

**SUBMITTAL TO THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



FROM: Executive Office

SUBMITTAL DATE:
April 7, 2010

SUBJECT: Confirmation of net county cost (NCC) reductions to build the FY 10/11 recommended budget

RECOMMENDED MOTIONS: That the Board of Supervisors:

- 1) Receive and file a report summarizing budget impacts by department
- 2) Receive testimony from the Executive Office regarding County budget status, Prop 172 public safety sales tax, and SB90 state mandated programs
- 3) Ratify plans to reduce FY 10/11 discretionary general fund allocations (NCC) to public-safety by 5 percent and all other departments 20 percent, on average; or provide staff new direction upon which to submit the FY 10/11 recommended budget

BACKGROUND: On March 15, 29, and 30, the Board heard testimony from departments on impacts relating to proposed budget cuts for fiscal year 2010-11. From that testimony, the Executive Office has constructed a budget plan that mitigates impacts for various departments dependent upon critical needs and board priorities. The recommended budget is scheduled for Board adoption on June 8.

FINANCIAL DATA	Current F.Y. Total Cost:	\$ 0	In Current Year Budget:	N/A
	Current F.Y. Net County Cost:	\$ 0	Budget Adjustment:	N/A
	Annual Net County Cost:	\$ 0	For Fiscal Year:	

SOURCE OF FUNDS: N/A	Positions To Be Deleted Per A-30	<input type="checkbox"/>
	Requires 4/5 Vote	<input type="checkbox"/>

C.E.O. RECOMMENDATION:

APPROVE

BY: 

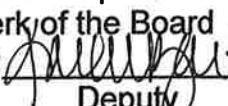
Bill Luna

County Executive Office Signature

MINUTES OF THE BOARD OF SUPERVISORS

On motion of Supervisor Stone, seconded by Supervisor Benoit and duly carried by unanimous vote, IT WAS ORDERED that the staff report is approved with changes; and, IT WAS FURTHER ORDERED, that the Budget hearing is continued to Tuesday, May 4, 2010 at 1:30 p.m.

Ayes: Buster, Tavaglione, Stone, Benoit and Ashley
 Nays: None
 Absent: None
 Date: April 13, 2010
 xc: E.O.

Kecia Harper-Ihem
 Clerk of the Board
 By: 
 Deputy

Prev. Agn. Ref.: _____ **District:** all **Agenda Number:** _____

ATTACHMENTS FILED
WITH THE CLERK OF THE BOARD

C

Dept's Recomm: Policy Consent Policy Consent Policy Consent



Budget Impact Summation

April 13, 2010

Department Testimony: 3/15/10, 3/29/10, 3/30/10

Schedule for FY 2011 Budget-Cut Impact Hearings
 Beginning Monday, March 15 and concluding Tuesday, April 13
 Time Allotments = 15min Day1, 30min Day2, 1hr Day3

	Day1 3/15/2010	Day2 3/29/2010	Day3 3/30/2010	Day4 4/13/2010
Executive Office	1:00 PM			If Needed
Agricultural Commissioner	1:30 PM			
Veterans Services	1:45 PM			
Cooperative Extension	2:00 PM			
Office on Aging	2:15 PM			
Parks	2:30 PM			
RCIT	2:45 PM			
BREAK	3:00 PM			
County Counsel	3:15 PM			
Registrar Of Voters	3:30 PM			
Purchasing	3:45 PM			
Community Action Partnership	4:15 PM			
Clerk of the Board	4:30 PM			
Assessor-Clerk Recorder		9:00 AM		
Auditor-Controller		9:30 AM		
Treasurer-Tax Collector		10:00 AM		
BREAK		10:30 AM		
TLMA		10:45 AM		
RCRMC		11:15 AM		
Mental Health		11:45 AM		
LUNCH		12:15 PM		
EDA		1:30 PM		
DPSS		2:00 PM		
BREAK		2:30 PM		
CHA		2:45 PM		
Dep Of Child Supt Svcs		3:15 PM		
Public Defender		3:45 PM		
Indigent Defense		4:15 PM		
Fire			9:00 AM	
OASIS ISF			10:00 AM	
Purchasing-Fleet ISF			10:15 AM	
Probation			10:30 AM	
EDA-Facilities ISF			11:30 AM	
Human Resources ISF			11:45 AM	
LUNCH			12:00 PM	
Sheriff			1:30 PM	
BREAK			2:30 PM	
District Attorney			2:45 PM	

Multi-year Outlook

	FY 10/11	FY 11/12	FY 12/13
Beginning fund balance	20,000,000	20,000,000	20,000,000
Discretionary revenue	592,154,437	607,980,653	625,807,307
Ongoing net county cost (NCC)	731,081,045	684,401,873	645,419,021
Enhanced operations	12,613,158		
Budget cuts	(72,276,263)	(40,313,928)	-
Budget deficit	(59,263,503)	(16,107,292)	388,286

REU balance	108,400,000	49,136,497	33,029,205	33,417,491
-	108,400,000	TRUE	FALSE	FALSE
REU Floor (% of revenue):	6%	35,529,266	36,478,839	37,548,438

Public Safety NCC cut	5.0%	3.0%	0.0%
Impact	(18,626,296)	(10,840,504)	-
All Other GF Departments	19.5%	14.5%	0.0%
Impact	(53,649,967)	(29,473,424)	-

Enhancement to Ops	Reference	Funded
Prop 172	\$ 15,192,975	
Smith Expansion	\$ 12,613,158	12,613,158
Fire Services	\$ 4,800,000	
MH Detention Svcs	\$ 2,900,000	
RCRMC Detention Hlth	\$ 1,382,183	
Animal Control	\$ 5,100,000	
Public Safety COLA's	\$ 8,738,112	
OASIS	\$ 977,363	
Probation	\$ 2,300,000	
Assessment Appeals	\$ 1,500,000	
	<u>55,503,791</u>	<u>12,613,158</u>

Interactive Worksheet With Main Known Budget Decision Points
For FY 10/11

TARGET \$ 72,919,553
ACTUAL \$ 72,276,263
(SHORTFALL) \$ (643,290)



Department Name	2011 Requested Budget	CEO Proposed			BOS Perspective			Per Department Head			Per Executive Office			Executive Office Analyst Comment			
		FY10/11 Start NCC	Target Cut%	Target Cut\$	Cut % Adjustment	Cut \$ Adjustment	Max Positions at Risk	172	COLAs	NEW REQUESTS	Maximum Acceptable Cut %	Maximum Acceptable Cut \$	Associated FTE's		Maximum Acceptable Cut %	Maximum Acceptable Cut \$	Associated FTE's
Section One: NON-Safety Cut Amounts Requested																	
Agricultural Commissioner	\$ 5,393,839	\$ 1,063,782	25%	\$ 265,946	11%	\$ 117,016	0				Dept Head and EO Concur	11%	\$ 117,016	-2	This 11% reduction will preserve the core pest prevention programs, including plant shipment inspections, which protect local produce and Riverside County's agricultural export industry. To cut the additional 14% (\$154,114) would result in another \$77,057 cut in State matching funds.		
Alternate Public Defender	\$ 3,619,476	\$ 3,619,476	25%	\$ 904,869	0%	\$ -	0				Dept Head and EO Concur	0.0%	\$ -	0	New department with contract as sole expense.		
Assessor-Clerk Recorder	\$ 41,148,253	\$ 9,242,400	25%	\$ 2,310,600	25%	\$ 2,310,600	-8		\$ -		Dept Head and EO Concur	25.0%	\$ 2,310,600	-8	CEO concurs with Department Head that his advance planning, sacrifice, and use of subfunds allows the department to be cut 25%; however, by reducing the cut to 16% will allow enhanced efforts in assessment appeals and property assessments: two critical functional areas.		
Auditor-Controller	\$ 7,358,963	\$ 6,468,383	25%	\$ 1,617,096	10%	\$ 646,838	-8				Dept Head and EO Concur at 5%, but increased cut to 10%.	4.3%	\$ 309,668	-8	The department is anticipating a revenue shortfall (\$650K) associated with reductions in property taxes and costs increases associated with the termination of furloughs (\$785K). The proposed 5% cut to NCC and the other impacts equate to a 15% reduction in spending within the Auditor's Office. The reduced cut will maintain critical accounting and auditing functions.		
CHA: Animal Control Services	\$ 17,047,665	\$ 12,101,190	25%	\$ 3,025,298	20%	\$ 2,420,238	-35		\$ -	10%	\$1,210,119	31	18%	\$ 2,178,214	-35	Advance planning and sacrifice will allow the department to reduce dependence on NCC in FY10/11 however, the department's ability to continue implementing HSUS audit recommendations will be significantly impacted.	
CHA: Environmental Health	\$ 23,834,088	\$ 615,885	25%	\$ 153,971	25%	\$ 153,971	0			12%	\$70,827	0	25%	\$ 153,971	0	Advance planning, sacrifice and the use of fund balance will allow the department to reduce NCC by 25% in FY10/11 while preserving core services.	
CHA: Public Health, CA Children's Services, Admin	\$ 88,275,540	\$ 22,632,501	25%	\$ 5,658,125	20%	\$ 4,526,500	-65			20%	\$4,439,737	33	25%	\$ 5,658,125	-65	CEO concurs with Department Head that advance planning and sacrifice allows the department to reduce dependence on NCC in FY 10/11 while preserving an acceptable level of service. However, reducing NCC more than 10% will necessitate a reduction in the number of days of services are provided at 4 clinics.	
Child Support Services Department	\$ 38,419,598	\$ 755,299	25%	\$ 188,825	26%	\$ 195,622	0				Dept Head and EO Concur	25.9%	\$ 195,622	0	CEO concurs with Department Head that his advance planning and willingness to use NCC only for the Indio facility lease allows the department to cut 26% in FY10/11 while preserving core services. The Department Head is willing to take a larger cut if the Indio staff are moved into a County-owned building.		
Clerk of the Board	\$ 8,254,211	\$ 4,713,614	25%	\$ 1,178,404	25%	\$ 1,178,404	0				Dept Head and EO Concur	25.0%	\$ 1,178,404	0	This outcome depends on additional revenue yet to be identified. The most likely source is CID funds. Should this revenue not be approved by the Board, the department will not hit the 25% target.		
Contribution: CAP	\$ 179,550	\$ 179,550	25%	\$ 44,888	25%	\$ 44,888	0				Dept Head and EO Concur	25.0%	\$ 44,888	0	Moderate, manageable impacts to services		
Contribution: Healthy Kids	\$ 2,137,500	\$ 2,137,500	25%	\$ 534,375	25%	\$ 534,375	0				Dept Head and EO Concur	25.0%	\$ 534,375	0	Moderate, manageable impacts to services		
Contribution: Homeless	\$ 3,210,972	\$ 3,210,972	25%	\$ 802,743	25%	\$ 802,743	0				Dept Head and EO Concur	25.0%	\$ 802,743	0	Moderate, manageable impacts to services		
Contribution: IHSS Pub Authority	\$ 910,815	\$ 910,815	25%	\$ 227,704	25%	\$ 227,704	0				Dept Head and EO Concur	25.0%	\$ 227,704	0	Moderate, manageable impacts to services		
Coop	\$ 489,430	\$ 662,369	25%	\$ 165,592	25%	\$ 165,592	-2				0%	\$0	0.00	25.0%	\$ 165,592	-2	CEO recommends implementing the 25% cut and directing Facilities Mgmt to quickly identify less expensive Indio office space for this small department.
County Counsel	\$ 4,848,883	\$ 4,593,844	25%	\$ 1,148,461	15%	\$ 689,077	-4				Dept Head and EO Concur at 10%, but cut increased to 15%.	10.0%	\$ 459,384	-4	This will reinstate funding for 4 of 5 attorneys and 1 of the 4 clerical positions lost by the 25% cut. The Executive Office should work with County Counsel and other departments to track the use and cost of outside counsel to determine if the cost of outside counsel exceeded the amount saved through the 10% reduction.		
DPSS	\$ 771,496,471	\$ 50,109,931	25%	\$ 12,527,483	18%	\$ 8,945,023	0				6%	\$3,645,023		17.9%	\$ 8,945,023	0	Funding shortfall could be offset by the potential extension of FMAP, funds set aside for CIP projects (\$5M) or the use of a portion of funds in DPSS and CalWORKS designation (\$15.1M) to meet match requirements in mandated, categorical and other aid programs.
EDA: Edward Dean Museum	\$ 333,991	\$ 180,000	25%	\$ 45,000	25%	\$ 45,000	0				Dept Head and EO Concur	25.0%	\$ 45,000	0	CEO concurs with Department Head that alternate revenue sources will be pursued to maintain museum operations.		
EDA: Emergency Deferred Maintenance	\$ 1,500,000	\$ 1,500,000	25%	\$ 375,000	25%	\$ 375,000	0				Dept Head and EO Concur	25.0%	\$ 375,000	0	Department Head's understanding is Deferred Maintenance was divided into Emergency Deferred Maintenance and regular Deferred Maintenance; the latter is handled on a case-by-case basis and funded through separate sources. The Department Head concurs with the 25 percent reduction in NCC for Emergency Deferred Maintenance.		
EO: Leg Admin Support	\$ 1,550,716	\$ 2,000,954	25%	\$ 500,239	25%	\$ 500,239	0				Dept Head and EO Concur	25.0%	\$ 500,239	0	Recent history indicates that the need for outside legal support is dramatically down. This allows the department to cut NCC by the full 25%. Should unexpected lawsuits arise, new support will be needed.		
Executive Office	\$ 3,992,323	\$ 3,431,097	25%	\$ 857,774	25%	\$ 857,774	-2				Dept Head and EO Concur	25.0%	\$ 857,774	-2	Additional revenue coupled with a couple of position cuts among management/professional classes allows this department to hit the maximum target while preserving core services.		
Indigent Defense	\$ 11,773,201	\$ 12,665,396	25%	\$ 3,166,349	8%	\$ 1,012,000	0				Dept Head and EO Concur	8.0%	\$ 1,012,000		Moderate, manageable impacts to services		
Mental Health	\$ 198,876,243	\$ 16,148,989	25%	\$ 4,037,247	20%	\$ 3,229,798	0		\$ -		Dept Head and EO Concur at 16%, but cut increased to 20%.	16%	\$ 2,583,838	0	CEO concurs with Department Head that advance planning and sacrifice allows the department to reduce NCC by 16% in FY10/11 while minimizing impact to core services.		
NPDES	\$ 1,971,249	\$ 2,457,248	25%	\$ 614,312	25%	\$ 614,312	0				Dept Head and EO Concur	25%	\$ 614,312	0	CEO concurs with departments strategy to maintain core services through the reorganization of duties, reallocation of costs and project phasing.		

Interactive Worksheet With Main Known Budget Decision Points
For FY 10/11

Department Name	CEO Proposed					BOS Perspective					Per Department Head			Per Executive Office			Executive Office Analyst Comment
	2011 Requested Budget	FY10/11 Start NCC	Target Cut%	Target Cut\$	Cut % Adjustment	Cut \$ Adjustment	Max Positions at Risk	172	COLAs	NEW REQUESTS	Maximum Acceptable Cut %	Maximum Acceptable Cut \$	Associated FTE's	Maximum Acceptable Cut %	Maximum Acceptable Cut \$	Associated FTE's	
OASIS	\$ 10,345,864	\$ -	0%	NEW	0%	\$ -	-14			\$ -				NEW	\$ -	-14	These cuts were discussed with the OASIS Governance Committee (OGC), comprised of the Assistant CEO, County Finance Director, OASIS Director, County Auditor-Controller, Human Resources Director, and Purchasing Director. The members of the OGC agreed cuts this deep into the core operations of the county's mission critical financial systems are unacceptable. Factoring in three vacancies and two planned retirements, OASIS would require \$977,363 to maintain 9 core filled positions.
Office on Aging	\$ 11,657,780	\$ 1,388,471	25%	\$ 347,118	25%	\$ 347,118	-4							25%	\$ 347,118	-4	CEO concurs with Department Head that 25% cut in FY 10/11 will impact the level of required services. The department will monitor their budget closely to minimize the impact on client services.
Parks	\$ 32,951,724	\$ 609,305	25%	\$ 152,326	25%	\$ 152,326	-3							25.0%	\$ 152,326	-3	CEO concurs with Department Head that reprioritizing staff to different cost centers and unfunding one staff analyst will still allow the department to maintain core services.
Property Tax Project (CREST)	\$ 2,436,716	\$ 2,436,716	25%	\$ 609,179	14%	\$ 340,000	0							14.0%	\$ 340,000	0	The importance of property-tax project was emphasized by the Auditor-Controller, the Assessor-Clerk Recorder, and the Treasurer-Tax Collector. The project group relocated this year, eliminating lease expenses. That exact cost has been reduced from their allocation. The recommended NCC reduction has no impact on the continuing efforts made by this project group.
PSEC	\$ 4,348,715	\$ 4,348,715	25%	\$ 1,087,179	25%	\$ 1,087,179	0							25.0%	\$ 1,087,179	0	In this the last year of GF support for PSEC operations, IT retained earnings can cover the 25% NCC cut.
Public Defender	\$ 26,854,738	\$ 35,406,317	5%	\$ 1,770,316	7%	\$ 2,478,442	-26				3%	\$1,062,190	-26	5.0%	\$ 1,770,316	-26	Any layoffs made will cause the Public Defender to delay taking cases to trial adversely impacting the entire criminal justice system and specifically the DA and Sheriff. A 3% cut eliminates paralegals, investigative techs, legal support assistants and IT staff but preserves attorney positions. The CEO concurs with the Public Defender that this could prove costly but is less likely to create an overload situation than the loss of attorney positions.
Purchasing	\$ 1,840,373	\$ 1,498,438	25%	\$ 374,610	25%	\$ 374,610	-4							25.0%	\$ 374,610	-4	CEO concurs with Department Head that his advance planning and sacrifice allows the department to cut 25% in FY10/11 while preserving core services.
RCIT CIO Subsidy	\$ 969,594	\$ 969,594	25%	\$ 242,399	25%	\$ 242,399	0							25.0%	\$ 242,399	0	CEO concurs with Department Head that his advance planning and sacrifice allows the department to cut 25% in FY10/11 while preserving core services.
RCRMC: Detention Health	\$ 12,645,238	\$ 16,860,317	25%	\$ 4,215,079	20%	\$ 3,372,063	0			\$ -				0.0%	\$ -	0	Recommend no reduction to NCC contribution. Consider including in Sheriff's budget as this is a cost related to public safety.
RCRMC: Hospital	\$ 407,029,022	\$ 19,680,000	25%	\$ 4,920,000	49%	\$ 9,680,000	0							49.2%	\$ 9,680,000	0	CEO concurs with Department Head that advance planning and sacrifice allows the department to cut 25% in FY10/11 while preserving core services.
RCRMC: Medically Indigent Services Program	\$ 12,843,402	\$ 3,805,855	25%	\$ 951,464	10%	\$ 380,586	0				0%	\$0	0	25.0%	\$ 951,464	0	Department to explore a reduction in established eligibility standards and benefits, looking at surrounding jurisdictions.
Registrar of Voters	\$ 8,201,800	\$ 2,661,837	25%	\$ 665,459	20%	\$ 532,367	0							18.0%	\$ 479,131	0	CEO concurs with Department Head that his advance planning and sacrifice allows the department to cut 18% in FY10/11. Funding for spanish language program necessary to comply with Dept. of Justice MOU.
TLMA: Airport Land Use Commission (ALUC)	\$ 450,654	\$ 350,654	25%	\$ 87,664	25%	\$ 87,664	0							0.0%	\$ -	0	The TLMA Admin is choosing to take \$87,664 from general fund dollars designated for another department within the agency to offset the 25% loss. TLMA Admin is also in discussions with EDA to find a potential funding source for a portion of the loss. If any additional funding is found, funding will be restored to the other department. This will not have an additional impact on the general fund.
TLMA: Code Enforcement	\$ 14,396,445	\$ 15,751,931	25%	\$ 3,937,983	20%	\$ 3,150,386	-2							16.1%	\$ 2,534,846	-2	It is anticipated that the department will be receiving additional funding for the Community Improvement Program. The NCC was adjusted to reflect the additional funding.
TLMA: Environmental Programs (EPD)	\$ 2,235,355	\$ 1,173,262	25%	\$ 293,316	25%	\$ 293,316	-2							25.0%	\$ 293,316	-2	The department accepted the 25% cut, with caution that service levels will be reduced. There will not be any layoffs as the personnel in these two positions have taken other employment outside the department.
TLMA: Geographic Information Systems (GIS)	\$ 1,588,000	\$ 200,000	25%	\$ 50,000	0%	\$ -	0							0.0%	\$ -	0	This is a short term obligation with a budget that has varied over fiscal years. This funding will be used to prepare for the redistricting efforts mandated by law. This amount was negotiated between the Executive Office and TLMA Admin.
TLMA: Planning	\$ 8,291,164	\$ 3,610,045	25%	\$ 902,511	25%	\$ 902,511	-11				18%	\$649,808		25.0%	\$ 902,511	-11	The department does not agree with the 25% budget cut. It is recommended that the department defer projects pending additional funding. The review of productive hourly rates should a part of the process of seeking additional funding.
TLMA: Transportation Pilot Litter Program	\$ 256,500	\$ 256,500	25%	\$ 64,125	25%	\$ 64,125	0							25.0%	\$ 64,125	0	The department as agreed to a 25% cut. There will be a reduction in the level of service as the department can no longer subsidize the program using non-general fund dollars due to the uncertainty of actions by the state with respect to public works funding. There will be no layoffs due to this reduction.
Treasurer-Tax Collector	\$ 14,627,686	\$ 2,138,054	25%	\$ 534,514	25%	\$ 534,514	-2							25.0%	\$ 534,514	-2	CEO concurs with Department Head that his advance planning and sacrifice allows the department to cut 25% in FY10/11 while preserving core services.
Veterans Services	\$ 864,712	\$ 752,950	25%	\$ 188,238	5%	\$ 37,648	0							5%	\$ 37,648	0	CEO concurs with the Department that any reduction greater than 5% will reduce personnel to a level that will severely impact the department's services, result in closure of Hemet Office, and significantly reduce future funding.
OTHER - Not subject to cuts	N/A	\$ 79,854,974	N/A	\$ -	0%	\$ -	0							0.0%	\$ -	0	Generally, legalities do not allow cuts here.
NON-SAFETY SUBTOTAL		\$ 355,155,130	17.4%	\$ 61,743,778	19.5%	\$ 53,649,967	-192	\$0	\$0	\$0							

Section Two: Safety Cut Amounts Requested

District Attorney	NONE SUBMITTED	\$ 65,531,823	3%	\$ 1,965,955	5%	\$ 3,276,591	0	\$ -	\$ -				EO interpretation of Department Head presentation.	3.00%	\$ 1,965,955	0	During the Budget Workshop the DA indicated that they can live with the 3% cut. No additional detail was provided as to the methodology or FTE's.
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Interactive Worksheet With Main Known Budget Decision Points
For FY 10/11

Department Name	2011 Requested Budget	CEO Proposed				BOS Perspective				Per Department Head			Per Executive Office			Executive Office Analyst Comment	
		FY10/11 Start NCC	Target Cut%	Target Cut\$	Cut % Adjustment	Cut \$ Adjustment	Max Positions at Risk	172	COLAs	NEW REQUESTS	Maximum Acceptable Cut %	Maximum Acceptable Cut \$	Associated FTE's	Maximum Acceptable Cut %	Maximum Acceptable Cut \$		Associated FTE's
Fire Department	\$ 173,528,730	\$ 42,507,246	3%	\$ 1,275,217	5%	\$ 2,125,362	-16	\$ -		\$ -	Dept Head and EO Concur	5.88%	\$ 2,500,000	-16	At the recommended level with a 5.88% cut Fire still has unfunded issues in the amount of \$4,662,737. This includes Fire Tax loss, Prop 172, Contract increase, Furlough end/Merit increases and Narrowbinding Federal mandate. The Fire Chief believes he can deal with the closure of 2 fire stations. The result at the 10% level would be to close a total of 8 fire stations with a loss of 64 CAL FIRE firefighter positions.		
Probation	\$ 79,085,552	\$ 33,052,979	3%	\$ 991,589	5%	\$ 1,652,649	-60	\$ -		\$ -	No cuts	50	-60	10.70%	\$ 3,535,298	-60	CEO recommends accepting the Chief's willingness to hold currently vacant positions unfilled as the first priority for the department's budget reduction.
Sheriff	\$ 536,526,220	\$ 231,433,867	3%	\$ 6,943,016	5%	\$ 11,571,693	-69	\$ -		\$ -	Dept Head and EO Concur	3.00%	\$ 6,943,106	-69	The Sheriff believes this staff reduction can be absorbed through attrition. The Smith expansion will remain on track. Unincorporated patrol staffing will drop. There will be some addition impact to Sheriff from other department reductions (DHS, MHS, Risk Mgt etc).		
SAFETY SUBTOTAL		\$ 372,525,915	3%	\$ 11,175,777	5%	\$ 18,626,296	-145	\$ 0	\$ 0	\$ 0							
GRAND TOTAL		\$ 727,681,045	11.3%	\$ 72,919,553	11.2%	\$ 72,276,263	-337	\$ -	\$ -	\$ -							

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SAFETY

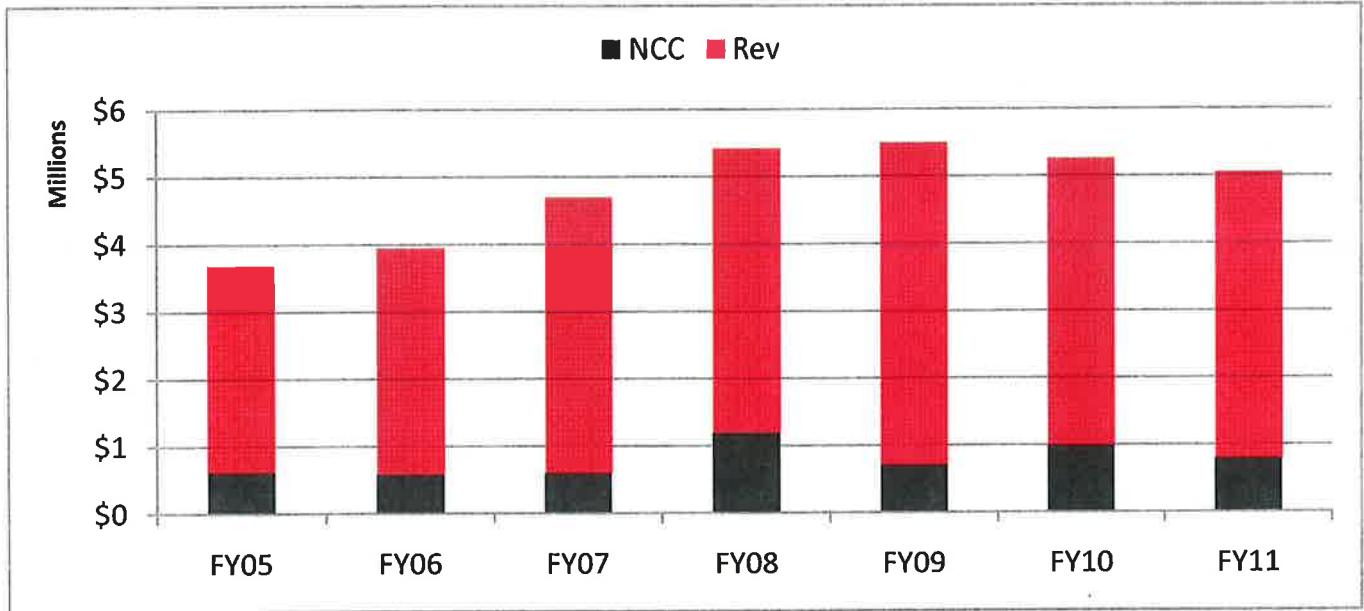
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AGRICULTURAL COMMISSIONER

Agricultural Commissioner

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 5,251,683	\$ 1,063,782	\$ 106,378	\$ 265,946	55	6

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Pest Prevention	\$ 154,114	4	Underfunded inspection programs will be scaled back. Impact: marketability of local commodities compromised if invasive species attack crops. Less available staff for quarantines and sampling. Maintenance Of Effort funding reduced by approximately 50%.
2 Consumer Protection	\$ 32,538	1	Ag/Urban interface conflicts, delayed response to complaints. Collaboration with other allied agencies compromised. Diminished consumer confidence.

