Of these 3,822 New Commits, 2,257 were sentenced to State prison terms of 3 years or less. Under the State realignment, these 2,257 (60%) inmates would be required to serve their sentences (a minimum of 8 – 18 months) in our jails.

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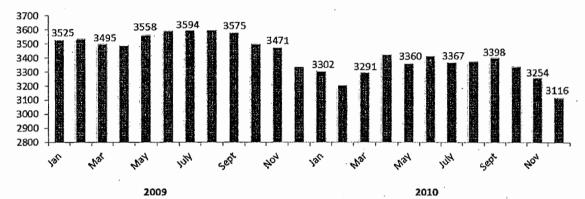
Although the State proposes to provide funding to the local governments to minimize 21 the fiscal impact, without new jail beds to house inmates, the impact will devastate the 22 current system in Riverside County. In addition, the funding provided by the State must 23 be shared by all agencies impacted, such as Probation and the District Attorney's 24 Office. Further compounding the housing problem will be the increase need to separate 25 by classification the county and state level inmate population for both the male and 26 female inmates. In addition, inmates with state prison sentence conditions will require 27 longer stays in jail decreasing the available bed space for county level inmates. Court 28 ordered overpopulation injunctions imposed on numerous counties throughout the State 29 will apply to all inmates held in local facilities. However, the criteria for early release due 30 to overcrowding will mostly affect what is currently a county level inmate. Eventually, 31 Riverside County jails will likely only house inmates and parolees previously held in 32 State prison. 33

34

A recent snapshot of inmates in custody determined the average time spent in custody 35 was 190 days. The time in custody was calculated by adding up the days in custody for 36 each inmate from their arrest date until June 22, 2011. The total days in custody was 37 then divided by the number of inmates in custody. The majority of the inmates in 38 custody are pre-trial inmates with open cases pending in court. The increased sentence 39 terms will increase the time an inmate spends in-custody in county jail and therefore 40 affect the Average Length of Stay (ALOS) calculations. The ALOS will be discussed 41 further in the next section. 42

Section 3 Current Inmate Population

The population of Riverside County is growing rapidly. Because of this increase in population, the demand for adult jail facilities continues to grow. The average daily population (ADP) totals for all five correctional facilities within the Corrections Division of the Riverside County Sheriff's Department steadily decreased during 2009 and 2010. As new beds became available at SCF and the closure of the "Old Jail" the ADP has started to level out. Figure 3.1 shows the ADP for each month of 2009 and 2010.



2009 - 2010 Average Daily Population

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2. 3

These figures were obtained from the monthly Jail Information Management System (JIMS) reports. JIMS is the Sheriff Department's in-house computer system used to track and report inmate activity and statistical information. JIMS information is obtained from booking records at each facility. These statistics are reported monthly and quarterly to the Corrections Standard Authority (CSA).

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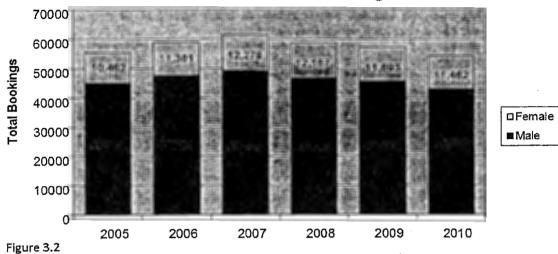
Typically, 90% of jail beds are occupied at any one time because of housing and inmate 18 classification requirements. Many inmates are unable to be safely housed with certain 19 other inmates because of their specific criminal or behavioral characteristics. This 20 dramatically reduces the effective capacities of the jails. Throughout 2009, every 21 month's ADP exceeded 90% of the beds available in the entire corrections system for 22 Riverside County. In 2010, the last four months ADP dropped slightly below 90%. This 23 trend is attributed to the 5% decrease in bookings, the overall decrease in crime rates 24 but mostly due to the 50% drop in court filings by the District Attorney's Office. The 25 26 above trends are outlined in more detail in Section 6 - Corrections System Trends and Characteristics. 27

28

Prior to 2009, the ADP has remained fairly constant because there was no additional bed space until SCF opened the Phase III Expansion in 2010, and adding 582 new beds. Even then, the demand on the system was increased when the 1933 and 1963 "Old Jail" was closed in May 2011, eliminating 289 beds. ť

Figure 3.1

Figure 3.2 identifies male and female bookings from 2005 – 2010. Between 2007 and 2010, male inmate bookings dropped 12% and female bookings only dropped 6%. 3 These figures were obtained from the monthly JIMS report.



Male vs. Female Bookings

Figur

Although populations are increasing within Riverside County, according to crime
 statistics from the California Department of Justice Statistics, crime trends are
 decreasing in most categories. This is in part to the high number of incarcerations,
 proactive policing, social programs for youths, demographics, and fewer opportunities to
 commit crimes.

11

4 5

In Figure 3.3, the California Crime Index, a measure of serious crime, shows a decrease
 from 2009 to 2010 in most crime categories.

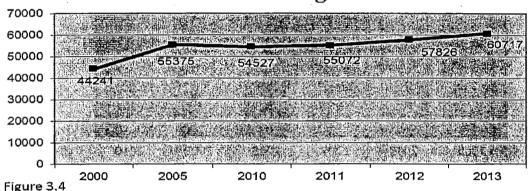
14

Years	2008-2009	2009-2010	Total ch	nange
County population	2,106,300	2,127,600	+2,1300	+1%
Violent crimes	8,324	7,284	-1040	-12.5%
Homicide	90	91	+1	+1%
Forcible rape	501	424	-77	-15%
Robbery	2,829	2,602	-227	-8%
Aggravated assault	4,904	4,167	-737	-15%
Property crimes1	42,706	37,803	-4,903	-11%
Burglary	18,319	17,308	-1011	-5.5%
Motor vehicle theft	10,030	8,641	-1389	-13.8%
Larceny-theft over \$400	14,357	11,854	-2503	-17%
Arson	343	283	-60	-17%
Total Larceny-theft	39,079	38,135	-944	-2%
Larceny-theft over \$400	14,357	11,854	-2503	-17%
Larceny-theft \$400 and under	24,722	23,281	-1441	-5.8%

15 Figure 3.3 - Riverside County Crimes, fiscal years 2009-2010 (Rate per 100,000 Population)

16

The booking trends for individuals placed in custody in Riverside County for the period of 2000 through 2010, and booking projections through 2013, are shown below in Figure 3.4. The number of bookings is projected to increase by approximately 1% in 2011 followed by 5% increases in 2012 and 2013. Part of this projected increase will be driven by an anticipated increase in crime as the result of reduced patrol enforcement. The impact of AB 109 will impact the number of bookings due to the influx of state prisoners released early and without parole conditions.



Annual Bookings

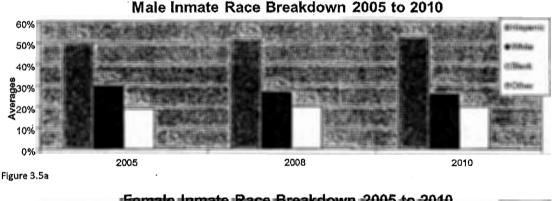
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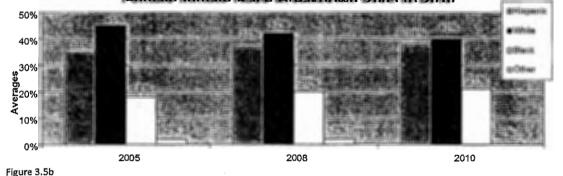
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14

The racial breakdown of inmates within the five jails remained fairly consistent since 2005. Figures 3.5a and 3.5b are averages broken down by race, separated by male and female inmate population for all five jails, from 2005 to 2010.





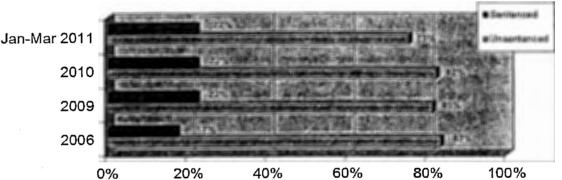
In 2006, an average of 90% of the inmate population was held for felony charges and 1 this trend has continued into 2011. The number of releases being granted pursuant to 2 the Federal Court Order has lessened over the years, due to adding new beds to 3 existing facilities and the Consolidated Courts of Riverside County initiating a new case 4 management system, which is explained later in the Corrections System Trends and 5 Characteristics section. 6

7

In March 2011, the Data Analysis Unit of the Department of Corrections published a 8 Statistical Analysis report showing, in 2010, Riverside County sent over 3,550 inmates 9 to state prison. Of these inmates, 70% were first time/new commitments, or first time 10 sentenced to state prison, from the courts. Thirty percent were on parole at the time of 11 their new commitment. Riverside County is fourth in the State, when it comes to new 12 state prison commitments. 13

14

The number of sentenced vs. unsentenced inmates within Riverside County jails has 15 staved fairly consistent over the years, with a slight decrease of unsentenced inmates, 16 beginning 2011. In 2006, more sentenced inmates were released to accommodate the 17 overcrowding. Figure 3.6 below shows the sentenced inmate population has increased 18 slightly from 2006. 19



Sentenced vs Unsentenced Inmates

Figure 3.6

20 The percentage of felons in custody and the filtering of misdemeanor crimes have had 21 an impact on the jails. The general nature of inmates in Riverside County jails has 22 become more criminally sophisticated and caused classification levels to be redefined. It 23 is apparent that the dynamics of the inmate population is becoming more of a challenge. 24 Today's inmate is in poorer health, more drug addicted, more mentally ill, and more 25 prone to violence than inmates a decade or more ago. Jail violence is increasing by the 26 influence of gang activity that has filtered up from the streets and down from state 27 prisons. The impact of AB 109 and inmates serving up to three years will require an 28 evaluation and changes to the classification system. 29

30

This places increased pressure on the classification staff to find suitable housing for 31 inmates, which makes double and single occupancy cells more desirable. Since the jails 32 have been typically operating at greater than 90% of their available capacities, options 33 are seriously limited. 34

The limitations often do not allow for proper separation of inmates based upon classification. Inmates who are incompatible but forced into the same housing unit are often involved in assaults or other disruptive behavior. Limited housing options can create daily inmate management problems. Over the last year this has improved, due to the design of the SCF Phase III Expansion adding 582 new double occupancy cells and smaller dayrooms for better inmate management.

