

MINUTES OF THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



8:30 a.m. being the time set for the 2012-2013 Budget Workshops, the Chairman called the matter.

EXECUTIVE OFFICE – OPENING COMMENTS

Larry Parrish, Executive Officer, made opening comments.

Ed Corser, Finance Director, gave a brief overview which included projections.

FIRE DEPARTMENT

Chief John Hawkins made a presentation regarding the projected budget, potential layoffs and reduction of services at certain fire stations.

PROBATION DEPARTMENT

Chief Alan Crogan gave a Power Point presentation regarding cost savings measures and programs implemented to provide more funding.

PUBLIC DEFENDER

Brian Bouts, Assistant Public Defender, spoke about budget cuts made to the department.

ASSESSOR-COUNTY CLERK-RECORDER

Larry Ward, spoke about assessment appeals and the reduced support in the recording area.

I hereby certify that the foregoing is a full true, and correct copy of an order made and entered on Wednesday, March 28, 2012 of Supervisors Minutes.

WITNESS my hand and the seal of the Board of Supervisors
Dated: Wednesday March 28, 2012
Kecia Harper-Ihem, Clerk of the Board of Supervisors, in
and for the County of Riverside, State of California.

(seal)

By  Deputy

AGENDA NO.

MINUTES OF THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



RCRMC

Douglas Bagley, Hospital Director, gave a Power Point presentation highlighting revenue cuts and several factors affecting the hospital budget.

PUBLIC TESTIMONY/COMMENTS

Olga Betancourt, spoke about Coachella Valley rescue and the impact of budget cuts.

Linda Barrack spoke about Roy's Desert Resource Center and turning people away because of budget cuts.

Susan Loew, Director of DPSS, gave comments about one time reserve funds being depleted.

I hereby certify that the foregoing is a full true, and correct copy of an order made and entered on Wednesday, March 28, 2012 of
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Dated: Wednesday March 28, 2012
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(seal)

By: *Kecia Harper-Ihem* Deputy

AGENDA NO.

**Riverside County Board of Supervisors
Request to Speak**

Submit request to Clerk of Board (right of podium),
Speakers are entitled to three (3) minutes, subject
Board Rules listed on the reverse side of this form.

SPEAKER'S NAME: Jane Carney
Bryan^{OK} Feller

Address: _____
(only if follow-up mail response requested)

City: _____ **Zip:** _____

Phone #: _____

Date: Mr. 28 **Agenda #** Budget Hearing

PLEASE STATE YOUR POSITION BELOW: Public Comment

Position on "Regular" (non-appealed) Agenda Item:

Support **Oppose** **Neutral**

Note: If you are here for an agenda item that is filed
for "Appeal", please state separately your position on
the appeal below:

Support **Oppose** **Neutral**

I give my 3 minutes to: _____

Speaker #1

SPEAKER IDENTIFICATION FORM

Riverside County Planning Commission or Director's Hearing

Submit request at Planning Commission to the Hearing Secretary or at Director's Hearing to the Case Planner.

Speakers are permitted to be heard up to three (3) minutes, subject to Public Hearing Rules listed on the reverse side of this form.

Date: 3/28/2011 Agenda #: Homeless Services

SPEAKER'S NAME: OLGA S BETANCOURT
(Print Name)

Address: 47470 VAN BUREN ST
(Only required if follow-up mail response is requested)

City: INDIO Zip: 92201

Phone #: (602) 347-3512 x240 Email: OSBETANCOURT@QVKNOK

- I AM:
- The Applicant
 - Applicant's Representative
 - A Neighbor
 - Other Interested Party
 - The Appellant
 - Respondent

PLEASE STATE YOUR POSITION BELOW:

- I wish to speak
- I DO NOT wish to speak

Position on Agenda Item:

- In Favor
- Neutral
- Opposed

I give my 3 minutes to: 

Speaker # 2

SPEAKER IDENTIFICATION FORM

Riverside County Planning Commission or Director's Hearing

Submit request at Planning Commission to the Hearing Secretary or at Director's Hearing to the Case Planner.

Speakers are permitted to be heard up to three (3) minutes, subject to Public Hearing Rules listed on the reverse side of this form.

Date: 3-28-12 Agenda #: Homeless

SPEAKER'S NAME: Linda BARRACK
(Print Name)

Address: Ray's Direct Resource Center
(Only required if follow-up mail response is requested)

City: North Palm Springs Zip: 92258

Phone #: 760-877-0322 Email: L

I AM:

- The Applicant Applicant's Representative
 A Neighbor Other Interested Party
 The Appellant Respondent

PLEASE STATE YOUR POSITION BELOW:

- I wish to speak I DO NOT wish to speak

Position on Agenda Item:

- In Favor Neutral Opposed

I give my 3 minutes to: _____



Budget Impact Workshops

FY 12/13

Presented by

Larry Parrish, Interim CEO

County Executive Office

Wednesday, March 28, 2012

Thursday, March 29, 2012



Larry Parrish
Interim County Executive Officer

Jay E. Orr
Assistant County Executive Officer

Executive Office, County of Riverside

March 27, 2012

Honorable Board of Supervisors
County of Riverside
Robert T. Andersen Administrative Center
4080 Lemon Street, 5th Floor
Riverside, CA 92501-3651

SUBJECT: FY 12/13 BUDGET IMPACT HEARINGS

Board members:

While it appears that the economy is improving, the revenue needed to sustain a full fiscal recovery of our county's budget is not expected for several years. This timing difference is because property tax changes lag behind the improvements we see in employment and sales taxes. Over the next two years, revenue growth will not solve the structural deficit or be a dependable means for closing shortfalls created by any overages.

