

County of Riverside

Recommended Budget
Fiscal Year 2016/17

closely with the Transportation and Land Management Agency on the Building a Healthy Communities initiative, which ensures that health, is a consideration as new communities are planned. The Safe Routes to School program works with schools, parents, and students throughout the county to increase physical activity in our communities.

The third major initiative is the expansion of the Public Health Laboratory. This project will double the size of the existing facility and increase the laboratory's biosafety from Level 2 to Level 3, providing a facility that can serve the county's public health mission to 2023. This expansion will eliminate the current overcrowding of lab stations, improve airflow and thermal control, and increase efficiency of workflow. The expansion will be constructed using bond proceeds that will be repaid entirely through department revenues, and will not require additional general fund support to make debt service payments or pay operational expenses.

- Epidemiology and Program Evaluation staff specialize in epidemiology, program evaluation, biostatistics, data management, and GIS analysis. They provide health data services for the County.
- Vital Records registers and certifies all births and deaths that occur in Riverside County and provides birth and death certificates.
- Community Outreach provides a public resources referral system; and administers a responsive volunteer and internship program.
- Public Health Administration including the Health Officer oversees all Public Health departments/programs/services. The Health Officer has specific authority to prevent the spread of disease.

Budgetary Considerations

Funding and Service Growth

Public Health, on behalf of the state and federal governments, administers various programs funded through realignment money, county general fund support, and state and federal funding, and foundation grants. State and federal funds often are allocated based on population or burden of disease/condition, realignment funding is tied to taxes and vehicle license fees, which are impacted by the economy, and foundation funding supports innovative projects. Generally, funding has remained flat, and it is challenging to absorb staffing and operational expense increases with flat funding. Further, the state and federal dollars are often proscribed and categorical, which makes efficient use of funds challenging given the dynamic nature of public health and emerging health priorities. The need for service continues to grow, based on population growth and the resulting health needs of the population. Funding for core services have remained flat or decreased slightly over time, whereas new money is for innovative or emerging health issues.

Capital Needs

Five computer servers supporting the department have reached end of life and must be replaced. Additional capital purchases planned for FY 16/17 are tape drive and battery replacements. The costs of these items will be shared with the Care Clinics. PH's share of cost for the capital purchases totals \$171,249. The Public Health Laboratory expansion will be constructed using bond proceeds and the debt service will be paid by department revenue. No additional funds will be requested.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Staffing and Budget Information

Public Health projects that the use of \$43.3 million in revenue and \$6.6 million of general fund support will offset expenditures of \$49.9 million. The budget adds 4 positions for an authorized level of 598 permanent positions, of which 456 are currently filled and 138 are vacant.

WASTE AREA 8 ASSESSMENT ADMINISTRATION

Description of Major Services

This budget unit is used solely to pay Area 8 franchise hauler waste collection and transfer operation revenue generated from parcel fees in the Idyllwild, Pinyon, and Anza areas. Revenue is collected via tax assessments and paid to the franchise hauler on a semi-annual basis.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

FUND: 10000
DEPT: 1101400000

Budget Unit: CONT TO HEALTH_MENTAL HEALTH
Function: HEALTH AND SANITATION
Activity: HEALTH

Services and Supplies	\$ 95	\$ 174	\$ 174	\$ 174
Other Charges	43,520,878	43,878,601	43,878,601	43,878,601

Total Expenditures/Appropriations \$ 43,520,973 \$ 43,878,775 \$ 43,878,775 \$ 43,878,775

Net Cost \$ 43,520,973 \$ 43,878,775 \$ 43,878,775 \$ 43,878,775

FUND: 10000
DEPT: 1106000000

Budget Unit: RIV CO LOW INCOME HLTH PROG
Function: HEALTH AND SANITATION
Activity: HEALTH

Charges For Current Services	\$ 697,711	\$ -	\$ -	\$ -
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Total Revenue \$ 697,711 \$ - \$ - \$ -

Services and Supplies	\$ 285,646	\$ -	\$ -	\$ -
Other Charges	658,360	-	-	-
Operating Transfers Out	1,363,562	-	-	-

Total Expenditures/Appropriations \$ 2,307,568 \$ - \$ - \$ -

Net Cost \$ 1,609,857 \$ - \$ - \$ -

FUND: 22000
DEPT: 1130300000

Budget Unit: HR: RIDESHARE
Function: HEALTH AND SANITATION
Activity: HEALTH

Licenses, Permits & Franchises	\$ 34,000	\$ 32,800	\$ 36,000	\$ 36,000
Charges For Current Services	550,415	571,000	633,700	633,700

Total Revenue \$ 584,415 \$ 603,800 \$ 669,700 \$ 669,700

Salaries and Benefits	\$ 196,179	\$ 180,109	\$ 172,325	\$ 172,325
Services and Supplies	316,192	318,180	364,447	364,447
Other Charges	93,632	105,511	149,291	149,291

Total Expenditures/Appropriations \$ 606,003 \$ 603,800 \$ 686,063 \$ 686,063

Net Cost \$ 21,588 \$ - \$ 16,363 \$ 16,363

FUNDED POSITIONS: See Attachment A

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

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		Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>			
1	2	3		4	

FUND: 10000
DEPT: 4100200000

Budget Unit: MENTAL HEALTH: TREATMENT PROG
Function: HEALTH AND SANITATION
Activity: HEALTH

Rev Fr Use Of Money&Property	\$ 277,408	\$ 506,067	\$ 1,003,700	\$ 1,003,700
Intergovernmental Revenues	242,577,006	270,077,186	275,392,448	275,392,448
Charges For Current Services	4,588,307	4,423,625	5,891,571	5,891,571
Other Revenue	34	2,915,637	102	102
Total Revenue	\$ 247,442,755	\$ 277,922,515	\$ 282,287,821	\$ 282,287,821

Salaries and Benefits	\$ 90,231,981	\$ 118,457,181	\$ 115,009,962	\$ 115,009,962
Services and Supplies	43,698,652	48,980,765	53,444,806	53,444,806
Other Charges	93,484,290	115,133,164	117,384,739	117,384,739
Fixed Assets	33,185,817	12,219,485	10,633,500	10,633,500
Intrafund Transfers	(8,954,334)	(11,374,829)	(10,191,935)	(10,191,935)
Total Expenditures/Appropriations	\$ 251,646,406	\$ 283,415,766	\$ 286,281,072	\$ 286,281,072

Net Cost	\$ 4,203,651	\$ 5,493,251	\$ 3,993,251	\$ 3,993,251
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FUND: 10000
DEPT: 4100300000

Budget Unit: MENTAL HEALTH: DETENTION PROG
Function: HEALTH AND SANITATION
Activity: HEALTH

Intergovernmental Revenues	\$ 2,787,415	\$ 5,371,186	\$ 5,151,538	\$ 5,151,538
Charges For Current Services	391	3	276,065	276,065
Other Revenue	-	3	3	3
Total Revenue	\$ 2,787,806	\$ 5,371,192	\$ 5,427,606	\$ 5,427,606

Salaries and Benefits	\$ 5,780,703	\$ 9,921,619	\$ 10,219,211	\$ 17,419,211
Services and Supplies	2,517,783	3,094,279	2,774,226	2,774,226
Fixed Assets	-	13,000	60,000	60,000
Intrafund Transfers	(35,151)	(31,875)	-	-
Total Expenditures/Appropriations	\$ 8,263,335	\$ 12,997,023	\$ 13,053,437	\$ 20,253,437

Net Cost	\$ 5,475,529	\$ 7,625,831	\$ 7,625,831	\$ 14,825,831
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FUND: 10000
DEPT: 4100400000

Budget Unit: MENTAL HEALTH: ADMINISTRATION
Function: HEALTH AND SANITATION
Activity: HEALTH

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16	2016-17 Requested	2016-17 Recommended	
		Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>			
1	2	3		4	

Intergovernmental Revenues	\$ 9,576,637	\$ 13,909,730	\$ 16,025,936	\$ 16,025,936	
Charges For Current Services	17,154	73,235	9,082	9,082	
Other Revenue	15	406,003	17	17	
Total Revenue	\$ 9,593,806	\$ 14,388,968	\$ 16,035,035	\$ 16,035,035	
Salaries and Benefits	\$ 17,877,489	\$ 23,210,176	\$ 24,034,108	\$ 24,034,108	
Services and Supplies	13,254,130	14,199,852	12,969,558	12,969,558	
Other Charges	142,210	289,195	144,730	144,730	
Fixed Assets	95,175	213,000	227,004	227,004	
Intrafund Transfers	(21,775,202)	(23,523,255)	(21,340,365)	(21,340,365)	
Total Expenditures/Appropriations	\$ 9,593,802	\$ 14,388,968	\$ 16,035,035	\$ 16,035,035	
Net Cost	\$ (4)	\$ -	\$ -	\$ -	

FUND: 10000
DEPT: 4100500000

Budget Unit: **MENTAL HEALTH: SUBSTANCE ABUSE**
Function: **HEALTH AND SANITATION**
Activity: **HEALTH**

Fines, Forfeitures & Penalties	\$ 2,131,647	\$ 1,725,893	\$ 1,507,387	\$ 1,507,387	
Rev Fr Use Of Money&Property	-	-	1	1	
Intergovernmental Revenues	20,332,400	24,379,440	28,968,998	28,968,998	
Charges For Current Services	331,494	739,766	206,468	206,468	
Other Revenue	-	4	4	4	
Total Revenue	\$ 22,795,541	\$ 26,845,103	\$ 30,682,858	\$ 30,682,858	
Salaries and Benefits	\$ 8,057,358	\$ 10,176,993	\$ 14,190,888	\$ 14,190,888	
Services and Supplies	4,570,881	5,422,689	5,173,199	5,173,199	
Other Charges	9,556,524	11,487,514	11,495,867	11,495,867	
Fixed Assets	-	13,000	28,000	28,000	
Intrafund Transfers	(72,411)	(50,000)	(3)	(3)	
Total Expenditures/Appropriations	\$ 22,112,352	\$ 27,050,196	\$ 30,887,951	\$ 30,887,951	
Net Cost	\$ (683,189)	\$ 205,093	\$ 205,093	\$ 205,093	

FUND: 10000
DEPT: 4200100000

Budget Unit: **PUBLIC HEALTH**
Function: **HEALTH AND SANITATION**
Activity: **HEALTH**

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Intergovernmental Revenues	\$ 33,223,899	\$ 34,866,624	\$ 37,051,921	\$ 37,051,921
Charges For Current Services	8,792,395	3,193,290	3,033,999	3,033,999
Other In-Lieu And Other Govt	51,807	10,000	-	-
Other Revenue	1,594,529	1,659,653	693,740	693,740
Total Revenue	\$ 43,662,630	\$ 39,729,567	\$ 40,779,660	\$ 40,779,660

Salaries and Benefits	\$ 42,385,101	\$ 43,134,637	\$ 44,447,132	\$ 44,447,132
Services and Supplies	28,120,648	22,946,967	22,907,284	22,907,284
Other Charges	1,517,002	1,343,246	1,358,301	1,358,301
Fixed Assets	25,451	187,059	191,249	191,249
Intrafund Transfers	(21,053,682)	(21,253,130)	(21,495,094)	(21,495,094)
Total Expenditures/Appropriations	\$ 50,994,520	\$ 46,358,779	\$ 47,408,872	\$ 47,408,872

Net Cost	\$ 7,331,890	\$ 6,629,212	\$ 6,629,212	\$ 6,629,212
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FUND: 21750
DEPT: 4200100000

Budget Unit: PBLC HLTH: BIO-TERRORISM PREP
Function: HEALTH AND SANITATION
Activity: HEALTH

Rev Fr Use Of Money&Property	\$ 10,940	\$ -	\$ -	\$ -
Intergovernmental Revenues	1,876,074	2,702,024	1,877,961	1,877,961
Total Revenue	\$ 1,887,014	\$ 2,702,024	\$ 1,877,961	\$ 1,877,961

Salaries and Benefits	\$ 893,299	\$ -	\$ -	\$ -
Services and Supplies	668,543	17,371	-	-
Other Charges	205,514	2,684,653	1,877,961	1,877,961
Total Expenditures/Appropriations	\$ 1,767,356	\$ 2,702,024	\$ 1,877,961	\$ 1,877,961

Net Cost	\$ (119,658)	\$ -	\$ -	\$ -
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FUND: 21760
DEPT: 4200100000

Budget Unit: PBLC HLTH: HOSP PREP PRG ALLCTN
Function: HEALTH AND SANITATION
Activity: HEALTH

Rev Fr Use Of Money&Property	\$ (1,326)	\$ -	\$ -	\$ -
Intergovernmental Revenues	769,522	684,230	655,050	655,050
Total Revenue	\$ 768,196	\$ 684,230	\$ 655,050	\$ 655,050

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

Salaries and Benefits	\$ 304,701	\$ -	\$ -	\$ -
Services and Supplies	330,247	4,717	-	-
Other Charges	88,583	679,513	655,050	655,050
Fixed Assets	43,275	-	-	-

Total Expenditures/Appropriations \$ 766,806 \$ 684,230 \$ 655,050 \$ 655,050

Net Cost \$ (1,390) \$ - \$ - \$ -

FUND: 21770
DEPT: 4200100000

Budget Unit: PBLC HLTH: CDC H1N1 ALLOCATION
Function: HEALTH AND SANITATION
Activity: HEALTH

Rev Fr Use Of Money&Property	\$ 235	\$ -	\$ -	\$ -
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Total Revenue \$ 235 \$ - \$ - \$ -

Services and Supplies	\$ 1,291	\$ -	\$ -	\$ -
Fixed Assets	58,201	-	-	-

Total Expenditures/Appropriations \$ 59,492 \$ - \$ - \$ -

Net Cost \$ 59,257 \$ - \$ - \$ -

FUND: 10000
DEPT: 4200200000

Budget Unit: CA CHILDRENS SERVICES
Function: HEALTH AND SANITATION
Activity: CALIFORNIA CHILDRENS SERVICES

Intergovernmental Revenues	\$ 12,715,876	\$ 14,706,032	\$ 16,419,268	\$ 16,419,268
Charges For Current Services	6,200	-	-	-
Other Revenue	495	-	-	-

Total Revenue \$ 12,722,571 \$ 14,706,032 \$ 16,419,268 \$ 16,419,268

Salaries and Benefits	\$ 13,929,549	\$ 16,106,741	\$ 16,565,458	\$ 16,565,458
Services and Supplies	4,582,057	4,596,657	4,651,176	4,651,176
Other Charges	875,367	1,582,999	1,582,999	1,582,999

Total Expenditures/Appropriations \$ 19,386,973 \$ 22,286,397 \$ 22,799,633 \$ 22,799,633

Net Cost \$ 6,664,402 \$ 7,580,365 \$ 6,380,365 \$ 6,380,365

FUND: 10000
DEPT: 4200400000

Budget Unit: ENVIRONMENTAL HEALTH
Function: HEALTH AND SANITATION
Activity: HEALTH

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4

Licenses, Permits & Franchises	\$ -	\$ 8,042,169	\$ 8,799,084	\$ 8,799,084
Fines, Forfeitures & Penalties	-	1,125,102	1,141,791	1,141,791
Intergovernmental Revenues	-	665,773	515,000	515,000
Charges For Current Services	-	14,443,094	16,253,940	16,253,940
Other Revenue	-	517,213	763,152	763,152
Total Revenue	\$ -	\$ 24,793,351	\$ 27,472,967	\$ 27,472,967

Salaries and Benefits	\$ -	\$ 18,803,509	\$ 21,508,713	\$ 21,508,713
Services and Supplies	-	6,043,870	6,178,254	6,178,254
Other Charges	-	56,047	46,000	46,000
Fixed Assets	-	80,200	-	-
Intrafund Transfers	-	(190,275)	(260,000)	(260,000)
Total Expenditures/Appropriations	\$ -	\$ 24,793,351	\$ 27,472,967	\$ 27,472,967

Net Cost	\$ -	\$ -	\$ -	\$ -
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FUND: 10000
DEPT: 4200700000

Budget Unit: **AMBULATORY CARE**
Function: **HEALTH AND SANITATION**
Activity: **HOSPITAL CARE**

Rev Fr Use Of Money&Property	\$ 304,235	\$ 258,928	\$ -	\$ -
Intergovernmental Revenues	2,227,883	3,018,275	-	-
Charges For Current Services	22,593,747	31,642,071	1,000,000	1,000,000
Other Revenue	5,642	-	-	-
Total Revenue	\$ 25,131,507	\$ 34,919,274	\$ 1,000,000	\$ 1,000,000

Salaries and Benefits	\$ 22,539,097	\$ 28,302,359	\$ -	\$ -
Services and Supplies	8,421,072	9,519,472	1,000,000	1,000,000
Other Charges	1,041,086	872,443	-	-
Fixed Assets	-	-	-	-
Intrafund Transfers	(7,199,158)	(3,775,000)	-	-
Total Expenditures/Appropriations	\$ 24,802,097	\$ 34,919,274	\$ 1,000,000	\$ 1,000,000

Net Cost	\$ (329,410)	\$ -	\$ -	\$ -
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FUND: 21610
DEPT: 4200700000

Budget Unit: **RUHS-FQHC Ambulatory Care**
Function: **HEALTH AND SANITATION**
Activity: **HOSPITAL CARE**

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Rev Fr Use Of Money&Property	\$	-	\$	-	\$	261,649	\$	261,649
Intergovernmental Revenues		-		-		6,633,465		6,633,465
Charges For Current Services		-		-		32,526,543		32,526,543
Other Revenue		-		-		544,000		544,000
Total Revenue	\$	-	\$	-	\$	39,965,657	\$	39,965,657
Salaries and Benefits	\$	-	\$	-	\$	33,307,091	\$	33,307,091
Services and Supplies		-		-		9,175,557		9,175,557
Other Charges		-		-		959,400		959,400
Fixed Assets		-		-		73,751		73,751
Intrafund Transfers		-		-		(3,550,142)		(3,550,142)
Total Expenditures/Appropriations	\$	-	\$	-	\$	39,965,657	\$	39,965,657
Net Cost	\$	-	\$	-	\$	-	\$	-

FUND: 21790
DEPT: 4200700000

Budget Unit: **AMBULATORY CARE EPM/EHR PROJECT**
Function: **HEALTH AND SANITATION**
Activity: **HOSPITAL CARE**

Other Revenue	\$	5,057,083	\$	4,534,357	\$	4,534,357	\$	4,534,357
Total Revenue	\$	5,057,083	\$	4,534,357	\$	4,534,357	\$	4,534,357
Services and Supplies	\$	1,456,261	\$	4,534,357	\$	4,534,357	\$	4,534,357
Total Expenditures/Appropriations	\$	1,456,261	\$	4,534,357	\$	4,534,357	\$	4,534,357
Net Cost	\$	(3,600,822)	\$	-	\$	-	\$	-

FUND: 10000
DEPT: 4300200000

Budget Unit: **RCRMC: MED INDIGENT SERVICES**
Function: **HEALTH AND SANITATION**
Activity: **HOSPITAL CARE**

Intergovernmental Revenues	\$	5,419,928	\$	1,751,309	\$	189,000	\$	189,000
Charges For Current Services		63,849		100,477		100,477		100,477
Other Revenue		-		-		-		-
Total Revenue	\$	5,483,777	\$	1,851,786	\$	289,477	\$	289,477

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

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		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Salaries and Benefits	\$ 2,239,685	\$ 2,112,260	\$ 2,667,743	\$ 2,667,743
Services and Supplies	418,172	526,634	540,372	540,372
Other Charges	30,614,020	8,830,180	6,768,946	6,768,946
Intrafund Transfers	(25,288,668)	(7,393,253)	(7,463,551)	(7,463,551)

Total Expenditures/Appropriations \$ 7,983,209 \$ 4,075,821 \$ 2,513,510 \$ 2,513,510

Net Cost \$ 2,499,432 \$ 2,224,035 \$ 2,224,033 \$ 2,224,033

FUND: 10000
DEPT: 4300300000

Budget Unit: RCRMC: DETENTION HEALTH
Function: HEALTH AND SANITATION
Activity: HOSPITAL CARE

Charges For Current Services	\$ 749	\$ 942	\$ -	\$ -
Other Revenue	107	-	-	-

Total Revenue \$ 856 \$ 942 \$ - \$ -

Salaries and Benefits	\$ 18,233,945	\$ 25,750,661	\$ 32,981,256	\$ 30,647,511
Services and Supplies	8,605,899	10,299,000	10,560,554	10,560,554
Other Charges	-	-	341,837	341,837
Fixed Assets	541,252	163,625	-	-
Intrafund Transfers	(1,953,861)	(5,087,147)	(5,161,880)	(5,161,880)

Total Expenditures/Appropriations \$ 25,427,235 \$ 31,126,139 \$ 38,721,767 \$ 36,388,022

Net Cost \$ 25,426,379 \$ 31,125,197 \$ 38,721,767 \$ 36,388,022

FUND: 23000
DEPT: 4500300000

Budget Unit: WASTE: AREA 8 ASSESSMENT
Function: HEALTH AND SANITATION
Activity: SANITATION

Rev Fr Use Of Money&Property	\$ 6	\$ 50	\$ 50	\$ 50
Charges For Current Services	766,178	800,000	800,000	800,000

Total Revenue \$ 766,184 \$ 800,050 \$ 800,050 \$ 800,050

Services and Supplies	\$ 766,178	\$ 800,000	\$ 800,000	\$ 800,000
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Total Expenditures/Appropriations \$ 766,178 \$ 800,000 \$ 800,000 \$ 800,000

Net Cost \$ (6) \$ (50) \$ (50) \$ (50)

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

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1	2	3		4	

FUND: 22300
DEPT: 7300700000

Budget Unit: AB2766 AIR QUALITY
Function: HEALTH AND SANITATION
Activity: HEALTH

Rev Fr Use Of Money&Property	\$	413	\$	-	\$	-	\$	-
Intergovernmental Revenues		532,162		-		-		-
Total Revenue	\$	532,575	\$	-	\$	-	\$	-
Services and Supplies	\$	224,533	\$	-	\$	-	\$	-
Other Charges		318,009		-		-		-
Total Expenditures/Appropriations	\$	542,542	\$	-	\$	-	\$	-
Net Cost	\$	9,967	\$	-	\$	-	\$	-

PUBLIC ASSISTANCE

INTRODUCTION

Public assistance budget units perform activities related to aid programs, general relief, care of court wards, and veterans' services.

COMMUNITY ACTION PARTNERSHIP

Description of Major Services

Community Action Partnership of Riverside County (Community Action) strives with the community to eliminate poverty by facilitating opportunities for self-sufficiency through education, wealth building, and advocacy. Community Action serves low-income residents throughout the County of Riverside.

Long Range Objectives

The division's longer-range objectives are to reduce the number of low-income families through training, education, technology, and increase of resources to low-income communities, which in turn will add to self-sufficiency in the families served.

Service growth is driven by needs assessed in the communities. Every two years, Community Action conducts a community needs assessment that incorporates face-to-face and electronic surveys, interviews, and focus group meetings with low-income residents throughout each of the five supervisorial districts of the county to identify these needs. The Community Action planning division staff conducts a content analysis on the results of the community needs assessment to determine the top reasons county residents are in poverty or low-income status, or are challenged in moving out of poverty. Community Action then serves the determined needs in the various communities. Community Action's program development strategies are aligned to address the top priorities reflected in the community needs assessment. Existing programs are reviewed to consider expansion and/or modification of services. Subcontracting is coordinated to facilitate innovative external programs to address the top priorities as funding initiatives.

In addition, funding growth is driven by need, whether it is related to the number of county residents living in poverty (17.1 percent, including nearly 1 out of 4 children), or the need to increase agency capacity to better address individual, family and community needs. Current revenue is stable for Community Action, consisting of primarily federal funds, but additional funding is continually pursued from federal, state, and local sources.

Current sources of revenue for Community Action include, but are not limited to:

- Community Services Block Grant (CSBG)
- Department of Energy (DOE)
- Low Income Home Energy Assistance Program (LIHEAP)
- Low Income Weatherization Program (LIWP)
- Dispute Resolution Program Act (DRPA)
- Office of Community Services (OCS)/Assets for Independence (AFI)
- Internal Revenue Service (IRS) VITA Grant
- City of Riverside SHARE
- SoCal Gas
- Southern California Edison
- County General Fund

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Budgetary Considerations

Staffing levels remain consistent to administer Community Action's programs and services, yet the entire county need for services is far greater than the staffing levels. Community Action projects expenditures of \$8.4 million are covered primarily by federal grants. The budget includes 111 permanent and temporary positions with 24 vacant positions. There are no significant budget changes with operational impacts for this fiscal year.

DEPARTMENT OF PUBLIC SOCIAL SERVICES (DPSS)

Description of Major Services

The Department of Public Social Services (DPSS) is responsible for providing federal and state-mandated services and assistance aimed at supporting and improving the health, safety, and overall well-being of individuals and families. The Department serves a diverse community through a variety of federal, state and county-funded programs, including: CalWORKs, CalFresh (Food Stamps), Medi-Cal, General Relief (GR), Child Protective Service, Adult Protective Service, In-Home Supportive Service (IHSS) and Homeless Assistance. These programs, which alleviate hardship and promote health, personal responsibility and economic independence, do so by providing temporary financial assistance, employment services, outreach, access to health care coverage, protection of children and adults from abuse or neglect, housing and supportive services for the homeless and in-home supportive services to enable seniors and disabled children/adults to remain safely in their home.

The programs and services are organized under six budget units: administration, mandated services, categorical assistance, other county aid programs, homeless housing relief, and homeless program. In addition, these services align with the county's strategic goal of improving health and promoting livable communities through partnerships, policies, systems, and initiatives.

