

County of Riverside

Recommended Budget
Fiscal Year 2016/17

operating expenditures within this budget. The budget authorizes 32 positions, of which 24 are currently filled and 9 are vacant. Services and supplies of \$10.1 million include internal service charges, professional and consulting services, phone services, office expenses, printing charges, and information technology charges. The department estimates it will receive approximately \$3.2 million in revenue from other departments and programs to reimburse for administrative expenses. This includes a lease payment from the community facilities district administration and rent payments from office space, which covers various maintenance costs within the Riverside County Administrative Center. The Executive Office receives reimbursement from the Successor Agency as well as Riverside University Health System for staff time and overhead costs. The department also receives an administrative fee for management of various debt service obligations. The remainder will be covered by \$10.6 million in net county cost.

Accumulated Capital Outlay Fund

Description of Major Services

The accumulative capital outlay fund budget funds tax sharing arrangements. Contributions are based on specified portions of actual discretionary general fund sales taxes generated within the respective project areas. Tax sharing obligations included in the budget include payment to the City of Banning of 10 percent of the sales and use tax attributable to the factory outlets in Cabazon, payment to the March Joint Powers Authority of the sales and use tax and franchise fees received by the county within the authority's boundaries, and various settlement agreements. These tax sharing payments are funded through contributions from the county general fund (see Contributions to Other Funds).

Budgetary Considerations

In FY 16/17, this budget unit funds an estimated \$1.5 million in tax sharing obligations and minor ancillary operating expenses, and includes a small increase over FY 15/16 to cover the rising costs of these obligations as the factory outlet expansion increases receipts and development of the March Joint Powers Authority expands its revenue base.

Capital Improvement Program (CIP)

Description of Major Services

The Capital Improvement Program (CIP) is the capital planning mechanism for new facilities, major facility expansions, and purchases of large capital assets. The CIP team, led by the Executive Office, evaluates immediate and long-term capital needs, as well as financing and budget requirements, in order to best use the county's limited capital funds. Current projects underway include the East County Detention Center and related projects, Riverside Public Defender building remodel, Probation youth facility and the Public Health laboratory expansion.

In November 2015, the Executive Office presented a CIP project priority update to the Board of Supervisors. Information included in the update was based on new requests and project updates submitted to the CIP committee. The CIP committee includes personnel from the Executive Office, Economic Development Agency's Facilities Management, and Riverside County Information Technology. With the last major projects funded with CIP underway and no new redevelopment projects, the focus was able to return to long-term capital needs.

Major Capital Projects in Progress:

East County Detention Center (ECDC)

Expected Completed Project Cost: \$331 Million

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The East County Detention Center is planned at the site of the current County Administrative Center to meet the need for jail space in the growing county. Currently, the Indio jailhouses 9.1 percent of the jail present population. The addition of 1,273 jail beds will bring much-needed additional jail capacity to Riverside County.

Ben Clark Training Center Classroom Project ***Expected Completed Project Cost: \$36 Million***

The project involves the replacement of the existing modular classrooms with a permanent training facility. Upon completion, the facility will consist of 85,000 square feet of new classroom and enhanced training for all emergency service providers including law enforcement, fire, custody, and emergency medical practitioners.

Riverside Public Defender/Probation Remodel ***Expected Completed Project Cost: \$33 Million***

This project is a remodel of the approximately 67,000 square feet, eight story building located at 4075 Main Street, Riverside, California. The major renovation of the existing building will house the Law Offices of the Public Defender and Probation field services.

Alan M. Crogan Youth Treatment and Education Center (YTEC) ***Expected Completed Project Cost: \$33 Million***

This 106 bed secure treatment and education facility will house youthful offender who are at risk of reoffending or committing a more serious offense if not put on the right track. The goal of the new facility is to focus on treatment, vocational training, education, and transitional living. The project is expected to be completed in FY 16/17.

Riverside University Medical Center (RUMC) Nursing and Allied Health Education Building ***Expected Completed Project Cost: \$19 Million***

This project nearing completion consists of a 34,749 square foot three-story structure adjacent to the main hospital. The space will include a lobby, meeting hall space, classroom/education spaces, teaching/simulation areas, administration areas, and support spaces.

Other Capital Improvement Projects In Progress

<u>Project</u>	<u>Expected Completed Project Cost</u>
Emergency Operation Center	\$17.0 million
Mental Health Crisis Center	15.0 million
Public Health Lab Expansion	9.5 million
911 Backup Generator at Alessandro Boulevard (CIP portion)	1.6 million
Riverside County Administrative Center Security project	1.1 million
Other Miscellaneous Capital Improvement Projects	3.5 million

Budgetary Considerations

The CIP will continue to focus on financing new jail bed construction, which continues to be the highest capital priority. Several projects will be under way in FY 16/17, representing about \$500 million in outstanding CIP budget commitments and Board obligations. The East County Detention Center and related projects will be funded by bond proceeds and a state grant. Construction of the Riverside Public Defender/Probation, the Ben Clark Training Center, and the Riverside University Health System Medical Center Nursing and Allied Health Education Building building will be funded by bond proceeds. The Probation Crogan Youth Facility is being funded by the state grant, developer impact fees, and limited general fund support. The Executive Office is monitoring all project activity to determine when a project commitment may be closed. It is likely many worthy projects will be delayed until new revenue sources are available, or departments are able to fund projects without support from the general fund.

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Cabazon Community Revitalization Act Infrastructure Fund

The Cabazon Community Revitalization Act Infrastructure Fund was established pursuant to Board action taken on December 10, 2013 (Agenda Item No. 3-7b), directing that 25 percent of the growth in sales and use tax from the expansion of the factory outlets in Cabazon be set aside in a separate fund for infrastructure improvements and public safety in that area. The budget reserves \$731,950 of the operating transfer into this fund from the general fund toward those specified uses, bringing the anticipated reserve balance in this fund to \$2.14 million, if it remains unexpended.

Casa Blanca Pass-through Fund

The Casa Blanca Pass-through Fund was established pursuant to the terms of a redevelopment pass-through agreement with the City of Riverside. Pursuant to the terms of that agreement, the budget appropriates the estimated \$241,300 pass-through revenue received by this fund for transfer to the health clinic in Casa Blanca to support its operations.

Contributions to Other Funds

Description of Major Services

This budget unit is used to contribute discretionary support to operations and programs outside the general fund. These contributions may include required state “maintenance of effort” payments for certain programs as well as public safety, revenue-sharing agreements, and debt service related expenditures that require general fund support.

Budgetary Considerations

These contributions total \$53.8 million in the budget and support ongoing and one-time needs. The largest contribution of \$29.3 million is for debt service to Capital Finance Administration for various county facilities. Also included is a \$10 million subsidy for the county medical center paid from tobacco settlement revenue. A list of all budgeted contributions for FY 16/17 follows:

Table 8
Contributions to Other Funds and Agencies

Contribution	Recommended Budget
Airport Land Use Commission	262,991
Cabazon Community Revitalization Infrastructure Fund	732,000
Capital Finance Administration	29,263,000
City of Banning	500,515
Community Action Partnership	72,718
Department of Public Social Services Homeless Program	2,475,052
Economic Development	1,917,534
El Sobrante to Vector Control	300,000
Geographic Information Systems	144,000
Local Agency Formation Commission (LAFCO)	277,155
Mecca Comfort Station	50,000
New City Savings Offset Agreements	1,352,940
Systems Fee	200
Office on Aging	1,102,624
Public Safety Enterprise Communication Systems	1,426,485
Regional Parks and Open Space District	1,238,205
Riverside University Health System – Medical Center	10,000,000
Sheriff CAL-ID program	368,823
Tax Sharing Agreements: City of Banning and March JPA	1,500,000

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Temporary Assistance Pool Dependent Premiums	82,000
Unallowable Superior Court Expenditures	472,351
Wine Country Infrastructure Fund	243,000
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	\$53,781,593
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Community Facilities District and Assessment District Administration

Description of Major Services

The Mello-Roos Community Facilities Act of 1982 authorized local governments and developers to create Community Facilities Districts (CFDs) for the purpose of selling tax-exempt bonds to fund public improvements and services. The Community Facilities District and Assessment District (AD) Administration supports the administrative activities of the county's land-secured finance districts.

Budgetary Considerations

With the reduction of CFD and AD activity, appropriations have decreased accordingly to meet the needs of the coming fiscal year. The resources are held in a special revenue fund which requires no general fund support. The budget reduces authorized positions by 1 vacant position for a total of 4, which are all filled. The administration is actively looking at refunding possibilities to reduce tax liability for the property owners within the community facilities and assessment districts.

Court Transcripts

Description of Major Services

Judges in superior courts may make motions directing a county to pay for creating a verbatim record in criminal matters, appeals, juvenile proceedings, proceedings to declare a minor free from custody, probate proceedings and some civil matters. Pursuant to these orders, court reporters submit an invoice along with a minute order for each case to the County Executive Office. Requests for transcripts by the prosecutor or defense attorney are charged to the requestor's office. The FY 16/17 budget is \$1.5 million, unchanged from past fiscal years

Confidential Court Orders

This budget unit reimburses the superior court for defense expenses related to Penal Code §987.9. All expenses must be requested by counsel and approved by a judicial panel. Services covered include expert witnesses, experts assisting in preparation of demonstrative evidence for trial, medical and lab support, legal research and investigative services. The FY 16/17 budgeted amount is \$560,014.

Court Facilities

The county makes required quarterly facilities payments for all courts transferred to the state as of December 31, 2009. Under terms of joint occupancy agreements between the county and the state, quarterly payments are also made for operations, maintenance and utilities at four shared facilities: Larson, Banning, Southwest and Riverside Juvenile Court. During FY 16/17, the payment for court facilities and support is estimated at \$3,400,000. The budget also provides property and liability insurance, custodial service and building maintenance for the historic courthouse and law libraries. Juror parking and a juror trolley service are also paid from this account. For the past three fiscal years, \$1 million in additional funding has been requested at third quarter to support the rapidly increasing costs of local services. Consequently, the FY 16/17 budget includes an increase by this amount to acknowledge this ongoing obligation. However, the Executive Office will continue to pursue achieving cost saving efficiencies in the county's costs of court maintenance and operations.

Court Sub-fund

Description of Major Services

Fees, fines, and forfeitures collected by the Riverside Superior Court for criminal offenses are placed in a trust fund and disbursed to the county to fund adequate court facilities. Similar in nature was legislation enabling counties to place a surcharge on parking violations issued in the county to be disbursed for the construction or improvement of Criminal Justice facilities. The funds disbursed to the county are deposited in the general fund.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

Development Impact Fee Administration

Description of Major Services

Development impact fees pay for projects the Board authorizes. Projects and eligible funding amounts are published within the public facilities needs list. The list is the official public document that identifies facilities eligible for financing, in whole or in part, through DIF funds levied on new development within unincorporated Riverside County. There is no general fund cost associated with this fund.

Budgetary Considerations

There are no significant budget changes with operational impacts for this fiscal year.

Executive Office Sub-Fund Operations

Description of Major Services

The Executive Office Sub-fund Operations budget unit functions as a "pass-through" account for revenue from Teeter Overflow activity, as well as administrative activity for development impact fees, parimutuel in-lieu of tax, tax loss reserve, and dispute resolution.

Budgetary Considerations

The Executive Office anticipates that obligation pertaining to the Vail Ranch Historic site will come to fruition in FY 16/17, resulting in an expense of \$3.4 million, which has been held in an escrow account for several years. The Radio Replacement Fund, which funded a portion of the Public Safety Enterprise Commission project, was previously budgeted in this sub-fund, however these funds were exhausted, and the fund was closed in FY 15/16.

Health and Juvenile Services Fund

Description of Major Services

The Health and Juvenile Services Fund was established under the terms and conditions of a redevelopment pass-through agreement approved by the Board of Supervisors on April 7, 1992, (Item 3.43) between the county and the former Palm Desert Redevelopment Agency. Although Palm Desert's redevelopment agency was dissolved pursuant to ABx1 26, this pass-through agreement remains an enforceable obligation of the City of Palm Desert Successor Agency.

Pursuant to the provisions of Section 11 of the 1992 pass-through agreement, the county receives an amount equivalent to sales and use tax generated quarterly within a specified retail area that spans Monterey Avenue north of Dinah Shore Drive in Palm Desert. In accordance with that section of the agreement, use of these revenues is restricted to the provision of health, mental health, and juvenile services within Regional Statistical Areas 52, 53, and 54. Although contractually restricted for those

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purposes within that geographical area, this is discretionary, general purpose revenue. Since 1993, this revenue has been allocated exclusively to the Regional Access Project Foundation.

Budgetary Considerations

There are no significant budget changes with operational impacts for this fiscal year. Based on estimates of sales and use tax revenue generated by the specified site, this fund is anticipated to expend \$1.4 million in contributions to the Regional Access Project Foundation.

Litigation and Legislative Support

Description of Major Services

The Litigation and Legislative Support budget funds annual membership dues, lobbyists, and legal costs associated with existing and pending lawsuits. The annual membership dues include the California State Association of Counties, National Association of Counties, Urban Counties Caucus, Southern California Association of Governments, Coachella Valley Association of Governments, and Western Riverside Council of Governments. The budget also includes funding for lobbyists in Washington, D.C., and Sacramento, and funding for legal costs associated with existing and pending lawsuits.

Budgetary Considerations

In FY 16/17, this budget is allocated \$1.8 million in general fund support. Services and supplies decreased in FY 16/17, largely due to lower costs for litigation and outside counsel that were funded during the prior year.

Redevelopment Agency Pass-through Capital Improvement Fund

Description of Major Services

The RDA capital improvement fund budget receives property tax increment pass-through distributed from certain city redevelopment project areas contractually obligated for use on capital improvements and other commitments. Five million dollars of the tax increment from the city of Moreno Valley project area is contractually dedicated to paying Medical Center debt service. A portion of the tax increment from the Riverside Sycamore Canyon project area is dedicated to paying debt service on facilities in downtown Riverside. A portion of the tax increment from certain of the City of Palm Desert project areas is contractually dedicated to paying debt service of the Riverside County Palm Desert Finance Authority on the Palm Desert sheriff station and other facilities in eastern Riverside County.

Budgetary Considerations

Previously accumulated excess fund balance attributable to the Palm Desert project areas has been fully depleted through funding of construction of capital projects such as the Coachella Valley Rescue Mission, Indio Volunteer Clinic, Blythe Animal Shelter, Desert Hot Springs Family Care Clinic, and North Shore Yacht Club. Due to the economically reduced revenue streams from all project areas, going forward the focus of this budget unit over the near term will center on maintaining sufficient reserves to make debt service payments on existing county and finance authority debt obligations, and fully funding much-needed capital improvements at the county medical center. In FY 16/17, of the \$30 million total appropriated, this budget unit will fund \$27.7 million in operating transfers to fund those obligations, as well as \$2.3 million for capital improvements for security at the County Administrative Center in Riverside and other operating expenses of the fund.

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Solar Payment Revenue Fund

Description of Major Services

The Solar Payment Revenue Fund was established as specified by Resolution No. 2013-158 approved by the Board of Supervisors on June 25, 2013, (Item No. 3-46) for the purpose of collecting and disbursing solar power plant revenue received by the county pursuant to Board Policy B-29. This includes revenue from franchises, real property interest agreements, and developer agreements pertaining to solar power plants subject to this policy. Under the terms of Resolution No. 2013-158, 25 percent of these proceeds is to be used for the benefit of the community in which the solar power plant is located and 75 percent are available for discretionary, general purpose use.

Budgetary Considerations

Proceeds received from the Desert Sunlight solar power plant located in Desert Center were previously appropriated by the Board for capital improvements to the Lake Tamarisk Clubhouse in Desert Center. Those projects are being completed, and it is anticipated will exhaust the remaining amount committed for community benefit. The whole portion identified for general-purpose use is slated to be transferred to the county general fund in FY 15/16. The FY 16/17 solar payment revenue estimate of \$1.02 million includes the annual franchise payment owed by the Desert Sunlight project and the developer agreement payment owed on NextEra's McCoy project that commenced in FY 14/15.

The FY 16/17 budget appropriates \$97,000 toward a staff position for the Fourth Supervisorial District from the portion of this revenue earmarked for community benefit, leaving a projected ending balance in the commitment for community benefit of \$158,890. The budget appropriates the full \$767,669 general-purpose portion of the anticipated revenue for transfer to the general fund to help offset in part the Board's commitment to funding public safety.

Tobacco Securitization

Description of Major Services

In May 2007, the Board of Supervisors approved the securitization of future cash flows of tobacco settlement revenue. The action resulted in a one-time payment of cash to be used for qualifying general fund capital projects.

Budgetary Considerations

Project activity among the remaining project commitments continues to slow. The Executive Office is monitoring all project activity on commitments to determine when a project commitment may be closed. A portion of uncommitted funds was transferred to the Capital Improvement Fund in FY 15/16 to use toward deferred maintenance in various county facilities. In addition, \$2.5 million is budgeted toward capital projects, as needed. The Tobacco Securitization Fund currently has \$2.5 million in fund balance; therefore, no additional general fund contribution is needed at this time. Remaining commitments from inactive or completed projects will be transferred to the general fund for budget stabilization.

Wine Country Infrastructure Fund

The Wine Country Infrastructure Fund was established pursuant to Board action taken on September 9, 2014 (Agenda Item No. 3-6), directing that 25 percent of the sales and use tax generated within the Wine Country Specific Plan be set aside in a separate fund for infrastructure improvements in that area. The budget reserves \$242,950 of the operating transfer into this fund from the general fund toward that use, bringing the anticipated reserve in this fund to \$701,216 if it remains unexpended.

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COUNTY OF RIVERSIDE ENTERPRISE SOLUTIONS FOR PROPERTY TAXATION (CREST)

Description of Major Services

The County of Riverside's Enterprise Solutions for Property Taxation (CREST) project unites the county's three property tax departments in the design and implementation of a new integrated property tax management system that will meet the business and operational needs of the Assessor-County Clerk-Recorder, Auditor-Controller, and Treasurer-Tax Collector departments. This project is now in the final stages of development and will soon modernize procedures, improve efficiency, add flexibility and ultimately replace the county's legacy property tax system.

Budgetary Considerations

There are no significant budget changes with operational impacts for this fiscal year. Property tax administration revenue (SB2557) is the primary source of funding. This revenue serves as cost reimbursement from agencies that will benefit from the new property tax system, as prescribed by Revenue and Taxation Code §95.2. In addition to Property Tax Administration reimbursements, the department received seed money from contributing departments, as well as annual general fund contributions. In cooperation with the Executive Office, CREST began drawing down its fund balance during FY 14/15 and will continue to do so in FY 16/17. The budget adds 5 new positions for a total of twenty-six full-time authorized positions, of which 17 are currently filled and 4 are vacant. The four vacancies will be filled in preparation for implementation and training during the upcoming fiscal year.

ECONOMIC DEVELOPMENT AGENCY ADMINISTRATION (EDA)

Administration

Description of Major Services

The Economic Development Agency (EDA) strives to enhance the economic position of the county and its residents in partnership with other public and private entities. EDA is a leader in making Riverside County a place where people are proud to live, work and play. EDA's main goals and objectives are to create communities where all residents have access to quality housing in neighborhoods that are attractive, functional, and safe; support a broad spectrum of business growth and ensure companies have ongoing access to an ample and globally competitive workforce; provide residents with job opportunities for access to high-paying jobs; and, provide residents with the cultural and recreational activities that enrich their lives.

Budgetary Considerations

The Economic Development Agency (EDA) Administration fund provides administrative and management support to the multiple and unique divisions of the agency. The division budget of \$5.2 million consists of 54 authorized positions for executive management, administration, accounting and finance, and human resources, an increase of 10 positions. Currently, 29 of the existing positions are filled and 15 are vacant.

Economic Development

Description of Major Services

Economic development in Riverside County is a collaborative partnership between EDA, its 28 cities, Tribal nations, and several regional economic development corporations, for the purposes of implementing, generally speaking, business attraction and retention programs. The division was restructured for the current fiscal year to bring a number of semi-independent units engaged in different economic development efforts under one umbrella to better coordinate their activities and allow the various units to serve as force multipliers and to broaden our impact. The Economic Development

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division now includes the traditional Economic Development unit, the Office of Foreign Trade, the Riverside County Film Commission, Marketing, and support of the effort to save the Salton Sea.

Economic Development Unit (EDU)

The mission of the EDU is to improve the economic well-being of our county through efforts that involve business attraction and retention, job creation, and tax base enhancements. The EDU has seven staff members, including staffing of the East Valley Coalition and a vacant Deputy Director position. The return on investment for FY 15/16 includes 42 projects in process, with a \$2.7 billion financial investment and the addition of 9,950 jobs at project completion.

This unit provides individualized technical assistance to business owners, real estate representatives, and site selectors, with the convenience of a one-stop shop and one point of contact for the county. Another important concierge service the division provides is customized site selection tailored to a business prospect's needs, including tours of the county and available buildings/properties.

Other components of EDU include the Riverside Business Center and the development of the Coachella Valley Business Center, a physical space for EDA's business attraction and retention efforts to facilitate real-time concierge services for the business community and regional stakeholders; *Team Riverside County* (TRC), a collaborative partnership between EDA, 28 cities, local tribal nations, and several regional economic development corporations implement business attraction and retention programs; and Business Intelligence (BI), a research unit that responds to custom research and technical assistance requests from business, education, nonprofits, and government customers.

Office of Foreign Trade (OFT)

The mission of the Office of Foreign Trade (OFT) is to increase foreign direct investment and increase Riverside County's competitiveness in the global marketplace via exports. The strategic objectives include increasing foreign direct investment and export of goods produced in Riverside County. The OFT team is comprised of three staff members who help the county to compete globally with a business friendly environment for foreign investors. The return on investment for OFT includes growing the international profile of Riverside County through hosting 114 foreign investors and 16 foreign delegations; and the attraction of 29 projects with \$810 million in foreign direct investment for a total of 10,155 jobs created at project completion.

The core services of OFT include the establishment of the College of Foreign Trade, management of the EB-5 program, management of international business leads, and hosting delegations of investors and government leaders. The College of Foreign Trade was established to educate Riverside County manufacturers on the benefits of expanding their business to foreign markets, and to provide the technical assistance needed for these businesses to navigate international trade successfully. The EB-5 program provides an important mechanism to attract foreign investment in economic development projects that create jobs – at no cost to taxpayers. The value of EB-5 to our county economy increased exponentially during and after the recession. OFT provides technical assistance to EB-5 projects that under development, in process and near completion.

Office of Film and Television

The Mission of the Office of Film and Television is to increase the economic impact from film-related activities throughout the Riverside County. The unit is comprised of two staff members, and activities include sponsorship of film festivals throughout Riverside County. In FY 15/16, this unit issued 401 film permits for \$21 million in economic impact. In addition, funding and staffing support was provided for the

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Riverside International Film Festival, Idyllwild International Film Festival, and Palm Springs International Film Festival.

The primary function of the Office of Film and Television is to market and brand Riverside County as a prime location to produce films and to serve as the Riverside County liaison for film professionals. Services include proactive marketing of Riverside County locations at film-related conventions, seminars, trade shows and industry events; sponsoring and promoting film festivals within the county; providing location assistance and one stop film permitting; providing service and support to each production company applicant from initial contact to the close of production; coordinating shooting logistics and services between film companies, local residents, businesses and county departments; and partnership with local non-profits, educational institutions and the student film community to foster a film culture within the county.

Marketing

The mission of the Marketing unit is to brand Riverside County as the most business friendly county in the nation through the following strategic objectives: provide quality of life engaging opportunities, increase destination traffic through marketing, branding, and promotion; and implement a variety of strategies targeting specific markets to increase economic development, job creation, and investment. This unit provides business ambassador services, marketing technical assistance and support, and the establishment of business improvement districts. In FY 15/16, the unit provided \$605,000 in support for local stakeholders, and generated \$15.8 million in economic impact from the 2015 French Valley Airshow and the 2016 Riverside County Fair and Date Festival.

The Marketing unit plays a key role within the Economic Development team. Counties are facing a highly competitive environment and therefore must be diligent and strategic in communicating their value as a “brand” in the highly competitive realm of business attraction and retention. The Marketing unit is providing the needed support to position Riverside County as a premier destination for business and living through activities that market and brand Riverside County by showcasing county investment and support while highlighting all five supervisorial districts in the annual state of the county event; showcasing quality of life opportunities while promoting county aviation through the air shows at Hemet Ryan Airport, French Valley Airport, and Jacqueline Cochrane Regional Airport; supporting community engagement through marketing and media relations for events such as the Riverside County Fair and National Date Festival; highlighting economic development strategies through promotion of events including the Third District Summit and Fifth District Symposium; and highlighting investment in the county while managing the EDA sponsorship program in support of county stakeholders, investors and partners.

Salton Sea

The mission of the Salton Sea unit is to identify and develop the locally available economic resources that can be harnessed, in partnership with state and federal sources, to revitalize and maintain a healthy, prosperous Salton Sea. The unit serves as the administrative lead for Salton Sea Authority (Riverside and Imperial Counties, Imperial Irrigation District, Coachella Valley Water District, Torres Martinez tribal nation) and as the liaison for other stakeholder groups at the international, federal state and regional levels, including environmental organizations, business community, cities, districts, tribes, ports, and other regional economic development organizations.

The Salton Sea unit is composed of an EDA Deputy Director who serves as the Executive Director of the Salton Sea Authority. During FY 15/16, the return for the county included successful passage of state legislation (AB71) providing clear governance authority for locals; \$2 million in state funding and approval of work plan for Financial Feasibility Action Plan, this product is on time and under budget for completion

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in May 2016; \$80.5 million in additional state funding to implement elements of Financial Feasibility Action Plan; \$7.5 million in federal funding for the Salton Sea from the Department of Agriculture; and \$700,000 from the State of California's Energy Commission for update of General Plan Renewable Energy element to include the Salton Sea.

Budgetary Considerations

The Economic Development Division requests general fund support of \$4.4million for FY 16/17 in order to compete effectively in the fostering an economically diverse and thriving regional economy.

The Executive Office recommends funding Economic Development programs in the amount of approximately \$1.9 million for FY 16/17. The department will prioritize the delivery of public sector economic development strategies such as investments that spur local innovation and entrepreneurship, growing local small businesses, and branding Riverside County as a premier destination for business and living. Activities that maximize economic impacts within the unincorporated areas of the county will become the focus of the division, including this geographical focus for the business attraction, EB-5 program, and the film and television permitting functions.

County Fair and National Date Festival

Description of Major Services

The Riverside County Fair & National Date Festival (Fair) is an annual 10-day event on the 120-acre fairgrounds, featuring live entertainment including headliner concerts, monster trucks, freestyle motocross, camel & ostrich races, nightly musical pageant, carnival rides, and attractions. The fair provides an opportunity for Riverside County residents and businesses to showcase their talents, goods, and services to the community. The fair's strong economic impact, estimated at \$36 million, is a welcome benefit to the Coachella Valley every year. Before and after the fair, the fairgrounds are home to over 44 interim events.

Budgetary Considerations

The fair's revenue is attributable to attendance, parking, sponsorships, and concessions, as well as year round rental of the grounds and buildings. The expected operational revenue during FY 16/17 is \$3.8 million. This revenue will leave an expected shortfall of \$250,000, which for FY 16/17 will be funded from contributions from other funds.

The recommended budget for the Fair deletes two vacant positions, leaving 10 funded authorized positions, of which 7 will be filled and 3 vacant. Of the funded vacancies, two positions are currently being recruited and the remaining one will be assessed during FY 16/17 for ultimate staffing needs. The two positions being deleted worked with the Shalimar Satellite Wagering Center, which was closed during FY 15/16. Those positions were vacated through retirement, and are no longer necessary for the Fair operations.

FACILITIES MANAGEMENT

Administration

Description of Major Services

The Riverside County Economic Development Agency (EDA), Facilities Management (FM) Administration is comprised of 56 purchasing, analytics, accounting and finance staff who provide support to the Custodial Services, Maintenance Services, Real Estate, Project Management, Energy,

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Water Services, and Parking divisions of the Agency. Additionally, FM Administration includes funding for a small portion of Executive Management. This budget unit resides in the general fund and services are restricted to the Facilities Management budget units.