8 When headcounts at each facility reach maximum capacity, classification officers will 9 again make an effort to find available space at other facilities and subsequently begin 10 transferring more inmates throughout the County. This is typically not an ideal practice, 11 because it will give inmates an opportunity to facilitate escapes and provide more 12 opportunities for the introduction of contraband into facilities. These issues can be 13 mitigated by additional bed space.

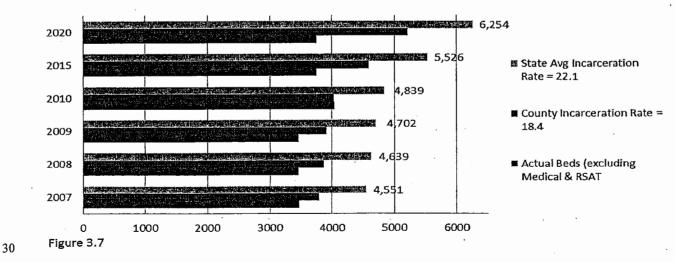
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The limited bed space has also redefined who is classified as a minimum security level inmate. The current minimum security guidelines include inmates with violent charges and greater criminal sophistication than previously considered. These are the inmates our facilities use as labor to operate several critical components of the jails including the kitchen, laundry, and the daily cleaning of the facilities.

Future bed needs can be determined based on incarceration rates and by calculating 21 the average length of stay (ALOS) of inmates in custody. The 2004 Correctional Facility 22 Needs Assessment provided projected bed needs using the incarceration rates for 23 Riverside County and the State of California. According to the 2008 CSA Legislative 24 Report, the incarceration rate for Riverside County is 18.4 which is up from 17.8 in 25 2000. The State incarceration rate is 22.1, the same as it was in 2000. Using the above 26 incarceration rates. Figure 3.7 outlines the future bed needs. Riverside County 27 population projections from the California Department of Finance are used for 2015 and 28 29 2020.



Future Bed Needs Based on Incarceration Rates

Population projections continue to show a steady increase into the future for Riverside County. The increased incarceration rate is directly linked to increased populations. The County rate proved to be conservative in the 2004 bed projections and will likely show the same trend in the future.

The table in Figure 3.8 was provided from the 2005 Correctional Facilities Master Plan prepared by the County Executive Office. The table uses ALOS to predict future bed needs using actual adult bookings into the county's correctional system, adult population, and available beds from 2000 to 2004 in order to project the same data through 2020. The 2000 ALOS of 26.3 days was used to calculate the total new beds needed.

12

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verage Length of	$Stay = 365 \times AI$	DP = bed days / AD	atan kuwalika Problem Balancia M	ia dia dia 1990. Ilay kao 32000 amin'ny fisiona dia 32000. I General dia kaominina dia	and a set of the set	ADM = Admissions (E	lookinas)		ti di seri seri
verage Daily Pop		·				ADP = Average Daily			
			Available Beds (Althor re the year 2000 is us	-	Releases began	ALOS = Average Ler	igth of Stay, wh	nich w as 26,3 days i	in 2000
Year	population 18-69yr olds	100,000 of population	ADM/ Bookings Per 100,000 total arrests ¹	Actual ADM/ Booking, all facilities	ADP before Court Ordered Releases	ADP after Court Ordered Releases (actual)	*Total Number of Beds, by Year	Number of New Beds Needed ≕ ADP-Available Beds	TOTAL NEV BEDS NEEDED #**
2000 Total	939,328	9.39	44,177	44,241	3,183	2,569	-535	310	599
2001 Total	983,663	9.84	46,262	45,066	3,333	2,817	3.408	-75	214
2002 Total	1,030.581	10.31	51.137	49.617	3,685	3,185	3,408	277	566
2003 Totai	1,083,107	10.83	53.744	52,497	3,872	3,215	3.227	645	934
2004 Total	1,122,906	11.23	55,719	53,869	4,015	3,204	3,227	788	1,077
2005 Total	1,161,571	11.62	57,637		4,153		3,227	926	1,215
2006 Total	1,202.539	12.03	59,670		4,300		3.347	953	1,242
2007 Total	1,243,894	12.44	61,722		4,447		3.467	980	1,269
2008 Total	1,286,750	12.87	63.849		4.601		3.467	1,134	1,423
2009 Total	1,329,568	13.30	65.973		4.754		3,467 ²	1,287	1,576
2010 Total	1,371,067	13.71	68,032		4,902		3,467²	1,435	1,724
2015 Total	1.527.502	15.28	75.795		5.461		3.467*	1,994	2,283
2020 Total	1.650.579	16.51	81,902		5,901		3,467 ²	2.434	2,723

TABLE NOTES:

Actual booking of felonies + msdemeanors in 2000: 4,703 per 100,000 arrests; Average booking of felonies + msdemeanors for 1997-2001: 4,962 per 100,000 arrests (4,962 rate is used for projection starting in 2002)

SWDC 535 beds were completed 2001

181 beds in old jail were closed in 2003

²120 beds at SCF will be completed in 2006, another 120 beds will be added by 2007; should an additional 240 maximum security beds be constructed as requested by the Sheriffs Department in the 05/06 Budget Report, the need for new beds would be offset by 240.

*Excludes Medical beds and RSAT (Residential Substance Abuse Treatment) beds

**The actual number of beds needed must include 289 additional beds in the 1963 old Jai

13 The actual number 14 Figure 3.8

15

Using JIMS, the ALOS for all inmates in custody from July 1, 2010 through June 30, 2011 is 31.2 days. JIMS separates the ALOS by Pre-Trial and Sentenced inmates then averages the numbers to determine the overall ALOS. JIMS calculates how long and inmate has been or was in custody over the time period specified. The above table uses a generic formula to calculate ALOS based on average daily population (ADP) and the number of bookings per year. This is not a true representation of the time in custody as

the number of bookings includes individuals arrested for drunk in public or driving under 1 the influence. These individuals are never placed in a jail bed, unless they have 2 warrants in the system, and therefore, do not impact the jail beds. The ADP is the 3 number of inmates in custody daily and require a jail bed. If the generic formula is used 4 the ALOS is 22.1 days. If the number of cite releases (typically DUI arrests) and 849 PC 5 releases (drunk in public) are subtracted from the total number of bookings, the ALOS is 6 31.4. Although there are some variables in this method of calculation, the similarity to 7 the JIMS calculation shows the generic calculation is not a true representation of the 8 population. As previously mentioned, the snap shot calculation identified the average 9 inmate is currently spending 190 days in custody. 10

11

The table in Figure 3.9 is an update to the above table using current bookings per year, ADP, the ALOS of 31.2 days and current available beds. Population numbers remained the same. The average booking of felonies + misdemeanor for 2007 – 2010 was 4450. This factor was used to calculate the "Bookings per 100,000 total arrests."

16

Year	Population 18 - 69 yr olds	100,000 of		Actual Booking, all facilities	ADP based on ALOS 31.2 days (actual in 2010-2011)	Actual ADP	*Total Number of Beds, by Year	Number of Beds Needed @ ALOS 31.2	TOTAL BEDS NEEDED**
2007	1,243,894	12.44	55,353	61,427	4,732	3,686	3,469	1,263	1,552
2008	1,286,750	12.87	57,260	58,815	4,895	3,587	3,459	1,436	1,725
2009	1,329,568	13.30	59,166	57,366	5,057	3,520	3,459	1,598	1,887
2010	1,371,067	13.71	61,012	54,527	5,215	3,319	4,041	1,174	1,463
2015	1,527,502	15.28	67,974	65,891	5,810		3,752	2,058	
2020	1,650,579	16.51	73,451	77,751	6,279	d og sad Ary	3,752	2,527	

¹ Actual booking of felonies + misdemeanors in 2010: 3977; Average booking of felonies + misdemeanors 2007-2010: 4450 * The total number of beds per year: 2010 includes 582 beds at SCF; 2015 - 2010 reflect loss of 289 beds in Old Jail

**The total number of beds needed include 289 additional beds in the Old Jail.

2015 - 2020 loss of Old Jail beds incorporated into Total Beds by Year.

17 18

19

Figure 3.9

The ALOS of 31.2 days calculated by JIMS for FY 2010 / 2011 should be used to project any further beds needs. The jail and court system appear to be in relative balance and only 28 inmates were released per the Federal Court Order during this time frame. The influx of state inmates, with longer sentences, will require early releases to occur and therefore, shorten the ALOS in the future.

Based on the actual numbers for 2010, the Corrections Division is in immediate need of 1,463 new jail beds. Using the projected increase in bookings due to projected population increases and projected crime rate increases, in 2015, a total of 2,058 beds are needed. In comparison, using the State average incarceration rate, there is an immediate demand for 1,087 beds and in 2015, a total of 1,774 beds will be needed.

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As mentioned previously, AB 109 will result in 5,740 additional inmates (3,483 parole violators + 2,257 New Commits) serving extended time in our jails. Assuming the parole violators spend an average of 90 days in custody, over a year these inmates will occupy 858 county jail beds. Assuming the New Commits spend an average of 240 days (8 months) in custody, over a year these inmate will occupy 1,484 county jail beds. This realignment of State inmates to the County will result in an additional need of 2,342 jail
 beds per year above the total bed needs based on ALOS.

