
CSAC: The Voice of California Counties

Overview of Programs and Services

The California State Association of Counties (CSAC) represents California's 58 counties before the California Legislature, United States Congress, state and federal agencies, and other entities. CSAC also educates the public about the value and need for county programs and services. A broad range of beneficial services are available to CSAC members including Finance Corporation activities, public policy development, institute training, insurance service programs, research analysis, and a variety of traditional and state-of-the-art communication tools.

All California counties are members of CSAC. The CSAC Board of Directors is made up of representatives from county Boards of Supervisors with at least one board member from each county.

The CSAC Mission is four-fold: to advocate; collaborate; educate; and, communicate on behalf of California's 58 counties. The services we provide to our members fall into the following distinct areas.

Advocacy

CSAC continues to be a strong and effective voice for California counties in both Sacramento and Washington, D.C., before the executive, legislative, and judicial branches. The issues we are confronting are enormous, with outcomes that have the potential of permanently changing the landscape of California government and the delivery of services.

These major issues include the state budget, state government reform, health and human service cuts, corrections reform, transportation funding, water, and climate change. Throughout the discussion on each of these key areas, CSAC has been – and will continue to be – the respected voice of California counties. Our relationships with key leaders in the Legislature and Governor's administration have given California counties an important seat at the table.

In Washington, D.C., CSAC has not only taken California's message to Capitol Hill, but has been influential in the development of the National Association of Counties' (NACo) legislative platform.

Collaboration

CSAC is significantly involved in developing and enhancing partnerships that benefit our members. These include the Institute for Local Government; the Cities, Counties and Schools (CCS) Partnership; and the Corporate Associates private-sector program. Partnerships and collaborative projects have resulted in a number of benefits for our members, including research, seminars, and venues to work with other local government officials to better our communities.

Submitted by Paul McInosh
3/16/10
(date) Item Presentation

We also work closely with a range of county affiliates and other county membership associations, including the Urban Counties Caucus and Regional Council of Rural Counties. These collaborative efforts strive to ensure that we are speaking with one, strong voice on issues of interest to our members.

Education

Education and training continue to be a major focus of CSAC. The CSAC Institute for Excellence in County Government, launched in 2009, provides professional, practical continuing education for county elected officials and senior staff. CSAC has partnered with USC, CSU Sacramento, and the Institute for Local Government to ensure we are providing the best faculty and course materials.

CSAC also hosts two major meetings each year: our Annual Meeting in the Fall and a Legislative Conference in the Spring. These meetings provide an opportunity hear from informative speakers, attend topical workshops, help set CSAC policy and direction, and network.

Communication

Through all of our work, communication with our members is of fundamental importance. We provide current updates on legislation relevant to our member counties through our weekly electronic *Legislative Bulletin*; our *Budget Action Bulletin* presents unique analysis of budget proposals and their impacts on California counties; the CSAC Web Site is a valuable resource tool for our members, and also a major link for constituents to find their own county's site, as well as much-needed local and state government information; and, our *California Counties* magazine provides topical articles, reports and information to our membership. CSAC is also branching out into new methods of communication with our members, including audio, video, and social networking and blogging.

In addition to these broad communications tools, CSAC's Legislative Representatives and Analysts are constantly in direct communication with CAOs, department heads, county counsel, county staff, and county affiliate groups responding to inquiries or collaborating on how to address an important county issue.

CSAC Finance Corporation

One of the most significant areas of expansion for CSAC in the past 15 years has been the Finance Corporation. This program is designed to provide cost-effective, creative vehicles for California's counties to better manage their overall financial portfolio and has significantly benefited all California counties. Operating through a conduit joint powers agency with the League of California Cities known as California Communities, CSAC can offer such programs as bonds for transportation projects, affordable housing, non-profit hospital financings, Tax and Revenue Anticipation Notes (TRANS), Pension Obligation Bonds (POBs), and pooled investment opportunities.



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**CSAC RESPONDS TO GOVERNOR'S 2010-11
PROPOSED BUDGET SOLUTIONS**



GOVERNOR'S PROPOSED 2010-11 BUDGET: COUNTIES RESPOND

Recipe for Chaos: Shift of Responsibility for Felons to County Jails

The Governor is proposing to modify sentencing practices by allowing offenders convicted of specified non-serious, nonviolent, non-sex felonies to be incarcerated for up to one year and one day in local jails. The state would achieve savings of \$291.6 million as a result. Crimes eligible under this proposal include auto theft, check fraud, grand theft, drug possession, grand theft, petty theft with a prior, possession for sale, receiving stolen property and theft with felony prior.

Why does this matter to counties? Currently, 32 county jails are operating under either a court- or self-imposed population cap. Further, approximately 200,000 county jail inmates are released early every year. The Governor's proposal to shift certain felons to county jails would further exacerbate overcrowding at the local level. While the state would benefit from cost savings and reduced prison populations, this proposal would wreak chaos in our county criminal justice systems, making population management of county jails more complex, pushing more county jail systems to the breaking point, forcing counties to release more offenders early with no services and supports to aid in the transition from detention back into the community, and impacting a range of county service departments from probation to mental health and drug and alcohol treatment. The Governor's proposal estimates that approximately 12,600 offenders would serve out felony sentences of up to 366 days in a county jail during 2010-11.

The state can't escape its obligation. The state appears to be relying on a theory that the mandate exemption regarding the creation of a new crime or changing the definition of a crime would allow them to shift the detention responsibility for felons to counties without triggering a violation of Proposition 1A (2004). Counties are not convinced that this theory will stand up given that the function of housing felons is one presently carried out by the state and the act of pushing down that responsibility to counties is indeed a cost shift, because it would require the counties to provide a new or higher level of service. As a practical matter, the shift of this population will result in nothing more than a push of offenders back into our communities. And with no transition plan or targeted treatment to create a smooth reentry, the proposal will only exacerbate the persistent cycle of recidivism that plagues our state. Further, it will do nothing in the short- or long-term to reverse the cycle of reoffending or to alleviate the unsustainable population levels in our state and local detention facilities.

Systemic reform needed. Counties oppose this approach unequivocally. Real solutions will result from comprehensive reform. CSAC's corrections reform policy acknowledges that "local and state corrections systems are interconnected, [and that] true reform must consider the advantage — if not necessity — of investing in local programs and services to help the state reduce the rate of growth in the prison population."

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GOVERNOR'S PROPOSED 2010-11 BUDGET: COUNTIES RESPOND

Governor's Proposals Could Shift \$200 Million in Costs to Counties as General Relief Cases Rise

California's counties will bear the potentially large fiscal impact – up to \$200 million a year – of the Governor's proposals to eliminate three immigrant assistance programs in 2010-11. Once the programs – CAPI, CFAP, and CalWORKs for recent non-citizen legal immigrants – are eliminated, former recipients, many of whom are seniors and/or disabled, will turn to the last aid available: County General Relief/General Assistance.

Using data from the Department of Social Services on the number of cases and statewide average grant amount for November 2009, CSAC estimates that the Governor's proposals to eliminate CAPI, CFAP, and CalWORKs benefits for recent immigrants could result in 72,144 new General Relief and General Assistance cases. With the average monthly grant of \$232, these cuts could cost counties nearly \$17 million a month and \$200 million a year – a direct cost shift to counties almost equivalent to the estimated savings for the state.

Each county is solely responsible for funding General Assistance or General Relief benefits. The program is designed to provide support to indigent adults who are not supported by their own means, other public funds, or assistance programs. Grants include cash aid and may include transportation and housing vouchers, gift cards and/or donations of needed supplies such as clothing and toiletries.

Governor's Budget Proposals

Program	Proposed Cut	Population	Estimated State Savings	Number of Recipients
Cash Assistance Program for Immigrants (CAPI)	Eliminate the program	Aged, blind, and disabled immigrants	\$107.3 million GF	10,886
California Food Assistance Program (CFAP)	Eliminate the program	Aged, blind, and disabled immigrants	\$56.2 million	37,258
CalWORKs for Legal Immigrants	Eliminate CalWORKs Grants for Recent Non-Citizen Legal Immigrants	All non-citizen legal immigrants who have been in the U.S. less than five years	\$57.6 million	24,000
TOTALS			\$221 million	72,144 recipients

All proposals assume an effective date of June 1, 2010, but estimated state savings are listed only for the 2010-11 fiscal year.

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NOTES

Source: *General Relief/General Assistance Data, November 2009; California Department of Social Services; <http://www.cdss.ca.gov/research/PG343.htm>*

GENERAL RELIEF/GENERAL ASSISTANCE: County General Assistance or General Relief is designed to provide relief and support to indigent adults who are not supported by their own means, other public funds, or assistance programs. Each county's GA program is established by the Board of Supervisors, and benefits, payment levels, number of recipients, and eligibility requirements vary among each of California's 58 counties. Each county is solely responsible for funding General Assistance or General Relief benefits.

CAPI: Created in 1997, the CAPI assists aged, blind, and disabled people who do not qualify for federal Supplemental Security Income (SSI) because of their immigration status.

CFAP: Created in 1997, the CFAP provides state-funded food stamp benefits to qualified non-citizens who are not eligible for federal food stamp benefits.

CalWORKs: The Governor's proposed cut would affect non-citizen legal immigrants who have been in the U.S. less than five years, including the following individuals: Parolees; Conditional Entrants; Legal Permanent Residents; Permanently Residing in the U.S. Under Color of Law (PRUCOL); and Battered Non-citizens.



GOVERNOR'S PROPOSED 2010-11 BUDGET: COUNTIES RESPOND

Sweeping Proposition 63 Funds for Two Years Would Gut Local Mental Health Services

The Governor has recycled a proposal from last year to sweep Mental Health Services Act (MHSA) funds for two years, but has upped the ante by doubling the amount to be taken each year to \$452 million. Just last May, the voters soundly rejected his previous attempt at sweeping these funds.