Budgetary Considerations

The budget funds 57 positions, with 14 positions vacant. This includes addition of 7 positions and 2 deletions. The most significant costs for this budget are staffing resources and they make up which at \$5.5 million comprise 67.5 percent of the unit's overall budget. This budget unit also works as a pass-through process for the inventory stores in the amount of \$110,214. EDA manages a warehouse for Custodial and Maintenance and this budget offers a pass-through process for the warehouse. Layoffs are not anticipated for FY 16/17. The rates and preliminary budgets that impact this fund have already been established through the rate development process that was approved by the Board of Supervisor on February 2, 2016.

Project Management

Description of Major Services

The Economic Development Agency's Project Management Office (PMO) is responsible for public works projects for all Riverside County facilities which may include design and construction of new facilities, renovations, and tenant improvements in compliance with all applicable laws and statutes. The PMO team, which consists of administration, project management, environmental compliance, and construction inspection staff, provides project delivery services to county departments in support of their capital project needs. Services are reimbursed through projects, which are funded by various sources.

Budgetary Considerations

Funding for projects managed by PMO are subject to the same economic expansion and contraction cycles as the county and national economy at large. PMO's major revenue sources include bond proceeds used to build Sheriff's department and Probation department facilities and Riverside University Health System (RUHS) enterprise funds. Revenue received from projects funded by bond proceeds are projected to continue through the next three years.

PMO uses the Construction Management - Agency and Multi-Prime project delivery vehicles as a way to manage quality and augment resources on large more complex projects. PMO's major expenses include staff salaries, benefits, and the cost of services provided by supporting departments and divisions. Expenses are anticipated to be maintained at their current rates.

The budget for the PMO authorizes 42 positions, of which 27 positions are filled and 12 are vacant. Vacant positions are slated to be filled should there be an increase in demand for services that cannot be addressed through alternative delivery vehicles. Staffing is not increased until an increase in revenue has been identified.

Energy Management

Description of Major Services

The mission of the Energy Management Division (ED) is to manage the energy and water use at county facilities in a manner that is efficient, cost-effective, and environmentally sustainable. The Energy Division accomplishes its mission by managing the water, electric power, natural gas consumption and cost, as well as trash disposal for all county owned and leased facilities.

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In order to achieve the county's strategic objectives, the ED unit completes energy-efficiency projects; manages all utility bills for county-owned and leased buildings; implements renewable energy and electric vehicle charging station projects; writes grants and RFI proposals to obtain outside funding.

Budgetary Considerations

The budget unit's major revenue sources include the general fund, grants, and project funding through savings. The county general fund currently covers the \$4.9 million in utility costs that are currently not chargeable. The budget for this unit deletes one vacant position for an authorized level of 5 positions, of which 4 are filled and one is vacant. Staffing remains consistent and provides countywide support.

The primary capital asset that is requested periodically is electric vehicle charging stations, most of which are funded through grants. Rather than requesting any additional budget allocation from the county general fund, this request will improve fiscal integrity and encourage more careful stewardship of each department's energy and water use. Furthermore, this single cost recovery method would allow the county to comply with recommendations of audits conducted at the local and state agencies.

Water Service Fiduciary Fund

Description of Major Services

On June 3, 2014, (Item 3-87), the Board directed establishment of a fiduciary fund to provide water services to 140 families in Wildomar receiving substandard water from the privately-owned county water company. On behalf of the county, the Superior Court named EDA as receiver to provide temporary water services until the Eastern Municipal Water District (EMWD) and Elsinore Valley Municipal Water District (EVMWD) complete infrastructure build-out. As part of the provision of water services, EDA processes monthly billings to customers and is able to disconnect services for those that do not pay. The division currently provides services to 131 residents and has transitioned two accounts to EMWD. EMWD and EVMWD will service customers upon completion of the infrastructure project, estimated for the end of 2017.

Budgetary Considerations

Major expenses for this budget unit continue to be the operations agreement, cost of water, staff costs, and electricity costs for running the water pump. There are no staff dedicated to this unit, and all receiver activity is conducted through the FM Administration unit.

Parking Services

Description of Major Services

The Riverside County Economic Development Agency, Parking Services Division is responsible to provide parking administration and ordinance enforcement services for county owned and operated parking structures and surface parking lots located throughout the County of Riverside. The Parking Services Division receives parking revenues from six parking structures, five located in the City of Riverside and one located in the City of Indio. Although the division is responsible for the operation and maintenance of the surface parking lots located throughout Riverside County, Parking Services currently does not receive parking revenues from these lots.

Costs are budgeted for ordinance enforcement and parking administration services for structures and surface lots, as follows:

Ordinance Enforcement

Per Board approved County Ordinance No. 626.9, Section 11 Enforcement, a County Parking Representative or Ordinance Enforcement Officer shall enforce Ordinance No. 626 that provides for the

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collection of parking fees and citation fees. This ordinance has been incorporated into Chapter 10.28 of Title 10, County Parking Facilities, of the Riverside County Code of Ordinances.

To provide resources for the Parking Division to comply with this legal mandate, the parking budget must include sufficient appropriations to pay for the operating costs for an adequate staff of parking representatives and ordinance enforcement officers.

Parking Administration for Structures and Surface Lots

The county oversees six parking structures; five are county owned and operated and one (City Garage 6) is owned and operated by the City of Riverside with the county owning daytime parking condominium rights to 400 parking spaces.

Of the five county-owned parking structures, the Parking Services Division manages and controls access to four of the parking structures identified as the County Administrative Center (CAC) Parking Structure (Riverside), the 12th Street Parking Structure (Riverside), the Riverside Centre Parking Structure (Riverside), and the East County Parking Structure (Indio). The County District Attorney's (DA) office manages and controls access to the parking structure built inside the County Law Building (Riverside).

For the various county owned surface parking lots located throughout the county, no significant expenses have been paid to maintain these lots and no parking revenues are generated from these lots.

Staffing

The budget authorizes 24 positions. Staffing levels continue to be kept at minimum levels to facilitate cost containment efforts.

EDA Capital Projects Fund

Description of Major Services

The capital fund's mission assists Riverside County in managing large capital projects over \$100,000. Project costs such as construction contracts or consultants are expended from the capital fund on behalf of county departments, and project reimbursements replenish the fund. The Economic Development Agency's Project Management Office (PMO) administers the capital fund and ensures that revenue sources have been secured prior to proceeding with work. The objective of these efforts is to deliver projects on time and within budget.

With a combined project budget of \$360 million, the construction of the East County Detention Center (ECDC) and the Alan M. Crogan Youth Treatment and Education Center (YTEC) projects are major revenue sources for the Capital Fund. The source of revenue for these construction projects includes state grants, CORAL bond proceeds, Development Impact Fees, and department funds. Construction of various Riverside University Health System (RUHS) projects is paid by RUHS enterprise funds.

Appropriations for FY 16/17 for the capital fund are derived from anticipated project activity and cash flow expectations of projects in various stages of completion. As new projects are prioritized and funding established by the Board of Supervisors, these levels may fluctuate. The PMO will continue to monitor any budgetary constraints to forecast changes in the cash position of the fund.

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Facility Renewal

Facility renewal projects are managed by the Economic Development Agency’s Facilities Management, Maintenance division. The FY 16/17 general fund request of \$607,500 for facility renewal would fund the following projects:

Table 9
Facilities Renewal Projects Planned in FY 16/17

Building	Activity	Estimated Costs
1 Robert Presley Detention Center	Replace Domestic Water Heat Exchanger	55,000
2 Palm Springs CAC	Replace HVAC Chiller/Compressor(s)	75,000
3 Blythe Jail	Replace Domestic Water Piping	35,000
4 Riverside CAC	Rehab HVAC/Air Handler(s)	75,000
5 Hemet CAC – Bldg. B	Replace Air Handler	100,000
6 Indio Fairgrounds	Replace Mech/Elect/Plumbing Infrastructure	100,000
7 Larry D. Smith Detention Center	Replace Various HVAC Units	40,000
<i>Total Western, Eastern, and Southwest Regions</i>		<i>480,000</i>
Emergency Maintenance		<u>\$127,500</u>
Total Facility Renewal Funding for FY 16/17		\$607,500

FIRE CONSTRUCTION

Description of Major Services

This budget unit provides construction and land acquisition for future fire stations and training facilities for the Fire Department. It is a fund balance of revenue resulting from mitigation fees and solar project revenues. There are no additional revenue sources for this budget unit. It is anticipated to be eliminated in five to ten years based on completed construction or land acquisitions. All future construction and land acquisitions not planned under this fund are part of the county’s Development Impact Fee and/or the Capital Improvement Plan.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

HUMAN RESOURCES ADMINISTRATION

Description of Major Services

The Human Resources Department provides personnel related services, including recruitment, classification, employee relations, labor negotiations, payroll record support, benefits administration, employee and organizational development, and educational support for all county departments. Human Resources also provides workers’ compensation, safety, employee assistance programs, occupational health, temporary assignment programs, a culture of health program, Exclusive Care health insurance, and risk management for all county departments. Budget information about these functions and activities can be found in the Internal Service Funds section. In addition, Human Resources provides commuter services through the Rideshare program. Their budget information can be found in the Public Protection section under Air Quality.

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Budgetary Considerations

Salaries and benefits have increased due to the addition of six new positions, merit increases, and increased retirement costs. Staffing expenses of \$20.1 million make up the majority of the Human Resources expenditures within this budget. Operating expenses of \$5.7 million include internal service charges, professional and arbitration services, training materials, phone services, office expenses, and rent. Operating expenses are expected to increase due to increases costs for internal services, professional services, labor negotiations, and arbitration costs. The department estimates that it will receive approximately \$10 million in revenue, mostly from other departments and programs to reimburse for administrative expenses. The remainder will be covered by \$463,500 in general fund support.

PURCHASING SERVICES

Description of Major Services

The Purchasing Department provides procurement services, administers contracts, maintains vendor relationships, oversees procurement card program operations, and manages the electronic procurement system. In addition, the department provides Printing Services, Central Mail, Fleet, and Supply Services, which are accounted for in the department's four internal service funds. Purchasing provides these services while offering superior customer service, innovation, ethical and fair treatment, and transparency in the fulfillment of the department's mission. The department holds itself to the highest professional standards while upholding legal requirements and fiduciary responsibility to the citizens of Riverside County.

Budgetary Considerations

Operating expenses of \$4.1 million make up the majority of the department's expenditures within this budget unit. These expenses include \$3.7 million for salaries and benefits and \$346,864 in ongoing services and supplies. Revenues are derived from reimbursements from departments within the general fund and outside the general fund. Requirements are increasing by \$290,532 primarily due to the addition of two new budgeted positions that will be reimbursed by departments. A decrease of \$315,269 in operating expenses primarily represents the completion of the Huron Consulting effort to improve the PeopleSoft workflow and the improvement of purchasing processes.

Staffing expenses of \$3.8 million fund 30 authorized regular positions. This includes the addition of 2 new positions to the 26 currently filled and 2 vacant positions. Budget for staffing expenses has increased by \$290,532 due to increased retirement costs and the addition of a Contract Procurement Specialist and a Senior Contract Procurement Specialist that will be funded by Departments.

REGISTRAR OF VOTERS

Description of Major Services

The Registrar of Voters (ROV) is responsible for conducting honest and impartial elections, and to provide the means for voters to participate in the democratic process and exercise their voting rights and privileges, as provided by local ordinances and Federal and California Election codes. To support this function, the department is organized into three divisions and six sections that are aligned with the county's goals of efficient and responsible operations while maintaining the highest level of service for the voting public.

Budgetary Considerations

In FY 16/17, the ROV is required to conduct the presidential general election in November 2016 and the City of Riverside Municipal election in June 2017. The ROV also expects increased costs with the anticipated surge of voter turnout for the November 2016 presidential general election. Given the

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county's budget challenges, the department implemented a process for increased permanent vote-by-mail voters to take pressure off the polling places on Election Day. The department also purchased additional ballot scanners to expedite processing and counting of votes. The FY 16/17 budget includes a one-time increase of \$1.1 million to fund the November 2016 presidential general election. The budget authorizes 34 regular positions, of which 31 are currently filled and 3 are vacant.

SURVEYOR

Description of Major Services

Survey is a major division in the TLMA Transportation Department and is responsible for all land surveying functions. The main functions of the Division are to support delivery of the Transportation Department's Transportation Improvement program (TIP) and provide review and approval services under the deposit Based Fee (DBF) program to development. Revenue streams from these two areas account for most (92 percent) of the Division's \$5 million dollar annual operating budget. The division performs field surveys including preliminary, property, construction and geodetic (including GPS) surveys; provides public information and keeps land surveying and public right-of-way records; performs office analysis of all field surveys; performs and reviews right-of-way work for Transportation projects and private developments, reviews LAFCO documents, and checks and recommends for approval street names; performs tract and parcel map checking, record of survey and corner record checking and the review of lot line adjustments, mergers and certificates of compliance. Survey is playing an important role in TLMA's electronic plan check initiative.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. The Survey Division currently has 28 positions filled and 4 vacant. In addition, Survey relies on several on-call consultant contracts to help it manage workflow peaks and valleys. Survey does not receive funding from the general fund, but is reliant on a mixture of State, Federal, and Local Transportation improvement dollars made available to it through Transportation's annual TIP program. Survey's major expenses are salary costs associated with staffing to provide the required technical and specialty services.

Capital Assets requested are: Two GPS field "kits" to upgrade and replace older, less effective equipment as part of the Division's long standing technology replacement cycle; a wide format color printer and laserjet printer.

TREASURER-TAX COLLECTOR

Description of Major Services

The Treasurer-Tax Collector's mission and objectives are the sound investment of public funds; fair, efficient tax collection; and exceptional public service. The Treasury division manages the \$7.5 billion Treasurer's pooled investment fund on behalf of the county, school districts, special districts, and other discretionary depositors. The Tax Collection division has three offices, and is responsible for mailing out more than one million secured, unsecured, and supplemental tax bills, collecting over \$3.2 billion in property taxes, a portion of which provides about 80 percent of the county discretionary revenue, as well as collecting over \$10 million of transient occupancy taxes and tourism improvement districts assessments. With the recent addition of a new tourism district in the Temecula wine country and the anticipated expansion of collection program for vacation rentals, the Tax Collection division expects an increase in collection volume for tourism district assessments and transient occupancy taxes. The Tax Collection division also administers sales of tax-defaulted properties enhancing tax collections, which benefit all taxing entities.

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Major sources of revenue include the treasury administrative fee, tax sales costs, cost recovery from services rendered, and fees charged for tax delinquency. The remaining cost of operations is funded by the general fund.

Strategic Objectives and Accomplishments

Treasury Division

- The Treasury division processes over \$15 billion of Treasury deposits and disbursement annually, an increase of over 20 percent over the last few years. The Treasurer's main concerns are the safety of principal, liquidity, and a reasonable rate of return. In July 2015, Fitch Rating affirmed its Fund Credit and Volatility ratings of our pooled investment portfolio at "AAA/V1." The key ratings drivers were based on the overall credit quality, diversification, and liquidity of the pool as well as capabilities and experience of the investment team.
- In working with SunGard support services, the Treasury recently enhanced the SunGard system to improve functionality and efficiency. Some improvements realized are the ability to recognize and automatically journalize transactions as well as the ability to better track and reconcile the location of cash.
- The Treasury division will be working to integrate its cashiering system with the Thomson Reuters Aumentum system for immediate posting of tax payments and enhancing its cash management process.

Tax Collection Division

- The Tax Collection division has been working diligently with the CREST team and vendor Thomson Reuters in data conversion and end user testing, and expects to go live in FY 16/17 with the new property tax system. With the new functional design, the Tax Collection division will implement electronic billing and digital printing of the tax bills to reduce printing costs. It anticipates a period of time for full system implementation to maximize efficiency, as some of the features and functionality are not available until after go-live.
- The Tax Collection division continues to maintain a high secured tax collection rate of 98.14 percent, among the top counties in California.
- With the recent addition of a new tourism district in the Temecula wine country and the anticipated expansion of collection program for vacation rentals, the Tax Collection division expects an increase in collection volume for tourism district assessments and transient occupancy taxes.

Budgetary Considerations

Although staff salaries, benefits, and other operating expenditures have continued to rise and the service volume has steadily grown, the staffing level remains the same, and the general fund support remains at the same level. Through innovative approaches and cost cutting measures, the Treasurer-Tax Collector's office has met budget targets and does not anticipate significant budget changes with operational impacts for this fiscal year. The budget deletes 4 of the 7 currently vacant positions, for an authorized level of 104 positions, of which 101 are currently filled.

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 3,936,515	\$ 4,719,398	\$ 4,739,692	\$ 4,739,692
Services and Supplies	991,604	1,571,307	10,098,199	10,098,199
Other Charges	255	-	-	-
Intrafund Transfers	(584,490)	(707,708)	(901,935)	(901,935)

Total Expenditures/Appropriations \$ **4,343,884** \$ **5,582,997** \$ **13,935,956** \$ **13,935,956**

Net Cost \$ **1,603,769** \$ **2,560,717** \$ **10,665,517** \$ **10,665,517**

FUND: 22300 Budget Unit: **AB 2766 AIR QUALITY**
DEPT: 1100100000 Function: **GENERAL GOVERNMENT**
Activity: **LEGISLATIVE AND ADMINISTRATIVE**

Fines, Forfeitures & Penalties	\$ -	\$ -	\$ 60,000	\$ 60,000
Rev Fr Use Of Money&Property	-	500	500	500
Intergovernmental Revenues	-	486,000	450,000	450,000

Total Revenue \$ **-** \$ **486,500** \$ **510,500** \$ **510,500**

Services and Supplies	\$ -	\$ -	\$ 250,000	\$ 250,000
Other Charges	-	-	335,700	335,700

Total Expenditures/Appropriations \$ **-** \$ **-** \$ **585,700** \$ **585,700**

Net Cost \$ **-** \$ **(486,500)** \$ **75,200** \$ **75,200**

FUND: 22430 Budget Unit: **HEALTH AND JUVENILE SERVICES**
DEPT: 1100100000 Function: **GENERAL GOVERNMENT**
Activity: **LEGISLATIVE AND ADMINISTRATIVE**

Rev Fr Use Of Money&Property	\$ 886	\$ -	\$ -	\$ -
Other Revenue	1,416,706	1,396,909	1,403,700	1,403,700

Total Revenue \$ **1,417,592** \$ **1,396,909** \$ **1,403,700** \$ **1,403,700**

Other Charges	\$ 1,416,706	\$ 1,396,909	\$ 1,403,700	\$ 1,403,700
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Total Expenditures/Appropriations \$ **1,416,706** \$ **1,396,909** \$ **1,403,700** \$ **1,403,700**

Net Cost \$ **(886)** \$ **-** \$ **-** \$ **-**

FUND: 22850 Budget Unit: **CASA BLANCA CLINIC PASS-THRU**
DEPT: 1100100000 Function: **GENERAL GOVERNMENT**
Activity: **LEGISLATIVE AND ADMINISTRATIVE**

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4

Rev Fr Use Of Money&Property	\$ 1,654	\$ -	\$ -	\$ -	\$ -
Other Revenue	552,204	230,900	241,300	241,300	241,300
Total Revenue	\$ 553,858	\$ 230,900	\$ 241,300	\$ 241,300	\$ 241,300
Other Charges	\$ 27,342	\$ -	\$ -	\$ -	\$ -
Operating Transfers Out	-	479,215	241,300	241,300	241,300
Total Expenditures/Appropriations	\$ 27,342	\$ 479,215	\$ 241,300	\$ 241,300	\$ 241,300
Net Cost	\$ (526,516)	\$ 248,315	\$ -	\$ -	\$ -

FUND: 30360
DEPT: 1100100000

Budget Unit: CABAZON CRA INFRASTRUCTURE
Function: GENERAL GOVERNMENT
Activity: LEGISLATIVE AND ADMINISTRATIVE

Other Revenue	\$ 679,322	\$ 732,000	\$ 732,000	\$ 732,000	\$ 732,000
Total Revenue	\$ 679,322	\$ 732,000	\$ 732,000	\$ 732,000	\$ 732,000
Services and Supplies	\$ -	\$ 50	\$ 50	\$ 50	\$ 50
Total Expenditures/Appropriations	\$ -	\$ 50	\$ 50	\$ 50	\$ 50
Net Cost	\$ (679,322)	\$ (731,950)	\$ (731,950)	\$ (731,950)	\$ (731,950)

FUND: 30370
DEPT: 1100100000

Budget Unit: WINE COUNTRY INFRASTRUCTURE
Function: GENERAL GOVERNMENT
Activity: LEGISLATIVE AND ADMINISTRATIVE

Other Revenue	\$ 215,149	\$ 243,000	\$ 243,000	\$ 243,000	\$ 243,000
Total Revenue	\$ 215,149	\$ 243,000	\$ 243,000	\$ 243,000	\$ 243,000
Services and Supplies	\$ -	\$ 50	\$ 50	\$ 50	\$ 50
Total Expenditures/Appropriations	\$ -	\$ 50	\$ 50	\$ 50	\$ 50
Net Cost	\$ (215,149)	\$ (242,950)	\$ (242,950)	\$ (242,950)	\$ (242,950)

FUND: 31540
DEPT: 1100100000

Budget Unit: RDA CAPITAL IMPROV PASS-THRU
Function: GENERAL GOVERNMENT
Activity: LEGISLATIVE AND ADMINISTRATIVE

Rev Fr Use Of Money&Property	\$ 8	\$ -	\$ -	\$ -	\$ -
Other Revenue	26,933,130	28,155,583	29,271,151	29,271,151	29,271,151
Total Revenue	\$ 26,933,138	\$ 28,155,583	\$ 29,271,151	\$ 29,271,151	\$ 29,271,151

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

Services and Supplies	\$ 150,000	\$ 180,000	\$ 1,765,000	\$ 1,765,000
Other Charges	1,500,000	-	-	-
Fixed Assets	-	-	535,000	535,000
Operating Transfers Out	27,720,643	24,372,759	27,705,587	27,705,587

Total Expenditures/Appropriations \$ **29,370,643** \$ **24,552,759** \$ **30,005,587** \$ **30,005,587**

Net Cost \$ **2,437,505** \$ **(3,602,824)** \$ **734,436** \$ **734,436**

FUND: 30000 Budget Unit: **ACCUMULATIVE CAPITAL OUTLAY**
DEPT: 1100300000 Function: **GENERAL GOVERNMENT**
Activity: **PLANT ACQUISITION**

Other Revenue	\$ 1,240,762	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
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Total Revenue \$ **1,240,762** \$ **1,500,000** \$ **1,500,000** \$ **1,500,000**

Services and Supplies	\$ 47	\$ 50	\$ 50	\$ 50
Other Charges	1,240,762	1,499,950	1,499,950	1,499,950

Total Expenditures/Appropriations \$ **1,240,809** \$ **1,500,000** \$ **1,500,000** \$ **1,500,000**

Net Cost \$ **47** \$ **-** \$ **-** \$ **-**

FUND: 10000 Budget Unit: **CONTRIBUTION TO OTHER FUNDS**
DEPT: 1101000000 Function: **GENERAL GOVERNMENT**
Activity: **LEGISLATIVE AND ADMINISTRATIVE**

Charges For Current Services	\$ 109,040	\$ -	\$ -	\$ -
Other Revenue	393,394	3,106,405	5,938,500	5,938,500

Total Revenue \$ **502,434** \$ **3,106,405** \$ **5,938,500** \$ **5,938,500**

Services and Supplies	\$ 865,952	\$ 200	\$ 200	\$ 200
Other Charges	4,028,710	4,281,694	3,630,610	3,630,610
Operating Transfers Out	43,667,401	73,926,008	50,150,783	50,150,783

Total Expenditures/Appropriations \$ **48,562,063** \$ **78,207,902** \$ **53,781,593** \$ **53,781,593**

Net Cost \$ **48,059,629** \$ **75,101,497** \$ **47,843,093** \$ **47,843,093**

FUND: 10000 Budget Unit: **COURT SUBFUND**
DEPT: 1101200000 Function: **GENERAL GOVERNMENT**
Activity: **LEGISLATIVE AND ADMINISTRATIVE**

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Fines, Forfeitures & Penalties	\$	7,591,812	\$	7,270,532	\$	6,480,875	\$	6,480,875
Charges For Current Services		-		2,500		-		-

Total Revenue	\$	7,591,812	\$	7,273,032	\$	6,480,875	\$	6,480,875
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Services and Supplies	\$	108,053	\$	92,814	\$	3,881	\$	3,881
Other Charges		10,724,894		9,081,352		7,044,527		7,044,527

Total Expenditures/Appropriations	\$	10,832,947	\$	9,174,166	\$	7,048,408	\$	7,048,408
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Net Cost	\$	3,241,135	\$	1,901,134	\$	567,533	\$	567,533
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FUND: 10000
DEPT: 1102900000

Budget Unit: LEGISLATIVE LITIGATION SERVICES
Function: GENERAL GOVERNMENT
Activity: LEGISLATIVE AND ADMINISTRATIVE

Charges For Current Services	\$	41,174	\$	50,000	\$	50,000	\$	50,000
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Total Revenue	\$	41,174	\$	50,000	\$	50,000	\$	50,000
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Services and Supplies	\$	2,481,647	\$	2,610,214	\$	1,912,348	\$	1,912,348
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Total Expenditures/Appropriations	\$	2,481,647	\$	2,610,214	\$	1,912,348	\$	1,912,348
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Net Cost	\$	2,440,473	\$	2,560,214	\$	1,862,348	\$	1,862,348
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FUND: 30500
DEPT: 1103500000

Budget Unit: MITIGATION PROJECT OPS
Function: GENERAL GOVERNMENT
Activity: OTHER GENERAL

Rev Fr Use Of Money&Property	\$	4,809	\$	1,500	\$	2,500	\$	2,500
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Charges For Current Services		213,661		200,000		250,000		250,000
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Total Revenue	\$	218,470	\$	201,500	\$	252,500	\$	252,500
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Services and Supplies	\$	47	\$	275,100	\$	50,100	\$	50,100
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Other Charges		-		20,000		-		-
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Operating Transfers Out		165,637		350,000		350,000		350,000
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Total Expenditures/Appropriations	\$	165,684	\$	645,100	\$	400,100	\$	400,100
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Net Cost	\$	(52,786)	\$	443,600	\$	147,600	\$	147,600
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FUND: 30500
DEPT: 1103700000

Budget Unit: DEVELOPERS IMPACT FEE OPS
Function: GENERAL GOVERNMENT
Activity: OTHER GENERAL

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Rev Fr Use Of Money&Property	\$ 250,386	\$ 275,000	\$ 275,000	\$ 275,000
Charges For Current Services	2,075,159	4,110,600	3,000,000	3,000,000
Total Revenue	\$ 2,325,545	\$ 4,385,600	\$ 3,275,000	\$ 3,275,000
Services and Supplies	\$ 1,003,601	\$ 1,006,000	\$ 405,100	\$ 405,100
Other Charges	4,021,581	5,000,000	2,500,000	2,500,000
Fixed Assets	-	601,230	-	-
Operating Transfers Out	8,199,305	21,398,770	12,000,000	12,000,000
Total Expenditures/Appropriations	\$ 13,224,487	\$ 28,006,000	\$ 14,905,100	\$ 14,905,100
Net Cost	\$ 10,898,942	\$ 23,620,400	\$ 11,630,100	\$ 11,630,100

FUND: 10000 Budget Unit: **EO SUBFUND BUDGETS**
 DEPT: 1103800000 Function: **GENERAL GOVERNMENT**
 Activity: **LEGISLATIVE AND ADMINISTRATIVE**

Fines, Forfeitures & Penalties	\$ 2,362,254	\$ 2,808,398	\$ 1,910,144	\$ 1,910,144
Rev Fr Use Of Money&Property	-	1,754	100	100
Charges For Current Services	39,765	56,643	-	-
Other Revenue	185,030	-	41,390	41,390
Total Revenue	\$ 2,587,049	\$ 2,866,795	\$ 1,951,634	\$ 1,951,634
Salaries and Benefits	\$ 95,796	\$ -	\$ -	\$ -
Services and Supplies	456,031	3,754,670	3,792,977	3,792,977
Other Charges	23,000	81,643	-	-
Fixed Assets	-	2,808,398	-	-
Operating Transfers Out	2,497,254	4,115,948	2,130,728	2,130,728
Total Expenditures/Appropriations	\$ 3,072,081	\$ 10,760,659	\$ 5,923,705	\$ 5,923,705
Net Cost	\$ 485,032	\$ 7,893,864	\$ 3,972,071	\$ 3,972,071