The majority of these programs require service provision that is both timely and of high quality; adherence to these requirements is monitored by state and/or federal offices. Medi-Cal application processing time is 45 days, childcare is 10 days, CalWORKs and CalFresh are 30 days. Exceptions to these requirements include "CalFresh expedited service," requiring a 72 hour processing time and CalWORKs and 'child care immediate need' both require a 24 hour processing time. In addition, case quality must be maintained below established acceptable error thresholds. The threshold for Medi-Cal and CAPP Child Care is below 10 percent, CalWORKs and CalFresh are 3 percent and 6 percent, respectively. Failure to meet minimum requirements can result in penalties and sanctions.

For the most part, DPSS programs are reimbursed 95 percent through state and federal funds, with the remaining 5 percent coming from the county general fund, in accordance with statutory program match requirements. State and federal revenue projections are based on historical expenditures, anticipated caseload growth, new program initiatives, and changes in operating costs. However, the key determinant of projected expenditures is the number of individuals seeking or requiring service through DPSS programs. These numbers are used to calculate staffing levels and operating costs necessary to support each program. Due to the mandated nature of these programs, state and federal funding is stable, with the understanding that state and federal entities may periodically choose to change program requirements and funding formulas.

The 2011 Budget Act shifted adoptions, foster care, child welfare services, and adult protective services programs and financial responsibility from the state to counties and redirected economy-sensitive sales tax revenue to fund the effort.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Over the past several years, a gradual economic recovery resulted in growth of sales tax revenue, which is projected to be relatively stable. However, revenue is not keeping pace with increased service demand. Projected FY 16/17 funding, in the amount of \$129.4 million, is expected to be sufficient to cover increased costs associated with current services/staffing levels, but is not expected to be sufficient in the subsequent year. Because of the significant amount of this funding and the sensitivity to the economy, it would be prudent to retain funding in reserve to protect the general fund from a backfill requirement.

The amount of general funds contributed to DPSS is based on the county's maintenance of effort (MOE) or match requirement. A continuing increase in demand for services is anticipated, as well as a proportional increase in required matching general funds. Through implementation of the Affordable Care Act, there has been a tremendous increase in the Medi-Cal caseload, resulting in an average annual growth rate of 31.8 percent in FY 15/16. Although the growth rate is expected to taper off, the department continues to receive approximately 18,651 new applications per month and the growth rate is anticipated to be 12.5 percent in FY 16/17. As the economy continues to improve, however, the expectation is over the next several years CalWORKs' caseload numbers will decline and then stabilize.

With the aging of the baby boomer generation, demand for Adult Protective Services (APS) and In-Home Supportive Services (IHSS) has been steadily increasing and this trend is expected to continue at rates difficult to manage. This is an area of concern, as timeliness of response and access to service can directly affect the health and well-being of the individual. Staff continues to be hired for IHSS using available state funding. However, APS is limited to available local funding (Realignment and county funding), exacerbating the problem.

As the county population increases, the demand for child welfare services will also continue to rise. When funding allows, more emphasis will be placed on prevention and early intervention services to address issues before they become serious enough to warrant intervention. As noted above, realignment funding is not keeping pace with service demand and increasing expenditures in this program. As a result, the ability to expand services is limited and additional county funding is likely to be required, pending legislative or legal action to change funding formulas, modify program requirements, or increase state/federal appropriations.

Administration

DPSS administration includes salaries and benefits of department staff, operating costs and contracted services and support all programs and services. The budget unit currently has 4,199 positions filled and 1,452 vacant. The budget authorizes 5,808 positions, of which 4,328 are funded. To maintain this level, the department intends to maintain a 10-12 percent vacancy rate. This will provide sufficient position numbers to manage the various and large recruitment classes. The department is currently operating with an excess of 20 percent vacancy factor, and is in the process of inactivating unnecessary positions to reach the target vacancy rate.

Caseloads in the CalFresh and Medi-Cal programs continue to grow because of expansion under the Affordable Care Act. The CalFresh program has realized a 3.7 percent annual increase in caseload growth and current estimates reflect a caseload of 139,000 by the end of FY 16/17. The annual Medi-Cal caseload has increased by 31.8 percent, projected to be 388,000 by the end of FY 16/17. In response to continued caseload growth in these programs expanded under the Affordable Care Act, the department expedited hiring of eligibility staff in the current fiscal year, within current funding level targets. In FY 16/17, hiring will be evaluated against available, constrained state and local funding levels.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

In FY 15/16, the state reinstated the county match requirement for the CalFresh program. This is the second year of a 4-year phase-in of the match requirement, for which the county share is 50 percent. In order to sustain existing staffing levels, it is necessary for the county to provide match funding. DPSS is required to meet specific regulatory requirements for timeliness and accuracy of benefits being issued. Given continued caseload growth in CalFresh, the match requirement will be critical for continued program compliance. A requested policy item of \$4.5 million in county matching funds is recommended by the Executive Office to ensure continuance of state funding for this important program.

Caseloads in the CalWORKs program began declining in FY 15/16. The CalWORKs program experienced an annual decrease of 8.6 percent, with the caseload projected to be 26,000 by the end of FY 16/17. DPSS plans to hold staffing at current levels and, potentially, reduce staffing through attrition, consistent with caseload trends in FY 16/17.

In FY15/16, DPSS added children's services staff and filled vacancies to reduce staff caseload levels to more manageable levels. This was accomplished through available 2011 realignment funding. Although some improvement has been made, caseloads are still significantly higher than SB2030 recommended targets. For the calendar year ended in December 2015, the average number of children's caseworkers was 541, an increase over the 2014 average of 486. However, the minimum-targeted number of caseworkers, based on the SB2030 standards, is 615 for the same period. Due to financial constraints, including slowing realignment growth funding, DPSS plans to hold children's services staffing to FY 15/16 levels in FY 16/17.

Significant growth in the county's elderly population continues to affect the Adult Protective Services and In-Home Supportive Services programs. This population is estimated to increase 47 percent during the next decade, with caseloads surpassing previous year estimates. From 2010 to 2015, the annual number of adult abuse and neglect referrals increased 88 percent, from 7,682 to 14,460. During the same period, the annual number of substantiated adult abuse and neglect referrals increased 157 percent, from 1,559 to 4,012. Despite current year efforts to hire additional social workers, APS is projecting to have an average monthly caseload of 25 cases per worker in FY 16/17. This is well above the National Adult Protective Services Association (NAPSA) recommended standard of 16 cases per worker. Based on the Governor's January budget projections, the department anticipates slowing 2011 realignment funding growth, which will constrain the APS program staffing at FY 15/16 levels in FY 16/17.

The county has a maintenance of effort requirement for IHSS, which limits the general fund contribution. To keep pace with the growing program demands, the department plans to add 15 additional IHSS social workers in FY 16/17. These positions will be funded with state and federal funds.

Mandated Client Services

The department provides program payments for IHSS and court-ordered child welfare services, as defined in legislation or mandated by court order. Mandated IHSS services include payment for domestic and personal services to vulnerable children and adult clients, which enables them to remain safely in their homes.

Mandated child welfare services can include emergency shelter care, needs assessment/evaluations, child care, counseling, drug testing/treatment, parenting education, foster parent training, paternity testing, respite care, transportation, tutoring, child/youth activities, clothing, emergency food/living expenses, health and mental health services. These services provide safety and protection to children at-risk of abuse, neglect and exploitation.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

IHSS caseload growth is projected to increase 12.7 percent in FY 16/17. As noted above, the state established an IHSS maintenance of effort (MOE) requirement, which includes IHSS administrative costs, IHSS provider services and the IHSS Public Authority. For FY 16/17, the IHSS MOE is \$47.2 million, including the statutory annual inflation factor of 3.5 percent. Without the MOE, the additional county share of cost would be \$30.8 million.

Categorical Assistance

Categorical Assistance (Aid) programs include the California Work Opportunity and Responsibility to Kids (CalWORKs), foster care and adoptions assistance programs. The CalWORKs program provides cash aid for low income families to meet their basic needs. CalWORKs also provides education, employment and training programs, through the Welfare to Work (WTW) component, to help families obtain employment and move toward self-sufficiency. Supportive services, including, child care, transportation, work expenses, and counseling, are available for families participating in work or allowable work-related activities.

Senate Bill 1041 of 2012 established a 24-month time limit, known as the WTW 24-Month Time Clock, for CalWORKs clients to participate in WTW activities. This change allows clients to receive a wider array of services and support, in an effort to enter and remain in the workforce. In response, the State initiated new CalWORKs assistance programs, including family stabilization, subsidized employment and housing assistance, to assist families in removing barriers to self-sufficiency.

As the economy continues to improve, the program is beginning to see a slow decrease in the CalWORKs caseload. In FY 15/16, there was an 8.6 percent average annual decrease in caseload. As a result, the state is beginning to reduce funding for the program, while expecting counties to increase WTW case management and supportive services.

Foster care and adoptions assistance programs are authorized under Title IV-E of the Social Security Act. Foster care assistance payments help provide safe and stable out-of-home care for children until they are returned home, placed permanently with adoptive families, or placed in other planned arrangements for permanency. The foster care caseload is now composed of two elements: children with open cases who are unable to safely remain in the custody of their parents, and the extended foster care program, which allows foster youth who would otherwise be emancipating from the system to continue to receive services and support up to age 21. The caseload for the primary foster care program declined in FY 15/16; however, there are significant statewide changes that will go into effect in January 2017 which could impact the rates paid for foster care and the overall cost of the program.

The extended foster care program, created by the California Fostering Connections to Success Act, was signed into law September 30, 2010, through AB12. The average caseload of this program is approximately 450 per month, which represents an increase of 14 percent over the standard foster care caseload.

Adoptions assistance payments provide funds to facilitate timely adoptive placement of children, as well as ongoing support needed for children with special needs or circumstances, which would otherwise make it difficult to achieve permanency. The adoptions assistance program (AAP) continues to grow and is projected to increase 2.6 percent in FY 16/17.

The increased cost in both the foster care and adoption assistance programs require additional county matching funds of \$6.2 million, which has been requested as a policy item. The most significant driver of the need for additional funding comes from the extended foster care program. The state initially provided

County of Riverside

Recommended Budget
Fiscal Year 2016/17

funding for this program as part of 2011 realignment. It was anticipated that the state would perform a reconciliation to adjust funding to counties based on actual utilization. Most recently, the State Department of Finance indicated that counties are not obligated to provide services beyond the funding level originally allocated. However, federal statutes indicate that opting to provide extended foster care means anyone who is eligible is entitled to the service. Fundamentally, the state has put counties in the position of providing the services, but is not providing the funding, which should be a violation of Prop. 30. The department is currently working with County Counsel to determine the best course of action, so the Executive Office does not recommend funding this request for additional matching funds at this time.

Other County Assistance Programs

Other Aid is primarily composed of general relief and county-funded foster care programs. General Relief is a voucher-only program for individuals who are not eligible for other cash aid programs. It is funded by the county to relieve and support incompetent, poor or indigent individuals, and those incapacitated by age, disease or accident. Clients must be lawfully residing in the county and not supported through their own means, by relatives or friends, state hospitals/other state institutions or private institutions. The program provides limited funding directly to housing providers, along with a modest food supplement.

County-funded foster care applies to placements ineligible for federal and state funding. These generally occur as a result of court-ordered placements, pending relative placements, supplemental payments for special needs, emancipating youth or placement of undocumented, non-citizen children.

These are mandated programs and the county does not have discretion to reduce expenditures to these programs. County-funded foster care expenditures increased as a result of extended placements for foster youth the courts deemed not yet ready to emancipate, increased rates for foster homes where the child's mental health and medical needs cannot be met with the existing foster care rate, court ordered placements with relatives pending background clearance, and foster care placements for undocumented children.

For FY 16/17, the department projects an 88 percent increase in county-funded foster care assistance program expenditures, compared to the FY 15/16 budget. The department requested a policy item \$578,000, which the Executive Office does not recommend funding at this time.

Homeless Housing Relief

DPSS is the oversight agency for the Housing and Urban Development (HUD) program in Riverside County. Federal funding is passed through from HUD to grantees to provide transitional and permanent housing to the homeless community.

In the FY 16/17 budget, DPSS augmented the contribution from other funds by \$210,000 for continued operations at two emergency shelters. In addition, the Homeless budget includes \$302,312 from departmental reserves to cover ongoing operating costs.

Homeless Program

Homeless programs provide cold weather and emergency shelters for the homeless community throughout Riverside County. In addition, this budget unit supports lead agency personnel and operating costs for HUD program and Homeless program activities.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Budgetary Considerations

In the FY 16/17 budget, DPSS augmented the contribution from other funds by \$210,000 for continued operations at two emergency shelters. In addition, the Homeless budget includes \$302,312 from departmental reserves to cover ongoing operating costs.

ECONOMIC DEVELOPMENT AGENCY COMMUNITY PROGRAMS

Description of Major Services

The Economic Development Agency (EDA) receives federal funding for several budget units that provide community programs to the residents of Riverside County. These programs include the Community Development Block Grant (CDBG) program, the Emergency Solutions Grant (ESG) program, the Home Investment Partnership Act (HOME), the Neighborhood Stabilization Program (NSP), and the Workforce Innovation Opportunity Act (WIOA). CDBG and ESG are administered by the Community Programs Division – Grant Unit (CPD); HOME and NSP are administered by the Housing Division; and WIOA is administered by the Workforce Development Division (WDD).

Because these programs are federally funded and dependent upon annual Congressional appropriations, long-range financial planning is both difficult and challenging for these units. In recent years, the funding for the CDBG, ESG, and HOME have been stable, but the long-term expectations are that funding for the county's urban county programs will decrease, while at the same time, each division's operating costs will continue to increase. While there will be no new NSP Program funds provided by HUD, the retention and reinvestment of program income back into the program would create a viable and sustainable source of investment proceeds, which is expected to last for 3-5 more years. The WDD is experiencing significant budget constraints resulting from a reduction in federal funding which began in 2013 and an increase in staffing costs resulting from negotiated increases. The specifics of each division's functions, staffing and budgetary challenges are detailed below.

Community Programs Division - Grant Unit (CPD)

The primary function of the grant unit is the administration of two federally funded (HUD) grant programs – Community Development Block Grant (CDBG) and the Emergency Solutions Grant (ESG). These activities provide community development and homeless assistance programs to the county. The mission of the grant unit is the effective and compliant administration of the CDBG and ESG programs on behalf of the county.

The immediate financial threat to CPD is the increasing costs associated with staffing (salaries/benefits) and overhead. These costs have increased significantly over the last 2-3 years, while the CDBG and ESG funding has remained constant. We are mitigating this fiscal impact by allocating staff costs (direct project delivery costs), as permitted by HUD regulation, to individual grant funded activities, when applicable, to reduce the impact upon the grant unit's administrative fund budget. No general funds are utilized or requested.

CPD staffing is currently comprised of 16 authorized positions, with 14 funded positions, and 11 filled positions. Five positions are vacant and funded, and an additional 3 positions are vacant and unfunded. The budget unit is requesting to add one position. There are no immediate plans to delete any currently filled positions. As noted earlier, if the county's CDBG/ESG allocations are substantially reduced, then staff reductions would be required.

HOME and NSP

The EDA Housing Division's primary function is the administration of three federally funded (HUD) grant programs – HOME Investment Partnerships Act (HOME), Neighborhood Stabilization Program 1 and Neighborhood Stabilization Program 3 (NSP Programs). Activities include management of the county's

County of Riverside

Recommended Budget
Fiscal Year 2016/17

housing programs, including financing new construction of single and multi-family affordable housing units, home ownership programs in the form of down payment assistance for first time homebuyers, acquisition/rehab/resale of single-family homes, and rental assistance to homeless residents. Funding is provided to cooperating cities, unincorporated communities of the county and eligible NSP Program target areas throughout the county.

The Housing division accepts funding applications over the counter for projects proposing new construction or acquisition and rehab of existing units, and priority is giving to projects that are shovel ready and have all other financing in place. The first time homebuyer program is administered on a first come first served basis, and applications are accepted until funds are exhausted.

As discussed above, the HOME program funding is dependent on Congressional appropriations. In recent years, the HOME funding has been stable, but the long-term expectations are that funding for the county's urban county programs will decrease, while at the same time, operating costs will continue to increase.

Both the NSP1 and NSP3 programs are a onetime grant created by Congress to address the foreclosure crisis that communities faced during the housing market crash in 2009. The county received \$48 million in NSP1 funds and the county has been able to generate an additional \$40 million in program income through that program. The county received \$14 million in NSP3 funds and the county has been able to generate \$11.6 million in program income through that program.

The NSP programs' long-range financial plan is to provide for the reinvestment of program income, (through the sale of foreclosed properties post rehabilitation,) for a revolving loan/grant program to continue the efforts of the program. While there will be no new NSP Program funds provided by HUD, the retention and reinvestment of program income back into the program would create a viable and sustainable source of investment proceeds, which is expected to last for 3-5 more years. Funding for this program for the upcoming program year will be \$4.5 million. This amount is a combination of program income and retained HUD funds.

The budget unit is comprised of 12 filled positions. There are no vacant positions, and there are no plans to increase staffing levels beyond the current authorized level of 12 positions. The Workforce Development Division (WDD) is responsible for the administration of the public workforce system within Riverside County, which includes oversight of the county's six Youth Opportunity Centers (YOC's); the operation of five Workforce Development Centers and affiliate sites which offer direct services to jobseekers and businesses; and the convening of the Riverside County Workforce Development Board. The overarching mission of the WDD is to foster, develop, and promote a highly skilled local workforce that can compete in the 21st Century global economy. An educated and skilled workforce is critical to regional prosperity and creating long-term economic opportunities for all residents.

Workforce Development Division

The WDD is primarily funded with federal funds allocated under the Workforce Innovation and Opportunity Act of 2014 (WIOA). As such, the department's core services and strategic objectives are all predicated on the provisions of WIOA, requirements set by the Department of Labor, and Congressional funding appropriations. The department receives approximately \$21.8 million dollars annually for administration and services. The long-range financial plan is to reduce operational and staffing costs to maximize the annual federal allocation and to increase funding for job training to address the local "skills gap." As the national economy continues to improve, there is a reduced need for public workforce services, which has resulted in a reduction in federal funding which equates to a 5 percent reduction

County of Riverside

Recommended Budget
Fiscal Year 2016/17

annually at the local level. This trend is expected to continue for the next several years and the FY 16/17 budget reflects significant operational cost savings as well as a decrease in revenue projections.

The WDD is experiencing significant budget constraints resulting from a reduction in federal funding which began in 2013 and an increase in staffing costs resulting from negotiated increases. The department has anticipated these constraints and has taken proactive measures to reduce expenditures without impacting service levels. As noted previously, the department is projecting additional reductions in federal funding over the course of the next three years, which equates to a 3-5 percent reduction in the annual allocation. The WDD's major costs are the operations of the Youth Opportunity Centers, Workforce Development Centers, and job training. To mitigate the impact of the reduction in federal funding, the WDD has reduced operational costs at the Workforce Development Centers through the re-negotiation of lease rates, the downsizing of office space and staffing reductions resulting from attrition. Vacant staff positions have been left unfilled and removed from the budget. Only the most critical positions will be filled and only one vacant position is included in the FY 16/17 budget request. There has been a concerted effort to reduce the number of management staff and to re-program administrative staff to direct services to increase public service levels. The WDD budget deletes 34 vacant positions to an authorized level of 96 positions, of which 95 are filled at this time and 1 will be vacant.

The WDD plays an integral role in assisting unemployed residents and fostering a highly skilled workforce within Riverside County. The department is funded primarily through federal funds and expenditure rates are adjusted to align with funding allocations and local economic conditions. Although the department is facing considerable constraints, these constraints have been anticipated and proactively addressed through internal cost saving provisions.

JUVENILE COURT PLACEMENT

Description of Major Services

Court Placement supports out-of-home care for youth who are wards of the juvenile court. It also provides all psychological services ordered by the juvenile court, and pays for youth sent to the state Division of Juvenile Justice under provisions of Welfare and Institutions Code §§601-827.

OFFICE ON AGING

Description of Major Services

The Riverside County Office on Aging (OoA) is one of 33 Area Agencies on Aging (AAA) in California. OoA operates with an annual budget of approximately \$13 million in federal, state, county contributions and local funds. The department relies heavily on funding through the Older Americans Act (OAA), to provide core services to the county's most frail and vulnerable older adults and persons with disabilities (age 18+). In recent years, Older Americans Act programs have required increased resources to maintain current programs due to population growth and cost inflation. Statistics indicate that the age 65+ group will increase from the current number of 307,217 to more than 375,000 by the year 2020 in Riverside County, and will be approaching over half a million by 2030. The fastest growing cohort proportionately is the age 75+, which is projected to grow between 90 percent (75-84 years of age) and 75percent (85+) by 2030. The unprecedented growth in older adult population will mean a demographic change that will necessitate infrastructure changes to meet the needs of the growing population.

2014/15 Accomplishments

- The Care Pathways program was named a recipient of a Bright Ideas Award for 2015 from the Ash Center for Democratic Governance and Innovation at the John F. Kennedy School of

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Government at Harvard University. The Bright Ideas Initiative acknowledges remarkable and promising government programs so that leaders, providers, and other individuals may learn about these ideas and adopt similar effective practices.

- Awarded the Aging Innovations and Achievement (AIA) award for both the CareLink/Healthy IDEAS Program and the “Get A Ride Guide” co-developed with TRIP at the 2015 National Association of Area Agencies on Aging (n4a) Annual Conference and Trade Show.
- Office on Aging has been invited to participate as an Advisory Committee Member of the UCLA PICATE Program project – a Geriatric Workforce Enhancement Program - Project for Improving Care of Aging Adults through Training and Education (PICATE).
- Health & Wellness Programs
 - Provided over 550,000 congregate and home delivered meals through the Senior Nutrition Program to more than 6,000 older adults
 - Distributed over 2,250 farmer’s market coupons at over 40 senior centers and senior housing communities
 - Graduated over 150 participants in chronic disease self-management classes
 - Engaged 1,100 participants in the exercise and fitness programs
 - Provided over 10,000 hours of health and nutrition education to older adults
 - Completed over 1,500 pre-depression screenings through the Riverside University Health System – Behavioral Health partnership

Budgetary Considerations

With the continuation of flat state and federal funding, the Office on Aging faces a number of budgetary challenges entering FY 16/17. The department’s balanced budget for FY 16/17 is insufficient to sustain the critical core services and programs provided to meet the growing needs of the county’s elderly population. Support will be impacted as a result of the department’s increased labor costs at \$398,250 for FY 16/17, staffing expense at \$6.5 million, operating expenses in ongoing services and supplies at \$1.8 million and service provider contract agreements at \$4.4 million. The budget authorizes 68 positions, of which 55 positions are filled and 13 are vacant. The department’s sources of revenue are from reimbursements derived from federal (Older Americans Act), state (Older Californians Act), county contributions and donations and local funding. Primary funding for the department comes from federal funding, totaling \$8.2 million, which is approximately 64 percent of the total budget for FY 16/17. The department requests the continuance of assistance of county contributions at FY 15/16 levels in the amount of \$300,000 for FY 16/17. The department is strategically working to mitigate service level impacts by enhancing efficient operations and will provide the Executive Office with an update during the first quarter of the fiscal year, including any adverse impacts to the budget or service levels.

VETERANS SERVICES

Description of Major Services

The Department of Veterans’ Services offers advocacy, counseling, claims assistance, information, special projects, and referrals to veterans, their dependents and survivors.

Budgetary Considerations

For FY 16/17, general fund support was increased slightly by \$47,000 to \$949,950 from the FY 15/16 level to cover the cost of making two temporary positions permanent. Revenue of \$470,000 will partially offset expenditures of nearly \$1.5 million. The department plans to draw its remaining \$108,028 in

County of Riverside

Recommended Budget
Fiscal Year 2016/17

departmental reserves to help cover increased operating, salary and benefit costs associated with enhanced services. However, these reserves will be exhausted in FY 16/17, and in FY 17/18, the department will request \$108,028 in additional general fund support to cover the gap.

The FY 16/17 recommended budget funds 17 regular positions, of which 15 are currently filled (and two more are currently temporary employees). The department also requests additional ongoing general fund support of \$342,367 to hire four new employees to handle the more than doubled caseloads in the surrounding Riverside County offices. By increasing staff, the demand for services and state reporting requirements will be met, allowing for increased state funding. The Executive Office recommends analysis of the department be done before any positions are added.