The Governor proposes to use these MHSA funds to backfill the state funding in the Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) Program and Medi-Cal Mental Health Managed Care. In other words, it would raid the MHSA to backfill the state's General Fund spending in other areas. However, the cost of decimating community mental health programs will be far larger, as untreated mental illness is the leading cause of disability and suicide and costs state and county governments billions of dollars each year in emergency medical care, long-term nursing home care, unemployment, state hospitals, juvenile justice, and jails and prisons.

This proposal comes at a time when the behavioral health needs of our communities are increasing due to the influx of Iraq and Afghanistan veterans, the stress of the economic crisis, and the elimination of funding for prevention and drug and alcohol treatment programs statewide. Furthermore, disinvestments out of mental health services will certainly lead to increased homelessness and increased pressure on General Assistance programs in our counties.

The Facts

➤ **County MHSA allocations will be reduced by:**

- 50 percent in 2011-12
- 29 percent in 2012-13

➤ **Loss of Federal Funding**

California receives approximately \$1.6 billion in FFP for the Medi-Cal program each year. If the Governor's proposal were to pass, the state would lose approximately \$250 million in FFP each year.

➤ **Jobs and Opportunities Will Be Lost**

With revenue losses of that magnitude, counties will layoff employees and eliminate contracts with private providers and community based organizations. In addition, fewer individuals will be served by the mental health system – imperiling the ability of individuals to recover and lead productive lives, with tax-paying jobs. The *indirect costs* of all mental illness imposed a nearly \$79 billion loss on the U.S. economy in 1990 (the most recent year for which estimates are available) (*Rice & Miller, 1996*).

➤ **The Ballot Measure Includes Language to Divert an Additional \$847 Million**

The proposed ballot measure would also include language to allow the state to take an additional \$847 million in 2010-11 if sufficient federal revenues do not materialize.

Where would the proposal leave us? The community mental health safety net is the only tool we have to prevent individuals with serious mental illness from becoming homeless, institutionalized, or incarcerated. The Governor's scheme to use MHSA funding to reduce the state's funding responsibilities



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for other existing key statewide mental health programs is complicated and ill-conceived and will have long-term implications for counties' ability to provide services to our communities.

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GOVERNOR'S PROPOSED 2010-11 BUDGET: COUNTIES RESPOND

County "Savings" Proposal Shifts Costs for Children's Programs

The Administration proposes redirecting the county "savings" created by reductions to the CalWORKs and IHSS programs in the 2010-11 budget year. According to the Governor, these program reductions will create an estimated \$505.5 million in county savings; in turn, the state would decrease state General Fund expenditures for certain children's programs and impose an increased county share of cost for Foster Care, Adoptions Assistance, and Child Welfare Services.

CUTS

Program	Description	Estimated State Savings	Estimated County Savings
CalWORKs	Reduce grants by 15.7 percent	\$604 million	\$15 million
CalWORKs	Eliminate services for legal immigrants	\$57.6 million	\$2.2 million
IHSS	Limit services to recipients with FI score 4 and below	\$1.1 billion	\$618.6 million
IHSS	Reduce state wage participation to \$8.00 per hour	\$338 million	Would not create any county savings
TOTALS		\$2.1 billion	\$635.8 million

The Administration proposes redirecting the county "savings" created by the proposed reductions above by decreasing state General Fund expenditures for children's programs and imposing an increased county share of cost.

SHARING RATIO CHANGES

Program	Current Sharing Ratio (State/County)	Proposed Sharing Ratio (State/County)
Foster Care	40/60	25/75
Adoptions Assistance	75/25	41/59
Child Welfare Services	70/30	30/70

NOTE: The sharing ratio adjustments would be permanent and the Administration's language provides no mechanism to halt them if the estimated savings fail to materialize.

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Proposed First 5 Sweep Would Gut Existing Local Programs for Children

The Governor, as part of his 2010-11 budget, has again proposed placing before the voters a ballot measure that would redirect up to \$550 million in First 5 funding to state programs serving children in 2010-11. While the Legislature did not act to place this on the June ballot, it remains a possibility that this could appear on the November 2 ballot.

The Proposal: The Governor's proposal would shift 50 percent of the First 5 revenues directed to state and local accounts for programs (\$242 million in 2010-11) for five years and take a one-time sweep of state and local reserves (\$308 million). The redirected First 5 funds would be used to backfill current state General Fund spending on children's health and social services programs.

Please note that an almost identical ballot initiative (Proposition 1D) on the May 2009 special election ballot was rejected by 66 percent of the voters statewide.

First 5 Commissions Meeting Local Needs: The California Children and Families Act, or Proposition 10, which was passed in 1998, collects tobacco taxes to fund health, well-being, and school readiness programs for children aged 0 to 5. The Act created a state First 5 Commission and a commission in each county, known as First 5.

Proposition 10 revenues currently fund all county First 5 Commissions. The First 5 Commissions coordinate a wide range of health and developmental services for our state's youngest children, including child care, preschool, support for at-risk families, child abuse prevention and treatment, parenting education, family literacy, and nutrition and anti-obesity efforts.

Funds are being used for diverse services, including:

- Premiums for health insurance, including outreach and enrollment to connect children to services
- Primary care services, including immunizations
- Oral health services, including screening, treatment and case management for children who would not otherwise have access to dental services
- Comprehensive services (including mental health and substance abuse treatment) for at-risk families
- Home visiting programs for newborns and at-risk families
- Parenting education programs
- High quality preschool programs for 3- and 4-year olds
- High quality child care and early education programs for infants and toddlers

County commissions served more than 500,000 children through health programs funded with First 5 dollars. In addition, child development programs (including preschool and child care programs) served more than 270,000 children. Another 270,000 children were served by programs aimed at improving family functioning, including home visits and services for at-risk families.

In short, county First 5 Commissions play a key role in providing health and human services to children throughout the state. As state and local government revenues decline, local First 5 dollars are helping to



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plug holes in the safety net for California's youngest residents. These flexible local funds are being used to support existing programs that might otherwise be cut further.

The Bottom Line: The Governor's proposal to sweep First 5 revenues for a single year would gut existing local health, mental health, and human services programs that have been tailored to meet the unique needs of each county's youngest residents.

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GOVERNOR'S PROPOSED 2010-11 BUDGET: COUNTIES RESPOND

In-Home Supportive Services Cuts Problematic

Like the movie Groundhog Day, the Governor has again proposed two significant – and familiar – reductions in the In-Home Supportive Services (IHSS) program for the 2010-11 fiscal year: eliminating services for a majority of current recipients based on the Functional Index (FI), and reducing state participation in wages down to the state minimum wage.

2010-11 Fiscal Year Proposals

Elimination of Services: Would eliminate all services for recipients with FI scores of less than 4. Would affect approximately 400,000 recipients in the current year and 429,000 in 2010-11 and result in estimated state savings of up to \$872.6 million General Fund in 2010-11 (if implemented with the wage reduction proposal below).

Reduction in State Wage Participation: Reduce state participation in wages down to \$8.00 per hour, which is the state minimum wage. The state's participation in benefits -- .60 cents per hour – would remain the same.

Action: While the Legislature reviewed these proposals during budget hearings held in the Eighth Extraordinary Session, they did not take action. It is understood that they will be part of the larger 2010-11 fiscal year budget discussion this spring.

What Does this Mean for Counties?

The proposal to reduce wages to minimum wage may shift costs to counties. There is no proposed change to the statutory collective bargaining mandate. Counties would be responsible for the full cost of wages above minimum wage if they continue to pay wages at current levels. This is a direct cost shift to counties.

Eliminating IHSS services for more than 400,000 people would eliminate hundreds of thousands of jobs and have a negative effect on the economy – resulting in an estimated 2 percentage point increase in the state unemployment rate. The individuals receiving IHSS are low-income and could not afford to pay out-of-pocket for the services provided through the program. This would have the effect of shifting care to other sectors of the government including the developmental disability system, aging programs, long-term care and emergency rooms. Because the IHSS program is predominantly funded by the federal Medicaid program, reducing these services also would return an estimated \$1.7 billion annually to the federal government if fully implemented.

2009-10 (Current Year) IHSS Cuts Under Injunction

Do the above proposals sound familiar? They should: As part of the 2009-10 budget, the Legislature passed and the Governor signed legislation (ABX4 4) to eliminate all IHSS services for recipients with a FI score of 2 or below, and eliminated domestic services for those with FI scores of 4 or below. Under the cuts, an estimated 40,000 recipients would have lost all IHSS services, including personal care; another 90,000 would have lost such services as meal preparation, food shopping and help with laundry and housecleaning.



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The state had estimated savings of \$82.1 million in FY 2009-10 if implemented by November 1, 2009. However, a coalition of disability rights and organized labor groups filed suit (*V.L. v Wagner*) on behalf of recipients and caregivers and won an injunction that bars the state from implementing the cuts, and the U.S. Court of Appeals, Ninth Circuit, has just reaffirmed the injunction. It is unclear whether the state will appeal the case to the U.S. Supreme Court.

As for the wage reductions, the Legislature passed and the Governor signed legislation that reduced the state's participation in IHSS provider wages from a maximum of \$12.10 per hour to a maximum of \$9.50 per hour. Representatives for providers and recipients also sued the state for this action (*Martinez et al v. Schwarzenegger et al*), and were successful in receiving a federal injunction that prevents the state from implementing the wage cut, which the U.S. Court of Appeals, Ninth Circuit, also just upheld.