FUND: 22840 Budget Unit: **SOLAR REVENUE FUND**
 DEPT: 1104100000 Function: **GENERAL GOVERNMENT**
 Activity: **LEGISLATIVE AND ADMINISTRATIVE**

Licenses, Permits & Franchises	\$ 650,677	\$ 657,000	\$ 663,900	\$ 663,900
Charges For Current Services	288,405	352,872	359,658	359,658
Total Revenue	\$ 939,082	\$ 1,009,872	\$ 1,023,558	\$ 1,023,558

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1	2	3		4	

Operating Transfers Out	\$	1,305,849	\$	1,601,772	\$	864,669	\$	864,669
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Total Expenditures/Appropriations	\$	1,305,849	\$	1,601,772	\$	864,669	\$	864,669
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Net Cost	\$	366,767	\$	591,900	\$	(158,889)	\$	(158,889)
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FUND: 30700	Budget Unit: CAPITAL IMPROVEMENT PROGRAM
DEPT: 1104200000	Function: GENERAL GOVERNMENT
	Activity: PLANT ACQUISITION

Rev Fr Use Of Money&Property	\$	66.200	\$	25.000	\$	20,000	\$	20,000
Charges For Current Services		2.800		-		-		-
Other Revenue		43,575.156		3,860.400		-		-

Total Revenue	\$	43,644,156	\$	3,885,400	\$	20,000	\$	20,000
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Services and Supplies	\$	1,373,012	\$	1,237,100	\$	100,100	\$	100,100
Other Charges		20,492,178		9,131,174		12,455,000		12,455,000

Total Expenditures/Appropriations	\$	21,865,190	\$	10,368,274	\$	12,555,100	\$	12,555,100
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Net Cost	\$	(21,778,966)	\$	6,482,874	\$	12,535,100	\$	12,535,100
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FUND: 30120	Budget Unit: TOBACCO SECURITIZATION
DEPT: 1105100000	Function: GENERAL GOVERNMENT
	Activity: PLANT ACQUISITION

Rev Fr Use Of Money&Property	\$	373.532	\$	380.000	\$	380,000	\$	380,000
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Total Revenue	\$	373,532	\$	380,000	\$	380,000	\$	380,000
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Services and Supplies	\$	-	\$	5,200	\$	1,200	\$	1,200
Other Charges		5,675		-		2,500,000		2,500,000
Operating Transfers Out		3,429		3,810,000		-		-

Total Expenditures/Appropriations	\$	9,104	\$	3,815,200	\$	2,501,200	\$	2,501,200
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Net Cost	\$	(364,428)	\$	3,435,200	\$	2,121,200	\$	2,121,200
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FUND: 10000	Budget Unit: APPROPRIATION FOR CONTINGENCY
DEPT: 1109000000	Function: GENERAL GOVERNMENT
	Activity: FINANCE

Other Revenue	\$	5,910.670	\$	-	\$	-	\$	-
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Total Revenue	\$	5,910,670	\$	-	\$	-	\$	-
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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Approp for Contingencies \$ - \$ 36,222,273 \$ 20,000,000 \$ 20,000,000

Total Expenditures/Appropriations \$ - \$ 36,222,273 \$ 20,000,000 \$ 20,000,000

Net Cost \$ (5,910,670) \$ 36,222,273 \$ 20,000,000 \$ 20,000,000

FUND: 10000 Budget Unit: **HR: ADMINISTRATION**
DEPT: 1130100000 Function: **GENERAL GOVERNMENT**
Activity: **PERSONNEL**

Charges For Current Services \$ 6,652,073 \$ 7,943,304 \$ 8,279,917 \$ 8,279,917
Other Revenue 2,398,209 2,428,427 1,735,500 1,735,500

Total Revenue \$ 9,050,282 \$ 10,371,731 \$ 10,015,417 \$ 10,015,417

Salaries and Benefits \$ 16,287,962 \$ 18,378,253 \$ 20,153,709 \$ 20,153,709
Services and Supplies 4,697,699 5,252,707 5,716,964 5,716,964
Other Charges 2,800 14,832 - -
Fixed Assets - 16,650 - -
Operating Transfers Out 322,143 - - -
Intrafund Transfers (12,320,889) (13,290,711) (15,391,756) (15,391,756)

Total Expenditures/Appropriations \$ 8,989,715 \$ 10,371,731 \$ 10,478,917 \$ 10,478,917

Net Cost \$ (60,567) \$ - \$ 463,500 \$ 463,500

FUND: 22050 Budget Unit: **CFD-AD ADMINISTRATION**
DEPT: 1150100000 Function: **GENERAL GOVERNMENT**
Activity: **LEGISLATIVE AND ADMINISTRATIVE**

Rev Fr Use Of Money&Property \$ 6,230 \$ 10,000 \$ 5,000 \$ 5,000
Charges For Current Services 747,393 740,000 752,433 752,433
Other Revenue - 40,000 12,000 12,000

Total Revenue \$ 753,623 \$ 790,000 \$ 769,433 \$ 769,433

Salaries and Benefits \$ 533,201 \$ 563,155 \$ 616,099 \$ 616,099
Services and Supplies 69,024 88,845 39,065 39,065
Other Charges 87,019 138,000 114,269 114,269

Total Expenditures/Appropriations \$ 689,244 \$ 790,000 \$ 769,433 \$ 769,433

Net Cost \$ (64,379) \$ - \$ - \$ -

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1	2	3		4	

FUND: 10000 Budget Unit: **ASSESSOR**
DEPT: 1200100000 Function: **GENERAL GOVERNMENT**
Activity: **FINANCE**

Fines, Forfeitures & Penalties	\$ 144,075	\$ 1	\$ 1	\$ 1
Intergovernmental Revenues	1,875,000	1,875,000	1,875,000	1,875,000
Charges For Current Services	13,192,846	13,586,028	14,900,965	14,900,965
Other Revenue	4,222,922	1,956,150	1,956,150	1,956,150
Total Revenue	\$ 19,434,843	\$ 17,417,179	\$ 18,732,116	\$ 18,732,116

Salaries and Benefits	\$ 19,839,233	\$ 22,120,943	\$ 18,032,577	\$ 18,032,577
Services and Supplies	4,302,922	4,886,652	10,374,251	10,374,251
Other Charges	50,923	101	-	-
Fixed Assets	76,750	389,618	1,037,001	1,037,001
Operating Transfers Out	-	1,875,000	1,875,000	1,875,000
Intrafund Transfers	(20)	1	1	1
Total Expenditures/Appropriations	\$ 24,269,808	\$ 29,272,315	\$ 31,318,830	\$ 31,318,830
Net Cost	\$ 4,834,965	\$ 11,855,136	\$ 12,586,714	\$ 12,586,714

FUND: 33600 Budget Unit: **CREST PROPERTY TAX MGT SYS**
DEPT: 1200400000 Function: **GENERAL GOVERNMENT**
Activity: **FINANCE**

Rev Fr Use Of Money&Property	\$ 54,197	\$ 25,000	\$ 25,000	\$ 25,000
Charges For Current Services	2,999,204	2,256,957	4,094,147	4,094,147
Other Revenue	30	-	-	-
Total Revenue	\$ 3,053,431	\$ 2,281,957	\$ 4,119,147	\$ 4,119,147

Salaries and Benefits	\$ 2,936,763	\$ 3,403,509	\$ 3,343,901	\$ 3,343,901
Services and Supplies	2,146,699	2,338,482	4,764,814	4,764,814
Other Charges	14,710	44,386	57,026	57,026
Fixed Assets	73,256	3,518,502	1,782,673	1,782,673
Total Expenditures/Appropriations	\$ 5,171,428	\$ 9,304,879	\$ 9,948,414	\$ 9,948,414
Net Cost	\$ 2,117,997	\$ 7,022,922	\$ 5,829,267	\$ 5,829,267

FUND: 10000 Budget Unit: **ACO: AUDITOR-CONTROLLER**
DEPT: 1300100000 Function: **GENERAL GOVERNMENT**
Activity: **FINANCE**

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Charges For Current Services	\$ 4,125,405	\$ 4,976,720	\$ 4,516,877	\$ 4,516,877
Other Revenue	496	-	-	-
Total Revenue	\$ 4,125,901	\$ 4,976,720	\$ 4,516,877	\$ 4,516,877
Salaries and Benefits	\$ 5,958,673	\$ 6,328,062	\$ 6,033,291	\$ 6,033,291
Services and Supplies	1,609,060	1,639,552	1,780,534	1,780,534
Fixed Assets	-	10,000	-	-
Intrafund Transfers	(790,096)	(863,212)	(1,290,462)	(1,290,462)
Total Expenditures/Appropriations	\$ 6,777,637	\$ 7,114,402	\$ 6,523,363	\$ 6,523,363
Net Cost	\$ 2,651,736	\$ 2,137,682	\$ 2,006,486	\$ 2,006,486

FUND: 10000
DEPT: 1300200000

Budget Unit: **ACO: INTERNAL AUDITS**
Function: **GENERAL GOVERNMENT**
Activity: **FINANCE**

Charges For Current Services	\$ 20,499	\$ -	\$ -	\$ -
Total Revenue	\$ 20,499	\$ -	\$ -	\$ -
Salaries and Benefits	\$ 909,429	\$ 1,272,187	\$ 1,288,903	\$ 1,288,903
Services and Supplies	410,582	387,381	617,575	617,575
Fixed Assets	-	5,000	-	-
Intrafund Transfers	(175,501)	-	(110,900)	(110,900)
Total Expenditures/Appropriations	\$ 1,144,510	\$ 1,664,568	\$ 1,795,578	\$ 1,795,578
Net Cost	\$ 1,124,011	\$ 1,664,568	\$ 1,795,578	\$ 1,795,578

FUND: 10000
DEPT: 1300300000

Budget Unit: **ACO: PAYROLL SERVICES**
Function: **GENERAL GOVERNMENT**
Activity: **FINANCE**

Charges For Current Services	\$ 766,486	\$ 802,628	\$ 885,853	\$ 885,853
Total Revenue	\$ 766,486	\$ 802,628	\$ 885,853	\$ 885,853
Salaries and Benefits	\$ 1,723,771	\$ 1,959,946	\$ 1,927,614	\$ 1,927,614
Services and Supplies	592,274	544,915	805,944	805,944
Fixed Assets	14,942	15,000	-	-
Intrafund Transfers	(1,689,299)	(1,717,233)	(1,847,705)	(1,847,705)
Total Expenditures/Appropriations	\$ 641,688	\$ 802,628	\$ 885,853	\$ 885,853

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1	2	3		4	

Net Cost	\$	(124,798)	\$	-	\$	-	\$	-
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FUND: 10000 Budget Unit: COWCAP REIMBURSEMENT
DEPT: 1302200000 Function: GENERAL GOVERNMENT
Activity: FINANCE

Charges For Current Services	\$	6,880,696	\$	8,896,447	\$	10,460,023	\$	10,460,023
Total Revenue	\$	6,880,696	\$	8,896,447	\$	10,460,023	\$	10,460,023
Intrafund Transfers	\$	(12,341,143)	\$	(13,776,847)	\$	(15,391,396)	\$	(15,391,396)
Total Expenditures/Appropriations	\$	(12,341,143)	\$	(13,776,847)	\$	(15,391,396)	\$	(15,391,396)
Net Cost	\$	(19,221,839)	\$	(22,673,294)	\$	(25,851,419)	\$	(25,851,419)

FUND: 10000 Budget Unit: TREASURER-TAX COLLECTOR
DEPT: 1400100000 Function: GENERAL GOVERNMENT
Activity: FINANCE

Fines, Forfeitures & Penalties	\$	3,313,398	\$	3,219,349	\$	3,223,073	\$	3,223,073
Charges For Current Services		10,823,104		10,064,140		10,597,400		10,597,400
Other Revenue		3,610		7,448		9,327		9,327
Total Revenue	\$	14,140,112	\$	13,290,937	\$	13,829,800	\$	13,829,800
Salaries and Benefits	\$	8,287,758	\$	8,562,725	\$	9,408,986	\$	9,408,986
Services and Supplies		4,361,582		5,136,620		5,291,558		5,291,558
Other Charges		-		900		1,000		1,000
Fixed Assets		48,363		-		-		-
Total Expenditures/Appropriations	\$	12,697,703	\$	13,700,245	\$	14,701,544	\$	14,701,544
Net Cost	\$	(1,442,409)	\$	409,308	\$	871,744	\$	871,744

FUND: 10000 Budget Unit: COUNTY COUNSEL
DEPT: 1500100000 Function: GENERAL GOVERNMENT
Activity: COUNSEL

Intergovernmental Revenues	\$	42,723	\$	35,000	\$	38,000	\$	38,000
Charges For Current Services		2,717,966		3,052,000		3,109,000		3,109,000
Other Revenue		25,200		-		-		-
Total Revenue	\$	2,785,889	\$	3,087,000	\$	3,147,000	\$	3,147,000

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 10,952,535	\$ 12,039,693	\$ 12,460,331	\$ 12,460,331
Services and Supplies	995,523	1,021,545	1,223,931	1,223,931
Fixed Assets	98,464	-	-	-
Intrafund Transfers	(7,250,221)	(7,855,186)	(8,418,210)	(8,418,210)

Total Expenditures/Appropriations	\$ 4,796,301	\$ 5,206,052	\$ 5,266,052	\$ 5,266,052
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Net Cost	\$ 2,010,412	\$ 2,119,052	\$ 2,119,052	\$ 2,119,052
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FUND: 10000
DEPT: 1700100000

Budget Unit: REGISTRAR OF VOTERS
Function: GENERAL GOVERNMENT
Activity: ELECTIONS

Intergovernmental Revenues	\$ (40,741)	\$ 145,547	\$ 55,000	\$ -
Charges For Current Services	4,982,424	1,114,150	4,972,150	5,027,150
Other Revenue	98,529	40,000	50,000	50,000

Total Revenue	\$ 5,040,212	\$ 1,299,697	\$ 5,077,150	\$ 5,077,150
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Salaries and Benefits	\$ 2,961,017	\$ 3,446,415	\$ 3,709,138	\$ 4,265,262
Services and Supplies	5,672,926	6,243,265	6,008,012	6,564,137
Other Charges	190,503	36,010	35,000	35,000
Fixed Assets	34,343	25,000	25,000	25,000

Total Expenditures/Appropriations	\$ 8,858,789	\$ 9,750,690	\$ 9,777,150	\$ 10,889,399
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Net Cost	\$ 3,818,577	\$ 8,450,993	\$ 4,700,000	\$ 5,812,249
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FUND: 21100
DEPT: 1900100000

Budget Unit: EDA: ADMINISTRATION
Function: GENERAL GOVERNMENT
Activity: PROMOTION

Rev Fr Use Of Money&Property	\$ 2	\$ 300	\$ -	\$ -
Charges For Current Services	3,503,336	4,298,032	5,242,407	5,242,407
Other Revenue	68,587	56,073	10,000	10,000

Total Revenue	\$ 3,571,925	\$ 4,354,405	\$ 5,252,407	\$ 5,252,407
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1	2	3		4	

Salaries and Benefits	\$ 2,683,782	\$ 3,493,261	\$ 4,207,660	\$ 4,207,660
Services and Supplies	958,880	901,813	893,420	893,420
Other Charges	247,181	201,810	362,127	362,127
Fixed Assets	8,699	43,000	1,000	1,000
Intrafund Transfers	(612,084)	(285,479)	(211,800)	(211,800)

Total Expenditures/Appropriations	\$ 3,286,458	\$ 4,354,405	\$ 5,252,407	\$ 5,252,407
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Net Cost	\$ (285,467)	\$ -	\$ -	\$ -
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FUND: 32710
DEPT: 1900100000

Budget Unit: **EDA: MITIGATION FUND**
Function: **GENERAL GOVERNMENT**
Activity: **PROMOTION**

Charges For Current Services	\$ -	\$ -	\$ 5,000	\$ 5,000
Other Revenue	-	-	5,000	5,000

Total Revenue	\$ -	\$ -	\$ 10,000	\$ 10,000
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Services and Supplies	\$ -	\$ -	\$ 4,500	\$ 4,500
Other Charges	-	-	5,000	5,000
Operating Transfers Out	-	-	500	500

Total Expenditures/Appropriations	\$ -	\$ -	\$ 10,000	\$ 10,000
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Net Cost	\$ -	\$ -	\$ -	\$ -
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FUND: 21100
DEPT: 1900500000

Budget Unit: **EDA: ADMIN SUBFUNDS**
Function: **GENERAL GOVERNMENT**
Activity: **PROMOTION**

Rev Fr Use Of Money&Property	\$ 139,915	\$ 142,713	\$ 138,830	\$ 138,830
Charges For Current Services	505,847	545,107	535,107	535,107
Other Revenue	1,858,346	1,216,627	1,291,909	1,291,909

Total Revenue	\$ 2,504,108	\$ 1,904,447	\$ 1,965,846	\$ 1,965,846
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Services and Supplies	\$ 4,275,387	\$ 1,258,298	\$ 336,544	\$ 336,544
Other Charges	774,895	8,149	9,600	9,600
Operating Transfers Out	120,000	638,000	1,619,702	1,619,702

Total Expenditures/Appropriations	\$ 5,170,282	\$ 1,904,447	\$ 1,965,846	\$ 1,965,846
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Net Cost	\$ 2,666,174	\$ -	\$ -	\$ -
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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Charges For Current Services	\$	250,000	\$	-	\$	-
Other Revenue		225,842		-		-
Total Revenue	\$	475,842	\$	-	\$	-

Services and Supplies	\$	173,183	\$	285	\$	126,900	\$	126,900
Other Charges		-		-		1,087,329		1,087,329
Fixed Assets		98,378		210,604		298,257		298,257
Total Expenditures/Appropriations	\$	271,561	\$	210,889	\$	1,512,486	\$	1,512,486

Net Cost	\$	(204,281)	\$	210,889	\$	1,512,486	\$	1,512,486
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FUND: 20260
DEPT: 3130200000

Budget Unit: SURVEYOR
Function: GENERAL GOVERNMENT
Activity: OTHER GENERAL

Rev Fr Use Of Money&Property	\$	-	\$	12,215	\$	7,368	\$	7,368
Charges For Current Services		-		5,214,500		5,013,483		5,013,483
Other Revenue		-		96,885		119,457		119,457
Total Revenue	\$	-	\$	5,323,600	\$	5,140,308	\$	5,140,308

Salaries and Benefits	\$	-	\$	3,987,342	\$	4,233,122	\$	4,233,122
Services and Supplies		-		352,742		417,878		417,878
Other Charges		-		356,222		384,308		384,308
Fixed Assets		-		72,930		105,000		105,000
Total Expenditures/Appropriations	\$	-	\$	4,769,236	\$	5,140,308	\$	5,140,308

Net Cost	\$	-	\$	(554,364)	\$	-	\$	-
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FUND: 10000
DEPT: 7200100000

Budget Unit: EDA: ADMINISTRATION
Function: GENERAL GOVERNMENT
Activity: PROPERTY MANAGEMENT

Charges For Current Services	\$	3,061,140	\$	4,286,207	\$	5,137,490	\$	5,137,490
Total Revenue	\$	3,061,140	\$	4,286,207	\$	5,137,490	\$	5,137,490

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		Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>			
1	2	3		4	

Salaries and Benefits	\$ 3,692,054	\$ 4,458,446	\$ 5,585,192	\$ 5,585,192
Services and Supplies	864,070	935,920	1,347,148	1,347,148
Other Charges	611,735	826,922	1,339,036	1,339,036
Fixed Assets	-	6,521	-	-
Intrafund Transfers	(2,106,719)	(1,941,602)	(3,133,886)	(3,133,886)

Total Expenditures/Appropriations	\$ 3,061,140	\$ 4,286,207	\$ 5,137,490	\$ 5,137,490
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Net Cost	\$ -	\$ -	\$ -	\$ -
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FUND: 10000
DEPT: 7200500000

Budget Unit: **EDA: PROJECT MANAGEMENT**
Function: **GENERAL GOVERNMENT**
Activity: **PROPERTY MANAGEMENT**

Charges For Current Services	\$ 4,605,605	\$ 5,822,786	\$ 7,334,371	\$ 7,334,371
Other Revenue	121,899	10,633	195,784	195,784

Total Revenue	\$ 4,727,504	\$ 5,833,419	\$ 7,530,155	\$ 7,530,155
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Salaries and Benefits	\$ 3,353,505	\$ 4,117,459	\$ 5,204,297	\$ 5,204,297
Services and Supplies	3,823,119	4,073,930	4,624,028	4,624,028
Other Charges	19,264	72,872	72,872	72,872
Fixed Assets	-	16,000	11,000	11,000
Intrafund Transfers	(2,420,569)	(2,382,042)	(2,382,042)	(2,382,042)

Total Expenditures/Appropriations	\$ 4,775,319	\$ 5,898,219	\$ 7,530,155	\$ 7,530,155
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Net Cost	\$ 47,815	\$ 64,800	\$ -	\$ -
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FUND: 10000
DEPT: 7200600000

Budget Unit: **FACILITY MGMT: ENERGY MGMT**
Function: **GENERAL GOVERNMENT**
Activity: **PROPERTY MANAGEMENT**

Intergovernmental Revenues	\$ -	\$ 281,144	\$ 216,213	\$ 216,213
Charges For Current Services	8,718,229	10,225,921	10,560,675	10,560,675
Other Revenue	-	-	1	1

Total Revenue	\$ 8,718,229	\$ 10,507,065	\$ 10,776,889	\$ 10,776,889
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State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 341,904	\$ 396,309	\$ 356,332	\$ 356,332
Services and Supplies	30,071,971	31,370,780	31,990,016	31,990,016
Other Charges	553,128	54,943	3,358,078	3,358,078
Fixed Assets	-	-	-	-
Intrafund Transfers	(14,599,668)	(13,426,670)	(17,234,189)	(17,234,189)

Total Expenditures/Appropriations \$ 16,367,335 \$ 18,395,362 \$ 18,470,237 \$ 18,470,237

Net Cost \$ 7,649,106 \$ 7,888,297 \$ 7,693,348 \$ 7,693,348

FUND: 10000
DEPT: 7200700000

Budget Unit: FACILITY MGMT: PARKING
Function: GENERAL GOVERNMENT
Activity: PROPERTY MANAGEMENT

Fines, Forfeitures & Penalties	\$ 70.790	\$ 124.573	\$ 124,573	\$ 124,573
Rev Fr Use Of Money&Property	1,345.428	1,352.811	1,730,937	1,730,937
Charges For Current Services	128.669	154.303	185,405	185,405
Other Revenue	34.180	14.990	341,630	341,630

Total Revenue \$ 1,579,067 \$ 1,646,677 \$ 2,382,545 \$ 2,382,545

Salaries and Benefits	\$ 1,046,326	\$ 1,167,113	\$ 1,335,396	\$ 1,335,396
Services and Supplies	742,580	836,661	1,200,260	1,200,260
Other Charges	1,603	3,084	2,500	2,500
Fixed Assets	-	-	10,000	10,000
Intrafund Transfers	(130,200)	(143,949)	(165,611)	(165,611)

Total Expenditures/Appropriations \$ 1,660,309 \$ 1,862,909 \$ 2,382,545 \$ 2,382,545

Net Cost \$ 81,242 \$ 216,232 \$ - \$ -

FUND: 30100
DEPT: 7200800000

Budget Unit: EDA:CAPITAL PROJECTS
Function: GENERAL GOVERNMENT
Activity: PLANT ACQUISITION

Rev Fr Use Of Money&Property	\$ (26.195)	\$ (9.653)	\$ 1	\$ 1
Intergovernmental Revenues	473.462	32,542.400	1	1
Charges For Current Services	45,863.838	62,843.963	124,392,497	124,392,497
Other Revenue	1,443.854	2,373.091	607,501	607,501

Total Revenue \$ 47,754,959 \$ 97,749,801 \$ 125,000,000 \$ 125,000,000

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
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Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Services and Supplies	\$ 249,545	\$ 170,366	\$ 274,380	\$ 274,380
Other Charges	3,109,536	3,354,340	5,061,144	5,061,144
Fixed Assets	47,298,339	94,332,162	119,664,476	119,664,476

Total Expenditures/Appropriations \$ 50,657,420 \$ 97,856,868 \$ 125,000,000 \$ 125,000,000

Net Cost \$ 2,902,461 \$ 107,067 \$ - \$ -

FUND: 10000
DEPT: 7300100000

Budget Unit: **PURCHASING**
Function: **GENERAL GOVERNMENT**
Activity: **FINANCE**

Charges For Current Services	\$ 1,290,964	\$ 1,331,052	\$ 1,351,331	\$ 1,351,331
Other Revenue	9,506	34,305	47,340	47,340

Total Revenue \$ 1,300,470 \$ 1,365,357 \$ 1,398,671 \$ 1,398,671

Salaries and Benefits	\$ 2,696,835	\$ 3,484,953	\$ 3,775,485	\$ 3,775,485
Services and Supplies	499,727	662,133	346,864	346,864
Other Charges	210	300	300	300
Intrafund Transfers	(954,632)	(1,455,952)	(1,507,901)	(1,507,901)

Total Expenditures/Appropriations \$ 2,242,140 \$ 2,691,434 \$ 2,614,748 \$ 2,614,748

Net Cost \$ 941,670 \$ 1,326,077 \$ 1,216,077 \$ 1,216,077

FUND: 22570
DEPT: 7400900000

Budget Unit: **GEOGRAPHICAL INFORMATION SYST**
Function: **GENERAL GOVERNMENT**
Activity: **OTHER GENERAL**

Rev Fr Use Of Money&Property	\$ 2,931	\$ 1,099	\$ 1,600	\$ 1,600
Charges For Current Services	889,150	1,673,975	1,692,719	1,692,719
Other Revenue	165,675	158,636	172,903	172,903

Total Revenue \$ 1,057,756 \$ 1,833,710 \$ 1,867,222 \$ 1,867,222

Salaries and Benefits	\$ 884,216	\$ 893,004	\$ 1,012,923	\$ 1,012,923
Services and Supplies	791,167	839,321	840,588	840,588
Other Charges	13,111	7,790	13,711	13,711

Total Expenditures/Appropriations \$ 1,688,494 \$ 1,740,115 \$ 1,867,222 \$ 1,867,222

Net Cost \$ 630,738 \$ (93,595) \$ - \$ -

County of Riverside
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County of Riverside

Recommended Budget
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PUBLIC PROTECTION

INTRODUCTION

Public protection budget units perform activities that include judicial, police protection, detention and corrections, fire protection, and inspection.

AGRICULTURAL COMMISSIONER

Description of Major Services

The mission of the Agricultural Commissioner's Office is to promote and protect the agricultural industry of the county and its environment, ensuring the health and safety of the county's citizens, and fostering confidence and equity in the marketplace.

The department's strategic objectives are to facilitate the movement of agricultural products in and out of Riverside County while minimizing the risk of pest introduction, ensure a level playing field for consumers and businesses engaged in retail commerce, respond to environmental incidents and citizen complaints resulting from agricultural activities, provide accurate information for government, academic and financial institutions on the condition of the county's agricultural industry, and work cooperatively with federal, state, local and industry partners to provide uniform and appropriate enforcement of agricultural laws and regulations.

The department strives to maintain a business friendly attitude by providing extensive education and outreach to the industries regulated. The department continues to incorporate technological advances into inspection and investigation work and reporting, and the Agricultural Commissioner's Office encourages healthy lifestyles by helping to increase the availability of fresh fruits and vegetables and to promote a healthy environment through fair and equitable enforcement of agricultural laws and regulations.

Activities and Performance Measures

The Agricultural Commissioner's Office responds to requests for phytosanitary (plant pest and disease) inspections from industry, investigates, and reports on environmental damage, pesticide exposure, and public nuisance complaints. The department maintains an established frequency of inspection for businesses utilizing weighing, measuring and price scanning devices in retail commerce, and publishes an annual report of agricultural activities within Riverside County.