Agricultural Commissioner (continued)

3 Administration	\$ 79,294	1	Loss of in-house IT expertise and oversight. Curtailed administration of state-mandated crop report and reprioritized assignments for administration and other unfunded reporting requirements.
<u>\$ 265,946</u>			

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

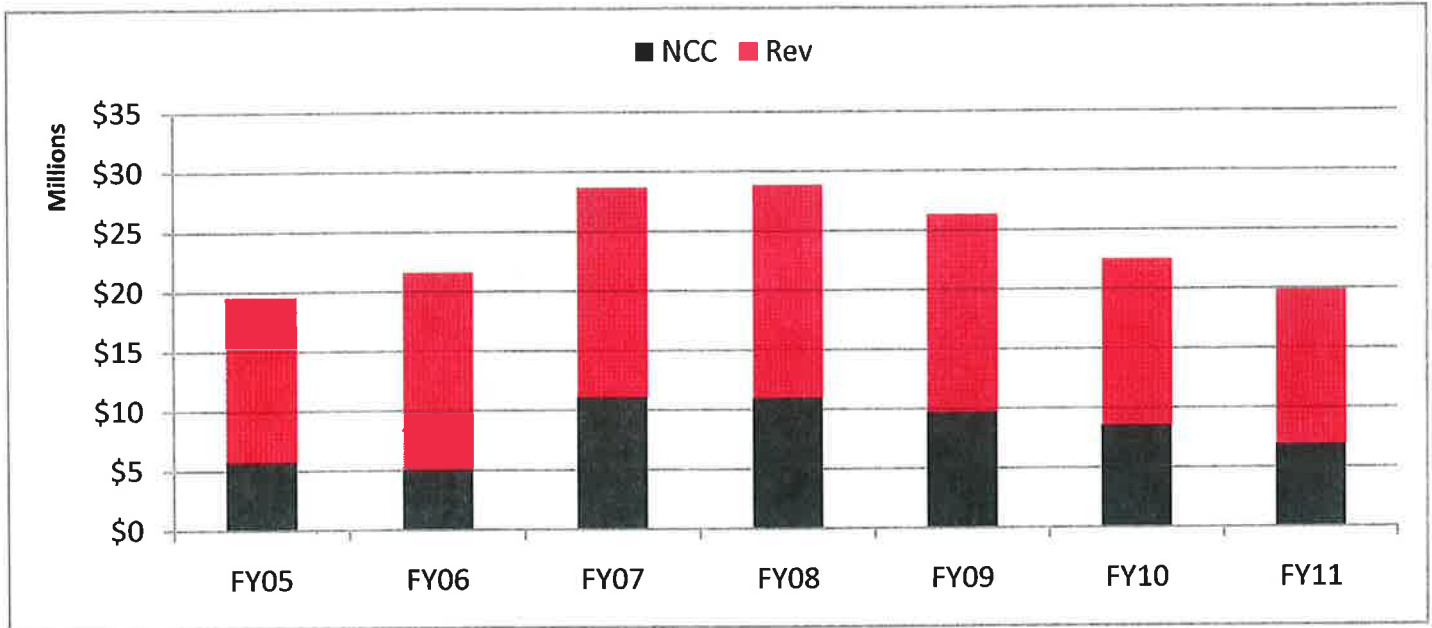
- 1-3 Concur with department's impacts 1, 2 and 3 and budget adjustments to come within targeted reductions.

ASSESSOR-CLERK RECORDER

Assessor's Office

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 22,492,740	\$ 9,242,400	\$ 924,240	\$ 2,310,600	207	8

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
--------------	---------	-----------	------------------

In order to retain existing appraisal personnel and focus on core functions only, the Assessor has cut non-appraisal positions (that includes 8 layoffs), and has reduced IT services & supplies and other professional services. As a result of having lost 15 appraisal personnel in 2009, and because of the increased workload in RFR's & Assessment Appeals, without funding for additional appraisal staff, the County of Riverside is at risk of the following:

Program Name	Amount	Staffing	Service Impacted
1 Assessment Appeals	\$ 477,000	6	The assessment appeals process will be drawn out, putting the county as risk of missing the appeal window, which would require the Assessor to value a property at the constituents assessed value. The roll value at risk is \$15 billion dollars, or \$165 million tax dollars.
2 Public notices	\$ 190,000	1	Value Notices, that are required to be sent to all property owners who have a change in value from the previous year, are being funded through PTAP, a one-time funding resource.

AUDITOR-CONTROLLER

3 Assessor Supervision	\$ 140,000	1	Line staff will operate without direct supervision in the desert area.
	<u>\$ 807,000</u>		

Executive Office Comment

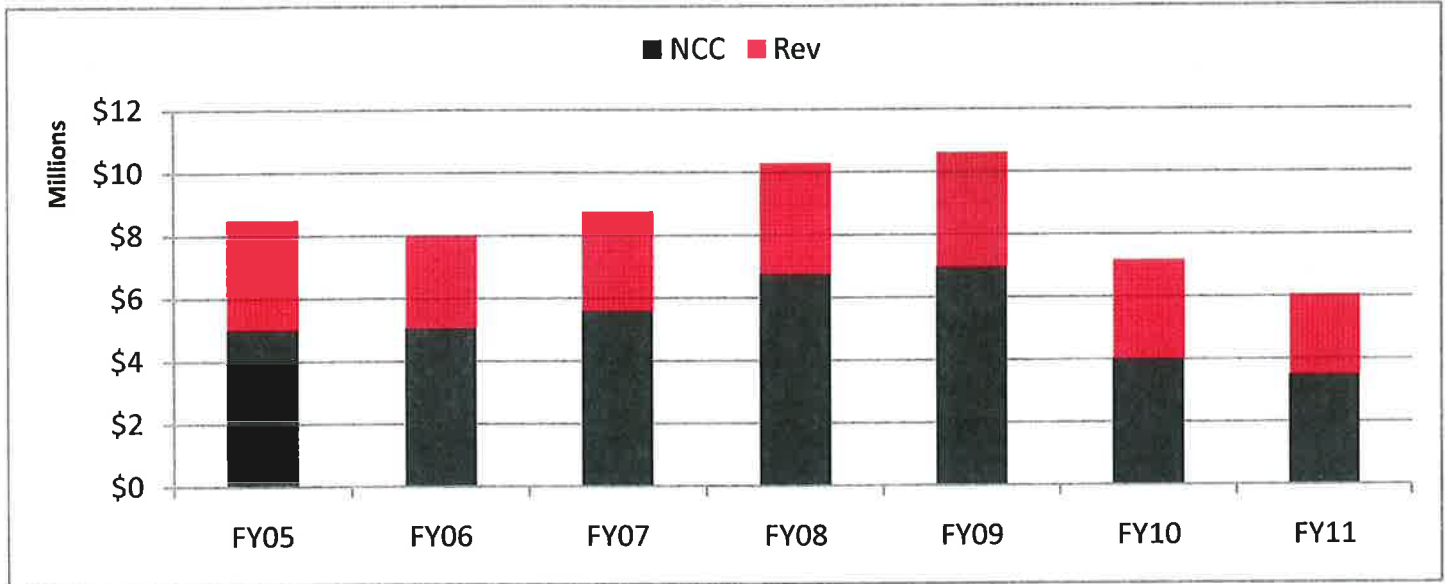
Executive Office Comment on Programs (by Department's Analyst)

This Assessor's Office provides essential county services. This office has been drawing down funds held in reserve to mitigate reductions in general fund support over the past two years. These funds are limited and when exhausted, the end of next year, the Assessor's Office will be hard pressed to absorb additional NCC cuts without closing service centers across the county. Although the department can provide an acceptable level of service with it's proposed cut this year, without added appraisal support, there is increased risk of losing assessment roll value and County tax dollars.

Auditor-Controller

	Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
Operations	\$ 7,163,458	\$ 4,679,471	\$ 467,947	\$ 1,169,868	69	13
Internal Audits	\$ 1,684,003	\$ 1,788,912	\$ 178,891	\$ 447,228	16	5

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1. County Accounts Payable	\$ 285,527	4	Review and approval of all county payments will be affected, doubling the time required to process and approve vendor warrants, which will now take up to 4 days. Early payment discounts could be lost. Year-end vendor 1099 reporting could be delayed. The department will discontinue processing overnight warrant requests and raise internal review parameters of warrants, putting the county at risk of making erroneous or inaccurate vendor payments.
2. Property Tax functions	\$ 371,050	4	Delays will occur in processing tax refunds and roll changes. The implementation of legislative changes to the apportionment process could be slowed.
3. Internal Auditing	\$ 447,228	4	Internal auditing will be minimized, putting the county at risk of not achieving its Board-approved objectives. The Auditor will lose ability to highlight organizational problems and recommend solutions that enforce operational efficiency, fraud avoidance, accurate reporting, the safe guarding of assets, and compliance with state law.
4. Countywide Cash Mgmt	\$ 203,623	2	

Monitoring general fund cash flow, reconciling cash balances to the county treasury, and reporting of the county's cash position will be completed less frequently. Inputting budget adjustments and processing internal journal vouchers into the financial system will be delayed as will countywide accounting meetings, which will have to be held quarterly instead of monthly.

5. Countywide Asset Mgmt

 \$ 79,703 1

County departments will be forced to input asset data into the financial system not reviewed and unaudited by trained ACO staff. Inaccurate asset reporting, including depreciation and the capitalization of building improvements, could produce misstatements in the county's official financial reporting documents.

6. ACO office support

 \$ 83,964 1

Internal support services will be impacted. Delays in support activities: handling customer inquiries, processing mail, distributing internal documents, and the distribution of office supplies, will fall on remaining staff. Inevitably, operational efficiency across the department will be reduced.

7. County Financial Reporting

 \$ 146,001 1

Timeliness of financial reporting will suffer. Specifically, countywide financial reporting, countywide training on general accounting standards, maintenance and upkeep of the county's chart of accounts, and the maintenance of the ACO's financial reporting tool (Simpler), will be delayed.

8. County Budget

 \$ 89,488 1

Modifications and updates to budgeted appropriations, authorized through the form-11 process and appropriation transfer request, will be delayed.

9. Policies and Procedures

 \$ 85,965 1

The production, upkeep, and distribution on standard accounting practice manuals will be delayed.

10. Other

 \$ 476,454 0

Expenditures for professional services as well as supplies will be impacted.

\$ 2,269,003

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

Proposed cuts will reduce funding to a department almost entirely reliant on NCC contributions. General fund support will effectively be reduced to the level provided ten years ago, at a time when the county is processing more accounting activities than ever before. Implementation of the proposed cut will not force the department to violate any mandated levels of service.

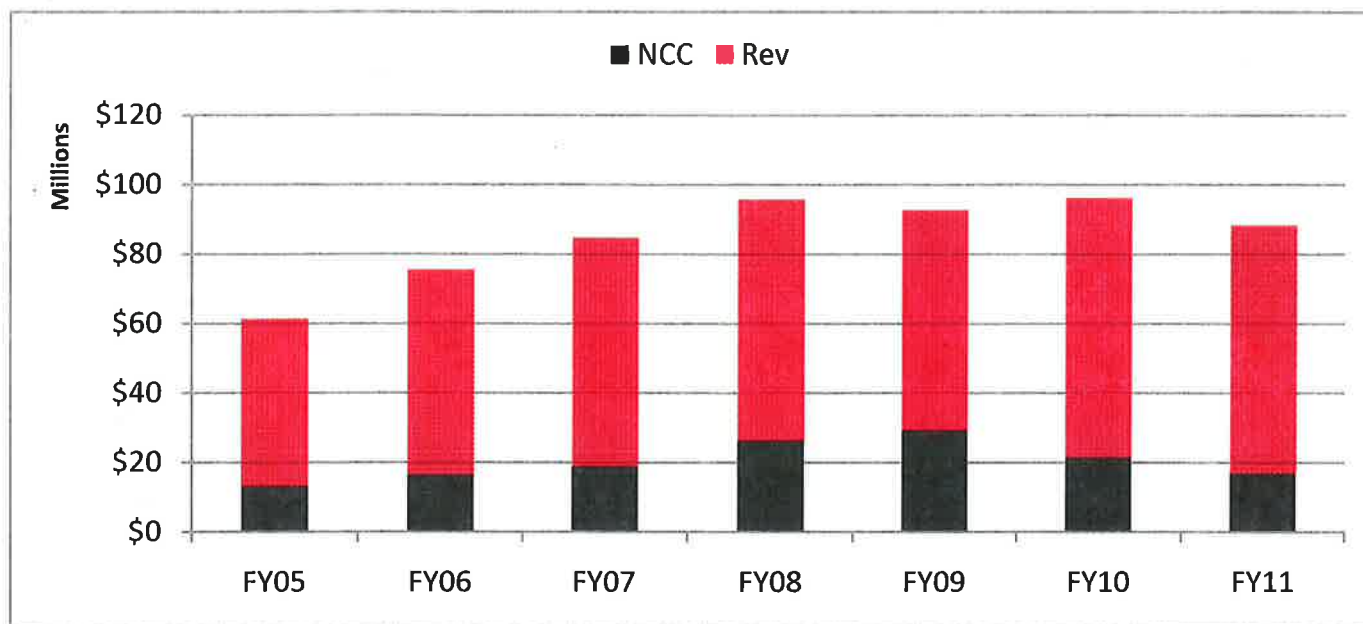
(CHA)

COMMUNITY HEALTH SERVICES

Community Health Agency

	Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
PH	\$ 88,708,504	\$ 14,690,977	\$ 1,469,098	\$ 3,672,744	721	45
CCS	\$ 19,897,644	\$ 7,941,524	\$ 794,152	\$ 1,985,381	135	16
Admin	\$ 23,124,310	\$ -	\$ -	\$ -	171	4
	\$ 131,730,458	\$ 22,632,501	\$ 2,263,250	\$ 5,658,125	1027	65

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Clinic Services - Jurupa, Corona, Banning & Hemet	\$ 1,117,194	31	Clinic hours reduced from 40 hours to 24 per week resulting in fewer appointments.
1a Clinic Services - Jurupa, Corona, Banning & Hemet	\$ 101,194	2	Reduced clinic hours will require fewer staff to bill patients, provide custodial services, etc. Costs for supplies will also be lower.
2 Public Health Immunizations and Disease Control	\$ 1,925,158	3	Immunizations will be consolidated and provided at the 10 family care centers. Walk in access will be Mon - Fri. Investigations for food-borne illness, communicable disease and TB outbreaks will take longer to complete.
3 California Children's Services	\$ 1,762,773	16	Elimination of one team will create backlogs and delay authorization for and access to medical treatment.

4	Public Health Medical Services Staffing	\$ 853,000	9	Medical care nursing model and support staff will be restructured to reduce costs. Retirements will contribute to a reduction in management and administration costs.
5	CHA Administration	\$ 269,963	4	Due to decreased demand for services from internal departments, facility functions will be reduced delaying services.
6	CHA Administration	\$ 260,792	0	Agency anticipates that savings will be generated due to unfilled vacant positions and early retirements.

Executive Office Comment

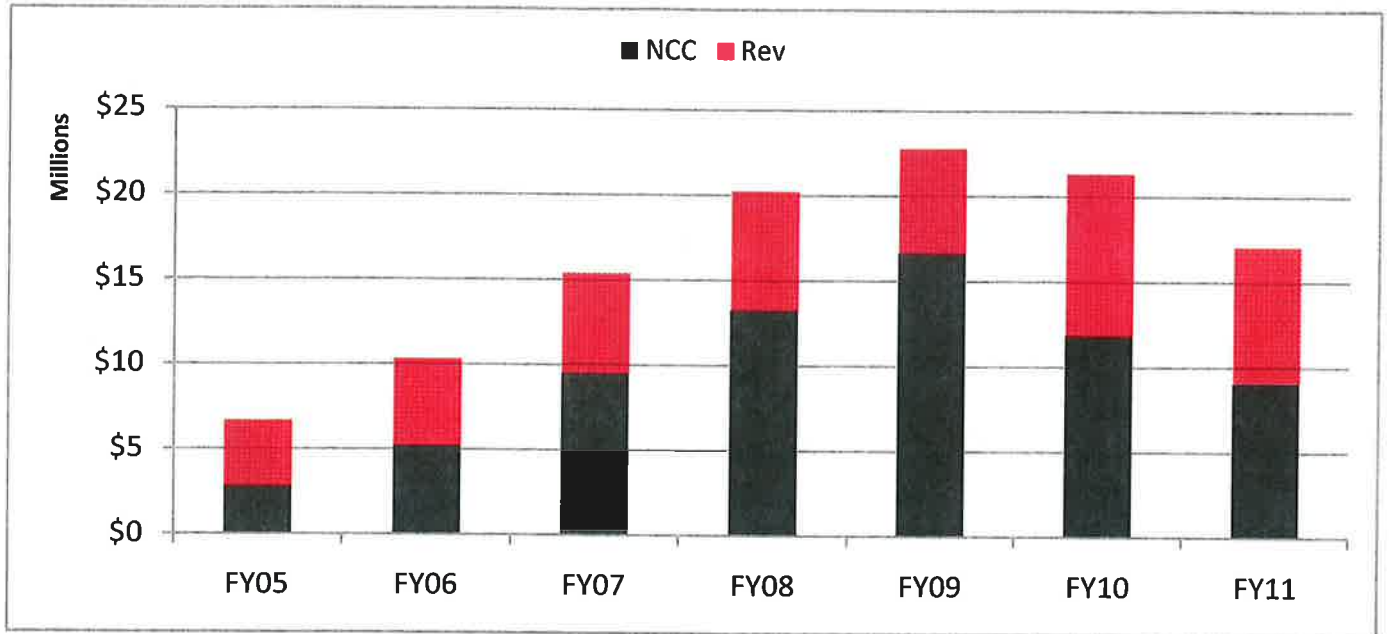
Executive Office Comment on Programs (by Department's Analyst)

- 1 Reducing clinic services and hours will require a Beilenson hearing.
- 1a Services provided by agency staff directly related to a reduction in clinic services and hours.
- 2 Minor impact as services will continue to be provided at clinics.
Although administration is impacted, no impact to direct services to children. Beilenson hearing is not
- 3 required for this change.
- 4 This restructuring of staff will allow clinics to provide certain services at a lower cost.
As internal departments reduce their need for services, agency administration will lower the number of
- 5 staff to meet the decreased demand.
- 6 As internal departments reduce their need for services, agency administration will lower the number of
6 staff to meet the decreased demand.

Animal Control Services

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 22,221,733	\$ 12,101,190	\$ 1,210,119	\$ 3,025,297	200	49

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Animal Control Services	\$ 902,618	14	Reduction to animal control services in unincorporated areas.
2 Mobile Spay/Neuter	\$ 346,162	4	Elimination of award-winning healthy pet zones program, spay and neuter outreach. Potential increase in shelter intakes resulting in higher population and euthanasia rates.
3 Canvassing Program	\$ 250,596	5	Decrease in licensing compliance, staff not available to target problem communities.
4 Animal Sterilization Assistance Program	\$ 234,858	2	Eliminates county funding used to offset the costs for spay and neuter procedures.
5 Adoption Program	\$ 570,379	10	Adoptions will be handled by technicians and volunteers rather than expert staff. More likelihood that animals will be returned and increased euthanasia of adoptable animals.

6	Animal Behavior & Shelter Life Enrichment Program	\$ 232,990	3	Elimination of shelter and post adoption programs may decrease adoptions and increasing euthanasia for treatable
7	Closure of Banning Animal Shelter	\$ 382,598	7	Animals will be transported to another facility, increasing the distance for staff and for owners retrieving pets.
8	Administration Services	\$ 497,233	4	Reduction of management and staff commensurate with overall staff reduction.
9	New and expanded animal shelters			New and expanded clinics are scheduled to be completed prior to FY 10/11. The additional on-going annual county contribution to operate these shelters is estimated to be \$5.1 million.

Executive Office Comment

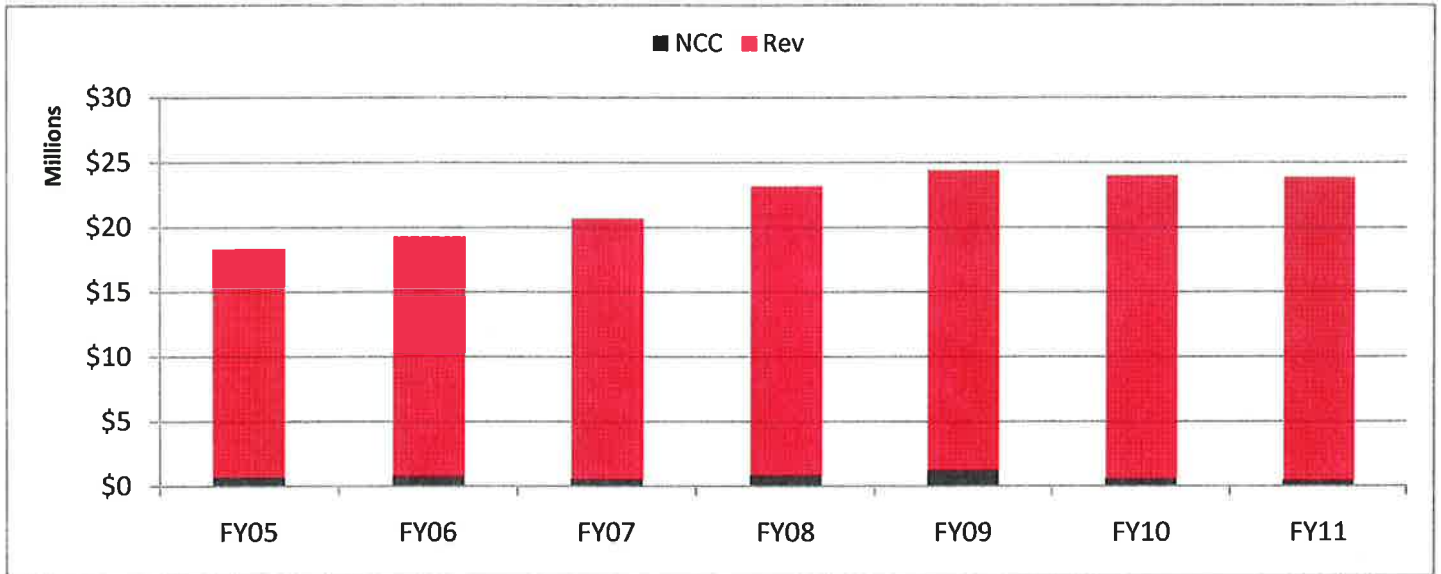
Executive Office Comment on Programs (by Department's Analyst)

- 1 - 8 The majority of these programs were implemented as a result of the 2004 Human Society of the United States consultation report. A reduction in county funding will result in curtailment or elimination of programs until such time as other revenue sources may be identified.
- 9 With the completion of these facilities additional county funds will be necessary for the additional cost associated with the new and expanded shelters.

Environmental Health

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 24,026,108	\$ 615,855	\$ 61,588	\$ 153,971	175	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Hazardous Materials Response	\$ 83,144	0	Fewer on-call staff will be available to respond to after hours hazardous materials emergencies.
2 Vector Control	\$ 70,827	0	Elimination of proactive vector control activities in the eastern county. Reduction of proactive surveillance for plague, lyme disease, and hantavirus countywide. Public health risk for disease transmission causing illness and potential death.