3

Figure 3.10 further updates the table by adding the projected 2,342 beds from AB 109 to the total bed needs calculated using ALOS. By 2015, an additional 4,400 beds will be needed to handle the jail population.

7

Year	Population 18 - 69 yr olds	100,000 of population		Actual Booking, all facilities	ADP based on ALOS 31.2 days (actual in 2010-2011)	Actual ADP	*Total Number of Beds, by Year	Number of Beds Needed @ ALOS 31.2	TOTAL BEDS NEEDED**
2010	1,371,067	13.71	61,012	54,527	5,215	3,319	4,041	1,174	1,463
2015	1,527,502	15.28	67,974	65,891	5,810		3,752	2,058	4,400
2020	1,650,579	16.51	73,451	77,751	6,279		3,752	2,527	4,869

¹ Actual booking of felonies + misdemeanors in 2010: 3977; Average booking of felonies + misdemeanors 2007-2010: 4450
 * The total number of beds per year: 2010 includes 582 beds at SCF; 2015 - 2010 reflect loss of 289 beds in Old Jail

**The total number of beds needed include 289 beds in the Old Jail.

2015 - 2020 Total Beds needed reflects AB 109 impact (2,342 beds per year)

8 2015 - 2020 Total E 9 Figure 3.10

Section 4 Classification System

Prior to being assigned a housing unit, all inmates are interviewed by trained classification officers to determine an appropriate housing unit assignment. The classification of inmates is designed to enhance the security and safety of the inmates and staff.

9 Since 2007, the Riverside County Headcount Management Unit, (HMU) has been 10 tasked with managing the headcount for all five facilities, which includes transferring 11 inmates between facilities and identifying those eligible for release pursuant to the 12 Federal Court Order. The transfer of inmates to other facilities is usually due to available 13 bed space. It is also done when inmates are assigned to a new classification or to move 14 them closer to their assigned court.

16 Classification Criteria for Housing

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The classification officer conducts an interview and evaluation to decide the appropriate custody level for the inmate, classification code, and the desire to participate in facility programs.

A Department standardized classification questionnaire is used by each facility to document the information obtained in the classification interview. The questionnaire is placed in the inmate's permanent booking file.

A classification category is assigned to all inmates housed at any of the facilities and are based on current charges, criminal history/sophistication, age, sex, medical conditions, and tendency for aggressive behavior. These factors are included and expanded upon in the following four categories:

29	Risk Assessment	Identifies personal characteristics, history, affiliations, and
30		circumstances, which may present a potential safety and/or
31		security risk.
32		
33	Security Level	Identifies the degree of precaution required in handling the inmate,
34		the freedom of movement allowed, and levels of restriction,
35		supervision, and control.
36		
37	Custody Level	Identifies housing requirement, particularly special housing
38		arrangements, based upon the severity and nature of risk
39		assessment category criteria or other legal custody requirements.
40		
41	Judicial Status	Identifies various categories and levels of judicial status
42		(sentenced, pre-sentenced, state prison, civil, etc.) that will affect
43		risk assessments, housing assignments and handling of the
44		inmates.
45		

1 Classification or segregation of inmates is not based on race, color, creed, or national 2 origin. Disabled inmates are housed in a way that provides for their safety, security, and 3 participation in facility programs and activities with the maximum integration with the 4 general population.

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Inmates are classified by classification codes:

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> General population

- Protective Custody
- Administrative Segregation

The classification code identifies the classification status of all inmates in custody. The classification officers are responsible for updating the information as classification decisions are made.

There may be one or a combination of classification codes assigned, depending on the individual inmate. Classification codes are not necessarily intended to identify the inmate's housing assignment, only the classification status of the inmate.

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Once the inmate has been given a classification code, they are assigned to a housing unit. The inmate will be assigned to the appropriate housing unit that will provide security to the inmate and staff.

24 Reclassification

A reclassification evaluation may occur at the request of the inmate or any jail personnel. If the inmate is sentenced to more than 60 days in custody, he/she is permitted to request a review of his or her classification categories no more than once every 30 days.

30

All inmates assigned to Administrative Segregation classifications automatically have their classification reviewed at least once every 30 days. Classification officers are responsible for informing all inmates classified as "Administrative Segregation" why they are being placed in that classification and that their classification will be reviewed at least once every 30 days.

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If an inmate is opposed to his/her placement in administrative segregation, he/she may request, in writing, an informal review of their classification status. Jail staff conducts this review within 72 hours of receipt of the request and informs the inmate of the results.

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42 Federal Court Order

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The Riverside County Sheriff's Department is under Federal Court Order SA-CV-93808 AHS (RWRx) to eliminate overcrowding. The order was the result of law suits by inmates at a time when many jail housing units were holding significantly more inmates than they were designed for. The court order states that inmates cannot be housed if they do not have a bed and a mattress. Pursuant to the Order, criteria have been established in the event population exceeds capacity.

4

5 HMU officers are responsible for coordinating inmate transfers with other Riverside 6 County jails to avoid overcrowding. When classification officers are unable to prevent 7 overcrowding through transfers or other means, they notify their superiors that inmates 8 may have to be released pursuant to Federal Court Order.

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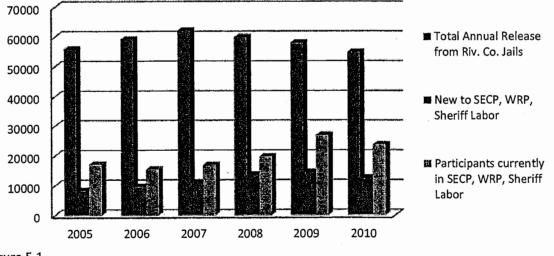
HMU officers are responsible for assembling lists of inmates who are potentially eligible for release based on the release criteria guidelines. All inmates are considered for release to alternative sentencing programs prior to release pursuant to the Federal Court Order. The facility commander or his/her designee determines which inmates are eligible pursuant to Federal Court Order and which are not, and shall sign a release or denial form for each inmate.

Section 5 Program Needs

The Riverside County Sheriff's Department uses a number of programs and policies in an attempt to manage the inmate population in all of its adult correctional facilities. Alternatives to custody and early release mechanisms are not new to Riverside County as some have been used for upwards of thirty years.

9 Although the Department has expanded jails in the last decade, the implementation and expansion of release programs has been the primary response to the rapid population growth. Even though crime trends have seemed to decrease over the past few years, the County's population continues to grow and coupled with the poor economy, the number of arrests will increase and potentially add to our jail population. This again will become a strain on the system and make it more difficult to find bed space.

Figure 5.1 below shows annually the amount of inmates released from 2005 to 2010. The chart identifies a slight increase in participants who are new to county programs, such as: Supervised Electronic Confinement Program (SECP), Work Release Program, and the Sheriff's Labor Program. All alternate sentencing programs have had an increase in participants.



Annual Releases

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23 Supervised Electronic Confinement Program (SECP)

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The Department administers this program from SCF. This program allows individuals to live at home and go to work and/or go to school. Subjects can participate in this program if they have been convicted and sentenced to jail for either a felony or a

2011 Correctional Facility Needs Assessment Riverside County Sheriff's Department ſ

Figure 5.1

1 misdemeanor. Participants in this program wear an electronic ankle bracelet that 2 monitors when they leave their residence.

The Sheriff's Department is currently working to expand this program to include presentenced inmates. Individual fees for participation in this program are based on their income, and living expenses. Time in-custody is not a requirement for participation in this program.

9 Work Release Program (WRP)

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Work Release Program allows qualified inmates to serve out the balance of their sentence by assigning them to work crews throughout the county. The inmates are released from custody and report to their work assignment from home. Participants in this program must have served at least one half of their sentence (in-custody) before they are eligible to apply. They can be sentenced for either felonies or misdemeanors. Inmates wishing to participate in this program must apply with the Sheriff's Department while in custody and meet the following requirements:

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- 1. Must be able to work eight to ten hours a day, five days a week without compensation.
- 2. Must pay an administrative fee. This fee can be reduced or waived based on the inmate's ability to pay.
- 3. Must live within the County of Riverside or reasonably close to it and have reliable transportation.

4. Must not have any court cases pending.

- 5. Must not have a record of excessive failures to appear.
- 6. No excessive DUI or drug charges. Only two prior DUI convictions are allowed. Only one manufacture of controlled substance conviction is allowed.
 - 7. Must not be currently charged with any type of violent crime or have a history of violent related charges.
 - 8. Not have been previously denied, for any reason, for work release.
 - 9. Cannot be charged with, or have a history of child endangerment.
 - 10. Cannot be charged with or have a history of any type of sex related charges.
- Other factors such as amount of time served, severity of criminal
 convictions, in custody behavior/disciplinary history shall be reviewed and
 considered.
- 39 40

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Part Time Work Release

The Part Time program is designed to allow all sentenced inmates the opportunity to work at various sites throughout the county, rather than serve time in jail. Program participants typically have sentences ranging from 30-180 days. The Sheriff administers the program, but the courts assign the participants.

1 Currently, all participants sentenced to the Part Time Program, initially report to the 2 Smith Correctional Facility to receive their work assignment. They work at their 3 assignment two days a week. This allows them the opportunity to continue to work or 4 attend school.

6 Sheriff's Labor Program

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8 The Sheriff's Labor Program also assigns participants to work sites, but only requires a 9 commitment of one day each week. It is similar to the Part Time Work Release program 10 in that the Sheriff administers the program, but the courts assign the participants. The 11 Labor Program's participants usually have court sentences not exceeding 30 days. This 12 program is decentralized and managed by a deputy sheriff or correctional deputy 13 assigned to the courts in Riverside, Perris, Hemet, Banning, Indio, and Blythe.