The office serves all of the businesses and residents of Riverside County including, the agricultural industry, businesses and consumers engaged in retail commerce, pest control businesses and consumers, and federal and state agricultural regulatory agencies. The office provides inspection and investigation services as well as ensuring a level playing field for business operators and consumers through enforcement of the California Business and Professions Code and the California Food and Agricultural Code.

Services are mainly driven by agricultural exports and imports, retail commerce and agricultural (farming) activities. The department's progress is monitored by analyzing response times for service requests and complaints, evaluating the number and timeliness of completed incident reports, and progress toward maintaining required frequency of weights and measures inspections.

Budgetary Considerations

The FY 16/17 recommended budget for the department is almost \$6 million with approximately \$842,000 provided by the general fund. The department is funded by Statewide Agricultural Pesticide Mill Assessments, Statewide Unclaimed Off-Highway Use Gasoline Tax, state and federal contracts for

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services, business licenses and registrations, fees for services performed for private businesses, and, lastly, county general fund support. Agricultural revenues are projected by federal and state agricultural forecasting services and the University of California Cooperative Extension Service. Weights and measures revenues follow local economic trends as defined by the County Executive Office, County Assessor, the State Board of Equalization, and a number of academic institutions that offer economic forecasts. With the exception of county general fund support, each revenue source is expected to increase modestly at 1 percent to 5 percent over each of the next three to five years.

The major costs for the department are payroll and internal services fees. The key drivers of payroll expenditures are negotiated and cost-of-living salary increases for employees. To a large degree, this is also true of internal services fees, as these also rise with salary increases in various other departments. Over the next three to five years, the department anticipates increased costs in the range of 2 percent to 5 percent per year.

The office is currently authorized for 50 positions, with 49 positions filled and one temporarily vacant position due to a recent retirement. As the county population continues to grow, requests for service will increase as well, which will necessitate the need for additional staffing.

Long Range Financial Plan

The department is currently 85 percent self-funded, and has a long-range financial plan to increase external revenue streams, identify and develop existing, untapped funding sources, and further decrease reliance on county general fund dollars. Assuring adequate, on-going funding for all programs will enhance the department's ability to accomplish its strategic objectives.

Although the department is not currently experiencing constraints, they do expect costs to rise slightly faster than revenues over the next several years. To mitigate the impacts of this and maintain financial sustainability, they will continue to take full advantage of technological advances that improve productivity within limited resources. The department will also continue to explore other revenue sources.

ANIMAL SERVICES

Description of Major Services

The Department of Animal Services serves the unincorporated areas of the county and 16 contract cities, and provides shelter service at four county animal shelters - Riverside, Coachella Valley Animal Campus, San Jacinto, and Blythe - for the safe and humane treatment of all impounded animals. In addition, the department provides mandated veterinary service for diagnosis and treatment of sick or injured animals, spay and neuter service, emergency response during declared emergencies and public safety issues, assessment and impound of dangerous or vicious animals, pickup of dead animals, animal bite investigations, quarantine of suspected rabid animals, referral of abuse/neglect cases to the District Attorney for prosecution and provides expert testimony. Finally, the department's licensing staff canvass unincorporated and contract areas to ensure all animals are registered and licensed, in accordance with state requirements.

The department is proud to be achieving a minimum of 80 percent live release rate for shelter dogs. This is a milestone in animal communities and is equated with a no/low kill shelter. A result of meeting the 80 percent goal is an increased number of vaccinations, spay or neutering and micro-chipping. State law requires every animal to be spayed or neutered before leaving the facility, so these costs have risen by \$325,000 over prior years. Although adoption rates incorporate vaccinations and micro-chipping, only a

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portion of spay and neutering costs are recovered. Next year, the department will evaluate the change in rates to include a greater percentage of spay and neuter costs.

In an effort to improve efficiencies through use of technology, one of the CEO's initiatives, the department is using tablets in the field to obtain status of dog licenses. If no record exists, the animal control officer issues a citation and enters known information into the database. This practice is known as the integrated canine licensing program and is responsible for increasing licensing fees and fines significantly. Technology authorized for purchase by the Board last fiscal year improved the process greatly.

Budgetary Considerations

For FY 16/17, the Executive Office recommends general fund support in the amount of \$12.8 million to sustain operation of the four animal shelters and field services. Based on this recommended level of support, the department is cutting 26 vacant positions, leaving 205 authorized positions, of which 202 are currently filled. The three remaining vacancies are currently under recruitment. This staffing level has been determined the minimum for maintaining service levels.

BUILDING AND SAFETY

Description of Major Services

The Building and Safety Department provides several construction permit related services, including grading and building plan check, permitting, and field inspections. All of the department's activities are funded through development fees, which are its main source of revenue. Building and Safety also assists the Fire Department with post-disaster assessments. The department currently has 33 filled and 2 vacant permanent positions, and the budget adds 6 positions bringing the total to 41 authorized positions. The increase includes continuing efforts to hire qualified Building Inspectors in house, while also using significant contract resources to supplement staffing and account for workload demands. Building and Safety has been experiencing increased activity levels in FY 15/16 and anticipates that continuing into FY 16/17. Major expenses for Building and Safety include salaries associated with services provided, and outside professional services to provide work overflow support.

The Department does not have any major asset acquisitions planned for the budget year.

Budgetary Considerations

The department is gradually expanding its use of electronic plan check for internal and external customers. The department has also implemented the "BI Call-Ahead" Program, in which each Building Inspector calls the customer with a two hour window for arrival to the jobsite, which has been well received by customers. Over the next year, the department will further implement new appointment service software and virtual inspections on some permit types. These additions will streamline processes and combine to improve the customer's overall experience.

CHILD SUPPORT SERVICES

Description of Major Services

The Department of Child Support Services (DCSS) ensures children and their families receive adequate financial and medical support as ordered by the court. Services delivered include, but are not limited to, locating non-custodial parents, establishing paternity, and establishing, modifying and enforcing court orders.

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The department establishes goals based upon state-directed performance indicators, and also assures that the goals align with the county's overarching objectives.

1: Increase support for children and their families.

Objective 1: Ensure that families who need child support services receive them.

Objective 2: Increase the reliability of child support payments to families and decrease the amount of unpaid child support

2: Deliver excellent and consistent customer services.

Objective 1: Communicate who we are and what we do.

Objective 2: Address the evolving and diverse needs of our customers.

Objective 3: Ensure customers receive uniform services countywide.

Objective 4: Safeguard confidential information in order to maintain customer privacy and confidence.

3: Enhance program performance and sustainability.

Objective 1: Improve on program outcomes and federal performance measures.

Objective 2: Assure that the workforce is professional, diverse and skilled

4: Develop and strengthen collaborative partnerships.

Objective 1: Partner to improve the lives of children in Riverside County.

Objective 2: Strengthen the partnerships with the judicial branch.

Objective 3: Partner with employers to meet the needs of families.

5: Be innovative in meeting the needs of families.

Objective 1: Use technology to improve the delivery of program services.

Objective 2: Ensure that policies, procedures, and practices meet the needs of families.

Budgetary Considerations

Sixty-six percent DCSS's support comes from the federal government and 34 percent from the state. Allocations have been flat for more than ten years. The California Department of Child Support's early research to reformulate the county allocations indicated that Riverside is severely underfunded. However, there is no firm date for a new formula. The county has not included a general fund commitment for five years; at that time, the county purchased an office building in Indio where the east county services are delivered.

DCSS's staffing level in FY 15/16 included 301 authorized positions. Of these, 278 are filled and 39 remained vacant. The budget includes a reduction of 37 vacant positions, leaving 280 authorized and funded. Since 2006, DCSS has seen a 48 percent reduction in staffing, which will continue indefinitely unless funding increases. Positions vacated through attrition have been held open to prevent layoffs and prepare for forecasted salary, benefit, and internal service fee increases.

Despite budgetary challenges, the department continues to find strategies to maximize efficiencies and improve performance. Last year, DCSS collected and distributed over \$149 million dollars to the families of Riverside County, a 4.9 percent increase over the prior year. Riverside County DCSS is the third most cost effective child support program in California.

Annually, an average of \$1.6 million dollars in welfare recoupment is returned to the general fund through efforts by DCSS staff. The department requests that the Board of Supervisors allow it to retain all or a

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portion this money as an ongoing investment in the program. County funds can be matched two to one through the federal financial participation (FFP) claiming process bringing an additional \$3.2 million dollars to the child support program.

CODE ENFORCEMENT

Description of Major Services

Code Enforcement enforces state law and over 15 county ordinances in unincorporated areas. It is tasked with enhancing public safety and the quality of life in partnership with local communities through enforcement of laws and codes. Code Enforcement is a general funded department that reduces some of its net county cost through cost recovery efforts for code violations, while striking a balance with a community oriented approach that seeks to focus on achieving voluntary compliance. Major expenses include staff salaries, County Counsel support, liability insurance, and abatements.

Budgetary Considerations

Code Enforcement works towards finding solutions that allow the Department to operate within the budget allocated and provide a high level of service to the public. Efforts are being made to appropriately enhance cost recovery programs, while continuing to scrutinize and reduce non-essential costs. However, the department continues to face long-term structural budget challenges primarily from current and future projected salary increases, and from other support cost increases. Code Enforcement currently has 71 budgeted positions, and that number is projected to remain flat in FY 16/17, or decrease through attrition. In order to maintain current staffing levels, the department will need to continue to draw down significantly from the abatement fund that is funded through prior year's cost recovery efforts recovered through the tax roll.

The department does not have any major asset acquisitions planned for the budget year. There has been a significant increase in the cost of the PSEC radio systems (from \$32,325 in FY 15/16 to \$135,617 projected in FY 16/17, due to a change in how PSEC allocates costs to departments).

COUNTY CLERK-RECORDER

Description of Major Services

The County Clerk division issues marriage licenses, conducts civil marriage ceremonies, processes fictitious business name statements, and registers notary public commissions among many other services. The Recorder's office is responsible for providing constructive notice of private acts, as well as creating and maintaining custody of permanent records for all documents filed and recorded in Riverside County. In addition to providing public access to information regarding land and land-ownership, the Recorder's office is also the local registrar of marriages and maintains copies of all certificates of marriage, births, and deaths that occur in Riverside County.

The Recorder division operates six public service offices throughout the county to ensure adequate accessibility to all of the services provided by the County Clerk-Recorder. All public service locations now use "Q-flow," an automated customer tracking system that streamlines workflow and provides additional metrics that optimize staffing levels and process improvements. In May 2015, the department implemented a new Clerk-Recorder system, which resulted in internal efficiencies and greater access to information and services for the public. The department also utilizes an electronic recording delivery system to processes over 50 percent of our recording documents.

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The County Clerk's workload is somewhat correlated with the overall economy. In a growing economy there tends to be an increase demand for fictitious business names and notary public registrations. Other than the change in law for same-sex marriages in 2013, which caused a surge in the number of marriage services provided, the number of marriages applications is relatively consistent year-to-year. The Recorder's major driving force is the real estate market, the need to document change in ownership, and other financial matters related to land and land-ownership.

Salary and wages account for approximately 85 percent of the Clerk-Recorder's expenditures, funding 170 full-time authorized positions, of which 164 are currently filled and 38 are vacant. The budget deletes 32 of those vacant positions. At times, the department experiences vacancies resulting from normal attrition. These positions are quickly filled to ensure workload demands are consistently met. The County Clerk-Recorder has leveraged technology and other innovative approaches to streamline processes, which have enabled the department to decrease staff by 17 percent since FY 12/13.

Government codes allow for full cost recovery of County Clerk services, while Recorder functions are governed by a legislative mandated fee structure. The department has five restricted sub-funds that can be used for specified purposes: recorder vitals, modernization, conversion, social security truncation, and electronic recording. The County Clerk is in the process of reviewing its fees to ensure that the revenue and operational costs are in balance. Moreover, the County Clerk-Recorder continues to leverage metric data to improve work processes. These efficiencies will minimize cost and improve public service.

Budgetary Considerations

There are no significant budget changes with operational impacts for this fiscal year.

GRAND JURY ADMINISTRATION

Description of Major Services

The Grand Jury is a body of 19 persons selected by the court following an application, interview, and then random selection of those interviewed. The impaneled jury is charged and sworn to investigate or inquire into county matters of civil concern. Penal Code §§888-892 and §914.5 require the county to pay all costs associated with civil and criminal grand juries.

Services and supplies make up the majority of the Grand Jury budget, funding stipend, and mileage reimbursements for the 19 Grand Jury members, as well as for the Criminal Grand Jury, which is empaneled at the request of the District Attorney. Other operating expenses include phone services, office expenses, printing charges, and miscellaneous requests from the jury members. Staffing expenses of approximately \$100,000 fund one filled position, which provides administration and support for the Grand Jury.

Budgetary Considerations

The FY 16/17 budget maintains the general fund support of \$567,471. There are no significant budget changes with operational impacts for this fiscal year.

DISTRICT ATTORNEY

Description of Major Services

The Office of the District Attorney (DA) is responsible for reviewing all new criminal filings in the county and determining whether or not to prosecute. In calendar 2015, the DA reviewed 60,237 adult cases and

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4,153 juvenile cases. Eighty-eight percent of adult cases and 77 percent of juvenile cases were filed. The office continues to face challenges created when voters approved Prop. 47 in November 2014. This law reduced 22 felonies to misdemeanors. Each petition for reconsideration must be reviewed by the office. Voters also approved modifications to the Three Strikes Law under Prop. 36 and the office faces continued challenges presented by the Realignment of Public Safety. Jail overcrowding and early releases are not a deterrent to crime. Crimes that once mandated incarceration in state prisons now require long-term county jail stays for those adjudicated.

The DA's FY 16/17 budget appropriates \$129.2 million, exclusive of grant applications filed. The budget authorizes 749 professional, sworn and support personnel, of which 703 are currently filled and 60 are vacant. Of those, 14 vacant positions are deleted. District Attorney Michael Hestrin stated in his first year report that his office is committed to a renewed vision of stability, loyalty to the public trust, enhanced prosecutorial functions and community outreach consistent with the department's core values and public safety mission. Toward this end, the DA has restructured the prosecutorial approach in a way that boosts efficiency. He is implementing strategies to improve efficiency through a greater use of technology. Effective use of available technology also reduces the operations costs. The seven office priorities identified are:

- Adopt an integrated trial team prosecution model to increase efficiency and collaboration.
- Create a countywide criminal filing and early disposition unit
- Create a countywide career prosecutors unit for comprehensive skills and ethics training of prosecutors in their first two years of practice.
- Support continued professional development by revamping the in-house training unit that includes interactive courtroom advocacy and leadership, continuing education for all departmental employees, and collaboration with Riverside County law enforcement partners to manage the cost of public safety's need for ongoing education and training.
- Stand up a countywide crime prevention unit to implement proactive community based outreach strategies that reduce recidivism and improve neighborhood safety.
- Implement an organized crime unit to work collaboratively with local, state and federal partners to stem the surge of human trafficking, child pornography, street gangs, and drug trafficking.
- Replace and implement a new case management system to digitize and streamline the filing and discovery process.

The DA is also working with KPMG to implement recommendations approved by the Board of Supervisors and move the department forward in with additional measures that promote effectiveness, efficiency and optimal use of human and technological resources. One of the first priorities is to develop a strategic plan for the department. The DA holds monthly meetings where each division provides an executive management report. While working with KPMG the office will enhance the process by looking at key indicators of success that can become metrics to indicate how the DA is meeting goals and objectives. As the new case management system is implemented the office will also be able to conduct a detailed workload and staffing analysis. This will provide the executive team with data to address the best way to utilize resources across the department. The system will also provide workflow information allowing management to development performance metrics.

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By the close of FY 16/17, the Office of the District Attorney will be implementing new strategies resulting from data collected via new technologies; an exciting place for the office to be half way through the term of DA Michael Hestrin.

Budgetary Considerations

The District Attorney has worked closely with the County Executive Office to reduce their FY 15/16 budget shortfall; however, an inherited structural deficit remains. Accordingly, the County Executive Office recommends increasing the District Attorney's net county cost allocation by \$6 million dollars. Increasing the funding allocation will move the department closer to structural balance and allow the District Attorney time to continue the process of aligning operational cost with realistic funding for current service levels.

Forensic Tests

This division isolates medical examination and laboratory service costs required for criminal investigations. Of particular focus is collecting funds to reimburse Driving Under the Influence testing countywide. The District Attorney allocates these fines among local jurisdictions to obtain forensic services for these cases. The Sheriff's Department bears the cost for services in the unincorporated that exceed the revenue allocation.

ENVIRONMENTAL PROGRAMS

Description of Major Services

The Environmental Programs Division (EPD) of the Transportation and Land Management Agency was successfully merged into the Planning Department in FY 16/17. What remains in this divisional budget unit are four county staff from the Riverside County Habitat Conservation Agency (RCHCA) that are currently working under direction of the Western Regional Council of Government (WRCOG). This allows their salary, benefit and support costs to be separated from Planning's general fund cost center and facilitates reimbursement accounting from WRCOG/RCHCA. No new county staff will now be hired in the RCHCA.

Budgetary Considerations

Only RCHCA staff working for WRCOG will remain in this unit.

FIRE DEPARTMENT

Description of Major Services

The Fire Department contracts with the California Department of Forestry and Fire Protection for fire protection and emergency services. The department provides services in all county unincorporated areas, twenty-one cities, and a community services district. The department includes county, volunteer, city and state fire stations. This budget unit provides fire protection, fire prevention, rescue and medical emergency services, fire code inspection and enforcement, and the support functions associated with these services. It assists in facilitating county-wide emergency management responses, enforces fire ordinances within the County of Riverside, and administers hazard reduction.

This budget unit collects structural fire tax, redevelopment pass-through, and homeowners' tax relief revenues for the Fire department and six cities under contract with the County of Riverside. This revenue is forecasted with an annual 3 percent to 5 percent growth and is dependent on County of Riverside property values. The budget unit also collects reimbursements from twenty-two contract

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partners and fees related to Ordinance Nos. 787 and 695, fire marshal services, and hazard reduction. These fees and reimbursements are dependent on services provided.

The largest expenditure is the contract with the California Department of Forestry and Fire Protection for services. The key factors of this expenditure are level of service provided and the State of California's service rates. The service rates have increased an average of 5 percent per year over the last five years. Any future increases would be dependent on the State of California's employee bargaining agreements and their employee benefit rates.

The budget units have 270 permanent positions currently authorized and 227 of those are filled. The FY 16/17 budget is for 267 positions. The reduction is in vacant positions from the reorganization of the Office of Emergency Services to the new Emergency Management Department.

The following capital assets are requested:

- Server replacements – This is an annual replacement based on the server's life cycle. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. These will replace current servers and no additional maintenance costs will be required.
- Emergency command center radio consoles – The consoles will support our emergency command center dispatch operations. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. There will be minimal maintenance costs associated with these capital assets.
- Document scanners – The scanners are necessary for our Fire Marshal Office document storage. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and Fire Marshal fees. There will be minimal maintenance costs associated with these capital assets.
- Cardiac defibrillators/monitors replacements – This is to replace older defibrillators/monitors based on a seven year replacement cycle. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. There will be no maintenance costs associated with these capital assets.
- Protective gear washer extractors & protective gear dryers – These assets allow for longer use of protective gear and the safety of our firefighters. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. There will be minimal maintenance costs associated with these capital assets.
- Fire hose tester – This will allow the proper required testing of fire hose which will ensure the safety of our firefighters. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. There will be minimal maintenance costs associated with these capital assets.
- Extrication equipment – This asset will replace older extrication equipment used in vehicle accidents. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. The estimated annual maintenance is \$500 per unit.

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- Copier replacements – This is the annual replacement of older copiers that are no longer servicable. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. The estimated annual maintenance is \$200.
- Simulation mannequin – This asset will be used by our EMS Bureau to train staff. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements. There will be minimal maintenance costs associated with these capital assets.

Budgetary Considerations

The following vehicles are requested and are replacements of higher mileage vehicles. All of the vehicles are financed over five to seven years. They are funded with a portion of general funds, Structural Fire taxes, Prop. 172 Public Safety Sales tax, and contract partner reimbursements.

- Box Truck
- Water Tender
- Fire Engines (quantity of 7)
- Pickup Trucks (quantity of 5)
- Small SUV (quantity of 5)
- Large SUV (quantity of 3)
- Service Bed Truck (quantity of 7)

EMERGENCY MANAGEMENT DEPARTMENT

Description of Major Services

The Emergency Management Department (EMD) was formed by the Board of Supervisors on May 12, 2015 (item number 3.49). To create the new department, staff from Riverside County Fire and the Department of Public Health moved to EMD. The budget for the new department was created by Board action on September 22, 2015 (item number 3.39), which directed the Auditor-Controller to move the budgeted revenue and expenses associated with the staff and programs to EMD from County Fire and Public Health. The forecasting information provided here is based on only nine months of financial data. EMD continues to work with County Fire and Public Health to complete the transfer of expenses and revenue.

The Emergency Management Department's function within public safety is mitigation, preparedness, response, and recovery to both natural and manmade disasters, including managing the county's emergency operations centers (EOC) and emergency medical system). The intent of this new department is to protect the county residents and its stakeholders by mitigating damage through comprehensive disaster planning, partnerships with first responders and the county's healthcare system, and by managing disaster response and recovery activities. Strategic objectives include the creation of a comprehensive, integrated volunteer program; design and development of a state-of-the-art, primary emergency operations center; ensuring continuity of operations and emergency operations plans are complete and implemented; creating a training program for all county employees; and developing an overarching mobilization plan for all employees and departments. EMD supports the county's overarching strategic objectives by ensuring departments are prepared to continue or re-establish services during and after a disaster.

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As a new department, EMD will be developing a strategic plan that will evaluate current funding sources and develop a long-range plan that looks for additional revenue opportunities and allows for sustainability and growth. Federal and state grant funding currently supports pieces of the strategic objectives, such as some aspects of a volunteer program, continuity planning, and the development of an emergency operations plan. However, many core preparedness capabilities, such as training, mobilization of employees, building a primary emergency operations center are not covered by grants. EMD is also evaluating potential revenue generating opportunities within the emergency medical services system.

To achieve its objectives, EMD is writing a strategic plan that will allow the department to meet scheduled milestones. This will also improve emergency preparedness goals, thereby improving public safety. Staff conducts gap analyses, writes plans and policies, conducts training for stakeholders, and facilitates large and small-scale exercises to test capabilities. EMD also conducts a quality assessment and improvement process on emergency medical services system components, disaster exercise performance, and real-world emergency response activities. EMD partners with many agencies and disciplines to achieve its identified strategic objectives, including fire departments; law enforcement; hospitals; clinics; skilled nursing facilities and other medical providers; emergency medical providers; cities and special districts; tribal entities; community groups; faith based organizations; volunteer organizations; other county departments and county residents. Programs include:

Community Emergency Response Team (CERT)

Training which educates county residents about disaster preparedness for hazards that may impact their area and trains them in basic disaster response skills, such as fire safety, light search and rescue, team organization, and disaster medical operations.

Hospital Preparedness Program

Assists the hospitals, skilled nursing facilities (SNF), clinics and other healthcare providers throughout the county to meet their preparedness goals, respond to specific threats, leverage lessons learned, and expand their capabilities.

Regional Disaster Medical Health Specialist (RDMHS)

The functions of regional disaster medical health specialists are to manage and improve the regional medical and health mutual aid and mutual cooperation systems; coordinate medical and health resources; support development of the operational area medical and health disaster response system; and, support the state medical and health response system through the development of information and emergency management systems.

Medical Health Operational Area Coordination (MHOAC) Program

To manage the complex needs and requirements of the public health and medical components of an emergency response, EMD administers and oversees the Riverside medical health operational area coordination (MHOAC) program to maintain 24/7/365 capability to initiate emergency notifications, coordinate requests for medical health assistance and/or resources, and to obtain and distribute information to enhance situational awareness. The MHOAC is analogous to the fire and law operational area coordination programs run by County Fire and the Sheriff's Department.

Emergency Operations Center (EOC) Administration

EMD is responsible for staffing and activating the emergency operations centers when the county's policy makers and departments are required to provide direction, coordination, and support to an emergency response. The EOC ensures continuity of operations, which protects the community's lives and property. The county has two designated EOCs – one on the west side and one on the east side of the county.

Health/Medical Department Operations Center (HMDOC) Administration

EMD is responsible for staffing and activating the health and medical department operations center (HMDOC) when the county's health and medical system experiences an impact to normal operations. The HMDOC provides support and assistance by providing information and resource management. HMDOC operations allow the county's health and medical community to continue operations throughout increased patient load, potentially mitigating the loss of lives.

Strategic National Stockpile Administration (SNS)

In the event of a biological attack or natural pandemic, EMD will activate the strategic national stockpile (SNS) plan, which will enable delivery of large quantities of antibiotics, vaccines, chemical antidotes or other critical medical equipment and supplies. Medications and supplies will be deployed rapidly to pre-determined "point of dispensing sites" (PODS) around the county and distributed to the public.

Emergency Medical Services System Administration

The emergency medical services (EMS) system consists of public and private sector organizations and individuals working together to provide emergency medical services to the residents and visitors of Riverside County. Organizations providing EMS include:

- Call and dispatch centers
- First response agencies which provide basic life support (BLS) and advanced life support (ALS) services
- Emergency medical transport services including ambulances and other patient transport services
- Hospitals
- Prehospital Receiving Centers
- Base Hospitals
- Trauma Centers

Medical Volunteer Corps/Disaster Corp (MRC)/(DC)

The medical volunteer corps/disaster corp (MRC/DC) strengthens communities by helping medical, public health, and other volunteers offer their expertise throughout the year as well as during local emergencies and other times of community need. Volunteers work in coordination with existing local emergency response programs and supplement existing community public health initiatives, such as outreach and prevention. The MRC/DC program provides volunteers with training in the incident command system courses augmented with field exercises.

The major drivers of emergency management are risk reduction and continuity of government operations. No one can predict when, where, or what emergency will happen next. However, much can be done to mitigate the effects of a disaster and improve the response capabilities through planning,

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testing plans, and improving plans. In addition, providing comprehensive EMS services throughout the county maximizes the possibility of positive patient outcomes when potentially life-saving treatment is needed. In addition, ensuring that all departments are able to respond to emergencies and continue providing vital public services is critical during emergencies. Determining the prioritization of essential services requires investigation, discussion, and forethought; therefore, advance planning is critical.

The successes of EMD's programs will be measured through both internal and external audits, tabletop, and full-scale exercises and after action evaluations that highlight components of the program that worked well and areas that need improvement. When areas are identified as needing improvement, EMD staff will make changes to procedures and plans. EMS has specific metrics for system performance that are evaluated at least quarterly with system stakeholders. This fiscal year marked EMD's inaugural year, which included merging three county programs into one comprehensive county emergency management department. In subsequent years, EMD plans to write a strategic plan that will set additional performance measures to be completed on a specified timeline.

The Emergency Management Department is funded through federal, state, and local grants, ambulance inspection fees, uncompensated emergency medical services (SB12) funds, Cal-Fire/Riverside County Fire service contracts, and the county general fund. Of the revenues sources mentioned above, both federal and state grant funding has remained stable over the last five years. However, the President's proposed budget for FY 16/17 includes substantial cuts to the federal homeland security grants. The revenue generated from service fees is expected to continue increasing as the county's population grows over the next three to five years. Revenue from SB12 has declined slightly as the courts have implemented an amnesty program that ultimately reduces the number of fees paid. The Cal Fire/Riverside County Fire services contracts are expected to remain stable for the near future.

The major cost for EMD is staffing, as emergency management requires well-trained personnel. The second major cost is equipment. Emergency response support equipment that can be dispatched and utilized quickly is staged throughout the county and includes trailers packed with healthcare surge and decontamination equipment; trucks; pharmaceuticals; equipment and supplies to set up mass care and shelter sites; equipment and supplies to set up and operate points of dispensing for medications; and trailers with supplies to establish field treatment sites. Although costly, the benefit of having these equipment and supplies on hand cannot be underestimated. The creation of EMD has required a reorganization, which included the addition of an administrative infrastructure. However, EMD will continue to assess and revise staffing and operations. Other drivers are daily emergency operation planning and support, such as El Nino and fire season preparation. Costs are anticipated to remain consistent for the next several years.