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

FUND: 21350 Budget Unit: EDA: COMMUNITY DEV - HUD
DEPT: 1900200000 Function: PUBLIC ASSISTANCE
Activity: OTHER ASSISTANCE

Rev Fr Use Of Money&Property	\$ 5,750	\$ 1,051	\$ -	\$ -
Intergovernmental Revenues	9,531,878	10,710,296	10,011,722	10,011,722
Other Revenue	176,292	80,597	74,398	74,398
Total Revenue	\$ 9,713,920	\$ 10,791,944	\$ 10,086,120	\$ 10,086,120
Salaries and Benefits	\$ 820	\$ 1,334,031	\$ 1,389,644	\$ 1,389,644
Services and Supplies	154,268	178,100	227,764	227,764
Other Charges	9,505,554	9,278,762	8,468,712	8,468,712
Total Expenditures/Appropriations	\$ 9,660,642	\$ 10,790,893	\$ 10,086,120	\$ 10,086,120
Net Cost	\$ (53,278)	\$ (1,051)	\$ -	\$ -

FUND: 21370 Budget Unit: EDA: NEIGHBORHOOD STABILIZATION
DEPT: 1900200000 Function: PUBLIC ASSISTANCE
Activity: OTHER ASSISTANCE

Rev Fr Use Of Money&Property	\$ 2,616	\$ 706	\$ -	\$ -
Intergovernmental Revenues	999,293	549,827	3,368,528	3,368,528
Other Revenue	2,636,028	1,646,105	1,175,911	1,175,911
Total Revenue	\$ 3,637,937	\$ 2,196,638	\$ 4,544,439	\$ 4,544,439
Services and Supplies	\$ 253,271	\$ 695,388	\$ 768,655	\$ 768,655
Other Charges	3,072,620	2,378,648	3,775,784	3,775,784
Fixed Assets	-	2,000	-	-
Total Expenditures/Appropriations	\$ 3,325,891	\$ 3,076,036	\$ 4,544,439	\$ 4,544,439
Net Cost	\$ (312,046)	\$ 879,398	\$ -	\$ -

FUND: 21550 Budget Unit: EDA: WORK FORCE DEVELOPMENT
DEPT: 1900300000 Function: PUBLIC ASSISTANCE
Activity: OTHER ASSISTANCE

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4
Rev Fr Use Of Money&Property	\$ 980,058	\$ 722,755	\$ 881,741	\$ 881,741	
Intergovernmental Revenues	24,574,363	23,816,075	22,520,605	22,520,605	
Charges For Current Services	749,247	363,852	643,993	643,993	
Other Revenue	196,059	785,534	985,314	985,314	
Total Revenue	\$ 26,499,727	\$ 25,688,216	\$ 25,031,653	\$ 25,031,653	
Salaries and Benefits	\$ 9,461,273	\$ 9,896,370	\$ 9,298,333	\$ 9,298,333	
Services and Supplies	5,479,060	5,343,295	5,757,178	5,757,178	
Other Charges	10,708,194	10,448,551	9,976,142	9,976,142	
Total Expenditures/Appropriations	\$ 25,648,527	\$ 25,688,216	\$ 25,031,653	\$ 25,031,653	
Net Cost	\$ (851,200)	\$ -	\$ -	\$ -	
FUND: 21250		Budget Unit: HOME PROGRAM FUND			
DEPT: 1900600000		Function: PUBLIC ASSISTANCE			
		Activity: OTHER ASSISTANCE			
Rev Fr Use Of Money&Property	\$ 19,376	\$ 21,964	\$ -	\$ -	
Intergovernmental Revenues	1,451,979	2,833,491	3,424,176	3,424,176	
Other Revenue	560,178	649,569	224,397	224,397	
Total Revenue	\$ 2,031,533	\$ 3,505,024	\$ 3,648,573	\$ 3,648,573	
Services and Supplies	\$ 338,457	\$ 284,676	\$ 368,958	\$ 368,958	
Other Charges	2,101,187	3,220,196	3,279,615	3,279,615	
Total Expenditures/Appropriations	\$ 2,439,644	\$ 3,504,872	\$ 3,648,573	\$ 3,648,573	
Net Cost	\$ 408,111	\$ (152)	\$ -	\$ -	
FUND: 10000		Budget Unit: PROBATION: COURT PLACEMENT			
DEPT: 2600400000		Function: PUBLIC ASSISTANCE			
		Activity: CARE OF COURT WARDS			
Charges For Current Services	\$ 26,278	\$ 9,089	\$ 21,000	\$ 21,000	
Total Revenue	\$ 26,278	\$ 9,089	\$ 21,000	\$ 21,000	
Services and Supplies	\$ 9,092	\$ 1,717	\$ 10,000	\$ 10,000	
Other Charges	480,712	819,788	1,056,500	1,056,500	
Total Expenditures/Appropriations	\$ 489,804	\$ 821,505	\$ 1,066,500	\$ 1,066,500	
Net Cost	\$ 463,526	\$ 812,416	\$ 1,045,500	\$ 1,045,500	

FUNDED POSITIONS: See Attachment A

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

FUND: 10000
DEPT: 5100100000

Budget Unit: DPSS: ADMINISTRATION
Function: PUBLIC ASSISTANCE
Activity: ADMINISTRATION

Intergovernmental Revenues	\$ 432,513,426	\$ 532,488,717	\$ 553,526,786	\$ 557,894,026
Charges For Current Services	1,468,311	1,845,799	2,381,633	2,381,633
Other Revenue	731,411	1,172,511	1,338,927	1,338,927
Total Revenue	\$ 434,713,148	\$ 535,507,027	\$ 557,247,346	\$ 561,614,586

Salaries and Benefits	\$ 294,093,589	\$ 345,839,150	\$ 358,150,755	\$ 367,017,995
Services and Supplies	99,470,290	139,572,217	144,777,335	144,777,335
Other Charges	51,644,883	62,336,876	64,640,850	64,640,850
Fixed Assets	1,181,157	1,355,268	1,185,000	1,185,000
Intrafund Transfers	(284,894)	(358,669)	(382,289)	(382,289)
Total Expenditures/Appropriations	\$ 446,105,025	\$ 548,744,842	\$ 568,371,651	\$ 577,238,891
Net Cost	\$ 11,391,877	\$ 13,237,815	\$ 11,124,305	\$ 15,624,305

FUND: 10000
DEPT: 5100200000

Budget Unit: DPSS: MANDATED CLIENT SERVICES
Function: PUBLIC ASSISTANCE
Activity: AID PROGRAMS

Intergovernmental Revenues	\$ 58,782,921	\$ 54,262,549	\$ 56,150,384	\$ 56,150,384
Total Revenue	\$ 58,782,921	\$ 54,262,549	\$ 56,150,384	\$ 56,150,384
Other Charges	\$ 68,216,782	\$ 63,784,560	\$ 65,672,395	\$ 65,672,395
Total Expenditures/Appropriations	\$ 68,216,782	\$ 63,784,560	\$ 65,672,395	\$ 65,672,395
Net Cost	\$ 9,433,861	\$ 9,522,011	\$ 9,522,011	\$ 9,522,011

FUND: 10000
DEPT: 5100300000

Budget Unit: DPSS: CATEGORICAL AID
Function: PUBLIC ASSISTANCE
Activity: AID PROGRAMS

Intergovernmental Revenues	\$ 338,628,085	\$ 327,551,921	\$ 340,388,690	\$ 340,388,690
Other Revenue	1,674,079	8,306,707	8,206,708	1,510,773
Total Revenue	\$ 340,302,164	\$ 335,858,628	\$ 348,595,398	\$ 341,899,463
Other Charges	\$ 354,083,258	\$ 352,641,791	\$ 362,378,561	\$ 355,682,626
Total Expenditures/Appropriations	\$ 354,083,258	\$ 352,641,791	\$ 362,378,561	\$ 355,682,626

FUNDED POSITIONS: See Attachment A

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Net Cost	\$	13,781,094	\$	16,783,163	\$	13,783,163	\$	13,783,163
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FUND: 10000 Budget Unit: DPSS: OTHER AID
DEPT: 5100400000 Function: PUBLIC ASSISTANCE
Activity: AID PROGRAMS

Licenses, Permits & Franchises	\$	298,034	\$	237,160	\$	237,160	\$	237,160
Fines, Forfeitures & Penalties		169,050		101,640		101,640		101,640
Intergovernmental Revenues		-		-		-		-
Total Revenue	\$	467,084	\$	338,800	\$	338,800	\$	338,800

Other Charges	\$	2,169,706	\$	2,719,464	\$	2,316,179	\$	2,316,179
Total Expenditures/Appropriations	\$	2,169,706	\$	2,719,464	\$	2,316,179	\$	2,316,179

Net Cost	\$	1,702,622	\$	2,380,664	\$	1,977,379	\$	1,977,379
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FUND: 21300 Budget Unit: DPSS: HOMELESS HOUSING RELIEF
DEPT: 5100500000 Function: PUBLIC ASSISTANCE
Activity: AID PROGRAMS

Intergovernmental Revenues	\$	5,902,619	\$	8,254,443	\$	9,902,176	\$	9,902,176
Total Revenue	\$	5,902,619	\$	8,254,443	\$	9,902,176	\$	9,902,176

Other Charges	\$	5,902,619	\$	8,254,443	\$	9,902,176	\$	9,902,176
Total Expenditures/Appropriations	\$	5,902,619	\$	8,254,443	\$	9,902,176	\$	9,902,176

Net Cost	\$	-	\$	-	\$	-	\$	-
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FUND: 21300 Budget Unit: DPSS: HOMELESS
DEPT: 5100600000 Function: PUBLIC ASSISTANCE
Activity: AID PROGRAMS

Rev Fr Use Of Money&Property	\$	2,783	\$	-	\$	-	\$	-
Intergovernmental Revenues		493,241		610,932		749,679		749,679
Other Revenue		2,882,561		2,806,401		2,844,082		2,634,082
Total Revenue	\$	3,378,585	\$	3,417,333	\$	3,593,761	\$	3,383,761

Services and Supplies	\$	197,975	\$	288,849	\$	336,068	\$	336,068
Other Charges		2,925,539		3,334,426		3,560,005		3,350,005
Operating Transfers Out		108,630		40,000		-		-
Total Expenditures/Appropriations	\$	3,232,144	\$	3,663,275	\$	3,896,073	\$	3,686,073

FUNDED POSITIONS: See Attachment A

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

Net Cost	\$	(146,441)	\$	245,942	\$	302,312	\$	302,312
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FUND: 21050 Budget Unit: **COMMUNITY ACTION PARTNERSHIP**
 DEPT: 5200100000 Function: **PUBLIC ASSISTANCE**
 Activity: **OTHER ASSISTANCE**

Intergovernmental Revenues	\$	2,504,998	\$	2,825,000	\$	2,438,923	\$	2,438,923
Charges For Current Services		47,762		55,205		45,200		45,200
Other Revenue		24		-		-		-
Total Revenue	\$	2,552,784	\$	2,880,205	\$	2,484,123	\$	2,484,123

Salaries and Benefits	\$	1,403,419	\$	2,022,247	\$	1,782,047	\$	1,782,047
Services and Supplies		482,258		677,521		565,860		565,860
Other Charges		609,363		668,572		447,020		447,020
Intrafund Transfers		-		(488,135)		(310,804)		(310,804)
Total Expenditures/Appropriations	\$	2,495,040	\$	2,880,205	\$	2,484,123	\$	2,484,123

Net Cost	\$	(57,744)	\$	-	\$	-	\$	-
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FUND: 21050 Budget Unit: **COMMUNITY ACTION LOCAL INIT.**
 DEPT: 5200200000 Function: **PUBLIC ASSISTANCE**
 Activity: **OTHER ASSISTANCE**

Intergovernmental Revenues	\$	4,038,240	\$	8,485,097	\$	5,453,206	\$	5,453,206
Charges For Current Services		35,871		35,000		37,500		37,500
Other Revenue		137,223		100,000		100,000		100,000
Total Revenue	\$	4,211,334	\$	8,620,097	\$	5,590,706	\$	5,590,706

Salaries and Benefits	\$	1,811,199	\$	2,691,690	\$	2,338,622	\$	2,338,622
Services and Supplies		598,326		1,232,049		951,698		951,698
Other Charges		1,971,718		4,679,358		2,197,186		2,197,186
Fixed Assets		-		17,000		103,200		103,200
Total Expenditures/Appropriations	\$	4,381,243	\$	8,620,097	\$	5,590,706	\$	5,590,706

Net Cost	\$	169,909	\$	-	\$	-	\$	-
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FUND: 21050 Budget Unit: **COMMUNITY ACTION OTHER PROGRAMS**
 DEPT: 5200300000 Function: **PUBLIC ASSISTANCE**
 Activity: **OTHER ASSISTANCE**

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Intergovernmental Revenues	\$ 114,019	\$ 70,000	\$ -	\$ -
Charges For Current Services	1,375	-	-	-
Other Revenue	341,023	501,968	280,468	280,468
Total Revenue	\$ 456,417	\$ 571,968	\$ 280,468	\$ 280,468
Salaries and Benefits	\$ 333,764	\$ 266,682	\$ 118,428	\$ 118,428
Services and Supplies	231,932	303,933	154,469	154,469
Other Charges	-	1,353	7,571	7,571
Total Expenditures/Appropriations	\$ 565,696	\$ 571,968	\$ 280,468	\$ 280,468
Net Cost	\$ 109,279	\$ -	\$ -	\$ -

FUND: 21450
DEPT: 5300100000

Budget Unit: OFFICE ON AGING TITLE III
Function: PUBLIC ASSISTANCE
Activity: OTHER ASSISTANCE

Taxes	\$ 43,342	\$ 42,500	\$ 42,500	\$ 42,500
Rev Fr Use Of Money&Property	(9,122)	-	-	-
Intergovernmental Revenues	10,788,646	10,536,999	10,031,756	10,031,756
Charges For Current Services	1,066,244	992,343	1,006,119	1,006,119
Other Revenue	1,100,982	1,856,753	1,855,497	1,855,497
Total Revenue	\$ 12,990,092	\$ 13,428,595	\$ 12,935,872	\$ 12,935,872
Salaries and Benefits	\$ 5,300,878	\$ 6,148,804	\$ 6,544,833	\$ 6,544,833
Services and Supplies	1,953,915	2,137,920	1,776,438	1,776,438
Other Charges	5,005,233	5,141,871	4,558,601	4,558,601
Fixed Assets	-	-	56,000	56,000
Total Expenditures/Appropriations	\$ 12,260,026	\$ 13,428,595	\$ 12,935,872	\$ 12,935,872
Net Cost	\$ (730,066)	\$ -	\$ -	\$ -

FUND: 10000
DEPT: 5400100000

Budget Unit: VETERANS SERVICES
Function: PUBLIC ASSISTANCE
Activity: VETERANS SERVICES

Intergovernmental Revenues	\$ 302,274	\$ 192,000	\$ 453,023	\$ 390,000
Charges For Current Services	98,648	125,000	125,000	125,000
Total Revenue	\$ 400,922	\$ 317,000	\$ 578,023	\$ 515,000

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	
Salaries and Benefits	\$ 953,114	\$ 1,193,964	\$ 1,225,067	\$ 1,272,067	
Services and Supplies	276,011	282,934	255,906	300,905	
Other Charges	964	-	-	-	
Total Expenditures/Appropriations	\$ 1,230,089	\$ 1,476,898	\$ 1,480,973	\$ 1,572,972	
Net Cost	\$ 829,167	\$ 1,159,898	\$ 902,950	\$ 1,057,972	

County of Riverside

Recommended Budget
Fiscal Year 2016/17

EDUCATION, RECREATION AND CULTURAL SERVICES

INTRODUCTION

Education, recreation, and cultural service budget units perform activities related to library services, recreation facilities and cultural services.

COOPERATIVE EXTENSION

Description of Major Services

Cooperative Extension is a partnership department with a memorandum of understanding (MOU) between the University of California (University) and the County of Riverside to conduct research and outreach in agriculture, nutrition, 4H youth development and to facilitate the Master Gardener program. The mission of the Cooperative Extension is to develop healthy people and communities, healthy food systems, and healthy environments strengthened by a close partnership between the University of California and its research and extension programs and the people of the state. The strategic objectives are:

- Enhance Competitive, Sustainable Food Systems
- Enhance Sustainable Natural Ecosystems
- Provide for Healthy Families and Communities
- Manage Endemic and Invasive Pests and Diseases
- Improve Water Quality, Quantity, and Security

The University and the county partnership is 99 years old; the University has been committed per the MOU and meets the needs of academic and staff researchers and educators further strengthening the research and outreach in all program areas (agriculture, nutrition, 4H and Master Gardener program). Per the MOU, the county general fund provides operation expenses including some support staff, office spaces/leases, supplies, communication, utilities, and mileage reimbursement. The unit conducts research and education in agricultural production to improve productivity, pest and disease management, water management, nutrition combating obesity and diabetes, 4H youth development of leadership skill and good citizenship. Further, the Master Gardener program consists of members that are part of the community who have applied to and are trained by Cooperative Extension experts in various aspects of plant science. Master Gardeners volunteer through their local Cooperative Extension office to extend information to their community. Volunteers are guided by Cooperative Extension advisors and must adhere to strict ethical guidelines.

Cooperative Extension serves the residents of Riverside County, including farmers and allied industries, to enhance competitive, sustainable food systems leveraging the University of California's leading agricultural research. The Inland Empire is an area that exhibited rapid population growth over the past several years and the need for increased food selection, diversification, and production to feed residents at affordable prices is of great importance; the population's high poverty level and low income has brought about health risks of obesity and diabetes. Landscape water management is also a high priority to manage the built environment's water need for landscape and gardening, hence the need for research based information to enhance competitive, sustainable food systems.

Budgetary Considerations

Cooperative Extension's revenue sources include the University of California Division of Agriculture and Natural Resources which provides salaries and benefits for academic researchers and staff educators, federal funds for nutrition educators, and county funds for support staff and operations, including housing, utilities, supplies, communication, and mileage reimbursement. The FY 16/17 recommended general fund support level remains flat at \$674,064. It should be noted that uncontrollable increases and

County of Riverside

Recommended Budget
Fiscal Year 2016/17

are not expected to plateau in the immediate future. The main drivers of this increase are from MOU negotiated increases to support staff salaries and benefits. In addition, building lease contracts, utilities, telecommunications, and information technology charges are anticipated to increase annually per lease contracts. Maintaining programs and reimbursing vehicle mileage will continue to be challenging. Staff levels have already been reduced and only one staff member is available for fifteen hours per week staff in one of the satellite offices.

The FY 16/17 budget authorizes staffing at five full-time positions, all of which are currently filled. This includes the positions of receptionist and clerical support that allows office availability to the public in two offices and only one fourth in one of the satellite offices as previously mentioned. An executive assistant and an accounting clerk provide services to all three Cooperative Extension offices. One employee is a countywide volunteer coordinator position for the Master Gardener program. The department did lose one full-time employee during the recession of 2007. This position was responsible for data entry of multiple programs, especially the 4H program and the Master Gardener programs. Due to lingering budgetary issues at the county, the position remains unfunded. With the University recently approving the 4H advisor position, which is filled, funding the data entry position is becoming critical for maintaining the data-heavy nature of these programs. If and when revenue and expense conditions improve for the county, the department would like to request funding for an office assistant position so that data entry and accounting clerk support for the 4H and the Master Gardener

COUNTY FREE LIBRARY

Description of Major Services

The Riverside County Library System (RCLS) is a network of 35 libraries, two bookmobiles, and a city museum. The network provides services to over one million people across the county. During FY 15/16, RCLS logged over 4.2 million visitors, including more than 561,201 computer sessions and over 2.7 million items were borrowed from the collection. We issued over 54,000 library cards to new customers. We were joined by more than 14,000 volunteers donating over 48,000 dedicated hours. New programs and services were added to broaden and expand services to library customers.

Libraries thrive by improving and enriching the lives of our public users. The RCLS mission is to continue to discover ways to increase access to knowledge by offering an environment with enhanced resources, technology, information, education, and community programming. Each of our branches has their own unique identity to serve its communities through innovation, knowledge, quality, service, empowerment, respect, and creativity.

RCLS revenue is received through property taxes, city contracts, leases, fines and fees, contributions, donations and grants in the amount of \$22.2 million.

Budgetary Considerations

RCLS is operated through a contract of \$13.7 million between Library Systems and Services (LSSI) and the County of Riverside. Branch library staff, with the exception of custodial and maintenance staff, are employed by LSSI.

County staff positions are paid out of the library fund for administration, project managers and finance staff to oversee the day-to-day facility improvements, administration of contract services and financial operations per county standards. The budget authorizes 8 positions, of which 4 are filled and 4 are currently vacant.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

EDWARD DEAN MUSEUM

Description of Major Services

The Edward Dean Museum (EDM) is committed to preserving its collection of 16th-19th century decorative arts while offering social, cultural, and educational enrichment. The museum's hours of operation are Thursday, Friday, and Saturday from 10:00 a.m. to 5:00 p.m. and closed on county holidays. Admission to the museum is \$5 for adults and children 12 and under are free. EDM puts forth three rotating exhibits throughout the year.

Budgetary Considerations

EDM has received \$73,381 in general fund for the past two years, and the museum collects revenue from admissions, weddings, events, parking during special events, and contributions from other county funds. The museum currently has a museum manager, curator, museum assistant, and one TAP museum assistant. Additional funding for school tours and educational programming is provided by the "Friends of the Museum." The major expenditures of the museum include staffing, maintenance, utilities, building, and property improvements.

EDM is comprised of 16 acres of land, and is rented for weddings, receptions, banquets, retirements, concerts and other special events. Typical rentals occur on the weekends with very few meeting rentals during the week. There is a small gift shop inside the museum with consigned merchandise that contributes a small amount of revenue. A major objective of EDM is to increase the number of weddings per year, and develop a different pricing structure in order to increase revenue.

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

FUND: 21200
DEPT: 1900700000

Budget Unit: COUNTY FREE LIBRARY
Function: EDUCATION
Activity: LIBRARY SERVICES

Taxes	\$ 12,950,091	\$ 12,659,194	\$ 13,721,808	\$ 13,721,808
Fines, Forfeitures & Penalties	444,592	400,000	400,000	400,000
Rev Fr Use Of Money&Property	243,171	26,482	26,482	26,482
Intergovernmental Revenues	250,461	252,830	252,040	252,040
Charges For Current Services	903,729	485,744	353,756	353,756
Other In-Lieu And Other Govt	646,132	608,466	608,466	608,466
Other Revenue	7,236,793	6,880,247	6,847,675	6,847,675
Total Revenue	\$ 22,674,969	\$ 21,312,963	\$ 22,210,227	\$ 22,210,227

Salaries and Benefits	\$ 466,090	\$ 578,384	\$ 451,046	\$ 451,046
Services and Supplies	6,530,597	6,084,515	6,575,655	6,575,655
Other Charges	15,634,925	16,625,543	16,810,044	16,810,044
Fixed Assets	1,735	605,912	1,000,000	1,000,000
Total Expenditures/Appropriations	\$ 22,633,347	\$ 23,894,354	\$ 24,836,745	\$ 24,836,745
Net Cost	\$ (41,622)	\$ 2,581,391	\$ 2,626,518	\$ 2,626,518

FUND: 10000
DEPT: 6300100000

Budget Unit: COOPERATIVE EXTENSION
Function: EDUCATION
Activity: OTHER EDUCATION

Salaries and Benefits	\$ 287,574	\$ 337,894	\$ 337,894	\$ 337,894
Services and Supplies	308,346	336,170	336,170	336,170
Total Expenditures/Appropriations	\$ 595,920	\$ 674,064	\$ 674,064	\$ 674,064
Net Cost	\$ 595,920	\$ 674,064	\$ 674,064	\$ 674,064

State Controller Schedules

County of Riverside

Schedule 9

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

FUND: 21140
DEPT: 1900800000

Budget Unit: EDA: COMMUNITY CENTERS
Function: RECREATION&CULTURAL SERVICES
Activity: RECREATION FACILITIES

Taxes	\$ 16,224	\$ -	\$ -	\$ -
Rev Fr Use Of Money&Property	7,260	-	-	-
Intergovernmental Revenues	27	-	-	-
Charges For Current Services	81,354	-	-	-
Total Revenue	\$ 104,865	\$ -	\$ -	\$ -
Services and Supplies	\$ 35,262	\$ -	\$ -	\$ -
Other Charges	46,699	-	-	-
Total Expenditures/Appropriations	\$ 81,961	\$ -	\$ -	\$ -
Net Cost	\$ (22,904)	\$ -	\$ -	\$ -

FUND: 10000
DEPT: 1930100000

Budget Unit: EDA: EDWARD DEAN MUSEUM
Function: RECREATION&CULTURAL SERVICES
Activity: CULTURAL SERVICES

Rev Fr Use Of Money&Property	\$ 95,023	\$ 107,095	\$ 110,300	\$ 110,300
Charges For Current Services	148,731	85	51,435	51,435
Other Revenue	2,436	144,380	251,000	251,000
Total Revenue	\$ 246,190	\$ 251,560	\$ 412,735	\$ 412,735
Salaries and Benefits	\$ 104,504	\$ 130,536	\$ 142,164	\$ 142,164
Services and Supplies	214,907	192,260	329,689	329,689
Other Charges	-	2,145	13,763	13,763
Fixed Assets	-	-	500	500
Operating Transfers Out	-	-	500	500
Intrafund Transfers	-	-	(500)	(500)
Total Expenditures/Appropriations	\$ 319,411	\$ 324,941	\$ 486,116	\$ 486,116
Net Cost	\$ 73,221	\$ 73,381	\$ 73,381	\$ 73,381

County of Riverside
Recommended Budget
Fiscal Year 2016/17

County of Riverside

Recommended Budget
Fiscal Year 2016/17

DEBT SERVICE AND CONTINGENCY

INTRODUCTION

Debt service and contingency budget units account for activities account for servicing county debt and providing appropriations for general contingency.

CONTINGENCY

Description

A contingency appropriation is an appropriation established for unforeseen requirements. No specific purpose is designated for this appropriation. No expenditures may be made against a contingency appropriation. They are only available for transfer to a specific purpose appropriation by the governing body. This must be accomplished through the legally specified process.

Budgetary Considerations

The FY 16/17 budget recommends contingency, which represents 2.6 percent of estimated discretionary revenue.

CREDIT RATINGS

Last year, Fitch Ratings upgraded Riverside County’s outlook to stable. This year, both Standard and Poor’s and Fitch’s Ratings have reaffirmed the county’s rating at the highest levels for short term ratings SP-1+/F1+. The county’s long-term ratings remained the same as well with the outlook classified as Stable. The long-term ratings are AA/AA-.