As the County has grown and with the decline of the economy, particularly in the past few years, it has been more fiscally realistic to develop release programs, than to construct new jails. Despite additional jail beds constructed between 2000 and 2010, at SCF, Blythe Jail, and the SWDC, funding has not kept pace with the need for bed space.

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The expected County population growth, the anticipated increase in court filings, and the State proposing to "push down" inmates to county jails in order to help the State overcome its severe budget problems will present significant challenges to the Department in managing a considerable number of inmates in a very limited space. The trend is to review and expand the existing programs in an effort to balance demand on the system, the safety of the community, and the mandates of the Federal Court Order.

27

With the 20,000 participants who have been ordered to participate in the SECP, WRP, or Sheriff's Labor program, an overwhelming 80% of them are either a "No Show" or fail to appear (FTA) to the program. In other words, they were ordered by the courts to participate in one of the programs and never showed up, or they showed up, paid for the program, but stopped coming for unknown reasons.

33

SECP, WRP, and the Sheriff's Labor program are currently working on a proposal to combine these programs into one unit, called the Sheriff's Alternative Sentencing Program (SASP). This will help better manage the participants in these programs and will establish a progression of consequences to participants who are "No Shows" or continually FTA in the program.

39

Working in conjunction with the Sheriff's Inmate Training and Education Bureau (SITE-B), participants who are "No Shows" or continually FTA will be ordered to serve out the remainder of their time in custody, and will be assigned to one of the SITE-B programs. These programs will train these offenders in areas such as: Culinary Arts, Maintenance, and Janitorial duties. They will be trained in a classroom environment and have on the job training in one of the five adult correctional facilities. The following programs are offered to inmates in custody in an attempt to reduce recidivism. These programs are supported by grant funds, reimbursement from the state, inmate welfare funds, and a Memorandum of Understanding with the Riverside County Office of Education.

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Sheriff's Training and Education Bureau (SITE-B)

8 SITE-B offers several Educational programs, which included: obtaining a high school 9 diploma, receiving a GED, or just continuing with education. They also have available 10 Technical Education programs such as: construction work, landscape, Grey Bar 11 printing, and culinary arts program. Each of these, are certificated programs which 12 allows the participants to find suitable jobs upon their release.

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14 Residential Substance Abuse Training (RSAT)

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RSAT is an alternative sentencing program jointly facilitated by the Sheriff's Department, County Mental Health, and Probation Department. Inmates can be referred or sentenced by the Courts to participate in the RSAT program. Inmates who attend RSAT are eligible to have their sentences reduced upon completion of the program.

21 Pre-Arraignment Release

The following is an overview of other release options already in place. Some programs take place at the pre-arraignment stage, while others are offered once the inmate's case has been adjudicated. The programs are applied to inmates equally. The inmate's current charges and criminal history are primary considerations for eligibility.

28 Own Recognizance (O.R.) Release

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In 2010, Own Recognizance releases accounted for 4% of Riverside County annual releases. An officer of the court interviews all inmates arrested for felony crimes. If the inmate meets the criteria, they are released from custody with a future court appearance date. The inmate must periodically check in with the O.R. Clerk until they are seen in court. The requirements for an O.R. release are:

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> No more than three prior failures to appear.

- Cannot be on probation for the same felony charge or have a recent arrest for the same charge.
 - Cannot be arrested for domestic violence.
- 39 40
- Cannot be arrested for terrorist threats.
 Must have a permanent address.
- 41 42

43 Misdemeanor Citation Release

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In 2010, Misdemeanor Citation releases accounted for 24% of Riverside County annual releases. Persons arrested for misdemeanor charges, who do not demand to be taken before a magistrate, are eligible for citation release per 853.6 PC (853.9 PC at the
 request of the arresting officer) except for the following restrictions:

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- > Cannot be arrested for domestic violence.
- > Cannot have more than fifteen (15) outstanding warrants.
- Cannot be arrested for driving under the influence with a history of three or more convictions.
- Cannot be arrested for sexual battery or child molestation charges.

These releases are usually done shortly after an inmate is booked so that they will not have to be housed within the facilities.

13 849(b) (2) PC

In 2010, 849(b) (2) PC releases accounted for 5% of Riverside County annual releases.
 Arrestees, who are brought in for sobering purposes only, may be released pursuant to
 849(b) (2) of the Penal Code. In these cases, no further prosecution is sought and the
 arresting agency must approve this type of release.

20 Bail/Fine

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In 2010, Reasonable Bail releases accounted for 19% of Riverside County annual releases. In coordination with our judicial officers, Riverside County has developed a "reasonable" bail schedule. Many counties add the bails for all criminal counts, and the total is the amount of bail required for release from custody. Unlike other counties, Riverside County reviews all criminal counts and uses the single highest bail as the final bail amount. This process makes the bail option accessible to more inmates.

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29 Good Time/Work Time

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Pursuant to Penal Code Section 4019.6, inmates sentenced to county jail are given "good time, work time" credits. The only time these credits are not given is when a judge stipulates otherwise on a sentencing order. Inmates are credited with this time when the jail staff calculates the inmates release date. Inmates keep the credit unless they incur a disciplinary action that results in the loss of this privilege.

Section 6 Corrections System Trends and Characteristics

Population Trends- Past and Future

The population of the State of California continues to grow at an astonishing rate. The most current population stats of California were done by the California Census Bureau in 2009; their stats showed that California's population was 36,580,371. Various organizations, both public and private, have formulated population projections for the State well beyond the year 2050. As an example, the U.S. Census Bureau, projects California's population in the year 2030, will be 46,876,000. The California Department of Finance figure for the year 2050 is 59,507,000.

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This population growth is attributed to both natural increase as well as migration from other states. The trend suggests that California is attracting more migrants from other states than it sends to those states. International migration is also playing a factor in the population boom. With this migration, the state has experienced a dramatic increase in ethnic and cultural diversity.

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The County of Riverside in population size is the fourth largest county in the State of California. Riverside County encompasses a variety of terrain over 7,200 square miles. This includes rural and urban populated areas, and vast amounts of open desert and mountainous regions.

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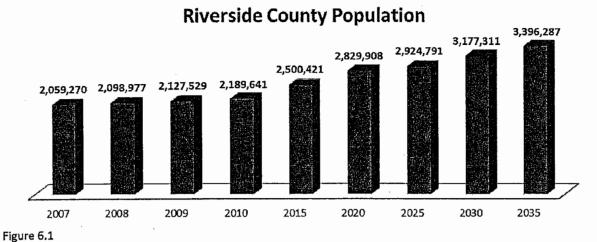
The County has broad agricultural and recreational based economies. Because of this, there is a large transient population that moves constantly depending on farming cycles and harvests. A great deal of traffic also drives from the urban areas to the many recreational opportunities at the Colorado River, San Jacinto Mountains and Coachella Valley resort locations.

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The last few decades have shown an increase in population growth within the County. The availability of open spaces and relatively inexpensive land for housing construction have been contributing factors why migration into Riverside County is, and has been, on the rise. From 2000 to 2010, Riverside County population has grown twenty-nine percent (29%).

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Population projections indicate that Riverside County will grow another twenty-three
percent (23%) by 2020, driving the County population to almost 2.8 million residents.
By 2035, Riverside County is expected to have a population approaching 3.4 million.
(Figures based on California Department of Finance and Riverside County Center for
Demographic Research projections.) See Figure 6.1 on the next page.

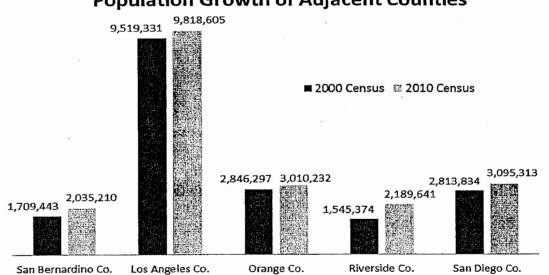


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For several years leading up to 2007, the Riverside County inmate population was on 3 the rise. This increase was primarily linked to the significant increase in the general 4 population of Riverside County. While the population increased, many law enforcement 5 agencies also increased their staffing to correspond with the increasing population and 6 the increased calls for service driven by the larger populations. 7

Figure 6.2 shows the population growth of the five surrounding counties from 2000 to 9 2010. 10



Population Growth of Adjacent Counties

Figure 6.2 · 11

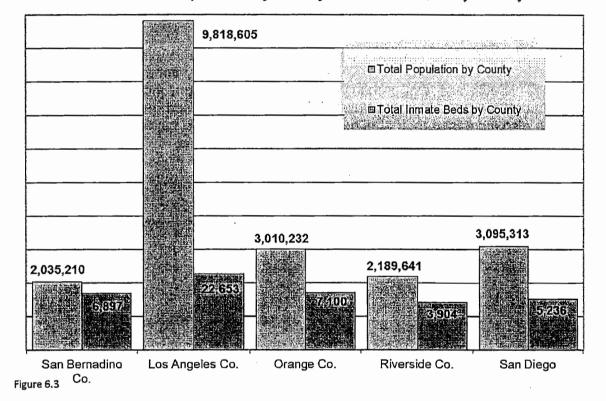
Riverside County has had the greatest increase in population at 29%, San Bernardino 12

- County at 16%, San Diego County at 9%, Orange County at 5%, and Los Angeles 13
- County at 3%. 14
- 15

During this time of explosive population growth and the number of law enforcement officers and prosecutors was increasing, the number of jail beds within the County only marginally increased until the SCF Expansion opened in late 2010. Since 2000, there was a net increase of 925 jail beds, a 24% increase. During 2007, the Department reached a critical level with the highest average daily population ever documented and a record number of inmates receiving early releases pursuant to the Federal Court Order.

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Figure 6.3 compares the total county population to the total inmate beds in 2010, for the
 five surrounding Counties.