At the beginning of the budget process last fall, discretionary revenue for FY 12/13 was forecast to be approximately \$572 million. This was a significant decrease from the \$584 million budgeted for the current fiscal year. Accordingly, my staff and I addressed the FY 12/13 budget challenges early and aggressively. The forecast for discretionary revenue remains relatively unchanged, however our Assessor has warned that assessed valuation might decline again. Any further discretionary revenue losses may require us to take additional cost-savings measures later in the budget process.

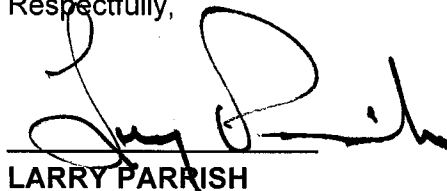
I have received all departmental budgets and each meets the adjusted budget targets established in late January. Several departments, including critical safety and health departments, face a moderate risk of unbudgeted overages that exceed our resources at this time. During the next two days of hearings, departments will present an overview of the challenges they face in the next fiscal year. I believe that in most cases, departments have adequate funding to begin the new fiscal year. Certainly, it will be the express objective of my office to carefully monitor department progress as the new year unfolds. If at any time the Board determines additional funding is warranted, I will direct my staff to make the necessary adjustments, which will increase our structural deficit.

As reported in the mid-year budget report, the county's fiscal challenges required that I direct managers in non-public safety departments to prepare cutback plans and have any needed layoff plans ready for implementation by May 1, 2012. Some of these layoffs were averted when the Board recently approved agreements with employee unions. Currently, 196 layoffs are expected countywide, 111 layoffs of which are related to mandatory budget reductions for Internal Service Fund (ISF) departments.

I also directed departments to prepare a brief summary of anticipated budget reduction impacts. While many reported that new reductions will have negative impacts to service levels, most will provide core services at some reasonable level. Summaries of all department budget impact reports and related budget data are enclosed for your reference. All department heads not scheduled to make formal presentations during hearings will be available to answer any questions the Board may have.

IT IS RECOMMENDED that the Board of Supervisors: 1) receive and file this report; 2) open budget impact hearings; and, 3) at the conclusion of the hearings, provide direction regarding the FY 12/13 budget objectives and processes that the Executive Office has outlined.

Respectfully,



LARRY PARRISH
Interim County Executive Officer

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Attachment A - Comparison of FY 08/09 and FY 12/13 NCC Reductions

Attachment B – Comparison of FY 08/09 and FY 12/13 Positions

EXECUTIVE SUMMARY

With discretionary revenue at \$272 million, a two percent drop from last fiscal year, the Board has been pressed to reduce general fund support to departments for an additional year. Attachment A on page 1 shows the cumulative reductions in general fund support by department over the last five years. Departmental reductions are as high as 100 percent for departments that will no longer receive any general fund support.

All departments have submitted budgets that meet targets. Most reflected reductions in labor costs due to recently approved agreements with employee unions. While the agreements allowed many departments to meet budget targets while avoiding layoffs, several departments will still need to eliminate 196 positions to balance to FY 12/13 budgets. A significant portion of these (111 positions) was for internal service departments that were mandated to make significant reductions to provide relief to other departments. Attachment B on page 1 provides a summary of planned changes to next fiscal year's workforce.

The following budget impact summaries include departments that receive general fund support as well as those that do not. These are designed to provide the Board with information about all budgets and the challenges each department had to overcome to prepare balanced budgets. Challenges included general fund support reductions, declines in grant funding, potential declines in redevelopment agency related revenue, state realignment, and the state budget reductions. Departmental solutions for these challenges included reducing costs, organizational restructuring, alternate revenue sources, and the elimination or reduction of non-core services.

Unlike last year's hearings, a limited number of department heads are scheduled to testify before the Board. The portion of the report dedicated to these departments is organized in the same order that speakers will appear before the Board. Scheduled slots have been limited to elected officials that requested to speak and departments that reported the possibility of substantial unbudgeted overages for FY 12/13. The summaries for departments that do not anticipate presenting during hearing are at the end of this report.