In its report on the county, Fitch Ratings indicated that the county had demonstrated high degree of financial resilience through spending restraint and financial management policies. Fitch Ratings also mentioned the actions taken by the county to deal with the issues at Riverside University Health System Medical Center and the rapid turnaround of the operations.

Standard and Poor’s in their report noted the rating reflected the good projected debt service coverage and the stability of the economy.

Table 10
County Credit Ratings

	Long-term Lease Debt	Issuer Credit
Moody’s Investors Services, Inc.	Aa3	Aa3
Standard & Poor’s Corp.	AA	AA
Fitch	AA-	AA-

COUNTY DEBT PROFILE

The county has \$895 million of lease-backed bonds and \$304.5 million of pension obligation bonds outstanding as of June 1, 2016. In FY 15/16, combined debt service, including long-term leases and pension obligation bonds, was \$118.1 million. The existing level of debt service will reach a maximum of \$133.5 million in FY 19/20. Current lease payments are four percent of projected FY 16/17 general fund revenues. A significant portion of the county’s debt service is paid by non-general fund sources. It is the county’s policy to identify non-general fund revenues to support debt repayment as much as possible. Of the total debt service paid, 57 percent of the county’s debt is repaid directly from the general fund revenue, and 43 percent has offsetting sources of revenue, including tobacco settlement, hospital revenue, redevelopment pass-through revenues, library fees, and court fees. The table below lists the county’s long-term debt obligations.

County of Riverside
Recommended Budget
Fiscal Year 2016/17

Table 11

County of Riverside - Long Term Debt Obligations

	Outstanding as of June 1, 2016	Amounts Due Within one Year
Lease Revenue Bonds:		
1997 Series A Hospital Project	\$ 32,580,807	\$4,000,000
1997 Series C Hospital Project	3,265,000	189,697
2012 Series A Hospital Refunding Project	63,860,000	15,236,650
2012 Series B Hospital Refunding Project	3,020,000	98,150
2013 Series Public Defender/Probation Building & IT Solutions Center Projects	63,920,000	4,278,588
2008 Series A Southwest Justice Center Project	73,830,000	6,426,602
2008 Series A PDFA Lease Revenue Bonds	46,260,000	8,260,400
2008 Series A SCFA Lease Revenue Bonds	13,480,000	1,156,456
2012 CAC Refunding Project	28,330,000	2,509,388
2012 PFA Lease Revenue Bonds	14,780,000	1,381,025
2013 Law Building Project Lease Revenue Bonds	44,380,000	3,123,950
2014 Series A&B Court Facilities Refunding Projects	14,810,000	2,348,126
2015 PFA lease Revenue Bonds	325,000,000	15,596,900
2015 Series A IFA Lease Revenue Bonds	72,825,000	5,889,031
Total Lease Revenue Bonds:	800,340,807	70,494,963
Certificates of Participation:		
1990 Monterey Avenue Project	3,400,000	879,000
2007 Series A PSEC and Refunding Projects	21,185,000	8,626,500
2009 PSEC & Woodcrest Library Refunding Projects	45,140,000	1,918,300
2009 Larson Justice Center Refunding Project	15,230,000	2,562,375
US District Court Project	6,895,315	1,829,006
Total Certificate of Participation:	91,850,315	15,815,181
Private Placement Loan:		
2011 Monroe Park Building Lease Financing	2,790,000	678,722
Taxable Pension Obligation Bond:		
2005 Series A Pension Obligation Bonds	\$304,520,000	\$32,933,889

DEBT SERVICE

Interest on Tax Revenue Anticipation Notes (TRANS)

Description of Major Services

Tax and revenue anticipation notes are short-term notes sold by a municipal issuer as interim financing in anticipation of collection of taxes and revenues. Tax revenues are received in two primary installments during the year, while expenditures must be made on a daily basis for governments to operate. Short-term borrowings, such as notes, enable a governmental unit to meet cash flow needs.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

Pension Obligation Bonds

Description of Major Services

The pension obligation bond (POB) debt service fund makes debt service payments on the county's pension bonds. Payments are funded by county and employee retirement contributions through department payroll charges during the course of the year. In connection with the issuance of the POBs, the county established the liability management fund. This fund is funded by capturing a portion of the projected savings associated with issuance and can be used solely to retire pension bond debt and/or be transferred to CALPERS to reduce any unfunded liability. POB debt service payments in FY 16/17 are budgeted at \$37.9 million.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

Teeter Debt Service

Description of Major Services

In 1993, the county adopted the alternative method of secured property tax apportionment available under Teeter plan. This alternative method provides for funding each taxing entity included in the Teeter plan with its total secured property taxes during the year the taxes are levied, including any amount uncollected at fiscal year-end. The Teeter plan allows the county to finance property tax receipts by borrowing money to advance cash to each participating taxing entity in an amount equal to the current year's delinquent property taxes. When property tax delinquencies are collected, the funds are deposited into the Teeter debt service fund, which then makes the payment on the county's Teeter Obligation Notes at maturity. In addition, the county's general fund benefits from the collections of penalties and interest on all delinquent taxes collected on behalf of the participants in this alternative method of apportionments. These penalties and interest, net of financing costs, are a substantial source of income for the county.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

FUND: 10000
DEPT: 1102100000

Budget Unit: INTEREST ON TRANS
Function: DEBT SERVICE
Activity: INTEREST ON SHORT-TERM DEBT

Other Revenue	\$ 3,362,437	\$ 3,447,500	\$ 3,680,492	\$ 3,680,492
Total Revenue	\$ 3,362,437	\$ 3,447,500	\$ 3,680,492	\$ 3,680,492
Services and Supplies	\$ 67,107	\$ 75,017	\$ 75,017	\$ 75,017
Other Charges	4,039,583	4,628,556	4,986,111	4,986,111
Total Expenditures/Appropriations	\$ 4,106,690	\$ 4,703,573	\$ 5,061,128	\$ 5,061,128
Net Cost	\$ 744,253	\$ 1,256,073	\$ 1,380,636	\$ 1,380,636

FUND: 37050
DEPT: 1103400000

Budget Unit: TEETER DEBT SERVICE
Function: DEBT SERVICE
Activity: INTEREST ON NOTES AND WARRANTS

Rev Fr Use Of Money&Property	\$ 83.085	\$ -	\$ -	\$ -
Other Revenue	2,621,592	2,832,398	2,732,398	2,170,144
Total Revenue	\$ 2,704,677	\$ 2,832,398	\$ 2,732,398	\$ 2,170,144
Services and Supplies	\$ 91,067	\$ 100,144	\$ 144	\$ 144
Other Charges	3,151,111	2,732,254	2,732,254	2,170,000
Total Expenditures/Appropriations	\$ 3,242,178	\$ 2,832,398	\$ 2,732,398	\$ 2,170,144
Net Cost	\$ 537,501	\$ -	\$ -	\$ -

FUND: 35000
DEPT: 1104000000

Budget Unit: PENSION OBLIGATION BONDS
Function: DEBT SERVICE
Activity: RETIREMENT OF LONG-TERM DEBT

Rev Fr Use Of Money&Property	\$ 654,711	\$ -	\$ -	\$ -
Charges For Current Services	35,175,954	36,639,366	37,934,286	37,934,889
Total Revenue	\$ 35,830,665	\$ 36,639,366	\$ 37,934,286	\$ 37,934,889
Salaries and Benefits	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Services and Supplies	390	397	397	1,000
Other Charges	30,378,635	31,638,969	32,933,889	32,933,889
Total Expenditures/Appropriations	\$ 30,379,025	\$ 36,639,366	\$ 37,934,286	\$ 37,934,889
Net Cost	\$ (5,451,640)	\$ -	\$ -	\$ -

County Budget Act
January 2010 Edition, revision #1

Financing Sources and Uses by Budget Unit by Object
Governmental Funds
Fiscal Year 2016-17

Detail by Revenue Category and Expenditure Object	2014-15 Actual	2015-16 Actual <input type="checkbox"/> Estimated <input checked="" type="checkbox"/>	2016-17 Requested	2016-17 Recommended	
1	2	3		4	

County of Riverside
Recommended Budget
Fiscal Year 2016/17

INTERNAL SERVICE FUNDS

INTRODUCTION

Internal service funds account for goods or services provided to one county department by another on a cost reimbursement basis. In recovering costs for internal services, the county operates in accordance with the principles outlined in Title 2 of the Code of Federal Regulations (2 CFR), Subtitle A, Chapter II, part 225 (previously known as Office of Management and Budget Circular A-87).

PURCHASING AND FLEET SERVICES

Central Mail

Description of Major Services

The Central Mail division handles the county's incoming and outgoing US Postal Service mail, certified and registered mail, and shipments through external carriers. The division provides daily interoffice courier services to all county locations, except Blythe, and certain associated entities within the county. Folding and inserting services are also provided. By consolidating all outgoing mail for the county, the division saves on postage through bar-coding and presorting discounts.

Budgetary Considerations

Central Mail expenditure budget is increasing to account for increase in mailing costs and salary and benefit increases. Staffing expenses of approximately \$709,000, funds 10 budgeted positions. Staffing changes for 2016-17 include the deletion of a Temporary Assistant.

Fleet Services

Description of Major Services

Fleet Management (Fleet) provides a comprehensive fleet management program for all vehicles in the central county fleet. This includes vehicle selection and acquisition, maintenance, repair, modification, fuel sales, motor pool, car wash and vehicle disposal. Fleet management's main garage is in Rubidoux. The department also operates seven smaller service centers in outlying locations and 13 strategically located fueling sites. In addition, Fleet Management operates a motor pool that has ownership and/or maintenance responsibility for approximately 4,393 vehicles or equipment assigned to or used by county departments. The department also operates eight car washes and provides Department of Motor Vehicle registration services.

Budgetary Considerations

Requirements of \$49.4 million include \$44.2 million in operating expenses. Major operating expenses are service and supplies of \$17 million and transfers totaling \$22 million. Revenues are received from departments using the vehicles. Requirements are increasing by \$1.4 million primarily due to needs of departments. All vehicle purchases of departments are to be made through Fleet Services, and the purchases vary as funds are available and vehicles need replacement. Service and supplies are slightly lower and salaries and benefits are slightly higher to account for merit increases. Depreciation and amortization expense account for \$11.2 million, offsetting the \$13.7 million use of net assets, and at the end of April 2016 the department had \$6.6 million in unrestricted net assets.

Staffing expenses of \$5.1 million fund 61 authorized positions, of which 51 are currently filled and 10 are vacant. Staffing changes for 2016-17 include the addition of an Office Assistant II and an Accounting Assistant II.

County of Riverside
Recommended Budget
Fiscal Year 2016/17

Printing Services

Description of Major Services

Printing Services provides printing services to all county departments and other governmental agencies on a fee-for-service basis. Services include high-speed copying, offset printing, secure and confidential documents, business cards, custom graphics, and bindery. The division also assists departments to broker out work to printing wholesalers for work not done in house and or in a cost effective manner.

Budgetary Considerations

Requirements of \$2.9 million include \$1.7 million in operating expenses. Major operating expenses are paper products and copier products. Revenues are received from departments use printing services. Over the past few years, requirement for printing services within the county and other governmental agencies has decreased. In FY 15/16, the department restructured its operations to be more efficient as a result, salaries and benefits have been reduced and the overall personnel have been reduced by 50 percent. The department is requesting \$290,000 for capital equipment to buy equipment more in line with the needs of the departments. Staffing expenses of \$5.1 million fund 9 budgeted positions. Staffing changes for FY 16/17 include the reduction of 9 positions that were a result of the reorganization, leaving a total of 9 authorized positions, 11 of which are currently filled.

Supply Services

Description of Major Services

The Supply Services Division procures warehouses and distributes commonly used products, furniture, and other materials in bulk for resale to county departments on a fee-for-service basis. By combining orders and purchasing in bulk, the county realizes cost savings. The division also manages disposal of surplus items such as retired office equipment and offers project coordination and logistics for small office moves.

Budgetary Considerations

Requirements of \$15.9 million are primarily operating expenses. Major operating expenses are service and supplies of \$14.8 million and salaries and benefits of \$949k. Direct and indirect materials purchased for the county are the major expenditure of this fund at \$14.0 million. Revenues are received from departments using the vehicles. The budget for this division has a slight increase to cover salaries and benefits increases and small increase in operating costs. This division is expected to break even at the end of the year.

Staffing expenses are approximately \$949,000 that funds 14 budgeted positions. Staffing changes for 2016-17 include the addition of a Support Services Supervisor and an Administrative Services Manager.

HUMAN RESOURCES

Delta Dental Self-Insurance

Description of Major Services

Delta Dental PPO is a county provided dental plan option available to most employees.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. The fund has a healthy unrestricted net assets balance, which will be used to maintain the same rate and to cover claims costs. Other expenses of \$6.1 million for dental claims make up the majority of the department's

County of Riverside

Recommended Budget
Fiscal Year 2016/17

expenses within this budget unit. Revenues are derived from fees charged to county employees and retirees.

Disability Insurance

Description of Major Services

Short-Term Disability Insurance is a self-funded benefit plan covering most employee groups that accrue sick leave. Plan benefits are based on a percentage of the employee's salary, and are negotiated in collective bargaining. The county's self-funded Short-Term Disability Insurance plan provides temporary income replacement for eligible members of Service Employees International Union (SEIU), Laborers' International Union of North America (LIUNA) and Riverside Sheriffs' Association Public Safety Unit (PSU) who are off work on an approved medical leave that is non-work related. The Short-Term Disability program benefits are tax-free and coverage begins on the date of hire.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. The fund has a healthy unrestricted net assets balance, which will be used to cover claims costs. Other expenses of \$5.6 million for disability claims make up the majority of the department's expenses within this budget unit. Revenues are derived from charges to County departments.

Employee Assistance Program

Description of Major Services

Employee Assistance Services (EAS) offers to help county employees and their families' live happier, more productive lives. EAS is a free, confidential service that provides individual and group counseling on a variety of issues. EAS counselors are trained and licensed professionals who can assist employees and their families in resolving: marital/couples/family issues, emotional distress, grief and loss issues, interpersonal conflicts, and alcohol and drug abuse. In addition, EAS provides a variety of regularly scheduled workshops on topics ranging from stress management and relaxation to health care and wellness. Employees receive periodic updates as new programs develop.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Salaries and employee benefit expenses of \$1.4 million make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from reimbursements from county departments. The budget authorizes 12 positions, of which 11 positions are filled and 1 is currently vacant.

Exclusive Care Provider Option

Description of Major Services

Exclusive Care provides comprehensive health care services through a network of participating hospitals, medical groups, and physicians throughout the County of Riverside. This network is called an Exclusive Provider Organization. The plan benefits include extensive coverage to meet employee health care needs such as preventative care, specialty services, hospitalizations, and prescription drugs.

Budgetary Considerations

Participation in the program continues to increase. Unrestricted net assets will be used to offset rising costs. Other expenses of \$62.7 million for health care claims make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from fees charged to county employees and retirees. The budget authorizes 45 positions, of which 40 are currently filled and 5 are vacant.

Liability Insurance

Description of Major Services

The General Liability/Auto Liability program provides insurance coverage for all operations of the County of Riverside. Manages all claims against the county normally covered under a general liability insurance policy. Manages all aspects of the county's commercial insurance and risk management functions.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Other expenses of \$32.5 million for liability claims make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from the rate charged to county departments. The budget authorizes 26 positions, of which 24 positions are currently filled and 2 are vacant.

Local Advantage Plus Dental

Description of Major Services

Local Advantage Plus Dental is a county provided dental plan option available to most employees.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. The fund has a healthy unrestricted net assets balance, which will be used to maintain the same rate and to cover claims costs. Other expenses of \$800,000 for dental claims make up the majority of the department's expenses within this budget unit. Revenues are derived from fees charged to county employees and retirees.

Local Advantage Blythe Dental

Description of Major Services

Local Advantage Blythe Dental is a county provided dental plan option available to most employees.

Other expenses of \$16,000 for dental claims make up the majority of the department's expenses within this budget unit. Revenues are derived from fees charged to county employees and retirees.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

Malpractice Insurance

Description of Major Services

Arranges medical malpractice coverage for all medical providers within the County of Riverside and manages the claims that may arise from their operations. Also manages all administrative functions associated with this coverage.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Services and Supplies expenses of \$2.8 million for malpractice insurance plus other expenses of \$2.9 million for liability claims make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from the rate charged to county departments. The budget authorizes 2 positions, both of which are currently filled.

Property Insurance

Description of Major Services

Provides insurance coverage for all property owned by the county. The coverage includes earthquake, flood, and all risk with approximate total values of \$3.5 billion. Manages the claims and administration associated with such coverage.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Operating expenses of \$7.5 million for property insurance make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from the rate charged to county departments. The budget authorizes 1 position, which is currently filled.

Safety Loss Control

Description of Major Services

The Safety Division is committed to meeting or exceeding all state and federal safety requirements by offering a variety of services and programs designed to protect county employees and the general public. The division also provides training to assist county departments, agencies, and districts in meeting Cal/OSHA-required safety training standards. This division administers the Safety and Loss Prevention Program to protect those who visit county facilities or receive county services. It also provides corporate safety oversight, policy development, audits, support services, as well as internal training materials and educational videos.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Salaries and employee benefits expenses of \$2 million make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from contributions from county departments. The budget authorizes 16 positions, of which 14 are currently filled and 2 are vacant.

Temporary Assistance Pool

Description of Major Services

The Temporary Assignment Program (TAP) provides temporary staffing for all county departments upon request. TAP, through its Medical Assignment Program (MAP) also provides medical personnel who work on a per diem basis. TAP also recruits and hires temporary staff for seasonal needs, such as election workers and labor for the annual county Fair and National Date Festival.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Salaries and employee benefit expenses of \$3.5 million and services and supply expenses of \$2.2 million make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from charges to county departments.

Unemployment Insurance

Description of Major Services

Unemployment Insurance is a self-funded benefit program required by the State of California. Unemployment insurance rates are charged to each county department budget based on departments' specific unemployment insurance experience and headcount.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Budgetary Considerations

Per the actuarial projections a reduction in the costs of unemployment claims are anticipated. The fund has a healthy unrestricted net assets balance, which is being used to provide a discounted reduced rate to departments and will also be used to cover the deficit. Other expenses of \$3.9 million for unemployment claims make up the majority of the department's expenses within this budget unit. Revenues are derived from charges to county departments.

Culture of Health

Description of Major Services

The Culture of Health Program is a move away from the traditional activity-based and incentive-driven wellness program toward the creation of work conditions in which all county employees engage, encourage, and energize both organizational and individual well-being. This is accomplished through the goals-driven Culture of Health design and alignment with overall county goals. The Culture of Health supports, coordinates, and promotes well-being for all employees through health programs, policies, benefits, and environmental supports.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Service and supply expenses of \$2.8 million make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from contributions from county departments. The budget authorizes 2 positions, both of which are currently filled.

Workers Compensation

Description of Major Services

Workers' Compensation provides injured workers with quality medical care and timely benefits. The county's Workers' Compensation program is self-insured and self-administered. The Workers' Compensation Unit is responsible for meeting the county's legal obligation to provide benefits to county employees who are injured in the course of employment. Workers' Compensation is also entrusted with protecting the county from fraud and abuse under Labor Code §3820(a). The claims operation has been structured to respond to the individual needs of law enforcement departments, medical departments, and social services departments in order to meet their unique needs.

Budgetary Considerations

Charges to departments were increased in FY 16/17 in accordance with the 60 percent confidence level from the county's actuary. Other expenses of \$24.8 million for workers' compensation claims make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from rate charged to county departments. The budget authorizes 45 positions, of which 42 positions are currently filled and 2 are vacant.

Occupational Health and Welfare

Description of Major Services

Occupational Health and Wellness is the Human Resources division that is primarily responsible for pre-employment physicals, annual surveillance, immunizations, fitness for duty, and blood work. We conduct our business based on the Occupational Safety and Health Administration (OSHA) guidelines and the Health Insurance Portability and Accountability Act (HIPAA).

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year. Salaries and employee benefit expenses of \$2.5 million make up the majority of the department's expenses within this budget unit. Revenues are derived mostly from reimbursements from county departments. The budget authorizes 23 positions, of which 17 are currently filled and 6 are vacant.

FACILITIES MANAGEMENT

Custodial Services

Description of Major Services

Custodial Services Division (CSD) cleans approximately 5.4 million square feet of building space and 179 buildings. The ratio of actual staff to number of buildings is .97. This provides for very efficient staffing resources dedicated and deployed to ensure buildings are cleaned and in sanitary conditions for community and employee use. CSD is an Internal Service Fund (ISF) department, which is tasked to generate self-sufficient revenue through annually determined hourly service rates and appropriate staffing levels.

CSD provides quality, reliable, and sustainable levels of custodial service by tailoring services to meet each customer's budgetary guidelines while maintaining appropriate health and safety standards. Our main objective is to provide superior customer service through reduced cleaning costs, using green standards, and increased levels of cleanliness.

The major driver for CSD service is the health, safety, and cleanliness of all county owned and leased facilities. 90 percent of CSD's customers are county departments. 10 percent of CSD's customers are health care clinics and a mental health in-treatment facility, high profile non-county tenants, or 24/7 Sheriff Stations. CSD offers a range of services from a standard level of service, to state mandated health care requirements, to Class A full service agreements. Service level is determined by function and usage of each facility.

Budgetary Considerations

CSD's revenue comes from custodial service agreements with county departments and non-county tenants through hourly rates per full time equivalent (FTE) CSD employees. Revenues are forecast from projected annual service hours per customer based on prior year's levels, and adjustments are made based upon the customer's needs and budgetary circumstances. The square footage serviced by CSD has increased by 9 percent over the past six years. To date CSD has yet to recover staffing levels, which are established by the RRAC and CEO despite budget shortfalls, which require increased staffing for deficit correction. CSD cannot generate revenue without custodians and housekeepers to perform daily services.

Staffing continues to represent approximately 80 percent of CSD's overall budget. Staffing is CSD's primary resource due to the physical nature of the job; the fact that CSD is under union wage agreements; and without proper staffing levels CSD is unable to meet mission needs and generate revenue requirements for expenses. CSD offsets this expense by maintaining a conservative 5 percent overhead cost for CSD Administration. Staffing levels have been reduced by 28 percent over the past four years, despite increases in demand for services. In addition to budgetary constraints, recruitment efforts have proven challenging due to the need for high level security screening for all potential employees, regardless of facility assignment.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

CSD's FY15/16 total staffing level is 202 employees. CSD will have 188 authorized positions, 144 of which are currently filled and 44 are vacant. CSD utilizes 25 Temporary Assignment Program (TAP) employees on a continual basis to offset staffing deficiencies.

For FY 16/17, CSD requests purchase of a new high use photocopier to replace a ten-year-old machine. CSD will continue to utilize county vehicles as they become available through Fleet Services and other EDA divisions.

Maintenance Services

Description of Major Services

The Maintenance Service Division (MSD) provides facility operation and maintenance services in the areas of energy; heating, ventilation, air conditioning (HVAC); plumbing; electrical; carpentry; construction; projects; and landscape in and around approximately 7.1 million square feet of county-owned buildings and contiguous lands. Services are provided in over 330 diverse-buildings, all with unique functionality, hours of operation, building systems and life cycles. MSD core-competencies are preventive, corrective, predictive, and renewal maintenance activities.

Ongoing system disciplines and maintenance activities encompass regulatory compliance / permitting; elevator / conveyance; water treatment; underground/aboveground fuel systems; fire monitoring and suppression systems; boiler systems; HVAC/R systems; cooling tower systems; air-handler and distribution systems; thermal energy storage systems; plumbing systems; building envelope systems; landscape and irrigation systems; hardscape; electrical and emergency power systems; and, building automation systems.

The primary driver of MSD activity is compliance with regulatory requirements, which are set through industry standards, best practices, and regulatory compliance agencies. Agencies that develop standards and/or inspect county facilities for maintenance compliance include the South Coast Air Quality Management District (SCAQMD), Environmental Protection Agency (EPA), California Occupational Safety and Health Administration (Cal/OSHA), National Fire Protection Agency (NFPA), State Water Resources Control Board (SWRCB); American Society of Refrigeration Heating Air Conditioning Engineers (ASHRAE), and Office of Statewide Health Planning and Development (OSHDP).

Currently the budget adds 14 positions for a total authorized level of 198 positions. MSD has 156 filled positions and 28 vacant (117 tradesman and field technicians, 29 landscapers, with 10 customer service and administrative personnel). Our current ratio of building square-footage to field-staff exceeds 61,000:1. The Industry standard ratio is 45,000:1. That said, the MSD and our customers will benefit from the anticipated staffing increase illustrated in the FY 16/17 budget. The staffing increase will provide a more realistic industry standard facilities maintenance business model ratio of 50,500:1.

The median age of county-owned properties is 24 years, which elevates operation and maintenance risks, especially if equipment life cycle or deferred maintenance issues exist. Predictive maintenance activities have a significant role along with preventive maintenance to analyze, detect, and forecast major equipment repairs (prior to breakdown) and to develop facility renewal and major replacement / repair projects for long-term facility and budget planning.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Real Estate

Description of Major Services

Operating within the Economic Development Agency as a county internal service fund, the Real Estate division delivers a wide variety of full service public and public/private real estate transactions for the county and its clients. The division provides for acquisition and disposition of real property, which may include site analysis, environmental analysis, negotiations, contract formation, relocation, and title and escrow services. The division is also responsible for allocation of space in the county's 10 million square foot portfolio of buildings as well as maintaining and verifying space on the county-owned building List which is managed through its Space Management Unit. The Leasing Unit provides for Design/Build/Lease transactions of new and existing facilities as well as lease administration and property management services. The division manages a portfolio of 4.7 million square feet of county-leased space, which includes over 470 real estate lease agreements. The division also works to ensure that available county owned assets are maximized through marketing, leasing, and the surplus process.