As a new department, EMD had to create an infrastructure for purchasing, human resources, fiscal and administrative components of the department. The cost for this infrastructure is not an allowable expense under current grant funding. The requested general fund support includes funding for this minimal infrastructure so that EMD can accomplish the work of the department. If this funding is not allocated as requested, EMD will be unable to perform mission critical tasks such as billing, budget reconciliation, purchasing, etc. EMD has restricted fund balances to be used for emergency preparedness planning and operations, and for implementing the 2015 EMS plan. A portion of the restricted funding is used annually to pay for staff to complete EMD objectives and improve the EMS protocols and plans. Regarding position control, EMD has 67 authorized positions, of which 57 are filled and 12 are vacant. At present, there are 4 vacant positions in various stages of the recruitment process, and two vacant positions are being deleted. Because this is a new department, data is not available to show an annual vacancy rate, but it is estimated to be approximately 3 percent based on the number and

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classification of positions in the department. Further, EMD does not have a significant percentage of vacant positions. EMD has a 3 percent vacancy rate. On average, vacancies are filled within 60 days.

Budgetary Considerations

During the development of EMD's organizational structure, and in partnership with the County Executive Office, it was determined the need for key operational staff. The key staff include an EMD deputy director to oversee administrative business and act in the director's absence; a Buyer II to facilitate the procurement of good and services and to ensure the adherence of county purchasing guidelines; and a senior public information specialist who can act as a liaison between the department and the media, and be the spokesperson for the department. These positions will be filled in FY 15/16 and are included in the FY 16/17 personnel budget. In addition, EMD is relocating the Office of Emergency Services (OES) staff from the basement of the County Administrative Center (CAC) in downtown Riverside to office space adjoining the EMD Riverwalk facility. This will increase the rent/lease cost for EMD in the FY 16/17. It should be noted, however, that funds transferred from Cal/Fire/OES for building maintenance and janitorial costs and space at the CAC will offset some of the cost for the additional office space at Riverwalk.

In order to assist EMD in becoming a new department, an additional \$275,000 in general fund support for FY 16/17 is requested to cover the cost of the EMD deputy director and 1 – 2 Business Systems Analyst. As stated above, these positions provide EMD with infrastructure to complete its strategic objectives. EMD has worked closely with the Executive Office to create a sustainable program and organizational structure that will provide exceptional emergency response capabilities and overall safety for the residents of Riverside County.

EMD is purchasing 38 PSEC radios that are required as specified within the county's all hazards emergency operations plan (EOP) and as part of the county's continuity of operations plan (COOP), which is still being developed. PSEC operational costs are currently being negotiated for FY 16/17. Ongoing operational costs are covered through Federal grants and EMS service fees. When it becomes necessary, outdated PSEC Radios will be used as a trade-in toward the upgrade of next generation's radios.

INDIGENT DEFENSE

Description of Major Services

Indigent defense provides legal defense services to the impoverished, as directed by the court, in criminal, juvenile and probate matters. Services also are provided in some family law cases, including termination of parental rights. Four private firms under contract with the county provide assistance when the Public Defender declares a representation conflict.

Budgetary Considerations

Indigent Defense has been administered by the Executive Office since April 2013. The contracts for Indigent Defense services were renewed on March 1, 2014. Indigent Defense administration also includes conflict capital case assignment and contract administration. The alternate public defender/capital defender office was dissolved as of FY 14/15 at the Law Office of the Public Defender's request.

The budget for FY 16/17 is being reduced to reflect the current level of support needed for indigent defense. The budget will be monitored through out the year to determine if the needs have increased. The number of cases that require indigent defense or capital conflict counsel will determine this.

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NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM (NPDES)

Description of Major Services

The Executive Office administers and coordinates the Municipal Separate Storm Sewer System permit (MS4) compliance program within the unincorporated county area to protect public health and safety. The three regional water quality control boards (Santa Ana, San Diego, and Colorado) whose regulatory boundaries are located within the county enforce this federally mandated NPDES program. Renewal of these MS4 permits typically occurs every five to seven years, and requires the county to participate in a multitude of program development initiatives in order to help mitigate the effects of urban runoff quality and quantity associated with new development, and in some cases, redevelopment.

Budgetary Considerations

The FY 16/17 recommended budget for this budget unit is \$1 million. This budget unit is 100 percent funded by the general fund and expenditures include salary and benefits for one full time employee, payment of implementation plan fees for each watershed MS4 permit, payment of fees for the legally impaired Santa Ana River, Lake Elsinore, and Canyon Lake. This budget unit also pays for other state mandated storm water obligations for the county. As the state and the three regional water quality control boards continually adopt policies reflective of increases in regulatory requirements tied to urban runoff and storm water quality, this budget unit will likely see increased, manageable budgetary pressures in the next three to five years.

PLANNING

Description of Major Services

The Planning Department processes private development entitlement applications for residential, commercial, industrial, and other land use projects. These include tract maps, parcel maps, general plan amendments, zoning ordinance amendments, plot plans, conditional use permits, etc. The Planning Department also updates the county General Plan as appropriate and conducts advanced planning functions which are funded by the General Fund. The proposed advanced planning functions for FY 16/17 include completing the update of the Housing Element, and working with communities in proactive planning initiatives such as the SR 74 Business Corridor Plan, the Lakeland Village Plan, the Winchester Community Plan, Wine Country Plan implementation, Cabazon Area Plan, Thousand Palms Area Plan, and others. The Planning Department is also working on the next comprehensive update of the Zoning Ordinance to assist in furthering the goal of being more business-friendly.

Planning is a general fund budget unit that receives roughly half its revenue from development through the Deposit Based Fee (DBF) program for review of current planning cases, while general fund support covers advanced planning work on the general plan update and other county initiatives described above. Major expenses are salaries of staff, and outside Professional Services contracts for contract planners and special projects, including elements of the general plan. The budget for Planning authorizes 26 regular positions, of which 24 are currently filled and 3 are vacant, and 1 of those is being deleted. Planning utilizes professional services consulting firms to assist in providing staffing support to core Planning staff. Additionally, the general fund supports front counter operations, which deals directly with the public on planning and permitting inquiries, on the 9th floor through the Planning budget. TLMA staff is working with the Executive Office and EDA-Facilities on a remodel plan for the front counter in Riverside. The Department does not have any major asset acquisitions planned for the budget year.

Budgetary Considerations

Included in the baseline Planning budget is funding for an additional ombudsperson position as part of our Permit Assistance Team. This will result in a total of four positions countywide (3 for Western county

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and one in the Palm Desert office,) with three positions currently filled. The position will be housed in the Consolidated Counter division. The Executive Office has chosen Planning to be reviewed by KPMG. Any budget or operational changes as a result of this review will be discussed with the Board of Supervisors prior to implementation.

PROBATION

Description of Major Services

The Probation Department is a diversified public safety agency with a budget exceeding \$126 million, with 1,136 total authorized positions, of which 1,000 positions are filled and 136 are vacant. The department is comprised of four divisions: Administration and Support, Probation Field Services, Juvenile Institutions, which are summarized in this section, and Court Placement, which is summarized under the Public Assistance section elsewhere in this document.

Administration and Support

The executive team and administration provide leadership and operational support to the department's other divisions and programs. The unit provides public information and marketing, human resources, background investigations, internal affairs and investigation, training and staff development, risk management, budget development and reporting, fiscal oversight, procurement, contracting and grant management.

Probation Field Services

This unit supports adult and juvenile programs and services. Pursuant to Penal Code §§1203-1205.5, and §1215, the Adult Services Division provides investigation services to the courts and supervises court-ordered adult offenders. This unit also operates day reporting centers that offer a variety of services and programs to help high-risk offenders return to the community with skills that will help them succeed. A key goal for the probationers who were released from state prison as part of the 2011 Criminal Justice Realignment is reduced recidivism coupled with making better personal choices. Field Services officers are involved in drug, gang and sex offender multi-agency task forces.

Field Services is also responsible for implementing grant-funded programs including the Evidence Based Probation Supervision Program as provided by Senate Bill 678 and 2011 Criminal Justice Realignment as provided by Assembly Bills 109 and 118. Criminal Justice Realignment shifts the responsibility for parolee supervision from the state to county probation departments. As part of the realignment effort, Field Services provides supervision for former state prison inmates released at the completion of their terms if the most recent criminal conviction was non-violent, non-serious crime and/or one that does not require the individual to register as a sex offender.

Under Welfare and Institutions Code §§601-827, the Juvenile Services Division provides intake and investigation services to the juvenile court, as well as supervision and placement of juvenile offenders who are wards of the court. Probation officers also work collaboratively with other law enforcement agencies and community based agencies to provide pre-delinquency, early intervention programs. One of the most successful early intervention efforts is the Youth Accountability Teams (YAT). These teams, comprised of probation officers, peace officers, district attorneys, non-profit groups and school districts identify and intervene with school students who have manifested negative behaviors in the school or community. A YAT out-growth has been the Youth Strength Academy. These week long camps target youth at risk for entering the justice system. The academies operate during school vacation periods and offer a combination of education, motivation, sports and recreational opportunities. In September 2015, the department analyzed historical data for 668 youth who participated in one of the academies. At the

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end of twenty-four months, 76 percent remained law abiding, a tremendous percentage given that all were selected on the basis of high-risk factors.

Juvenile Institutions

This division operates 366 beds in three detention facilities (Riverside, Southwest, and Indio) that house juveniles awaiting court hearings or placement and commitment under Welfare and Institutions Code §602. The Youthful Offender Program (YOP) provides treatment in the Indio and Riverside juvenile halls. Youth treatment and education centers (YTEC) provide re-entry and aftercare services to assist youth as they transition back into the community. Currently there is a YTEC effort at Indio Juvenile Hall. Intake, treatment and the visiting area will be remodeled at Indio following receipt of SB81 second round funding. In the second quarter of FY 16/17, the Alan M. Crogan YTEC will open in Riverside. This 106-bed facility will provide essential services for the youth living in western Riverside County.

Budgetary Considerations

The Probation Department anticipates a significant reduction in Title IV-E funding due to changes in Federal and State regulations. Funding reductions, coupled with increased internal costs, have placed a significant strain on the Department's ability to perform its core functions. In response, the County Executive Office recommends allocating an additional \$3.5 million dollars in county funding to partially mitigate revenue shortfalls thus avoiding personnel reductions and maintaining juvenile supervision services; and to provide youth treatment and education programming in the eastern region. The Department requests an additional \$4.8 million to maintain operational capacity to its institutional operations and fund resources to meet ongoing initiatives.

PUBLIC DEFENDER

Description of Major Services

Attorneys from the Law Offices of the Public Defender represent all court-appointed indigents accused of crimes and/or in need of legal representation in all adult and juvenile courts within the county, including felony courts, misdemeanor courts, mental health courts, veteran's courts, drug courts, domestic violence courts, homeless courts, realignment and parole courts, Prop. 47 relief, civil contempt proceedings, and more. Offices are located in Riverside, Indio, Banning and southwest county. The department's mission is to promote justice and protect the Constitutional rights of every client by providing the highest quality legal representation.

Budgetary Considerations

The department has been actively minimizing the impact of budget impacts. They have not replaced high-ranking management positions. They have replaced departing lawyers with entry-level positions. They have initiated a volunteer attorney program and an inter-office training program. They are also actively improving efficiencies in the office and the courtrooms.

For FY 16/17, the department requested an additional \$2.1 million to fund increased salary and benefits costs, and \$1.2 million to cover increased internal service costs. These are both a carryover of cost increases from FY 15/16 into FY 16/17. In addition, in March 2015, department staff relocated into offices in the new Indio Law Building. While the department does not pay rent for the space, it does pay operation and maintenance expenses, and it requested an additional \$60,000 per year to cover increases in these charges in FY 16/17. The department will not be able to absorb these cumulative cost increases without necessitating layoffs that would diminish the department's ability to carry out its core mission.

Consequently, the Executive Office recommended increasing the department's ongoing general fund

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support by \$1.5 million in FY 15/16 to offset a portion of these cost increases and maintain existing staff, with the intent that this increase carry over into FY 16/17. The resulting recommended budget for the department contains 251 regular authorized positions, of which 235 positions are funded, 233 positions are currently filled, and 18 are currently vacant.

PUBLIC GUARDIAN

Description of Major Services

RUHS - Behavioral Health Public Guardian is responsible for investigating and authorizing the mental health treatment and placement of court-assigned persons as well as providing state mandated conservatorship and estate administration services. The Probate Code requires the county, following a court order, to manage housing and estates of the physically disabled and those with dementia who may be subject to physical or financial abuse or neglect.

Budgetary Considerations

The FY 16/17 budget for Public Guardian is \$5.0 million, with 41 permanent authorized positions, of which 40 are filled and 1 is vacant. County general fund support is maintained at the FY 15/16 level of \$1.3 million. There are no significant budgetary considerations requested for FY 16/17. Superior Court judges have requested that the Public Guardian increase staffing in order to provide more timely services to conservatorship clients. However, the court does not provide funding for this function. The department will closely monitor costs and service levels required by the Superior Court.

SHERIFF

Description of Major Services

The Sheriff's mission statement: "In partnership with the public, we serve to protect the public by the suppression and prevention of crime, and the reduction of criminal recidivism, and perform all mandates of the Office of Sheriff as provided in the U.S. Constitution and laws of the State of California including the investigation and enforcement of violations of federal and state laws and local ordinances in a fair and reasonable manner; and serve the superior and municipal courts by providing court security, service of civil process, and execution of lawful orders of the court, and maintain the county jails and prisoners committed therein as prescribed by law in a fair and humane manner."

The mission is accomplished by more than 4,000 dedicated men and women either directly on patrol, in the courts, in correctional facilities, or indirectly through supportive services. Each division has specific responsibilities as described below.

Administration

The division provides executive leadership, long-term vision, oversight, general orders (policies and procedures), professional standards, internal investigations, civil litigation coordination, permits for carrying a concealed-weapon, legislative review and public information. The budget for this unit deletes 2 positions to an authorized level of 65 positions, of which 54 are filled and 11 will be vacant.

Support Services

The division provides resources and logistical support required to fulfill the Sheriff's law enforcement mission. Included in this unit are accounting, finance, personnel, recruiting, records, dispatch, information technology services, purchasing, grant administration, and contract management for 18 cities

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as well as school and special districts. The budget deletes 2 positions to an authorized level of 452 positions, of which 33 are filled and 114 will be vacant.

Patrol

The division responds to calls for service, conducts investigations, detects and prevents crime through community policing efforts, and makes arrests from ten stations across the county. Specialized policing services are provided including regional and joint efforts, e.g. gang task forces. Law enforcement service in the unincorporated area is at 1.04 sworn officers per 1,000 residents. The Sheriff recommends adding officers during FY 16/17 to bring the ratio to 1:08 officers per 1,000 residents. The Sheriff is the law enforcement agency in 17 cities, and provides service to three community service districts, 13 school districts, the Morongo Band of Mission Indians, the March Joint Powers Authority, and Riverside University Medical Center. The budget deletes 2 positions to an authorized level of 2,038 positions, of which 1,796 are filled and 242 will be vacant.

Corrections

The Robert Presley Detention Center (Riverside), Larry D. Smith Detention Center (Banning), Southwest Detention Center (French Valley), Indio Jail and Blythe Jail are managed by this division. The five facilities provide 3,916 beds for the more than 54,000 persons booked annually. The department remains under a federal court order to keep occupancy no greater than 93 percent system-wide. In mid-FY 17/18 the new facility in Indio is due to open and which will add 1,273 beds. Corrections administers the Head Count Management Unit, which supervises alternatives to incarceration including but not limited to: work release, supervised electronic release and referral to fire camp programs. To meet the demands of realignment, which requires housing adjudicated persons for three or more years if their offenses meet specific criteria, the Sheriff is renting beds in Imperial County. The budget adds 7 positions for a total of 2,124 authorized positions, of which 1,487 positions are filled and 637 will be vacant.

Court Services

Court Services provides facility entry screening and courtroom security in all Riverside County Superior Courts. The bureau also serves and enforces all writs, orders, warrants of arrest, and other civil processes issued by the court or the public. The budget authorizes 197 positions, of which 186 positions are filled and 11 are currently vacant.

County Administrative Center Security

Under the direction of Court Services, sworn officers and a contract provider deliver enhanced security at the County Administrative Center in Riverside. The budget authorizes 3 positions, all of which are currently filled.

Ben Clark Training Center

Named for a former Sheriff, the facility provides sworn and correctional academies that meet the state of California's peace officer and correctional officer training standards. The facility is also the site for 911 operator training as well as continuing education and special courses for sworn, correctional, and civilian personnel. The budget adds 3 positions for a total of 99 authorized positions, of which 65 positions are filled and 34 will be vacant.

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Coroner

Added to the Sheriff's responsibilities in January 2011 the Coroner investigates and reports on all the violent, sudden, or unusual deaths of persons within the county as established by California law. Bureaus are located in Perris and Indio. The budget authorizes 65 positions, of which 56 positions are filled and 13 are currently vacant.

Public Administrator

The California Probate Code authorizes the staff in this bureau to investigate and administer the estates of Riverside County residents who die without someone available or willing to handle their affairs. The budget authorizes 18 positions, of which 17 positions are filled and 1 is vacant.

CAL-ID

CAL-ID provides a fingerprint identification system. Riverside and San Bernardino counties jointly are a state recognized regional agency. Funding for the fingerprint system comes from member agency assessments and is held in trust.

CAL-DNA

Riverside CAL-ID entered into an agreement with San Bernardino County to develop a regional DNA laboratory to support law enforcement agencies in both counties. Funding comes from city and agency assessments of 91 cents per capita imposed on all cities and unincorporated areas of both counties as well as from CAL-ID trust fund revenue.

CAL-PHOTO

CAL-Photo funds the Riverside and San Bernardino counties computerized photo-imaging system used to identify suspects. This function is funded with penalty assessments imposed by the state on criminal court cases and dispositions.

As part of his commitment to provide efficient and effective responses and services for the residents of Riverside County, the Sheriff is working with consultants from KPMG on identified goals. These include: a detailed review and analysis of patrol work demands and supply factors; a review of the demands of investigation work; investing in technology and strategies to provide enhanced formation for management; an activity based staffing model for all jails; expansion of the jail utilization study begun by California Forward; additional programming for inmates; investing in an upgraded jail information management system; and, contract reporting, liability cost allocation and service rates and to explore succession, development and mentoring programs department-wide.

Budgetary Considerations

As a result of unfunded labor increases and rising operating cost, the Sheriff's Department began FY 2015-16 operating under a chronic structural deficit. It has been recent policy to defer related budget adjustments to the end of the fiscal year, allowing for a more accurate assessment of the Department's additional budgetary requirement. However, the lack of funding certainty makes it difficult for the Sheriff's Department to manage its strategic objectives and achieve budgetary balance.

As contained in the FY 2015-16 Third Quarter Report, \$25 million dollars in on-going funding was added to the Sheriff's budget to correct the Department's current year deficit and bring the Sheriff closer to structural balance. In order to preserve county reserves, the County Executive Office recommends a \$1 million dollar reduction in funding as part of the FY 2016-17 Recommend Budget, resulting in a net increase of \$24 million dollars relative to the Sheriff's FY 2015-16 beginning budget. Furthermore, the

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Sheriff's Department is actively engaged with KPMG in an effort to identify and capture additional efficiencies. The resulting budgetary saving should help mitigate any residual budget shortfall and establish the basis for a sustainable budget in the out years.

State Controller Schedules

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Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

FUND: 10000 Budget Unit: CONTRIBUTION TO TRIAL COURT
DEPT: 1100900000 Function: PUBLIC PROTECTION
Activity: JUDICIAL

Other Revenue	\$	5	\$	10	\$	10	\$	21
Total Revenue	\$	5	\$	10	\$	10	\$	21
Services and Supplies	\$	1,229	\$	782,850	\$	782,846	\$	782,857
Other Charges		28,217,220		28,700,000		28,700,000		28,700,000
Total Expenditures/Appropriations	\$	28,218,449	\$	29,482,850	\$	29,482,846	\$	29,482,857
Net Cost	\$	28,218,444	\$	29,482,840	\$	29,482,836	\$	29,482,836

FUND: 10000 Budget Unit: CONFIDENTIAL COURT ORDERS
DEPT: 1103300000 Function: PUBLIC PROTECTION
Activity: JUDICIAL

Services and Supplies	\$	534,356	\$	530,014	\$	530,314	\$	530,314
Other Charges		64,271		-		-		-
Operating Transfers Out		15,000		30,000		30,000		30,000
Total Expenditures/Appropriations	\$	613,627	\$	560,014	\$	560,314	\$	560,314
Net Cost	\$	613,627	\$	560,014	\$	560,314	\$	560,314

FUND: 22450 Budget Unit: MULTI-SPEC HABITAT PLAN
DEPT: 1103600000 Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

Rev Fr Use Of Money&Property	\$	13.046	\$	12.000	\$	15,000	\$	15.000
Charges For Current Services		4,264.415		4,200.000		4,530,000		4,530,000
Total Revenue	\$	4,277,461	\$	4,212,000	\$	4,545,000	\$	4,545,000
Services and Supplies	\$	2,948,011	\$	2,852,974	\$	3,193,686	\$	3,193,686
Other Charges		911,436		1,087,026		1,091,314		1,091,314
Operating Transfers Out		260,000		260,000		260,000		260,000
Total Expenditures/Appropriations	\$	4,119,447	\$	4,200,000	\$	4,545,000	\$	4,545,000
Net Cost	\$	(158,014)	\$	(12,000)	\$	-	\$	-

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1	2	3		4	

FUND: 10000
DEPT: 1103900000

Budget Unit: COURT FACILITIES
Function: PUBLIC PROTECTION
Activity: JUDICIAL

Services and Supplies	\$ 1,948,541	\$ 2,034,139	\$ 2,034,139	\$ 2,034,139
Other Charges	4,473,485	2,753,820	2,753,820	2,753,820
Operating Transfers Out	-	107,161	107,161	107,161

Total Expenditures/Appropriations \$ 6,422,026 \$ 4,895,120 \$ 4,895,120 \$ 4,895,120

Net Cost \$ 6,422,026 \$ 4,895,120 \$ 4,895,120 \$ 4,895,120

FUND: 10000
DEPT: 1104300000

Budget Unit: COURT TRANSCRIPTS
Function: PUBLIC PROTECTION
Activity: JUDICIAL

Services and Supplies	\$ 1,315,290	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Other Charges	154,802	-	-	-

Total Expenditures/Appropriations \$ 1,470,092 \$ 1,500,000 \$ 1,500,000 \$ 1,500,000

Net Cost \$ 1,470,092 \$ 1,500,000 \$ 1,500,000 \$ 1,500,000

FUND: 10000
DEPT: 1104400000

Budget Unit: GRAND JURY ADMIN
Function: PUBLIC PROTECTION
Activity: JUDICIAL

Salaries and Benefits	\$ 95,078	\$ 123,573	\$ 111,503	\$ 111,503
Services and Supplies	323,041	443,898	455,968	455,968

Total Expenditures/Appropriations \$ 418,119 \$ 567,471 \$ 567,471 \$ 567,471

Net Cost \$ 418,119 \$ 567,471 \$ 567,471 \$ 567,471

FUND: 10000
DEPT: 1105000000

Budget Unit: NPDES
Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

Salaries and Benefits	\$ 337,240	\$ 139,415	\$ 148,471	\$ 148,471
Services and Supplies	734,771	843,115	830,529	830,529
Other Charges	11,469	11,470	5,000	5,000
Operating Transfers Out	-	6,000	16,000	16,000

Total Expenditures/Appropriations \$ 1,083,480 \$ 1,000,000 \$ 1,000,000 \$ 1,000,000

Net Cost \$ 1,083,480 \$ 1,000,000 \$ 1,000,000 \$ 1,000,000

FUND: 21410
DEPT: 1105200000

Budget Unit: **Comm Recidivism Reduction Prog**
Function: **PUBLIC PROTECTION**
Activity: **DETENTION AND CORRECTION**

Other Revenue	\$ -	\$ 750,000	\$ 450,000	\$ 450,000
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Total Revenue \$ - \$ 750,000 \$ 450,000 \$ 450,000

Services and Supplies	\$ -	\$ 200,000	\$ 350,000	\$ 350,000
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Total Expenditures/Appropriations \$ - \$ 200,000 \$ 350,000 \$ 350,000

Net Cost \$ - \$ (550,000) \$ (100,000) \$ (100,000)

FUND: 10000
DEPT: 1109900000

Budget Unit: **INDIGENT DEFENSE**
Function: **PUBLIC PROTECTION**
Activity: **JUDICIAL**

Charges For Current Services	\$ 145,059	\$ 105,000	\$ 124,000	\$ 124,000
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Other Revenue	1	-	-	-
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Total Revenue \$ 145,060 \$ 105,000 \$ 124,000 \$ 124,000

Services and Supplies	\$ 10,513,828	\$ 10,755,500	\$ 10,987,400	\$ 10,987,400
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Other Charges	-	250,000	-	-
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Total Expenditures/Appropriations \$ 10,513,828 \$ 11,005,500 \$ 10,987,400 \$ 10,987,400

Net Cost \$ 10,368,768 \$ 10,900,500 \$ 10,863,400 \$ 10,863,400

FUND: 10000
DEPT: 1200200000

Budget Unit: **COUNTY CLERK-RECORDER**
Function: **PUBLIC PROTECTION**
Activity: **OTHER PROTECTION**

Charges For Current Services	\$ 16,948,297	\$ 16,107,758	\$ 17,027,140	\$ 17,027,140
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Other Revenue	1,429	903	901	901
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Total Revenue \$ 16,949,726 \$ 16,108,661 \$ 17,028,041 \$ 17,028,041

FUNDED POSITIONS: See Attachment A

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 11,346,579	\$ 12,338,830	\$ 16,699,855	\$ 16,699,855
Services and Supplies	4,965,325	5,570,034	7,001,274	7,001,274
Other Charges	16,474	101	-	-
Fixed Assets	1,397,642	357,705	533,163	533,163
Operating Transfers Out	4,139,573	-	-	-
Intrafund Transfers	(209,167)	(154,598)	(4,705,712)	(4,705,712)

Total Expenditures/Appropriations	\$ 21,656,426	\$ 18,112,072	\$ 19,528,580	\$ 19,528,580
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Net Cost	\$ 4,706,700	\$ 2,003,411	\$ 2,500,539	\$ 2,500,539
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FUND: 10000
DEPT: 2000100000

Budget Unit: **Emergency Management Department**
Function: **PUBLIC PROTECTION**
Activity: **OTHER PROTECTION**

Intergovernmental Revenues	\$ -	\$ -	\$ 3,700,810	\$ 3,700,810
Charges For Current Services	-	-	6,581,000	6,581,000
Other Revenue	-	-	1,784,540	1,784,540

Total Revenue	\$ -	\$ -	\$ 12,066,350	\$ 12,066,350
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Salaries and Benefits	\$ -	\$ -	\$ 6,142,815	\$ 6,142,815
Services and Supplies	-	-	8,129,844	8,129,844
Other Charges	-	-	2,078,036	2,078,036
Fixed Assets	-	-	228,000	228,000
Intrafund Transfers	-	-	(1,706,602)	(1,706,602)

Total Expenditures/Appropriations	\$ -	\$ -	\$ 14,872,093	\$ 14,872,093
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Net Cost	\$ -	\$ -	\$ 2,805,743	\$ 2,805,743
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FUND: 21800
DEPT: 2000100000

Budget Unit: **Bioterrorism Preparedness**
Function: **PUBLIC PROTECTION**
Activity: **OTHER PROTECTION**

Intergovernmental Revenues	\$ -	\$ -	\$ 351,285	\$ 351,285
Charges For Current Services	-	-	-	-

Total Revenue	\$ -	\$ -	\$ 351,285	\$ 351,285
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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$	-	\$	-	\$	844,921	\$	844,921
Services and Supplies		-		-		1,102,584		1,102,584
Other Charges		-		-		283,240		283,240
Intrafund Transfers		-		-		(1,879,460)		(1,879,460)