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CSAC's 2010 STATE AND FEDERAL PRIORITIES

(PENDING APPROVAL OF CSAC BOARD OF DIRECTORS ON MARCH 25, 2010)



March 4, 2010

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FROM: Paul McIntosh, Executive Director
Jim Wiltshire, Deputy Director
Karen Keene, Federal Legislative Coordinator

RE: **Draft 2010 State and Federal Legislative Priorities**

Attached please find a draft of the proposed CSAC 2010 state and federal legislative priorities for your review and action.

Like last year, we carefully considered a number of options in this year of unprecedented and sustained fiscal crisis. Once again, we concluded that a single, unifying focus on protecting county programs and services is so fundamental to this association and our members that it warrants standing alone as our primary focus for the year. Our staff will, of course, attend to other key policy areas of significance to counties pursuant to existing policy direction either through CSAC platform or other policy principles and Board of Directors actions.

On the federal side, you will recall that pursuant to a renegotiated contract with Waterman and Associates in 2007, CSAC has a nine-issue advocacy agenda for federal legislative topics. In consultation with the Waterman firm, we have identified eight issues for immediate advocacy. We recommend leaving the one remaining issue in reserve for emerging topics throughout the year.

The eight federal issues of significance recommended for immediate advocacy include:

1. New Authorization of The Nation's Surface Transportation Law (SAFETEA-LU)
2. Health Care Reform
3. State Criminal Alien Assistance Program (SCAAP)
4. Climate Change – Renewable Energy
5. Native American Affairs
6. Temporary Assistance For Needy Families (TANF) Reauthorization
7. Clean Water Act
8. Extension of ARRA/Support for Federal Jobs Package

CSAC will maintain our practice of providing internal monitoring of other key federal issues of interest to California counties, including, for this year, the following proposed topics:

- Fuels Management

- Community Development Block Grant (CDBG)
- Telecommunications Reform
- Foster Care Reform
- Homeland Security
- Byrne Grant Funding
- Immigration Reform
- Cooperative Endangered Species Conservation Fund
- County Payments/Secure Rural Schools (SRS) Program
- 2-1-1 Statewide

A brief description on each of the proposed federal priorities — for both direct advocacy and internal monitoring — is provided in the attached materials.

We look forward to discussing these issues and priorities at your March 25 meeting.



California State Association of Counties

CSAC 2010 STATE ADVOCACY PRIORITY

DRAFT – Presented to CSAC Board of Directors (March 2010)*

CSAC State Advocacy Priority: Protecting Programs, Services, and Systems that Sustain Communities

California remains mired in a budget crisis of unprecedented magnitude. Even after nearly \$60 billion in budget reductions over the last two fiscal years, the state finds itself facing an estimated \$21 billion budget shortfall through 2010-11. Given the dramatic effects of previously implemented budget reductions and the likely consequences of additional cuts affecting all Californians, the California State Association of Counties (CSAC) will focus its 2010 legislative advocacy on protecting county programs, services, and systems. As in 2009, there are a number of potential legislative priorities for counties, but none is as critical as how the Legislature addresses the fiscal crisis.

Perennial fiscal crises over the last 30 years have highlighted the dysfunctional relationship counties share with the state as its local service provider. Counties' fates are inextricably tied to that of the state. Now, though, considering the state's ever-worsening fiscal condition, we are concerned about the California we will leave to the next generation. County governments have an important role in communities; we specialize in helping those most in need, in protecting the public, and in creating living and working environments where individuals and industry can thrive. In one way or another, counties serve every one of California's 38 million residents every day.

Therefore, California counties remain focused on communicating the consequences of state budget actions to decision-makers and encouraging them to assess the cumulative impact of their fiscal decisions on California counties and the citizens we serve. To that end, CSAC will strive to educate state leaders and the public about county government and the many ways we serve and improve the lives of Californians. Further, counties are committed to providing expertise and assistance in creating practical solutions that achieve meaningful reforms and make fiscal sense.

With these goals in mind, CSAC has identified the following principles that will guide our advocacy efforts during the 2010 legislative session. The principles outlined below reflect long-standing policies of the Association as outlined in the California County Platform and both documents will inform the Association's positions on specific budget and fiscal proposals.

→ **Protect the health and safety of all Californians.**

During this time of economic crisis, demands for government health services, human services, and public safety services far outpace resources. Counties across the state are seeing a spike in health care needs and human services caseloads – coming directly on the heels of nine years of severe underfunding of program costs and significant state budget

reductions. CSAC supports efforts to maintain core public services, including programs that provide assistance to those in need, protect local communities, and that promote economic well-being for Californians of all means.

→ **Seek budget solutions that address the structural deficit.**

The state's chronic budget troubles require meaningful changes that transcend the short-term deficit. Cost shifts, borrowing, delays, deferrals, and other short-term "solutions" only serve to create additional budget stress in the out-years and exacerbate the state's chronic budget imbalance. All levels of government must focus on the long-term objective of cultivating reliable revenue sources that are adequate to fund priority programs, services, and systems when they are run efficiently and effectively. CSAC supports reevaluating the state's revenue structure and reviewing program outcomes, as these are necessary steps in developing a sensible state budget solution.

→ **Promote programs and services that stimulate the economy and protect jobs.**

Counties partner with the state to provide services to Californians in interconnected systems – transportation, flood control and water delivery, health and human services, and corrections, to name a few. These systems are important components to a healthy economy and the quality of life of all residents. CSAC supports evaluation of such systems to ensure they provide cost-effective, adequate, and stable investments that meet current and future needs.

→ **Engage in long-term reform conversations.**

CSAC joins the chorus echoing throughout the state: California government is broken. A renewed state-local partnership is necessary to restore public trust in government and to ensure a sustainable California. Considering our unique role in providing critical programs and services throughout California, counties seek a partnership with the state that allows us to provide services in an efficient, effective, and sustainable manner, which we believe will result in better outcomes and better lives for all Californians. To that end, the Association has adopted CSAC Principles for Reform 2010 to guide our discussions on reform options, whether they appear at the ballot box or within the halls of the State Capitol.



CSAC 2010 FEDERAL ADVOCACY PRIORITIES

DRAFT – Presented to CSAC Board of Directors (March 2010)*

CSAC's contract for federal affairs services with Waterman and Associates provides for a nine-issue agenda. CSAC staff, in consultation with Waterman and Associates, developed the following list of eight federal issues of significance to California's counties, with one issue left in reserve to accommodate emerging topics.

New Authorization of the Nation's Surface Transportation Law (SAFETEA-LU)

The nation's surface transportation law, SAFETEA-LU, is currently operating under an extension that will expire on March 28. As of this writing, it appears as though Congress will renew the current extension through the end of 2010, with authorizers hoping to complete a new six-year transportation bill prior to the next extension's expiration.

For its part, CSAC continues to actively promote its transportation reauthorization agenda with key policymakers. Among things, the association is recommending a more streamlined and flexible approach to allocating federal transportation funds to state, regional, and local agencies. This policy change could take shape by reducing the current 108 programs under SAFETEA-LU into a smaller number of more flexible programs, such as the 10 new federal programs recommended by the National Surface Transportation Policy and Revenue Study Commission.

Health Care Reform

Reform of the nation's health care system has dominated the congressional agenda over the past year, with additional legislative action expected soon. Both the House and Senate have adopted their respective health reform bills, with President Obama releasing his health care outline and urging action on his plan by the end of March.

CSAC supports health system reform legislation to provide health coverage and access to the uninsured and funding for a robust public health system to detect and prevent disease. Medicaid expansion initiatives, however, must minimize the additional fiscal contributions of states and counties to fund such initiatives. CSAC also supports mitigating any reductions in the Medicaid disproportionate share hospital (DSH) payment program, given the federal estimates that 17 to 25 million will remain uninsured after reform is implemented.

State Criminal Alien Assistance Program (SCAAP)

The SCAAP program is a critically important budget item for many California's counties. CSAC is one of the leading local government organizations in the fight to protect and enhance funding for SCAAP, which continues to be underfunded by Congress. CSAC will continue to advocate for maximum funding levels to offset the cost of housing undocumented criminals in county detention facilities.

Climate Change – Renewable Energy

Climate change and renewable energy legislation has advanced in both chambers of Congress, but much work lies ahead. In the House, lawmakers narrowly approved comprehensive global warming legislation (HR 2454), handing President Obama and House Democratic leaders a key victory. In the Senate, the Environment and Public Works Committee approved its climate change bill on an 11-1 Democratic-only vote after panel Republicans boycotted the committee's markup of the legislation. Before moving to the floor, several other Senate committees must consider the package.

Among other things, CSAC is urging Congress to provide financial incentives to states that adopt and set greenhouse gas emissions reductions targets. CSAC also is urging Congress to provide additional funding for the Energy Efficiency and Conservation Block Grant, which provides resources to local governments for a variety of energy efficiency programs.

Native American Affairs

In the wake of this year's U.S. Supreme Court ruling in *Carcieri v. Salazar*, key members of Congress have introduced legislation that would provide the secretary of the U.S. Department of Interior with authority to take land into trust for Indian tribes regardless of whether they were under federal jurisdiction at the time of the passage of the Indian Reorganization Act of 1934. In response, CSAC has been actively working with the California congressional delegation and other key members of Congress to broaden the scope of the legislation to include much-needed reforms in the fee-to-trust process. CSAC also has been working with the California congressional delegation and the Obama Administration on other key tribal issues, including potential modifications to laws and federal regulations related to off-reservation gaming.

As in the past, CSAC continues to be a leader in promoting legislation that would require tribes, counties, and other local governments to reach judicially enforceable agreements that address mitigation of off-reservation impacts, service impacts, and public safety costs associated with tribal gaming and other related development.