Budgetary Considerations

With large unanticipated expenditures next year for inmate health, a carryover deficit from the FY 15/16 budget year, and increased public safety costs, a large structural deficit is projected for the county's FY 16/17 budget. The county's strategy includes managing discretionary spending and finding savings and efficiencies countywide. The Real Estate division has supported this effort by negotiating acquisitions, dispositions and leases to maximize revenue generation; pursuing consolidation of county departments when acquiring and/or leasing space; and continuing efforts to minimize vacant county owned space by marketing space to departments as necessary to maximize revenue potential. Primary revenue sources for the division include reimbursement for rental of buildings, pre-leasing services, lease administration management fees, and acquisition and right of way services.

Budget challenges to the Real Estate division include salaries and benefits, COWCAP charges, and unfunded projects. Salaries and benefits represent one primary constraint in the appropriations budget. As of March 2016, there were 34 budgeted positions in the Real Estate division. Due to the projected negative variance for the budget FY 15/16, an analysis of staffing and projected FY 16/17 workloads for the division was undertaken and a decision was made to reduce staffing without affecting the division's ability to complete requested work or degrade the division's capacity to generate revenue. This resulted in elimination of ten overall positions and the requested transfer of one position to another EDA division. Of the ten positions eliminated, three are through attrition/retirements and seven from open position eliminations. The effective overall cost savings to be realized through this division staffing reorganization will be approximately \$1 million for FY 16/17. The budget authorizes 34 positions, of which 29 positions are currently filled and 7 are vacant.

County Wide Cost Allocation Plan (COWCAP) costs were introduced to the division budget in FY 12/13. The annual cost of COWCAP charges to the Division Budget in FY 16/17 is forecasted at \$1.8 million. This added cost to the budget has minimized the division's ability to generate enough revenue to meet required reserves and working capital. In addition, the division is tasked to pursue projects that are unfunded but nonetheless are obligations, requests, analysis, and needs of the county. These projects require expenditures of staff time and miscellaneous project and overhead costs. Unfunded county projects (as listed below) cost the division approximately \$1million annually. Examples of county projects funded through the division budget include:

- Federal District and Bankruptcy Court leases (Management/Lease Renewals);
- Law Library, Indio (Overhead);
- Roy Wilson Community Center, Blythe (Overhead);

County of Riverside

Recommended Budget
Fiscal Year 2016/17

- District offices (Overhead);
- Hemet Service Center (Overhead);
- Grand Jury lease (Overhead);
- State Juvenile Court Project, Indio (Utility and Project Oversight);
- Vacant Space (Overhead); and,
- Miscellaneous leases, easements and transfers of county-owned property (Management).

The Real Estate division does not have any reserves or restricted balances available for which to fund appropriations. With a projected FY 15/16 year-end division budget deficit of \$2.3 million, which again is due to growing overall county costs and flat to slightly declining revenue, the division will pursue the following efforts in order to balance its FY 16/17 budget:

- Cut expenses without affecting ability to generate revenue
- Reorganize staffing to meet current demand for services
- Eliminate vacant and retiring positions
- Maximize revenue recovery potential
- Minimize “unfunded projects”

In addition and with EDA Management support, the division will also explore the possibility of:

- Seeking county funding for “unfunded” county obligations
- Reduction of COWCAP expenses
- Raising rates to address actual increasing costs
- Raising rates to address the lack of reserves
- Consider moving internal services back to a general fund division

RECORDS MANAGEMENT AND ARCHIVES PROGRAM (RMAP)

Description of Major Services

The Records Management and Archives Program (RMAP) is responsible for setting the county's recordkeeping standards and oversees the development and approval of all record retention schedules as prescribed in Board of Supervisor's Policy A-43.

The department's primary objectives are to establish standards for managing county records and information in accordance with applicable laws, educate employees in the application of those standards, facilitate the implementation of those standards, maintain centrally managed cost-efficient county records facilities, monitor policy compliance, and preserve County records of historical significance. RMAP is currently working with Assessor-County Clerk-Recorder staff to establish a trusted system, which will facilitate the legal storage of electronic records, while making information more readily available to departments.

RMAP operates as an internal service fund and establishes fees adequate to recover the full cost of maintaining the program. These fees are evaluated annually in accordance with County procedures to ensure adequate reimbursement of costs.

Twelve full-time positions are funded and filled in the FY 16/17 budget. Through streamlining of business processes and conservative hiring practices, the department has reduced staff by nearly 30 percent since FY 10/11.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

The Board of Supervisors established the Robert J. Fitch County Archives to identify, preserve, describe, and make available records of enduring value relevant to the government of the County of Riverside. Serving as both a repository for these unique documents and as a public resource center, the County Archives provides not only access to its collections, in accordance with applicable laws, but also assists with locating other archival government records in the possession of the various county departments. In order to ensure their preservation and access, historical records of archival value in the custody of departments are to be transferred and accepted into the County Archives repository collections as may be allowed by law. The Archives operations are currently funded by the Records Management and Archives Program's unrestricted net assets.

Budgetary Considerations

For the new fiscal year, RMAP has separated the Archives division into its own distinct department within the same fund. Funding will come from RMAP's unrestricted net assets to fund a position and other operating expenses. There are no other significant changes in budget or operation for this fiscal year.

RIVERSIDE COUNTY INFORMATION TECHNOLOGY (RCIT)

Description of Major Services

The Riverside County Information Technology (RCIT) department is dedicated to serving County departments, elected officials, and the public using a wide variety of information technology (IT) services. The department is responsible for planning, designing, implementing, operating, and coordinating county information technology systems and networks, and information processing and communications services.

RCIT has a team of highly skilled professionals committed to delivering a wide variety of services, including PeopleSoft (Financials and HRMS), Geographic Information Systems (GIS), Voice over Internet Protocol (VoIP), data services, desktop support, data center services (at the Riverside County Collaboration Center (RC3)), disaster recovery (DR) for key systems, Microsoft Office 365 (e-mail/office products), application development and integration (including web and mobile), radio communications, and all other aspects of information and communications technology. Projects planned for FY 16/17 include ongoing IT consolidation, implementation of Information Technology Service Manager (ITSM), acquisition of RC3 enterprise hardware and virtualization platform, active directory project, Microsoft Office 365 roll-out, Blue Coat Proxy project and expansion of existing Socrata open data project.

Under oversight of the Chief Technology Officer, RCIT is organized into three bureaus: the Converged Communication Bureau, the Enterprise Applications Bureau, and Technology Services Bureau. In addition, two divisions headed by the Information Security Officer and a Chief Data Officer each provide organizational support. The following section provides a thorough review of the specific services and products provided by each of the bureaus, as well as an overview of functions performed by each of the three executives.

Chief Technology Officer (CTO)

Responsible for directing the day-to-day activities of the department. Determines products, solutions, and architecture used by the department bureaus to ensure countywide standardization/consistency. In addition, responsible for guiding Business Relationship Managers (BRMs) in providing the best support to the departments RCIT serves. The size and composition of the BRM Team will be evaluated annually, based on departments' specific yearly needs. The BRMs are funded through expert time rates.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Converged Communications Bureau (CCB)

Responsible for maintaining a secure, resilient, high performance enterprise infrastructure for delivering converged communications and other electronic data services and public safety radio services. The CCB is funded through the device access rate.

- **Converged Network Services (CNS)** – Designs and supports the VoIP, Local Area Network/Wide Area Network, and wireless networks for the county's converged network and communications systems.
- **Converged Installation and Maintenance (CIM)** – Installs and maintains the Converged Network.
- **Public Safety Enterprise Communication (PSEC)** – Supports public safety and public service agencies' radio technology and communications needs. (For further information, see below.)

Enterprise Applications Bureau (EAB)

Develops and implements enterprise-wide solution software and database systems. The EAB is funded through the following rates: device access, public device support, MS Dynamics, Laserfiche, and Property Tax System.

- **PeopleSoft Human Capital and Financial Management Support Division** – PeopleSoft is the personnel and financial system of record for the County of Riverside. It is the county's largest and most essential business tool, effectively managing 22,000 county employees and \$4.4 billion in annual spending/transaction logging for audit purposes. The PeopleSoft team, composed of hardware, software, and database professionals, provides around the clock support to both the human capital and financial management systems (County Enterprise Resource Planning).
- **Geographic Information Systems (GIS) Division** – The GIS Team provides spatial and non-spatial data platforms, allowing data sharing internally for county analysis/decision making, and externally with business customers/partners and the public.
- **Enterprise Application and Database Support Division** – The application and database support teams provide web, mobile and desktop application and database support for enterprise tools. The enterprise application teams strive to provide innovative solutions using agile methods while following best practices. The teams provide web content solutions, responsive mobile sites/applications, custom and/or off the shelf desktop applications. The Documentum (county standard) and Laserfiche systems provide enterprise document management, business process automation, workflow, records management, document imaging, and web form software in support of the county's PeopleSoft ERP, TLMA, Public Health, and HR systems. Additional services include support for the enterprise GIS system, open data services, customer relationship management, case management systems, land management system, and other mission critical software solutions to manage county business as needed.

Technology Services Bureau (TSB)

Manages the assessment and transition processes associated with the consolidation effort. In addition, it provides ongoing departmental solutions and support to countywide customers. During FY 15/16, the department's focus will be key initiatives and enterprise solutions, as directed and approved by the Board of Supervisors. These initiatives will reflect collaboration in strategic planning and promote proactive leadership for cost effective, long-term growth. These interdepartmental collaborations and partnerships will remain essential elements for continued success in selecting and implementing technology that contributes to providing services to county residents. The TSB is

County of Riverside

Recommended Budget
Fiscal Year 2016/17

funded through the following rates: device support, physical server support, virtual server support, and RC3.

- **Data Center** – In December 2013 Riverside County acquired the Riverside County Collaboration Center (RC3). RC3 is a state of the art data center offering leased co-location services, ranging from a single rack unit within a shared cabinet to custom sized cages capable of securing multiple racks. RC3 will serve as the primary data center for Riverside County consolidated departments. RC3 combines redundant power throughout the facility with over 500 tons of cooling capacity. In addition, RC3 allows access to multiple Internet Service Providers (ISP's) providing a scalable infrastructure to meet the needs of Riverside County and our private sector business partners today and into the future. Presently RC3 is staged with over 75 server racks and several thousand feet of open floor space to accommodate the various Riverside County computer systems planned for relocation to RC3. Over the next 12 months, RCIT will focus on relocating and consolidating computer systems to RC3 that are currently located at the CAC, RCIC, and DPSS.
- **Desktop Support Services (DSS)** – User Support Technicians (USTs) provide first and second level support for County desktop devices, including PCs, laptops, tablets, virtual devices, printers, and peripheral accessories. The USTs perform tasks related to: device installation, implementation, imaging, configuration, application loading, troubleshooting, repairs, equipment refreshes, salvaging, and asset tracking. Desktop Support provides service to 27 consolidated departments, including “confidential” units such as Human Resources and the Board of Supervisors. With full consolidation, the total number of full time USTs will reach approximately 120 technicians. Temporary Assignment Program (TAP) staffing will continue to be used to augment service levels in the near term.
- **Help Desk** – Help Desk duties include: call center services, first-level support for various county computing and network systems, outage notification/escalation services and repair ticket tracking. Responsibilities will grow to include second level support, as departments fully consolidate. Over the next fiscal year, the Operations Center will include communications analysts from the Converged Network Services (CNS) staff along with security analysts from the ISO, all of whom will provide system monitoring on eight wall-mounted 60-inch flat screen displays. Also beginning this fiscal year, USTs from the various departmental groups will serve a rotating duty on the Help Desk to provide second level support, additional staffing, and knowledge base transfer. Working in concert with the CNS and ISO staff, Help Desk support personnel will be better equipped to provide faster and more accurate assistance to our customers. The Help Desk is staffed Monday through Friday, from 6:30 a.m. to 5:30 p.m. All calls received anytime on weekends and weekdays, between the hours of 11 p.m. and 6:30 a.m., are answered by the Data Center Operations personnel or a contracted service.

Chief Data Officer (CDO)

The County of Riverside is committed to creating a high level of openness that builds and reinforces the public's trust in its government. An Open Data program supports this commitment by establishing a system of transparency, public participation, collaboration, and accountability. Open Data will continue to expand through our CDO, who will work to build dash boards/visualizations of county performance metrics and create an Open Data Portal as a single source for all county published open data. This repository will provide government transparency for our citizens and enable entrepreneurs to leverage this data and information, in new and exciting ways, stimulating local economic development. The CDO is also managing our Digital Inclusion (DI) Program. This program will provide computers and training at no cost to qualified non-profit organizations and county residents. The goal is to improve digital literacy in underserved communities throughout Riverside County. Together with the Broadband initiative and its

County of Riverside

Recommended Budget
Fiscal Year 2016/17

goal of providing gigabit service throughout the county and low or no cost access to the internet for recipients of DI program computers, families, students, elderly, veterans and others will gain the freedom and knowledge found on the world wide web. Broadband is essential 21st Century infrastructure in a digital world and global economy. It is vital to the economic prosperity and quality of life for residents in Riverside County and throughout California. Finally, it can enable Riverside County to operate more efficiently and provide services more cost-effectively through promotion of internet-based services. The CDO is funded by the device access rate.

Information Security Office (ISO)

Responsible for providing overall network and data security for the County of Riverside, based on business requirements and state/federal statutes. The goals of the ISO include eliminating external attacks to networks and minimizing internal data leakage and service/network disruptions. This will result in a seamless and transparent service. The ISO is funded through the device access rate.

Budgetary Considerations

As an Internal Service Fund (ISF) department, RCIT charges county departments and other agencies through Board-approved rates for the information/communications services and technology previously described. RCIT's budgetary goals include maintaining 'flat' spending over the next five years, although user departments can expect some cost increases due to labor negotiation increases and external maintenance agreements. However, RCIT proposes to consolidate/optimize existing departmental spending into RCIT's budget for data/voice connections, multi-function printers (MFP) and cell phones. The overarching goal is streamlining processes and gaining economies of scale.

In an effort to better serve county departments, RCIT's FY 16/17 budget is the first to include a simple, easily understood rate methodology, consolidating 64 rates into 20. RCIT developed two major rate categories (device and server) to allocate primary lines of business/service. The device rate allocates all available enterprise applications (PeopleSoft, GIS, and SharePoint), services (VoIP, and CorNet), and support (Helpdesk, Desktop Support, and Phone Technicians) to participating departments, based on numbers of users and devices. The server rate distributes enterprise server infrastructure costs using numbers of physical and virtual server instances.

For FY 16/17, the department submitted a balanced \$90.7 million budget that cuts 95 vacant positions to an authorized level of 385 authorized, of which 368 are currently filled. . Through the budget process, the department eliminated 95 positions from the FY 15/16 funded level. In an effort to reduce future costs and maintain financial stability, the department plans to further reduce five positions per year in subsequent years. Personnel costs for RCIT comprise approximately 62 percent of the total budget. Other significant costs include financed infrastructure, of roughly 13 percent, and software licenses/maintenance at 9.5 percent.

Public Safety Enterprise Communication System (PSEC)

Description of Major Services

PSEC is a feature-rich system that rivals the nation's top public safety radio systems and offers interoperability among public safety responders across the county. To date, the cities of Banning, Murrieta and Riverside are either active on the regional system or are in the transitional process. The City of Corona will be active on the system by January 2017. The PSEC system is a voice and data network with 71 radio sites providing 90 percent voice coverage within Riverside County. There are two sites in Arizona, three sites in San Bernardino County, and one in Orange County. The CCB team consists of dedicated, experienced professionals, technically proficient and focused on delivering customer centric service which is better, faster and more fiscally prudent through technology.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Budgetary Considerations

The PSEC system operating budget for FY 16/17 is \$14.8 million. The budget includes 40 positions, 37 currently filled and 3 vacancies. Personnel costs for this budget unit represent 31 percent of the total budget. The other area of significant cost is financed and cash-purchased equipment and infrastructure at approximately 33 percent.

The Board established an oversight committee for PSEC, made up of the primary system users (Sheriff, Fire, District Attorney and RCIT), as well as the Executive Office and city representation. The Steering Committee is responsible for administrative, operational, and financial controls.

It is the Board's vision to turn the county's PSEC radio system into a regional system providing interoperability between the county and all cities within the county. Through addition of these and other users, eventually the cost of operating the system will decrease, as new users begin paying the associated monthly rate. The Board recently approved an expansion of system channels to ensure adequate capacity while accommodating additional users. Once this is complete, normal operations can remain static and those costs can be spread across more users, thereby creating financial sustainability through economies of scale.

Geographic Information Systems (GIS)

Description of Major Services

As noted above, the Geographic Information Systems (GIS) team provides geo-spatial tools to enable discovery, analysis, and communication on enterprise services and activities.

Budgetary Considerations

GIS performs a highly important function for the county with a modest budget of \$1.8 million. The primary revenue source (91 percent) is fees for service. The FY 16/17 budget deletes 2 vacant positions to an authorized level of 8 positions, of which 7 are currently filled. Through the budget process, the department eliminated 2 positions from the FY 15/16 funded level. Personnel costs comprise 54 percent of the budget unit's total costs, and software licenses and maintenance account for 42 percent.

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45100
DEPT: 1200300000

Name	RECORDS MGT AND ARCHIVE PRGRM
Fund Title	Records Mgt & Archives Program
Service Activity	OTHER PROTECTION

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other \$ 1,711,675 \$ 1,600,000 \$ 1,600,000 \$ 1,600,000

Total Operating Revenues \$ 1,711,675 \$ 1,600,000 \$ 1,600,000 \$ 1,600,000

Operating Expenses

Salaries And Benefits \$ 1,058,675 \$ 1,010,816 \$ 968,995 \$ 968,995
 Services And Supplies 557,987 639,018 700,807 700,807
 Other Charges 24,632 25,331 25,331 25,331

Total Operating Expenses \$ 1,641,294 \$ 1,675,165 \$ 1,695,133 \$ 1,695,133

Operating Income (Loss) \$ 70,381 \$ (75,165) \$ (95,133) \$ (95,133)

Non-Operating Revenue (Expenses)

Interest-Invested Funds \$ 4,919 \$ 5,081 \$ 5,000 \$ 5,000

Total Non-Operating Revenues (Expenses) \$ 4,919 \$ 5,081 \$ 5,000 \$ 5,000

Income Before Capital Contributions and Transfers \$ 75,300 \$ (70,084) \$ (90,133) \$ (90,133)

Operating Transfers-In/(Out) \$ - \$ - \$ (250,000) \$ (250,000)

Change in Net Assets \$ 75,300 \$ (70,084) \$ (340,133) \$ (340,133)

Net Assets - Beginning Balance 1,490,611 1,565,911 1,495,827 1,495,827

Net Assets - Ending Balance \$ 1,565,911 \$ 1,495,827 \$ 1,155,694 \$ 1,155,694

Capital Assets \$ - \$ - \$ 10,000 \$ 10,000

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45100
DEPT: 1200500000

Name	ARCHIVES
Fund Title	Records Mgt & Archives Program
Service Activity	OTHER PROTECTION

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Total Operating Revenues	\$	-	\$	-	\$	-	\$	-
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Operating Expenses

Salaries And Benefits	\$	-	\$	-	\$	86,123	\$	86,123
Services And Supplies		-		-		163,877		163,877
Total Operating Expenses	\$	-	\$	-	\$	250,000	\$	250,000
Operating Income (Loss)	\$	-	\$	-	\$	(250,000)	\$	(250,000)

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$	-	\$	-	\$	-	\$	-
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Income Before Capital Contributions and Transfers	\$	-	\$	-	\$	(250,000)	\$	(250,000)
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Contributions-In/(Out)	\$	-	\$	-	\$	250,000	\$	250,000
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Change in Net Assets	\$	-	\$	-	\$	-	\$	-
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Net Assets - Beginning Balance		-		-		-		-
Net Assets - Ending Balance	\$	-	\$	-	\$	-	\$	0

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 47200
DEPT: 7200200000

Name	FM Custodial-Housekeeping
Fund Title	EDA-Custodial Services
Service Activity	PROPERTY MANAGEMENT

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 11,258,771	\$ 12,799,298	\$ 15,573,531	\$ 15,573,531
Total Operating Revenues	\$ 11,258,771	\$ 12,799,298	\$ 15,573,531	\$ 15,573,531

Operating Expenses

Salaries And Benefits	\$ 8,934,563	\$ 9,810,378	\$ 11,756,862	\$ 11,756,862
Services And Supplies	2,881,587	3,327,041	3,811,547	3,811,547
Other Charges	5,118	6,718	-	-
Total Operating Expenses	\$ 11,821,268	\$ 13,144,137	\$ 15,568,409	\$ 15,568,409
Operating Income (Loss)	\$ (562,497)	\$ (344,839)	\$ 5,122	\$ 5,122

Non-Operating Revenue (Expenses)

Interest-Departmental	\$ 3,704	\$ 3,750	\$ 3,800	\$ 3,800
Total Non-Operating Revenues (Expenses)	\$ 3,704	\$ 3,750	\$ 3,800	\$ 3,800

Income Before Capital

Contributions and Transfers	\$ (558,793)	\$ (341,089)	\$ 8,922	\$ 8,922
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Change in Net Assets	\$ (558,793)	\$ (341,089)	\$ 8,922	\$ 8,922
Net Assets - Beginning Balance	(148,209)	(707,002)	(1,048,091)	(1,048,091)
Net Assets - Ending Balance	\$ (707,002)	\$ (1,048,091)	\$ (1,039,169)	\$ (1,039,169)
Capital Assets	\$ -	\$ -	\$ -	\$ -

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 47210
DEPT: 7200300000

Name	FACILITY MGMT: MAINTENANCE
Fund Title	EDA-Maintenance Services
Service Activity	PROPERTY MANAGEMENT

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 23,301,415	\$ 24,337,235	\$ 29,854,383	\$ 29,854,383
Institutional Care And Svcs	1,350	925	-	-
Miscellaneous	20,063	2,500	6,452	6,452
Total Operating Revenues	\$ 23,322,828	\$ 24,340,660	\$ 29,860,835	\$ 29,860,835

Operating Expenses

Salaries And Benefits	\$ 12,929,538	\$ 14,300,618	\$ 17,860,164	\$ 17,860,164
Services And Supplies	8,918,790	9,005,125	11,048,740	11,048,740
Other Charges	23,751	21,514	30,247	30,247
Total Operating Expenses	\$ 21,872,079	\$ 23,327,257	\$ 28,939,151	\$ 28,939,151
Operating Income (Loss)	\$ 1,450,749	\$ 1,013,403	\$ 921,684	\$ 921,684

Non-Operating Revenue (Expenses)

Interest-Departmental	\$ 1,548	\$ 2,500	\$ 2,500	\$ 2,500
Total Non-Operating Revenues (Expenses)	\$ 1,548	\$ 2,500	\$ 2,500	\$ 2,500

Income Before Capital Contributions and Transfers

Contributions-In/(Out)	\$ 15,151	\$ -	\$ -	\$ -
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Change in Net Assets	\$ 1,467,448	\$ 1,015,903	\$ 924,184	\$ 924,184
Net Assets - Beginning Balance	(2,661,952)	(1,194,504)	(178,601)	(178,601)
Net Assets - Ending Balance	\$ (1,194,504)	\$ (178,601)	\$ 745,583	\$ 745,583
Capital Assets	\$ -	\$ -	\$ 96,000	\$ 96,000

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 47220
DEPT: 7200400000

Name	Real Estate
Fund Title	EDA-Real Estate
Service Activity	PROPERTY MANAGEMENT

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Rents And Concessions	\$ 6,476,034	\$ 6,405,930	\$ 6,954,358	\$ 6,954,358
Chgs For Curr Svcs-Other	53,227,916	53,219,368	58,376,366	58,376,366
Institutional Care And Svcs	-	360	-	-
Planning And Engineering Svcs	138,765	174,870	174,870	174,870
Miscellaneous	4,281,603	5,946,110	6,169,883	6,169,883
Total Operating Revenues	\$ 64,124,318	\$ 65,746,638	\$ 71,675,477	\$ 71,675,477

Operating Expenses

Salaries And Benefits	\$ 2,773,342	\$ 3,155,995	\$ 3,336,447	\$ 3,336,447
Services And Supplies	62,076,697	63,765,178	68,326,935	68,326,935
Other Charges	8,595	20,450	17,622	17,622
Total Operating Expenses	\$ 64,858,634	\$ 66,941,623	\$ 71,681,004	\$ 71,681,004
Operating Income (Loss)	\$ (734,316)	\$ (1,194,985)	\$ (5,527)	\$ (5,527)

Non-Operating Revenue (Expenses)

Interest-Departmental	\$ 5,527	\$ 3,042	\$ 5,527	\$ 5,527
Total Non-Operating Revenues (Expenses)	\$ 5,527	\$ 3,042	\$ 5,527	\$ 5,527
Income Before Capital Contributions and Transfers	\$ (728,789)	\$ (1,191,943)	\$ -	\$ -

Change in Net Assets	\$ (728,789)	\$ (1,191,943)	\$ -	\$ -
Net Assets - Beginning Balance	451,429	(277,360)	(1,469,303)	(1,469,303)
Net Assets - Ending Balance	\$ (277,360)	\$ (1,469,303)	\$ (1,469,303)	\$ (1,469,303)
Capital Assets	\$ -	\$ 7,735	\$ -	\$ -