Total Expenditures/Appropriations	\$	-	\$	-	\$	351,285	\$	351,285
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Net Cost	\$	-	\$	-	\$	-	\$	-
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FUND: 21810
DEPT: 2000100000

Budget Unit: Hospital Preparedness Program
Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

Intergovernmental Revenues	\$	-	\$	-	\$	107,182	\$	107,182
Charges For Current Services		-		-		-		-

Total Revenue	\$	-	\$	-	\$	107,182	\$	107,182
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Salaries and Benefits	\$	-	\$	-	\$	267,660	\$	267,660
Services and Supplies		-		-		494,572		494,572
Intrafund Transfers		-		-		(655,050)		(655,050)

Total Expenditures/Appropriations	\$	-	\$	-	\$	107,182	\$	107,182
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Net Cost	\$	-	\$	-	\$	-	\$	-
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FUND: 10000
DEPT: 2200100000

Budget Unit: DISTRICT ATTORNEY: CRIMINAL
Function: PUBLIC PROTECTION
Activity: JUDICIAL

Fines, Forfeitures & Penalties	\$	3,275.042	\$	3,090.850	\$	1,500	\$	1,500
Intergovernmental Revenues		34,135.302		42,605.845		43,735,075		43,735,075
Charges For Current Services		3,311.898		2,551.500		3,352,111		3,352,111
Other In-Lieu And Other Govt		16.166		55.575		-		-
Other Revenue		453.146		264.030		261,400		261,400

Total Revenue	\$	41,191,554	\$	48,567,800	\$	47,350,086	\$	47,350,086
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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 96,041,435	\$ 103,377,811	\$ 97,004,912	\$ 103,004,912
Services and Supplies	10,747,246	13,526,675	13,241,424	13,241,424
Other Charges	691	1,425	-	-
Fixed Assets	103,478	55,200	2,770,563	2,770,563
Intrafund Transfers	(2,998,335)	(2,589,640)	(2,682,932)	(2,682,932)

Total Expenditures/Appropriations \$ 103,894,515 \$ 114,371,471 \$ 110,333,967 \$ 116,333,967

Net Cost \$ 62,702,961 \$ 65,803,671 \$ 62,983,881 \$ 68,983,881

FUND: 10000
DEPT: 2200200000

Budget Unit: **DISTRICT ATTORNEY: FORENSICS**
Function: **PUBLIC PROTECTION**
Activity: **JUDICIAL**

Fines, Forfeitures & Penalties	\$ 486,723	\$ 600,000	\$ 600,000	\$ 600,000
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Total Revenue \$ 486,723 \$ 600,000 \$ 600,000 \$ 600,000

Services and Supplies	\$ 468,113	\$ 600,000	\$ 600,000	\$ 600,000
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Total Expenditures/Appropriations \$ 468,113 \$ 600,000 \$ 600,000 \$ 600,000

Net Cost \$ (18,610) \$ - \$ - \$ -

FUND: 10000
DEPT: 2300100000

Budget Unit: **CHILD SUPPORT SERVICES**
Function: **PUBLIC PROTECTION**
Activity: **JUDICIAL**

Rev Fr Use Of Money&Property	\$ 2,747	\$ 7,100	\$ 7,100	\$ 7,100
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Intergovernmental Revenues	36,252,745	35,454,272	35,173,823	35,173,823
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Charges For Current Services	3,805	-	3,050	3,050
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Other Revenue	2,101	100,500	403,500	403,500
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Total Revenue \$ 36,261,398 \$ 35,561,872 \$ 35,587,473 \$ 35,587,473

Salaries and Benefits	\$ 26,030,151	\$ 27,828,303	\$ 27,079,179	\$ 27,079,179
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Services and Supplies	9,063,057	7,728,569	8,508,294	8,508,294
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Other Charges	-	5,000	-	-
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Total Expenditures/Appropriations \$ 35,093,208 \$ 35,561,872 \$ 35,587,473 \$ 35,587,473

Net Cost \$ (1,168,190) \$ - \$ - \$ -

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1	2	3		4	

FUND: 10000 Budget Unit: PUBLIC DEFENDER
DEPT: 2400100000 Function: PUBLIC PROTECTION
Activity: JUDICIAL

Intergovernmental Revenues	\$ 1,604,971	\$ 1,812,010	\$ 1,812,010	\$ 1,812,010
Charges For Current Services	224,844	207,326	183,231	183,231
Other Revenue	5,760	-	-	-
Total Revenue	\$ 1,835,575	\$ 2,019,336	\$ 1,995,241	\$ 1,995,241
Salaries and Benefits	\$ 31,686,608	\$ 33,427,377	\$ 32,547,045	\$ 34,047,045
Services and Supplies	4,062,159	4,658,965	3,627,333	3,627,333
Other Charges	31,822	1,000	1,000	1,000
Intrafund Transfers	(14,847)	-	-	-
Total Expenditures/Appropriations	\$ 35,765,742	\$ 38,087,342	\$ 36,175,378	\$ 37,675,378
Net Cost	\$ 33,930,167	\$ 36,068,006	\$ 34,180,137	\$ 35,680,137

FUND: 10000 Budget Unit: SHERIFF: ADMINISTRATION
DEPT: 2500100000 Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

Licenses, Permits & Franchises	\$ 120,123	\$ 135,863	\$ 130,000	\$ 130,000
Intergovernmental Revenues	12,872	7,000	7,000	7,000
Charges For Current Services	1,652,908	1,817,303	1,608,349	1,608,349
Other Revenue	25,295	-	-	-
Total Revenue	\$ 1,811,198	\$ 1,960,166	\$ 1,745,349	\$ 1,745,349
Salaries and Benefits	\$ 11,088,755	\$ 11,358,116	\$ 11,792,399	\$ 9,708,112
Services and Supplies	1,450,898	1,891,566	1,987,005	1,987,005
Other Charges	319,354	153,227	156,000	156,000
Fixed Assets	-	-	100,349	100,349
Intrafund Transfers	(14,097)	(14,671)	(15,318)	(15,318)
Total Expenditures/Appropriations	\$ 12,844,910	\$ 13,388,238	\$ 14,020,435	\$ 11,936,148
Net Cost	\$ 11,033,712	\$ 11,428,072	\$ 12,275,086	\$ 10,190,799

FUND: 10000 Budget Unit: SHERIFF: SUPPORT
DEPT: 2500200000 Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	
Licenses, Permits & Franchises	\$ 6,008	\$ 5,530	\$ 4,700	\$ 4,700	
Fines, Forfeitures & Penalties	4,064	-	-	-	
Rev Fr Use Of Money&Property	28	28	24	24	
Intergovernmental Revenues	15,296,454	16,106,066	16,052,514	16,052,514	
Charges For Current Services	17,674,720	17,871,020	19,505,447	19,505,447	
Other Revenue	129,165	-	-	-	
Total Revenue	\$ 33,110,439	\$ 33,982,644	\$ 35,562,685	\$ 35,562,685	
Salaries and Benefits	\$ 33,881,901	\$ 36,953,430	\$ 40,409,110	\$ 34,752,007	
Services and Supplies	9,144,172	9,946,257	11,705,628	11,705,628	
Other Charges	473,073	268,461	268,062	268,062	
Fixed Assets	34,580	492,162	641,435	641,435	
Intrafund Transfers	(76,687)	(94,503)	(100,263)	(100,263)	
Total Expenditures/Appropriations	\$ 43,457,039	\$ 47,565,807	\$ 52,923,972	\$ 47,266,869	
Net Cost	\$ 10,346,600	\$ 13,583,163	\$ 17,361,287	\$ 11,704,184	
FUND: 10000			Budget Unit: SHERIFF: PATROL		
DEPT: 2500300000			Function: PUBLIC PROTECTION		
			Activity: POLICE PROTECTION		
Licenses, Permits & Franchises	\$ 38,202	\$ 37,848	\$ 38,193	\$ 38,193	
Fines, Forfeitures & Penalties	724,091	15,500	13,957	13,957	
Rev Fr Use Of Money&Property	22,083	-	-	-	
Intergovernmental Revenues	52,725,903	58,789,526	55,085,132	55,085,132	
Charges For Current Services	172,207,772	172,149,110	184,440,617	184,440,617	
Other Revenue	3,264,765	90,430	106,133	106,133	
Total Revenue	\$ 228,982,816	\$ 231,082,414	\$ 239,684,032	\$ 239,684,032	
Salaries and Benefits	\$ 263,700,942	\$ 283,471,045	\$ 295,773,517	\$ 269,476,891	
Services and Supplies	48,291,953	60,651,678	65,434,571	65,434,571	
Other Charges	3,067,466	3,468,839	2,559,661	2,559,661	
Fixed Assets	1,014,361	324,518	676,138	676,138	
Intrafund Transfers	(1,426,582)	(1,387,788)	(527,996)	(527,996)	
Total Expenditures/Appropriations	\$ 314,648,140	\$ 346,528,292	\$ 363,915,891	\$ 337,619,265	
Net Cost	\$ 85,665,324	\$ 115,445,878	\$ 124,231,859	\$ 97,935,233	

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1	2	3		4	

FUND: 10000 Budget Unit: SHERIFF: CORRECTIONS
DEPT: 2500400000 Function: PUBLIC PROTECTION
Activity: DETENTION AND CORRECTION

Fines, Forfeitures & Penalties	\$ 6,177,579	\$ 3,152,520	\$ 2,965,950	\$ 2,965,950
Rev Fr Use Of Money&Property	224,219	192,865	185,869	185,869
Intergovernmental Revenues	65,790,228	85,370,432	86,144,488	86,144,488
Charges For Current Services	2,564,424	2,881,836	2,748,544	2,748,544
Other Revenue	2,665,153	2,286,855	553,500	553,500
Total Revenue	\$ 77,421,603	\$ 93,884,508	\$ 92,598,351	\$ 92,598,351

Salaries and Benefits	\$ 171,175,136	\$ 183,710,602	\$ 193,360,820	\$ 191,074,699
Services and Supplies	30,964,696	33,995,894	38,686,919	38,686,919
Other Charges	402,980	1,191,932	132,673	132,673
Fixed Assets	276,743	212,735	27,944	27,944
Intrafund Transfers	(10,538)	-	(9,945)	(9,945)
Total Expenditures/Appropriations	\$ 202,809,017	\$ 219,111,163	\$ 232,198,411	\$ 229,912,290
Net Cost	\$ 125,387,414	\$ 125,226,655	\$ 139,600,060	\$ 137,313,939

FUND: 10000 Budget Unit: SHERIFF: COURT SERVICES
DEPT: 2500500000 Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

Fines, Forfeitures & Penalties	\$ 432,390	\$ -	\$ -	\$ -
Rev Fr Use Of Money&Property	669	135	118	118
Intergovernmental Revenues	16,392,348	16,885,621	17,246,926	17,246,926
Charges For Current Services	3,003,142	4,388,136	4,420,722	4,420,722
Other Revenue	6,825	3,359	6,743	6,743
Total Revenue	\$ 19,835,374	\$ 21,277,251	\$ 21,674,509	\$ 21,674,509

Salaries and Benefits	\$ 24,229,988	\$ 25,896,046	\$ 27,267,645	\$ 23,441,456
Services and Supplies	3,750,651	4,530,431	4,139,365	4,139,365
Other Charges	72,939	542	542	542
Fixed Assets	19,416	13,800	-	-
Intrafund Transfers	(49,731)	(60,373)	(63,809)	(63,809)
Total Expenditures/Appropriations	\$ 28,023,263	\$ 30,380,446	\$ 31,343,743	\$ 27,517,554
Net Cost	\$ 8,187,889	\$ 9,103,195	\$ 9,669,234	\$ 5,843,045

FUNDED POSITIONS: See Attachment A

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1	2	3		4	

FUND: 10000 Budget Unit: SHERIFF: CAC SECURITY
DEPT: 2500600000 Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

Charges For Current Services	\$ 472	\$ -	\$ -	\$ -
Total Revenue	\$ 472	\$ -	\$ -	\$ -
Salaries and Benefits	\$ 486,357	\$ 544,266	\$ 555,848	\$ 440,863
Services and Supplies	163,495	367,550	358,410	358,410
Fixed Assets	-	20,664	-	-
Total Expenditures/Appropriations	\$ 649,852	\$ 932,480	\$ 914,258	\$ 799,273
Net Cost	\$ 649,380	\$ 932,480	\$ 914,258	\$ 799,273

FUND: 10000 Budget Unit: SHERIFF: TRAINING CENTER
DEPT: 2500700000 Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

Rev Fr Use Of Money&Property	\$ 768,540	\$ 691,862	\$ 701,628	\$ 701,628
Intergovernmental Revenues	925,869	691,080	831,082	831,082
Charges For Current Services	633,733	708,143	754,342	754,342
Other Revenue	566,002	483,269	520,000	520,000
Total Revenue	\$ 2,894,144	\$ 2,574,354	\$ 2,807,052	\$ 2,807,052
Salaries and Benefits	\$ 8,054,513	\$ 8,724,957	\$ 9,700,146	\$ 6,559,518
Services and Supplies	5,061,908	5,257,545	5,535,298	5,535,298
Other Charges	294,723	292,052	294,961	294,961
Fixed Assets	157,641	147,647	-	-
Intrafund Transfers	(15,538)	(8,319)	(15,797)	(15,797)
Total Expenditures/Appropriations	\$ 13,553,247	\$ 14,413,882	\$ 15,514,608	\$ 12,373,980
Net Cost	\$ 10,659,103	\$ 11,839,528	\$ 12,707,556	\$ 9,566,928

FUND: 10000 Budget Unit: SHERIFF: CORONER
DEPT: 2501000000 Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Rev Fr Use Of Money&Property	\$ 29,637	\$ 31,291	\$ 29,637	\$ 29,637
Intergovernmental Revenues	3,607,156	3,738,278	3,838,257	3,838,257
Charges For Current Services	693,830	648,155	680,469	680,469
Other Revenue	21,228	20,432	18,515	18,515
Total Revenue	\$ 4,351,851	\$ 4,438,156	\$ 4,566,878	\$ 4,566,878

Salaries and Benefits	\$ 7,155,880	\$ 7,640,092	\$ 8,261,910	\$ 6,105,972
Services and Supplies	2,115,959	2,609,747	2,763,333	2,763,333
Other Charges	-	102,999	6,840	6,840
Fixed Assets	-	-	-	-
Total Expenditures/Appropriations	\$ 9,271,839	\$ 10,352,838	\$ 11,032,083	\$ 8,876,145

Net Cost	\$ 4,919,988	\$ 5,914,682	\$ 6,465,205	\$ 4,309,267
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FUND: 10000
DEPT: 2501100000

Budget Unit: SHERIFF: PUBLIC ADMINISTRATOR
Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

Rev Fr Use Of Money&Property	\$ 4,093	\$ 2,773	\$ 2,800	\$ 2,800
Charges For Current Services	456,361	554,088	548,600	548,600
Other Revenue	4,453	5,160	5,000	5,000
Total Revenue	\$ 464,907	\$ 562,021	\$ 556,400	\$ 556,400

Salaries and Benefits	\$ 1,239,932	\$ 1,378,086	\$ 1,570,515	\$ 1,045,770
Services and Supplies	420,622	455,713	532,219	532,219
Other Charges	664	748	1,500	1,500
Fixed Assets	-	-	20,949	20,949
Total Expenditures/Appropriations	\$ 1,661,218	\$ 1,834,547	\$ 2,125,183	\$ 1,600,438

Net Cost	\$ 1,196,311	\$ 1,272,526	\$ 1,568,783	\$ 1,044,038
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FUND: 22250
DEPT: 2505100000

Budget Unit: SHERIFF: CAL-ID
Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

Rev Fr Use Of Money&Property	\$ 4,457	\$ 3,324	\$ 4,000	\$ 4,000
Intergovernmental Revenues	195	-	-	-
Charges For Current Services	3,358,887	4,940,738	4,930,878	4,930,878
Other Revenue	360,427	363,590	368,823	368,823
Total Revenue	\$ 3,723,966	\$ 5,307,652	\$ 5,303,701	\$ 5,303,701

FUNDED POSITIONS: See Attachment A

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

Salaries and Benefits	\$ 2,933,412	\$ 3,061,644	\$ 3,384,918	\$ 3,384,918
Services and Supplies	1,166,411	1,859,448	1,847,822	1,847,822
Other Charges	21,448	35,950	21,961	21,961
Fixed Assets	486,168	45,486	49,000	49,000

Total Expenditures/Appropriations \$ 4,607,439 \$ 5,002,528 \$ 5,303,701 \$ 5,303,701

Net Cost \$ 883,473 \$ (305,124) \$ - \$ -

FUND: 22250
DEPT: 2505200000

Budget Unit: SHERIFF: CAL-DNA
Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

Rev Fr Use Of Money&Property	\$ 317	\$ 500	\$ 500	\$ 500
Charges For Current Services	832,376	243,757	351,707	351,707

Total Revenue \$ 832,693 \$ 244,257 \$ 352,207 \$ 352,207

Services and Supplies	\$ 830,047	\$ 243,048	\$ 350,079	\$ 350,079
Other Charges	2,646	1,209	2,128	2,128

Total Expenditures/Appropriations \$ 832,693 \$ 244,257 \$ 352,207 \$ 352,207

Net Cost \$ - \$ - \$ - \$ -

FUND: 22250
DEPT: 2505300000

Budget Unit: SHERIFF: CAL-PHOTO
Function: PUBLIC PROTECTION
Activity: POLICE PROTECTION

Charges For Current Services	\$ 158,792	\$ 115,965	\$ 146,390	\$ 146,390
Other Revenue	-	520	-	-

Total Revenue \$ 158,792 \$ 116,485 \$ 146,390 \$ 146,390

Services and Supplies	\$ 131,146	\$ 115,837	\$ 145,256	\$ 145,256
Other Charges	(558)	648	1,134	1,134
Fixed Assets	28,204	-	-	-

Total Expenditures/Appropriations \$ 158,792 \$ 116,485 \$ 146,390 \$ 146,390

Net Cost \$ - \$ - \$ - \$ -

FUND: 10000
DEPT: 2600100000

Budget Unit: PROBATION: JUVENILE HALL
Function: PUBLIC PROTECTION
Activity: DETENTION AND CORRECTION

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Intergovernmental Revenues	\$ 20,280,736	\$ 25,461,234	\$ 26,281,008	\$ 26,281,008
Charges For Current Services	349,416	261,113	286,560	286,560
Other Revenue	59,785	10,538	-	-
Total Revenue	\$ 20,689,937	\$ 25,732,885	\$ 26,567,568	\$ 26,567,568
Salaries and Benefits	\$ 27,919,357	\$ 33,654,656	\$ 35,369,746	\$ 36,969,746
Services and Supplies	6,472,165	7,752,170	7,398,392	7,398,392
Other Charges	1,707,465	3,104,228	2,027,068	2,027,068
Fixed Assets	72,797	500,000	-	-
Total Expenditures/Appropriations	\$ 36,171,784	\$ 45,011,054	\$ 44,795,206	\$ 46,395,206
Net Cost	\$ 15,481,847	\$ 19,278,169	\$ 18,227,638	\$ 19,827,638

FUND: 10000 Budget Unit: PROBATION
DEPT: 2600200000 Function: PUBLIC PROTECTION
Activity: DETENTION AND CORRECTION

Fines, Forfeitures & Penalties	\$ -	\$ 21,000	\$ 25,000	\$ 25,000
Intergovernmental Revenues	39,659,967	51,217,026	56,346,705	56,346,705
Charges For Current Services	1,373,471	1,461,588	1,343,240	1,343,240
Other Revenue	1,411	1,092	-	-
Total Revenue	\$ 41,034,849	\$ 52,700,706	\$ 57,714,945	\$ 57,714,945
Salaries and Benefits	\$ 38,456,824	\$ 44,991,864	\$ 50,221,583	\$ 52,121,583
Services and Supplies	8,691,670	12,609,727	12,091,213	12,091,213
Other Charges	5,096,856	6,257,333	7,090,956	7,090,956
Fixed Assets	229,715	23,498	-	-
Intrafund Transfers	(623,617)	(673,308)	(769,625)	(769,625)
Total Expenditures/Appropriations	\$ 51,851,448	\$ 63,209,114	\$ 68,634,127	\$ 70,534,127
Net Cost	\$ 10,816,599	\$ 10,508,408	\$ 10,919,182	\$ 12,819,182

FUND: 10000 Budget Unit: PROBATION: ADMIN & SUPPORT
DEPT: 2600700000 Function: PUBLIC PROTECTION
Activity: DETENTION AND CORRECTION

Intergovernmental Revenues	\$ 2,368,983	\$ 2,638,111	\$ 4,554,923	\$ 4,554,923
Charges For Current Services	8,588	767	-	-
Other Revenue	1,515	932	-	-
Total Revenue	\$ 2,379,086	\$ 2,639,810	\$ 4,554,923	\$ 4,554,923

FUNDED POSITIONS: See Attachment A

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 7,610,435	\$ 9,022,462	\$ 9,392,294	\$ 9,392,294
Services and Supplies	2,632,068	2,826,261	3,036,745	3,036,745
Other Charges	2,571	4,523	2,791	2,791
Fixed Assets	22,017	5,282	-	-

Total Expenditures/Appropriations \$ **10,267,091** \$ **11,858,528** \$ **12,431,830** \$ **12,431,830**

Net Cost \$ **7,888,005** \$ **9,218,718** \$ **7,876,907** \$ **7,876,907**

FUND: 10000 Budget Unit: FIRE PROTECTION: FOREST
DEPT: 2700200000 Function: PUBLIC PROTECTION
Activity: FIRE PROTECTION

Rev Fr Use Of Money&Property	\$ 283.574	\$ 172.021	\$ 284,858	\$ 284.858
Intergovernmental Revenues	16,514,110	22,159,364	20,630,290	20,630,290
Charges For Current Services	50,388.871	55,726.095	59,992,182	61,004.659
Other Revenue	481.415	404.372	240,100	257.100

Total Revenue \$ **67,667,970** \$ **78,461,852** \$ **81,147,430** \$ **82,176,907**

Salaries and Benefits	\$ 19,778,071	\$ 19,890,181	\$ 22,195,038	\$ 22,195,038
Services and Supplies	96,163,510	105,080,716	107,361,049	106,584,967
Other Charges	2,054,601	3,160,253	3,688,384	3,688,384
Fixed Assets	864,066	1,073,166	957,160	957,160
Intrafund Transfers	(312,614)	(414,923)	(421,101)	(421,101)

Total Expenditures/Appropriations \$ **118,547,634** \$ **128,789,393** \$ **133,780,530** \$ **133,004,448**

Net Cost \$ **50,879,664** \$ **50,327,541** \$ **52,633,100** \$ **50,827,541**

FUND: 21000 Budget Unit: FIRE: NON FOREST
DEPT: 2700300000 Function: PUBLIC PROTECTION
Activity: FIRE PROTECTION

Taxes	\$ 37,599.911	\$ 40,879.782	\$ 40,597,634	\$ 40,597.634
Intergovernmental Revenues	473.287	487.885	473,288	473.288
Other Revenue	12,327.259	12,195.285	14,018,742	14,018.742

Total Revenue \$ **50,400,457** \$ **53,562,952** \$ **55,089,664** \$ **55,089,664**

Other Charges	\$ 48,584,865	\$ 53,562,952	\$ 57,156,886	\$ 57,156,886
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Total Expenditures/Appropriations \$ **48,584,865** \$ **53,562,952** \$ **57,156,886** \$ **57,156,886**

Net Cost \$ **(1,815,592)** \$ **-** \$ **2,067,222** \$ **2,067,222**

FUNDED POSITIONS: See Attachment A

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

FUND: 10000 Budget Unit: FIRE PROTECTION: CONTRACTS
DEPT: 2700400000 Function: PUBLIC PROTECTION
Activity: FIRE PROTECTION

Charges For Current Services	\$ 78,851,019	\$ 83,041,233	\$ 84,479,406	\$ 84,479,406
Other Revenue	846	-	-	-
Total Revenue	\$ 78,851,865	\$ 83,041,233	\$ 84,479,406	\$ 84,479,406
Salaries and Benefits	\$ 2,504,393	\$ 2,900,973	\$ 3,974,287	\$ 3,974,287
Services and Supplies	77,686,074	79,245,260	79,885,119	79,885,119
Fixed Assets	-	895,000	620,000	620,000
Total Expenditures/Appropriations	\$ 80,190,467	\$ 83,041,233	\$ 84,479,406	\$ 84,479,406
Net Cost	\$ 1,338,602	\$ -	\$ -	\$ -

FUND: 10000 Budget Unit: AGRICULTURAL COMMISSIONER
DEPT: 2800100000 Function: PUBLIC PROTECTION
Activity: PROTECTION_INSPECTION

Licenses, Permits & Franchises	\$ 34,301	\$ 34,000	\$ 34,000	\$ 34,000
Fines, Forfeitures & Penalties	54,139	99,000	55,000	55,000
Intergovernmental Revenues	1,980,626	2,178,844	2,378,000	2,378,000
Charges For Current Services	2,591,168	2,600,000	2,600,001	2,600,001
Total Revenue	\$ 4,660,234	\$ 4,911,844	\$ 5,067,001	\$ 5,067,001
Salaries and Benefits	\$ 4,427,101	\$ 4,823,752	\$ 4,763,070	\$ 4,763,070
Services and Supplies	847,315	900,714	1,111,553	1,111,553
Other Charges	25,572	30,000	35,000	35,000
Total Expenditures/Appropriations	\$ 5,299,988	\$ 5,754,466	\$ 5,909,623	\$ 5,909,623
Net Cost	\$ 639,754	\$ 842,622	\$ 842,622	\$ 842,622

FUND: 22500 Budget Unit: AGRICL COMM: RANGE IMPROVEMENT
DEPT: 2800200000 Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

Services and Supplies	\$ -	\$ 16,948	\$ 16,948	\$ 16,948	
Total Expenditures/Appropriations	\$ -	\$ 16,948	\$ 16,948	\$ 16,948	
Net Cost	\$ -	\$ 16,948	\$ 16,948	\$ 16,948	

FUND: 20200 Budget Unit: ENVIRONMENTAL PROGRAMS
DEPT: 3100500000 Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

Rev Fr Use Of Money&Property	\$ 3.169	\$ -	\$ -	\$ -	
Charges For Current Services	286.586	-	-	-	
Other Revenue	571.236	962.776	610,197	451.583	
Total Revenue	\$ 860,991	\$ 962,776	\$ 610,197	\$ 451,583	

Salaries and Benefits	\$ 518,327	\$ 592,550	\$ 594,445	\$ 436,060	
Services and Supplies	237,132	6,692	10,067	10,067	
Other Charges	21,461	659	5,685	5,456	
Total Expenditures/Appropriations	\$ 776,920	\$ 599,901	\$ 610,197	\$ 451,583	
Net Cost	\$ (84,071)	\$ (362,875)	\$ -	\$ -	

FUND: 20250 Budget Unit: BUILDING AND SAFETY
DEPT: 3110100000 Function: PUBLIC PROTECTION
Activity: PROTECTION_INSPECTION

Licenses, Permits & Franchises	\$ 3,130.953	\$ 2,871.562	\$ 3,119,653	\$ 2,991.593	
Charges For Current Services	4,032.413	4,060.057	4,470,000	4,545.893	
Other Revenue	4.284	4.355	4,250	4.250	
Total Revenue	\$ 7,167,650	\$ 6,935,974	\$ 7,593,903	\$ 7,541,736	

Salaries and Benefits	\$ 4,254,522	\$ 3,739,098	\$ 3,824,872	\$ 3,824,872	
Services and Supplies	1,055,899	1,730,850	1,848,239	1,848,239	
Other Charges	1,446,858	1,637,414	2,157,847	2,157,847	
Fixed Assets	-	28,797	14,000	14,000	
Total Expenditures/Appropriations	\$ 6,757,279	\$ 7,136,159	\$ 7,844,958	\$ 7,844,958	
Net Cost	\$ (410,371)	\$ 200,185	\$ 251,055	\$ 303,222	

FUND: 10000 Budget Unit: TLMA: PLANNING
DEPT: 3120100000 Function: PUBLIC PROTECTION
Activity: OTHER PROTECTION