2010 Population by County vs. Inmate Beds by County

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2010 Percentage of inmate beds vs. total County Population

> San Bernardino County .33%
 > Los Angeles County .23%
 > Orange County .23%
 > ¹Riverside County .17%
 > San Diego County .16%

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¹ In May 2011, Riverside County closed 289 beds in the "Old Jail" reducing the total County beds to 3904, which reduced the ratio from .19% to .17%.

During 2010, the critical inmate population issues experienced during 2007 and the years preceding had diminished to a point where the Department currently had open beds available for inmates and early releases were almost non-existent.

5 The following significant events during the last five years are identified as impacting the 6 Riverside County's inmate population. These events were included to provide context 7 and substantiate theories explaining the rapid decrease in inmate population.

9 Significant Events

January 2007 – Rod Pacheco was sworn in as the District Attorney of Riverside County, according to media reports and information obtained during the Criminal Justice Partners Committee meetings, DA Pacheco introduced a new practice involving a limiting of plea bargaining and a "get tough on crime" approach. These two changes to the prosecution strategy seriously impacted both the court system and the jails. Plea bargaining is designed to help speed court cases through the criminal justice system by avoiding numerous hearings and trials.

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As part of his "get tough on crime" strategy, DA Pacheco converted the use of plea bargaining from a time management tool to a charge/sentence enhancing tool. In response to this strategy, defense counsels deployed a counter strategy of asking for continuances while they continued to try and negotiate plea bargains with the DA's Office.

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This resulted in large backloads of cases building up and defendants spending more time in the Riverside County jails while waiting for their cases to be adjudicated. The criminal justice system was already overburdened due to a lack of resources and other procedural problems and this change in the plea bargaining strategy became the breaking point for the entire system.

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October 2007 – Riverside County Corrections Division initiates the operation of the Headcount Management Unit (HMU). Due to the severe overcrowding in the jail system each day and the need to utilize Federal Court Ordered releases, the Riverside County Corrections Division determined that the management philosophy of the jails regarding inmate population had to change.

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The change involved centralizing the management of jail beds and taking the 37 responsibility for reporting beds away from the individual jails. Utilizing a special 38 program developed by the HMU staff, HMU was able to view the Riverside County jail 39 system as one jail with five locations, rather than five jails in five locations. Upon starting 40 operations. HMU was able to determine that some facilities intentionally provided low 41 artificial headcount numbers for the purpose of keeping open beds available in their 42 facilities. This created the large backload of inmates at RPDC and Indio having to wait 43 for beds after completing the intake process. HMU has allowed the Riverside County 44 Sheriff's jail system to be able to manage its available beds and headcounts more 45 effectively and efficiently. 46

Available beds no longer remained open and were filled immediately reducing the backlog of inmates in intake areas. The large increase of the inmate populations during the summer months still occurred, but it was now managed better and its impact was not as dramatic as in pre-HMU years. The success of HMU was evident in the 41% decrease in Federal Court Order releases for the period of 2007 and 2008, followed by 87% and 84% decreases the following years. In 2010, there were 76 Federal Court Order releases in the female inmate population, due to overcrowding.

8

9 March 2008 – The Consolidated Courts of Riverside County initiate a new case 10 management system intended to speed the processing of court cases and reduce the 11 number of court hearings and jury trials. As the criminal justice system started to break 12 down following the implementation of the DA's Office new plea bargaining policy, the 13 California State Courts took notice due to the increased number of cases being 14 dismissed due to the lack of available courts.

The Chief Justice for the State forced all of the different partners to come to the table and created the Criminal Justice Partners Committee. The purpose of the committee was to identify problems and develop solutions to fix the Riverside County court system since it was considered one of the worst court systems in the state.

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The new system concentrated on more plea bargaining and reducing requests for continuance from both sides. Additionally, the Committee and HMU identified more than 100 cases that had been pending for 5 years or more with defendants in custody. Those cases were prioritized and adjudicated within approximately 18 months. This opened almost 100 beds which had been occupied by the same inmates for several years (one defendant had been in custody for 8 years).

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The courts heard 100 fewer jury trials during 2009. This directly resulted in 50 to 100 inmates who were not in jail for an extended period awaiting their trial. As plea bargaining started to return to its normal practice, more inmates were sentenced to programs such as SECP and WRP. Additionally, the courts began processing cases at a faster rate, which has reduced the backlog of inmates in custody awaiting court proceedings.

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The court system has seen a significant reduction in its overall court filings. In 2007, the court processed 27,654 cases. The number of court filings decreased by 13% in 2008 and an additional 13% in 2009. In 2010 the court system saw the greatest reduction, a 51% drop in case filing for a total of 10,302 filings. Based upon this data, the court received and processed over 17,000 fewer cases than in 2007, a 63% reduction in the total court filings.

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Inmate numbers directly tied to this event include daily population numbers which have
 been going down, SECP and WRP enrollment which has been going up, and early
 releases which are going down.

Fall of 2008 – A severe recession begins in the United States creating severe economic hardship for the County of Riverside and the cities within the County. The financial crisis in the United States began to be recognized during the fall of 2008. The true effects of the recession, mainly high unemployment, the fall of the housing market, and a severe shortage of available credit have had a severe impact upon the Riverside County jail system.

8 The recession drastically cut the tax revenues to the State, County and Municipal 9 governments. These cuts resulted in many government agencies implementing hiring 10 freezes and lay-offs in the early part of 2009. Public safety agencies were not spared 11 and a large number of peace officers positions were vacated through lay-offs or early 12 retirement incentives. These vacated positions in addition to the hiring freezes have 13 resulted in a significantly fewer number of peace officers on the streets. Fewer officers 14 on the streets have resulted in fewer arrests.

In addition to fewer officers, many cities have reviewed their enforcement strategies with the goal of reducing costs. One such method of cost reduction involves the practice of cite releasing misdemeanant offenders in the field. This prevents the need for booking the offender and saving the cost of the booking fee.

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The above listed impacts of the recession are supported by the decline in the average 21 daily inmate population, bookings, and court case filings, which have all declined since 22 the start of the recession. Other indicators are the decrease in the number of 23 Immigration Customs and Enforcement detentions (illegal immigrants) in our jail system. 24 Sections of the employment market that are often filled by undocumented immigrants. 25 such as construction and home improvement jobs, have been severely impacted by the 26 recession, especially here in California and the Inland Empire region. This has forced 27 many undocumented immigrants to seek employment elsewhere and leave the area. 28

An additional indicator the recession is impacting our inmate population can be seen in the SECP program. In order to participate in this program, the inmate must pay certain fees. These fees have remained constant during the review period, since the fees are set and approved by the Board of Supervisors and by law can only cover the cost of providing the service.

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Enrollment in the SECP program is significantly more expensive than enrollment in the WRP program. As the court is adjudicating cases at a faster rate, we have seen enrollment in the SECP program drop while enrollment in the WRP program has increased. This is an indicator that participants do not have or do not want to pay the higher cost of the SECP program. This change in trends began in 2008, and has continued through 2010.

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43 Start of 2009 – Due to the economic hardships, many law enforcement agencies 44 initiated a hiring freeze, laid off personnel and implemented early retirement programs, 45 all aimed at reducing the number of law enforcement personnel and their associated 46 costs. This trend has shown to continue throughout 2010, and into 2011. The recession has made the biggest impact upon our current jail inmate population. Lost revenues and reduced operating budgets have resulted in fewer field personnel making fewer arrests. This is evidenced by the dramatic decrease in the number of criminal cases being filed with the courts and the reduced number of bookings at our jails. The impact of the economy, in conjunction with the improved operational methods in the Riverside County jail system and the County courts, has resulted in the significant decline of our jail nimate population.

- Future potential impacts
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The following occurrences could significantly impact our future jail inmate population:

The Economy – When the economy is good and tax revenues go up, government tends to expand and increase services. As the economy recovers and government agencies start to replace law enforcement personnel that they have lost through attrition, lay-offs, early retirement, and hiring freezes, then the number of arrests will increase and add to our jail population. An increase in the economy will also trigger an increase in the general population of Riverside County, which will also result in an increase in jail population.

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The Consolidated Court system - The courts are currently processing more than 21 24,500 less cases a year than in past years. While this has driven our jail population 22 down, it is reasonable to assume that eventually crime will go up since less people are 23 in custody and field enforcement activities appear to be reduced. Should the crime trend 24 start to increase, we will be holding more people pending court actions. Even a return to 25 filings levels of just two years ago could result in the addition of several thousand 26 inmates each year being booked into the Riverside County jail system. Additionally, 27 changes in sentencing policies of the courts could also result in our jails holding more 28 misdemeanants for longer periods of incarceration. 29

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The new District Attorney – DA Zellerbach has already indicated that many of the prosecutorial philosophies implemented by his predecessor will not be continued. Reversal of the policies of the past four years should result in a lowering of our ADP.

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Increased Crime Rates – As mentioned above, there are less peace officers working in the field resulting in fewer cases being filed with the courts and a reduced number of bookings into our jails. As law enforcement moves back into a reactive posture due, to smaller budgets, crime would likely start to increase since more criminals will be on the street and less officers will be available to control them or proactively deter their criminal activities.

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The California State Budget – The new Governor has passed a budget that will push the State responsibility for convicted prisoners back down to the local government level. This will result in a significant increase in inmates being housed at the County jail level throughout California. While Los Angeles County is the primary supplier of State inmates, it is anticipated that Riverside County will be significantly impacted also. The early release of approximately 30,000 state prison inmates is also pending in the courts,
 with a decision not anticipated for about one year. Projected recidivism rate shows this
 early release could add up to 2,100 inmates in our jails during 2012 and 2013.

Conclusions

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25 26 Should the Courts implement any changes to their current philosophy concerning the booking/holding of persons being prosecuted for cases that did not involve an initial booking, the need for additional housing to handle this increase would be immediate.