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

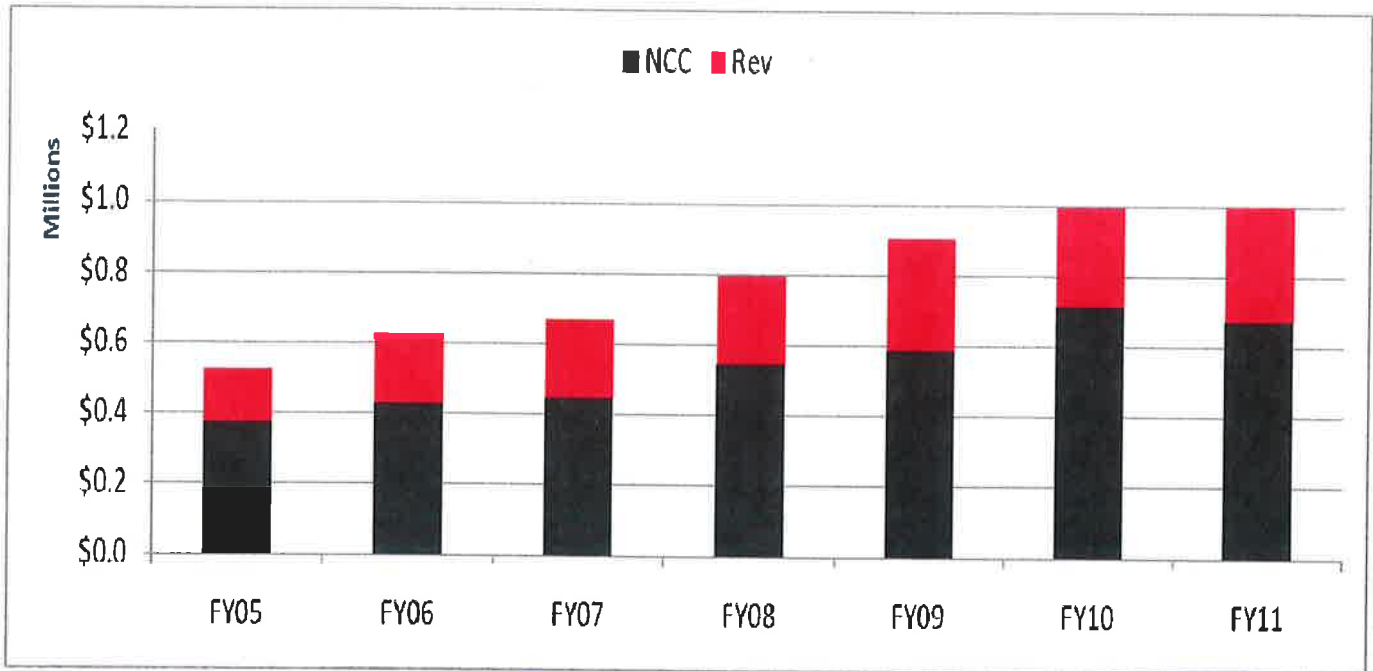
- 1 Increased response time countywide to after hours calls.
- 2 Concur that proactive activities will likely be eliminated or reduced.

CLERK OF THE BOARD

Clerk - Assessment Appeals

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ -	\$ 461,385	\$ 46,139	\$ 115,346	7	2

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Assessment Appeals Processing	\$ 115,346	2	The department will attempt to provide the same service with about 3/4 the staff. (1) This will result in decreased service at the public counter. (2) All support services for processing the expected 20,000+ appeals and the prior year backlogs will be decreased. This will certainly result in a longer wait for an appeal. Further, this could mean some appeals won't be heard within the statutory deadline.

\$ 115,346

Clerk - Assessment Appeals (continued)

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

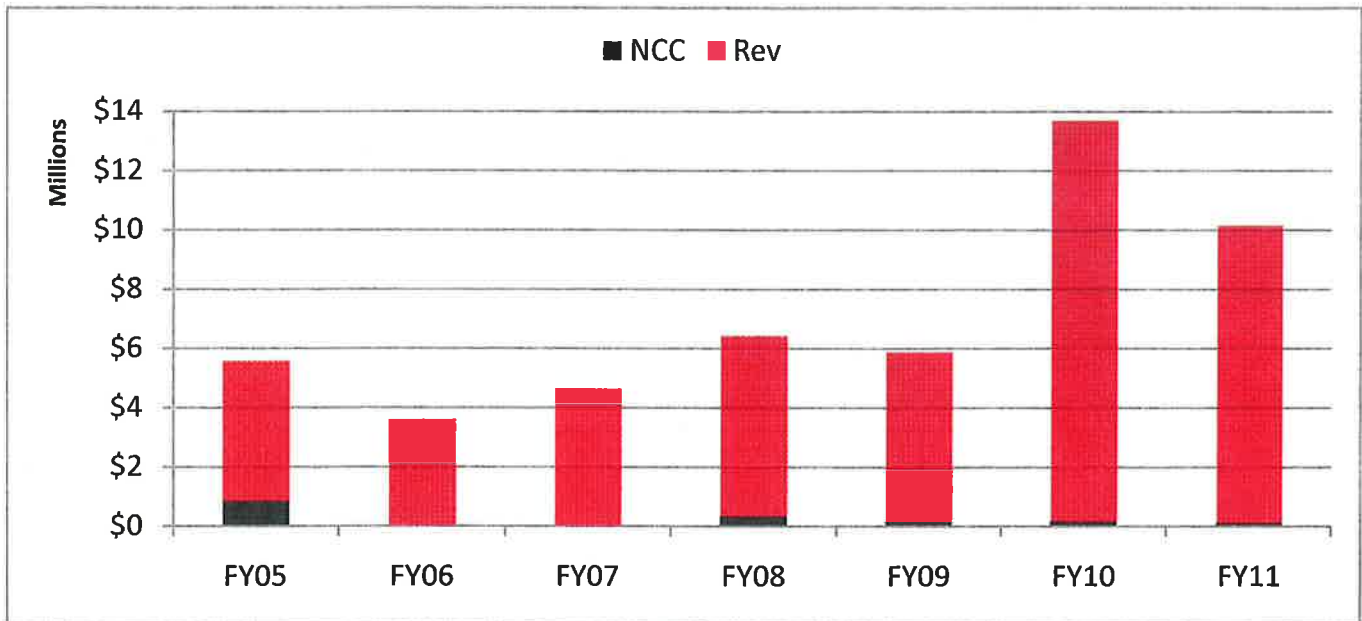
- 1 This department's service is essential for normal county operations. Should the Board choose this approach, the department and Executive Office will carefully monitor the appeals process timing. Should we fall behind the legal-deadline schedule, the Board will be updated and provided a recommended solution.
-

**COMMUNITY ACTION
PARTNERSHIP**

Community Action Partnership

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 10,000,000	\$ 179,550	\$ 17,955	\$ 44,888	42	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Facility lease payment	\$ 44,888	0	No impacts to services or staff
	<u>\$ 44,888</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

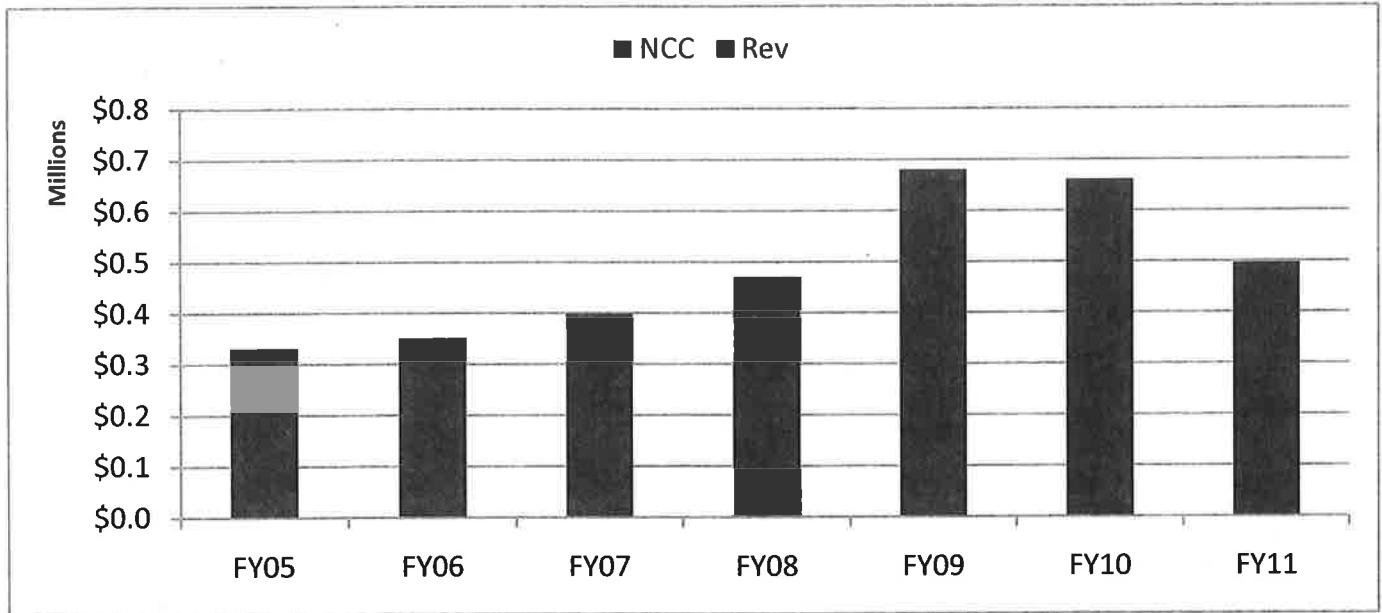
- 1 This non-general fund department is able to absorb the \$45,000 reduction in county funded support.

COOPERATIVE EXTENSION

Cooperative Extension

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 662,369	\$ 662,369	\$ 66,237	\$ 165,592	5	3

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Personnel (Salary & Benefits)	\$ 165,592	3	Loss of customer service and Office Assistant II functions in Indio and Moreno Valley, loss of Accounting Assistant I in Moreno Valley.
	<u>\$ 165,592</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

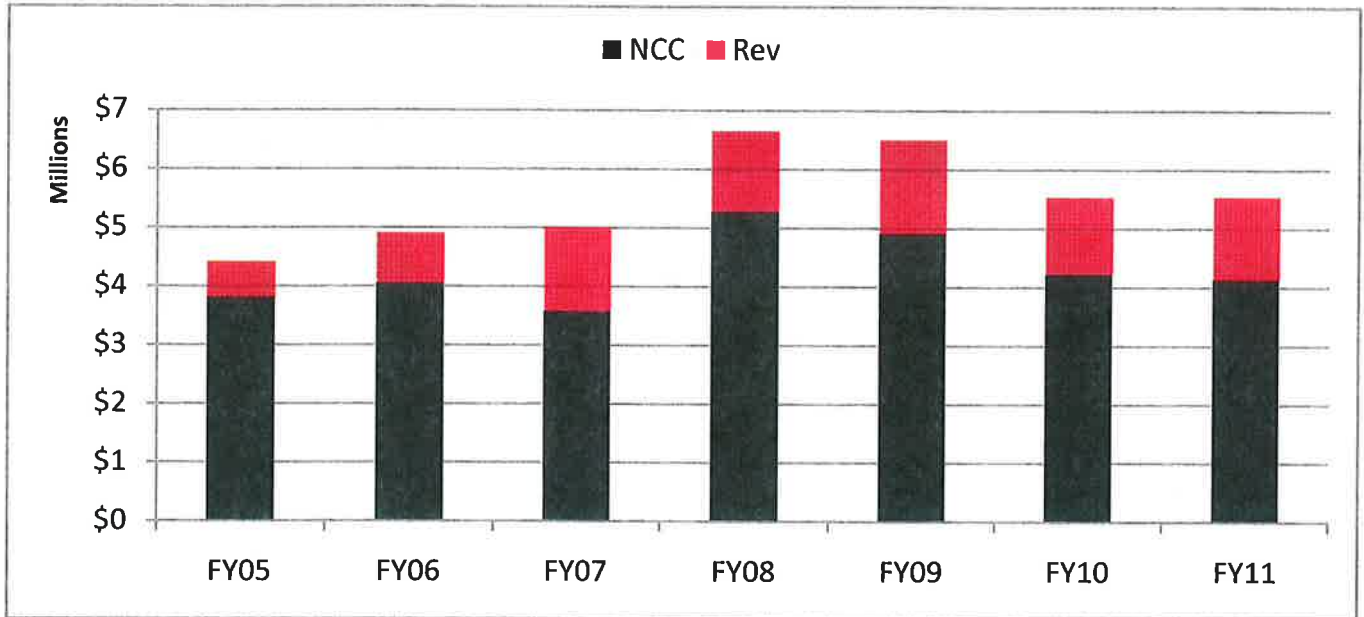
- 1 Impacts will have an adverse effect for supporting University of California professional staff. All support office functions will be greatly reduced. Reception, and customer service functions will be curtailed. Departmental accounting and budget preparation functions will be curtailed. Expensive 5-year lease in Indio continues to increase 3% annually. Current cost for all leases is \$224,000 for FY10/11. If leases could be terminated and county owned space utilized instead significant dollars could be saved. However, cost savings to relocate into county owned space that will require tenant improvements would not be realized in first year. But, in the following years saving could be realized.

COUNTY COUNSEL

County Counsel

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 5,527,387	\$ 4,593,844	\$ 459,384	\$ 1,148,461	67	8

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 General Funded Attorneys	\$ 1,148,461	8	While there are only 2 layoffs showing in the addback request, there are an additional 6 employees taking the current early retirement incentive option that cannot be replaced.

County Counsel (continued)

In the absence of \$689,077 and if funding cannot be restored, our office will be severely impacted and be forced to reduce the services provided to NCC county agencies and departments and reallocate attorney resources to revenue generating county departments/agencies and outside agencies. There will also be an increased reliance on outside legal counsel, whose rates range from \$200-\$350 per hour, which is an increased cost to departments and ultimately the general fund. (Our proposed 2010-2011 rates are \$143.18 per hour.)

* Since FY 2008-2009 to current FY 2009-2010, County Counsel has lost a total of (5) attorneys due to early retirements. This coupled with the anticipated FY 2010-2011 losses of (6) early retirements, (of which (3) are attorneys), and an additional (2) attorney positions facing layoffs; will reduce our office by (10) attorney positions. We simply cannot handle the workload and hereby request additional funding.

\$ 1,148,461

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

- 1 The total staff reductions include 2 layoffs and 6 anticipated early retirements. Without the early retirements, the layoff amount would need to increase. It is important to note that department that with these staff reductions, County Counsel has lost a total of 10 attorney positions. County Counsel has a proposed rate increase on the Board's agenda March 16, 2010. The new rate is already included in the department proposed revenue calculations. The department has worked with EDA/FM to move away from COWCAP and into a direct bill relationship. This should allow for better cost recovery, when appropriate, for both departments, and specifically give County Counsel more assurance as to service levels and revenue levels. The department will be exploring direct bill with other departments as appropriate.

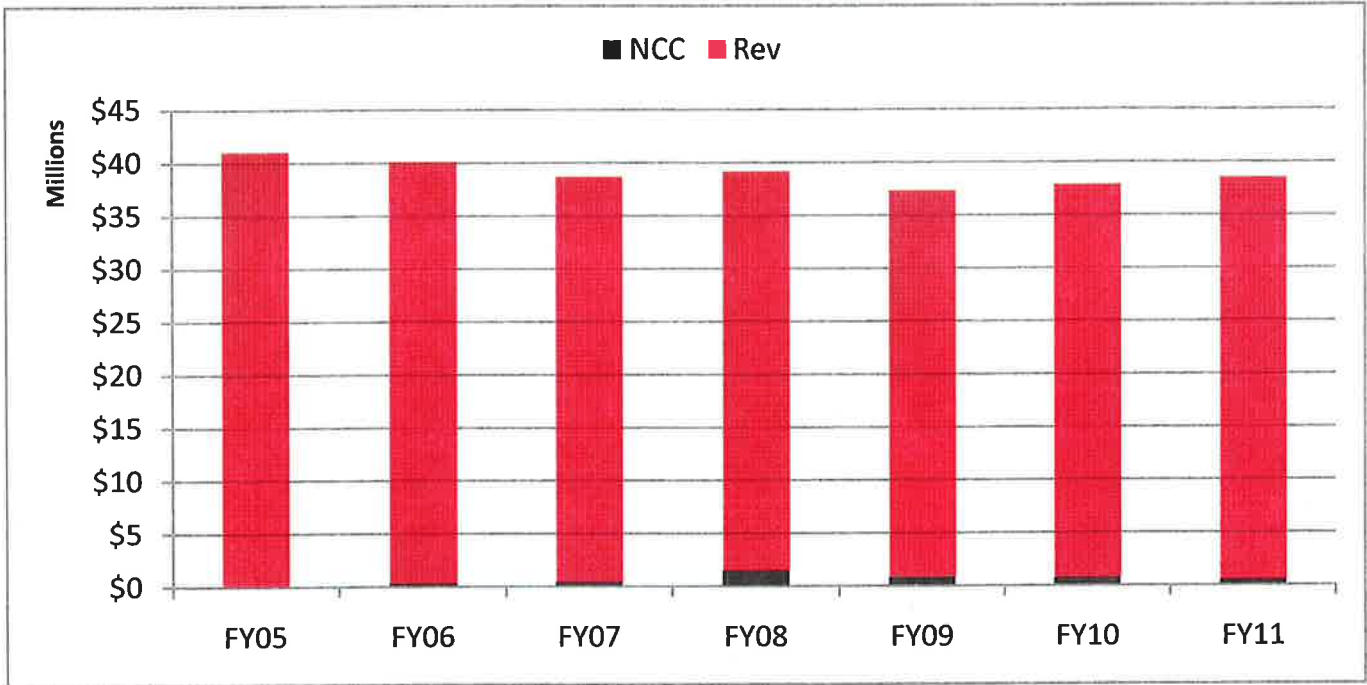
(DCSS)

**DEPARTMENT OF CHILD
SUPPORT SERVICES**

Child Support Services

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 37,923,286	\$ 768,011	\$ 76,801	\$ 192,003	374	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Child Support Services	\$ 197,748	0	No impact anticipated

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

- 1 This department's service is essential for normal county operations. However, the department proposes a cut of 26% with no reduction in services or staffing.

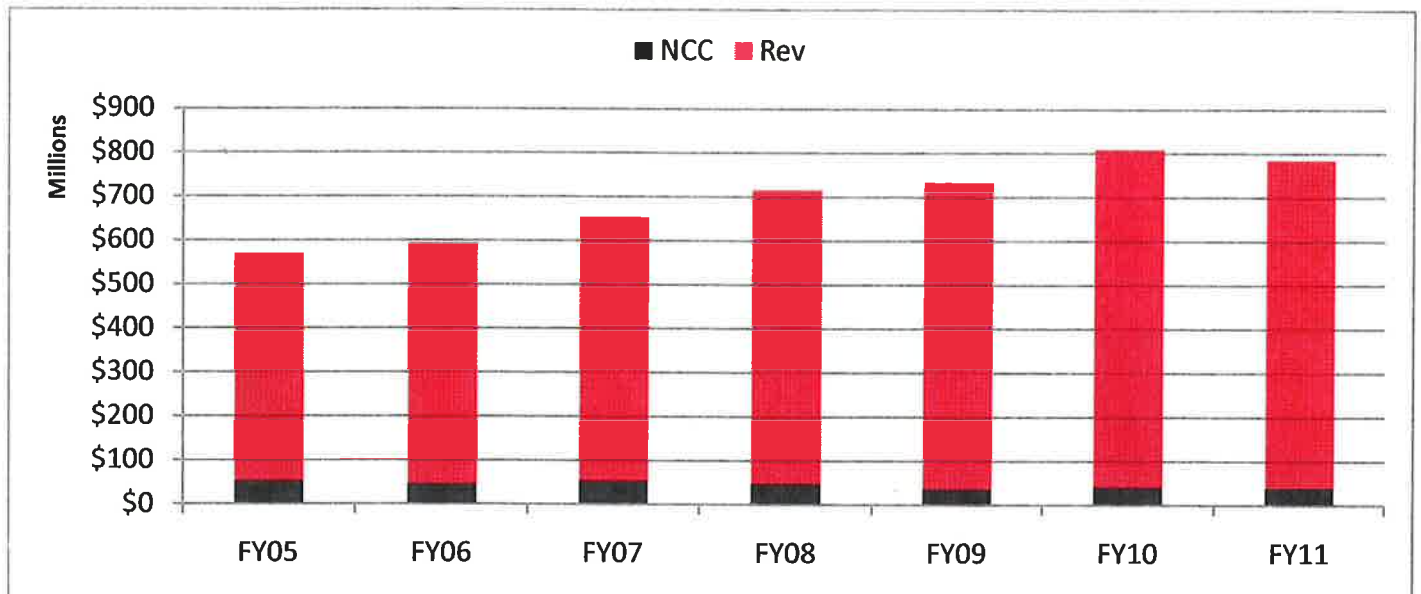
(DPSS)

**DEPARTMENT OF SOCIAL
SERVICES**

Department of Public Social Services

	Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
Admin	399,894,157	21,089,183	2,108,918	5,272,296	3,332	0
Mandated	63,505,310	5,810,172	581,017	1,452,543		
Categorical	342,970,140	21,825,462	2,182,546	5,456,366		
Other Aid	1,775,114	1,385,114	138,511	346,279		
Homeless HUD	6,042,914	0	0	0		
Homeless Housing Relief	5,218,343	3,210,972	321,097	802,743		
	\$ 819,405,978	\$ 53,320,903	\$ 5,332,089	\$ 13,330,227	3,332	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
Mandated Client Services - IHSS, CW	\$ 1,452,543	0	These programs have a specified county share of cost which is non-discretionary and if not meet may result in sanctions such as withholding property tax, sales tax and other state and federal funds. In addition, the loss of FMAP which is scheduled to sunset in Dec 2010, will increase the county's share related to caseload growth. The department projects that additional general fund support, totaling \$9,650,681, is needed.

Categorical Aid - CalWORKs, foster care, emergency and adoptions assistance	\$ 5,456,366	0	These entitlement programs are non-discretionary and have a specified county share of cost which if not met may result in sanctions such as withholding property tax, sales tax, and other state and federal funds. The department anticipates increased costs due to increased group home rates and reduced realignment funding. The department projects a total of \$14,422,531 in general fund support will be needed.
Other Aid - County funded foster care, general relief and other smaller county programs	\$ 346,279	0	Funding provides services to foster youth who the courts deem are not ready to emancipate. These mandated programs have seen caseload increases in recent years which is expected to continue. The department anticipates that additional general fund support of \$843,840 is needed provide the current level of service.
Homeless Housing Relief	\$ 802,743	0	Countywide, 27,046 bed nights will be lost as a result of reduced general fund support. Funding will continue for 33,329 bed nights.
Administration - CPS, APS, IHSS and Food Stamps	\$ 5,272,296	unknown	Child and adult protective services, in-home supportive services and food stamps will have impacts. Delays in investigating, completing regular contacts, application process, and adoptions. Decreased support for families, increases in foster care placement. Increased caseloads as well as processing time. Potential layoffs may be avoided due to early retirements and staff reassignments.

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

Mandated	The county is required to contribute a share of the cost, which varies, for these mandated and entitlement programs. In the event that the county does not contribute its share, EO concurs that state may withhold other sources of revenue.
Mandated	The county is required to contribute a share of the cost, which varies, for these mandated and entitlement programs. In the event that the county does not contribute its share, EO concurs that state may withhold other sources of revenue.
Mandated	The county is required to contribute a share of the cost, which varies, for these mandated and entitlement programs. In the event that the county does not contribute its share, EO concurs that state may withhold other sources of revenue.
1 These programs are discretionary. Funding was available in prior fiscal years to expand program services.	
2 For each county dollar eliminated, an additional dollar of state and federal revenue will be lost. Uncertainty at both the state and federal level, may increase or decrease the anticipated revenue.	

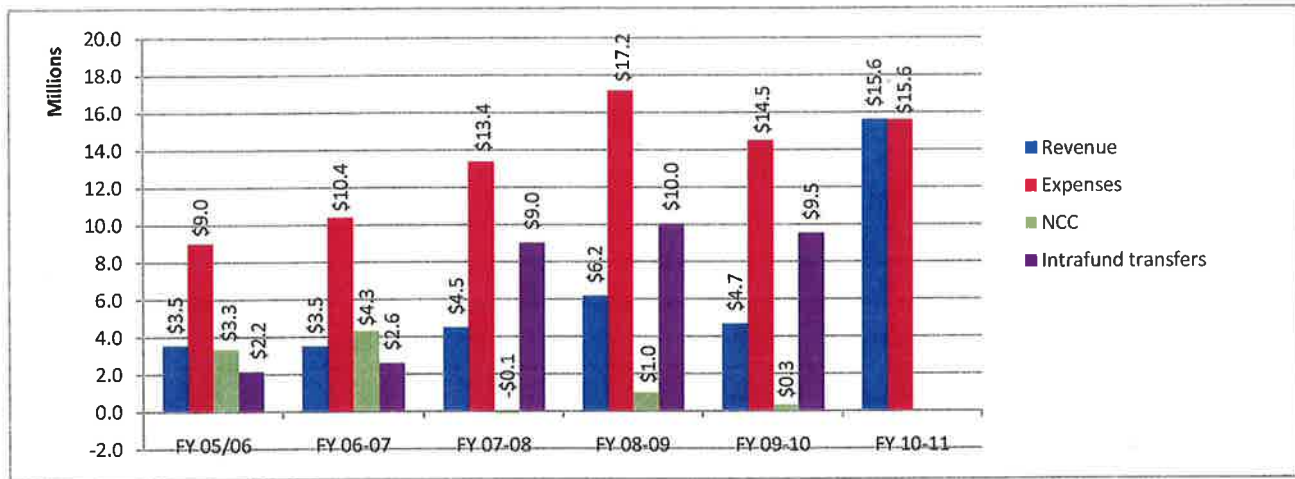
(EDA)

**ECONOMIC DEVELOPMENT
AGENCY**

Facilities Management - Housekeeping

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	3,526,762	3,505,424	4,486,286	6,160,947	4,664,344	15,587,944
Intrafund transfers	2,152,857	2,587,377	9,023,993	10,034,846	9,523,655	N/A
% change in revenue		7.3%	121.7%	19.9%	-12.4%	9.9%
Unrestricted Net Assets Remaining	N/A	N/A	N/A	N/A	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Housekeeping	\$ -	0	N/A
	\$ -	0	
	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

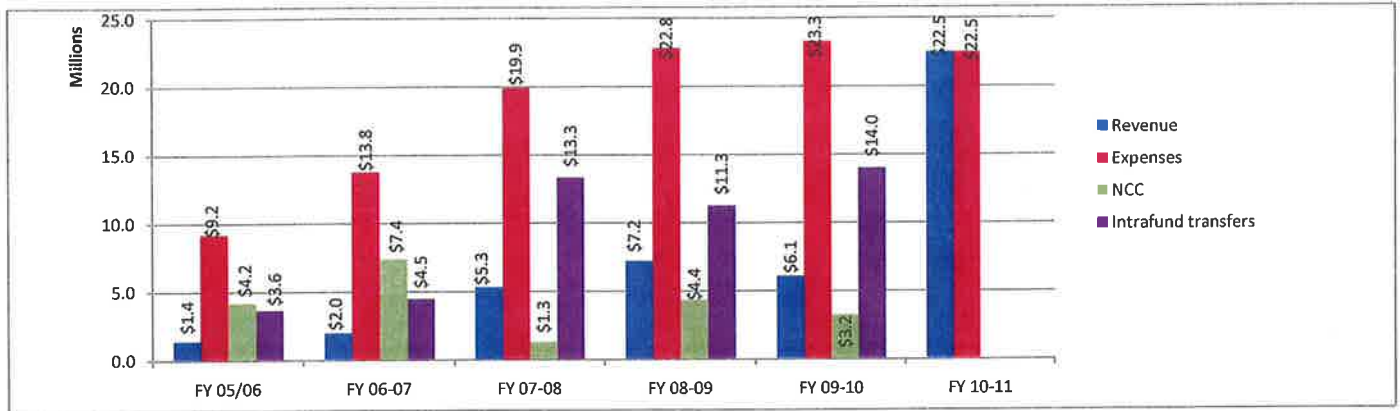
The department is transitioning from a General Fund department to an ISF in Fiscal Year 2010/11, therefore, Net County Cost is not budgeted in FY 2010/11.