Temporary Assistance for Needy Families (TANF) Reauthorization

Congress must reauthorize the TANF program before September 30, 2010. The Obama administration is proposing an extension of current programs for one more year, with a full review of TANF in 2011. Congress – as well as previously issued regulations – placed additional administrative burdens on the program via the 2005 Deficit Reduction Act. Many of those provisions had the effect of changing the focus on following federally imposed processes to the detriment of moving families into self-sufficiency.

CSAC is urging Congress to restore state and county flexibility to tailor work and family stabilization activities to families' individual needs. CSAC also supports maintaining the focus on work activities under TANF, while recognizing that "work first" does not mean "work only."

On a related matter, the TANF Emergency Contingency Fund enacted under the American Recovery and Reinvestment Act is slated to expire September 30, 2010. California's counties have worked with private and non-profit sectors to create 15,000 subsidized jobs through the program. CSAC urges an extension and expansion of TANF-ECF through September 30, 2011.

Clean Water Act

The Clean Water Act (CWA) and subsequent amendments have positively impacted the health of our nation's rivers and streams, as well as introducing a host of unintended consequences. One of the unintended consequences is the negative impact on the maintenance of flood protection and drainage facilities from CWA Section 404 permitting.

CSAC will continue to collaborate with other interested stakeholders in seeking amendments to Section 404 of the Clean Water Act to define maintenance of flood control channels or facilities as a non-prohibited activity thereby exempting maintenance from requiring Section 404 permits.

Extension of ARRA/Support for Federal Jobs Package

CSAC supports a robust federal jobs package that provides funding for state and local infrastructure, health and human services, community development, energy, and forest restoration programs. With a statewide unemployment rate of 12.3 percent and California's state budget crisis continuing to threaten the delivery of county services, federal investment in state and local programs is not only critically needed, it represents one of the best ways to spur positive economic growth.

When Congress approved ARRA in 2009, lawmakers made the decision to invest in a host of local programs based on the recognition that county and city governments were capable of implementing shovel-ready projects and delivering services that would help jumpstart the nation's flagging economy. Although certain sectors of the economy have shown signs of improvement, more needs to be done.

California counties have the capacity to deliver projects in a variety of program areas, all of which would assist in economic recovery efforts by putting people back to work. Accordingly, CSAC strongly believes that providing federal dollars for programs such as highways and transit assistance, the Community Development Block Grant, the Energy Efficiency and Conservation Block Grant, Build America Bonds, and Forest Restoration activities represents a prudent investment of federal jobs funds.

CSAC INTERNAL MONITORING

In addition, CSAC will continue to provide internal monitoring on a number of issues that are of significance to California's counties.

Fuels Management

Congress approved as part of the fiscal year 2010 Interior Appropriations bill key provisions of the Federal Land Assistance, Management and Enhancement (FLAME) Act, which creates a separate appropriations account to help fund large-scale federal emergency wildfire suppression activities. Also pending before Congress is legislation that would create a grant program to assist local communities in implementing activities and policies of nationally recognized wildland fire codes and standards. The grants, administered by FEMA, could be used to enforce local ordinances, develop incentive programs to retrofit hazardous structures, create defensible space, and reduce hazardous fuel loads near communities. Additionally, the bill

would authorize the U.S. Forest Service and the Department of the Interior to offer grants to local communities for fire safe practices.

CSAC has actively supported legislation that would provide at-risk communities with incentives to improve fire prevention efforts. The Association also has supported federal fuels management, fire preparedness, and state and local fire assistance programs.

Community Development Block Grant (CDBG)

The fiscal year 2010 federal budget included nearly \$4.5 billion for HUD's Community Development Fund, or a roughly \$600 million increase over fiscal year 2009 spending levels. Of the total amount, almost \$4 billion is available for the Community Development Block Grant (CDBG) program.

The CDBG funding provided in the fiscal year 2010 budget is on top of the \$1 billion in funding that was included as part of ARRA. CSAC has actively promoted full funding for the CDBG.

Telecommunications Reform

Unlike its predecessor, the 110th Congress did not consider major video franchising reform legislation. Looking ahead, it remains to be seen if the 111th Congress and Obama Administration will promote a telecommunications overhaul.

For its part, CSAC has resisted efforts in Congress to grant the Federal Communications Commission with additional decision-making authority over state and local telecommunications matters. However, CSAC supports funding for increased broadband penetration to rural and hard-to-serve areas.

Foster Care Reform

As part of TANF reauthorization, Congress may consider legislation to reform the foster care financing system, as well as provide additional resources to stabilize families and train and retain child welfare staff. CSAC supports additional programmatic flexibility along with an updated foster care payment methodology.

Homeland Security

The fiscal year 2010 appropriations bill for homeland security-related programs included level funding for the state homeland assistance program (\$890 million) and a \$50 million increase to \$887 million for the Urban Area Security Initiative. The Emergency Management Performance Grant program received a \$25 million boost for a fiscal year 2010 level of \$340 million.

CSAC has successfully advocated for increased funding for first responder programs, including the State Homeland Security Grant Program and Emergency Management Performance Grants. The association also has successfully lobbied to ensure that high-threat states, such as California, receive a greater share of homeland security grant funds.

Byrne Grant Funding

The American Recovery and Reinvestment Act (ARRA) made significant investments in the Byrne Memorial Justice Assistance Grant (JAG). CSAC strongly supports prioritizing Byrne funding in

fiscal year 2011, and we will continue to work collaboratively with our congressional delegation and others in the coming year to secure and promote increased funding for this program and the positive local outcomes it helps achieve.

Immigration Reform

CSAC supports comprehensive immigration reform that recognizes the role that county governments play in the immigration arena. Any federal reform efforts should include the following elements: (1) a state and local impact grant program for health and education services; such a grant program should recognize that county governments – particularly along the southwest border – incur significant unreimbursed health care costs related to the provision of services to undocumented immigrants; (2) full funding for SCAAP; (3) border security strategic planning; (4) federal training dollars for county law enforcement officers targeted to jurisdictions along the borders; and, (5) the promotion of access to health care.

Cooperative Endangered Species Conservation Fund

CSAC supports increased funding for the U.S. Fish and Wildlife Service's Cooperative Endangered Species Conservation Fund from the \$73.8 million current-year level to \$125 million in FY2010. This increase will restore the fund to approximately its fiscal 2001 level (adjusted for inflation) and provide much needed support to regional Habitat Conservation Plans (HCPs) in California and nationally.

County Payments/Secure Rural Schools Program

In 2008, Congress approved a four-year renewal of the Secure Rural Schools (SRS) program, which provided \$1.6 billion in SRS funding through 2011. Counties rely on this funding to maintain local roads and other public infrastructure, operate search and rescue missions, and provide many other essential local services. Stakeholder discussions are currently underway regarding the next reauthorization. CSAC will monitor these efforts to ensure that California county interests are protected.

2-1-1 Statewide

CSAC has actively supported both state and federal legislation to help build and fund a statewide 2-1-1 referral system. 2-1-1 is a free, easy-to-remember telephone number that connects people to essential community information and services. In 2008, over one million Californians called 2-1-1 for help finding needed community services such as rent and mortgage assistance, food and shelter, health care, job training, transportation, child care, and senior care. 2-1-1 also plays an informational role during emergencies and disasters and relieves pressure on the 9-1-1 system at these critical times. This value of this service was evident during the 2007 San Diego wildfires when 2-1-1 call centers provided information and support to more than 130,000 callers in five days.

Currently, just 21 of California's 58 counties have 2-1-1 service. Some funding for 2-1-1 infrastructure may become available via federal economic stimulus funds or federal legislation. CSAC will continue to work at both the state and federal levels to promote the need for a comprehensive statewide 2-1-1 system.

2010 WINTER/SPRING COURSE SCHEDULE

LEADERSHIP AND PUBLIC ENGAGEMENT

112 **Getting Things Done: The Art of Working with Others to Achieve Objectives**

Examines the practices that improve the likelihood of achieving desired objectives. It examines the elements which contribute to success, from interpersonal relations to building a system of monitoring and a culture of accountability.

Friday, 19 February 2010 10:00-3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

113 **Coalition Building: Creating Consensus**

Examines the techniques and practices of creating consensus. It provides practice tips for those with a leadership or facilitative role in building coalitions. This course provides hands-on skills in creating, leading, facilitating and keeping coalitions on track.

Friday, 9 April 2010 10:00-3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

114 **Public Engagement: Involving the Community in Decision Making**

Explores practical tips to maximize the effectiveness of public forums, hearings, town halls, and other forms of community engagement. Participants examine techniques that help the public take into account the hard choices and trade-offs in decisions, and how to demonstrate that public ideas and recommendations are taken seriously.

Thursday, 17 June 2010 10:00-3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

360 **Managing Conflict (even hostility) and Disagreement in Comfort**

Designed to help County Supervisors and executives identify constructive approaches to positively managing conflict whether from the dais, in a meeting, or one-on-one. Participants develop tools to quickly analyze and respond to difficult situations and create practical, positive outcomes.

Friday, 14 May 2010 10:00-3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

372 **To Do or Not to Do: Leadership in Decision Making**

This best practice course examines how values and past experience guides one in perceiving facts when engaged in decision making. It introduces a step-by-step approach to problem solving and handy decision making tools.

Thursday, 29 April 2010 10:00-3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

See also: 352 - Making an Impression, 362 - Communicating Directly with Your Public, and 381 - Creative Budget Solutions

COUNTY GOVERNANCE

150 **Local Governance in California**

Provides an overview of local government structures - cities, special districts, JPAs, regional agencies, LAFCo, and others - and their responsibilities in California with a focus on how it relates to counties.

Friday, 23 April 2010 10:00-3:30
Oakland • \$75/person for counties • 3 credits • Board/Execs

151 **Financing California Counties**

Provides an in-depth examination of the federal, state and local county funding sources and how those funds are typically spent. The class explores county discretionary levels with key funding sources and how the funds may be spent.