Should the State follow through on its proposal to release 30,000 State inmates early and "push down" the housing of convicted felons sentenced to three year or less to the county jails, the need for additional housing to handle this increase will be immediate.

Adverse actions by either the Courts or the State will result in increasing our need to utilize Federal Court Ordered releases well in excess of the highest past year (2007 with 6,001 early releases).

The return of those inmates via early release to our communities with the attendant increase of crimes committed by those released inmates will create a negative exponential impact on the Riverside County criminal justice system (more crimes = more arrests = more court cases = less jail space = more early releases and restarting the cycle).

Riverside County has seen a minimal decrease in our inmate population as a result of 27 many factors but, most significantly is the increase in bed space as a result of the SCF 28 expansion. However, based on the analysis previously discussed there are many 29 factors that will bring our inmate population to capacity much sooner than later. The 30 increase in inmate population as a result of the State's restructuring is still uncertain but 31 the potential is not only substantial but also very likely. It is unfortunate that budget 32 restraints have restructured how we conduct our enforcement efforts. The trend of not 33 booking criminals or cite releasing criminals in the field is one of poor public policy and 34 has a negative effect on the quality of life of our citizens. 35

Section 7 Staffing Levels

Staffing levels have always been a concern to the Corrections Division. Corrections Standards Authority (CSA) biennial inspection reports for 1997, 1999, 2001, 2003 and 2005 have mentioned staff issues in various forms. In 2006, the Corrections Standards Authority (CSA) conducted an independent analysis of staffing levels for Riverside County adult correctional facilities. The analysis was an update to the staffing analysis report completed in 2001.

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The goal of the study was to determine staffing levels necessary to safely operate and 11 provide support functions to each facility, including the Hall of Justice and the Larson 12 Justice Center. In the study, CSA indicated that Riverside County's adult correctional 13 facilities were in fact understaffed and 173 additional line staff positions would be 14 needed to achieve a "minimum Staffing" level. CSA defined "minimum staffing" as. "the 15 level required to operate the facility in a manner that will provide basic safety and 16 security for the public, county, staff and inmates." The report further stated, "At any point 17 this minimum staffing level is breached, the County creates potential liability for itself 18 because its baseline safety requirements are no longer in place." 19

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The CSA staffing recommendation was presented to the Board of Supervisors and the additional 173 positions were approved and funded. The 173 new line staff positions were hired in three phases, over three fiscal years, reducing the amount of overtime required to operate the jails.

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In 2007, the design and planning for the Phase III Expansion at SCF began. A staffing 26 plan was developed which considered all staff positions including management level, 27 line operations and support functions. A total of 280 positions were identified as 28 necessary to safely and effectively operate the jail expansion. The 280 additional 29 positions were approved by the Board of Supervisors and phase 1 of the hiring began in 30 FY 07/08. Phase 1 included 125 positions with the majority of positions correctional 31 deputies and sworn deputies. In FY 08/09, the remaining positions were slated to be 32 hired. However, the County implemented a "hiring freeze" before all positions could be 33 filled. As the jail neared completion, the Board of Supervisors authorized the Sheriff to 34 hiring the remaining 142 vacant expansion positions in order to operate the new facility. 35 36

In general, funded line staff positions in the Corrections Division are 60% correctional 37 deputy / correctional corporal to 40% deputy sheriff. Due to attrition, there will always be 38 vacant positions in the Corrections Division. Current hiring philosophy of the Sheriff has 39 increased the numbers of sworn personnel because deputy sheriffs are the most 40 versatile staff members. Deputy Sheriffs can be assigned in Corrections, Patrol and the 41 Court Services therefore; hiring sworn personnel provides the most "bang for the buck" 42 in new employees. This has left a 19% vacancy rate for correctional deputies and 43 correctional corporals. 44

Corrections Personnel Totals	TOTALS		
As of: 03/31/11	Fund	Fill	Vacant
Captain	4	4	0
Lieutenant	16	16	0
Sergeant	54	54	0
Investigator	5	5	0
Corporal	9	8	1
Deputy	336	329	7
Correctional Captain 24 Casta Action	秋 124		0
Correctional Lieutenant		9	2
Correctional Sergeant	1658	新 50新	8
Correctional Corporal	繫114篇	792	35
Correctional Deputy	國7273	孝604鬻	123名

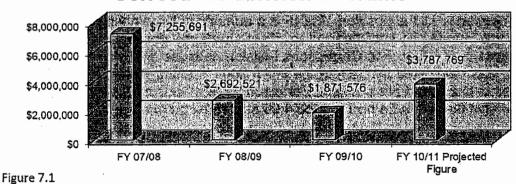
As the County is facing another difficult budget year, the possibility of layoffs, another 3 hiring freeze, and early retirements, has greatly affected how the Corrections Division 4 manages staffing levels. The ability to safely manage and maintain the security in a 5 facility is a number one priority. As a result, the Corrections Division has defined critical 6 staffing level requirements. Each facility has identified the absolute minimum staffing 7 level in which the facility could be staffed and still be able to operate in a manner that 8 will provide basic safety and security for the inmates, staff, and the public. Each of the 9 five facilities has been operating at or close to the established critical staffing level. 10 Overtime must be used in order to keep staff levels at the established minimum staffing. 11 Staff vacations, sick leave, and mandatory training all impact the daily staff numbers. 12

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In FY 07/08, the Corrections Division had an overtime cost of \$7.2 million mostly attributed to low staff levels. The addition of the CSA identified positions and the initial hiring of expansion positions resulted in a dramatic decrease in overtime in FY 08/09 and FY 09/10. In August 2010, one new housing unit and the Transportation Unit were opened at SCF. The remaining housing units were phased open and as of April, 2011, the expansion was fully operational. The opening of the expansion increased the minimum staffing level at SCF and as a result, has triggered an increase in overtime.



Corrections Division Overtime

2011 Correctional Facility Needs Assessment Riverside County Sheriff's Department

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The current housing trends identify more felons in custody and more inmates requiring 1 maximum security housing. This caliber of inmate requires more staff to supervise their 2 movement, deliver them to court, and for the Department to meet its legal mandate to 3 care for the inmates. Facility supervisors and line staff are tasked with prioritizing 4 activities to meet the needs of the inmates while still trying to maintain the safety and 5 security of the facility. Jail operations must either use overtime or use available staff in 6 multiple areas in order to facilitate these needs. Regular reassignment of staff from their 7 assigned areas can leave gaps in safety and security in other functions in the jail. For 8 example, every housing unit is staffed with a primary officer (a fixed post position, in 9 which there is at least one staff present at all times) and a runner. If the runner is 10 temporarily assigned to assist with moving inmates in another part of the facility, the 11 services to the inmates in their assigned area are restricted (i.e. visiting or recreation). 12 In addition, the timely conducting of security checks to determine the health and welfare 13 of each inmate may be delayed. 14

16 Staffing for new expansion

The housing unit design in the SCF Expansion was developed to increase the efficiency 18 of managing and providing services to the inmates. Visitation, recreation and programs 19 were brought to the inmate, eliminating the need for them to leave the housing unit 20 other than for court appearances. One of the new housing units houses 192 inmates in 21 manageable groups of 32. The housing unit requires three staff, per 12 hour shift, to 22 operate it. In comparison, three staff are also needed to operate Housing Unit 1 and 2 at 23 SCF, an old style barracks, which houses only 128 inmates. Two to three additional 24 staff are needed to facilitate visitation, recreation and programs for these inmates. 25

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If the Riverside County Sheriff's Department continues to build the new generation type housing units, the SCF Phase III Expansion Staffing Plan is a model to use for identifying staffing requirements. The plan outlines the duties of each position in order to determine the need for that position. The staffing plan will help identify the number of management, supervisory, line staff, and support staff positions based on scheduling and the use of calculated shift relief factors.

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With any jail bed addition, the bulk of the hiring will be line operations staff, including 34 required supervision and management based on current supervisory ratios. Once a 35 position is identified, shift relief factors (SRF) are used to calculate the actual number of 36 personnel needed to fill the position. A SRF is a numeric value a position is multiplied by 37 to show a true number of staff needed to offset shortages caused by absence due to 38 training, illness, and injury. The Corrections Division uses the SRF of 2.48 for a 12 hour 39 shift, which was calculated by CSA in the initial 2001 Staffing Analysis. The number of 40 staff needed is calculated per position. For example, if a housing unit requires 1 deputy 41 per 12 hour shift then for a 24 hour period 4.96 staff must be hired to cover the position. 42

43 44

45 46 SRF x # of 12 hr shifts x # staff per shift 2.48 x 2 x 1 = 4.96 staff

The hiring and training process for correctional deputies and deputy sheriff's is extensive. Once hired, employees must complete the required academy training, field training, and if possible, gain experience working in a jail environment. The staffing plan needs to be developed as the project design develops. Once funding is identified for construction, recruitment and hiring of staff must also begin. In order to operate a facility immediately upon completion, a phased hiring of operations staff is critical.

8 Health Care Services Staffing

In addition to Sheriff's Department staff, other critical support staff are required as the inmate population increases. Title 15 requires the Sheriff to provide provisions of emergency and basic health care services to all inmates. Health care services include Medical, Dental and Mental Health services and can only be achieved by licensed professionals.

Riverside County Detention Health Services currently provide medical and dental care to the inmates. Riverside County Forensic Mental Health currently provides mental health services to the inmates. Any new jail facilities built will require additional staff at both of the above agencies. A staffing plan will need to be developed in conjunction with the Sheriff to ensure the appropriate level of health care service is maintained.

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Section 8 Ability to Provide Visual Supervision

Riverside County's adult jail space is a combination of new generation dormitories, new generation cells, old style linear cells, and old style dormitory housing units. The old style linear designs are considered the most staff intensive since they do not allow a deputy to view the entire housing unit from a single vantage point. Since the late 1980's, new generation dormitory and cell housing units were constructed to raise system capacity while increasing the security staff's ability to efficiently supervise inmates.