Data labeled Intrafund transfers reflects fees paid by County departments for housekeeping/custodial services provided. Beginning in FY 2010/11, fees paid by departments will be included in revenue.

Facilities Management - Maintenance

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	1,379,538	1,969,602	5,303,880	7,205,272	5,655,971	22,487,482
Intrafund transfers	3,646,779	4,463,151	13,328,137	11,260,514	13,991,940	N/A
% change in revenue		28.0%	189.6%	-0.9%	6.4%	14.5%
Unrestricted Net Assets Remaining	N/A	N/A	N/A	N/A	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Maintenance	\$ -	0	N/A
	\$ -	0	
	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

The department is transitioning from a General Fund department to an ISF in Fiscal Year 2010/11, therefore, Net County Cost is not budgeted in FY 2010/11.

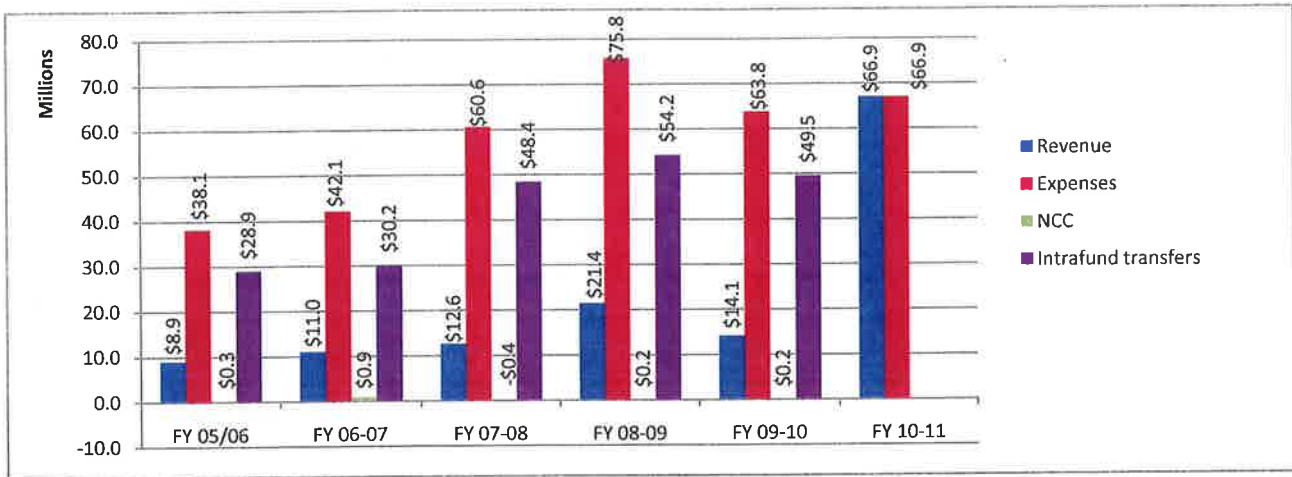
Data labeled Intrafund transfers reflects fees paid by County departments for maintenance services provided.

Beginning in FY 2010/11, fees paid by departments will be included in revenue.

Facilities Management - Real Estate

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	8,927,997	10,956,785	12,628,066	21,416,302	14,074,536	66,941,664
Intrafund transfers	28,941,902	30,181,502	48,389,766	54,198,156	49,529,683	N/A
% change in revenue		8.6%	48.3%	23.9%	-15.9%	5.2%
Unrestricted Net Assets Remaining	N/A	N/A	N/A	N/A	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Real Estate	\$ -	0	N/A
	\$ -	0	
	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

The department is transitioning from a General Fund department to an ISF in Fiscal Year 2010/11, therefore, Net County Cost is not budgeted in FY 2010/11.

Data labeled Intrafund transfers reflects fees paid by County departments for real estate services provided.

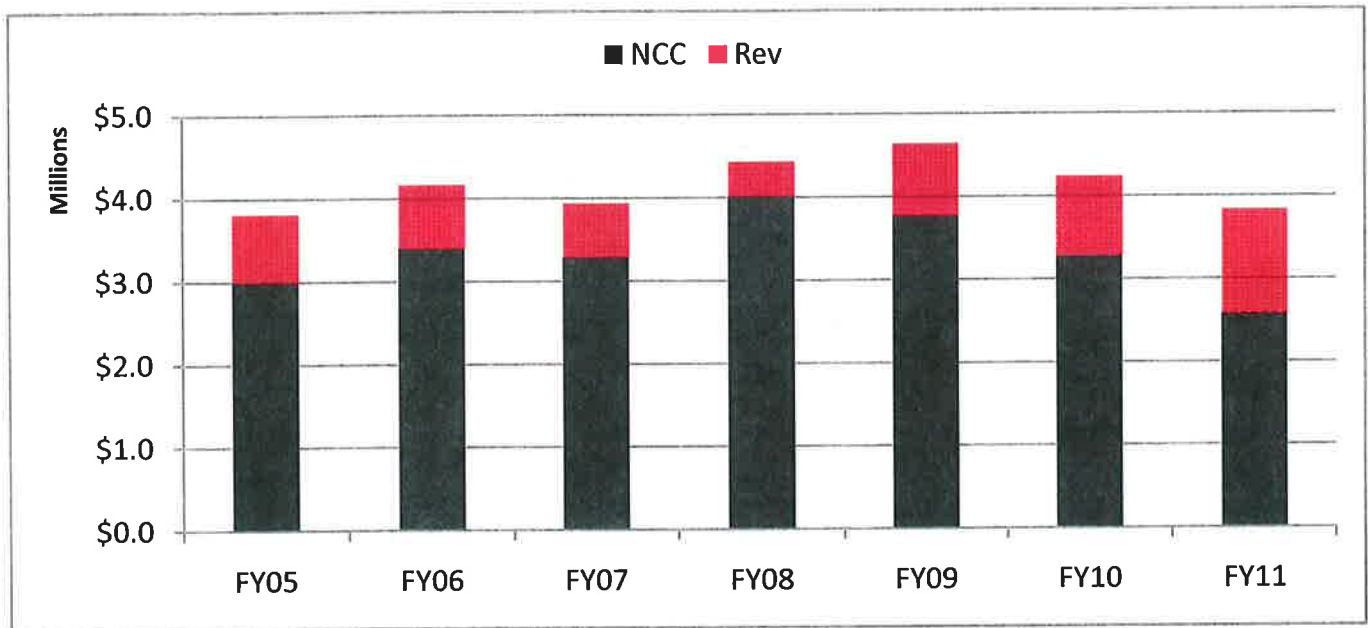
Beginning in FY 2010/11, fees paid by departments will be included in revenue.

EXECUTIVE OFFICE

County Executive Office

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 4,231,783	\$ 3,431,097	\$ 343,110	\$ 857,774	28	3

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Internal supervision and management	\$ 857,774	3	Additional revenue (\$510,000) is estimated. Position cuts will be made among management/professional classes. Remaining staff will absorb workload and cross-train. Supervision will be restructured. Availability for involvement in various committees may be affected.
	<u>\$ 857,774</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

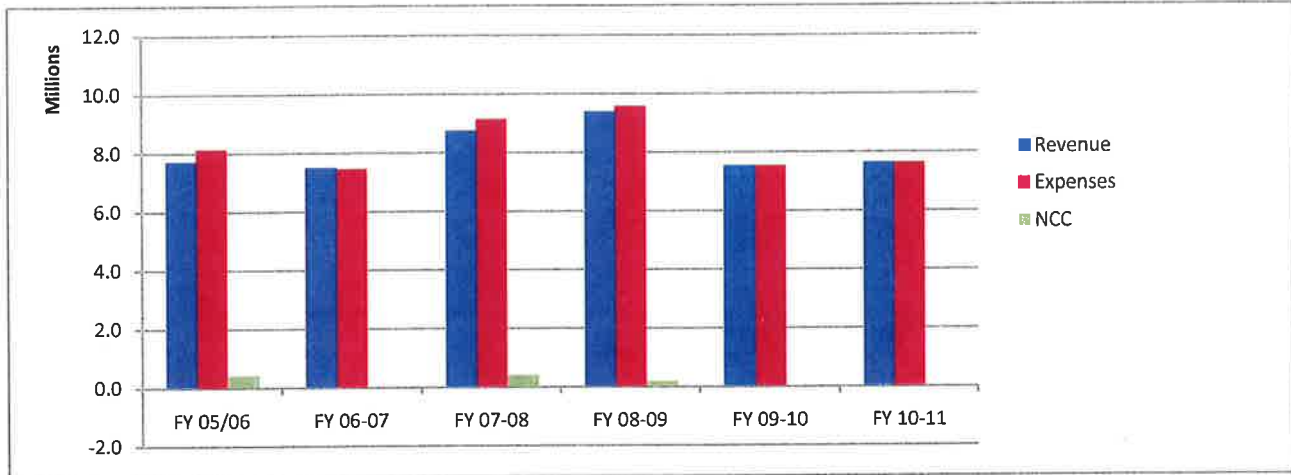
NOT APPLICABLE FOR THIS DEPARTMENT

HUMAN RESOURCES ISF

Department - HR General

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	7,712,354	7,501,303	8,744,010	9,392,799	7,538,663	7,638,232
% change in revenue	13.6%	-2.7%	16.6%	7.4%	-19.7%	1.3%
NCC	\$ 428,906	\$ (38,658)	\$ 401,586	\$ 186,425	\$ -	\$ -

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Proposed rate will remain unchanged	\$ -	0	
	\$ -	0	
	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

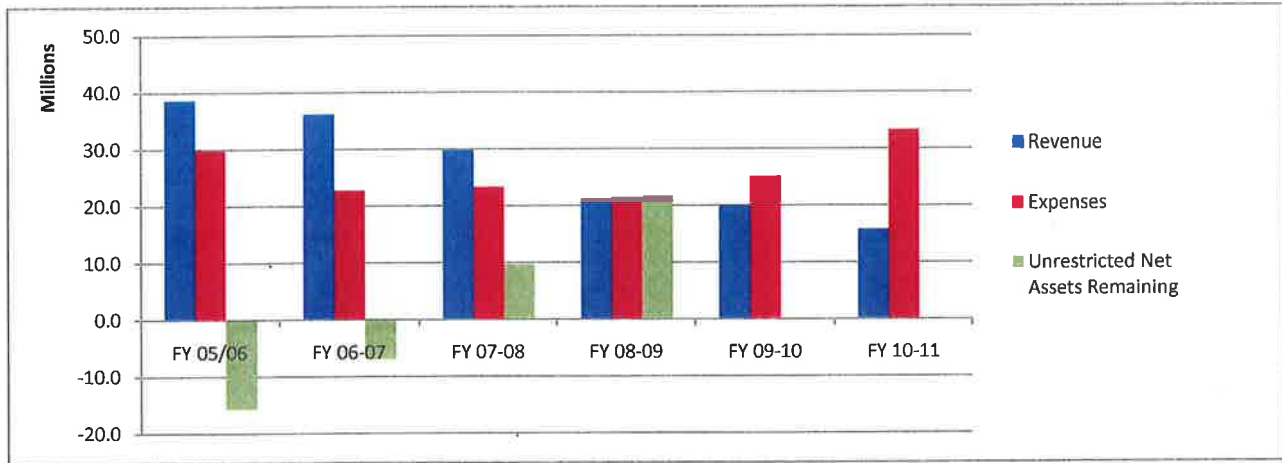
- This HR Unit is within the General Fund but should not have a net county cost. Service related costs should be recovered from user departments based on number of filled positions. Reductions to filled positions should be reflected in adjustment to rates during the second half of any fiscal year.

- Previous NCC funding was to assist with the start-up of various projects. The department does not anticipate any projects that will require NCC for FY 10-11

Department - HR Workers' Compensation

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	38,607,802	36,160,928	29,794,011	21,273,528	20,029,199	15,749,207
% change in revenue	16.4%	-6.3%	-17.6%	-28.6%	-5.8%	-21.4%
Unrestricted Net Assets Remaining	\$ (15,761,591)	\$ (7,003,854)	\$ 9,673,130	\$ 21,714,463	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Workers Compensation	\$ 2,389,999	0	No Service Impact. Department reducing reserve levels to offset reduced charges.
	\$ -	0	
	\$ -	0	

Executive Office Comment

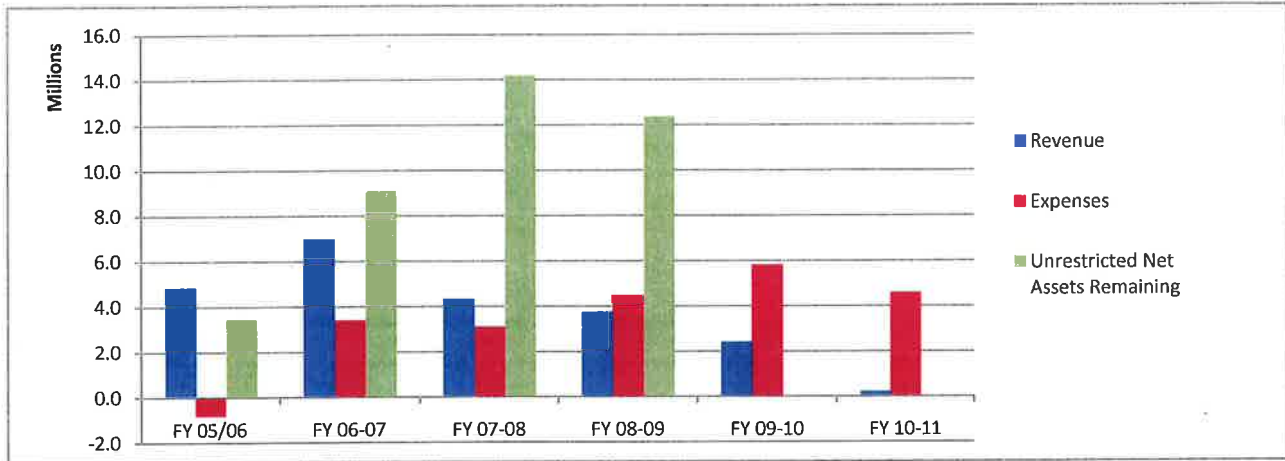
Executive Office Comment on Programs (by Department's Analyst)

- Negative unrestricted net asset figures reflect estimated liabilities that exceeded assets.
- HR proposed Fiscal Year 2010-11 rates reduce Worker's Compensation charges by 14%
- Actuary prepares recommended rate levels based on information provided by the department
- Expenses do not reflect revenue decline, maintaining current rate will result in a need to reduce expenses or increase rates when reserves exhausted.

Department - HR Medical Malpractice

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	4,844,159	6,952,474	4,319,546	3,762,371	2,397,000	200,000
% change in revenue	22.2%	43.5%	-37.9%	-12.9%	-36.3%	-91.7%
Unrestricted Net Assets Remaining	\$ 3,407,310	\$ 9,070,389	\$ 14,187,311	\$ 12,368,640	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Medical Malpractice	\$ 2,047,000	0	No Service Impact. Department reducing reserve levels to offset reduced charges.
	\$ -	0	
	\$ -	0	

Executive Office Comment

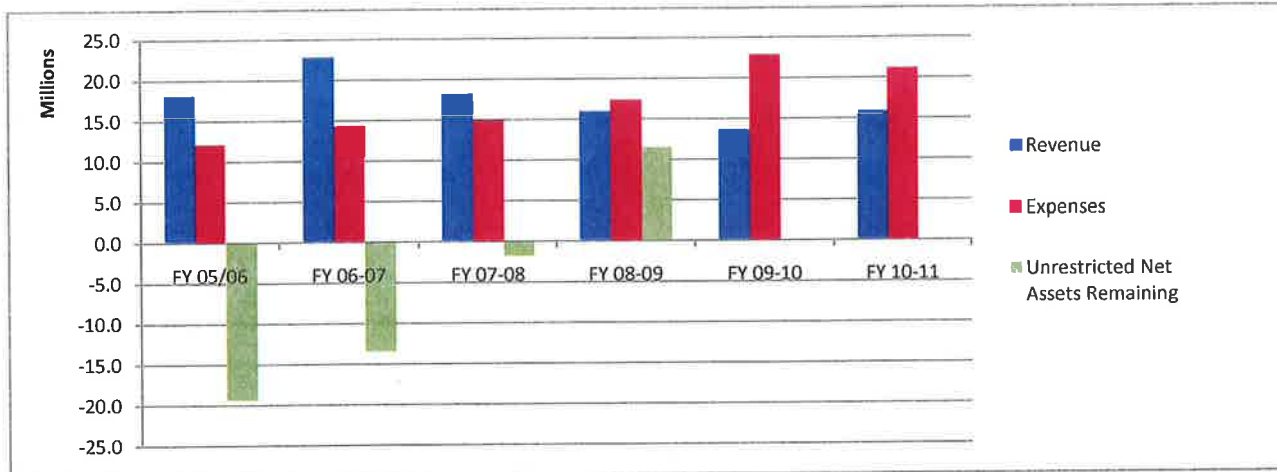
Executive Office Comment on Programs (by Department's Analyst)

- Negative expense amount reflects accounting entry correction.
- HR proposed Fiscal Year 2010-11 rates do not charge departments for services.
- Actuary prepares recommended rate levels based on information provided by the department
- Expenses do not reflect revenue decline, maintaining current rate will result in a need to reduce expenses or increase rates when reserves exhausted.

Department - HR Auto and General Liability Insurance

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	17,990,663	22,790,352	18,053,441	15,937,493	13,592,496	15,781,135
% change in revenue	27.5%	26.7%	-20.8%	-11.7%	-14.7%	16.1%
Unrestricted Net Assets Remaining	\$ (19,403,044)	\$ (13,540,811)	\$ (1,822,993)	\$ 11,497,340	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Proposed Rate Increase, No Cut	N/A	0	
	\$ -	0	
	\$ -	0	

Executive Office Comment

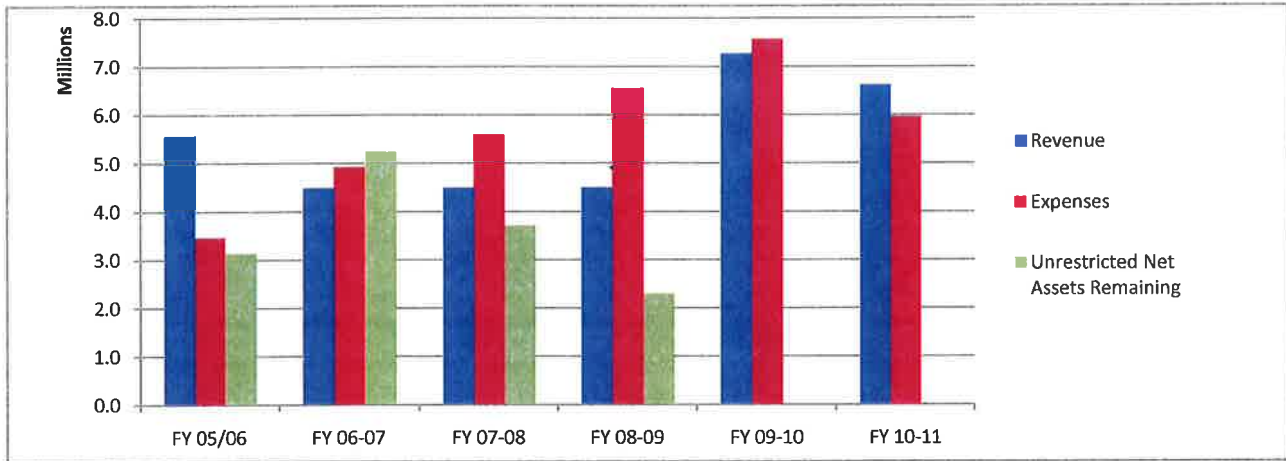
Executive Office Comment on Programs (by Department's Analyst)

- Negative unrestricted net asset figures reflect estimated liabilities that exceeded assets.
- HR proposed Fiscal Year 2010-11 rates increase charges by \$2,487,335.
- Actuary prepares recommended rate levels based on information provided by the department.
- Insurance Premiums have increased significantly over the last 4 years, with an expected increase of almost \$1 million for FY 10/11.

Department - HR Property

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	5,558,637	4,487,777	4,487,778	4,489,663	7,264,935	6,614,935
% change in revenue	16.5%	-19.3%	0.0%	0.0%	61.8%	-8.9%
Unrestricted Net Assets Remaining	\$ 3,132,308	\$ 5,228,865	\$ 3,709,164	\$ 2,289,988	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Proposed rate will remain unchanged	\$ -	0	
	\$ -	0	
	\$ -	0	

Executive Office Comment

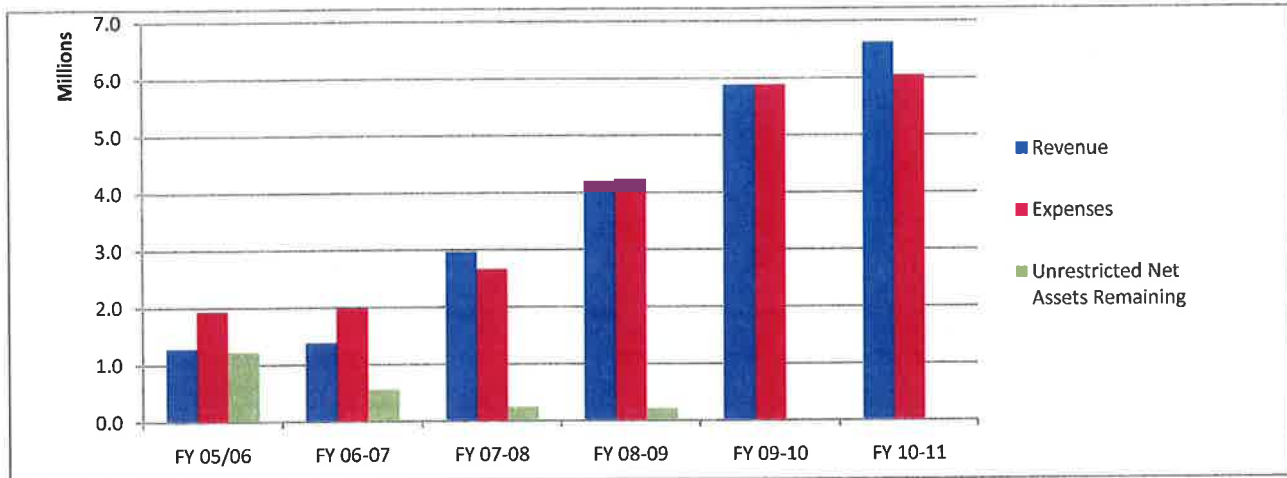
Executive Office Comment on Programs (by Department's Analyst)

- Rates will be adjusted based on CSAC Excess Insurance Authority Property Program Committee decision closer to fiscal year end. May result in an increase or decrease.

Department - HR Unemployment

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	1,273,723	1,373,799	2,962,430	4,194,122	5,875,600	6,616,735
% change in revenue	98.5%	7.9%	115.6%	41.6%	40.1%	12.6%
Unrestricted Net Assets Remaining	\$ 1,218,859	\$ 557,603	\$ 244,262	\$ 213,802	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Proposed Rate Increase, No Cut	N/A	0	
	\$ -	0	
	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

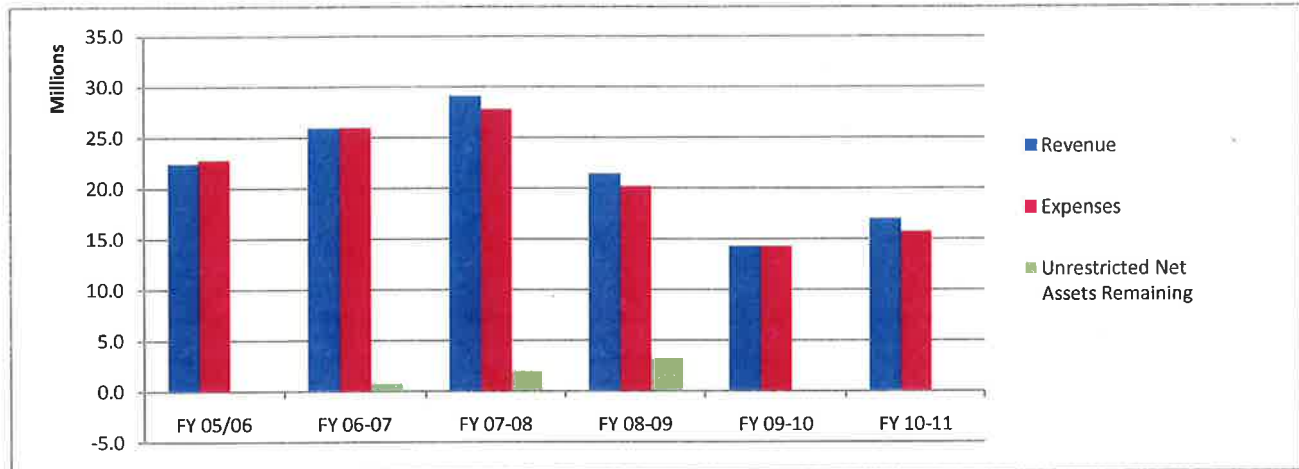
- Reserves have been drawn-down to low levels. County is mandated to pay unemployment claims. County unemployment rates are expected to increase, supporting the proposal that an increased rate is needed to pay claims as mandated.