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45800
DEPT: 1132000000

Name	HR: EXCLUSIVE PROVIDER OPTION
Fund Title	ISF-Exclusive Provider Optn
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 1,612,671	\$ 1,583,867	\$ 1,407,977	\$ 1,407,977
Health Fees	4,948,342	5,216,711	5,662,342	5,662,342
Miscellaneous	60,302,380	63,862,236	65,927,637	65,927,637
Total Operating Revenues	\$ 66,863,393	\$ 70,662,814	\$ 72,997,956	\$ 72,997,956

Operating Expenses

Salaries And Benefits	\$ 4,343,996	\$ 5,374,941	\$ 5,645,726	\$ 5,645,726
Services And Supplies	10,142,784	12,473,353	13,590,155	13,590,155
Other Charges	47,846,127	61,968,610	62,739,269	62,739,269
Total Operating Expenses	\$ 62,332,907	\$ 79,816,904	\$ 81,975,150	\$ 81,975,150
Operating Income (Loss)	\$ 4,530,486	\$ (9,154,090)	\$ (8,977,194)	\$ (8,977,194)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 100,750	\$ 40,000	\$ 40,000	\$ 40,000
Total Non-Operating Revenues (Expenses)	\$ 100,750	\$ 40,000	\$ 40,000	\$ 40,000

Income Before Capital Contributions and Transfers

Contributions-In/(Out)	\$ 81,686	\$ -	\$ -	\$ -
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Change in Net Assets

Net Assets - Beginning Balance	18,156,667	22,869,589	13,755,499	13,755,499
Net Assets - Ending Balance	\$ 22,869,589	\$ 13,755,499	\$ 4,818,305	\$ 4,818,305
Capital Assets	\$ -	\$ 16,000	\$ -	\$ -

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45860
DEPT: 113060000

Name	DELTA DENTAL
Fund Title	ISF-Delta Dental Self Ins
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 22,635	\$ 26,000	\$ 26,000	\$ 26,000
Miscellaneous	6,182,495	6,200,000	6,624,159	6,624,159
Total Operating Revenues	\$ 6,205,130	\$ 6,226,000	\$ 6,650,159	\$ 6,650,159

Operating Expenses

Services And Supplies	\$ 451,042	\$ 494,535	\$ 522,532	\$ 522,532
Other Charges	5,451,496	5,731,465	6,127,627	6,127,627
Total Operating Expenses	\$ 5,902,538	\$ 6,226,000	\$ 6,650,159	\$ 6,650,159
Operating Income (Loss)	\$ 302,592	\$ -	\$ -	\$ -

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$ -	\$ -	\$ -	\$ -
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Income Before Capital Contributions and Transfers	\$ 302,592	\$ -	\$ -	\$ -
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Change in Net Assets	\$ 302,592	\$ -	\$ -	\$ -
Net Assets - Beginning Balance	4,866,609	5,169,201	5,169,201	5,169,201
Net Assets - Ending Balance	\$ 5,169,201	\$ 5,169,201	\$ 5,169,201	\$ 5,169,201

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45900
DEPT: 1132600000

Name	HR: LOCAL ADV PLUS DENTAL
Fund Title	ISF-Local Adv Plus Dental
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$	4,141	\$	6,000	\$	3,500	\$	3,500
Miscellaneous		802,982		830,000		786,176		786,176
Total Operating Revenues	\$	807,123	\$	836,000	\$	789,676	\$	789,676

Operating Expenses

Services And Supplies	\$	61,062	\$	76,016	\$	78,591	\$	78,591
Other Charges		789,666		800,000		800,000		800,000
Total Operating Expenses	\$	850,728	\$	876,016	\$	878,591	\$	878,591
Operating Income (Loss)	\$	(43,605)	\$	(40,016)	\$	(88,915)	\$	(88,915)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$	6,827	\$	6,000	\$	6,000	\$	6,000
Total Non-Operating Revenues (Expenses)	\$	6,827	\$	6,000	\$	6,000	\$	6,000

Income Before Capital

Contributions and Transfers	\$	(36,778)	\$	(34,016)	\$	(82,915)	\$	(82,915)
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Change in Net Assets	\$	(36,778)	\$	(34,016)	\$	(82,915)	\$	(82,915)
Net Assets - Beginning Balance		2,050,552		2,013,774		1,979,758		1,979,758
Net Assets - Ending Balance	\$	2,013,774	\$	1,979,758	\$	1,896,843	\$	1,896,843

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45920
DEPT: 113250000

Name	HR: LOCAL ADV BLYTHE DENTAL
Fund Title	ISF-Local Adv Blythe Dental
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Miscellaneous	\$ 19,709	\$ 20,000	\$ 19,236	\$ 19,236
Total Operating Revenues	\$ 19,709	\$ 20,000	\$ 19,236	\$ 19,236

Operating Expenses

Services And Supplies	\$ 2,044	\$ 2,791	\$ 2,885	\$ 2,885
Other Charges	15,171	17,359	16,651	16,651
Total Operating Expenses	\$ 17,215	\$ 20,150	\$ 19,536	\$ 19,536
Operating Income (Loss)	\$ 2,494	\$ (150)	\$ (300)	\$ (300)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 267	\$ 150	\$ 300	\$ 300
Total Non-Operating Revenues (Expenses)	\$ 267	\$ 150	\$ 300	\$ 300

Income Before Capital

Contributions and Transfers	\$ 2,761	\$ -	\$ -	\$ -
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Change in Net Assets	\$ 2,761	\$ -	\$ -	\$ -
Net Assets - Beginning Balance	74,294	77,055	77,055	77,055
Net Assets - Ending Balance	\$ 77,055	\$ 77,055	\$ 77,055	\$ 77,055

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45960
DEPT: 1130700000

Name	PROPERTY INSURANCE
Fund Title	ISF-Liability Insurance
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Miscellaneous	\$ 6,694,764	\$ 8,366,345	\$ 9,480,693	\$ 9,480,693
Total Operating Revenues	\$ 6,694,764	\$ 8,366,345	\$ 9,480,693	\$ 9,480,693

Operating Expenses

Salaries And Benefits	\$ 133,982	\$ 155,764	\$ 161,826	\$ 161,826
Services And Supplies	6,494,299	7,602,581	7,596,519	7,596,519
Other Charges	7,920	8,000	8,000	8,000
Total Operating Expenses	\$ 6,636,201	\$ 7,766,345	\$ 7,766,345	\$ 7,766,345
Operating Income (Loss)	\$ 58,563	\$ 600,000	\$ 1,714,348	\$ 1,714,348

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$ -	\$ -	\$ -	\$ -
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Income Before Capital Contributions and Transfers	\$ 58,563	\$ 600,000	\$ 1,714,348	\$ 1,714,348
Operating Transfers-In/(Out)	\$ (46,000)	\$ (600,000)	\$ -	\$ -

Change in Net Assets	\$ 12,563	\$ -	\$ 1,714,348	\$ 1,714,348
Net Assets - Beginning Balance	-	12,563	12,563	12,563
Net Assets - Ending Balance	\$ 12,563	\$ 12,563	\$ 1,726,911	\$ 1,726,911

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45960
DEPT: 1131000000

Name	HR: LIABILITY INSURANCE
Fund Title	ISF-Liability Insurance
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Rents And Concessions	\$ 1,495	\$ -	\$ -	\$ -
Chgs For Curr Svcs-Other	16,840,613	25,313,000	-	-
Miscellaneous	28,202,575	34,564,082	47,939,763	47,939,763
Total Operating Revenues	\$ 45,044,683	\$ 59,877,082	\$ 47,939,763	\$ 47,939,763

Operating Expenses

Salaries And Benefits	\$ 2,975,923	\$ 3,596,475	\$ 3,906,221	\$ 3,906,221
Services And Supplies	6,901,573	7,721,841	10,168,297	10,168,297
Other Charges	37,216,447	41,058,322	32,567,529	32,567,529
Total Operating Expenses	\$ 47,093,943	\$ 52,376,638	\$ 46,642,047	\$ 46,642,047
Operating Income (Loss)	\$ (2,049,260)	\$ 7,500,444	\$ 1,297,716	\$ 1,297,716

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 68,380	\$ 50,000	\$ 50,000	\$ 50,000
Total Non-Operating Revenues (Expenses)	\$ 68,380	\$ 50,000	\$ 50,000	\$ 50,000

Income Before Capital Contributions and Transfers

Operating Transfers-In/(Out)	\$ (1,082,500)	\$ (987,500)	\$ (1,022,500)	\$ (1,022,500)
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Change in Net Assets

Net Assets - Beginning Balance	(28,377,935)	(31,441,315)	(24,878,371)	(24,878,371)
Net Assets - Ending Balance	\$ (31,441,315)	\$ (24,878,371)	\$ (24,553,155)	\$ (24,553,155)
Capital Assets	\$ -	\$ 26,000	\$ 26,000	\$ 26,000

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46000
DEPT: 1130900000

Name	HR: MALPRACTICE INSURANCE
Fund Title	ISF-Malpractice Insurance
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4

Operating Revenues

Chgs For Curr Svcs-Other	\$ 3,170,221	\$ -	\$ -	\$ -
Miscellaneous	4,104,000	6,571,000	6,704,000	6,704,000
Total Operating Revenues	\$ 7,274,221	\$ 6,571,000	\$ 6,704,000	\$ 6,704,000

Operating Expenses

Salaries And Benefits	\$ 199,287	\$ 203,198	\$ 286,197	\$ 286,197
Services And Supplies	1,824,969	2,505,961	2,872,256	2,872,256
Other Charges	7,839,574	3,866,841	2,965,673	2,965,673
Total Operating Expenses	\$ 9,863,830	\$ 6,576,000	\$ 6,124,126	\$ 6,124,126
Operating Income (Loss)	\$ (2,589,609)	\$ (5,000)	\$ 579,874	\$ 579,874

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 26,650	\$ 30,000	\$ 25,000	\$ 25,000
Total Non-Operating Revenues (Expenses)	\$ 26,650	\$ 30,000	\$ 25,000	\$ 25,000

Income Before Capital Contributions and Transfers

Operating Transfers-In/(Out)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)
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Change in Net Assets	\$ (2,587,959)	\$ -	\$ 579,874	\$ 579,874
Net Assets - Beginning Balance	(1,377,128)	(3,965,087)	(3,965,087)	(3,965,087)
Net Assets - Ending Balance	\$ (3,965,087)	\$ (3,965,087)	\$ (3,385,213)	\$ (3,385,213)

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46040
DEPT: 1131300000

Name	HR: SAFETY LOSS CONTROL
Fund Title	ISF-Safety Loss Control
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4

Operating Revenues

Chgs For Curr Svcs-Other \$ 547,714 \$ 577,440 \$ 594,916 \$ 594,916

Total Operating Revenues \$ 547,714 \$ 577,440 \$ 594,916 \$ 594,916

Operating Expenses

Salaries And Benefits \$ 1,475,435 \$ 1,917,780 \$ 2,053,485 \$ 2,053,485
 Services And Supplies 505,104 455,943 563,240 563,240
 Other Charges 8,068 32,745 33,900 33,900

Total Operating Expenses \$ 1,988,607 \$ 2,406,468 \$ 2,650,625 \$ 2,650,625

Operating Income (Loss) \$ (1,440,893) \$ (1,829,028) \$ (2,055,709) \$ (2,055,709)

Non-Operating Revenue (Expenses)

Interest-Invested Funds \$ 1,688 \$ 500 \$ 1,750 \$ 1,750

Total Non-Operating Revenues (Expenses) \$ 1,688 \$ 500 \$ 1,750 \$ 1,750

Income Before Capital

Contributions and Transfers \$ (1,439,205) \$ (1,828,528) \$ (2,053,959) \$ (2,053,959)

Contributions-In/(Out) \$ 2,190,000 \$ 2,000,000 \$ 2,070,000 \$ 2,070,000

Change in Net Assets \$ 750,795 \$ 171,472 \$ 16,041 \$ 16,041

Net Assets - Beginning Balance (329,215) 421,580 593,052 593,052

Net Assets - Ending Balance \$ 421,580 \$ 593,052 \$ 609,093 \$ 609,093

Capital Assets \$ - \$ 8,100 \$ - \$ -

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46060
DEPT: 1131200000

Name	HR: DISABILITY INSURANCE
Fund Title	ISF-Std Disability Ins
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Miscellaneous	\$ 6,705,657	\$ 6,310,000	\$ 5,940,000	\$ 5,940,000
Total Operating Revenues	\$ 6,705,657	\$ 6,310,000	\$ 5,940,000	\$ 5,940,000

Operating Expenses

Services And Supplies	\$ 285,200	\$ 407,096	\$ 525,733	\$ 525,733
Other Charges	4,835,730	5,906,104	5,630,700	5,630,700
Total Operating Expenses	\$ 5,120,930	\$ 6,313,200	\$ 6,156,433	\$ 6,156,433
Operating Income (Loss)	\$ 1,584,727	\$ (3,200)	\$ (216,433)	\$ (216,433)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 9,755	\$ 3,200	\$ 9,000	\$ 9,000
Total Non-Operating Revenues (Expenses)	\$ 9,755	\$ 3,200	\$ 9,000	\$ 9,000

Income Before Capital

Contributions and Transfers	\$ 1,594,482	\$ -	\$ (207,433)	\$ (207,433)
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Change in Net Assets	\$ 1,594,482	\$ -	\$ (207,433)	\$ (207,433)
Net Assets - Beginning Balance	(1,500,723)	93,759	93,759	93,759
Net Assets - Ending Balance	\$ 93,759	\$ 93,759	\$ (113,674)	\$ (113,674)

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46080
DEPT: 1131100000

Name	HR: UNEMPLOYMENT INSURANCE
Fund Title	ISF-Unemployment Insurance
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Miscellaneous	\$ 2,710,025	\$ 2,534,391	\$ 2,741,915	\$ 2,741,915
Total Operating Revenues	\$ 2,710,025	\$ 2,534,391	\$ 2,741,915	\$ 2,741,915

Operating Expenses

Services And Supplies	\$ 192,626	\$ 208,000	\$ 178,665	\$ 178,665
Other Charges	3,224,546	5,092,000	3,953,165	3,953,165
Total Operating Expenses	\$ 3,417,172	\$ 5,300,000	\$ 4,131,830	\$ 4,131,830
Operating Income (Loss)	\$ (707,147)	\$ (2,765,609)	\$ (1,389,915)	\$ (1,389,915)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 28,157	\$ 25,000	\$ 28,000	\$ 28,000
Total Non-Operating Revenues (Expenses)	\$ 28,157	\$ 25,000	\$ 28,000	\$ 28,000

Income Before Capital Contributions and Transfers

	\$ (678,990)	\$ (2,740,609)	\$ (1,361,915)	\$ (1,361,915)
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Change in Net Assets	\$ (678,990)	\$ (2,740,609)	\$ (1,361,915)	\$ (1,361,915)
Net Assets - Beginning Balance	2,511,967	1,832,977	(907,632)	(907,632)
Net Assets - Ending Balance	\$ 1,832,977	\$ (907,632)	(2,269,547)	(2,269,547)

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46100
DEPT: 1130800000

Name	HR: WORKERS COMPENSATION
Fund Title	ISF-Workers Comp Insurance
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 868,210	\$ 286,200	\$ 1,300	\$ 1,300
Institutional Care And Svcs	25,657,977	30,994,000	39,767,000	39,767,000
Miscellaneous	267,134	244,542	188,022	188,022

Total Operating Revenues \$ 26,793,321 \$ 31,524,742 \$ 39,956,322 \$ 39,956,322

Operating Expenses

Salaries And Benefits	\$ 4,012,824	\$ 4,661,029	\$ 5,296,582	\$ 5,296,582
Services And Supplies	3,486,261	3,757,630	4,838,784	4,838,784
Other Charges	16,804,194	18,825,600	24,838,828	24,838,828
Intrafund Transfers	-	1,356,592	1,528,100	1,528,100

Total Operating Expenses \$ 24,303,279 \$ 28,600,851 \$ 36,502,294 \$ 36,502,294

Operating Income (Loss) \$ 2,490,042 \$ 2,923,891 \$ 3,454,028 \$ 3,454,028

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 261,269	\$ 300,000	\$ 270,000	\$ 270,000
Interest-Other	7,920	-	8,000	8,000

Total Non-Operating Revenues (Expenses) \$ 269,189 \$ 300,000 \$ 278,000 \$ 278,000

Income Before Capital

Contributions and Transfers \$ 2,759,231 \$ 3,223,891 \$ 3,732,028 \$ 3,732,028

Operating Transfers-In/(Out)	\$ (1,582,500)	\$ (1,487,500)	\$ (3,568,500)	\$ (3,568,500)
Contributions-In/(Out)	\$ 46,000	\$ 600,000	\$ -	\$ -

Change in Net Assets \$ 1,222,731 \$ 2,336,391 \$ 163,528 \$ 163,528

Net Assets - Beginning Balance	5,290,160	6,512,891	8,849,282	8,849,282
Net Assets - Ending Balance	\$ 6,512,891	\$ 8,849,282	\$ 9,012,810	\$ 9,012,810

Capital Assets \$ - \$ 16,650 \$ - \$ -

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46100
DEPT: 1132200000

Name	HR: EMPLOYEE ASSISTANCE PROG
Fund Title	ISF-Workers Comp Insurance
Service Activity	PERSONNEL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 310,511	\$ 351,000	\$ 360,073	\$ 360,073
Miscellaneous	-	1,000	1,000	1,000
Total Operating Revenues	\$ 310,511	\$ 352,000	\$ 361,073	\$ 361,073

Operating Expenses

Salaries And Benefits	\$ 978,697	\$ 1,301,456	\$ 1,426,261	\$ 1,426,261
Services And Supplies	291,025	407,136	461,912	462,912
Intrafund Transfers	-	(1,356,592)	(1,528,100)	(1,528,100)
Total Operating Expenses	\$ 1,269,722	\$ 352,000	\$ 360,073	\$ 361,073
Operating Income (Loss)	\$ (959,211)	\$ -	\$ 1,000	\$ -

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$ -	\$ -	\$ -	\$ -
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Income Before Capital Contributions and Transfers	\$ (959,211)	\$ -	\$ 1,000	\$ -
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Change in Net Assets	\$ (959,211)	\$ -	\$ 1,000	\$ -
Net Assets - Beginning Balance	(7,568,630)	(8,527,841)	(8,527,841)	(8,527,841)
Net Assets - Ending Balance	\$ (8,527,841)	\$ (8,527,841)	\$ (8,526,841)	\$ (8,527,841)

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46120
DEPT: 1132900000

Name	HR: OCCUPATNL HLTH _ WELFARE
Fund Title	ISF-Occupational Health & Well
Service Activity	PERSONNEL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4

Operating Revenues

Chgs For Curr Svcs-Other	\$ 393,352	\$ 426,147	\$ 431,410	\$ 431,410
Health Fees	2,670,067	3,100,000	3,626,067	3,626,067
Miscellaneous	4,521	-	-	-
Total Operating Revenues	\$ 3,067,940	\$ 3,526,147	\$ 4,057,477	\$ 4,057,477

Operating Expenses

Salaries And Benefits	\$ 2,184,579	\$ 2,801,579	\$ 2,577,881	\$ 2,577,881
Services And Supplies	1,145,855	1,474,060	1,471,596	1,471,596
Other Charges	-	8,000	8,000	8,000
Total Operating Expenses	\$ 3,330,434	\$ 4,283,639	\$ 4,057,477	\$ 4,057,477
Operating Income (Loss)	\$ (262,494)	\$ (757,492)	\$ -	\$ -

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$ -	\$ -	\$ -	\$ -
Income Before Capital Contributions and Transfers	\$ (262,494)	\$ (757,492)	\$ -	\$ -
Contributions-In/(Out)	\$ 250,000	\$ -	\$ -	\$ -
Change in Net Assets	\$ (12,494)	\$ (757,492)	\$ -	\$ -
Net Assets - Beginning Balance	2,044,744	2,032,250	1,274,758	1,274,758
Net Assets - Ending Balance	\$ 2,032,250	\$ 1,274,758	\$ 1,274,758	\$ 1,274,758

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 46120
DEPT: 113300000

Name	WELLNESS PROGRAM
Fund Title	ISF-Occupational Health & Well
Service Activity	PERSONNEL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4

Operating Revenues

Health Fees	\$ 815,945	\$ 815,000	\$ -	\$ -
Miscellaneous	731,614	970,000	572,000	572,000
Total Operating Revenues	\$ 1,547,559	\$ 1,785,000	\$ 572,000	\$ 572,000

Operating Expenses

Salaries And Benefits	\$ 258,977	\$ 230,324	\$ 324,861	\$ 324,861
Services And Supplies	937,904	1,760,096	2,793,139	2,793,139
Other Charges	-	1,000	-	-
Total Operating Expenses	\$ 1,196,881	\$ 1,991,420	\$ 3,118,000	\$ 3,118,000
Operating Income (Loss)	\$ 350,678	\$ (206,420)	\$ (2,546,000)	\$ (2,546,000)

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$ -	\$ -	\$ -	\$ -
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Income Before Capital Contributions and Transfers	\$ 350,678	\$ (206,420)	\$ (2,546,000)	\$ (2,546,000)
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Contributions-In/(Out)	\$ 250,000	\$ 250,000	\$ 2,546,000	\$ 2,546,000
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Change in Net Assets	\$ 600,678	\$ 43,580	\$ -	\$ -
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Net Assets - Beginning Balance	-	600,678	644,258	644,258
Net Assets - Ending Balance	\$ 600,678	\$ 644,258	\$ 644,258	\$ 644,258

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 47000
DEPT: 1131800000

Name	HR: TEMP ASSISTANCE POOL
Fund Title	Temporary Assistance Pool
Service Activity	PERSONNEL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 4,099,122	\$ 6,240,771	\$ 5,943,702	\$ 5,943,702
Law Enforcement Services	239,620	185,000	270,000	270,000
Miscellaneous	2,066	100	100	100
Total Operating Revenues	\$ 4,340,808	\$ 6,425,871	\$ 6,213,802	\$ 6,213,802

Operating Expenses

Salaries And Benefits	\$ 2,241,478	\$ 2,986,157	\$ 3,577,585	\$ 3,577,585
Services And Supplies	1,489,257	2,824,026	2,282,265	2,282,265
Total Operating Expenses	\$ 3,730,735	\$ 5,810,183	\$ 5,859,850	\$ 5,859,850
Operating Income (Loss)	\$ 610,073	\$ 615,688	\$ 353,952	\$ 353,952

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$ -	\$ -	\$ -	\$ -
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Income Before Capital

Contributions and Transfers	\$ 610,073	\$ 615,688	\$ 353,952	\$ 353,952
Operating Transfers-In/(Out)	\$ (675,000)	\$ (700,000)	\$ (700,000)	\$ (700,000)
Contributions-In/(Out)	\$ -	\$ 84,312	\$ 84,312	\$ 84,312

Change in Net Assets	\$ (64,927)	\$ -	\$ (261,736)	\$ (261,736)
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Net Assets - Beginning Balance	154,222	89,295	89,295	89,295
Net Assets - Ending Balance	\$ 89,295	\$ 89,295	\$ (172,441)	\$ (172,441)

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45500
DEPT: 7400100000

Name	IT: INFORMATION TECHNOLOGY
Fund Title	ISF-Information Technology
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3			4

Operating Revenues

Rents And Concessions	\$ 342,973	\$ 463,969	\$ 345,036	\$ 345,036
Auditing And Accounting Fees	4,168,115	3,076,871	14,366,191	14,366,191
Chgs For Curr Svcs-Other	14,726,642	20,416,943	3,151,249	3,151,249
Communication Services	56,319,027	55,553,632	58,351,905	58,351,905
Election Services	-	-	14,515,925	14,515,925
Miscellaneous	25,720	33,574	-	-
Other Sales	5,972	-	-	-
Total Operating Revenues	\$ 75,588,449	\$ 79,544,989	\$ 90,730,306	\$ 90,730,306

Operating Expenses

Salaries And Benefits	\$ 55,666,365	\$ 54,867,053	\$ 57,036,516	\$ 57,036,516
Services And Supplies	12,095,779	17,654,698	21,858,172	21,858,172
Other Charges	7,691,879	8,853,600	11,682,218	11,682,218
Total Operating Expenses	\$ 75,454,023	\$ 81,375,351	\$ 90,576,906	\$ 90,576,906
Operating Income (Loss)	\$ 134,426	\$ (1,830,362)	\$ 153,400	\$ 153,400

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ (4,677)	\$ (1,404)	\$ -	\$ -
Interest-Other	12,696	-	-	-
Loss or Gain Sale Fixed Assets	28,094	1,157	-	-
Total Non-Operating Revenues (Expenses)	\$ 36,113	\$ (247)	\$ -	\$ -

Income Before Capital Contributions and Transfers

	\$ 170,539	\$ (1,830,609)	\$ 153,400	\$ 153,400
Contributions-In/(Out)	\$ 392,386	\$ 3,110,386	\$ -	\$ -
Change in Net Assets	\$ 562,925	\$ 1,279,777	\$ 153,400	\$ 153,400
Net Assets - Beginning Balance	(3,228,174)	(2,665,249)	(1,385,472)	(1,385,472)
Net Assets - Ending Balance	\$ (2,665,249)	\$ (1,385,472)	\$ (1,232,072)	\$ (1,232,072)
Capital Assets	\$ (2)	\$ 466,869	\$ 153,400	\$ 153,400

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45510
DEPT: 7400400000

Name	RCIT: PASS THRU
Fund Title	RCIT Pass Thru
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$	-	\$	28,923,212	\$	31,815,533	\$	31,815,533
Total Operating Revenues	\$	-	\$	28,923,212	\$	31,815,533	\$	31,815,533