DAY 1 – WEDNESDAY MARCH 28, 2012

Introduction by Executive Office 8:30 AM

Fire Department 9:30 PM

 Break 10:30 AM

Probation 10:50 AM

Public Defender/Capital Defender Unit..... 11:10 AM

 Lunch 11:30PM

Assessor-County Clerk-Recorder's Office 1:30 PM

Riverside County Regional Medical Center (RCRMC)..... 2:00 PM

Testimony from Public and Department Heads 2:20 PM

Fire Department

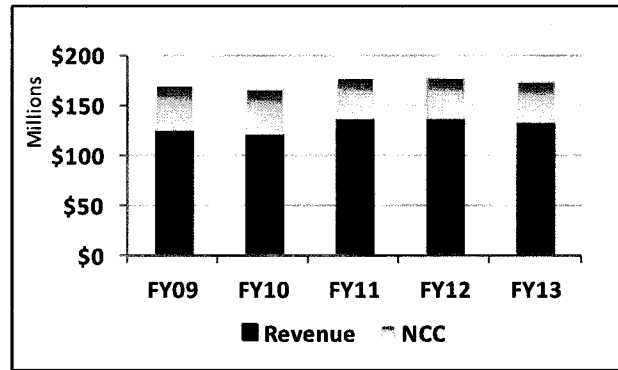


FIRE DEPARTMENT

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC	Prop 172 Funding
Fire	97,104,584	1,218,886	133,241	39,543,904	6,677,029
Contract Services	73,181,781	0	0	0	0
Total	170,286,365	1,218,886	133,241	39,543,904	6,677,029

Summary of Budget Impact

The Fire Department has submitted a budget that meets its budget target. While the budget meets the approved target, the department indicates there are substantial unbudgeted overages related to services the Board has indicated should be a county priority. There is also some uncertainty related to tax revenues and state pass-through costs associated with the CAL FIRE contract.



The department will present a more comprehensive overview of the impacts caused by its general fund support reduction during hearings.

Probation

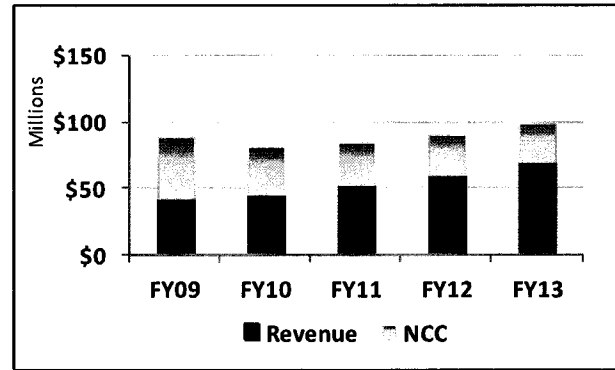


PROBATION

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC	Prop 172 Funding
Probation	49,631,106	239,480	48,820	7,792,003	13,363,708
Admin & Support	9,734,839	213,643	37,603	6,945,387	0
Court Placement	294,766	9,116	0	294,766	0
Juvenile Hall	39,615,119	427,796	70,141	13,902,217	8,592,633
Total	99,275,830	890,035	156,564	28,934,373	21,956,341

Summary of Budget Impact

Probation continues to implement cost saving measures across all budget units. Due to decreasing populations in the institutions, the department is taking a proactive approach by closing a unit at the Van Horn Youth Center and shifting resources to other facilities. This action, combined with the previous closure of a unit at the Southwest Juvenile Hall, will enable the department to fill existing vacancies and reduce overtime. This will also reduce the risk of workplace injuries and increase employee morale.



To address field service staff caseloads that were nearly double recommended levels, the department has implemented innovative measures to enhance the supervision process. This includes using the award-winning kiosk offender reporting system, using risk and needs assessment tools, and successfully securing incentive funding for evidence based practices. The department does not anticipate any layoffs for FY 12/13.

Adult Field Services is greatly impacted by AB 109 criminal justice realignment. Funds for FY 12/13 are anticipated to be double FY 11/12; however, the number of released offenders is trending 25 percent higher than early state estimates. Additionally, the Superior Court has returned the Pre-Trial Services Program to the county and it will be housed at Probation. Necessary program changes will most likely require additional funding which will be requested in a quarterly budget report.

Public Defender



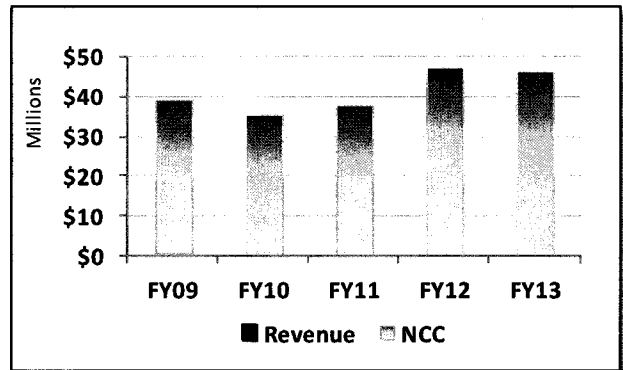
PUBLIC DEFENDER/CAPITAL DEFENDER UNIT

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Public Defender	33,618,940	991,670	298,525	32,362,531
Capital Defender	3,335,347	103,155	0	3,335,347
Indigent Defense	10,941,109	0	0	10,722,258
Total	47,895,396	1,094,825	298,525	46,420,136

Summary of Budget Impact

The Public Defender and Capital Defender Unit have submitted budgets that meet the budget targets. While the budgets meet the approved target, the Public Defender indicates he will require the restoration of general fund support to provide core services at a satisfactory level.