- Rate will be adjusted as needed during the fiscal year.

Department - HR Temporary Assistance Pool

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	22,399,637	25,890,808	29,073,441	21,418,018	14,260,000	16,954,000
% change in revenue	42.0%	15.6%	12.3%	-26.3%	-33.4%	18.9%
Unrestricted Net Assets Remaining	\$ (187,981)	\$ 768,557	\$ 1,981,907	\$ 3,195,723	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
	\$ -	0	
	\$ -	0	
	\$ -	0	

Executive Office Comment

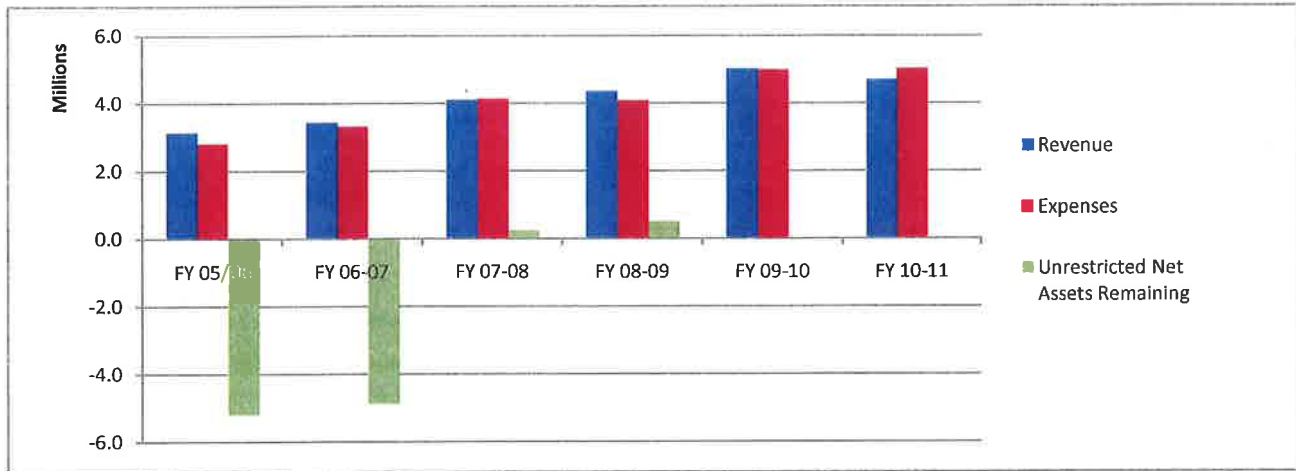
Executive Office Comment on Programs (by Department's Analyst)

- Proposed rates are still in review with the Auditor-Controller. Anticipate reduction in proposed revenue once the review process is completed.

Department - HR Short-Term Disability

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	3,139,691	3,426,108	4,095,282	4,349,942	5,010,000	4,694,012
% change in revenue	8.2%	9.1%	19.5%	6.2%	15.2%	-6.3%
Unrestricted Net Assets Remaining	\$ (5,214,132)	\$ (4,894,313)	\$ 241,046	\$ 505,486	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Proposed Rate Increase, No Cut	N/A	0	
	\$ -	0	
	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

- This rate is a percentage of payroll. Although the department proposes an overall rate increase, total charges to be collected will be reduced.

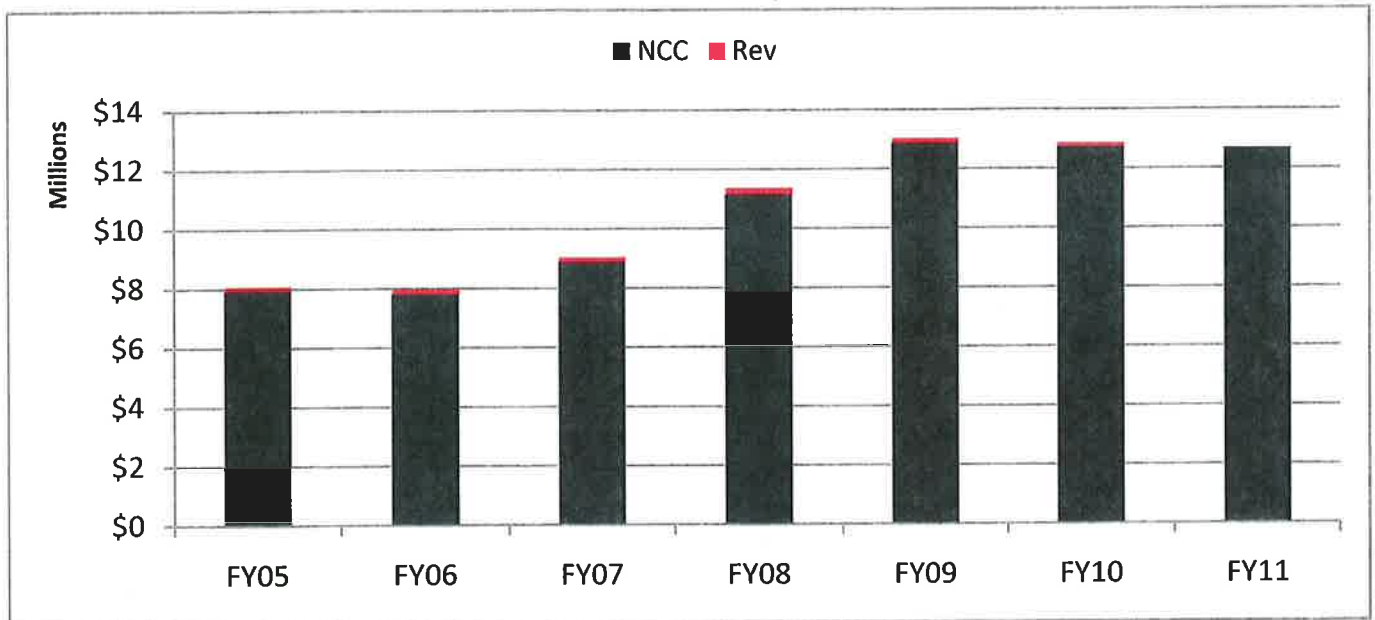
- Expenses do not reflect revenue decline, maintaining current rate will result in a need to reduce expenses or increase rates when reserves exhausted.

INDIGENT DEFENSE

Indigent Defense

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 12,728,198	\$ 12,665,396	\$ -	\$ -	0	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1	\$ -	0	
2	\$ -	0	
3	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

1 The estimated FY 10/11 budget will be reduced by \$1,012,195 making this amount available to be allocated to the Alternate Public Defender.

2

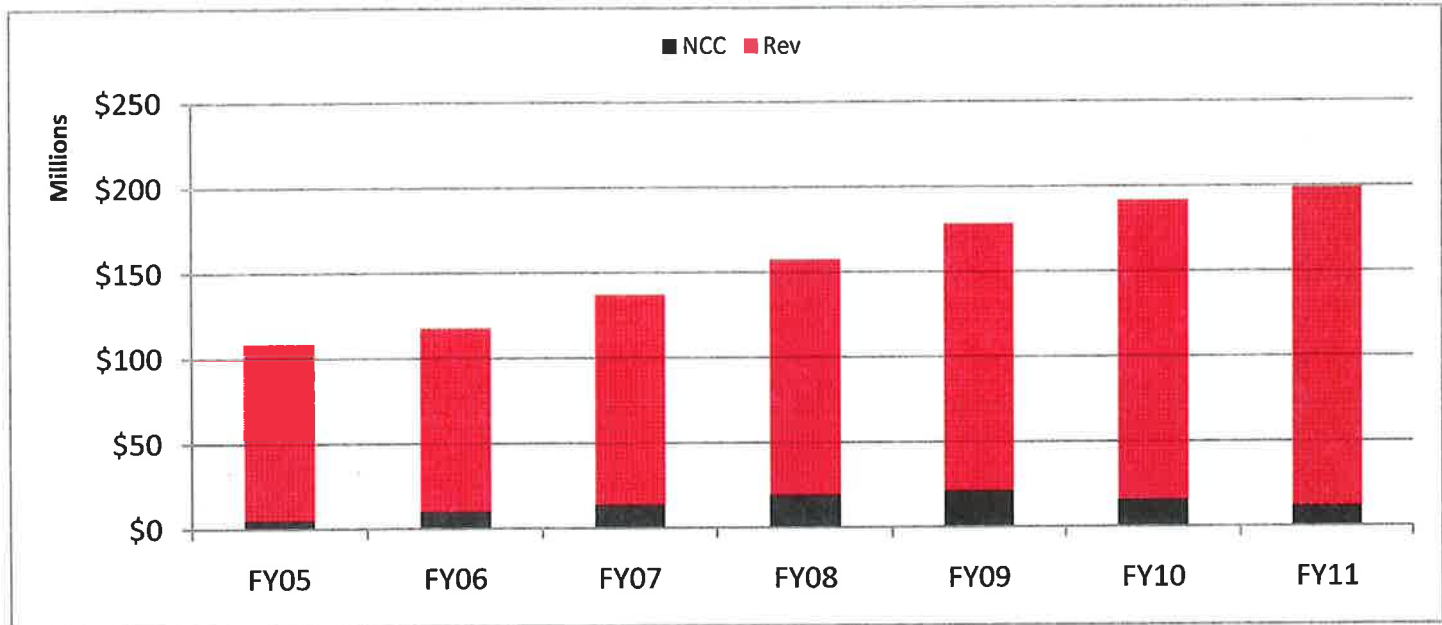
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MENTAL HEALTH

Mental Health Department

	Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
Public Guardian	4,710,391	698,484	69,848	174,621	33	3
Treatment	137,903,901	10,144,066	1,014,407	2,536,016	712	0
Detention	6,510,876	4,964,618	496,462	1,241,154	65	9
MH Admin	13,516,469	0	0	0	198	0
Substance Abuse	28,604,762	341,821	34,182	85,455	131	0
	\$ 191,246,399	\$ 16,148,989	\$ 1,614,899	\$ 4,037,246	1,139	12

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Mental Health Treatment - Oasis Crisis Center	\$ 468,826	0	Closure of the mental health emergency treatment facility in the desert would require Sheriff responders to transport 5150s to Riverside to receive services. Staff provides 182 assessments monthly.

2	Public Guardian - Probate	\$ 174,621	3	Probate is court mandated. Cuts to NCC will further delay conservatorships investigations with those that are court ordered receiving priority. Referrals from adult protective services and the community regarding abused seniors will not be investigated.
3	Detention Mental Health	\$ 1,241,154	9	Currently, approximately 1000 inmates receive crisis intervention and medication services. Intake screenings at most jails will be discontinued, there will no longer be night nurse coverage and wait times for non-emergency services will increase from 2 to 4 weeks as a result of cuts to NCC.
4	Mental Health Treatment- Skilled Nursing Facility Providers	\$ 1,105,315	0	Cuts will reduce number of mental health inpatient beds available at contract facilities creating a backlog of patients unable to "step down" to a lower level of service. Cuts in prior years and a lack of resources have aggravated the problem.
5	Mental Health Treatment - ITF/ETS	\$ 961,875	0	NCC cut will decrease funding provided to RCRMC for Arlington Inpatient Treatment Facility (ITF) and Emergency Treatment Services (ETS). Fewer beds available and 24 hour wait time issues.
6	Substance Abuse	\$ 85,455	0	NCC cuts will further erode services. State funds were eliminated for FY 2010/2011 and prisoner release is expected to increase the number of parolees needing services.

7 Detention Mental Health -
Banning Jail Expansion

Currently, 4 staff serve the inmates in Banning. With the expansion to a total of 1,572 inmates, the department anticipates that the costs for supplies, including medication, and for 18 additional staff to be \$2.9 million.

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

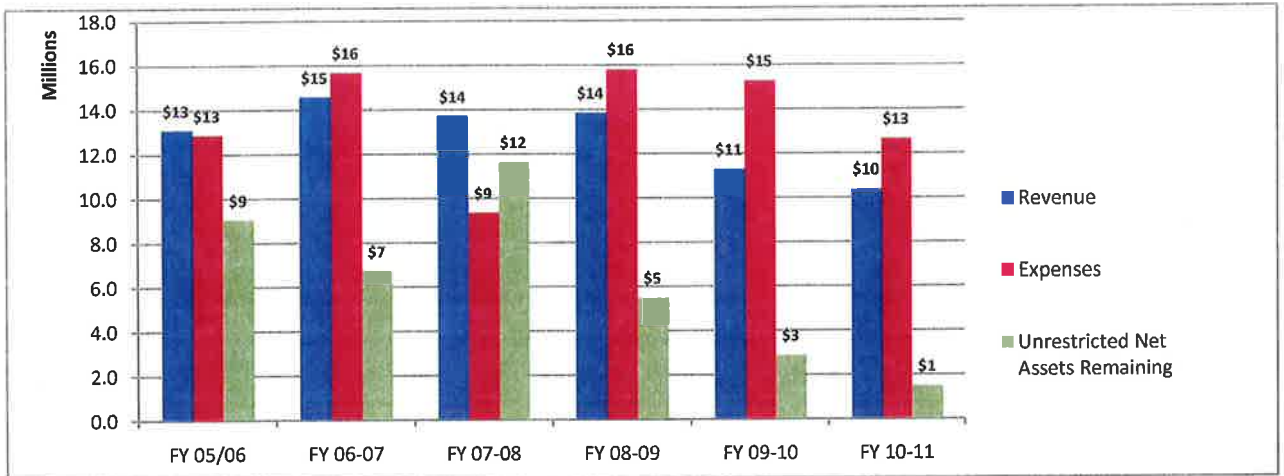
- 1 Funding this request would keep the only facility available for 5150s in the desert open. The alternative would be transporting the individuals to Riverside for evaluation, which already has overcrowding issues.
 - 2 Potential repercussions in the event mandated investigations are not addressed as directed by the courts.
 - 3 Mental health services are not required for inmates although the department is under pressure from the Sheriff's office to provide assessments and services 24/7. Staffing reductions will likely result in transporting inmates in crisis in order to receive services.
 - 4 A reduced number of skilled nursing beds will provide few beds for patients needing a lower, less costly level of care to move into.
 - 5 As the amount of NCC available for emergency treatment services(ETS) and inpatient treatment facility(ITF) has decreased, the department has proportionally reduced funding provided to RCRMC to support the Arlington ETS/ITF. RCRMC has indicated that one-time funding is available however, a long term solution is necessary.
 - 6 Elimination of state funding for the Offender Treatment Program combined with NCC reductions, may result in approximately 156 substance abuse clients being waitlisted rather than receiving services.
 - 7 In anticipation of the Banning jail expansion completion, the department estimates that annual costs to provide services to the additional inmates will be \$2.9 million and require 18 additional staff members.
-

OASIS ISF

Department - OASIS

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	13,087,426	14,562,050	13,680,827	13,838,663	11,267,235	10,345,864
% change in revenue		11.3%	-6.1%	1.2%	-18.6%	-8.2%
Unrestricted Net Assets Remaining	\$ 9,031,943	\$ 6,714,226	\$ 11,620,861	\$ 5,483,602	\$ 2,876,575	\$ 1,483,611

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
1 Services	\$ 351,411	3	OASIS assists many departments with mission critical operations. Such operational support would be reduced, impacting operational functions such as: W-2 processing; payroll reconciliation and monitoring; benefits open enrollment and employee self services; time and labor interface data error monitoring and corrections; monitoring and cleanup of incomplete requisitions, purchase orders, and negative pre-encumbrances; year-end purchase order rollover; monitoring and correcting incomplete cash receipts and AR/billing data errors; monitoring bank warrant reconciliation and interface vouchers; match reporting for vendor tax identification numbers; 1099 vendor data cleanup; and inventory control data error monitoring and corrections.

2	Projects/Upgrades	\$ 1,174,155	7	Projects that would be delayed due to reduced staffing include: upgrade of PeopleSoft Financials and PeopleSoft HRMS 9.0 improvements; reduction of shadow systems; electronic fund transfers/ACH; supply-chain automation and improvement; data warehouse and reporting enhancements; budget system (BASE) enhancements; expansion of end-user testing.
3	Help Desk and Access Security	\$ 233,817	2	Loss of 2 Business Process Analyst II positions will eliminate the help desk and system security team. The help desk functions would be transferred to the main OASIS number, with calls logged and forwarded to the functional team for resolution. System security will also be handled by the functional team. This will lengthen response time to users for system problems.
4	Countywide Training	\$ 116,908	1	Loss of this position will halt further development of the employee self service training system (UPK), job aides, and classroom sessions. The UPK system will remain available, but will not be updated with system changes. Departments will be required to train their own staff on the PeopleSoft financial and HRMS systems.
5	DBF	\$ 116,908	1	The deposit-based fee system (DBF) is used by TLMA. Loss of this position would eliminate sole operational support for DBF. TLMA will be required to process, monitor and correct DBF finalization, billing and reconciliation, as well as monitoring and correcting data errors in payroll posting to project costing. There would be no further DBF improvements.
6	Training	\$ 521,496	0	Eliminate all staff training on PeopleSoft, Oracle, database administration, etc. Staff will have to train internally on any upgrades or changes to the systems.
7	Management & Supervision	\$ 447,826	3	Loss of ITO I and Supervising BSA will shift management responsibility of this unit to another manager.
		<u>\$ 2,962,521</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

The OASIS team operates, develops and maintains the County's mission critical financial accounting and human resources management systems. As seen in the chart above, OASIS has operated in a deficit mode to spend down surplus net assets over the last few years, and those excess reserves are now depleted. The unrestricted net assets projected to remain at the end of the current year are not sufficient to supplement revenue expected at the current rate level.

-
- 1 OASIS's functional support of other departments' operations is an aid to those departments, but is not essential to OASIS's core mission.

 - 2 Development and implementation of software and hardware upgrades and system enhancements and modifications are central to OASIS's core mission. Significant efficiencies and cost savings have been gained in recent years as OASIS staff became sufficiently skilled to implement hardware and software upgrades without need to hire expensive implementation consultants. Loss of positions in this area will not only severely limit OASIS's capacity upgrade the systems on schedule, but will increase the cost of doing so once financial circumstances improve, as the County will once again need to hire consultants to assist. The core staff remaining would focus primarily on maintaining the existing systems' present functionality, stability, integrity, and security.

 - 3 Loss of the help desk and access security will have a direct and immediate impact on daily user support. This will place greater workload burden on remaining OASIS staff and inconvenience user departments.

 - 4 Loss of the training position will hinder expanded understanding and use of the system at a time when greater and more efficient use of the system is critically needed.

 - 5 The DBF position principally provides functional operations support to TLMA, and is not essential to OASIS's core mission.

 - 6 In the technology field, continuous training is essential to keep pace with hardware and software innovations, improved security protocols, project management skills, change control techniques, and industry best practices. Eliminating staff training will place OASIS's remaining staff behind on the key skills necessary to most effectively manage, maintain, and implement the County's financial and human resources systems.

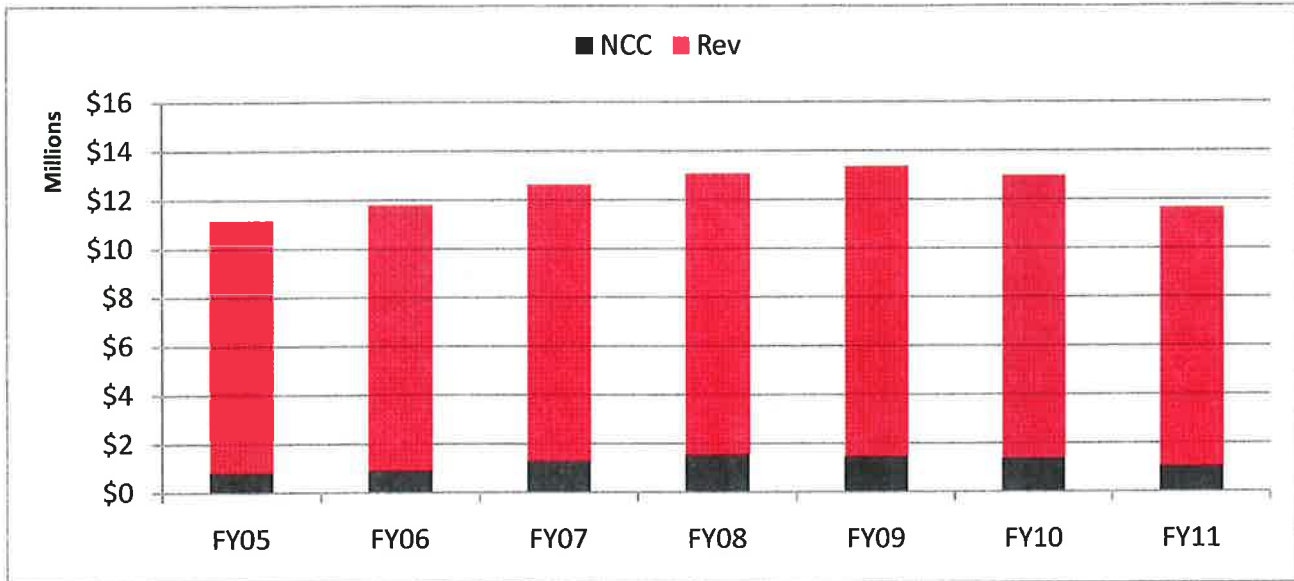
 - 7 Strong management and supervision is crucial to a sound, well run technology operation. In addition, it is essential in running a financial accounting system to ensure proper separation of duties as part of the County's system of internal controls. Eliminating these management and supervisory positions will place serious strain on the remaining management team, and require the OASIS Director to take on direct operational supervision of some functions to preserve proper separation of duties.
-

OFFICE ON AGING

Office on Aging

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 11,772,667	\$ 1,388,471	\$ 138,847	\$ 347,118	64	4

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Grandparents Raising Grandchildren (GRG) Program	\$ 87,125	1	Loss of GRG Care Coordination Social Worker will impact the quality of care, and clinical professional support services of Grandparents Raising Grandchildren program.
2 CareLink	\$ 74,211	1	Will impact the capacity to respond to elders who are in most need of the program.
3 Administration	\$ 185,782	2	Loss of 2 personnel in administrative unit will impact compliance reporting requirement, jeopardizing the funding and oversight of contracted grant funds from the State.
<u>\$ 347,118</u>			

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

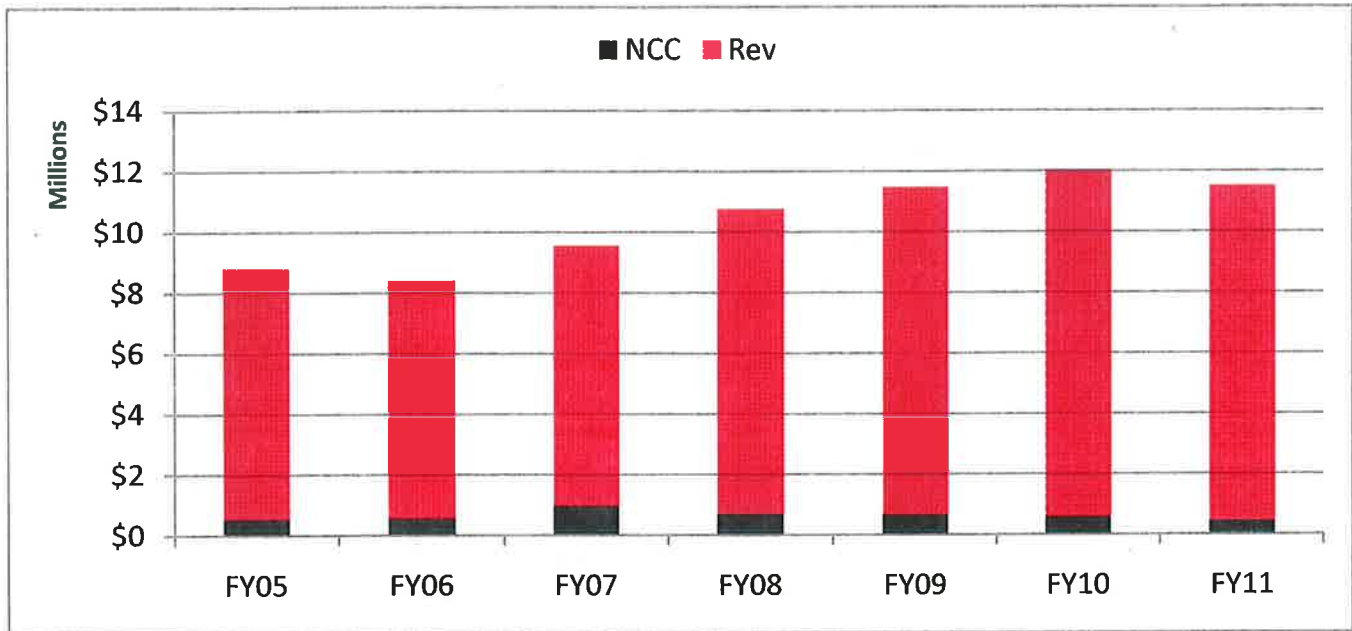
- 1 Department can still provide service even after cut without clinical professional support.
- 2 The department has submitted a grant proposal for potential funding.
- 3 The department can continue to provide an acceptable level of required oversight even after proposed cut of 2 staff, however they could not sustain this coverage over a long period of time.