Friday, 26 February 2010 10:00-3:30
Oakland • \$75/person for counties • 3 credits • Board/Execs

153 **Labor Relations in Local Government - Negotiating Contract Changes**

Examines the basics of labor negotiations and renegotiations, keys to concession bargaining, unfair practices, and employee benefits. Participants explore roles in negotiations, and strategies to negotiate layoffs, furloughs, and other contract changes to limit contract costs.

Friday, 12 March 2010 10:00-3:30
Oakland • \$75/person for counties • 3 credits • Board/Execs

308 **Fiduciary Responsibility - Managing the County Treasury**

Explains the fiduciary standards of diligence, responsibility and honesty as they relate to oversight of investment functions. Participants focus on the critical information that shapes the county investment officer's strategy and what they need to know to perform their oversight role of the county's treasury operations and investment portfolio.

Thursday, 11 March 2010 10:00-3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

381 **Creative Budget Solutions and Innovative Service Redesign**

Given mandated services, citizen expectations and the scope of the current economic meltdown, counties across California cannot simply cut their way out of their deep budget challenge. This interactive course will explore the paradoxes and dilemmas of typical budget cutbacks, a menu of creative budget solutions, practical tools, and leadership approaches. Two case studies from San Mateo County will be used to identify innovative approaches and lessons learned.

Thursday, 14 January 2010 10:00-3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs



POLICY DEVELOPMENT

Water

311 Water in California – The Politics, Distribution ... and the Future

Provides the policy overview and history to this complex issue in an interactive and practical manner. Participants explore the current status of water storage and delivery systems in the state, and pressures on the water system outside of drought and growth, including climate change and environmental regulation.

Thursday, 4 February 2010 10:00–3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

POLICY DEVELOPMENT

Health and Human Services

310 County Health Care Systems – The Responsibilities and Resources

Mandated responsibilities, funding sources, and state/ federal program reductions among the issues explored in this policy-makers course on county public health services. Examines indigent care, Medi-Cal services and public health.

Thursday, 22 April 2010 10:00–3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

361 Effective Partnerships with County-Funded CBO's

Counties fund and rely on community-based organizations (CBOs) to provide county services. The success of the services delivered depends on the relationship between the county and the CBO. Find out in this course on how to select, establish and maintain effective relationships with CBOs.

Thursday, 6 May 2010 10:00–3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

303 County Mental Health Obligations, Services and Funding

This survey course introduces the statutorily mandated responsibilities and other services counties provide. It examines innovative approaches to mental health services and highlights funding options for those services. Participants explore county approaches to services for those involuntarily committed and services for special-education students.

Thursday, 20 May 2010 10:00–3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

307 Realignment 101: How Did We Get It? Where Did it Go?

What is realignment, where did it come from and how does it work? This course examines the history and rationale for establishing it and why programs were included or added over the years. Participants examine the mechanics and what programs realignment funds today.

Following the CSAC Legislative Conference!
Thurs-Friday, 3-4 June 2010 1:30-4:30 & 8:30-11:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

COMMUNICATION

352 Making an Impression: Media Interviewing and Presentation Skills

Designed for seasoned professionals and elected officials, this course helps polish presentations and strengthen delivery skills in any public setting. It covers practical strategies for planning, preparing and delivering presentations that audiences retain. Hands-on work includes labs and constructive critiques.

Friday, 22 January 2010 10:00–3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

362 Communicating Directly with Your Public: Using New Media Resources

The traditional news release, news conference or public service announcement is becoming less effective in communicating the county's perspective on issues. This course examines the elements of a communication strategy and how new media tools fit in.

Friday, 26 March 2010 10:00–3:30
Sacramento • \$75/person for counties • 3 credits • Board/Execs

See also: 360 - Managing Conflict and Disagreement in Comfort

For more information and to register for these courses, visit: www.csacinstitute.org



Look for information on the website about other Institute courses and about becoming a California Credentialed County Supervisor or a California Credentialed County Senior Executive



CALIFORNIA STATE ASSOCIATION OF COUNTIES
FINANCE CORPORATION

**CSAC Finance Corporation
 Program Summary**

California Communities Programs www.cacommunities.org			
Scope	Program/Provider/Contacts		Program Summary
Lease Purchase Financing	CaLease James Hamill (CSCDA) - 925.933.9229 x 216		CaLease offers tax-exempt lease financing to public agencies for capital projects and equipment without the traditional expense or complexity of other finance mechanisms. The minimum funding amount is \$500,000 for equipment and \$1 million for real property projects.
Pension	Pension Obligation Bonds James Hamill (CSCDA) - 925.933.9229 x 216		The Pension Obligation Bond program provides a cost-effective means to finance increasing, unfunded pension obligations facing California's public agencies.
Impact Fee Retrieval	Statewide Community Infrastructure Program James Hamill (CSCDA) - 925.933.9229 x 216		The Statewide Community Infrastructure Program (SCIP) allows participating local agencies to receive impact fees in advance of development, while property owners repay the tax-exempt obligation over a thirty year bond term. SCIP may eliminate the need for local agencies to negotiate deferral fee arrangements.
Short-Term Cash Flow	Tax and Revenue Anticipation Note Program James Hamill (CSCDA) - 925.933.9229 x 216		The Tax and Revenue Anticipation Note Program (TRANs) allows local agencies to finance short-term cash flow deficits due to the irregular receipt of taxes or revenues. The unique structure reduces expenses and offers certain advantages, including the option of different length maturities.
ARRA Bonds	Statewide Taxable American Recovery Bonds James Hamill (CSCDA) - 925.933.9229 x 216		The Statewide Taxable American Recovery (STAR) Bonds Program is a pooled financing program to assist local agencies in issuing bonds under the new American Reinvestment and Recovery Act (ARRA) legislation. As pooled public bond offerings, program participants will benefit from reduced costs of issuance and greater demand for bonds, thus lowering overall borrowing costs.
Water & Wastewater	Water/Wastewater Program James Hamill (CSCDA) - 925.933.9229 x 216		The Water/Wastewater Program offers cities, counties and special districts a cost-effective approach to finance or refinance capital improvements to water, wastewater and sewer facilities.
Community Benefit	501 (c)(3) Non-Profit Michael LaPierre (CSCDA) - 925.933.9229 x 212 James Hamill (CSCDA) - 925.933.9229 x 216		Conduit issuance services for eligible 501(c)(3) non-profit organizations seeking cost-effective, tax-exempt capital to acquire, construct or rehabilitate facilities that provide demonstrable public benefits to local communities. Project examples include health care, primary and secondary education, hospice, assisted living, substance abuse and cultural facilities.
Manufacturing	Industrial Development / Manufacturing Bonds James Hamill (CSCDA) - 925.933.9229 x 216		Conduit issuance services for companies seeking cost-effective, tax-exempt capital to acquire, construct or rehabilitate manufacturing facilities that promote job creation and retention.
Pollution	Solid Waste / Pollution Control Bonds James Hamill (CSCDA) - 925.933.9229 x 216		Conduit issuance services for companies seeking cost-effective, tax-exempt capital to acquire, construct or rehabilitate facilities designed to help abate, eliminate, prevent, control or reduce pollution.
Housing	Multi-Family Housing Bonds James Hamill (CSCDA) 925.933.9229 x 216		Conduit issuance services for both for-profit and non-profit developers seeking cost-effective, tax-exempt capital to acquire, construct or rehabilitate multifamily housing, and also agree to set aside all, or a portion, of the units in the project for individuals and families of very low, low or moderate income.
Affordable Housing (AB 987) Compliance	U.S. Communities Compliance Services Lorna Henri - 925.933.3033 x219 www.housingcompliance.org		U.S. Communities Compliance Services offers a number of affordable housing services for public agencies, developers, tax credit investors and conduit issuers. The Program revolves around FOCUS Compliance Software, a web-based compliance software and monitoring system that can be customized to fit the needs of each entity. FOCUS meets AB 987 requirements and assists in tracking affordable housing compliance and reports. Other services include file rescue, compliance training and consulting.
California Sponsored Programs			
Scope	Program/Provider/Contacts	Benefit	Program Summary
Investing	CalTRUST 888.422.8778 www.caltrust.org	Stable Option for Investment of County Funds	The Investment Trust of California (CalTRUST) is a program established by public agencies in California for the purpose of pooling and investing local agency funds - operating reserves as well as bond proceeds. CalTRUST offers the option of three accounts to provide participating agencies with a convenient method of pooling funds - a short-term, a medium-term and a long-term. Each account seeks to attain as high a level of current income as is consistent with the preservation of principle. This program is a great option to diversify investments!
Risk Management	CSAC-EIA 916.631.7363 www.csac-eia.org	Access to Affordable Insurance	In addition to general liability, property and workers' compensation programs the CSAC Excess Insurance Authority (EIA) offers a number of employee benefit programs including a CSAC Finance Corporation sponsored personal lines insurance program that allows county employees to purchase insurance through a payroll deduction program. Coverage available through the personal lines program includes home and automobile insurance through Liberty Mutual.