The department will present a more comprehensive overview of the impacts caused by its general fund support reduction during hearings.



Additional Executive Office Comment

In FY 11/12, the Board awarded the Public Defender an additional \$1.4 million in general fund support. The department returned over \$1 million in unused funding in FY 10/11 and is significantly under-spending its allocation for this fiscal year. Additional general fund support does not appear to be required.

Assessor-Clerk-Recorder

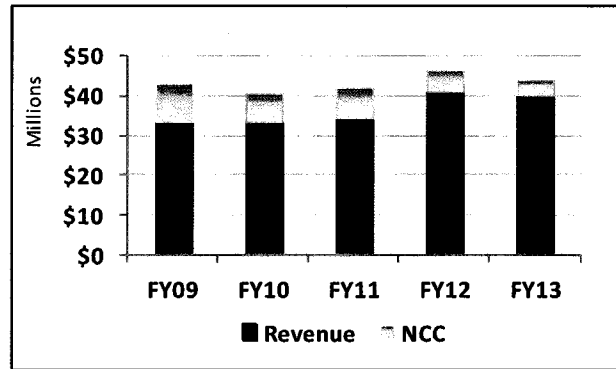


ASSESSOR-COUNTY CLERK-RECORDER'S OFFICE

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Assessor	23,494,774	1,429,020	87,090	3,761,714
County Clerk-Recorder	18,973,724	0	0	0
Records Management	1,750,872	0	0	0
Total	44,219,370	1,429,020	87,090	3,761,714

Summary of Budget Impact

The Assessor is able to recover the cost of property tax administration through property tax apportionments. The school district's share of cost is not recoverable so the administration costs for these districts are absorbed by the county. The county's share of cost apportionment comes in the form of general fund support. For the Assessor this funding comes in the form of general fund support. This funding source



has declined 65 percent over a five-year period at the same time the Assessor's workload has increased. Additionally, the dissolution of redevelopment agencies has resulted in uncertainty about jurisdiction's proportionate share of cost. In FY 11/12, the proportionate share of property tax administration cost for redevelopment agencies totaled \$7.3 million. This cost will have to be reallocated in FY 13/14 if not absorbed by the state.

The Assessor has been able to mitigate the impact of the reduction in general fund support by restructuring business processes and with support from the Clerk-Recorder division. At this time, the department is cautiously optimistic that it will be able to complete the 2012 assessment roll in a timely manner. The Assessor anticipates delays with deed processing and defending assessment appeals due to FY 12/13 revenue reductions. Additional general fund support may be requested if the workload increases and the Assessor is unable to perform its mandated responsibilities.

Beginning FY 13/14, the Assessor will need a minimum of \$7.5 million in general fund support. This funding would allow the department to complete its workload with the appropriate resources and to produce the assessment roll on a timely basis. The Assessor has been reliant on the County Recorder for support. After FY 12/13, the County Recorder will no longer have sufficient resources to support the Assessor.

The County Clerk, Records Management, and CREST divisions will continue to perform core services at current levels.

RC Regional Medical Center

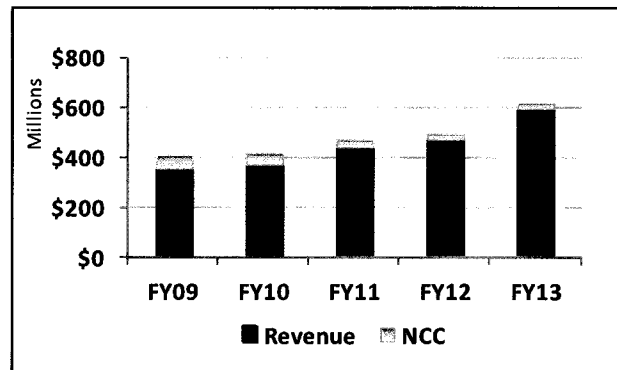


RIVERSIDE COUNTY REGIONAL MEDICAL CENTER (RCRMC)

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
RCRMC	624,916,815	0	0	10,000,000
Medically Indigent Services	13,674,898	858,685	16,011	2,224,058
Detention Health	14,488,022	0	25,421	14,488,022
Total	653,079,735	858,685	41,432	26,712,080

Summary of Budget Impact

The Medically Indigent Services Program (MISP) submitted a balanced budget and anticipates that additional revenue generated by the new low income health program (LIHP) Riverside County HealthCare (RCHC) will offset the reduction in general fund support. A maintenance of effort (MOE) is required.



Detention Health Services (DHS) provided to jail and juvenile detention inmates are entirely general fund supported. General fund support is at the same level as FY 11/12. DHS continues its recruitment efforts to fill vacant positions.