FUNDED POSITIONS: See Attachment A

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Licenses, Permits & Franchises	\$ 24,700	\$ -	\$ -	\$ -
Intergovernmental Revenues	67,987	213,496	-	-
Charges For Current Services	3,399,713	4,377,942	4,796,783	4,235,684
Other Revenue	32,885	9,149	9,250	9,250
Total Revenue	\$ 3,525,285	\$ 4,600,587	\$ 4,806,033	\$ 4,244,934

Salaries and Benefits	\$ 2,311,754	\$ 3,287,433	\$ 4,330,842	\$ 3,769,743
Services and Supplies	2,950,366	4,078,386	3,685,903	3,485,903
Other Charges	628,937	1,248,646	1,935,156	2,135,156
Fixed Assets	-	28,464	-	-
Intrafund Transfers	-	-	(10,000)	(10,000)
Total Expenditures/Appropriations	\$ 5,891,057	\$ 8,642,929	\$ 9,941,901	\$ 9,380,802

Net Cost	\$ 2,365,772	\$ 4,042,342	\$ 5,135,868	\$ 5,135,868
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FUND: 10000
DEPT: 3140100000

Budget Unit: **CODE ENFORCEMENT**
Function: **PUBLIC PROTECTION**
Activity: **OTHER PROTECTION**

Licenses, Permits & Franchises	\$ 40,683	\$ 25,822	\$ 23,240	\$ 23,240
Fines, Forfeitures & Penalties	559,099	566,897	440,485	440,485
Intergovernmental Revenues	1,100,816	983,450	1,050,000	1,050,000
Charges For Current Services	1,118,935	2,253,634	2,626,948	2,626,948
Other Revenue	328,257	322,195	320,305	320,305
Total Revenue	\$ 3,147,790	\$ 4,151,998	\$ 4,460,978	\$ 4,460,978

Salaries and Benefits	\$ 7,845,280	\$ 8,713,044	\$ 9,287,731	\$ 9,287,731
Services and Supplies	3,039,955	2,918,190	2,795,815	2,795,815
Other Charges	1,224,527	1,858,423	1,737,701	1,737,701
Fixed Assets	33,955	22,585	-	-
Intrafund Transfers	-	(975)	(1,000)	(1,000)
Total Expenditures/Appropriations	\$ 12,143,717	\$ 13,511,267	\$ 13,820,247	\$ 13,820,247

Net Cost	\$ 8,995,927	\$ 9,359,269	\$ 9,359,269	\$ 9,359,269
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FUND: 10000
DEPT: 4100100000

Budget Unit: **MENTAL HEALTH: PUBLIC GUARDIAN**
Function: **PUBLIC PROTECTION**
Activity: **OTHER PROTECTION**

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4
Intergovernmental Revenues	\$ 3,208,352	\$ 3,522,281	\$ 3,255,269	\$ 3,255,269	
Charges For Current Services	373,107	457,224	396,462	396,462	
Other Revenue	-	3	3	3	
Total Revenue	\$ 3,581,459	\$ 3,979,508	\$ 3,651,734	\$ 3,651,734	
Salaries and Benefits	\$ 2,633,258	\$ 3,059,848	\$ 3,328,603	\$ 3,328,603	
Services and Supplies	2,069,416	2,337,698	1,772,045	1,772,045	
Intrafund Transfers	(72,447)	(72,447)	(103,323)	(103,323)	
Total Expenditures/Appropriations	\$ 4,630,227	\$ 5,325,099	\$ 4,997,325	\$ 4,997,325	
Net Cost	\$ 1,048,768	\$ 1,345,591	\$ 1,345,591	\$ 1,345,591	
FUND: 10000		Budget Unit: ANIMAL SERVICES			
DEPT: 4200600000		Function: PUBLIC PROTECTION			
		Activity: OTHER PROTECTION			
Licenses, Permits & Franchises	\$ 780,038	\$ 959,906	\$ 1,134,900	\$ 1,174,000	
Charges For Current Services	8,903,866	9,438,523	6,526,140	9,489,640	
Other Revenue	239,347	136,473	110,900	120,000	
Total Revenue	\$ 9,923,251	\$ 10,534,902	\$ 7,771,940	\$ 10,783,640	
Salaries and Benefits	\$ 14,574,514	\$ 16,239,063	\$ 11,875,166	\$ 17,301,403	
Services and Supplies	7,059,815	8,335,629	5,785,513	7,770,976	
Other Charges	13,739	30,256	16,000	16,000	
Fixed Assets	137,802	129,863	7,555	7,555	
Intrafund Transfers	(1,521,230)	(1,520,984)	(1,520,000)	(1,520,000)	
Total Expenditures/Appropriations	\$ 20,264,640	\$ 23,213,827	\$ 16,164,234	\$ 23,575,934	
Net Cost	\$ 10,341,389	\$ 12,678,925	\$ 8,392,294	\$ 12,792,294	

County of Riverside

Recommended Budget

Fiscal Year 2016/17

PUBLIC WAYS AND FACILITIES

INTRODUCTION

Public ways and facilities budget units perform activities related to public ways and transportation terminals.

AVIATION DEPARTMENT

Description of Major Services

Riverside County owns and operates five airports throughout the county that include Chiriaco Summit, French Valley, Hemet-Ryan, Jacqueline Cochran, and Blythe. These airports offer a variety of aviation services including hangar rentals, flight schools, fueling services, ground services, and restaurants.

Budgetary Considerations

Revenues for the Aviation division are received from on-site activities and aviation grants. On site activity revenue is received from airport tenant lease agreements, sales of aviation fuel, and some air show sponsorships. The expected operational revenue during FY 16/17 is \$3,022,206. This revenue will leave an expected shortfall of \$199,950, which for FY 16/17 will be funded from available fund balance from restricted program money.

Aviation grant revenues are primarily received from the FAA and the State for capital improvement grants. FAA approved grants are specific to projects and are received on a reimbursement basis. Matching funds are used from reserves received from the sale of the Desert Center Airport. The combined expected operational revenue during FY 16/17 is \$3.1 million. This revenue will fully cover all expenses.

The Aviation division currently has 15 authorized positions with 6 vacancies, and is requesting to delete 1 vacant position and add 3 new positions at the time of budget submission. Of the funded vacancies, 4 positions are currently being recruited, leaving 1 vacancy to be assessed during FY 16/17 for ultimate staffing needs. Positions being requested include an Airport Ops & Maintenance Supervisor that will handle the desert area airports, an Administrative Analyst to assist Aviation with detailed lease increases and negotiation issues being handled by County Counsel, and a Development Specialist to assist with air show and special event contracts that were previously outsourced.

MULTI-SPECIES HABITAT CONSERVATION PLAN

Description of Major Services

The FY 16/17 recommended budget of approximately \$4.5 million for the Multi-species Habitat Conservation Plan is funded by revenue from landfill tipping fees in Riverside County, and does not receive general fund support. Expenditure obligations consist of payments to the County of Riverside Asset Leasing Corporation for purchase of the Santa Rosa Plateau, support of open space lands management by the Regional Parks and Open Space District, and support of the Coachella Valley and Western Riverside County Multi-species Habitat Conservation Plans as administered by the Coachella Valley Association of Governments and the Western Riverside County Regional Conservation Authority, respectively. The Executive Office manages this budget and coordinates semi-annual payments to these agencies.

County of Riverside

Recommended Budget
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TRANSPORTATION AND LAND MANAGEMENT AGENCY

Description of Major Services

The Transportation & Land Management Agency (TLMA) is composed of five departments: Administrative Services, Building and Safety, Code Enforcement, Planning, and Transportation. Administrative Services includes the office of the agency director, who provides direction and leadership for the overall agency and coordinates the departments' efforts.

TLMA Administration

Administrative Services, provides executive management, purchasing, facilities, human resources, fee administration, records and information management, accounting and fiscal business services in support of TLM Agency Departments. TLMA has implemented its Bluebeam driven electronic plan checking initiative as a major step toward paperless transactions and reducing the number of customer trips (and wait time) from in-person submittal and revision. TLMA is also diligently working to complete and roll out its new PLUS system, complete with on-line customer portal in calendar year 2017.

Consolidated Counter Services

The Counter Services division provides cashiering, Permit Assistance Team, counter management and public outreach services. TLMA will be completing implementation of its new PLUS in FY 16/17 and replacing two floor size copier/printer/scanners with new technology that also facilitates Laser Fiche document storage. The PLUS system is a major business-friendly initiative that TLMA started in FY 14/15 to replace an outdated system that has been in operation since 1997. The new system will improve the processing and record-keeping of development applications, provide better public accessibility and transparency on the status of cases, create better communication tools with the public and development industry, and move towards a virtual-type counter to increase permitting options for our customers.

Revenue is derived by service/cost allocation to TLMA departments; Deposit Based Fee (DBF) and other development fees; and other reimbursements for services. Major expenses are salaries, RCIT costs (which flow through the Agency to each Department), and special projects such as implementation of the Public Land Use Software (PLUS) system. Staffing is increasing from 77 to 80 in FY 16/17, due to the move of two current staff from member departments to the agency to provide for an integrated Records Management system, and one additional buyer position for Purchasing support for all TLMA departments.

Riverside Counter staff has now moved to the 9th floor of the Riverside County Administration Center (CAC), and efforts are focused on remodeling the 9th and 10th floors of the CAC to house all direct counter staff, including Fire and the possible addition of Environmental Health. Prior to the final relocation, TLMA is still moving ahead with implementation of its CXM Solutions Electronic Appointment System (EASy) which will allow remote appointment setting and check in. Customer counts at TLMA Counters continue to rise as the economy slowly recovers. TLMA will be adding one additional Ombudsman during FY 16/17.

Airport Land Use Commission

Description of Major Services

The Riverside County Airport Land Use Commission (ALUC) is a seven-member appointed Commission staffed by the Transportation Land Management Agency. The commission undertakes local jurisdiction project reviews within AIAs, updates airport land use compatibility plans, and cooperates with the state Department of Transportation on regional aviation issues. Its task is to protect the public by promoting

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compatible land development and restrict incompatible development in 14 airport influence areas (AIAs). Its tool is the Airport Land Use Compatibility Plan (ALUCP) that takes into account the two primary factors of safety and noise contours based on accident data, aircraft mix, and activity levels at each airport. As of November 2015, all monthly Commission meetings are broadcast by live video, and the organization has updated its website to include a video archive of past meetings.

Revenues (flat fees) flow from ALUC review of development proposed within Airport Influence Areas, State Grants, as well as a small general fund contribution toward plan updates. ALUCs major expenses are the salaries of its three employees, Professional Services support for its Plans, and Commission Support expenses.

ALUC is currently working on two grant-funded Airport Land Use Compatibility Plans; one is for the Hemet-Ryan Airport and one for a Jackie Cochran Airport plan update along with new countywide policies. The unit does not have any major asset acquisitions planned for the budget year.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. The budget authorizes 3 positions, all of which are filled.

Transportation

Description of Major Services

Transportation is a department within the Transportation Land Management Agency (TLMA). Transportation is subdivided into major cost centers for operations, capital, garage, landscape maintenance districts, and surveyor.

Transportation Operations

The operations budget unit is responsible for transportation planning, highway and traffic engineering, and all maintenance operations of the county-maintained road system. It also provides management, administration and specialized accounting services for department projects and programs. The major revenue source for Operations is State Gas Tax. Other significant sources are DBF revenues and Reimbursable Services. Salaries, liability insurance, and equipment usage are major expenses. Authorized positions will reduce from 309 to 305 in FY16/17, with 284 positions currently filled and 21 vacant.

In addition, each year, Transportation, through its Garage unit, orders heavy equipment for its Highway Operations and Maintenance. Most purchases are replacements for older high mileage or high maintenance units. Total purchases for FY17 are \$2.5 million, and of note, include a replacement Vactor Truck to continue to assist in response to road flooding conditions.

Transportation Construction Projects

This budget unit is responsible for the administrative oversight and completion of capital infrastructure projects within the county. The construction budget funds the major capital projects identified in the transportation improvement program (TIP). Some channels for funding for these projects include:

- The Road and Bridge Benefit Districts are established to provide funding for the cost of road and bridge improvements to an established area of benefit. The District fees are assessed on new development projects. There are four Road and Bridge Benefit Districts in Riverside County administered by the Transportation Department and they are Southwest; Mira Loma; Menifee Valley; and Scott Road.
- The Development Impact Fee program covers all portions of unincorporated Riverside County. It provides funds for a variety of public facilities that are both transportation and non-transportation related, including

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various roads, bridges, and traffic signals. The DIF program established separate rates for each Area Plan provided through the Riverside County General Plan.

- County Road District IV provides road-paving services to support the various projects that are in Supervisorial District No. 4.

Transportation Equipment (Garage)

Provides tracking and reporting on equipment and vehicles used for capital and maintenance projects for county roadways.

Landscape Maintenance Districts

Transportation provides landscape maintenance on voter approved zones within districts in Riverside County.

Budgetary Considerations

Changes in the new Gas Tax (Section 2103) program reduced revenue projections in FY 15/16 and the negative trend has continued in FY16/17. The department will continue to monitor these changes in FY16/17, but a continued reduction in this funding source will mean fewer dollars available for the Transportation Improvement Program (TIP), and will limit the amount of road paving and maintenance work that can be done.

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Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

FUND: 22350 Budget Unit: EDA: BLYTHE CONSTR _ LAND
DEPT: 1910100000 Function: PUBLIC WAYS AND FACILITIES
Activity: TRANSPORTATION TERMINALS

Rev Fr Use Of Money&Property	\$ 2,626	\$ 500	\$ 500	\$ 500
Intergovernmental Revenues	-	144,000	598,500	598,500
Charges For Current Services	-	4,320	17,955	17,955
Other Revenue	-	11,680	48,545	48,545
Total Revenue	\$ 2,626	\$ 160,500	\$ 665,500	\$ 665,500
Services and Supplies	\$ -	\$ 144,000	\$ 48,971	\$ 48,971
Other Charges	-	16,500	18,129	18,129
Fixed Assets	-	-	598,400	598,400
Total Expenditures/Appropriations	\$ -	\$ 160,500	\$ 665,500	\$ 665,500
Net Cost	\$ (2,626)	\$ -	\$ -	\$ -

FUND: 22350 Budget Unit: EDA: THERMAL CONSTR _ LAND
DEPT: 1910200000 Function: PUBLIC WAYS AND FACILITIES
Activity: TRANSPORTATION TERMINALS

Rev Fr Use Of Money&Property	\$ 646	\$ 300	\$ 500	\$ 500
Intergovernmental Revenues	10,652	67,057	258,400	258,400
Charges For Current Services	-	-	7,200	7,200
Other Revenue	77	1,149	23,900	23,900
Total Revenue	\$ 11,375	\$ 68,506	\$ 290,000	\$ 290,000
Services and Supplies	\$ 10,730	\$ 68,506	\$ 282,526	\$ 282,526
Other Charges	-	-	7,374	7,374
Fixed Assets	-	-	100	100
Total Expenditures/Appropriations	\$ 10,730	\$ 68,506	\$ 290,000	\$ 290,000
Net Cost	\$ (645)	\$ -	\$ -	\$ -

FUND: 22350 Budget Unit: EDA: HEMET-RYAN CONSTR _ LAND
DEPT: 1910300000 Function: PUBLIC WAYS AND FACILITIES
Activity: TRANSPORTATION TERMINALS

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Rev Fr Use Of Money&Property	\$ 68	\$ 100	\$ 300	\$ 300
Intergovernmental Revenues	56,925	140,807	161,721	161,721
Charges For Current Services	-	15,000	4,001	4,001
Other Revenue	4,057	17,861	22,471	22,471
Total Revenue	\$ 61,050	\$ 173,768	\$ 188,493	\$ 188,493
Services and Supplies	\$ 88,182	\$ 140,000	\$ 161,721	\$ 161,721
Other Charges	696	33,768	4,301	4,301
Fixed Assets	-	-	22,471	22,471
Total Expenditures/Appropriations	\$ 88,878	\$ 173,768	\$ 188,493	\$ 188,493
Net Cost	\$ 27,828	\$ -	\$ -	\$ -

FUND: 22350 Budget Unit: CONST _ LAND-CHIRIACO
DEPT: 1910400000 Function: PUBLIC WAYS AND FACILITIES
Activity: TRANSPORTATION TERMINALS

Rev Fr Use Of Money&Property	\$ 387	\$ 300	\$ 400	\$ 400
Intergovernmental Revenues	-	496,959	-	-
Charges For Current Services	-	19,409	-	-
Other Revenue	-	130,591	100	100
Total Revenue	\$ 387	\$ 647,259	\$ 500	\$ 500
Services and Supplies	\$ -	\$ 300	\$ 500	\$ 500
Other Charges	-	19,409	-	-
Fixed Assets	-	627,550	-	-
Total Expenditures/Appropriations	\$ -	\$ 647,259	\$ 500	\$ 500
Net Cost	\$ (387)	\$ -	\$ -	\$ -

FUND: 22350 Budget Unit: CONST _ LAND-DESERT CENTER
DEPT: 1910500000 Function: PUBLIC WAYS AND FACILITIES
Activity: TRANSPORTATION TERMINALS

Rev Fr Use Of Money&Property	\$ 3,026	\$ 3,200	\$ 8,500	\$ 8,500
Intergovernmental Revenues	-	-	-	-
Other Revenue	-	-	-	-
Total Revenue	\$ 3,026	\$ 3,200	\$ 8,500	\$ 8,500

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Services and Supplies	\$	-	\$	-	\$	-
Other Charges		-		-		-
Fixed Assets		-		-		-
Operating Transfers Out		213,444		163,767		238,461

Total Expenditures/Appropriations	\$	213,444	\$	163,767	\$	238,461	\$	238,461
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Net Cost	\$	210,418	\$	160,567	\$	229,961	\$	229,961
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FUND: 22350
DEPT: 191060000

Budget Unit: EDA: FRENCH VAL CONSTR _ LAND
Function: PUBLIC WAYS AND FACILITIES
Activity: TRANSPORTATION TERMINALS

Rev Fr Use Of Money&Property	\$	-	\$	-	\$	100	\$	100
Intergovernmental Revenues		28,498		47,229		1,768,500		1,768,500
Charges For Current Services		-		-		53,055		53,055
Other Revenue		209,309		2,486		143,445		143,445

Total Revenue	\$	237,807	\$	49,715	\$	1,965,100	\$	1,965,100
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Services and Supplies	\$	48,282	\$	49,715	\$	255,000	\$	255,000
Other Charges		696		-		53,155		53,155
Fixed Assets		-		-		1,656,945		1,656,945

Total Expenditures/Appropriations	\$	48,978	\$	49,715	\$	1,965,100	\$	1,965,100
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Net Cost	\$	(188,829)	\$	-	\$	-	\$	-
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FUND: 22100
DEPT: 191070000

Budget Unit: EDA: COUNTY AIRPORT
Function: PUBLIC WAYS AND FACILITIES
Activity: TRANSPORTATION TERMINALS

Licenses, Permits & Franchises	\$	-	\$	500	\$	500	\$	500
Fines, Forfeitures & Penalties		3,278		3,824		2,000		2,000
Rev Fr Use Of Money&Property		2,357,809		2,422,792		2,388,167		2,388,167
Intergovernmental Revenues		50,000		50,000		50,000		50,000
Charges For Current Services		104,933		114,445		170,289		170,289
Other Revenue		511,050		251,501		411,250		411,250

Total Revenue	\$	3,027,070	\$	2,843,062	\$	3,022,206	\$	3,022,206
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1	2	3		4	

Salaries and Benefits	\$ 873,786	\$ 946,424	\$ 1,117,994	\$ 1,117,994
Services and Supplies	1,280,130	1,807,081	1,658,789	1,658,789
Other Charges	583,981	525,866	445,373	445,373
Fixed Assets	76,473	68,141	-	-

Total Expenditures/Appropriations	\$ 2,814,370	\$ 3,347,512	\$ 3,222,156	\$ 3,222,156
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Net Cost	\$ (212,700)	\$ 504,450	\$ 199,950	\$ 199,950
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FUND: 20200
DEPT: 3100200000

Budget Unit: TLMA: ADMINISTRATION
Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Rev Fr Use Of Money&Property	\$ 3,539	\$ 425	\$ 500	\$ 500
Charges For Current Services	7,191,051	8,364,578	8,224,748	8,224,748
Other Revenue	170,295	350	250,350	250,350

Total Revenue	\$ 7,364,885	\$ 8,365,353	\$ 8,475,598	\$ 8,475,598
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Salaries and Benefits	\$ 3,946,387	\$ 4,637,919	\$ 5,368,705	\$ 5,368,705
Services and Supplies	2,873,046	1,602,172	3,960,056	4,285,238
Other Charges	350,487	644,767	663,627	663,627
Fixed Assets	595,731	2,334,418	169,783	169,783
Intrafund Transfers	(203,951)	(84,368)	(191,853)	(191,853)

Total Expenditures/Appropriations	\$ 7,561,700	\$ 9,134,908	\$ 9,970,318	\$ 10,295,500
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Net Cost	\$ 196,815	\$ 769,555	\$ 1,494,720	\$ 1,819,902
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FUND: 20200
DEPT: 3100300000

Budget Unit: TLMA: CONSOLIDATED COUNTER
Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Licenses, Permits & Franchises	\$ -	\$ 50	\$ -	\$ -
Charges For Current Services	911,745	1,562,892	2,763,963	2,963,963
Other Revenue	879,660	984,742	50	50

Total Revenue	\$ 1,791,405	\$ 2,547,684	\$ 2,764,013	\$ 2,964,013
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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 1,600,921	\$ 1,875,583	\$ 2,182,220	\$ 2,382,220
Services and Supplies	374,935	361,620	530,495	530,495
Other Charges	467,987	104,220	1,206,298	1,206,298
Fixed Assets	5,978	52,000	20,000	20,000
Intrafund Transfers	(57,470)	-	-	-

Total Expenditures/Appropriations \$ 2,392,351 \$ 2,393,423 \$ 3,939,013 \$ 4,139,013

Net Cost \$ 600,946 \$ (154,261) \$ 1,175,000 \$ 1,175,000

FUND: 20000
DEPT: 3130100000

Budget Unit: TLMA: TRANSPORTATION
Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Licenses, Permits & Franchises	\$ 241.047	\$ 340.590	\$ 362,106	\$ 362,106
Fines, Forfeitures & Penalties	55.224	19.360	23,000	23,000
Rev Fr Use Of Money&Property	69.648	52.598	50,271	50,271
Intergovernmental Revenues	30,994.220	33,100.144	32,352,644	32,320.164
Charges For Current Services	8,178.060	8,685.886	9,280,182	9,102.664
Other In-Lieu And Other Govt	199.763	187.179	80,000	80,000
Other Revenue	42.920	176.841	45,615	45,615

Total Revenue \$ 39,780,882 \$ 42,562,598 \$ 42,193,818 \$ 41,983,820

Salaries and Benefits	\$ 29,784,040	\$ 32,681,815	\$ 33,048,952	\$ 33,048,952
Services and Supplies	16,303,352	18,972,433	19,436,256	19,436,256
Other Charges	5,654,402	6,252,874	5,867,994	5,867,994
Fixed Assets	(27,378)	265,000	488,000	278,000
Intrafund Transfers	(14,072,826)	(15,645,970)	(16,647,384)	(16,647,384)

Total Expenditures/Appropriations \$ 37,641,590 \$ 42,526,152 \$ 42,193,818 \$ 41,983,818

Net Cost \$ (2,139,292) \$ (36,446) \$ - \$ (2)

FUND: 20300
DEPT: 3130100000

Budget Unit: TLMA: LANDSCAPE MAINT DIST
Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Rev Fr Use Of Money&Property	\$ 7.787	\$ 8.005	\$ 8,056	\$ 8.056
Charges For Current Services	472.735	454.033	454,033	454.033
Other In-Lieu And Other Govt	530.093	646.071	636,071	636.071
Other Revenue	2.850	-	-	-
Total Revenue	\$ 1,013,465	\$ 1,108,109	\$ 1,098,160	\$ 1,098,160
Services and Supplies	\$ 837,883	\$ 873,436	\$ 1,130,335	\$ 1,130,335
Other Charges	131,073	160,853	225,887	225,887
Operating Transfers Out	-	14,759	-	-
Total Expenditures/Appropriations	\$ 968,956	\$ 1,049,048	\$ 1,356,222	\$ 1,356,222
Net Cost	\$ (44,509)	\$ (59,061)	\$ 258,062	\$ 258,062

FUND: 22400 Budget Unit: TLMA: SUP ROAD DIST NO 4
DEPT: 3130400000 Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Taxes	\$ 631.172	\$ 629,308	\$ 626,297	\$ 626.297
Rev Fr Use Of Money&Property	4.694	3.600	1,286	1.286
Intergovernmental Revenues	7.861	7.560	7,560	7.560
Other Revenue	49.366	50.000	54,063	54.063
Total Revenue	\$ 693,093	\$ 690,468	\$ 689,206	\$ 689,206
Services and Supplies	\$ 639,087	\$ 1,173,668	\$ 488,642	\$ 488,642
Other Charges	476,758	367,009	370,400	370,400
Total Expenditures/Appropriations	\$ 1,115,845	\$ 1,540,677	\$ 859,042	\$ 859,042
Net Cost	\$ 422,752	\$ 850,209	\$ 169,836	\$ 169,836

FUND: 20000 Budget Unit: TLMA: TRANSP CONST PROJECT
DEPT: 3130500000 Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Taxes	\$ 7.686.034	\$ 7.945.000	\$ 8,060,000	\$ 8.060.000
Rev Fr Use Of Money&Property	117.912	67.304	69,542	69.542
Intergovernmental Revenues	71.713.188	79.896.197	53,078,837	53,078.837
Charges For Current Services	15.668.110	30.606.502	47,344,283	47,344.283
Other In-Lieu And Other Govt	12.472.005	18.939.237	17,550,000	17.550.000
Other Revenue	2.288.625	1.826.097	1,332,443	1.332.443
Total Revenue	\$ 109,945,874	\$ 139,280,337	\$ 127,435,105	\$ 127,435,105

FUNDED POSITIONS: See Attachment A

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1	2	3		4	

Salaries and Benefits	\$ 7,245,097	\$ 8,552,175	\$ 8,582,908	\$ 8,582,908
Services and Supplies	137,393,607	132,631,128	129,659,417	129,659,417
Other Charges	14,836,404	12,258,901	13,362,849	13,362,849
Intrafund Transfers	(36,156,729)	(25,683,863)	(24,170,069)	(24,170,069)

Total Expenditures/Appropriations \$ **123,318,379** \$ **127,758,341** \$ **127,435,105** \$ **127,435,105**

Net Cost \$ **13,372,505** \$ **(11,521,996)** \$ **-** \$ **-**

FUND: 31600
DEPT: 3130500000

Budget Unit: TLMA: RBBB - MENIFEE
Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Rev Fr Use Of Money&Property	\$ 14.351	\$ 12.161	\$ 6,095	\$ 6,095
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Total Revenue \$ **14,351** \$ **12,161** \$ **6,095** \$ **6,095**

Other Charges	\$ 1,480,045	\$ 1,469,513	\$ 10,979	\$ 10,979
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Total Expenditures/Appropriations \$ **1,480,045** \$ **1,469,513** \$ **10,979** \$ **10,979**

Net Cost \$ **1,465,694** \$ **1,457,352** \$ **4,884** \$ **4,884**

FUND: 31610
DEPT: 3130500000

Budget Unit: TLMA: RBBB - SOUTHWEST
Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Rev Fr Use Of Money&Property	\$ 7.070	\$ 8.438	\$ 5,086	\$ 5,086
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Other In-Lieu And Other Govt	364.968	323.183	354,285	354,285
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Total Revenue \$ **372,038** \$ **331,621** \$ **359,371** \$ **359,371**

Services and Supplies	\$ 316,317	\$ -	\$ 821,964	\$ 821,964
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Other Charges	448,298	1,120,635	619,291	619,291
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Total Expenditures/Appropriations \$ **764,615** \$ **1,120,635** \$ **1,441,255** \$ **1,441,255**

Net Cost \$ **392,577** \$ **789,014** \$ **1,081,884** \$ **1,081,884**

FUND: 31630
DEPT: 3130500000

Budget Unit: TLMA: SIGNAL MITIGATION
Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Rev Fr Use Of Money&Property	\$ -	\$ -	\$ 1	\$ 1
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Charges For Current Services	-	-	2,000	2,000
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Total Revenue \$ **-** \$ **-** \$ **2,001** \$ **2,001**