PARKS

Regional Parks and Open Space District

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 12,001,640	\$ 609,305	\$ 60,931	\$ 152,326	105	3

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Trails Maintenance	\$ 78,868	2	Decreased maintenance
2 CIP Grants	\$ 73,458	1	Less ability to apply for grants
	<u>\$ 152,326</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

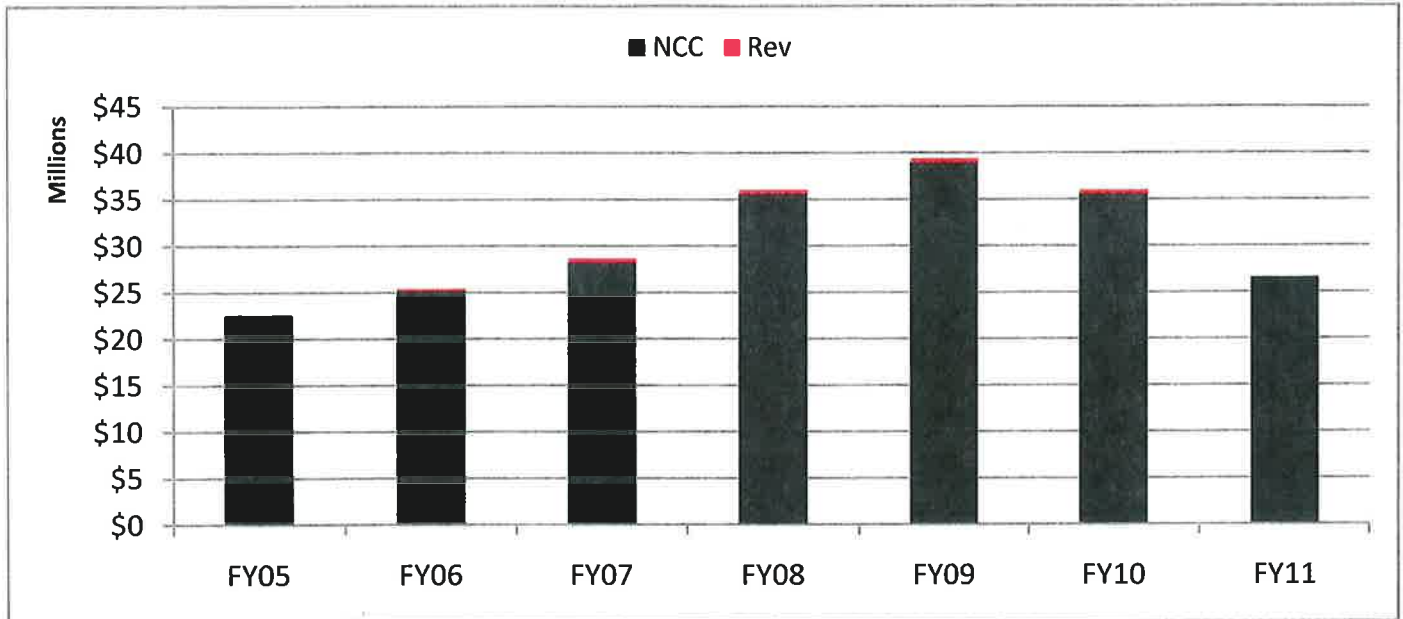
- 1 Trails maintenance program to be turned over to volunteer trails maintenance program. EO concurs with district's response to budget cut. Two maintenance workers reassigned to park locations.
- 2 Staff Analyst position will be left vacant to mitigate budget cut. EO concurs with district's response to budget cut. Position was to be utilized to apply for and manage grants for CIP projects. Department will mitigate through use of in-house staff.

PUBLIC DEFENDER

Public Defender

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 35,618,463	\$ 35,406,317	\$ 3,540,632	\$ 8,851,579	299	109

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Indigent Defense	\$ 7,594,441	82	Overload, continuances, pvt. Counsel
2 Mental Health/Juv. Social Wk	\$ 181,258	2	Staff for Mental Health Court
3 Indigent Defense	\$ 756,992	5	Supervision and oversight
4 IT support	\$ 275,627	3	Fewer staff spread countywide
5 Administration	\$ 56,530	1	HR reduction, time sensitivity lost
6 Paralegal Support	\$ 1,093,494	16	Increases attorney workload, trailings

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

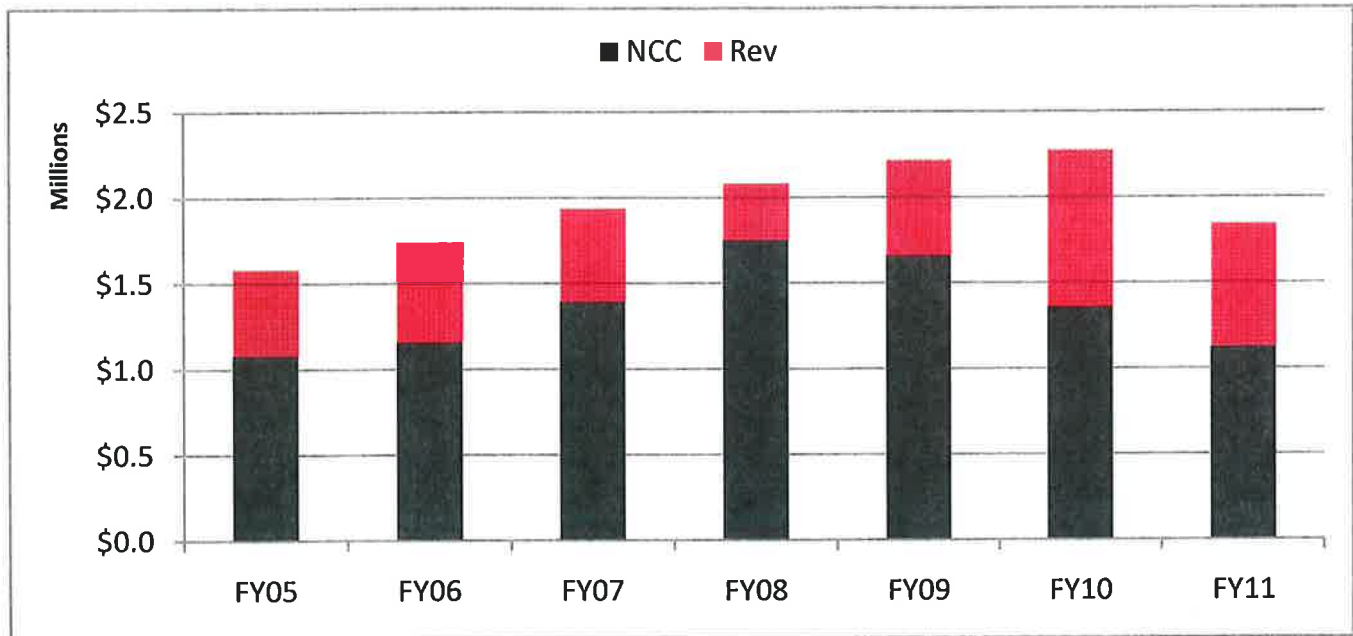
- 1 This department's service is essential for defending indigents; cuts will mean overload, continuances and more funding for contractors
- 2 Cut to successful recidivism effort could result in more mentally ill in jail
- 3 Critical oversight to ensure cases are moving and handled appropriately is risked.
- 4 Fewer staff mean longer periods without service; could render units unproductive
- 5 Two HR staff for dept of nearly 200 could greatly impact assistance to employees in need
- 6 Paralegals provide supportive paperwork so attorneys can focus on essential case elements.

PURCHASING

Purchasing Department

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 2,270,142	\$ 1,498,438	\$ 149,844	\$ 374,610	19	4

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Miscellaneous Expense	\$ 29,911	0	Slower response time, more delegated authority, less audit & compliance review, less outreach & training.
2 County Buyer II & PCS	\$ 264,085	3	
3 County Buyer PCS	\$ 85,614	1	
	<u>\$ 379,610</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

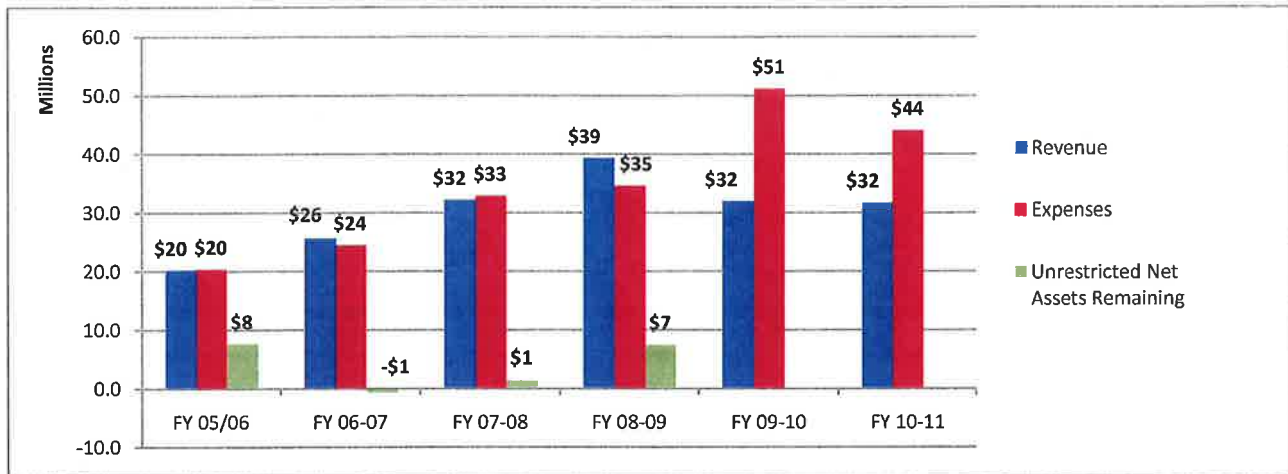
- 1 This department's service is essential for normal county operations. However, the department can provide an acceptable level of service with its proposed cut.
- 2, 3 There are seven (7) current buyers funded by GF and three (3) funded through MOUs with departments for dedicated buyers. The 25% cut scenario would result in a layoff of up to 4 positions funded by GF.

PURCHASING – FLEET ISF

Department - Fleet Services ISF

	FY 05/06	FY 06-07	FY 07-08	FY 08-09	FY 09-10 (Budgeted)	FY 10-11 (Proposed)
Revenue	20,195,751	25,592,415	32,150,143	39,262,196	31,915,260	31,642,501
% change in revenue	6.2%	26.7%	25.6%	22.1%	-18.7%	-0.9%
Unrestricted Net Assets Remaining	\$ 7,631,282	\$ (775,870)	\$ 1,424,609	\$ 7,433,186	N/A	N/A

Comparison of Revenue, Expenditures, and Net Assets Remaining



List of ISF Budgetary Impacts

Program Name	Net Cut	Staff Cut	Service Impacted
Fleet Services	\$ -	0	N/A
	\$ -	0	
	\$ -	0	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

Maintaining current rates will result in a need to reduce expenses or increase rates when reserves are exhausted. Although the department can provide an acceptable level of service with its revenue losses this year, substantial decreases in vehicle utilization and/or fleet reduction will accelerate reserves unless the department develops a vehicle cost recovery program to dispose of underutilized vehicles.

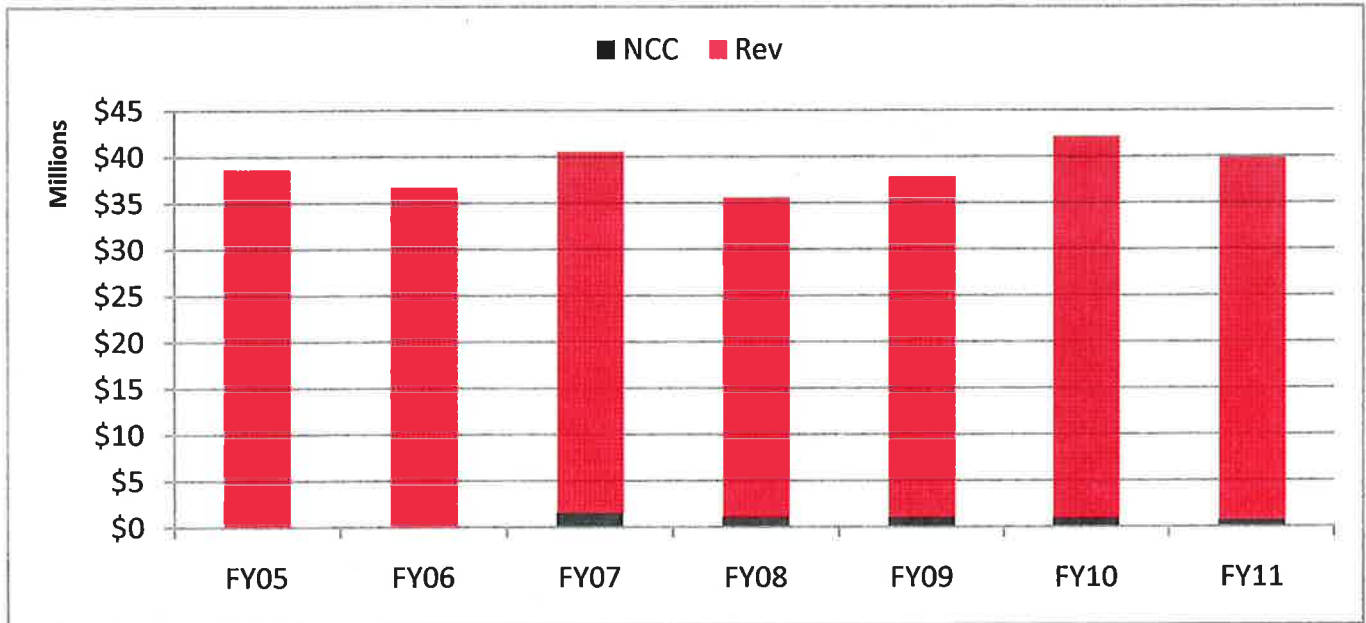
(RCIT)

**RIVERSIDE COUNTY
INFORMATION TECHNOLOGY**

Information Technology

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 42,111,640	\$ 969,594	\$ 96,959	\$ 242,399	182	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 CIO Subsidy	\$ 242,399	0	Unplanned automation initiatives and web development costs may need additional funding. ----- May need to identify additional funding to support new directives that require extensive effort. ----- Reduced involvement in committees may slow technology policy and standard development. -----
	<u>\$ 242,399</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

- 1 This department's service improves normal county operations. The department may be able to provide an acceptable level of service with its proposed cut.

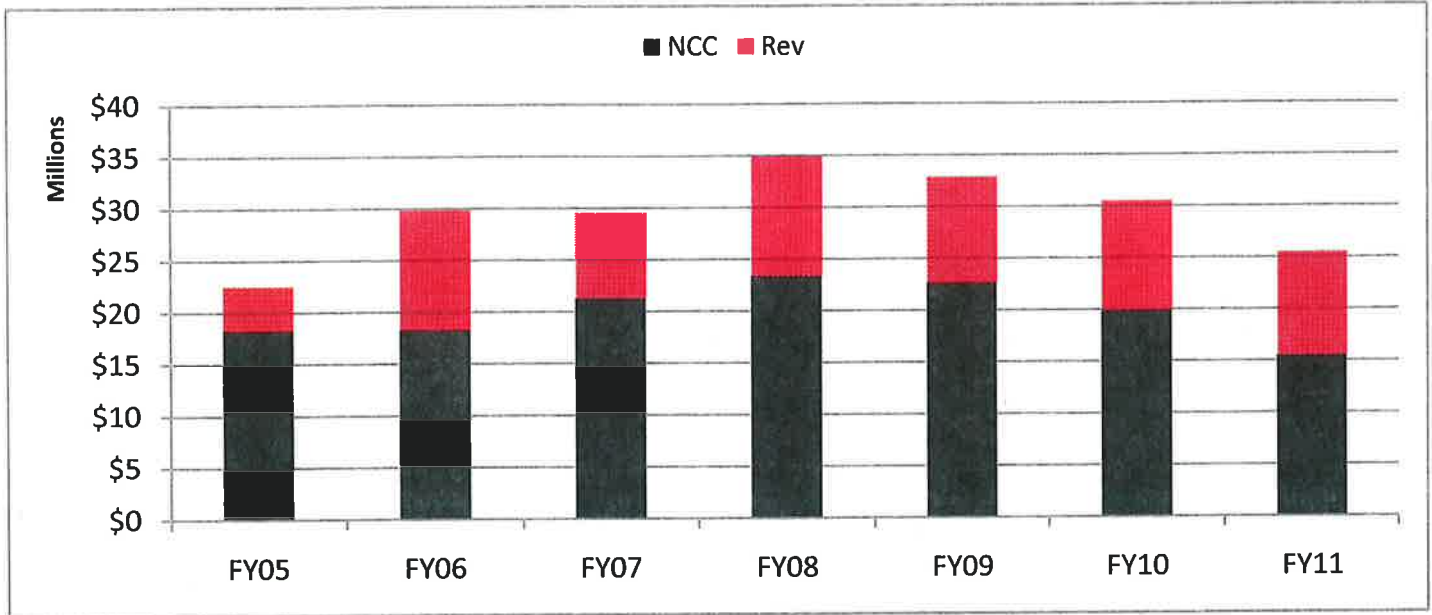
(RCRMC)

**RIVERSIDE COUNTY REGIONAL
MEDICAL CENTER**

RRCMC Detention and Indigent Services

	Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
Detention Health	\$ 16,860,317	\$ 16,860,317	\$ 1,686,032	\$ 4,215,079	0	0
MISP	\$ 10,611,728	\$ 3,805,855	\$ 380,586	\$ 951,464	0	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 MISP	\$ 951,464	0	Income level to qualify for the program will be increased, therefore department estimates that 5,000 fewer indigent patients will be eligible to receive services. It is likely that some of those not eligible will seek care in local emergency rooms.

2 Detention Health Services	\$ 4,215,079	41	The department will reduce services at Smith and Indio correctional facilities from 20 to 12 hours per day and physician sick calls will be reduced from 3 to 1 day per week. Services will be eliminated at Blythe. Nursing services will be eliminated at Van Horn and Twin Pines. Nursing sick calls will be eliminated at all facilities. Monitoring and observation of safety and sobering cells will be eliminated. Inmates requiring services will be transported to a facility providing services. The County may be at risk of being out of compliance with CDCR Title 15.
3 Detention Health Services	\$ -	0	The department anticipates the need for 16 additional staff at an annual cost of \$1,382,183 to serve the additional inmates expected when the Banning jail expansion is completed.

Executive Office Comment

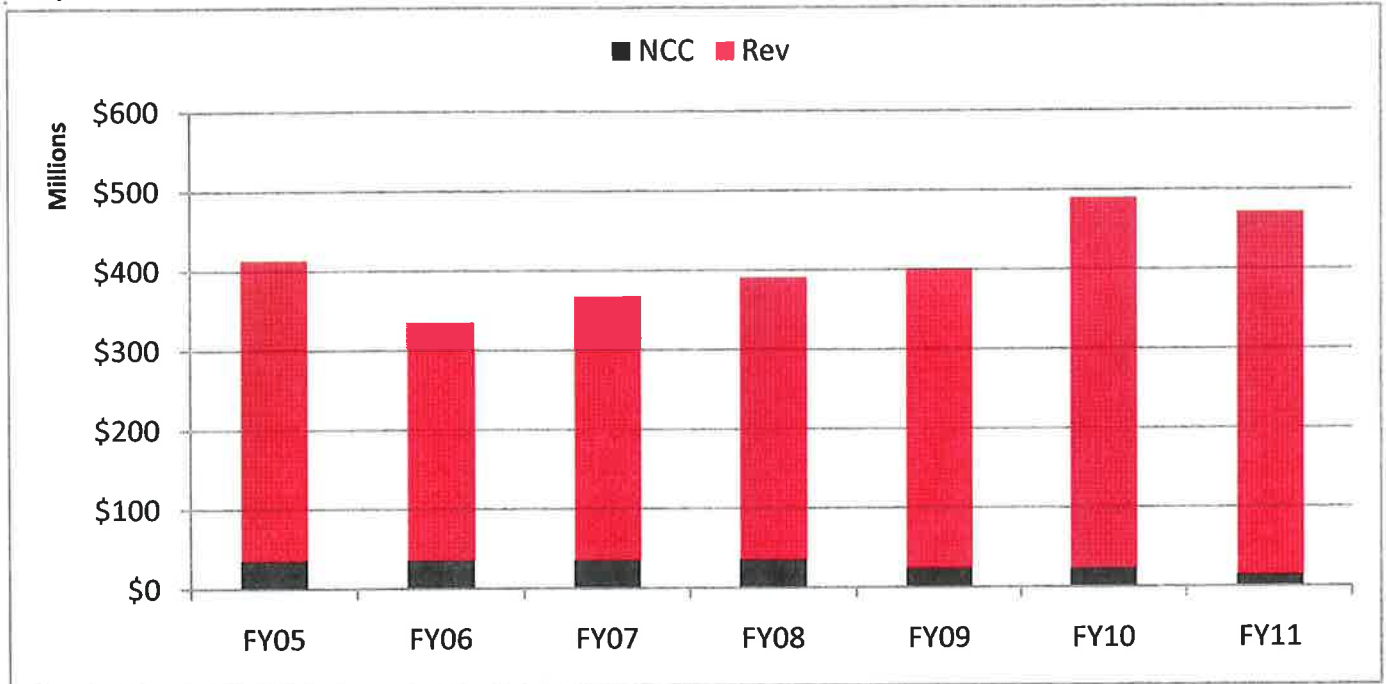
Executive Office Comment on Programs (by Department's Analyst)

- 1 It has not been confirmed that the County has the ability to raise the income eligibility standard and if it is necessary to notify the state.
- 2 Detention Services are required by Title 15, the standards are being reviewed.
- 3 Detention Services are required by Title 15, the standards are being reviewed.

Regional Medical Center

Budget 2010	NCC 2010	Proposed Cut	Staff 2010	Staff Cut
\$ 464,871,420	\$ 21,000,000	\$ 6,000,000	3332	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 RCRMC - Jail Ward	\$ 6,000,000	0	At the current time, the jail ward at RCRMC generates \$6 million in uncompensated costs. The hospital proposes to use fund balance to cover the costs in FY10/11, however a long terms solution will be necessary.

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

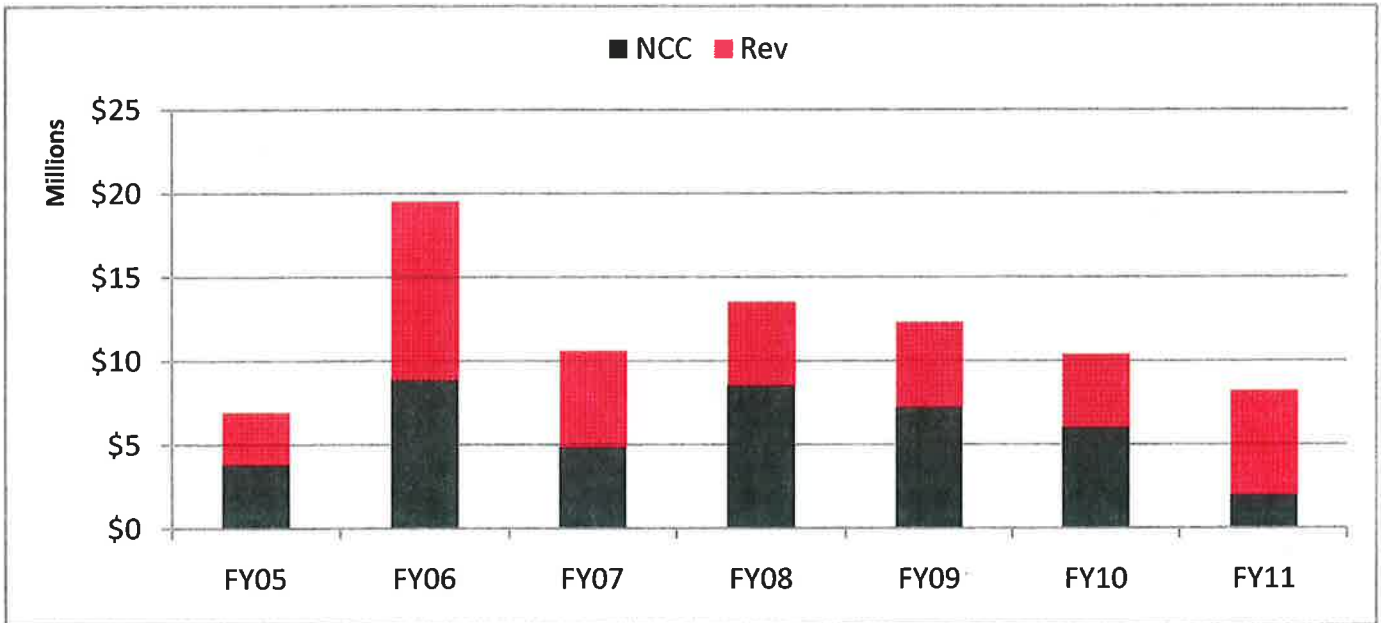
- 1 Department will explore options to address the shortfall in future years.

REGISTRAR OF VOTERS

Registrar of Voters

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 10,384,306	\$ 2,661,837	\$ 266,184	\$ 665,459	39	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Spanish Language Program	\$ 160,000	0	Will have minimal compliance with Dept. of Justice agreement. Elimination of stipend for bilingual skills.
2 Poll Worker Program	\$ 255,459	0	Reduce number of pollworkers assigned to each voting precinct from 5 to 4.
3 Online Poll Worker Training	\$ 150,000	0	Will postpone planned purchase of online poll worker training. Would have enhanced poll worker knowledge retention in response to audit recommendation.
4 Equipment Purchase	\$ 100,000	0	Efficiencies and cost savings from Vote By Mail envelope scanner will not be realized. Aging equipment may result in high maintenance costs and potential backlog.
<u>\$ 665,459</u>			

Registrar of Voters (continued)

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

1 Program cost reduction will result in ROV meeting minimum program requirements.

2 Cost reduction to Poll Worker Program will result in longer wait times and later poll result reporting.
ROV will still meet legal mandates.

3 Postponement of online poll worker training will delay compliance with audit recommendations. Will not prevent ROV from meeting minimum election requirements.