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Figure 8.1 shows the type of housing units at each adult facility throughout the County.

	RPDC	SWDC	SCF	Indio Jail	Blythe Jail
Old Style Linear				X	Х
Cells					
Old Style			Х	X	X
Dormitory					
New Generation	X	Х	Х		Х
Cells					
New Generation	Х	X	Х		
Dormitory					
Figure 8.1					

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In all housing units, particularly the old style linear cells and dormitories, our ability to provide visual supervision is achieved, in part, via hourly security checks. Where the design allows, the security staff is encouraged to frequently circulate through the housing units to monitor inmate activity. In the new generation cell and dormitory housing units, the largest windows possible have been installed to view the dayrooms and a part of the interior of each cell from the housing control rooms.

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The Department's trend has been to move away from the old style linear cells and dormitories and move in the direction of new generation housing units like the SCF Phase III Expansion. This type of facility allows safe and sound operating conditions for both staff and inmates. The design and layout supports both direct and remote visual supervision of inmate activity and movement.

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The design provides a combination of design conditions, layout and monitoring systems 29 that support visual supervision by direct line of sight, remote monitoring and casual 30 observation in all areas where inmates are present. The design makes substantial use 31 of large security windows inside all inmate housing, dayrooms, recreation yards, and 32 inmate program areas. In addition to the large security windows is the remote 33 monitoring via Closed Circuit Television (CCTV) in the control rooms (Pods). All of the 34 plumbing for each housing unit was built behind the cells and accessed via a pipe 35 chase. This was important to the design process because it allowed more glass to be 36 used in the cells, increasing the visibility. 37

1 The increasing use of new generation designs, the completion of hourly security checks,

and the encouragement for staff to spend time circulating through the housing units

3 culminate the Department's approach to maximizing visual supervision of the inmates.

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2011 Correctional Facility Needs Assessment Riverside County Sheriff's Department

Section 9 Adequacy of Record Keeping

The Riverside County Sheriff's Department goes to great lengths to ensure that accurate records are kept. Current inmate records are maintained electronically in the Department's Jail Information Management System (JIMS). This system has been in place since 1989 and tracks information relevant to the inmates' arrest, booking, court action, release date, housing assignment, and classification to name a few. The system also has functions that aid in managing headcount, producing daily court appearance lists, and creating statistical reports.

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In 2008, a new program to track inmate disciplinary actions was created by Classification, called Inmate Disciplinary Action System (IDAS), which is maintained in JIMS. In past practices inmate discipline was inconsistent across the County. The system now provides each of the five facilities with consistent guide lines when determining discipline.

The new system is set up to where each violation has a corresponding point value based on the severity of the inmate's actions. The amount of points for a violation will determine how much discipline an inmate is eligible to receive.

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An inmate with multiple violations on a disciplinary action is eligible to receive the minimum / maximum amount of points for the most severe violation. For example: An inmate has three violations on one marker. One is worth 1 - 5 points; one is worth 5 -15 points; and, one is worth 20 - 50 points. The minimum amount of disciplinary points an inmate can receive is 20 points and the maximum is 50 points.

Disciplinary points are cumulative and discipline is progressive in most cases. Disciplinary points will be recorded in the IDAS on JIMS. With each new violation, disciplinary points will be added to an inmate's current cumulative disciplinary point score history.

In 2010, the Department has revamped its Grievance Policy in order to achieve consistency throughout the five facilities. The JIMS computer was programmed to track inmate grievances including medical grievances. This has provided the facilities to track the progression of a grievance to its resolve.

In 2011, each facility implemented the Inmate Visiting Program (IVP). The program is designed to streamline the public visiting sign-in process at the same time allowing each facility more accountability of who is visiting. The system is set up to run each visitor for warrants, and to ensure each visitor has valid identification.

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Each inmate also has a paper booking file that is simultaneously created and maintained with the same information. If an inmate is transferred to another Riverside County jail facility the booking file moves with the inmate. Department policy and facility procedures have been adopted to regulate how and when information will be processed into inmate records. The physical file and JIMS effectively serve as a system of checks
 and balances. After inmates are released from the Sheriff's custody, the records
 retention policy is adhered to.

Section 10

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History of the Systems Compliance with Standards

The Sheriff's Department strives to comply with established standards. In addition to the CSA biennial inspections, the Department conducts annual inspections of each of its jails. These inspections are conducted at each of the five facilities in the spring of each year. Various Captains, Lieutenants, and Sergeants that are assigned to the Corrections Division, participate in the inspections. Each facility is inspected by personnel assigned to different facilities. The inspections cover a variety of subjects that include Title 15 and 24 requirements as well as Departmental Policy and Procedures.

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Each item of non-compliance is documented in a report provided to the captain. The captain of the facility is responsible for correcting each deficient item. Records are kept of each inspection and used as a tool to identify and eliminate deficiencies.

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The Sheriff's Department has a Corrections Standards Committee which writes and reviews policy and procedures. The committee ensures that all Correction Division policies and facility procedures comply with State law and department guidelines. This committee is under the management of a Captain. The committee is comprised of at least one supervisor from each correctional facility within the Sheriff's Department. Meetings are held on a quarterly basis with representatives from each facility participating.

The committee reviews policies, which are the same for all facilities. The committee also reviews procedures, which vary with each of the five facilities, as each jail is unique in physical layout and staffing. Because of these differences, facility specific procedures are needed for each of them. The committee reviews and updates Corrections Division Policy on fire life-safety, less-lethal weaponry and required reporting forms. The committee also is responsible for drafting new policies and procedures that are submitted to the Chief Deputy for approval.

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The Corrections Division utilizes a Quality Assurance Team. The team is under the supervision of a Correctional Sergeant and is staffed by two correctional deputies or corporals. The team's duties are to ensure uniform compliance with division policies, procedures, Title 15, Title 24 and new legislative requirements throughout the Corrections Division. This unit conducts quality control evaluations of all division facilities, targeting specific audit topics for each inspection.

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The Sheriff's Department ensures that all personnel assigned to the Corrections 38 Division receive the required amount of core and annual training per Standards and 39 Training for Corrections (STC). Each correctional facility has a sergeant whose duties 40 include ensuring that the required training hours are received by all personnel. Each 41 facility does localized training that is suited for the physical layout and personnel of each 42 facility. This training includes, but is not limited to, CPR, First Aid, Emergency Response 43 Team, legal update, report writing, Live Scan, wheelchair use, bus driving skills training 44 and Emergency Restraint Chair usage. 45

Section 11 Unresolved Issues

Bringing services to the inmates

6 The Department is striving to reduce cost of running its Correctional Facilities. In the 7 planning of new facilities it's important to build in a way you can bring inmate services to 8 them. For example: video visitation, recreation, medical, programs, and meals. The 9 Phase III Expansion at SCF was built to have the least amount of inmate movement, 10 outside their housing unit.

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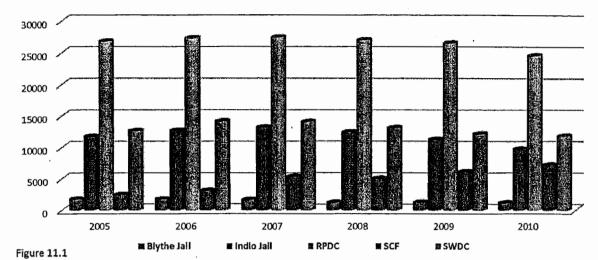
Constructing new facilities is ideal, because it provides the opportunity to design a facility that brings services to the inmates and reduces the amount of inmate movement within the facility. Careful consideration must be used when expanding a pre-existing facility, in order to prevent the exaggeration of any current design inefficiencies or problems.

18 **Prospective Jail Locations**

19 The need for additional adult iail space is a timely issue and will become more critical in 20 the next year as the State implements the realignment of State prisoner responsibility. 21 The placement of a new jail facility is as important as the actual design and 22 construction. While the majority of jail bookings occur at the facilities on the west end of 23 the County, the Smith Correctional Facility has seen a significant increase in bookings 24 over the past five years which can be attributed to the population growth in the Banning 25 Pass area and Desert Communities. Agencies on the western portion of the Desert. 26 such as Palm Springs Police Department and Desert Hot Springs Police Department 27 book inmates at SCF. 28

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In addition, approximately 22% of the population in Riverside County resides in the Coachella Valley. In 2010, the Indio Jail processed roughly 18% of the bookings in the County but the facility only accounts for 9% of the jail beds. When comparing the amount of bookings to the facility capacity, Indio Jail is equal with the Robert Presley Detention Center, which processed over 24,000 bookings last year. Figure 11.1 shows the bookings per facility over the past 5 years.



Annual Bookings by Facility

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Riverside County has placed priority on locating jails in close proximity to the Superior 3 Courts in the County. The court / jail campus is the optimum situation because it 4. minimizes transportation costs, time in transit, the opportunity for escape and 5 introduction of contraband. All Riverside County adult jails are located adjacent to the 6 courts in their communities, except the Smith Correctional Facility. The Administrative 7 Office of the Courts is currently in design on a new Superior Court located in the City of 8 Banning, less than two miles from SCF. The opportunity to add inmate beds to the Indio 9 Jail would maximize the available beds at all facilities adjacent to a court. Once the 10 Indio Jail was expanded, the plan to build a centralized hub jail facility for holding 11 unsentenced inmates with extended time between court hearings and long term 12 sentenced inmates becomes ideal. 13

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In 2005, the Board of Supervisors recognized the need for additional jail beds and made jails the number one priority for capital improvement. The County Executive Office was directed to complete a master plan of the Corrections Division. The Riverside County Correctional Facilities Master Plan was completed in October 2005. As the Correctional Facilities Master Plan was developed each facility was evaluated for the possibility to expand. SCF was the only location able to expand without requiring other County agencies and buildings to be relocated.