National Sponsored Programs

Scope	Program/Provider/Contacts	Program Summary	
Discounted Purchasing	U.S. Communities Purchasing Program Corey Imhoff – 925.708.5340 (Northern CA) Bryan Shumey – 949.769.4184 (Southern CA) www.uscommunities.org	U.S. Communities provides a national purchasing forum for local and state government agencies by pooling the purchasing power of over 87,000 public agencies. Suppliers include: Office Depot, The Home Depot, AutoZone, Graybar, Hagemeyer NA, Herman Miller, Hertz Equipment Rental, GTSI, Insight Public Sector, and many more.	
Green Initiative	Going Green Program Connie Kuranko – 866.472.7467 x210 www.gogreencommunities.org	The U.S. Communities Going Green Program is the one-stop source for public agency access to a broad line of environmentally preferable products and services. From Energy Star to Ecologo to Green Seal, U.S. Communities' Going Green Program has identified the items in its contracts that meet third-party environmental certification and recognized standards to help public agencies meet their responsible procurement needs.	
Scope	Program/Provider/Contacts	Benefit	Program Summary
Energy & Telecom Consulting Services	Cost Control Associates 800.836.3787 www.costcontrolassociates.com	Discounted Service Recovery Fees	This program provides assistance to local government clients to help reduce energy and telecom costs by performing a complete review of bills for possible errors that can be refunded to a local government. Reviews in rate changes or services are also made to help reduce ongoing energy and telecom costs. When billing errors are corrected, Cost Control Associates receives a percentage of the corresponding refunds and savings; if they fail to reduce clients' utility costs, then the services are free.
Inmate Medical Claims Management & Excess Medical Insurance	Correctional Risk Services, Inc. www.crisks.com	Ensures Appropriate & Accurate Expenditures	This program provides local governments with medical claims management techniques used by health insurance companies and self-insured employers to ensure that appropriate fee schedules and discounts have been applied to the costs for medical treatment of jail inmates. The claims management program also audits medical provider billings to check for accuracy, duplication and medical necessity resulting in reduced costs for ongoing off-site treatment. The Inmate Excess Medical Insurance Program protects counties against high medical costs on any inmate through stop loss insurance.
Grants Locating & Management	eCivis 877.232.4847 x6206 www.ecivis.com	25% Discount	eCivis provides counties a resource to obtain and manage grants through a web-based grant locating and management program. This program provides California counties the resources you require to be successful in obtaining quality grants and in managing grants across county departments.
Human Resources	Employee Relations 800.716.7773 www.ERelations.com	20%+ Discounts	This program provides local government with pre-screening employment background investigations, drug testing and employee hotline services to help reduce liability for negligent hire or negligent retention of employees.
Employee Purchasing	Government Employees Marketplace www.govmarket.org	Assorted Discounts	This benefit provides public employees and retirees various discounts on a variety of products and services. This convenient and free benefit allows employees to select products and services through an online marketplace.
Deferred Compensation	Nationwide Retirement Solutions Rob Bilo – 866.677.5008 www.nrsservicecenter.com	Flexible & Cost-Effective	The Nationwide Retirement Solutions program is the largest deferred compensation program in the country for county employees. Nationally, approximately 400,000 county employees save for their retirement using this flexible, cost-effective employee benefit program. This program is the only one with a national oversight committee consisting of elected and appointed county officials who are plan participants. Additionally, an advisory committee comprised of California county officials provides additional feedback and oversight for this supplemental retirement program.
Social Service Informational Networks	Network of Care 415.458.5900 www.networkofcare.org	Streamlines Social Service Information	The Network of Care provides a highly interactive internet network that consumers, community-based organizations, and local and state governments can use to access a wide variety of important information relating to several social services areas — such as behavioral health, aging and people with disabilities, developmental disabilities, children and families, domestic violence and public health. The web sites give critical service information, support, advocacy and state-of-the-art communication tools to consumers, caregivers and providers.

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916.327.7500 x560

Riverside County

Riverside County utilizes 11 U.S. Communities suppliers including:

- AutoZone
- Graybar
- GTSI Corp.
- Hagemeyer NA
- Haworth
- Herman Miller
- Knoll
- Office Depot
- Ricoh Americas Inc.
- The Home Depot
- Zep Manufacturing Co.

Supplier Directory

Benefit your county even further by using additional U.S. Communities suppliers!

Athletic Supplies & P.E. Equipment
BSN Sports/US Games

Auto Parts & Accessories
AutoZone

Education Furniture
Virco

Electrical Products
Graybar

Elevator Maintenance & Services
Kone

Equipment & Tool Rental Services
Hertz Equipment Rental

Homeland Security & Public Safety
Hagemeyer NA

Housing Compliance Services
Compliance Services, LLC

Janitorial Supplies
ZEP Manufacturing Co.

Maintenance & Hardware Supplies
HD Supply Facilities Maintenance
The Home Depot

Office Furniture
Haworth
Herman Miller
Knoll

Office Machines
Rico Americas Inc.
Lanier
Savin

Office/School Supplies & Print Solutions
Office Depot

Paint Solutions
Behr

Park & Playground
Gametime
Landscape Structures

Roofing Supplies & Services
Garland

Science & Labware Supplies
Fisher Science Education

Synthetic Turf & Other Athletic Surfaces
GSV/AstroTurf USA

Technology Products & Solutions
GTSI Corp.
Insight Public Sector
Tech Depot

Telecommunications Supplies
Graybar

Uniform and Work Apparel
ServiceWear Apparel

To begin using additional suppliers, visit the U.S. Communities website at www.uscommunities.org, log in as your county and select which suppliers you would like to contact you to move forward. It's quick, easy and will save your county's resources!

For additional assistance, please contact:
Bryan Shumey: bshumey@uscommunities.org or 949.769.4184



Building Communities. Investing in Local Government Since 1988

Founding Co-Sponsors



California Communities® Program Participant Activity Report Program Participant: **Riverside County**

Financing Activity Conducted within Program Participant's Boundaries (1988 - Present)

Summary

Public Agency Programs	Program Bond Offerings	# of Participants	Total Bond Amount
❖ California Communities® Lease Finance Program (CaLease)	8	8	\$8,809,594
❖ CRA/ERAF Program	1	1	\$1,465,000
❖ Pension Obligation Bond (POB) Program	2	2	\$98,259,522
❖ Tax and Revenue Anticipation Notes (TRANS) Program	18	34	\$2,492,544,509
❖ Total Road Improvement Programs (TRIP)	1	2	\$14,655,000
❖ Vehicle Licence Fee (VLF) Program	1	7	\$44,971,364
❖ Proposition 1A Securitization Program	1	52	\$81,269,352
Public Agency Programs Total	32	106	\$2,741,974,340

Private Activity Programs	Bonds Issued	Facilities Financed	Affordable Units Produced	Total Units Produced	Total Bond Amount
❖ 501(c)(3) Nonprofit Program	17	44			\$459,772,720
❖ Housing Bond Program	41	42	4,889	5,520	\$365,637,346
❖ Industrial Development Bonds (IDBs)	5	5			\$18,700,000
❖ Native American	1	1			\$145,500,000
Private Activity Programs Total	64	92	4,889	5,520	\$989,610,066

Details

PUBLIC AGENCY PROGRAMS: Riverside County

Borrower	Project Name	Bond Amount
California Communities® Lease Finance Program (CaLease)		\$8,809,594
❖ City of Palm Springs	25 Vehicles	\$673,885
❖ City of Palm Springs	Public Safety	\$1,103,315
❖ City of Palm Springs	Public Safety	\$619,288
❖ City of Palm Springs	Transportation	\$770,409
❖ City of Palm Springs	Various City Equipment	\$978,775
❖ City of Palm Springs	Various City Equipment	\$722,133

❖ City of Palm Springs	Vehicles	\$414,203
❖ Palm Springs Desert Resorts Convention and Visitors Authority	17,000 GSF Office Building	\$3,527,585
CRA/ERAF Program		\$1,465,000
❖ Riverside Redevelopment Agency	CRA/ERAF Loan Program Series 2005	\$1,465,000
Pension Obligation Bond (POB) Program		\$98,259,522
❖ City of Palm Springs	Pension Obligation Bonds 2007A	\$9,719,522
❖ City of Riverside	Pension Obligation Bonds 2004	\$88,540,000
Tax and Revenue Anticipation Notes (TRANS) Program		\$2,492,544,509
❖ City of Banning	Tax and Revenue Anticipation Notes 1995	\$2,090,000
❖ City of Banning	Tax and Revenue Anticipation Notes 1996	\$1,755,000
❖ City of Banning	Tax and Revenue Anticipation Notes 1997	\$1,915,000
❖ City of Banning	Tax and Revenue Anticipation Notes 1998	\$1,635,000
❖ City of Beaumont	Tax and Revenue Anticipation Notes 1999	\$765,000
❖ City of Beaumont	Tax and Revenue Anticipation Notes 2000	\$855,000
❖ City of Beaumont	Tax and Revenue Anticipation Notes 2001	\$900,000
❖ City of Calimesa	Tax and Revenue Anticipation Notes 2007	\$1,005,000
❖ City of Palm Springs	Tax and Revenue Anticipation Notes 2004	\$6,660,000
❖ City of Riverside	Tax and Revenue Anticipation Notes 2004	\$17,740,000
❖ City of Riverside	Tax and Revenue Anticipation Notes 2008	\$30,000,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 1999	\$235,000,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2000	\$228,395,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2001	\$235,000,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2003	\$170,000,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2004	\$102,785,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2004	\$210,000,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2005	\$294,845,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2006	\$235,000,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2007	\$320,000,000
❖ County of Riverside	Tax and Revenue Anticipation Notes 2008	\$315,000,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1993A	\$27,600
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1993A	\$206,284
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1994 - Series A	\$275,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1995	\$170,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1996	\$275,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1997	\$300,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1998	\$285,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 1999	\$295,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 2000	\$295,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 2001	\$190,000
❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 2002	\$9,793,750