FUNDED POSITIONS: See Attachment A

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1	2	3		4	

Other Charges \$ - \$ - \$ 2,000 \$ 2,000

Total Expenditures/Appropriations \$ - \$ - \$ 2,000 \$ 2,000

Net Cost \$ - \$ - \$ (1) \$ (1)

Budget Unit: **TLMA: RBBD - MIRA LOMA**

FUND: **31640**

Function: **PUBLIC WAYS AND FACILITIES**

DEPT: **3130500000**

Activity: **PUBLIC WAYS**

Rev Fr Use Of Money&Property \$ 57,542 \$ 63,310 \$ 55,012 \$ 55,012

Total Revenue \$ 57,542 \$ 63,310 \$ 55,012 \$ 55,012

Services and Supplies \$ - \$ 346,710 \$ 346,711 \$ 346,711

Other Charges 868,590 1,812,000 3,076,140 3,076,140

Total Expenditures/Appropriations \$ 868,590 \$ 2,158,710 \$ 3,422,851 \$ 3,422,851

Net Cost \$ 811,048 \$ 2,095,400 \$ 3,367,839 \$ 3,367,839

Budget Unit: **TLMA: DA_DIF**

FUND: **31650**

Function: **PUBLIC WAYS AND FACILITIES**

DEPT: **3130500000**

Activity: **PUBLIC WAYS**

Rev Fr Use Of Money&Property \$ 152 \$ 350 \$ 819 \$ 819

Other Revenue 1,115,744 4,733,351 4,522,403 4,522,403

Total Revenue \$ 1,115,896 \$ 4,733,701 \$ 4,523,222 \$ 4,523,222

Services and Supplies \$ 9,688 \$ - \$ - \$ -

Other Charges 1,093,831 4,553,717 4,522,403 4,522,403

Total Expenditures/Appropriations \$ 1,103,519 \$ 4,553,717 \$ 4,522,403 \$ 4,522,403

Net Cost \$ (12,377) \$ (179,984) \$ (819) \$ (819)

Budget Unit: **TLMA: DEV AGREEMENTS**

FUND: **31680**

Function: **PUBLIC WAYS AND FACILITIES**

DEPT: **3130500000**

Activity: **PUBLIC WAYS**

Rev Fr Use Of Money&Property \$ 5,310 \$ 4,402 \$ 13 \$ 13

Total Revenue \$ 5,310 \$ 4,402 \$ 13 \$ 13

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

Other Charges \$ 386,148 \$ 1,145,250 \$ 3,315 \$ 3,315

Total Expenditures/Appropriations \$ 386,148 \$ 1,145,250 \$ 3,315 \$ 3,315

Net Cost \$ 380,838 \$ 1,140,848 \$ 3,302 \$ 3,302

FUND: 31690 Budget Unit: TLMA: SIGNAL DIF
DEPT: 3130500000 Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Rev Fr Use Of Money&Property \$ 252 \$ 240 \$ 185 \$ 185

Other Revenue 1,600,940 3,235,477 4,329,000 4,329,000

Total Revenue \$ 1,601,192 \$ 3,235,717 \$ 4,329,185 \$ 4,329,185

Other Charges \$ 1,582,735 \$ 3,235,477 \$ 4,329,000 \$ 4,329,000

Total Expenditures/Appropriations \$ 1,582,735 \$ 3,235,477 \$ 4,329,000 \$ 4,329,000

Net Cost \$ (18,457) \$ (240) \$ (185) \$ (185)

FUND: 31693 Budget Unit: TLMA: RBBD - SCOTT ROAD
DEPT: 3130500000 Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Rev Fr Use Of Money&Property \$ 4,414 \$ 5,015 \$ 2,047 \$ 2,047

Other In-Lieu And Other Govt 33,507 32,252 32,880 32,880

Total Revenue \$ 37,921 \$ 37,267 \$ 34,927 \$ 34,927

Other Charges \$ 16,485 \$ 810,000 \$ 360,000 \$ 360,000

Total Expenditures/Appropriations \$ 16,485 \$ 810,000 \$ 360,000 \$ 360,000

Net Cost \$ (21,436) \$ 772,733 \$ 325,073 \$ 325,073

FUND: 20000 Budget Unit: TLMA: TRANS EQUIP (GARAGE)
DEPT: 3130700000 Function: PUBLIC WAYS AND FACILITIES
Activity: PUBLIC WAYS

Licenses, Permits & Franchises \$ 6,824 \$ 6,088 \$ 5,976 \$ 5,976

Rev Fr Use Of Money&Property 14,885 18,703 15,385 15,385

Charges For Current Services 424,156 388,304 473,986 473,986

Other Revenue 49,207 229,333 103,144 103,144

Total Revenue \$ 495,072 \$ 642,428 \$ 598,491 \$ 598,491

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
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Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 1,969,279	\$ 2,087,004	\$ 2,301,480	\$ 2,301,480
Services and Supplies	3,791,082	4,088,167	4,129,035	4,129,035
Other Charges	911,258	714,033	863,636	863,636
Fixed Assets	701,335	2,603,355	2,047,000	2,047,000
Intrafund Transfers	(8,099,474)	(8,003,305)	(7,985,383)	(7,985,383)

Total Expenditures/Appropriations	\$ (726,520)	\$ 1,489,254	\$ 1,355,768	\$ 1,355,768
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Net Cost	\$ (1,221,592)	\$ 846,826	\$ 757,277	\$ 757,277
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FUND: 22650
DEPT: 3130800000

Budget Unit: **TLMA: AIRPORT LAND USE COMM**
Function: **PUBLIC WAYS AND FACILITIES**
Activity: **TRANSPORTATION TERMINALS**

Intergovernmental Revenues	\$ 3,040	\$ 81,444	\$ 115,000	\$ 115,000
Charges For Current Services	214,051	251,881	267,024	267,024
Other In-Lieu And Other Govt	-	25,000	-	-
Other Revenue	263,016	263,029	263,031	263,031

Total Revenue	\$ 480,107	\$ 621,354	\$ 645,055	\$ 645,055
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Salaries and Benefits	\$ 230,156	\$ 290,316	\$ 400,897	\$ 400,897
Services and Supplies	181,726	239,812	227,609	227,609
Other Charges	49,487	66,632	79,156	79,156

Total Expenditures/Appropriations	\$ 461,369	\$ 596,760	\$ 707,662	\$ 707,662
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Net Cost	\$ (18,738)	\$ (24,594)	\$ 62,607	\$ 62,607
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County of Riverside

Recommended Budget
Fiscal Year 2016/17

HEALTH AND SANITATION

INTRODUCTION

Health and sanitation budget units perform activities related to health, hospital care, mental health, substance abuse, and sanitation.

AB2766 RIDESHARE AIR QUALITY PROGRAM

Description of Major Services

The Rideshare program provides programs and incentives that promote cleaner air through alternative commuting choices including the county vehicle program, biking to work, walking to work, transportation passes, and ridesharing with other county employees. The program is funded by employee participation fees (for the county vehicle and transportation passes programs) and Air Quality Management District via the AB2766 bill that authorizes the support of programs that reduce air pollution.

Budgetary Considerations

Increases in Fleet internal service fund rates for FY 16/17 and the change in the COWCAP charge will have a significant impact on the rideshare program budget. The county vehicle program is designed to recover the usage cost of the vehicles. As such, the participant rates are being reviewed and will be brought to the Board in early summer to increase the participant fees due to rising fleet costs. Carpool expenses of \$330,000 make up the majority of the services and supplies budget, responsible for more than half of the department's expenses within this budget unit. Revenues are derived mostly from user fees from county employees and interfund transfers.

AIR QUALITY MANAGEMENT ADMINISTRATION

Description of Major Services

California AB2766 was signed into law in 1990 and as a result, the county receives AB2766 funds to implement programs to reduce air pollution from motor vehicles. The South Coast and Mojave Valley Air Quality Management Districts distribute revenue on a quarterly basis to the county. Each district provides an allocation based on a prorated share of the population. Fines and fees collected by the superior court contribute additional revenue to this fund. Projects funded with AB2766 funds must meet California Air Resources Board criteria and guidelines. The respective districts require reports of program activity annually on the use of these funds. In addition, an independent auditor performs audits of fund activity every year. The objective of this budget unit is to reduce mobile source emissions to protect public health.

The primary services funded by AB2766 are the county's Rideshare program, which includes two full-time employees, purchase of mobile source emission reduction credits, payments to the Coachella Valley Association of Governments for street sweeping in the Coachella Valley, and the Western Riverside Council of Governments Clean Cities Coalition. As noted in the Air Quality Division narrative, the implication of increases to Rideshare expenditures in FY 16/17 from Fleet internal service fund and COWCAP charges will likely have an effect on this fund. Further, as mobile source emission reduction credits continue to decrease in availability, thus making them more expensive, additional pressure will be placed on this fund. It is therefore critical that participant rates in Rideshare are reviewed during FY 16/17 to provide relief and ensure the county can purchase its offset credits for air quality compliance.

County of Riverside

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AMBULATORY CARE CLINICS

Description of Major Services

The ten ambulatory care clinics provide comprehensive primary medical care, Family Planning, Access Care and Treatment (Family Pact), Child Health and Disability Prevention (CHDP), diabetes management and limited dental care to underserved residents countywide through a network of Federally Qualified Health Center Clinics (FQHC).

Budgetary Considerations

The budget for the ten family care clinics decreased modestly compared to FY 15/16. Expenditures of \$33.3 million will be offset primarily by Medi-Cal capitation funds and reimbursements. The department receives no general fund support.

The budget authorizes 443 positions, a reduction of 57, of which 291 are filled positions and 152 will be vacant, just four fewer than the previous year. As a general approach, support staff positions will only be recruited when the medical provider positions are filled. Recruitment of medical providers can be difficult, but the department is working with Human Resources to improve retention and recruitment. Any increased cost for staff is expected to be fully offset by the additional patient revenue generated.

CALIFORNIA CHILDREN'S SERVICES

Description of Major Services

Mission:

California Children's Services (CCS) provides diagnosis and treatment services, medical case management and physical and occupational therapy to children under age 21 with CCS-eligible medical conditions. CCS also provides medically necessary physical and occupational therapy to children with physically handicapping conditions. Conditions eligible for this program include all pediatric cancers, hemophilia, cerebral palsy, organ transplants, cardiac defects, and many other serious and complex medical conditions affecting children. Counties administer the program and have a share of the cost, which varies by program, with the remainder funded by federal and state dollars.

Current Objectives:

The California Children's Services Program provides the following services:

- CCS Administration and Case Management services authorize diagnostic and treatment services including: hospital admissions, outpatient visits, surgeries, x-rays and laboratory testing, medicines, durable medical equipment, and other rehabilitation services; coordination of medical care, and referrals to other agencies. The program currently serves 13,000 children across Riverside County.
- CCS Therapy provides therapy services including physical and occupational therapy and orthopedic/pediatric conferences to children with special health care needs and physically handicapping conditions. The therapy program is delivered at 10 Medical Therapy Units located throughout the county and operated in conjunction with local education agencies. The program currently serves 1,700 children.

Budgetary Considerations

CCS projects that expenditures of \$22.8 million will be partly offset by nearly \$16.4 million in revenue. General fund support remains the same as FY15/16 at just over \$6 million. The budget authorizes 154 permanent positions, of which 141 are currently filled and 13 will be vacant after the addition of 5 new positions.

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COUNTY CONTRIBUTIONS TO HEALTH AND MENTAL HEALTH

Description of Major Services

In 1991, the state shifted many health and social service programs to counties, along with a guaranteed allocation of revenue from sales tax and vehicle license fees. One condition of this realignment was that counties maintain statutory support for programs. This budget unit contains the county's required match of \$8.9 million for health and mental health, which enables the county to receive the realignment revenue. The budget unit supports no authorized positions.

CORRECTIONAL HEALTH SERVICES

Description of Major Services

Correctional Health Services, under the administration of Riverside University Health System, provides medical services to adult inmates and juvenile detainees incarcerated in county facilities. Per Title 15 of the California Code of Regulations, the Sheriff is responsible for ensuring basic and emergency medical, dental, and mental health care is provided to adult inmates. The Sheriff and Probation departments each have a memorandum of understanding with Correctional Health to provide medical and dental services for the adult and juvenile population. Services are provided at five jails and three juvenile detention facilities.

Budgetary Considerations

Correctional Health Services projects expenditures of just over \$36 million with no source of revenue other than general fund support. The FY 15/16 recommended budget funded 220 positions, including 21 temporary positions. The FY 16/17 budget seeks approval for funding to support 275 positions.

ENVIRONMENTAL HEALTH

Description of Major Services

The Department of Environmental Health's (DEH) services include oversight and inspections of water systems and wells, food facilities, public pools, solid, medical and liquid waste facilities, hazardous materials handling facilities, underground storage tanks, emergency response to hazardous materials incidents, vector control services, tattoo and body piercing, industrial hygiene, mobile home and RV parks, retail tobacco facilities, organized camps, trash/sewage complaints, and land-use review. Expenses are entirely offset by fees for services, requiring no general fund support with the exception of the Vector Control Program as discussed below. DEH is divided into three divisions: Environmental Protection Oversight, District Environmental Services and Business Operations and Finance.

DEH is fully engaged in meeting the county's strategic objectives. DEH, keenly aware of the importance of meeting these objectives, has given priority to develop each fiscal year operating budget with the purpose of excelling in meeting these goals. DEH has been successful in meeting the goal in the use of technology, being business friendly, and doing its part to ensure that the community is healthier because of its services.

Technology

DEH has fully embraced technology to not only become more efficient, but to be more business friendly. For example, DEH was one of the first departments to work with the Riverside County Information Technology department (RCIT) in its consolidation effort, and recently, has had preliminary discussions with RCIT to explore moving departmental servers to RCIT's RC3 location, once it is feasible to do so. In addition,

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DEH has also implemented tablet computers for field inspections. To date, retail food facility inspections are now paperless, with both the water wells and hazard material inspection programs migrating to tablets as soon as possible. With the implementation of tablet inspections, DEH inspectors have the facilities information at hand and can immediately email inspection results to the operator or business owner of the facility.

In addition, DEH automated their accounting section to become more efficient. For example, DEH has implemented credit card machines allowing customers to pay their permits and fees using their credit cards; added bar codes to invoices so scanners can be used to process invoices, and check verification machines to immediately process checks, thus eliminating the need for daily deposits. Further, DEH is now offering the Food Handler's Certification test on-line for the convenience of customers. In addition, operators of hazardous materials and waste handlers now submit required documents online via a customized, web-based portal, which was grant funded. DEH strives to use technology where possible to become more cost effective for the residents and businesses it serves.

Business Friendly

DEH strives to make each business's encounter with the department a positive experience and has appointed knowledgeable staff to the Business Ambassador Team to assist businesses in navigating the department's permitting process and assist the business when a problem arises. In addition, DEH staffs each of its six offices so that a constituent can go to an office convenient for them and access any of DEH's services.

Healthier Community

The very nature of DEH's mission provides for a healthier community. Through the dedication and effort of DEH, the wellbeing of the community is safeguarded. The Special Projects unit produces professional quality videos related to drowning prevention, healthy eating and food handling, and training inspection staff. Each video educates the viewer on healthy, lifesaving topics. Further, DEH's Industrial Hygiene Program utilizes state grant money to assist in reducing paint-containing hazardous lead, which has been known to be found in some older homes.

Budgetary Considerations

Each annual operating budget is developed to meet the county's strategic objectives and meet the department's mission. The FY 16/17 recommended budget is approximately \$27.4 million, which does not include general fund support.

Appropriations

As with most county departments, personnel salaries and benefits are the major cost for DEH. This would be expected, since most of the staffing costs are related to State of California Registered Environmental Health Specialists (REHS) that perform field inspections and plan review. In FY 16/17, DEH will experience an approximate \$1.1 million increase to appropriations due to the salary increases for most staff. Future increases to salaries will depend on the outcome of the upcoming negotiations with the unions.

Staffing Levels

DEH currently has 201 authorized positions. Generally, 180 to 187 positions are usually filled at any one time due to resignations, retirements, and the ability of staff to move between programs and offices in DEH. Because each health specialist must be registered with the State of California, the lead-time to recruit and fill positions with qualified, registered individuals frequently translates to vacant positions in

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the process of being filled. This trend has been consistent for the past several years due to increased competition with other California counties.

Revenues

Because DEH does not receive any general fund support, the annual operating budget is funded entirely through permits and fees as authorized in Ordinance No. 640, solid waste disposal fees (tipping fees), waste collection franchise fees, and some dedicated departmental reserves. Revenue is calculated each year based on the number of facilities projected to be permitted (existing and new), industry trends, and new regulations. DEH has tracked this data for over 20 years, giving the department extensive historical information, which assists in the budget development process. Ordinance No. 640 also authorizes DEH to adjust the rates each fiscal year based on the consumer price index for the previous calendar year to fund the programs supported by the fees. For FY 16/17, the rates were adjusted by 2 percent to meet the department's funding needs. DEH's major revenue source has been, and continues to be, the permits charged to those businesses that DEH regulates.

Departmental Reserves

DEH has a number of departmental reserves deposited for specific and restricted uses. These reserves are programmed into the annual operating budget and augment those programs authorized to use them.

Financial Outlook and Constraints

An area of concern continues to be the Vector Control Program, which does not receive sufficient funding through Ordinance No. 640. Over the past decade, general fund support used for vector control was gradually reduced from \$725,991 to zero, with the balance of the vector control budget being supported by other programs; however, these funds are now needed for those programs and are therefore no longer available for vector control.

The FY 16/17 recommended budget funds the Vector Control Program for the entire fiscal year with two caveats. First, when the proposed benefit assessment district was voted down by county residents, the Board of Supervisors reallocated to the Vector Control Program annual funding from imported waste tipping fees at El Sobrante landfill, which had previously been gifted to UCR. The FY 16/17 recommended budget includes \$150,000, or 6 months' worth of this funding. To maintain this service, it will be necessary for DEH to explore alternative funding sources, which once identified, will return to the Board for appropriate approval and action. In the event none of the alternative funding sources are successfully implemented, DEH will return at mid-year with corresponding budget reductions. This will affect DEH's ability to perform vector borne disease monitoring, eradication, and education. The submitted budget also includes \$54,621 in salary savings due to one unfilled Environmental Health Technician position.

LOW INCOME HEALTH PROGRAM

Description of Major Services

This budget unit was established to track revenue and expenditures associated with payments for out-of-network health and mental health services provided to low income health program (LIHP) participants. In addition, the budget unit serves as a pass-through account for revenue received as reimbursement for services provided by county departments. Beginning January 1, 2014, the Medi-Cal expansion replaced the LIHP. When all LIHP service claims have been processed, the budget unit will no longer be necessary and will be closed out.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

MEDICALLY INDIGENT SERVICES PROGRAM

Description of Major Services

The Medically Indigent Services Program (MISP), under the administration of Riverside University Health System, determines the eligibility for services under Welfare and Institutions Code §17000. MISP acts as the fiscal intermediary to pay claims submitted through its network of providers contracted to serve eligible MISP participants, as well as services provided for Correctional Health Services, and Riverside University Health System - Medical Center. Claims are processed for medical, dental, pharmacy and other covered services. In coordination with the Medical Center, the family care centers, and the network of providers, MISP screens clients to determine eligibility and facilitates access to appropriate services for MISP enrollees. General fund and realignment revenue support the program.

The creation of Affordable Care and the expansion of Medi-Cal coverage have dramatically reduced the number of uninsured California residents. These changes have reduced, but not eliminated, the scope of MISP.

Budgetary Considerations

MISP projects net operating expenditures of \$2.5 million, down from the \$7.8 million budgeted the previous year. General fund support for this program remains at \$2.2 million, the same as FY 15/16. The recommended budget funds 43 permanent positions.

BEHAVIORAL HEALTH

Description of Major Services

Riverside University Health System – Behavioral Health (RUHS-BH) provides treatment and support services to transition-age youth, adults, and the elderly who have a mental illness and/or substance use addiction and children who are seriously emotionally disturbed. Services include outpatient services, medication, peer recovery services, education, housing, residential care, as well as subacute and acute care. Peer-to-peer support services are a component of the program and are provided in clinics and by contract providers. Services to individuals who are homeless and mentally ill are also provided across the county.

The integration of Behavioral Health within Riverside University Health System (RUHS) has provided opportunities for increased community mental health and substance use services throughout the county as RUHS continues to implement healthcare reform changes brought on by the Affordable Care Act, the Behavioral Health Integration Initiative, the Drug Medi-Cal Organized Delivery System Waiver, and the Whole-Person Care Initiative. These initiatives, as well as most mental health and substance use services, bring federal and state funding to the county. The challenge for the department is ensuring the funding remains adequate over time to meet increases in service demands and general inflation on the cost of services. The FY 16/17 budget for Behavioral Health of \$346.3 million funds 1,908 permanent positions. The budget includes federal, state, and other revenues totaling \$334.4 million.

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Administration

Behavioral Health Administration provides state required management and oversight of the mental health and substance use programs including: quality improvement, patient's rights, compliance, managed care utilization review, research and evaluation, finance, and general administration.

There are no significant budget changes or operational impacts for this fiscal year. The budget authorizes 300 positions, of which 225 positions are currently filled and 75 are vacant.

Detention Program

Behavioral Health Detention provides mental health and substance use services to individuals incarcerated at the county's five adult correctional facilities, including the Blythe Jail, Indio Jail, Robert Presley Detention Center in Riverside, Larry D. Smith Correctional Facility in Banning, and Southwest County Detention Center in Temecula. A mental health response team is available to address life-threatening situations, as well as to provide mental health evaluations, treatment, and medication as needed.

Behavioral Health Detention's current budget is \$13.1 million, funding 65 permanent positions. The county recently reached a settlement agreement to increase staffing and service levels within the county jails. Based on this agreement, Behavioral Health submitted a request for additional county general fund support of \$8.2 million to partially fund 88 positions, 71 of which are currently filled, and operating costs associated with increased staffing and service levels in the county jails. These positions are necessary to meet the terms of the settlement agreement, and consequently the Executive Office recommends funding this amount at this time.

Substance Abuse Program

The department provides direct alcohol and drug use prevention and treatment for all ages through a network of countywide clinics and contract providers. Services include prevention, outpatient drug free, residential treatment, narcotic treatment program, intensive outpatient treatment, case management, HIV testing and education, and DUI education and counseling.

The Substance Use Prevention and Treatment Program expenses are projected to be \$30.9 million, funding 197 permanent positions an increase of 35 positions. At this time, there are 140 filled positions and 22 vacancies. The department is preparing for significant expansion of substance use treatment services under the Drug Medi-Cal Organized Delivery System Waiver, which is pending approval. The department anticipates this waiver to be fully federal and state funded, no additional county funds are required.

Treatment Program

RUHS - Behavioral Health Mental Health Treatment provides treatment and support services to transition-age youth, adults and older adults who have a mental illness and children who are seriously emotionally disturbed. Services include outpatient services, medication, peer recovery services, education, housing, residential care, as well as subacute and acute care. Peer-to-peer support services are a component of the program and are provided in clinics and by contract providers. Services to individuals who are homeless and mentally ill are also provided across the county.

Behavioral Health continues to implement the Affordable Care Act, the Behavioral Health Integration Initiative, and the Whole-Person Care Initiative increasing service levels and access to service throughout the County with funding available from Grants and the Mental Health Services Act (MHSA).

PUBLIC HEALTH

Description of Major Services

Counties are required by law to preserve and protect the public's health. The Public Health department is responsible to the 2.3 million residents of and visitors to Riverside County for:

- Controlling and preventing communicable diseases, including new and re-emerging diseases;
- Responding to public health emergencies, including outbreaks of new communicable diseases and bioterrorist attacks;
- Preventing and controlling chronic disease, such as diabetes, asthma and heart disease;
- Promoting healthful behavior, including increased physical activity, healthy eating, and tobacco cessation;
- Monitoring the health of the county through surveillance of health indicators and health risks, analyzing data, and effectively communicating findings; and,
- Registering vital events of births and deaths.

Program Descriptions

Within Public Health there are 12 branches (departments), providing a variety of services. These branches and services include the following:

Disease Control

The Disease Control program protects public health through prevention, early detection, intervention, and treatment of communicable diseases. Disease Control provides services such as preventive care (e.g., TB screening, rabies prophylaxis), treatment of acute problems (tuberculosis), and investigations to prevent the spread of certain communicable diseases and food borne illness outbreaks. The program has been actively involved in providing information to the public and screening and treatment guidelines to the medical community regarding emerging diseases such as Ebola and Zika.

HIV/STD

The HIV/STD program provides programs and services to prevent the spread of HIV and sexually transmitted diseases (STDs) and to identify and support people living with HIV disease. Specific activities include HIV and STD education and prevention, HIV testing and counseling, Syphilis screening, HIV and STD surveillance, HIV medical care and case management, and HIV and STD disease investigation, partner notification and linkage to medical care.

Public Health Laboratory

The Public Health Laboratory provides lab testing to aid in the diagnosis and control of communicable diseases. The PH Lab performs tests for the County Departments of Animal Services, Environmental Health, Health System, and Occupational Health along with local hospitals.

Family Planning/Immunizations and Staff Development

The Family Planning/Immunizations and Staff Development branch provides basic contraceptive and reproductive services for both male and female clients. This includes exams, testing, education, and counseling regarding reproductive health. This branch coordinates the annual flu campaign. With the cooperation of 30 community partners, 21,000 doses of flu vaccine were given to vulnerable populations

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throughout the county. The Staff Development functions of this branch ensure that staff receive legally required training and provide staff with opportunities for growth and skill development.

Public Health Nursing/Maternal, Child & Adolescent Health

The Public Health Nursing/Maternal, Child & Adolescent Health program provides community and home based health assessments, education, and referrals to people of all ages and their families. They provide care to high-risk expectant mothers, newborns, children, teens, men, women, and seniors through a variety of programs. PH Nursing staff work closely with Mental Health in the area of postpartum depression. Maternal, Child & Adolescent Health (MCAH) implements programs designed to improve the health of mothers, children, and adolescents. Programs include providing (1) case management services to pregnant/parenting teens and their children, (2) case management services to first time Moms and their families, and (3) support to physicians in caring for their pregnant patients and to parents who have lost an infant unexpectedly. Through this, branch nurses work closely with DPSS social workers in the areas of Foster Care, Child Protective Services, Adult Protective Services, and the Homeless program.

Nutrition and Health Promotion

The Nutrition and Health Promotion program advocates Healthy Eating Active Living programs designed to provide access to food, health promotion, breastfeeding, obesity, and tobacco prevention, reduce chronic disease & asthma to all residents. The WIC program, a federally funded nutrition program, serves 90,000 participants a month.

Children's Medical Services (CMS)

The Children's Medical Services (CMS) program provides health promotion, education, and advocacy to achieve optimal conditions for the well-being of the child, the family, and the community. CMS recruits, reviews and supports a pool of children's health care providers to ensure access for State-funded well child check-ups. CMS interprets health information and facilitates access to community resources. This branch operates the Childhood Lead Poisoning Prevention Program, which provides information to the community, treatment, and screening guidance to medical providers and case management for families with lead poisoned children.

Injury Prevention

The Injury Prevention program offers low-cost car seats, car seat safety, pedestrian/bicycle safety, and teen impaired driving programs. Information on teen suicide prevention and water and pool safety are also provided.

Current Major Objectives

Public Health has three major activities occurring now and through the next fiscal year. The department is proceeding with accreditation which will position Public Health for additional funding opportunities along with increasing our commitment to the community we serve through community assessment and engagement and development of a Community Health Improvement Plan (CHIP). This plan will set the groundwork for public health activities in our community and our partner agencies for the next 5 years.

Public Health is the lead on the County Initiative of 'Health for All,' addressing healthy eating and active living to improve the health status of our residents. This initiative working with the Economic Development Agency as one of the key agencies has had success in bringing multiple county agencies together through such new programs as: hydration stations as the county standard in all new and leased buildings, the recently implemented healthy vending machine program and the successful launch of the farmers market at the Riverside County Administration Center on Wednesdays. Public Health is working