The department projects a deficit of \$30 million primarily related to uncompensated services provided to mental health patients and RCRMC jail ward inmates. The department reports that costs for uncompensated care continue to increase. Currently, the largest shortfalls are related to services provided to inmates at RCRMC and other area hospitals, as well as mental health Emergency Treatment Services/Inpatient Treatment Facility (ETS/ITF). RCRMC is exploring the availability of other funding to offset uncompensated care costs. One such possibility is reimbursement through the RCHC. RCRMC is working with the Department of Mental Health and the Sheriff to ensure that all those eligible for RCHC are enrolled, therefore reducing uncompensated costs. RCRMC continues to analyze the available data to determine how many may be eligible and how much revenue may potentially be generated. In addition, it should be mentioned that those eligible for RCHC are currently reimbursed at fifty-cents on the dollar. In 2014, many will be covered by MediCal and 100 percent of the cost will be reimbursed. However, those that do not qualify because they are unable to meet eligibility requirements will continue to be the County's financial responsibility. The department is also required to provide an MOE to receive LIHP revenue.

Staff began the process of transitioning the Department of Public Health's twelve family care clinics (ambulatory care) to RCRMC in order to facilitate a countywide health care system. It is anticipated that administration and budgetary responsibility will be shifted to RCRMC effective July 1, 2012. Division of resources may continue into the new fiscal year. Further budget adjustments, transfer of assets, and other actions necessary to complete the transition will be requested as necessary in FY 12/13.

RIVERSIDE
COUNTY



RCRM C

**Board of Supervisors
Budget Presentation**

March 28, 2012

**Douglas D. Bagley
Chief Executive Officer**

March 28, 12

RCCRM C Budget Issues

I. Factors affecting the Budget of the Medical Center

II. Legacy Issues - Uncompensated Costs of :

A. County Jail Inmates Treated at RCCRM C

B. Mental Health IP and Emergency Services

I. Factors Affecting RCRM Budget

- A. Ongoing Trends in Health Care Industry
- B. Medi-Cal “Hospital” waiver renewal and modification, 2010-2015
- C. Federal Health Reform Law
- D. Revenue Structure Changes = Uncertainty

Impact of These Factors

1. Cost Based Reimbursement → Capitation, at Risk
2. Episodic Care → Managed Care
3. Institutional Based \$\$\$ → \$\$\$ Attached to Patient
4. Assured Revenue → At Risk Revenue
5. More Predictable → Less Predictable
6. Independent Providers → Consolidations To
Larger, Integrated Delivery Systems

**Medi-Cal = Over 50% of
RCRMC Revenue**

Evolution of Medi-Cal to Managed Care

- Medi-Cal Managed Care Plans Established (IEHHP, Molina):
Dependent Children /Parents
- Seniors and Persons with Disabilities (SPD)
- Dual Eligibles: both Medicare/Medicaid
- Low Income Health Plan (LIHP) – County based
- New Federal Medicaid Expansion Eligibles (< 133% FPL)

Revenue Structure Transition

Transition From

Disproportionate Share Hospital (DSH)

Safety Net Care Pool (SNCP)

Transition To

Low Income Health Plan (LIHP)

2012, 2013

Medicaid Coverage Expansion (MCE)

2014 Forward

\$\$\$ To Hospital

\$\$\$ To Health Plans, Patients

Cost Based

Capitation

Limited Retrospective Adjustment

Significant Retrospective Adjustment

Exposure

Exposure

Shrinking \$\$\$

Growth \$\$\$

Ceilings

No Ceilings

Revenue Projection Assumptions for LIHP

1. Capitation Approach
2. Feds approve Capitation Rate
3. Enrollment Projection of 35,000
4. Out of Plan Costs
5. Cost Re-allocations (DSH, SNCP)
6. Cost of New Enrollees

LIIHP / MCE Funding Structure and Timetable

FY 2012 – 2013

- “Bridge Year” : 12 months County Funding (50%F-50%C)

FY 2013 – 2014

- “Transition Year” : 6 months County Funding (50%F – 50%C)
6 months Federal Funding (100%F – 0%C)

FY 2014 – 2015 and beyond

- “Full Implementation Year” : Ø months County Funding –
100% Federal

External Threats

1. State seeks to capture the benefit
2. Supreme Court ruling on Federal Health Reform Law
3. November 2012 Election Impact on Federal Health Reform Law
4. Federal Deficit Reduction Efforts Delay 2014 Implementation

Follow-Up Actions:

- Continue to Monitor and Adjust
- In-Depth Assessment, of risks, impacts, relationships, solutions, and recommendations for longer term future

II. Legacy Issues

- Uncompensated cost
 - Jail inmates \$11.7 million
 - Mental Health \$19.2 million
- Loss of \$21 million County General Fund Contribution, 2010 - 2011

Pertinent Issues

Jail Inmates

- Categorically ineligible for Medicaid/Medi-Cal

Mental Health System / Funding

- Closures of programs in acute hospitals
- Limitations on Use of Mental Health Revenue

Sources

Last 2 years:

Covered by depletion of fund balance = One Time \$

LHIP

An option for both Jail Inmates and Mental Health

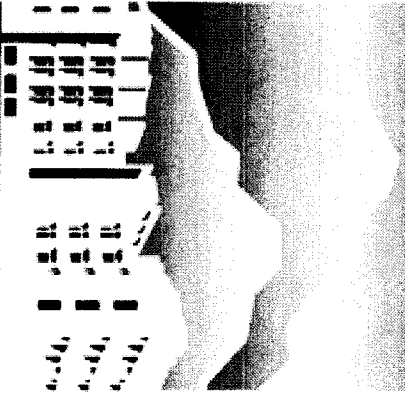
LJHP

- Documentation to Support Eligibility
- 50% of uninsured cost reimbursed 2012, 2013
(Potentially 100% 2014 for Mental Health)
- Does not address Medi-Cal uncompensated cost portion of Mental Health

Current and Further Action:

RCCRM, Executive Office, Department of
Mental Health, Sheriff working on identifying
solution options

RIVERSIDE
COUNTY

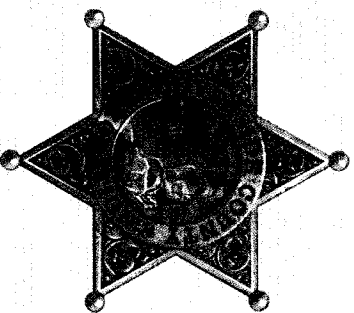


REGIONAL
MEDICAL
CENTER

Questions?

Riverside County Probation Department

BUDGET WORKSHOP



Alan M. Crogan, Chief Probation Officer

March 28, 2012

Mission

Serving Courts

Protecting our Community

Changing Lives

One Department - One Mission - Serving the Community

Riverside County Probation Dept Net County Cost Historical Data

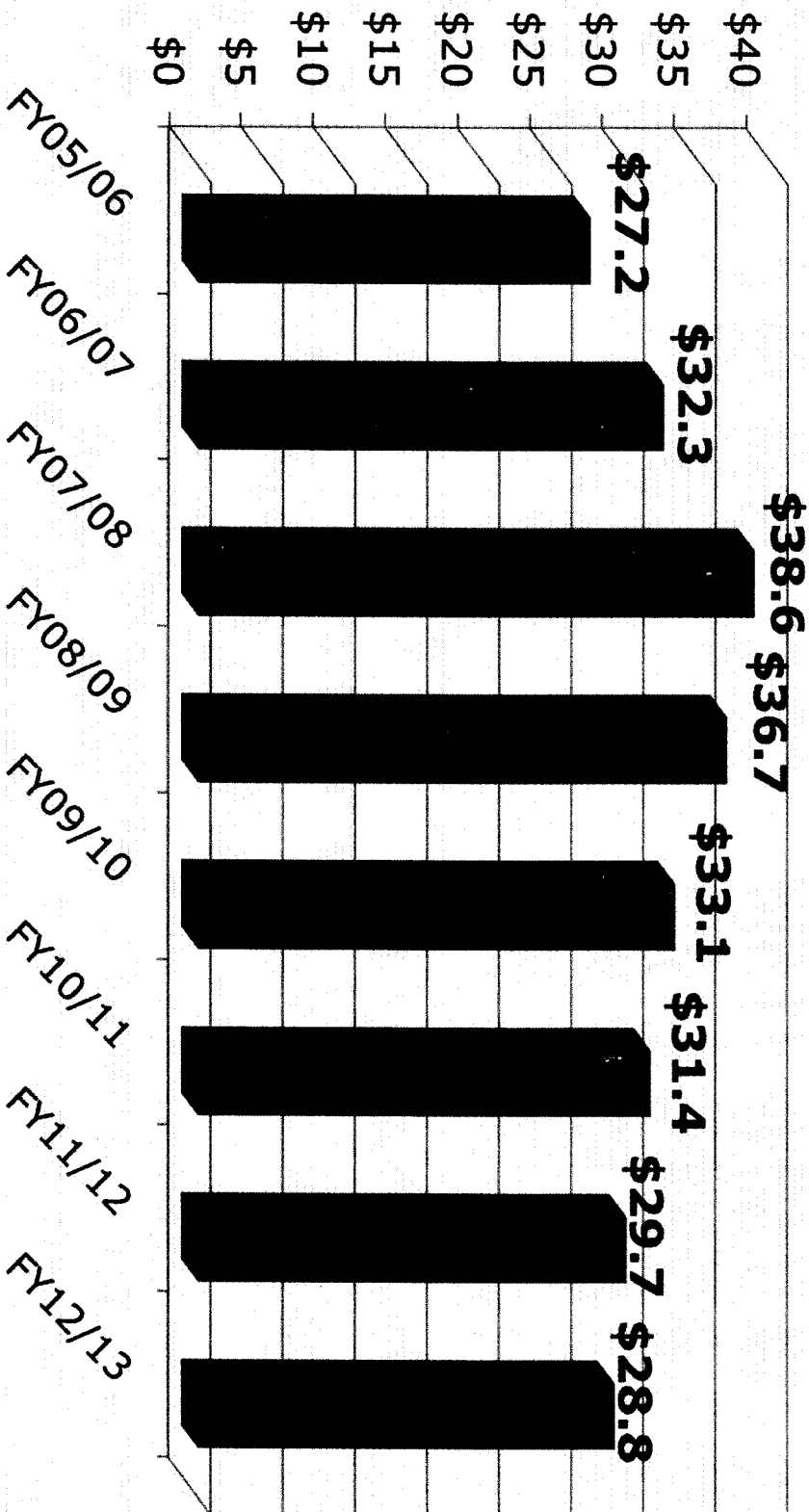
Fiscal Year	NCC	Change	%
FY2005/06	\$27,285,774		
FY2006/07	\$32,325,354	\$5,039,580*	18.47%
FY2007/08	\$38,629,225	\$6,303,871**	19.56%
FY2008/09	\$36,725,530	(\$1,903,695)	(5.0)%
FY2009/10	\$33,052,979	(\$3,672,551)	(10.0)%
FY2010/11	\$31,394,115	(\$1,658,864)	(5.0)%
FY2011/12	\$29,667,844	(\$1,726,271)	(5.0)%
FY2012/13	\$28,777,809	(\$890,035)***	(3.0)%