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After considering the overall Corrections operation, the Sheriff's Department proposed a "Hub Jail" concept to the Board of Supervisors. The basic concept was:

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- 1. Existing jails can serve the needs of the existing courthouses.
- 2. A centralized hub jail would handle the expanding population by housing inmates who are awaiting trial, but have a court date more than 30 days in the future.

3. Sentenced inmates who do not fit the classification parameters necessary to be housed at SCF would complete their sentences at a maximum security hub jail.

As part of the Correctional Facilities Master Plan sites for a hub jail were evaluated. The Phase III Expansion of SCF was approved as a quick way to add beds but it was not the solution for the projected 2,283 additional beds needed by 2015. With the population trends and State realignment, the bed need has increased even more. The County Master Plan identified Indio Jail and the Robert Presley Detention Center as potential sites for expansion.

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In 2008, the master planning for a Regional Detention Center in the Whitewater area began. Using the SCF design as a template, the selected site in Whitewater was master planned to support a 7,200 bed jail complex phased over time. Phase 1 construction would build 1,200 – 2,000 beds with all the required support functions, such as kitchen, administration, visitation and central plant. The cost for Phase 1 was estimated at \$300 million.

In April 2011, the Board of Supervisors delayed the plans for the Regional Detention Center (RDC) due to the huge economic impact the facility would have on the County General Fund. However, the Board of Supervisor's are still committed to adding new jail beds in the County and both the design and location of the Regional Detention Center is still a viable option.

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In the meantime, the Executive Office was directed to revisit the potential to expand either Indio Jail or RPDC. On the surface, the following areas will need to be considered when discussing expansion of any existing facility.

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29 Division Wide Issues

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Laundry Services – SCF currently processes laundry for all facilities, except Blythe Jail. Blythe Jail maintains a contract for local laundry services. The laundry component at SCF is currently operating at capacity; the addition of any inmate beds will require square foot expansion, additional equipment, additional storage, and staff. The additional equipment ranges from washers / dryers to folding tables and laundry carts. The number of staff required will depend on how the laundry function is expanded.

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Transportation Unit – Each facility currently participates in the regular movement of inmates between jail facilities and the courts. The RDC was designed to be the hub for transporting inmates and the home base for a centralized transportation unit. SCF is currently the central location for inmate exchange in the division; however, due to the layout at SCF, it is not conducive to efficient inmate exchange. Additional inmates will add to the load at SCF creating logistical and officer safety concerns.

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45 Warehouse / Supply Storage – SCF currently provides inmate and regular supplies to 46 all facilities in the Division. While additional warehouse space is currently under 1 construction at SCF, additional staff or equipment may be needed to handle the 2 additional receiving and delivery of supply inventory.

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Medical / Sheltered Housing - In the Corrections Division, there are currently 88 beds 4 designated for medical housing. The RDC would have added 48 medical beds in Phase 5 1 with an adjacent clinic facility which included x-ray and dental services. Any additional 6 beds to the jail system will require additional medical care beds and clinic space. In 7 addition, the associated support functions, such as visiting, program room and 8 recreation vard would need to be added. Some medical cells will be equipped as 9 negative pressure cells in order to isolate inmates diagnosed with a communicable 10 disease. 11

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Recommended Location for New or Facility Expansion

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15 1. Indio Jail

Indio Jail is an ideal location for a jail expansion. Indio Jail is surrounded by County 17 owned land to both south and west of the current facility. The County Administrative 18 Building adjacent to the jail would need to be demolished and new facilities built. The 19 building is currently only partially occupied so the impact to other county agencies would 20 be minimal. The Larsen Justice Center adjacent to the facility is connected via an 21 underground tunnel eliminating the movement of inmates outside the facility. The ability 22 to house more inmates at Indio Jail will help reduce inmate transportation costs. 23 Currently, SCF houses most of the inmates with court appearances at Larson Justice 24 due to limited bed space at Indio Jail. 25

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The existing site utilities increase the construction efficiency of expanding Indio Jail. In addition, the base infrastructure of command staff and jail staff are already in place. Fewer staff would need to be hired in order to open and operate the facility. Indio Jail is currently operating inefficiently and/or beyond capacity in the following areas:

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Kitchen – All meal preparation is currently done at SCF and then transported to Indio to feed the inmates. A new kitchen would need to be built in order to make the Indio Jail self-sufficient.

- Recreation Yard There is only one recreation yard for the total Indio Jail inmate population. The recreation yard is on the roof and only accessible via an internal staircase. New housing unit design will incorporate recreation yards in the housing units to minimize inmate movement.
- Program Room The Indio Jail has one Program Room for the entire facility. This room is multi-functioning and is regularly used for inmate programming, staff briefing room, meeting room and storage. Housing units would be designed with individual Program rooms.
- Visiting Area The facility has one visitation area which is shared by the public and attorneys. Video Visitation would be implemented at this facility to limit the need to move inmates and as a result, decrease the waiting time for both the public and attorneys.
- Inmate Property Storage

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- > Warehouse / Supply Storage
- Central Control The facility central control is located at a workstation within the Business Office. Central Control monitors all the CCTV and controls access into the facility. This area needs to be in a secure location with limited access.
 - Business Office (BO)
 - > Medical / Mental Health Office and Interview Space
 - Administrative Office Space
- Emergency Response Team Locker (ERT) The current ERT locker is located outside the facility. Staff must leave the secure area, don their equipment and then re-enter the secure facility in order to respond to the emergency. This is highly inefficient by extending the response time to an incident.
 - Temporary Inmate Holding / Court Holding
- Safety Cells
 - Vehicle Parking Spaces
 - Emergency Generator Power
 - Contractor and Vendor Space
- The addition of housing units and new kitchen constructed adjacent (with corridor access) to the current facility would allow for the current jail to be used for an expanded visiting area for the public and attorneys, medical care housing, administrative office space, warehouse, and temporary holding for bookings and releases. The construction could be phased to add the housing and then convert the existing facility without having to lose available beds during construction.
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27 2. Hub Jail

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The concept of the Hub Jail increases the efficiency of the Corrections Division. With a Hub Facility located central to the other jail facilities the consolidation of necessary functions can occur, such as Transportation, Supply Storage, and Cook/Chill Food Preparation. The original Hub Jail proposal identified locations in the Pass Area and along the I-215 Corridor.

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Although the startup costs are more significant than expanding an existing facility, the Hub Jail concept is still a priority. With the pending State re-alignment, the County jail will be housing inmates for longer sentence durations. This supports the Hub Jail concept of holding long term inmates, who do not need to attend regular court hearings, in a central location. Program services can be centralized and appropriate spaces included in the facility design.

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42 3. Larry D. Smith Correctional Facility

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44 SCF has been the site for the last three jail expansions in Riverside County. The jail 45 was expanded due to available open space and because the base infrastructure of staff 46 and utilities are present. Jail beds cannot be added to SCF without requiring the demolition of existing housing units. Although the temporary loss of beds is not desirable, the ability to replace older, under-designed housing units with secure, efficient housing units will be a significant benefit. SITE-B Programs is based out of SCF, so housing units designed with program needs in mind would allow for increased services to be provided to the inmate population.

While many support functions were updated during the past expansions, additional beds
at SCF would once again require the expansion of the Kitchen, Jail Administration,
Temporary Holding area, Safety Cells, Medical Care Housing and staff areas.

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4. Robert Presley Detention Center

Future expansion of RPDC would likely be done by building a second tower next to the existing tower. The current Criminal Justice Building would have to be demolished and rebuilt. This building houses Sheriff's Administration, Court Services Bureau, Sheriff Accounting and Finance and Sheriff's Information Services Bureau. The building is fully occupied and temporary office space would be required during construction.

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RPDC currently has the base staff infrastructure in place including tunnel access to the Hall Of Justice Court; however, vertical construction is more expensive. Several support functions at RPDC are currently operating at or beyond capacity and would need to be addressed with any bed expansion. The following are specific areas of concern:

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- Kitchen The kitchen storage is at maximum capacity. Additional food storage, ware washing and food preparation areas will be required.
- Temporary Inmate Holding / Court Holding The temporary holding area in the basement of the jail and Hall Of Justice are not sufficient to handle the existing inmate population. Any additional beds will require expansion in this area.
 - Inmate Property Storage
 - Business Office (BO) Current space is maximized.
 - Warehouse / Supply Storage
 - > Administrative Office Space Current space is maximized.
- Vehicle Parking Spaces Parking is limited in the downtown area. An additional tower will increase the number of staff working on a daily basis.
 The facility fleet will also be increased. Currently, Sheriff's Administration and the jail park vehicles in the alley. These spaces would need to be replaced.
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- Emergency Generator Power
- Contractor and Vendor Space
- 42 5. Southwest Detention Center

44 When SWDC was expanded in 2001, many of the critical support spaces were 45 optimized and expanded to capacity. The jail is located between the Southwest Sheriff 46 Station, the Southwest Justice Center, Southwest Juvenile Hall and the site Central Plant. Jail expansion could only occur by adding new housing units beyond the units added in 2001. The major support functions are located in one half of the jail with the housing units on the other half. Placing additional housing units farther away from the support functions will only serve to decrease operational efficiency. The following areas at SWDC are currently operating at maximum capacity and would require renovation:

- Kitchen
- > Inmate Property Storage
- > Business Office (BO)
- > Warehouse / Supply Storage
- Temporary Inmate Holding / Court Holding
- 12 > Safety Cells
- 13 ➤ Visiting Area
- 14 > Central Control
 - Increase Staff and Associated Spaces
 - Parking Space
 - Emergency Generator Power
 - Contractor and Vendor Space

20 6. Blythe Jail

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Any future expansion at Blythe Jail must take into consideration the useful life of the current structure, the need to expand based on booking demand, and any future expansion of the court.