❖ Idyllwild FPD	Tax and Revenue Anticipation Notes 2003	\$215,000
❖ Series A-4: County of Riverside	2009 TRANS - Series A-2, A-3, A-4, A-5, A-6, A-7, A-8 and B	\$68,871,875
Total Road Improvement Programs (TRIP)		\$14,655,000
❖ Gas Tax Pool 2008A	City of Coachella	\$7,205,000
❖ Gas Tax Pool 2008A	City of Indio	\$7,450,000
Vehicle Licence Fee (VLF) Program		\$44,971,364
❖ City of Banning	Vehicle Licence Fee Program 2005	\$432,472
❖ City of Moreno Valley	Vehicle Licence Fee Program 2005	\$2,546,998
❖ City of Murrieta	Vehicle Licence Fee Program 2005	\$1,185,415
❖ City of Norco	Vehicle Licence Fee Program 2005	\$428,080
❖ City of Palm Springs	Vehicle Licence Fee Program 2005	\$746,059
❖ City of Riverside	Vehicle Licence Fee Program 2005	\$4,647,432
❖ County of Riverside	Vehicle Licence Fee Program 2005	\$34,984,908
Proposition 1A Securitization Program		\$81,269,352
❖ Proposition 1A Securitization	Baumont-Cherry Valley Recreation and Park District	\$106,269
❖ Proposition 1A Securitization	Cabazon Water District	\$1,370
❖ Proposition 1A Securitization	City of Banning	\$438,730
❖ Proposition 1A Securitization	City of Blythe	\$223,723
❖ Proposition 1A Securitization	City of Calimesa	\$354,001
❖ Proposition 1A Securitization	City of Canyon Lake	\$137,096
❖ Proposition 1A Securitization	City of Cathedral City	\$502,371
❖ Proposition 1A Securitization	City of Coachella	\$500,356
❖ Proposition 1A Securitization	City of Corona	\$3,652,615
❖ Proposition 1A Securitization	City of Hemet	\$1,147,684
❖ Proposition 1A Securitization	City of Indian Wells	\$258,430
❖ Proposition 1A Securitization	City of Indio	\$1,341,452
❖ Proposition 1A Securitization	City of La Quinta	\$1,036,084
❖ Proposition 1A Securitization	City of Lake Elsinore	\$685,823
❖ Proposition 1A Securitization	City of Moreno Valley	\$2,615,425
❖ Proposition 1A Securitization	City of Murrieta	\$1,509,239
❖ Proposition 1A Securitization	City of Norco	\$396,106
❖ Proposition 1A Securitization	City of Palm Desert	\$1,077,250
❖ Proposition 1A Securitization	City of Palm Springs	\$2,077,105
❖ Proposition 1A Securitization	City of Perris	\$992,472
❖ Proposition 1A Securitization	City of Rancho Mirage	\$344,583
❖ Proposition 1A Securitization	City of Riverside	\$4,592,348
❖ Proposition 1A Securitization	City of San Jacinto	\$542,021
❖ Proposition 1A Securitization	City of Temecula	\$1,531,352
❖ Proposition 1A Securitization	Coachella Valley Mosquito and Vector Control District	\$291,097
❖ Proposition 1A Securitization	Community Services District of the City of Murrieta	\$7,913
❖ Proposition 1A Securitization	County of Riverside	\$38,357,792

❖ Proposition 1A Securitization	County Structure Fire Protection	\$4,228,060
❖ Proposition 1A Securitization	Desert Healthcare District	\$300,718
❖ Proposition 1A Securitization	Eastern Municipal Water District	\$2,292,852
❖ Proposition 1A Securitization	Elsinore Valley Cemetery District	\$51,873
❖ Proposition 1A Securitization	Elsinore Valley Municipal Water District	\$485,769
❖ Proposition 1A Securitization	Idyllwild Fire Protection District	\$81,432
❖ Proposition 1A Securitization	Jurupa Area Recreation & Park District	\$64,078
❖ Proposition 1A Securitization	Jurupa Community Services District	\$130,348
❖ Proposition 1A Securitization	Lake Hemet Municipal Water District	\$119,129
❖ Proposition 1A Securitization	Moreno Valley Community Services District	\$344,284
❖ Proposition 1A Securitization	Murrieta Fire Protection District	\$779,941
❖ Proposition 1A Securitization	Murrieta Valley Cemetery District	\$19,192
❖ Proposition 1A Securitization	Palm Springs Cemetery District	\$12,316
❖ Proposition 1A Securitization	Rancho California Water District	\$1,075,437
❖ Proposition 1A Securitization	Riverside County Flood Control and Water Conservation District	\$4,119,624
❖ Proposition 1A Securitization	Riverside County Regional Park and Open-Space District	\$386,743
❖ Proposition 1A Securitization	Riverside-Corona Resource Conservation District	\$70,172
❖ Proposition 1A Securitization	Rubidoux Community Services District	\$166,853
❖ Proposition 1A Securitization	San Geronio Memorial Healthcare District	\$89,983
❖ Proposition 1A Securitization	San Geronio Pass Water Agency	\$165,666
❖ Proposition 1A Securitization	San Jacinto Valley Cemetery District	\$25,493
❖ Proposition 1A Securitization	Temecula Public Cemetery District	\$43,545
❖ Proposition 1A Securitization	Valley-Wide Recreation and Park District	\$117,516
❖ Proposition 1A Securitization	Western Municipal Water District	\$1,343,244
❖ Proposition 1A Securitization	Wildomar Cemetery District	\$34,377
PUBLIC AGENCY PROGRAMS TOTAL		\$2,741,974,340

PRIVATE ACTIVITY PROGRAMS: Riverside County

Project Location	Borrower	Project Name	Affordable Units Produced	Total Units Produced	Bond Amount
501(c)(3) Nonprofit Program					\$459,772,720
❖ Anza (Unincorporated)	Trinity Children and Family Services	Trinity Children and Family Services			\$7,368,421
❖ Corona	Kaiser Foundation Hospitals	Corona Data Center*			\$23,103,113
❖ Corona	Kaiser Permanente	Corona Medical Office Building			\$160,000,000
❖ Corona	Kaiser Permanente	Kaiser Permanente (Corona Data Center)			\$25,000,000
❖ Corona	Provident Group	Crown Pointe*			\$19,480,000
❖ Corona	Provident Group Crown Pointe, LLC	Provident-Crown Pointe			\$18,350,800
❖ Corona	Trinity Children and Family Services	Trinity Children and Family Services			\$187,970
❖ Moreno Valley	Mountain Shadows Support Group. Inc.	Darlene House (purchase)			\$571,538
❖ Moreno Valley	Mountain Shadows Support Group. Inc.	Lindley House (purchase)			\$571,538
❖ Moreno Valley	Mountain Shadows Support Group. Inc.	Morning Ridge House (purchase)			\$571,538
❖ Moreno Valley	Mountain Shadows Support Group. Inc.	Sierra Leone House (purchase)			\$571,538

❖ Norco	Trinity Children and Family Services	Trinity Children and Family Services			\$187,970
❖ Riverside	California Baptist University	California Baptist University Main Campus			\$88,800,000
❖ Riverside	Kaiser Permanente	Riverside Medical Center			\$17,450,000
❖ Riverside	Kaiser Permanente	Riverside Medical Center			\$12,532,941
❖ Riverside	Lancer Educational Housing LLC	Adams Villa			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	Lancer Arms - 8447			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	Lancer Arms - 8451			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	Lancer Arms - 8471			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	Lancer Arms-8449			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	Magnolia Hacienda			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	Simmons Hall			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	Smith Hall			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	University Place - 8350			\$2,995,500
❖ Riverside	Lancer Educational Housing LLC	University Place-8374			\$2,995,500
❖ Riverside	MFI Recovery Center, Inc.	Brockton Ave. Facility			\$666,667
❖ Riverside	MFI Recovery Center, Inc.	Norton Business Center			\$666,667
❖ Riverside	MFI Recovery Center, Inc.	Roosevelt Facility			\$666,667
❖ Riverside	Mountain Shadows Support Group. Inc.	Baker House (lease)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	Fairhill House (purchase)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	Glen House (purchase)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	Halbrook House (purchase)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	Laurel Park House (lease)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	Meadowland House (lease)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	Miramar House (purchase)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	River House (purchase)			\$571,538
❖ Riverside	Mountain Shadows Support Group. Inc.	Teasdale House (lease)			\$571,538
❖ Riverside	Parkview Community Hospital	Parkview Communtiy Hospital			\$9,780,000
❖ Riverside	Riverside Community Hospital	Riverside Community Hospital*			\$3,500,000
❖ Riverside	Riverside County Education Foundation	Riverside County Education Foundation (2 buildings)			\$4,135,565
❖ Riverside	Stonehaven Student Housing, Inc.	UC Riverside (EAH University Properties)			\$25,135,000
❖ Riverside	Trinity Children and Family Services	Trinity Children and Family Services			\$187,970
❖ Temecula	Hillcrest Academy	Hillcrest Academy			\$5,000,000
❖ White water (Unincorporated)	Trinity Children and Family Services	Trinity Children and Family Services			\$187,970
Housing Bond Program			4,889	5,520	\$365,637,346
❖ Beaumont	Beaumont CA Leased Housing Development I, LLC	Mountain View Apartments	79	80	\$10,500,000
❖ Beaumont	Highland Property Development LLC	Noble Creek Apartments	107	108	\$4,400,000
❖ Beaumont	Steadfast Companies	Orchard Park Apartments	142	144	\$6,635,000
❖ Blythe	Highland Property Development LLC	Rio Colorado Apartments and Townhomes	70	70	\$4,408,543
❖ Blythe	Highland Property Development LLC	Sunrise Apartments	48	50	\$2,850,000
❖ Blythe	Highland Property Development LLC	Sunset West Apartments	50	50	\$2,850,000