* Includes \$3.1M case management system conversion & Admin relocation, \$1.4M Juvenile facility security & \$0.6M conversion of temporary to regular positions.

**Includes \$6.3M negotiated salary increases & new gang task force funding.

***NCC add back for LIUNA furlough of \$156,564 (actual NCC reduction 2.5%).

Net County Cost (NCC) Historical Data (in millions)



Riverside County Probation Dept

Prop 172 Revenue

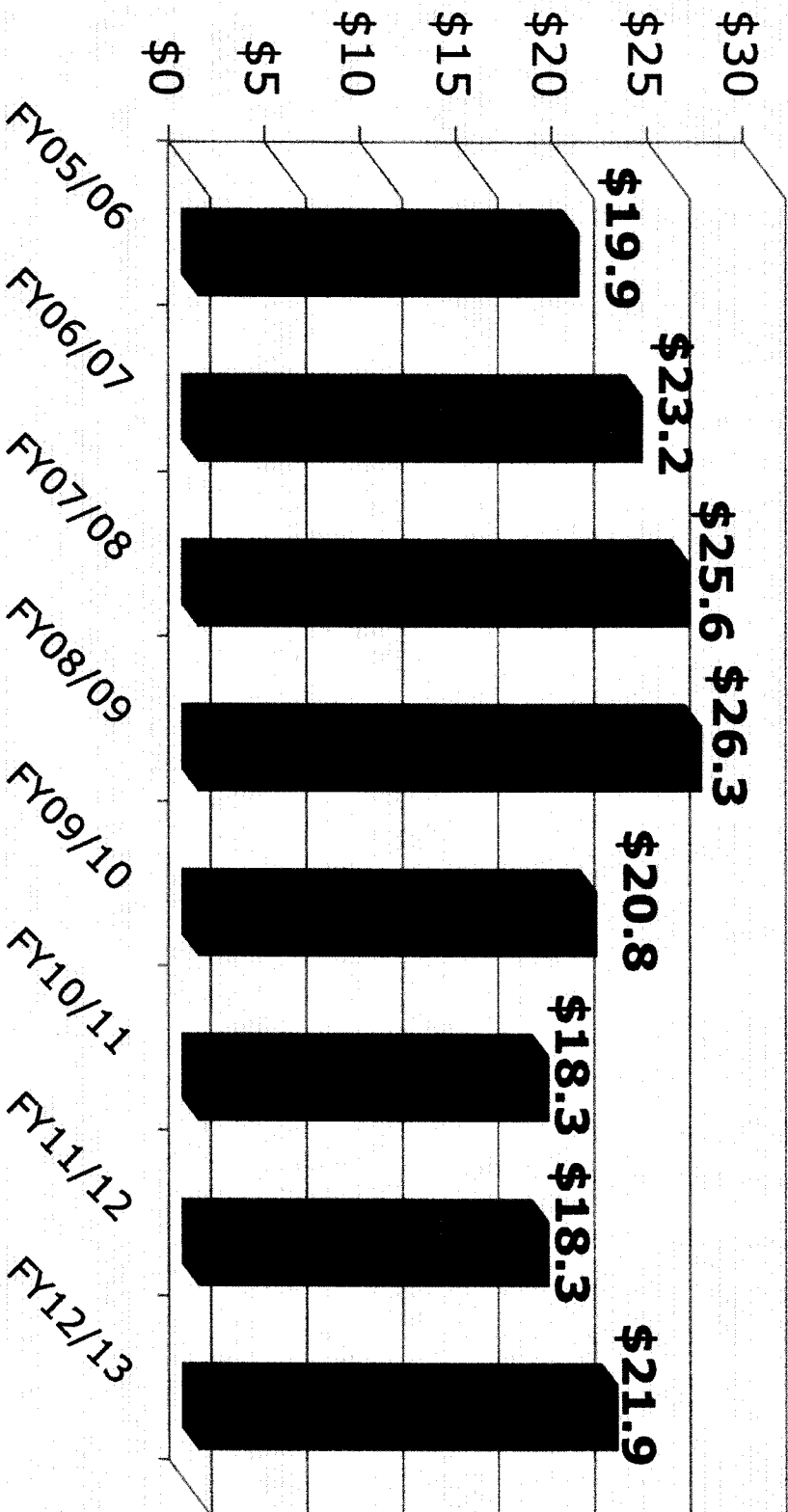
<u>Fiscal Year</u>	<u>Budget</u>	<u>Actual</u>	<u>Difference</u>	<u>%</u>
FY2005/06	\$19.9M	\$22.4M	\$2.5M	12.56%
FY2006/07	\$23.2M	\$24.0M	\$0.8M	3.45%
FY2007/08	\$25.6M	\$23.9M	\$(1.7M)*	(6.6%)
FY2008/09	\$26.3M	\$19.9M	\$(6.4M)*	(24.33%)
FY2009/10	\$20.8M	\$18.3M	\$(2.5M)*	(12.02%)
FY2010/11	\$18.3M	\$18.3M	\$0	0%
FY2011/12	\$18.3M	\$18.3M**	\$0	0%
FY2012/13	\$21.9M***			