Operating Expenses

Services And Supplies	\$	(4,354)	\$	26,976,051	\$	29,868,372	\$	29,868,372
Other Charges		-		1,947,161		1,947,161		1,947,161
Total Operating Expenses	\$	(4,354)	\$	28,923,212	\$	31,815,533	\$	31,815,533
Operating Income (Loss)	\$	4,354	\$	-	\$	-	\$	-

Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$	-	\$	-	\$	-	\$	-
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Income Before Capital Contributions and Transfers	\$	4,354	\$	-	\$	-	\$	-
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Change in Net Assets	\$	4,354	\$	-	\$	-	\$	-
Net Assets - Beginning Balance		(1,055)		3,299		3,299		3,299
Net Assets - Ending Balance	\$	3,299	\$	3,299	\$	3,299	\$	3,299

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45520
DEPT: 7400600000

Name	ISF - PSEC Operations
Fund Title	ISF - PSEC Operations
Service Activity	COMMUNICATION

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Communication Services	14,456,476	14,452,479	14,849,252	14,849,252
Planning And Engineering Svcs	2,719	960	960	960
Total Operating Revenues	\$ 14,459,195	\$ 14,453,439	\$ 14,850,212	\$ 14,850,212

Operating Expenses

Salaries And Benefits	\$ 4,053,646	\$ 4,485,530	\$ 4,628,186	\$ 4,628,186
Services And Supplies	6,322,466	5,866,666	7,006,117	7,006,117
Other Charges	2,920,963	2,929,238	2,948,586	2,948,586
Total Operating Expenses	\$ 13,297,075	\$ 13,281,434	\$ 14,582,889	\$ 14,582,889
Operating Income (Loss)	\$ 1,162,120	\$ 1,172,005	\$ 267,323	\$ 267,323

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 520	\$ 1,200	\$ 1,200	\$ 1,200
Total Non-Operating Revenues (Expenses)	\$ 520	\$ 1,200	\$ 1,200	\$ 1,200

Income Before Capital Contributions and Transfers

Income Before Capital Contributions and Transfers	\$ 1,162,640	\$ 1,173,205	\$ 268,523	\$ 268,523
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Change in Net Assets

Change in Net Assets	\$ 1,162,640	\$ 1,173,205	\$ 268,523	\$ 268,523
Net Assets - Beginning Balance	1,259,572	2,422,212	3,595,417	3,595,417
Net Assets - Ending Balance	\$ 2,422,212	\$ 3,595,417	\$ 3,863,940	\$ 3,863,940
Capital Assets	\$ -	\$ -	\$ 268,523	\$ 268,523

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45300
DEPT: 7300500000

Name	PURCHASING: FLEET SERVICES
Fund Title	ISF-Automotive Maintenance
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 28,394,819	\$ 37,969,156	\$ 34,310,407	\$ 34,310,407
Miscellaneous	369,154	1,351,971	1,369,792	1,369,792
Other Sales	1,000	1	1	1
Total Operating Revenues	\$ 28,764,973	\$ 39,321,128	\$ 35,680,200	\$ 35,680,200

Operating Expenses

Salaries And Benefits	\$ 3,929,531	\$ 4,681,018	\$ 5,112,905	\$ 5,112,905
Services And Supplies	16,563,682	18,545,340	17,046,096	17,046,096
Other Charges	7,685,828	21,290,077	21,981,937	21,981,937
Total Operating Expenses	\$ 28,179,041	\$ 44,516,435	\$ 44,140,938	\$ 44,140,938
Operating Income (Loss)	\$ 585,932	\$ (5,195,307)	\$ (8,460,738)	\$ (8,460,738)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 25,780	\$ 22,256	\$ 22,256	\$ 22,256
Loss or Gain Sale Fixed Assets	752,836	-	-	-
Sale Of Automotive Equipment	2,275	536,916	1	1
Total Non-Operating Revenues (Expenses)	\$ 780,891	\$ 559,172	\$ 22,257	\$ 22,257

Income Before Capital

Contributions and Transfers	\$ 1,366,823	\$ (4,636,135)	\$ (8,438,481)	\$ (8,438,481)
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Change in Net Assets	\$ 1,366,823	\$ (4,636,135)	\$ (8,438,481)	\$ (8,438,481)
Net Assets - Beginning Balance	24,168,700	25,535,523	20,899,388	20,899,388
Net Assets - Ending Balance	\$ 25,535,523	\$ 20,899,388	\$ 12,460,907	\$ 12,460,907
Capital Assets	\$ -	\$ 4,895,639	\$ 5,276,201	\$ 5,276,201

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45600
DEPT: 7300300000

Name	PURCHASING: PRINTING
Fund Title	ISF-Printing Services
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ 2,711,325	\$ 2,506,373	\$ 2,560,193	\$ 2,560,193
Miscellaneous	275	252	350	350
Other Sales	-	35,200	-	-
Total Operating Revenues	\$ 2,711,600	\$ 2,541,825	\$ 2,560,543	\$ 2,560,543

Operating Expenses

Salaries And Benefits	\$ 1,328,080	\$ 1,115,994	\$ 607,790	\$ 607,790
Services And Supplies	1,670,978	1,754,488	1,736,623	1,736,623
Other Charges	256,662	248,159	261,515	261,515
Total Operating Expenses	\$ 3,255,720	\$ 3,118,641	\$ 2,605,928	\$ 2,605,928
Operating Income (Loss)	\$ (544,120)	\$ (576,816)	\$ (45,385)	\$ (45,385)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 6,042	\$ 5,928	\$ 2,500	\$ 2,500
Total Non-Operating Revenues (Expenses)	\$ 6,042	\$ 5,928	\$ 2,500	\$ 2,500

Income Before Capital Contributions and Transfers

Contributions-In/(Out)	\$ 10,000	\$ -	\$ -	\$ -
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Change in Net Assets

Net Assets - Beginning Balance	2,852,461	2,324,383	1,753,495	1,753,495
Net Assets - Ending Balance	\$ 2,324,383	\$ 1,753,495	\$ 1,710,610	\$ 1,710,610
Capital Assets	\$ -	\$ 97,201	\$ 380,001	\$ 380,001

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45620
DEPT: 7300600000

Name	CENTRAL MAIL SERVICES-ISF
Fund Title	ISF-Central Mail Services
Service Activity	COMMUNICATION

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$	1,038,167	\$	1,141,673	\$	1,399,317	\$	1,399,317
Miscellaneous		2,174,985		2,374,273		2,385,450		2,385,450
Total Operating Revenues	\$	3,213,152	\$	3,515,946	\$	3,784,767	\$	3,784,767

Operating Expenses

Salaries And Benefits	\$	567,871	\$	661,618	\$	708,944	\$	708,944
Services And Supplies		2,626,585		2,985,224		3,120,486		3,120,486
Other Charges		30,879		38,280		41,084		41,084
Total Operating Expenses	\$	3,225,335	\$	3,685,122	\$	3,870,514	\$	3,870,514
Operating Income (Loss)	\$	(12,183)	\$	(169,176)	\$	(85,747)	\$	(85,747)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$	1,665	\$	1,249	\$	1,665	\$	1,665
Total Non-Operating Revenues (Expenses)	\$	1,665	\$	1,249	\$	1,665	\$	1,665

Income Before Capital Contributions and Transfers

	\$	(10,518)	\$	(167,927)	\$	(84,082)	\$	(84,082)
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Change in Net Assets	\$	(10,518)	\$	(167,927)	\$	(84,082)	\$	(84,082)
Net Assets - Beginning Balance		1,195,012		1,184,494		1,016,567		1,016,567
Net Assets - Ending Balance	\$	1,184,494	\$	1,016,567	\$	932,485	\$	932,485
Capital Assets	\$	-	\$	37,000	\$	90,000	\$	90,000

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 10

County Budget Act
January 2010 Edition, revision #1

Operation of Internal Service Fund
Fiscal Year 2016-17

FUND: 45700
DEPT: 7300400000

Name	PURCHASING: SUPPLY SERVICES
Fund Title	ISF-Supply Services
Service Activity	OTHER GENERAL

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Rents And Concessions	\$ 32,827	\$ 25,212	\$ 32,827	\$ 32,827
Chgs For Curr Svcs-Other	8,915,738	9,667,749	10,290,428	10,290,428
Miscellaneous	7,585,393	5,458,455	5,380,395	5,380,395
Other Sales	164,505	139,007	164,505	164,505
Total Operating Revenues	\$ 16,698,463	\$ 15,290,423	\$ 15,868,155	\$ 15,868,155

Operating Expenses

Salaries And Benefits	\$ 780,105	\$ 864,731	\$ 949,958	\$ 949,958
Services And Supplies	15,716,387	14,531,148	14,817,740	14,817,740
Other Charges	20,066	32,067	27,230	27,230
Total Operating Expenses	\$ 16,516,558	\$ 15,427,946	\$ 15,794,928	\$ 15,794,928
Operating Income (Loss)	\$ 181,905	\$ (137,523)	\$ 73,227	\$ 73,227

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 7,464	\$ 7,237	\$ 7,464	\$ 7,464
Total Non-Operating Revenues (Expenses)	\$ 7,464	\$ 7,237	\$ 7,464	\$ 7,464
Income Before Capital Contributions and Transfers	\$ 189,369	\$ (130,286)	\$ 80,691	\$ 80,691

Change in Net Assets	\$ 189,369	\$ (130,286)	\$ 80,691	\$ 80,691
Net Assets - Beginning Balance	2,435,397	2,624,766	2,494,480	2,494,480
Net Assets - Ending Balance	\$ 2,624,766	\$ 2,494,480	\$ 2,575,171	\$ 2,575,171
Capital Assets	\$ -	\$ 80,000	\$ 80,000	\$ 80,000

Revenues Tie To				
Expenses Tie To				
Increases (Decreases) in Net Assets Ties To				Increase SCH 1. COL 7 Decrease SCH 1. COL 3

County of Riverside

Recommended Budget
Fiscal Year 2016/17

ENTERPRISE FUNDS

INTRODUCTION

Enterprise funds provide goods or services to the public for a fee, and are intended to be self-supporting. Such funds follow the same accounting principles as a commercial business, such as full accrual accounting.

HOUSING AUTHORITY

Description of Major Services

The mission of the Housing Authority of the County of Riverside (HACR) is to transform and promote healthy, thriving communities, re-ignite hope and restore human dignity through the creation and preservation of high quality and innovative housing and community development programs that enhance the quality of life and revitalize neighborhoods to foster self-sufficiency.

The HACR's strategic objectives are to finance, acquire, develop, rehabilitate, own, manage, and sell affordable housing in Riverside County for the benefit of persons of extremely low, low, and moderate-income families. These goals serve to promote the general welfare in Riverside County by creating and preserving affordable housing opportunities, and reinforce the stated county strategic goal to conserve, improve, and enhance existing neighborhoods through stabilization and investment of quality affordable housing.

The HACR serves all low to moderate income households of Riverside County through the implementation of the following programs: HUD's Rental Assistance Demonstration Program (RAD); Family Self Sufficiency (FSS) and Resident Opportunities for Self Sufficiency (ROSS) in collaboration with the Workforce Development division of EDA; Section 8; Mobile Home Tenant Loan (MHTL); HOME Investment Partnerships; Neighborhood Stabilization (NSP); First Time Homebuyer (FTHB); Mortgage Credit Certificate (MCC); Shelter Plus Care (SPC); and, Housing Opportunities for Persons with AIDS (HOPWA).

Budgetary Considerations

The HACR's long range fiscal plan is to continue to ensure sufficient grant funding for operational and capital expenditures for housing programs. The sources of funding are allocated as follows: HUD (83 percent), Housing Successor funds (7 percent), HACR program revenues (4 percent), State of California (3 percent), DPSS (1 percent), and city funding (2 percent). HACR's nonprofit affiliate, Riverside Community Housing Corporation (RCHC) provides access to private foundation and public agency housing funds and supports the acquisition and development of affordable housing units. Factors that may affect funding availability include: congressional appropriations for the federal expenditure budget, availability of grant funding, availability of state funding for preservation and development of affordable housing, availability of tax credits for the development of Housing, timing of contract renewals from the City of Riverside and other federal funding that pass through other county departments like DPSS; and funding for appropriate staffing levels needed for lease-up efforts.

Budget projections materialize from federal funding notices for the Section 8 and Public Housing Programs (housing assistance and administrative revenues); HUD's Notice of Funding Availability (NOFA) for special grants; and tracking of available bond proceeds allowable by the Department of Finance.

Federal revenues for Housing Assistance Payments (HAP) of the Section 8 Program continue to be funded at 100 percent; however, administrative revenues have remained at a critical low pro ratio rate of 80 percent and future budget planning assumptions will be remain at a conservative 80 percent. Federal

County of Riverside

Recommended Budget
Fiscal Year 2016/17

funds for the Public Housing and Capital Programs have decreased through the years, forcing the HACR to pursue more stable funding through RAD. Tax Increment and Bond Funds for the Housing Authority Successor Agency are slowly being depleted as projects identified in the Recognized Obligation Payment Schedule (ROPS) are completed. Program Income funds for the NSP Program are expected to wind down in the next 3-5 years with the lack of foreclosed homes to rehabilitate and sell.

HACR's achievements are measured by its specific progress toward expansion of the supply of assisted housing; improvement of the quality of assisted housing; increase in number of assisted housing choices; promotion of self-sufficiency within assisted housing programs; assurance of equal opportunity and affirmatively further fair housing; implementation of the requirements of the Violence Against Women Act (VAWA); completion of construction on units which have been awarded Tax Credits; provision of FTHB loans to families within the funding allocation provided; issuance of MCC to absorb 100 percent of the Bond Allocation; and, implementation of the Senior Home Repair Program.

The budget unit's major costs are payroll, capital improvements including utilities and trash, operations and maintenance, insurance, housing assistance payments, debt service payments, and asset purchases. Salaries and benefits continue to rise with union negotiated cost of living and step increases. Funding challenges for these personnel costs are expected to grow as administrative revenues continue to be cut from the federal level. Due to these factors, the HACR is not able to employ additional staff to support the rising need for supportive services. The division currently has 129 filled positions and 8 vacant positions as a result of staff attrition, and vacant and promotional opportunities have been eliminated in the FY 16/17 budget due to a reduction of federal administrative funding. The budget unit is deleting 10 vacant positions in the FY 16/17 budget.

No capital assets are being requested for the next budget year; the HACR has opted to lease vehicles in order to avoid increased one-time costs for vehicle purchase.

HOUSING AUTHORITY SUCCESSOR AGENCY

Description of Major Services

The HACR also serves as the Housing Successor Agency, performing all housing functions for the former county Redevelopment Agency as well as for the former Redevelopment Agency for the City of Coachella. Permanent operational office facilities are maintained in the cities of Riverside and Indio to facilitate the provision of services. The Housing Successor Agency implements the construction and rehabilitation of existing assets and/or acquisition of properties to increase available affordable rental units and home ownership opportunities through wind down activities of the Housing Authority as successor of housing functions of the former Redevelopment Agency for the County of Riverside.

RIVERSIDE UNIVERSITY HEALTH SYSTEM – MEDICAL CENTER

Description of Major Services

The county is responsible to provide health care to individuals, regardless of their ability to pay or insurance status. The Riverside University Health System – Medical Center is designated a level-II trauma center and provides acute and emergency care services. The main acute-care hospital is licensed for 362 beds and a separate psychiatric facility is licensed for 77 beds. The hospital has 12 operating rooms; a helipad located directly adjacent to the trauma center; radiology services, including magnetic resonance imaging (MRI) and computerized tomography; and all private rooms. There are also adult, pediatric, and neonatal intensive care units, a birthing center, and complete

County of Riverside

Recommended Budget
Fiscal Year 2016/17

pulmonary services including hyperbaric oxygen treatment. Seventy-two clinics provide primary and specialty care for outpatient treatment on the hospital campus.

A number of dramatic investments in improvements to patient care are underway or planned for the near future. These include: 1) an expanded and improved emergency room, 2) a new state of the art electronic medical records and scheduling system, 3) a new DaVinci surgical robot, 4) new MRI and CT imaging equipment, 5) remodeled clinics, and 6) the future buildout of hospital property to include several medical office buildings, outpatient treatment facilities, and more.

Budgetary Considerations

The Riverside University Health System – Medical Center (RUHS - MC), projects that revenue of \$545.9 million will offset operating expenditures of \$546.1 million, essentially a balanced budget. In addition to the operating revenue and expense, the hospital has plans to invest \$32.7 million in fixed assets. Net income earned during FY 15/16 will be retained and used to fund the cost of these fixed assets. The hospital continues to face challenges related to unfunded and undercompensated care provided to correctional inmates and mental health patients.

Negotiated labor increases significantly affect the hospital's budget, with salary and benefits increasing by about \$22 million. In addition, the costs paid to other county departments for the services provided to the hospital also increased, as they do each year. Higher patient revenue from potential insurance contracts and other sources, as well as increased state compensation for care of patients with Medi-Cal insurance will offset these increases.

California's current Section 1115 Medicaid Demonstration Waiver, which funds hospitals and indigent care, will remain in effect for four more years. The State Department of Health Care Services continues working with counties and the legislature to refine the existing waiver, and to plan for a new waiver that accomplishes the goal of continuing support, maximizing federal funds and improving the system of care. RUHS-MC relies on a significant amount of governmental Medicaid waiver revenue, Disproportionate Share Hospitals (DSH) funding, Incentive Payments and Realignment.

DEPARTMENT OF WASTE RESOURCES

Mission Statement

The mission of the Riverside County Department of Waste Resources is to provide for the protection of the general public health and welfare by efficient management of Riverside County's solid waste system through:

- Provision of facilities and programs which meet or exceed all applicable local, State, Federal and land use regulations;
- Utilization of up-to-date technological improvements; development and maintenance of a system that is balanced economically, socially and politically; and,
- Economically feasible recovery of waste materials.

Description of Major Services

The department is an enterprise fund that manages the county's waste disposal system utilizing user fees for waste disposal services to finance system operations. The department was created July 1, 1998, after the dissolution of the Waste Resources Management District. The department does not require general fund support, and in fact, contributes approximately \$7 million annually directly to the general fund.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

The department owns and operates six active landfills, and is responsible for the maintenance of thirty-two inactive landfills. In addition, the department contracts with Waste Management, Inc., for disposal service at the El Sobrante Landfill, and administers several transfer station lease agreements and waste delivery agreements with Burrtec Waste Industries (Burrtec), CR&R Incorporated (CR&R) and Waste Management Inc. (WMI). The department also manages several programs designed to keep hazardous material out of the landfills, minimize the amount of waste sent to landfills, and enhance public health as a result. These programs include household hazardous waste collection, recycling education, graffiti control, illegal dumping retrieval, and community cleanups.

The department also owns and operates the Agua Mansa Regional Permanent Household Hazardous Waste (HHW) Collection Facility which is located adjacent to the Robert A. Nelson Transfer Station in Riverside and the Murrieta Regional Antifreeze, Battery, Oil and Paint (ABOP) Collection Facility located in the county transportation yard in Murrieta, and has operating agreements with the cities of Palm Springs and Lake Elsinore to operate the Palm Springs Permanent HHW Collection Facility (owned by the city of Palm Springs) and the Lake Elsinore Permanent Regional HHW Collection Facility (owned by the city of Lake Elsinore). Since FY 14/15, the department assumed operational control of the Idyllwild Grinding Facility, which had been operated under contract by an outside vendor since 2003. In addition, the department provides hazardous waste inspection and gate fee services at the privately owned El Sobrante Landfill and leases property to private companies for three transfer stations material recovery facilities (MRF).

There are also thirteen franchise areas in unincorporated Riverside County, each covered by its own waste delivery agreement (WDA). The terms of the WDAs with the haulers in the thirteen unincorporated franchise areas are concurrent with the haulers' franchise agreements and when the franchise agreements expire, the WDAs are terminated. In addition, the department has entered into a WDA with Burrtec that delivers waste from two of their privately owned transfer stations located in San Bernardino County. The WDA allows for the importation of up to 225,000 tons per year of out of county waste into the county's system until 2021. In FY 14/15, the WDA with the Coachella Valley Transfer Station JPA was amended to allow for the export of 130,000 tons of waste from the Coachella Valley Transfer Station to non-county landfills.

Waste inspection audits are performed by the department at in-county facilities that deliver waste to the system as well as quarterly audits of several out-of-county facilities that export waste into Riverside County.

The department is also responsible for a gas-to-energy facility and numerous environmental monitoring systems at its active and inactive landfills.

Budgetary Considerations

Ninety four percent of the department's \$65.6 million in projected revenue for FY 16/17 is from the disposal fees it charges to users of the county's landfill system. Of this, 89 percent is received from the three major regional waste haulers in Riverside County: Burrtec, CR&R Incorporated, and Waste Management, Inc., the majority of which is charged at the transfer station rate, which for FY 16/17 is proposed at \$28.52 per ton. Other primary contributing revenue sources include grants and sales of landfill gas to energy utilities.

The department's recommended FY 16/17 appropriations total \$86.2 million. Major departmental costs are in services and supplies, salaries and benefits, and fixed assets. Of the department's appropriations for services and supplies, 31 percent is for revenue distribution paid to various agencies to fund services

County of Riverside

Recommended Budget
Fiscal Year 2016/17

including habitat protection efforts, local enforcement, and clean-up programs. Another 29 percent is in-county tonnage expense paid to the private operator of the El Sobrante Landfill, Waste Management, Inc., 7 percent is reimbursement of salary and benefit costs for legacy Waste District employees (refer to Waste Resources District budget unit 40250-943001). The remaining 43 percent is for routine services and supplies necessary for landfill operations and associated support and outreach activities.

Fixed asset costs proposed for FY 16/17 include infrastructure improvements necessary to maintain regulatory compliance, equipment replacements required in compliance with California Air Resource Board's In-Use Off-Road Diesel Vehicle Regulations, non-vehicle related assets such as tarps, and construction of new facilities to support the expansion of the Household Hazardous Waste Program. All expenses will be funded by Waste Resources' operational revenue stream and available unrestricted net assets. There are no foreseeable future significant costs associated with any of the requested items. Currently and in the upcoming budget year, the department does not anticipate any major constraints that would require mitigation, and no general fund support is requested.

The department's staffing levels are carefully managed to ensure its ability to meet regulatory requirements and operational demands. Since the FY 15/16 budget submittal, one position was added to the roster, increasing the number of authorized permanent positions from 240 to 241. In addition to the 241 authorized permanent positions, the department coordinates with the county's Temporary Assistance Program as needed temporary help. At the time the FY 16/17 budget was submitted, 191 of the department's permanent positions were filled, and 20 permanent positions were in a recruitment status. Of the remaining 28 vacant permanent positions, 25 will be eliminated in the FY 16/17 budget. While 25 currently vacant permanent positions will be eliminated, the department also proposes to add 23 new permanent positions. The vast majority of proposed new positions are operational support positions including the corresponding supervisory roles, and positions needed to support expanding recycling programs and outreach efforts. The net result is 239 permanent positions proposed for the FY 16/17 budget. No currently filled positions are proposed for deletion.

WASTE RESOURCES DISTRICT

Description of Major Services

The Waste Resources Management District was dissolved on June 30, 1998. Although the district was dissolved, active employees at the time of dissolution retained their district status, but work for the Department of Waste Resources. Budget unit 40250-943001 is used solely for these legacy district employee salaries, benefits, and mileage reimbursement costs. The district has no separate revenue source, and salaries and benefits for these district employees are funded by an operating transfer from the Department of Waste Resources budget unit 40200-4500100000.