4 Equipment purchase delay may result in inefficiencies. ROV will still meet minimum election requirements.

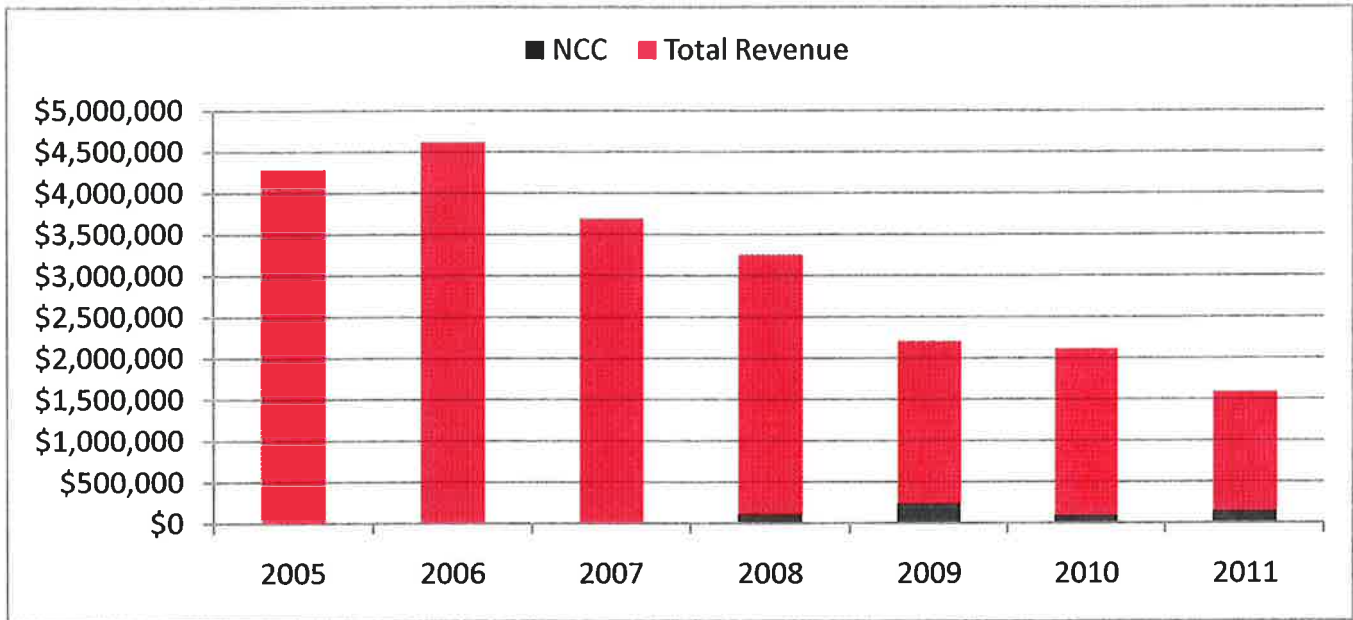
(TLMA)

**TRANSPORTATION LAND
MANAGEMENT AGENCY**

Transportation and Land Management Agency
 Administrative Services - GIS - 31001 00000

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 2,008,600	\$ 100,000	\$ 20,000	\$ 50,000	12	7

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Census	\$ 50,000	0	The NCC support for GIS is required to complete community outreach and technical support services for redistricting based on the 2010 census.

Executive Office Comment

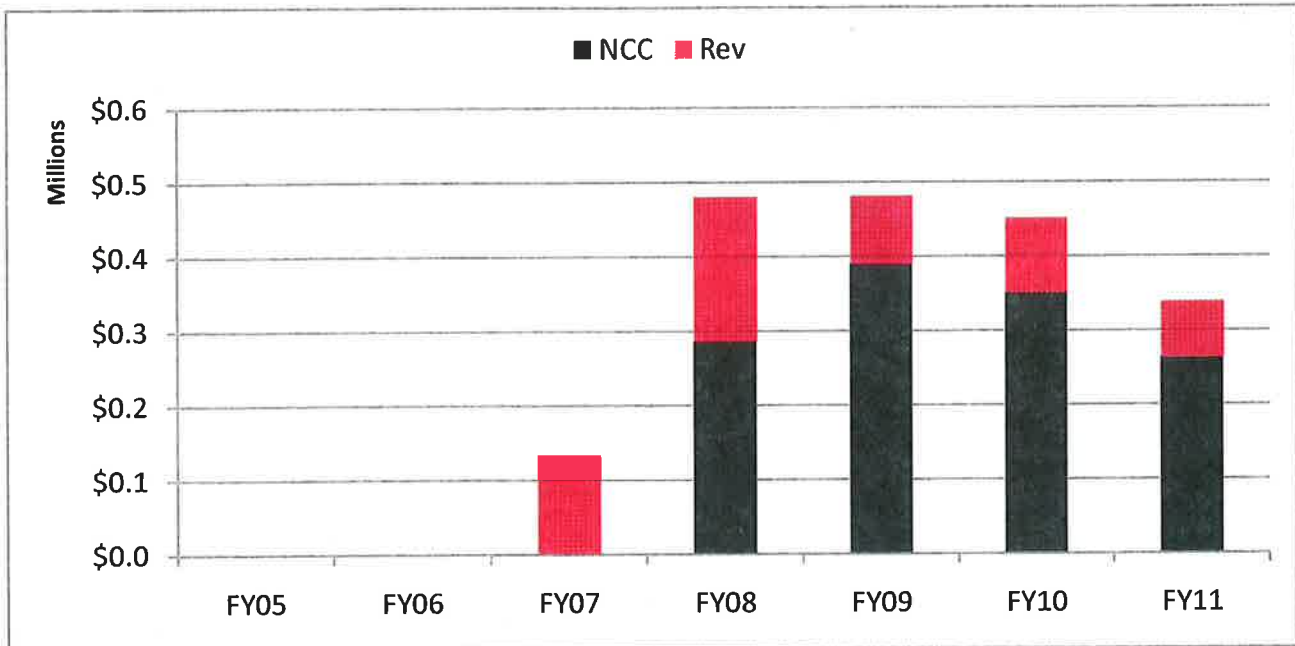
Executive Office Comment on Programs (by Department's Analyst)

- 1 Funding has varied from fiscal year to fiscal year and based on specific projects. Reduction has no impact on staffing levels.

TLMA - Airport and Land Use Commission

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 450,654	\$ 350,654	\$ 35,064	\$ 87,664	3	1

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1	\$ 87,664	1	Core Function - Preparation of Airport Land Use Compatibility Plans would be suspended. Three (3) staff are considered the minimal needed for this mandated function to remain mission capable.

Executive Office Comment

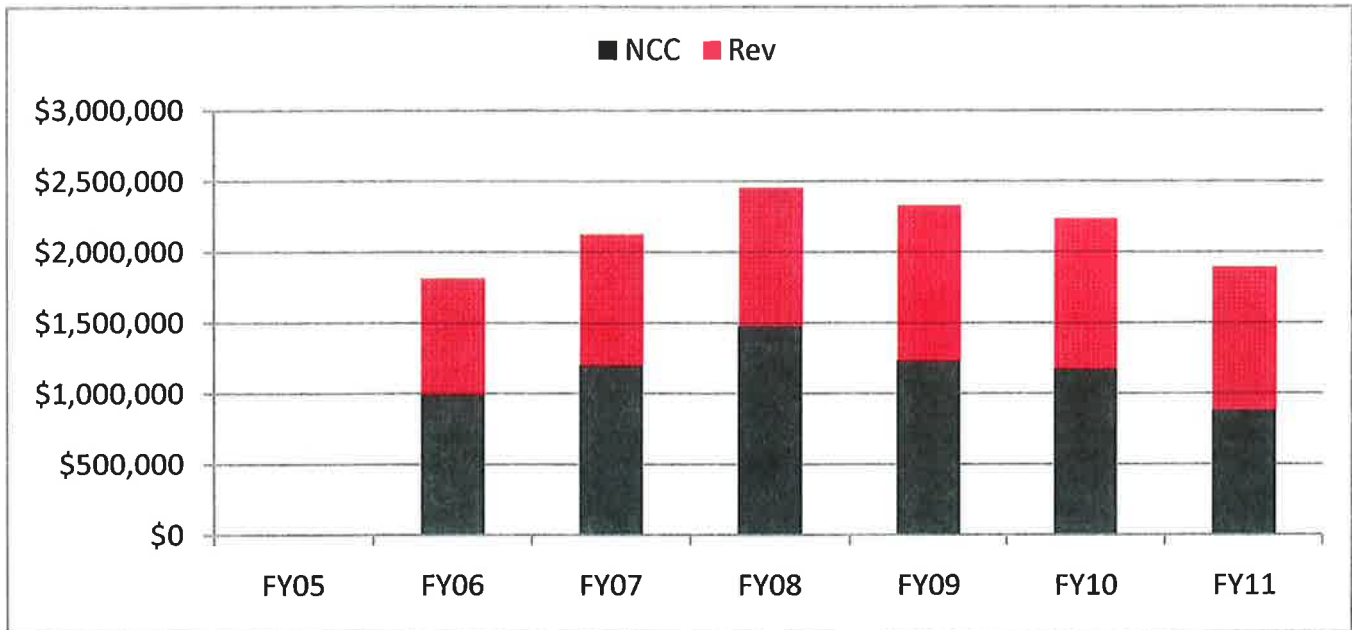
Executive Office Comment on Programs (by Department's Analyst)

- 1 This program was previously a part of EDA Aviation. The NCC for this program was not cut last year. If a reduction in NCC occurs, the department will have to lay off one planner. Besides NCC the funding is from flat fee from applicants for development review. The department projects continued loss in this funding source as well. The county is mandated by the state to have this program; however, the state does not provide funding.

Environmental Programs

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 2,235,355	\$ 1,173,262	\$ 117,326	\$ 293,316	13	2

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Environmental Programs	\$ 293,316	2	ESA day outreach to the communities school children will be scaled down in participation and contribution due to less staffing and funding. Overall decrease of level of services to the public, Board of Supervisors, and other county departments due to staff reduction. Collaboration with other departments/attendance at various committees compromised due to decreased staff levels. Potential loss of grant money for MSHCP land acquisition because of lack of staffing and inability to provide required grant matching funds.

Executive Office Comment

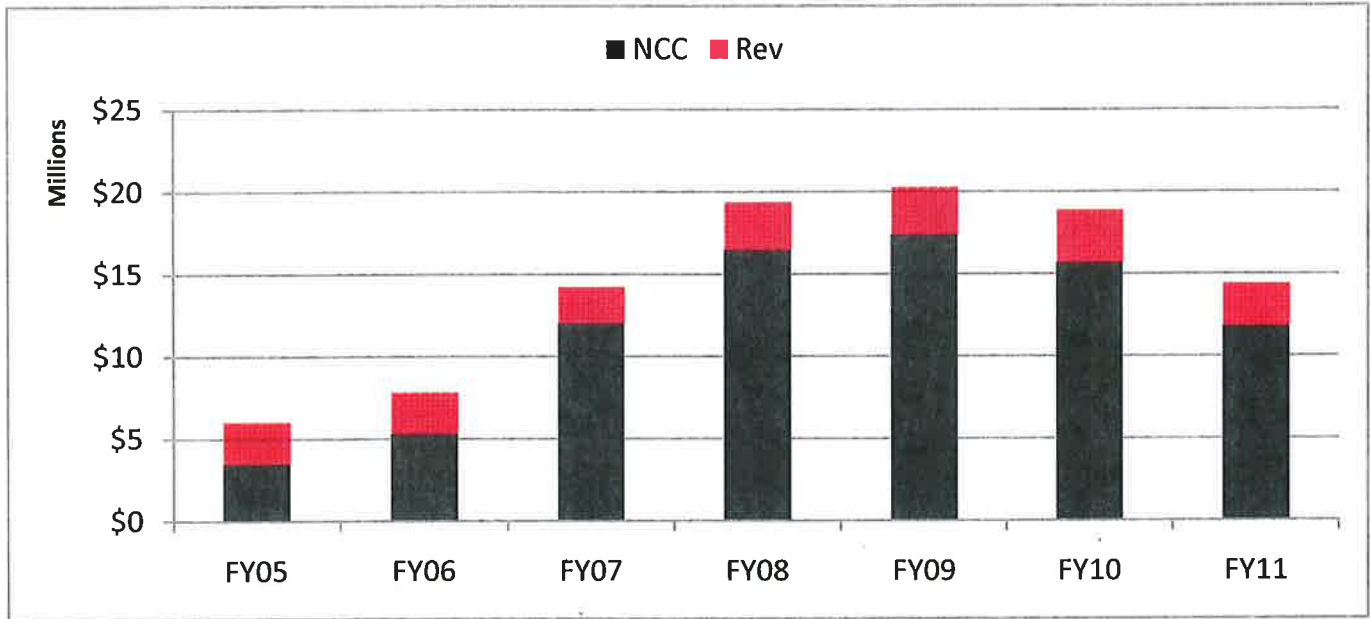
Executive Office Comment on Programs (by Department's Analyst)

There will be no lay offs due to recent departure of employees to other employment. The department will not be filling these positions due to the loss in NCC funding.

Code Enforcement

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 18,855,173	\$ 15,751,931	\$ 1,575,193	\$ 3,937,983	110	20

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Field Operations	\$ 2,558,921	18	<p>The 25% NCC cut scenario is expected to have the following impacts on field operations: (1) Code Enforcement Officer staffing will be reduced 33% from 54 to 36; (2) Officer caseload will increase 55% from an average of 127 cases per officer to 197 cases per officer; (3) Weekend coverage may be reduced or eliminated due to lack of staffing; (4) Response time to complaints may increase; (5) Proactive enforcement may be reduced or eliminated; and, (6) Foreclosure ordinance enforcement may be reduced or eliminated.</p> <p>The 10% NCC cut scenario has no impact on field operations including no staff reductions and no reductions in service levels.</p>

2 Administrative Support	\$ 284,325	2	<p>The 25% NCC cut scenario is expected to cause a 20% reduction in admin services staff, which could mean over \$102,000 in revenue loss to the department. Additionally, the department expects that administrative and parking citation processing would be adversely effected. The processing of foreclosure registrations would be severely impacted or cease.</p> <p>The 10% NCC cut scenario has no impact on admin services operations including no staff reductions and no reductions in service levels.</p>
3 Roadside Litter Program	\$ 500,000	0	<p>This program was funded in FY09/10 at \$1.09 million. The 25% NCC cut scenario is expected to result in reducing the Dept. of Transportation crews assigned to clean up the roads and trash from private property from 3 crews (with 12 persons) to one 5-person crew.</p> <p>The 10% NCC budget cut scenario currently includes funding for one Dept. of Transportation 5-person crew.</p>

Executive Office Comment

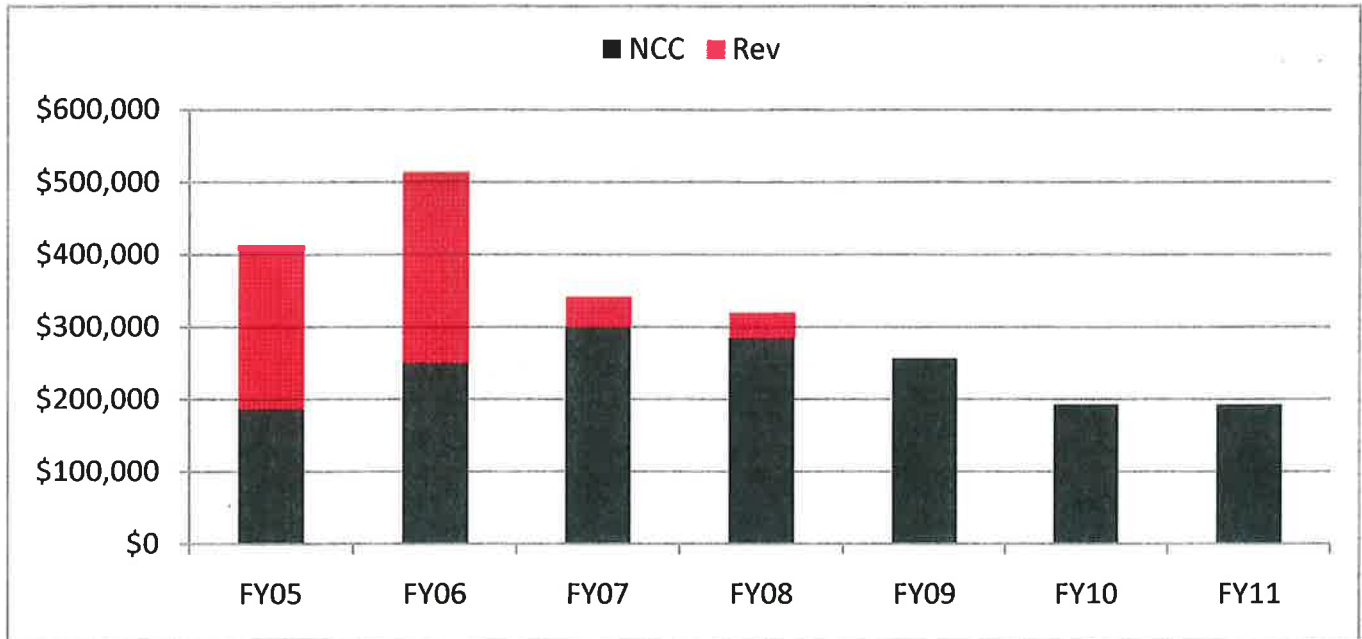
Executive Office Comment on Programs (by Department's Analyst)

The amounts listed above do not reflect the total amount of a 25% cut to the NCC. The department will take the remaining amount from the litter program, which will impact the service. The department will layoff a total of 19. There is only 1 anticipated early retirement. The department reports that a 10% cut will not include any lay offs.

TLMA - Transportation Operations (Litter Control)

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 256,500	\$ 256,500	\$ 25,650	\$ 64,125	0	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Pilot Litter Program	\$ 64,125	0	The crew dedicated to this function will be reassigned. Program services will be performed at a reduced level, by existing Highway Operations Maintenance crews.

Executive Office Comment

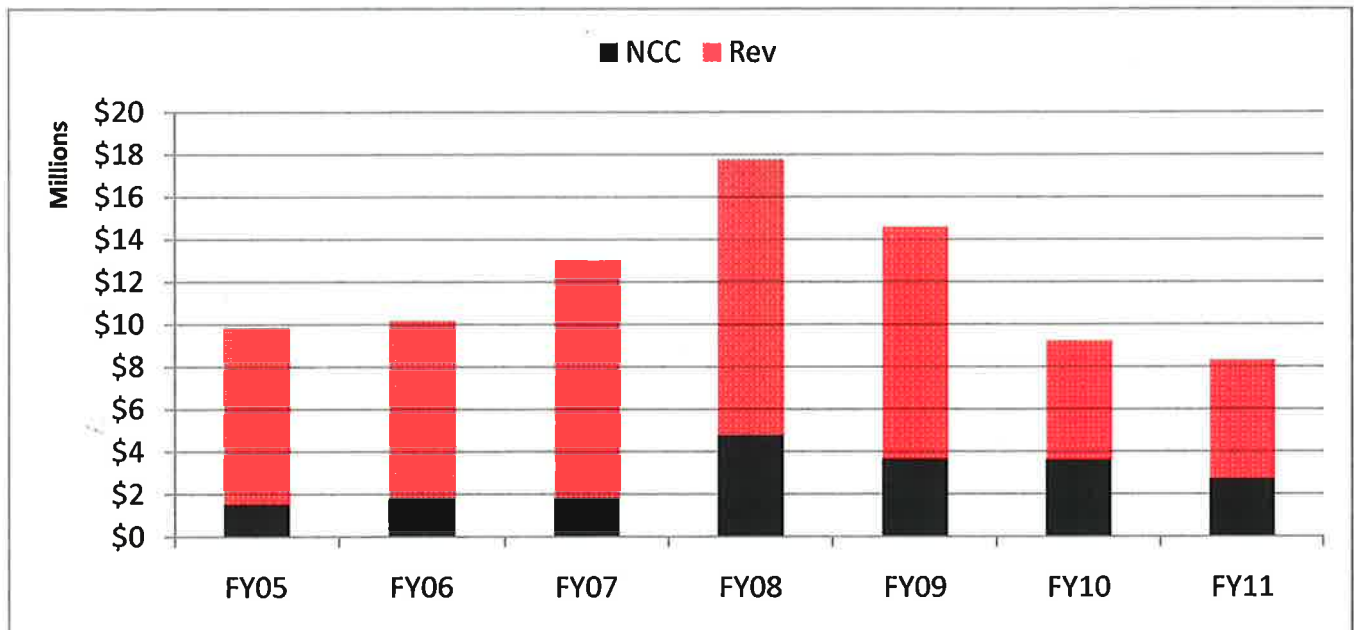
Executive Office Comment on Programs (by Department's Analyst)

- Historically, Transportation has been subsidizing the program using non-general fund dollars. The department is unable to commit additional funding FY 09/10 or in the future, as funding is dependant upon State actions with respect to public works funding. There will be no layoffs due to this reduction.

TLMA - Planning Department

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 9,054,924	\$ 3,610,045	\$ 361,005	\$ 902,511	39	11

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Advance Planning	\$ 500,000	1	The following programs cannot be completed if the Planning Department does not receive the \$500,000; Wine Country Community Plan \$144,000, Idyllwild - Historic ADA Compliance \$81,000, Coachella Valley General Plan Amendment \$75,000, San Gorgonio Pass Heritage Corridor \$40,000, Lakeview Nuevo Funding Program \$45,000, Winchester Community Plan \$85,000, Group Mobile Homes Provisions (Ord. 348) \$10,000, Coronita Design Overlay \$20,000.

2 Counter Services	\$ 402,511	4	<p>To reduce costs and improve coordination, the Planning Department has increasingly relied on TLMA Counter Services to address planning questions. This has allowed the Planning Department to reduce its staffing levels and control costs. Restoring the \$402,511 NCC and directing it to TLMA Counter Services would reduce overhead costs, which TLMA departments pay using development fees. The net result of restoring these NCC funds and applying them to TLMA Counter Services could control the rates charged to the building industry from the Planning, Building and Safety, Transportation, and Environmental Programs Department.</p>
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Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

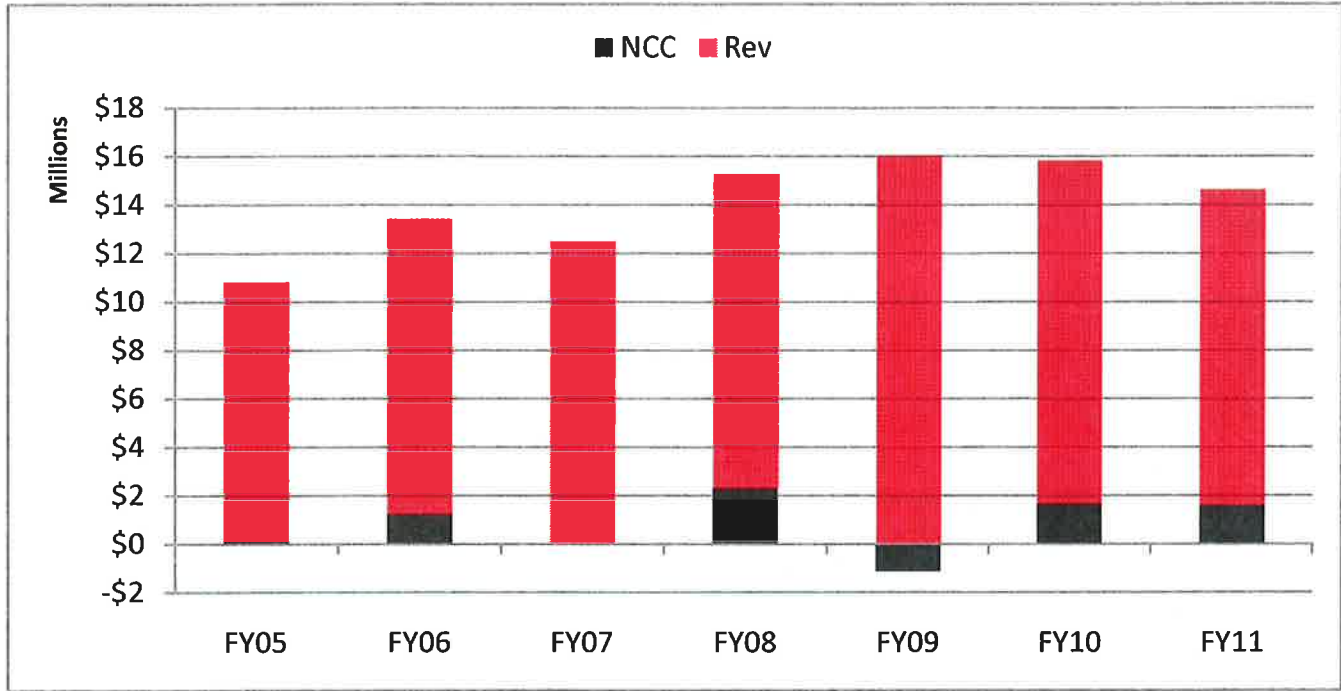
The department expects to layoff approximately 6 people the remaining 5 positions will be lost through early retirements. Besides the areas listed above deposit-based fee funded positions will also be reduced through layoffs. Additional retirements may impact the number of layoffs.

TREASURER-TAX COLLECTOR

Treasurer-Tax Collector

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 15,811,194	\$ 2,138,054	\$ 213,805	\$ 534,514	113	2

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Treasurer-Tax Collector Operations	\$ 534,514	2	No Layoffs are planned. The Treasurer-Tax Collector anticipated this looming budget crisis. He has an ongoing plan to aggressively reduce his budget. Actions already taken - like reduced staffing, closing a satellite phone center, embracing new technology that improves office efficiency - reduce reliance on NCC while minimizing negative impacts to staff and the public.

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

Planning ahead has put this department in the position to be able to make cuts while minimizing impacts to staff and the public.

Monitoring general fund cash flow, reconciling cash balances to the county treasury, and reporting of the county's cash position will be completed less frequently. Inputting budget adjustments and processing internal journal vouchers into the financial system will be delayed as will countywide accounting meetings, which will have to be held quarterly instead of monthly.

5. Countywide Asset Mgmt

 \$ 79,703 1

County departments will be forced to input asset data into the financial system not reviewed and unaudited by trained ACO staff. Inaccurate asset reporting, including depreciation and the capitalization of building improvements, could produce misstatements in the county's official financial reporting documents.

6. ACO office support

 \$ 83,964 1

Internal support services will be impacted. Delays in support activities: handling customer inquiries, processing mail, distributing internal documents, and the distribution of office supplies, will fall on remaining staff. Inevitably, operational efficiency across the department will be reduced.

7. County Financial Reporting

 \$ 146,001 1

Timeliness of financial reporting will suffer. Specifically, countywide financial reporting, countywide training on general accounting standards, maintenance and upkeep of the county's chart of accounts, and the maintenance of the ACO's financial reporting tool (Simpler), will be delayed.

8. County Budget

 \$ 89,488 1

Modifications and updates to budgeted appropriations, authorized through the form-11 process and appropriation transfer request, will be delayed.

9. Policies and Procedures

 \$ 85,965 1

The production, upkeep, and distribution on standard accounting practice manuals will be delayed.

10. Other

 \$ 476,454 0

Expenditures for professional services as well as supplies will be impacted.