❖ Cathedral City	Alpha III, Inc,	Creekside Apartments	183	184	\$10,850,000
❖ Cathedral City	Alpha III, Inc,	Creekside Apartments*			\$535,000
❖ Cathedral City	American Senior Living, Inc.	Heritage Park at Cathedral City Apartments	151	153	\$8,000,000
❖ Cathedral City	Landmark Companies	Park David Apartments	97	240	\$9,675,000
❖ Cathedral City	Northwoods-Cathedral City, LP	Canyon Vista Apartments	46	90	\$5,400,000
❖ Cathedral City	Ocotillo Associates LLC	Nova Ocotillo Place Apartments	27	135	\$6,150,000
❖ Coachella	Alpha III Development, Inc.	Cedar Springs Apartments	199	201	\$12,000,000
❖ Coachella	Alpha III Development, Inc.	Cedar Springs Apartments*			\$10,650,000
❖ Coachella	Coachella Leased Housing Development I, LLC	Desert Palms Apartments	111	112	\$13,200,000
❖ Coachella	Highland Property Development LLC	Summerwood Apartments	49	50	\$3,400,000
❖ Coachella	WNC and Associates, Inc.	Casa Maria Apartments	47	48	\$2,960,000
❖ Coachella	WNC and Associates, Inc.	Coachella Valley II Apartments	52	52	\$1,535,000
❖ Corona	Corona Preservation Limited Partnership	Corona Park Apartments	156	158	\$13,010,000
❖ Corona	Equity Residential Properties Trust	Skylark Apartments	36	174	\$17,300,000
❖ Corona	KDF Communities, LLC	Casa de la Villa Apartments	74	75	\$13,650,000
❖ Corona	Steadfast Properties	River Run Senior Apartments - Mello Roos*			\$4,379,803
❖ Corona	Steadfast River Run, LP	River Run Senior Apartments	356	360	\$20,150,000
❖ Desert Hot Springs	Highland Property Development LLC	Casa del Sol Apartments	106	108	\$3,885,000
❖ Desert Hot Springs	Highland Property Development LLC	Casa West Apartments	48	48	\$3,885,000
❖ Indio	Equity Directions Inc.	Victoria Palm Villas	420	420	\$40,000,000
❖ Indio	Indio Summerfield, LP	Summer Field Apartments	263	268	\$14,900,000
❖ Indio	Steadfast Properties	Cielo Vista Apartments	110	112	\$5,409,000
❖ Indio	Steadfast Properties & Development, Inc	Christiansen Apartments	142	144	\$5,140,000
❖ Indio	Urban Housing Communities LLC	Horizons at Indio	79	80	\$8,500,000
❖ Indio	Urban Housing Communities LLC	Horizons at Indio*			\$6,500,000
❖ Mecca	WNC CPP, LLC	Thunderbird Apartments	53	54	\$2,600,000
❖ Moreno Valley	MacFarlane Costa Housing Partners (aka Simpson Housing Solutions, LLC)	Oakwood Apartments	239	241	\$21,000,000
❖ Moreno Valley	MacFarlane Costa Housing Partners (aka Simpson Housing Solutions, LLC)	Oakwood Apartments*			\$2,000,000
❖ Moreno Valley	Steadfast Properties Development, Inc.	Sienna Pointe	225	375	\$13,980,000
❖ Palm Springs	Seminole Gardens Preservation Limited Partnership	Seminole Gardens Apartments	59	60	\$3,385,000
❖ Palm Springs	Steadfast Pacific Palms Apartments, LP	Pacific Palms Apartments	137	139	\$5,535,000
❖ Perris	WNC CPP, LLC	San Jacinto Vista	48	48	\$1,300,000
❖ Riverside	Brandon Place, Ltd., c/o KDF Communities, LLC	Brandon Place Apartments	196	197	\$6,070,000
❖ Riverside	KDF Communities, LLC	Breezewood Apartments	155	156	\$9,835,000
❖ Riverside	So. Cal. Housing	Mission Pointe @ Riverside	63	64	\$5,900,000
❖ Riverside	Terrace Management, LLC	Phoenix Gardens Apartments	88	89	\$3,550,000
❖ Riverside	Victoria Heights Ltd.	Lincoln Apartments	148	150	\$5,425,000
❖ Riverside	Workforce/Portrait Preservation Partners LLC	J.E. Wall Victoria Manor	111	112	\$5,650,000
❖ San Jacinto	LINC Housing Corporation	Terracina Apartments	54	55	\$3,500,000
❖ Temecula	Corporation for Better Housing	Riverbank Village	65	66	\$3,200,000

Industrial Development Bonds (IDBs)			\$18,700,000
▶ Mira Loma (Unincorporated)	LeVecke LLC	LeVecke LLC	\$4,000,000
▶ Moreno Valley	Supreme Truck Bodies of California	Supreme Truck Bodies of California Inc.	\$3,200,000
▶ Riverside	O.R.A. Real Estate, LLC	O.R.A. Real Estate, LLC	\$5,000,000
▶ Riverside	Sunclipse, Inc.	Sunclipse - Riverside	\$4,000,000
▶ Riverside	Tri-H Investors	Tri-H Investors	\$2,500,000
Native American			\$145,500,000
▶ Indio	East Valley Tourist Development Authority	Fantasy Springs Resort	\$145,500,000
PRIVATE ACTIVITY PROGRAMS TOTAL			4,889 5,520 \$989,610,066

*Refinanced or subordinate bond.

Note: Certain bond amounts shown may be approximated.

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The two Institute credentials include:

The California Credentialed County Supervisor for elected county supervisors.



The California Credentialed County Senior Executive for senior executives: CAO/CEO, deputy or assistant CAO/CEO, elected and appointed department heads, and other senior county staff.



The credentials provide visible recognition of a personal commitment to continuing education.

Requirements

Each credential requires completion of 30 credits: 15 credits are from the core courses (100 level courses); 15 are from elective courses (300 level courses). Most Institute courses are three credits and represent six hours of class time.

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The Institute:

CSAC Institute offers a wide range of professional courses designed specifically for county supervisors and senior executives. Each course is built on a foundation of leadership competencies and



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Courses offer practical approaches and "take home" value in a class setting which encourages interaction with peers and shared learning.

- ◆ Each course is designed to help participants:
- ◆ Ask better questions to get the information to understand issues and make better decisions
- ◆ Give better answers to questions and to more clearly interpret county government and policy issues to constituents, the community, employees
- ◆ Expand capacity of individuals; the workforce and the community to be able to do ordinary things extraordinarily well
- ◆ Strengthen leadership practices and knowledge capacity throughout the county organization

Enrollment

The Institute offers a discount registration fee for individuals who enroll in a credential program. However enrollment in a credential is not required to take any Institute course.

Participants may take courses individually and later transfer all credits earned towards their credential. The Institute may also grant credit for required courses that have been taken through a different organization or institution.

Registration for classes can be done anytime at the Institute website.

Registration Fees

The Institute provides a cost-effective learning resource for California Counties. The registration fee for county elected officials and employees is \$25/credit. CSAC corporate associates and affiliates also qualify for this rate.

The Institute offers a special Credential Package for \$600. This allows participants to enroll in up to 35 credits worth of courses; or about \$17/credit. To take advantage of this package, click on "credential package" when enrolling in the first class. Subsequent course enrollment will not require payment.

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Participants who complete their credential will receive a special pin, credential certificate, recognition at the CSAC annual meeting, and have their name posted on the Institute website.



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For current course schedules, descriptions, faculty, and enrollment please visit the Institute website at:

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2010 WINTER/SPRING COURSE SCHEDULE

JANUARY

- 381 **Creative Budget Solutions and Innovative Service Design**
Thursday, 14 January • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff
- 352 **Making an Impression: Media Interviewing and Presentation Skills**
Friday, 22 January • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

FEBRUARY

- 311 **Water in California – The Politics, Distribution and Future**
Thursday, 4 February • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff
- 112 **Getting Things Done: The Art of Working Towards Your Objectives**
Friday, 19 February • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff
- 151 **Financing California Counties**
Friday, 26 February • 10:00 – 3:30 • \$75 for counties
Oakland • 3 credits • For Board/Execs/Staff

MARCH

- 308 **Fiduciary Responsibility: Managing the County Treasury**
Thursday, 11 March • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff
- 153 **Labor Relations in Local Government**
Friday, 12 March • 10:00 – 3:30 • \$75 for counties
Oakland • 3 credits • For Board/Execs/Staff
- 362 **Communicating Directly with Your Public: Using New Media**
Friday, 26 March • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

APRIL

- 113 **Coalition Building: Creating Consensus**
Friday, 9 April • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff





COURSES

310 **County Health Care Systems – The Responsibility and Resources**

Thursday, 22 April • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

150 **Local Governance in California**

Friday, 23 April • 10:00 – 3:30 • \$75 for counties
Oakland • 3 credits • For Board/Execs/Staff

372 **To Do or Not To Do: Leadership in Decision Making**

Thursday, 29 April • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

MAY

361 **Effective Partnerships with County-Funded Community Based Organizations**

Thursday, 6 May • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

360 **Managing Conflict (even hostility) and Disagreement in Comfort**

Friday, 14 May • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

303 **County Mental Health Obligations, Services and Funding**

Thursday, 20 May • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

JUNE

307 **Realignment 101: How Did We Get It? Where Did It Go?**

FOLLOWING THE CSAC LEGISLATIVE CONFERENCE

Thursday-Friday, 3-4 June • Thur. 1:30 – 4:30;
Fri. 8:30 – 11:30 • \$75 for counties • Sacramento
3 credits • For Board/Execs

114 **Public Engagement: Involving the Community in Decision Making**

Thursday, 17 June • 10:00 – 3:30 • \$75 for counties
Sacramento • 3 credits • For Board/Execs/Staff

**For course information and registration visit
www.csacinstitute.org**

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