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

State Controller Schedules

County of Riverside

Schedule 11

County Budget Act
January 2010 Edition, revision #1

Operation of Enterprise Fund
Fiscal Year 2016-17

FUND: 40050
DEPT: 4300100000

Name	RUHS - Medical Center
Fund Title	RUHS - Medical Center
Service Activity	HOSPITAL CARE

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Rents And Concessions	\$ 680,245	\$ 697,773	\$ 693,814	\$ 693,814
State	124,513,849	128,800,452	110,583,143	110,583,143
Federal	46,281	343,175	46,473	46,473
California Children'S Services	38,229,077	46,208,895	7,090,880	7,090,880
Chgs For Curr Svcs-Other	20	35	-	-
Educational Services	6,482	16,500	-	-
Health Fees	1,164,995	1,157,996	504,238	504,238
Institutional Care And Svcs	1,324,096,707	1,470,858,837	397,343,160	397,343,160
Sanitation Services	(985,632,209)	(1,181,617,752)	-	-
Miscellaneous	2,151,789	2,312,105	1,301,182	1,301,182
Other Sales	500	-	-	-

Total Operating Revenues \$ 505,257,736 \$ 468,778,016 \$ 517,562,890 \$ 517,562,890

Operating Expenses

Salaries And Benefits	\$ 250,592,621	\$ 286,091,094	\$ 319,965,301	\$ 319,965,301
Services And Supplies	185,731,349	193,903,469	195,987,477	195,987,477
Other Charges	26,116,406	25,997,411	29,818,753	29,818,753

Total Operating Expenses \$ 462,440,376 \$ 505,991,974 \$ 545,771,531 \$ 545,771,531

Operating Income (Loss) \$ 42,817,360 \$ (37,213,958) \$ (28,208,641) \$ (28,208,641)

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ (43,054)	\$ 150,000	\$ 335,496	\$ 335,496
Loss or Gain Sale Fixed Assets	59,000	-	-	-

Total Non-Operating Revenues (Expenses) \$ 15,946 \$ 150,000 \$ 335,496 \$ 335,496

Income Before Capital

Contributions and Transfers	\$ 42,833,306	\$ (37,063,958)	\$ (27,873,145)	\$ (27,873,145)
Operating Transfers-In/(Out)	\$ -	\$ 8,000,000	\$ 5,000,000	\$ 5,000,000
Contributions-In/(Out)	\$ 16,363,562	\$ 20,000,000	\$ 23,000,000	\$ 10,000,000

Change in Net Assets \$ 59,196,868 \$ (9,063,958) \$ 126,855 \$ (12,873,145)

Net Assets - Beginning Balance	(5,681,100)	53,515,768	44,451,810	44,451,810
Net Assets - Ending Balance	\$ 53,515,768	\$ 44,451,810	\$ 44,578,665	\$ 31,578,665
Capital Assets	\$ -	\$ 31,164,212	\$ 32,726,000	\$ 32,726,000

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 11

County Budget Act
January 2010 Edition, revision #1

Operation of Enterprise Fund
Fiscal Year 2016-17

FUND: 40200
DEPT: 4500100000

Name	Waste Resources Enterprise
Fund Title	Waste Resources
Service Activity	SANITATION

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Rents And Concessions	\$ 298,040	\$ 272,767	\$ 284,983	\$ 284,983
State	326,437	825,462	1,269,029	1,269,029
Chgs For Curr Svcs-Other	97,547	62,081	79,110	79,110
Health Fees	300,000	300,000	300,000	300,000
Planning And Engineering Svcs	(296)	1,524	1,222	1,222
Sanitation Services	70,295,844	56,031,670	68,412,307	68,412,307
Miscellaneous	829,505	1,568,883	501,398	501,398
Other Sales	196,980	129,669	157,285	157,285

Total Operating Revenues \$ 72,344,057 \$ 59,192,056 \$ 71,005,334 \$ 71,005,334

Operating Expenses

Salaries And Benefits	\$ 13,802,533	\$ 15,391,513	\$ 19,953,634	\$ 19,953,634
Services And Supplies	32,960,173	50,534,384	50,119,937	50,119,937
Other Charges	5,798,528	6,853,088	8,461,745	8,461,745
Intrafund Transfers	-	-	(8,461,745)	(8,461,745)

Total Operating Expenses \$ 52,561,234 \$ 72,778,985 \$ 70,073,571 \$ 70,073,571

Operating Income (Loss) \$ 19,782,823 \$ (13,586,929) \$ 931,763 \$ 931,763

Non-Operating Revenue (Expenses)

Interest-Invested Funds	\$ 402,505	\$ 676,838	\$ 525,285	\$ 525,285
Interest-Other	100,625	20,188	70,500	70,500
Loss or Gain Sale Fixed Assets	(8,127)	219,071	-	-
Sale Of Equipment	10,476	25,000	-	-

Total Non-Operating Revenues (Expenses) \$ 505,479 \$ 941,097 \$ 595,785 \$ 595,785

Income Before Capital Contributions and Transfers \$ 20,288,302 \$ (12,645,832) \$ 1,527,548 \$ 1,527,548

Change in Net Assets \$ 20,288,302 \$ (12,645,832) \$ 1,527,548 \$ 1,527,548

Net Assets - Beginning Balance	149,348,126	169,636,428	156,990,596	156,990,596
Net Assets - Ending Balance	\$ 169,636,428	\$ 156,990,596	158,518,144	\$ 158,518,144
Capital Assets	\$ -	\$ -	\$ 12,637,995	\$ 12,637,995

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 11

County Budget Act
January 2010 Edition, revision #1

Operation of Enterprise Fund
Fiscal Year 2016-17

FUND: 40600
DEPT: 1900400000

Name	EDA: HOUSING AUTHORITY
Fund Title	Housing Authority (County)
Service Activity	AID PROGRAMS

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Federal	\$	9,274,270	\$	13,702,863	\$	15,575,395	\$	15,575,395
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Total Operating Revenues	\$	9,274,270	\$	13,702,863	\$	15,575,395	\$	15,575,395
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Operating Expenses

Salaries And Benefits	\$	9,480,547	\$	12,089,028	\$	13,260,163	\$	13,260,163
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Services And Supplies		1,151,978		1,613,835		2,315,232		2,315,232
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Total Operating Expenses	\$	10,632,525	\$	13,702,863	\$	15,575,395	\$	15,575,395
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Operating Income (Loss)	\$	(1,358,255)	\$	-	\$	-	\$	-
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Non-Operating Revenue (Expenses)

Total Non-Operating Revenues (Expenses)	\$	-	\$	-	\$	-	\$	-
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Income Before Capital Contributions and Transfers	\$	(1,358,255)	\$	-	\$	-	\$	-
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Change in Net Assets	\$	(1,358,255)	\$	-	\$	-	\$	-
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Net Assets - Beginning Balance		19,788,229		18,429,974		18,429,974		18,429,974
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Net Assets - Ending Balance	\$	18,429,974	\$	18,429,974	\$	18,429,974	\$	18,429,974
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Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

State Controller Schedules

County of Riverside

Schedule 11

County Budget Act
January 2010 Edition, revision #1

Operation of Enterprise Fund
Fiscal Year 2016-17

FUND: 40610
DEPT: 1900400000

Name	LOW MOD INC HOUSING ASSET FL
Fund Title	Housing Authority (County)
Service Activity	AID PROGRAMS

Operating Detail	2014-15 Actual	2015-16		2016-17 Requested	2016-17 Recommended
		Actual <input type="checkbox"/>	Estimated <input checked="" type="checkbox"/>		
1	2	3		4	

Operating Revenues

Chgs For Curr Svcs-Other	\$ (1,049,530)	\$ -	\$ -	\$ -
Miscellaneous	1,827	7,495,000	7,495,000	7,495,000
Total Operating Revenues	\$ (1,047,703)	\$ 7,495,000	\$ 7,495,000	\$ 7,495,000

Operating Expenses

Services And Supplies	\$ 57,797	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Other Charges	2,271,878	6,500,000	6,500,000	6,500,000
Total Operating Expenses	\$ 2,329,675	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000

Operating Income (Loss) \$ (3,377,378) \$ (5,000) \$ (5,000) \$ (5,000)

Non-Operating Revenue (Expenses)

Interest-Departmental	\$ 109	\$ 5,000	\$ 5,000	\$ 5,000
Interest-Invested Funds	10,920	-	-	-
Total Non-Operating Revenues (Expenses)	\$ 11,029	\$ 5,000	\$ 5,000	\$ 5,000

Income Before Capital

Contributions and Transfers

Operating Transfers-In/(Out)	\$ (21,770,559)	\$ (23,293,585)	\$ (23,293,585)	\$ (23,293,585)
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Change in Net Assets \$ (25,136,908) \$ (23,293,585) \$ (23,293,585) \$ (23,293,585)

Net Assets - Beginning Balance	130,453,716	105,316,808	82,023,223	82,023,223
Net Assets - Ending Balance	\$ 105,316,808	\$ 82,023,223	\$ 58,729,638	\$ 58,729,638

Revenues Tie To					
Expenses Tie To					
Increases (Decreases) in Net Assets Ties To					Increase SCH 1. COL 7 Decrease SCH 1. COL 3

County of Riverside
Recommended Budget
Fiscal Year 2016/17

SPECIAL DISTRICTS AND OTHER AGENCIES

INTRODUCTION

This section provides information about special districts under the supervision and control of the County of Riverside Board of Supervisors. A special district is an independent unit organized to perform a single government function or a restricted number of related functions. They are generally created to meet a specific need of the local community, such as a new service, a higher level of an existing service, or a method of financing available through the creation of a special purpose district. Special districts usually have the power to incur debt and levy taxes. However, certain types of special districts are entirely dependent upon enterprise earnings, and cannot impose taxes.

CAPITAL FINANCE ADMINISTRATION

Description of Major Services

The capital finance administration fund makes debt service payments on the county's long-term, general fund lease obligations. Payments for the County of Riverside Asset Leasing (CORAL) capital projects are funded by the lease payments from the county departments, the Palm Desert Financing Authority lease for the capital projects in the desert are funded by the Palm Desert pass-through revenue and the Southwest Communities Financing Authority lease for the Wildomar Animal Shelter is funded by a joint powers authority which includes five cities and the county. Long-term lease obligations in FY 16/17 are budgeted at \$88 million

Budgetary Considerations

There are no significant budget changes or operational impacts for this fiscal year.

CHILDREN AND FAMILIES COMMISSION – FIRST FIVE

Description of Major Services

The Riverside County Children and Families Commission, First 5 Riverside, invests in partnerships promoting, supporting, and enhancing the health and early development of children, from prenatal through age 5. Through this investment, children, families, and their communities are poised to succeed. The agency recently approved a 5-year, \$69 million initiative designed to narrow the gap in quality early learning programs. Key components of the initiative include:

First 5 Riverside Hybrid-Alternative Payment Program:

First 5 Riverside plans to partner with the Riverside County Office of Education to provide approximately 700 early-learning scholarships to low-income children for quality-rated, licensed centers and family childcare homes throughout Riverside County.

First 5 IMPACT (Improve and Maximize Programs so all Children Can Thrive), Quality Start Riverside County:

Through a partnership with First 5 California, the number of high quality, early-learning settings and programs will increase by approximately 181 in Riverside County. These include licensed centers, childcare homes, family resource centers, private homes (through visitation) and libraries. These sites will receive quality assessments, coaching, professional development, training, and resources to strengthen families and support continuous quality improvement efforts.

County of Riverside

Recommended Budget
Fiscal Year 2016/17

Jump-Start to Quality:

Through partnerships with local agencies, a licensed Quality Rating Improvement System program will be implemented which provides developmentally age-appropriate curriculum/materials to enhance program quality and support early learning for children.

Budgetary Considerations

Although Riverside County birthrates are on the rise, making First 5 Riverside eligible for 6 percent of Prop. 10 Tobacco Tax revenue, declining sales of tobacco products statewide are expected to erode Prop. 10 receipts from the current level of \$20 million to \$18.8 million by FY 20/21.

In response to reductions already experienced, First 5 Riverside is striving to meet growing demand through innovative programs and greater efficiency. To achieve outcomes that are both cooperative and sustainable, from FY 16/17 through FY 20/21 the agency will focus on investments that strengthen support systems for children prenatal through age 5, families, and communities.

The Commission's \$35.4 million FY 16/17 budget draws \$14.5 million from fund balance to supplement \$20.8 million in estimated revenue. Approximately 91 percent of expenditures will finance programs and initiatives designed to meet the needs of the county's youngest population and their families, and 9 percent will support the program's operating costs. The department currently has 26 positions, of which 4 are vacant. The FY 16/17 budget requests 5 additional positions at the Program Specialist and Program Coordinator level to support programs and initiatives.

COUNTY SERVICE AREAS

Description of Major Services

The County Service Area (CSA) budget unit provides municipal services to unincorporated communities throughout Riverside County. The mission of CSA is to successfully deliver services to the residents of Riverside County as well as manage a system for responsible growth of residential communities in the unincorporated regions of the county. The CSA's strategic objective is to interact with the development industry early in the development phase in order to ensure sufficient and steady funding for the constant delivery of services. This supports the county's overarching objective of making Riverside County a great place to live, work, and play by making unincorporated communities in the county as comfortable and well served as those within city boundaries.

The CSA long-range financial plan is fully supported by the collection of special assessments from the residents within the boundaries of each individual CSA. Those special assessments are determined by reports specific to each community and based on the services provided by the CSA. CSA special assessments allow the division to ensure the constant delivery of services to the residents within our boundaries.

The CSA serves residential communities by bringing services such as street lighting, street sweeping, rural road maintenance, landscape maintenance, park and recreation services, enhanced public safety services, and water treatment and distribution. The services each community receives are determined during the planning phase of home building and the costs associated with providing those services are unique to each community. The drivers for CSA services are geographic as well as demographic. Residential communities in rural areas may desire services related to road maintenance or enhanced public safety while residential communities in more urbanized areas may desire landscape maintenance and park services. The CSA provides municipal services not covered by the county general fund. Success of these objectives is measured by the overall satisfaction of our residents as well as the

County of Riverside

Recommended Budget
Fiscal Year 2016/17

strength of our budgets. The CSA grows with the population of Riverside County, so Riverside county's growth is a key factor in the success of the CSA.

Budgetary Considerations

The CSA's key revenue source is the collection of special assessments. These special assessments are based on the size of each community and the services delivered to the community. The revenue is not based on fluctuating indicators such as property values or contract negotiations. Revenue growth is based on population growth, annexations, and inflation determined by CPI. CSA budgets trend upward consistently, and forecasted residential development shows significant growth in the next 3 to 5 years. CSA's that provide water treatment and distribution have an additional revenue source through delivery charges and fees. These charges and fees are driven by customer usage and are increased incrementally as the cost of delivering services increases.

The major costs CSA is responsible for include staffing, insurance, and energy costs for streetlights. Other major costs include contracts for street sweeping, landscape maintenance, and recreation services. The key drivers for those costs are increases in energy, wages, insurance, and NPDES regulations. Maintenance contracts are forecasted to increase as the minimum wage increases over the next 5 years.

CSA budget constraints are related to the delivery of water services. Those constraints are addressed through Board approved increases to delivery charges and service fees and are entirely usage based. Responsible increases will ensure the sustainable delivery of services.

Each individual CSA has restricted fund balances. Laws governing the collection and expending of special assessments require all revenue received in each CSA budget unit to be spent only on the services approved for that budget unit. Fund balances carried between fiscal years can only be used to improve the quality of the services being provided to each community.

The CSA currently has 57 positions in its budget, 24 are vacant. Vacant positions are slated to be filled in order to address growth in the residential housing market. The upcoming fiscal years forecast significant growth in the areas served by the CSA, and in response, CSA staff sizes will have to grow at a rate that allows for the successful delivery of services. Because the completion of housing development does not follow the schedule of the county fiscal year, CSA must carry certain vacancies in order to quickly fill positions as needed and determined by growth. Staffing is not increased until the CSA is collecting special assessments from new communities. Added staffing costs will be covered by increased revenue collected through the new special assessments. Included with increased staffing, CSA budget units will have to increase capital assets, specifically vehicles. These vehicles will be used by staff located in the specific areas where growth is occurring.

FLOOD CONTROL AND WATER CONSERVATION DISTRICT

Description of Major Services

The mission of the Riverside County Flood Control & Water Conservation District is to protect people, property, and watersheds from damage or destruction from flood and storm waters and to conserve, reclaim and save such waters for beneficial use. The district's jurisdiction includes both incorporated and unincorporated areas.

The district supports the development of livable communities by protecting its residents from flood hazard, reducing their reliance on imported water supplies, and by working with other local agencies to protecting the environmental quality of local lakes, rivers, and streams. The district also pursues its

County of Riverside

Recommended Budget
Fiscal Year 2016/17

mission in collaboration with other local agencies to ensure that, where feasible, the projects that the district delivers provide multiple benefits, such as recreation and environmental stewardship, designed to fit the goals and needs of the community as a whole and at a reduced cost to taxpayers.

In accordance with the *County's Strategic Plan, Service Goals and Strategies, Environment and Community Development* and the county's Comprehensive General Plan, county government is committed to balancing the economic development with individual property rights, neighborhood livability, and the needs of the community as a whole. The district is a component unit of the County of Riverside and supports the county's Strategic Plan by:

- Working with other county departments such as the Transportation and Land Management Agency, and specifically Building and Safety, to support responsible development through plan check services and floodplain management services;
- Addressing community flood control needs through the zone budget workshop/hearing processes which facilitates the development of its 5-year capital improvement plan (CIP) identifying and prioritizing flood control construction and water conservation projects in each of its seven zones;
- The construction, maintenance and restoration of flood control facilities over time due to ensure effective management of flood hazard;
- Partnerships with local water agencies to identify storm water capture projects or other conjunctive use projects that can reduce the regions reliance on imported water supplies and thereby promote economic growth and local resilience; and,
- Partnerships with county departments to facilitate joint projects that can deliver services to residents sooner and cheaper than if the projects had been done independently.

The district is essentially a public works agency focused on the delivery of storm water management infrastructure. The district's long-range financial plan is implemented through a capital improvement plan process as noted above. The district supports its strategic objectives through development of its 5-year capital improvement plan, which identifies and prioritizes storm water management and water conservation projects in each of its seven zones as well as identifies maintenance and restoration projects associated with existing flood control facilities. The CIP is a long-range plan for prioritizing and funding designated flood control and drainage infrastructure projects. The district achieves these strategic objectives through division of work between its nine core units: Administration, Finance, Information Technology, Planning, Design & Construction, Regulatory, Survey and Mapping, Watershed Protection, and Operations and Maintenance. These core units support the district's strategic objectives through a combination of in-house work, consultant work and by developing partnerships with other agencies that allow the pursuit of projects on behalf of the district when appropriate. The district currently occupies 2,677 square miles and serves a population of approximately 1.84 million. The district oversees the western portion of Riverside County, which includes twenty-two cities as well as several unincorporated communities.

The district serves:

- The public directly through flood hazard determinations, access to surveys, mapping and historical aerial photography, and through response and resolution to various flood complaints;

County of Riverside

Recommended Budget
Fiscal Year 2016/17

- The development community through planning and construction of infrastructure that may support economic development and through floodplain review, development review and plan check services conducted under contract with the county; and through the review revision and update of FEMA flood hazard maps that impact the development community;
- Local water purveyors through partnerships that facilitate stabilization of local groundwater aquifers via storm water capture and recharge projects and/or recharge of other sources of water (when in excess supply) within or adjacent to district facilities;
- Local cities through the development and maintenance of Master Plans of Drainage; which facilitate the economic and orderly development of communities with the cities, through construction of infrastructure within the cities that reduces flood hazard and promotes economic development, through partnerships with the cities that promote multi-use integrated storm water management infrastructure that can address multiple community goals (e.g. recreation, environmental stewardship) within the limits of district facilities, and by serving as the lead agency for jointly held National Pollutant Discharge Elimination System Municipal Separate Storm Sewer System Permits; and
- The county via providing the same services provided to local cities but also by additionally closely coordinating with county departments to achieve common goals and facilitate contract land development review services

Riverside County continues to be subject to unmanaged flood hazards in many of its communities. The district has identified over \$1 billion in flood control infrastructure needs within the limits of the district. These unmanaged flood hazards can impact public safety by endangering residents, homes and actively travelled roads. The hazards additionally create impediments to the economic development of the cities and County. Finally, the continued economic growth of the county is dependent on a resilient water supply. The district's water conservation efforts help to increase the robustness of the supply; thereby facilitating resilience of supply against natural disaster and also promoting continued economic growth.

The district is in the process of developing a complete set of metrics and measures. It currently measures its progress by the statistics associated with its mission of protecting people and property. In FY 14/15, the district removed 74 structures from floodplains by constructing projects in those areas to eliminate the flood insurance requirement (a savings of \$320/year) for residents; removed 41 acres of harmful floodplain and preserved 27 acres of natural floodplain. In addition, the district expended \$76 million on capital improvement projects within the district's seven zones and has also proposed 25,000 acre-feet in new local water supply. The district's coordination with FEMA and effective implementation of floodplain management programs has also resulted in a 10 percent reduction in flood insurance rates for local residents; saving a cumulative \$320,000 per year on policy costs in the unincorporated County. Key factors influencing achievement of the district's strategic objectives are fund availability for large regional projects; the increasing complexity and cost of compliance with often conflicting environmental regulations related to the management of water resources; the readiness and availability of partners to pursue common goals and objectives; the availability of staff and consultants qualified to conduct the necessary work and the changing economic conditions that impact the cost and delivery of projects.

The district's major revenue source is ad valorem property taxes and assessment collections. The district's total FY 16/17 recommended budget is approximately \$180 million. Other revenue sources include developer fees and cost sharing arrangements with other governmental and private entities. The property taxes are forecasted using the County Assessor forecast of tax revenues and delinquencies, historical property tax collection over a 3-5 year period, and economic factors including inflation and

County of Riverside

Recommended Budget
Fiscal Year 2016/17

growth. The key drivers of those revenues are current assessed property values, foreclosures, and new developments. The trend of revenues over the past five years is an increase of approximately 4 percent over each prior fiscal year. The district forecasts property tax revenues including assessment revenues for the current budget year and for years 2-5 in the CIP. The current budget year revenue is analyzed and adjusted quarterly based on actual collection. The district is forecasting an increase in revenues of 3 percent each fiscal year over the next 3 years.

Budgetary Considerations

The district's major costs are associated with the design and construction of flood control infrastructure and its operations and maintenance. Staffing is a relatively small proportion of the district's budget. The key drivers of those expenditures are costs associated with the design and construction of flood control infrastructure and its subsequent operations and maintenance. The trend of expenditures over the past five years is an increase of approximately 4 percent over each prior fiscal year. The economic boom in the early 2000's significantly increased the district's ad valorem property tax revenues. As a result, the district was able to initiate programs to accelerate the development and construction of flood control infrastructure to the benefit of the community. These efforts are now paying off and the district is spending down reserves that had been built. The enhancement of the district's CIP program can be seen in the 5-year expenditure trend. The district is now forecasting more moderate growth in expenditures, with an increase in expenditures of approximately 5 percent each fiscal year over the next 3 years.

Related to constraints for FY 16/17, the district is not experiencing any excessive constraints now and is not expected to in the near term. The most significant constraints the district is facing relate to the need to construct very large regional flood control infrastructure projects that are currently outside of the district's fiscal capacity. The district is working with the county and local agencies to search for state and federal funds as well as other sources of revenue to build the resources necessary to move these large projects forward. All available funds within the district's seven zones are budgeted annually in the district's 5-year CIP. These funds are allocated to the current budget year and future budget years 2-5 for flood control infrastructure project costs, operations and maintenance costs, and administration support costs. The projects budgeted for in the CIP are evaluated annually and may be re-prioritized based on unexpected flooding events and community input supporting the need of new infrastructure in their areas.

Additionally, all available benefit assessment funds collected in the NPDES watershed areas – Santa Margarita, Santa Ana, and Whitewater – are budgeted annually for public education, water quality monitoring and planning, permit compliance, and hydrologic data collection. Foreseeable future constraints include regulations, cost of implementing those regulations, permitting requirements, and the cost related to these requirements. Currently, the district has entered into cost sharing agreements with the cities within Riverside County to offset the costs associated with the programs listed above. These agreements are negotiated annually to adjust for any changes made to the programs.

The major portions of the district's funds are in zone-specific special revenue funds and NPDES Watershed Funds i.e. Santa Margarita, Santa Ana, and Whitewater. The use of the fund balance in these funds is constrained to a specific purpose by a government's enabling legislation, using its highest level of decision-making authority; amounts cannot be used for any other purpose therefore cannot be used to deal with other potential constraints outside their specific purpose. The funds in each special revenue fund are secured for use within the geographical boundaries of the Fund. Due to the district's efforts to enhance the district's capital project throughput, the balances in these funds are dedicated to future projects identified in the district's five-year CIP. Some funds are allocated in the CIP to begin saving for larger regional projects that are of significant cost. The projects budgeted for in the CIP are

County of Riverside

Recommended Budget
Fiscal Year 2016/17

evaluated annually and may be re-prioritized based on unexpected flooding events and community input supporting the need of new infrastructure in their areas. All available benefit assessment funds collected in the NPDES Santa Margarita, Santa Ana, and Whitewater watershed areas are expended for public education, water quality monitoring and planning, permit compliance, and hydrologic data collection.

The district currently has 299 positions authorized, of which 229 positions are filled, and 68 are vacant. All vacant positions at the district are funded with the expectation that they will be filled during the budget year. Many vacant positions are included to address expected recruitments and to accommodate natural progressions within some job classifications. Further, the excess can be attributed to difficulty in recruiting and hiring engineering classification positions due to lack of qualified candidates that meet both the educational and job experience requirements desired.

The district will be proposing to acquire the following capital assets in FY 16/17:

Funding source: District's General Fund - 15100/Administration:

- **Moisture Density Gauge:** The gauge is used for construction inspection. An additional gauge is being added into the inventory rotation to increase the life of existing gauges over time and to ensure availability of a gauge for field at all times in the event one is non-operational. The approximate cost to purchase the gauge is \$8,400 and the annual cost of running and maintaining the gauge is estimated around \$3,000.
- **Trimble Robotic Total Station (2):** Used for surveying, these stations will replace obsolete equipment that is no longer repairable as parts are not available. The approximate total cost to purchase the total stations is \$82,000 and the annual cost of running and maintaining the stations is estimated around \$5,000.

Funding source: District's Hydrology Fund - 48000:

- **Auto Sampling Equipment (2):** Used in Hydrology, the equipment is an addition to inventory and is required for increased water sampling in areas around the County. The approximate total cost to purchase the equipment is \$24,000 and the annual cost of running and maintaining the equipment is estimated around \$2,500.

Funding source: District's Mapping Services Fund - 48060:

- **Copiers (3):** The new copiers are replacing outdated copiers for increased functionality and capacity. Increased functionality includes producing high volume color print jobs, high speed and it can process multistep tasks in one single step (scan, print, and fold). The approximate total cost to purchase the copiers are \$45,000 after trade-in and the annual cost of running and maintaining the existing and new copiers is estimated around \$6,000.
- **HP Plotter:** The new plotter is replacing an outdated and fully depreciated plotter for increased functionality and capacity. Increased functionality includes more color graphics, professional shine, accepts large files, and enables highly unattended printing. The approximate total cost to purchase the plotter is \$10,000 and the annual cost of running and maintaining the plotter is estimated around \$2,000.

Funding source: District's Garage-Fleet Operations Fund – 48020:

- **Vehicles – Various Heavy equipment:** The total cost of purchasing the heavy equipment is