\$ 2,269,003

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

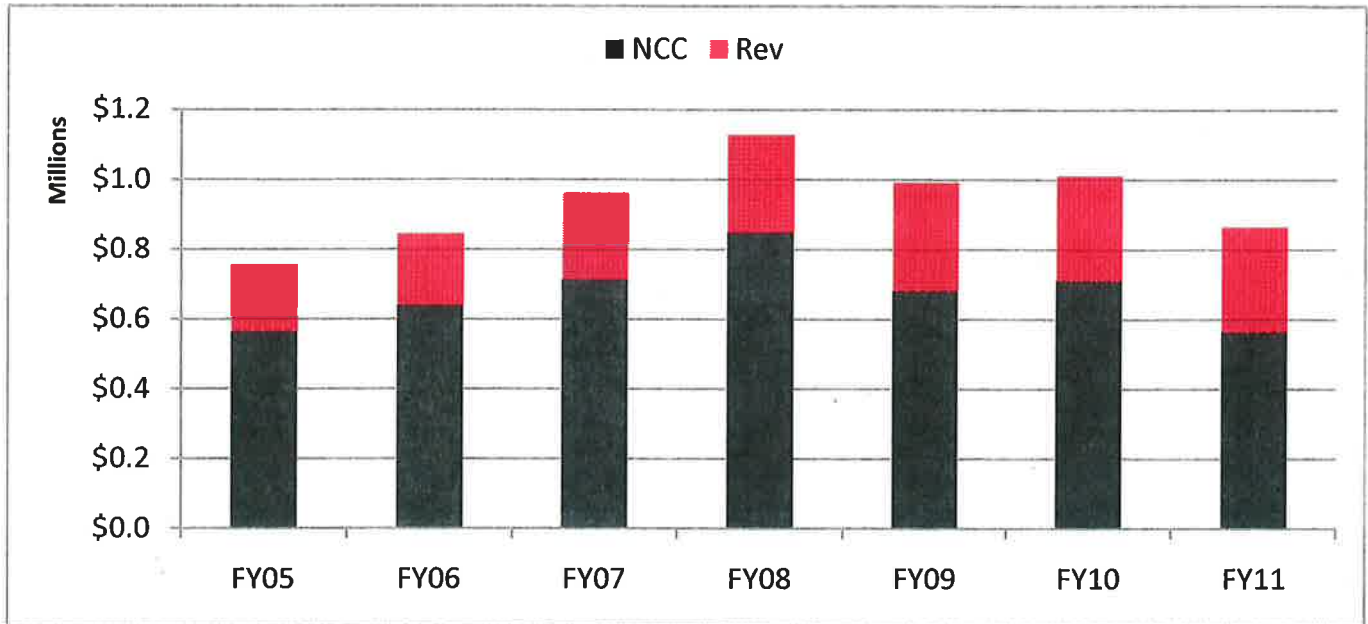
Proposed cuts will reduce funding to a department almost entirely reliant on NCC contributions. General fund support will effectively be reduced to the level provided ten years ago, at a time when the county is processing more accounting activities than ever before. Implementation of the proposed cut will not force the department to violate any mandated levels of service.

VETERANS SERVICES

Veterans Services

Budget 2010	NCC 2010	10% Cut	25% Cut	Staff 2010	Staff Cut
\$ 1,011,438	\$ 752,950	\$ 75,295	\$ 188,238	9	3

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Veterans Services - Hemet Office	\$ 71,225	1	Hemet Office will close. Services to Hemet area will not be available or reduced to field visits once a week. Veterans will have to travel to Riverside for services.
2 Veterans Services - Indio Office	\$ 66,000	1	Reduced service level to the Indio/Blythe/Banning areas due to 50% staff reduction. Wait time for services will significantly increase.
3 Veterans Services - Riverside Office	\$ 53,745	1	Reduced support for Veterans Services Representatives. Increased wait time for veterans calling in with questions.
\$ 190,970			

Veterans Services (continued)

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

Cost reduction will significantly impact the program serving the Hemet area and future funding.

¹ Veterans Services will not violate any mandates with the reduced level of service.

Cost reduction will significantly impact program services to the Indio, Blythe, and Banning areas as well

² as future funding. Veterans Services will not violate any mandates with the reduced level of service.

Cost reduction will significantly impact the level of service provided at the Riverside Office. Veterans

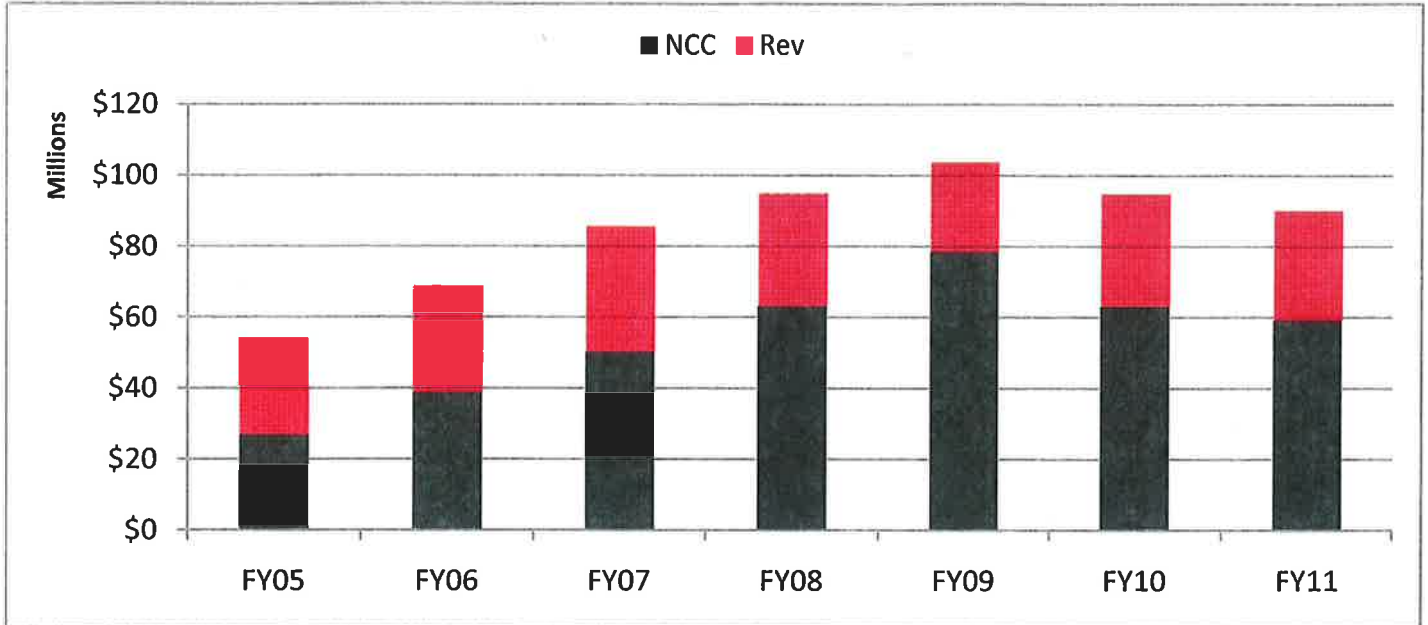
³ Services will not violate any mandates with the reduced level of service.

DISTRICT ATTORNEY

District Attorney's Office

Budget 2010	NCC 2010	10% Cut	3% Cut	Staff 2010	Staff Cut
	\$ 65,531,823	\$ 6,553,182	\$ 1,965,955		

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1	\$ -	-	
2	\$ -	-	
3	\$ -	-	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

This department's service is essential for normal county operations.

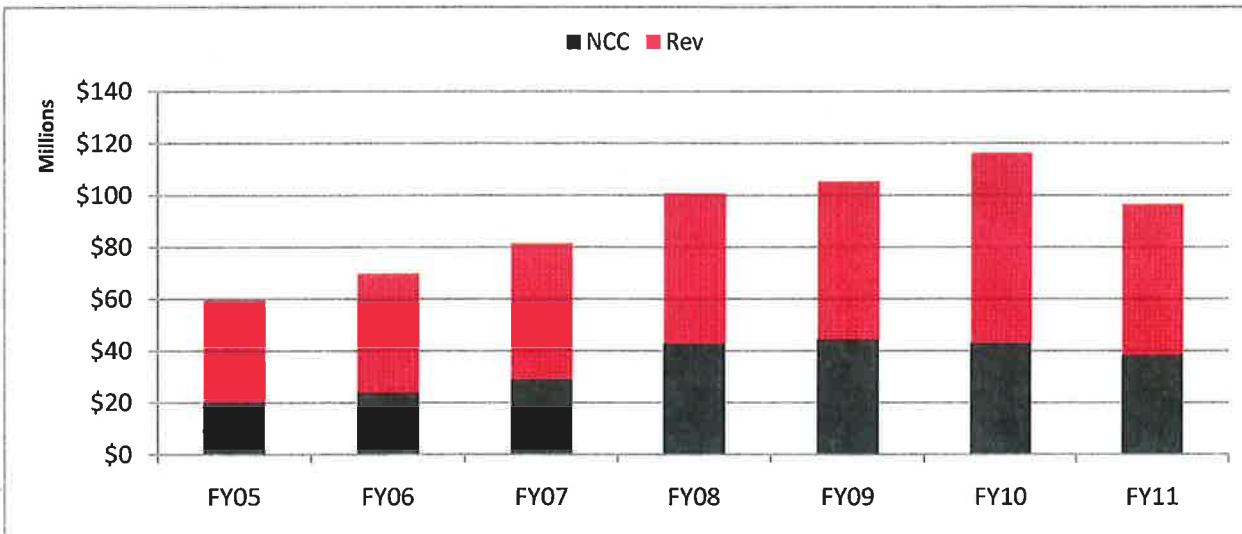
The District Attorney's Office has not provided any budget information or impact reports.

FIRE

Fire Department

Budget 2010	NCC 2010	10% Cut	3% Cut	County Staff 2010	County Staff Cut
\$ 113,354,724	\$ 42,507,246	\$ 4,250,725	\$ 1,275,217	180	0

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	CAL FIRE Staff Cut	Service Impacted
1 Fire Tax Losses	\$ 1,500,000	8	Close 1 Fire Stations
2 Contract Funding Shortfall	\$ 500,000	4	Close .5 Fire Stations
3 Furlough End/Merit increases	\$ 1,800,000	12	Close 1.5 Fire Stations
4 Prop 172 Losses	\$ 762,737	8	Close 1 Fire Station
5 NCC 10% Cut	\$ 4,250,725	32	Close 4 Fire Stations
6 Narrowbanding Mandate	\$ 1,000,000		Unable to meet Federal Mandate for 2013
Total	\$ 9,813,462	64	Total of 8 Fire Station Closures

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

1 This department's service is essential for normal county operations.

All staff reductions associated with these cuts would be CAL FIRE contract employees. Total of 64 employees

During FY 2009/10 the Fire Department made judicious cuts in support services and with assistance from the Board was able to avoid any station closures. At this point any appropriation reductions will result in closing fire stations. Absent station closures the other options would be adjusting station hours or reduce engine staffing. The department feels either of these would be disruptive to operations and not meet Board staffing policy.

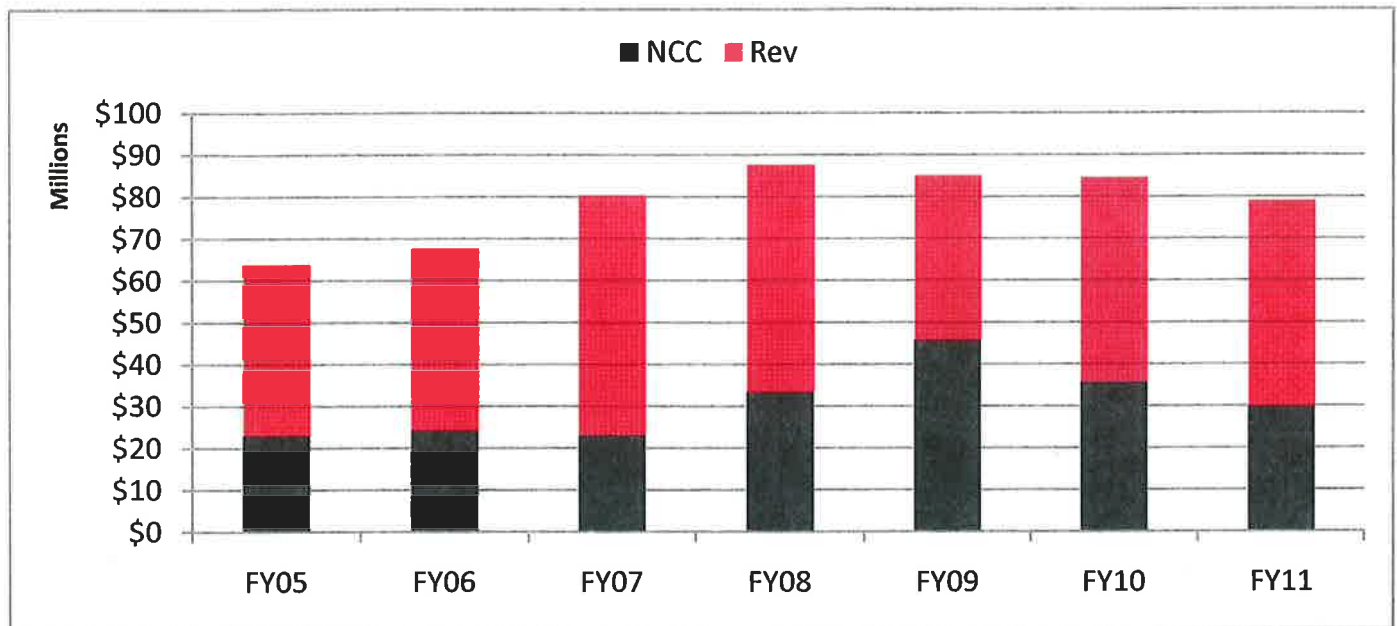
The Narrowband funding is necessary to meet a Federal mandate for 2013. In order to meet this deadline it is mandatory to begin planning and acquisition of equipment during FY 2010/11. It is also necessary because replacement parts and replacement equipment for current operations will not be available beginning in 2011. The Fire Department is working with RCIT to coordinate this project and meet this mandate.

PROBATION

Probation Department

Budget 2010	NCC 2010	10% Cut	3% Cut	Staff 2010	Staff Cut
\$ 49,125,743	\$ 33,052,979	\$ 3,305,298	\$ 991,589	866	135

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut	Service Impacted
1 Staffing--all programs	\$ 4,500,000	60	High case ratios continue unabated
2 Van Horn and SW Juv. Hall	\$ 4,800,000	75	Massive reduction in services
	<u>\$ 9,300,000</u>		

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

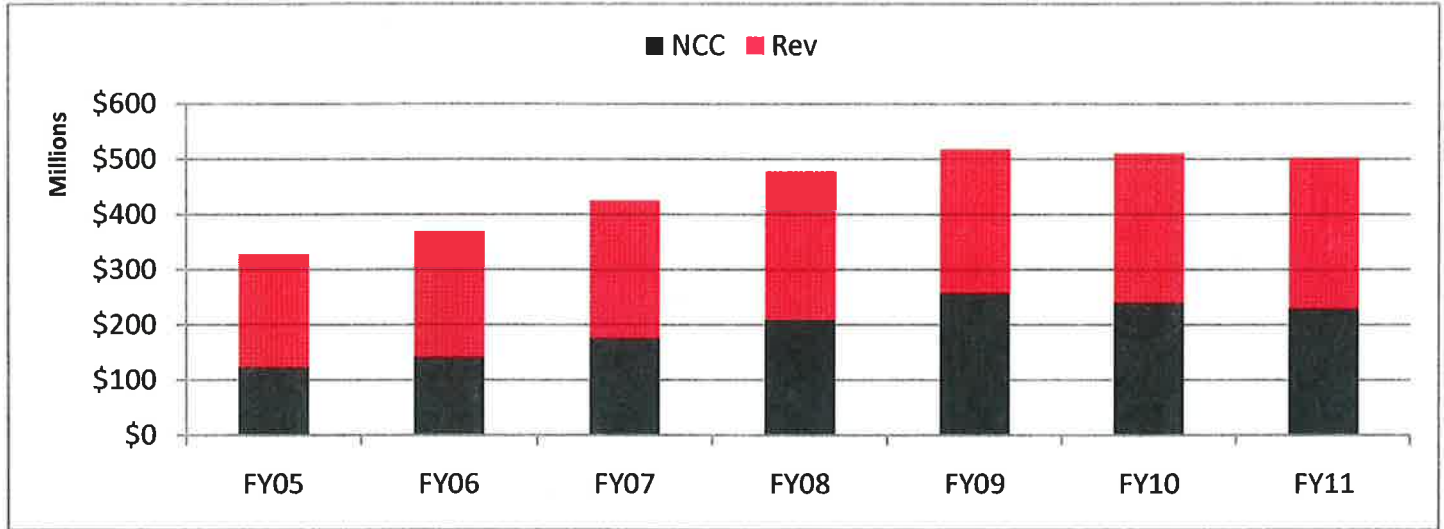
- 1 Present staff are already handling enormous caseloads, far beyond national recommendations. Public safety is potentially risked.
- 2 The youth not served will most likely fill jail beds as adults; losing the chance to change lives.

SHERIFF

Sheriff's Department

	Budget 2010	NCC 2010	10% Cut	3% Cut	Staff 2010	Staff Cut
Admin	\$ 10,874,034	\$ 9,624,168	\$ 962,417	\$ 288,725	55	4
Support	\$ 36,906,698	\$ 7,512,600	\$ 751,260	\$ 225,378	354	7
Patrol	\$ 268,424,060	\$ 84,485,973	\$ 8,448,597	\$ 2,534,579	1793	77
Corrections	\$ 149,409,334	\$ 111,789,756	\$ 11,178,976	\$ 3,353,693	1443	120
Court Services	\$ 23,290,203	\$ 5,250,183	\$ 525,018	\$ 157,505	189	6
CAC Security	\$ 589,920	\$ 587,009	\$ 58,701	\$ 17,610	3	0
Training Center	\$ 11,010,914	\$ 7,566,018	\$ 756,602	\$ 226,981	59	4
Coroner	\$ 7,621,142	\$ 3,630,290	\$ 363,029	\$ 108,909	55	5
Public Admin	\$ 15,574,506	\$ 987,870	\$ 98,787	\$ 29,636	17	1
RAID	\$ 704,174	\$ -	\$ -	\$ -		
ADA Grant	\$ 1,178,126	\$ -	\$ -	\$ -		
	\$ 525,583,111	\$ 231,433,867	\$ 23,143,387	\$ 6,943,016	3968	224

Department Budget History (FY 05 to 09 are actual; FY 10 and 11 are budget)



Prioritized List of Department Impacts

Program Name	NCC Cut	Staff Cut Classified	Staff Cut Sworn	Service Impacted
1 Sheriff Administration	\$ 962,416	1	3	Balance by attrition
2 Sheriff Support Services Patrol	\$ 751,260	0	7	Balance by attrition
3 Sheriff Patrol & Forensics	\$ 8,448,597	0	77	Decrease Pro-Active time. Increase response time to low priority calls
4 Sheriff Corrections	\$ 11,178,975	69	51	Inability to staff Smith Expansion
5 Sheriff Court Services	\$ 525,017	1	5	Balance by attrition
6 Sheriff CAC Security	\$ 58,701	0	0	Reduce Security Guard contract levels
7 Ben Clark Training Center	\$ 756,062	3	1	Balance by attrition & deferring maintenance and repairs

8 Coroner	\$ 363,029	5	0	Balance by attrition
9 Public Administrator	\$ 98,787	1	0	Balance by attrition
	\$ 23,142,844	80	144	

Executive Office Comment

Executive Office Comment on Programs (by Department's Analyst)

This department's service are essential for normal county operations.

The department has provided limited detail on service impacts. The detail provided indicates that savings will be achieved through attrition. Based on test calculations it appears that the savings were calculated by using full year salary and benefit costs. These savings will only be realized if the attrition all occurs at the beginning of the year. Normal attrition is spread over the course of a full year.

The department will provide further detail during budget impact hearings.

MEMORANDUM



RIVERSIDE COUNTY COUNSEL

DATE: April 8, 2010

TO: Supervisor Marion Ashley, District 5
Chairman of the Board of Supervisors
Supervisor Bob Buster, District 1
Supervisor John Tavaglione, District 2
Supervisor Jeff Stone, District 3
Supervisor John Benoit, District 4

FROM: Pamela J. Walls, County Counsel

RE: Backfilling of Proposition 172 Revenue Shortfall with Net County Cost Funds

Proposition 172 was approved in 1993 and authorizes the collection of a .50 percent sales tax to be used exclusively for local public safety services. (California Constitution Article XIII, Section 35.) "Public safety services" include, but are not limited to: "sheriffs, police, fire protection, county corrections and county district attorneys..." (Government Code Section 30052(b)(1).) The Board of Supervisors has the exclusive authority to allocate, and change the allocation of, Proposition 172 revenues among the County's various public safety agencies. (86 Ops. Cal. Atty. Gen. 38; *Totten v. Board of Supervisors* (2006) 139 Cal. App. 4th 826, 839-840.) However, if the Board of Supervisors does not maintain a base amount of Proposition 172 funding (or maintenance of effort) for all combined public safety services, the County's allocation of Proposition 172 sales tax revenue will be reduced. (Section 30056(a).)

Maintenance of Effort

The base amount (or maintenance of effort) is the amount of the adopted budgets for all combined County public safety services for the 1992-93 fiscal year ("base year"), which is increased or decreased based on the Proposition 172 sales tax revenue the County receives in the two preceding years. If Proposition 172 sales tax revenue is decreased, the amount of the maintenance of effort is decreased, but it cannot fall below the 1992-93 base year amount. (Section 30056(b)(2)&(3).) The maintenance of effort is affected solely by year-over-year changes in Proposition 172 sales tax revenues received by the County. Increases after fiscal year 1992-93 in net county cost appropriations to public safety services agencies, have no effect on the maintenance of effort.

Backfill of Shortfall in Proposition 172 Sales Tax Revenue with Increased Net County Cost Appropriations

As a result of the shortfall in anticipated Proposition 172 sales tax revenue, the Board of Supervisors increased net county cost appropriations to some public safety service agencies to cover this shortfall. The Board and Executive Office have inquired about whether this increased net county cost funding can be capped, reduced or reimbursed in later years when Proposition 172 sales tax revenue increases. Additionally, the Board has inquired about whether a reserve could be established.

Capping, Reducing or Reimbursing Net County Cost Appropriations Used to Backfill Proposition 172 Revenue Loss

So long as the maintenance of effort is maintained for all combined public safety services, the Board of Supervisors can limit or decrease net county cost appropriations made to public safety service agencies without risking a reduction in Proposition 172 sales tax revenue. Accordingly, backfilling of Proposition 172 sales tax revenue losses with net county cost appropriations can be capped. The general fund can also be reimbursed for net county cost appropriations as long as the maintenance of effort (i.e., 1992-93 base year funding plus increase or decrease in sales tax revenue) is maintained.

Creation of a Proposition 172 Reserve

A reserve of Proposition 172 funds may be set aside and restricted solely to public safety services and may be allocated amongst the eligible public safety service agencies at the Board's discretion. Revenues need not be spent and exhausted in the year of receipt. Instead, surplus monies in a fund received in one fiscal year are carried over in that fund in the next fiscal year where they are available to pay for the claims against the fund, if any remain to be paid, and can be used to pay claims made in the next fiscal year. (See *Bilby v. McKenzie* (1896) 122 Cal. 143, 146; *Birch v. Monroe* (1925) 234 P. 125, 127; see also *Rancho Santa Anita v. City of Arcadia* (1942) 20 Cal.2d 319, 323; 45A Cal.Jur.3d Municipalities Sec. 562.) Accordingly, the Board may create a reserve, when Proposition 172 revenues exceed amounts estimated, to finance the maintenance of effort during those years when Proposition 172 revenues are overstated.

District Attorney Memorandum

On January 26, 2010, County Counsel provided the District Attorney's Office with its preliminary research memorandum regarding the above-referenced matters, asked the District Attorney's Office to provide any analysis it may have, and offered the District Attorney's Office an opportunity to discuss the analyses if they differed.

County Counsel's preliminary research memorandum discussed whether the entire operating budget for public safety service agencies could be funded from net county cost appropriations and then reimbursed with Proposition 172 sales tax revenue. As a result of the discussion, the District Attorney's Office sent a memorandum to the Board of Supervisors expressing its concern that Proposition 172 sales tax revenue would be used to fund non-public safety services. As discussed in the preliminary research memorandum, however, the Proposition 172 sales tax revenue would need to be restricted and deposited in a separate fund. The total amount allocated in net county costs would also have to meet or exceed the Proposition 172 base amount or maintenance of effort (the 1992-93 base year funding amount plus increased/decreased Proposition 172 sales tax revenue).

While not specifically addressed in Proposition 172, case law supports advancing general fund monies and repaying them at a later time. In the absence of an ordinance to the contrary, a local agency may use its general funds for a special purpose and then reimburse itself from the special restricted fund, as long as it keeps proper records to show that the sum repaid to the general fund is only for the refund of money borrowed from the general fund for the special purpose. (*Rancho Santa Anita v. City of Arcadia* (1942) 20 Cal.2d 319, 326; see also Government Code Section 25252 [Board may transfer money from one fund to another].) Moreover, as a general rule, special taxes and restricted funds can be temporarily borrowed by the general fund provided that appropriate records are kept and provided that the loan is repaid to the restricted fund prior to the time such monies would be required for an appropriated expenditure. (*Auerback v. Board of Supervisors* (1999) 71 Cal.App.4th 1427, 1434, 1439, 1442.) However, should the County not maintain the maintenance of effort, the penalty reduction of Proposition 172 sales tax revenue would apply.

The Office of District Attorney's concern that (1992-93 base year funding plus increase/decrease in Proposition 172 sales tax revenue) Proposition 172 sales tax revenue will be transferred to the general fund and not used exclusively for combined public safety services is misplaced. The County Counsel's Office has consistently represented that the County must provide the maintenance of effort of Proposition 172 funding (1992-93 base year funding plus increase/decrease in Proposition 172 sales tax revenue) for all combined public safety services or its Proposition 172 sales tax allocation will be reduced.

PJW:ay

cc: Bill Luna

Prop 172 Public Safety Sales Tax MOE History Since Inception