* Prop 172 shortfall, Executive Office backfilled at year end.

**Prop 172 projected to be on target at \$18.3M.

*****Probation 16.5% allocation of \$133M Prop 172 (EO projections)**

Prop 172 Budget (in millions)



Budget Impact

Proposed FY2012/13

Continue the following cost saving measures **from FY 2011/12**

Juvenile Institutions:

- Closed one 30-bed unit at Southwest Juvenile Hall.
- Closed one wing at the Van Horn Youth Center; capped population from 44 to 22 beds.
- Shifted personnel to other detention and treatment facilities to reduce existing vacancies and overtime.
- Streamlined institution accounting, payroll and procurement functions.

Budget Impact

Proposed FY2012/13

Continue the following cost saving measures from FY 2011/12

Juvenile Institutions, continued:

- Implemented standardized food menus.
- Consolidated supply purchases.

Field Services (Adult and Juvenile)

- Implemented Post-release Community Supervision (AB 109).
- Implemented Evidence Based Probation Supervision (SB 678).
- Utilized Juvenile and Adult Risk/Needs Assessment tools.
- Implemented Kiosk Offender Reporting System.
- Reorganized caseload standards.

Major Programs Implemented

Local Youthful Offender Rehabilitative Facility Construction Funding

- SB 81 signed into law August 24, 2007.
- Authorized state funding for local youthful offender rehabilitative facility construction, expansion and renovation.
- Board of Supervisors authorized Probation Department to apply for \$24.7M in grant funding for a new 100-bed secured treatment facility on the site of the current Van Horn Youth Center.
- December 6, 2010 - Riverside County awarded grant of \$24.7M.
- Project underway; working with Corrections Standards Authority (CSA) and Riverside County Economic Development Agency (EDA).

Major Programs Implemented

Evidence Based Probation Supervision Program

- SB 678 "California Community Correction Performance Incentive Act of 2009" authored by State Senator Mark Leno and former State Senator John Benoit.
- Key features:
 - Systemic impact to the Law and Justice Community, i.e. reduced jail beds, reduced criminal complaints, reduced time for prosecution defense, and increased judiciary capacity.
 - Established a system of performance-based funding to support evidence-based practices for the supervision of adult felony offenders, utilizing risk and needs assessment tools.

Major Programs Implemented

Evidence Based Probation Supervision Program, continued

- Formula for successful program outcomes and funding allocations.
- First year of implementation (2009), the state probation failure rate declined from 7.9% to 6.1% in 2010.
- Riverside County Probation Department received \$8.9M in FY2011/12.

Major Programs Implemented

2011 Public Safety Realignment

- AB 109 signed into law April 4, 2011.
- Mandated local custody for non-violent, non-serious, non-high risk sex offenders (N3).
- Changed State Parole and created local Post-release Community Supervision (PRCS for N3 offenders) under Probation Department jurisdiction.
- On October 1, 2011, state prison inmates released upon completing a sentence for a N3 offense are placed on local PRCS by Probation Department.
- FY 2011/12 funding allocation for Riverside County, for 9 months - \$21.1M. Separate state funding for DA/PD and Courts, and one-time implementation funding.
- Final Implementation Plan approved by the Board of Supervisors, February 28, 2012.

Budget Impact

In Progress FY2012/13

- **2011 Public Safety Realignment (AB 109)**
 - \$53M projected for Riverside County from the state in Fiscal Year 2012/13.
 - November 2012 ballot measure/constitutional amendment.
- **Division of Juvenile Justice (DJJ) Realignment**
 - State proposal to stop DJJ commitments from counties as of Jan 1, 2013; provide funding to counties for this population (\$10M).
- **Evidence Based Probation Supervision (SB 678)**
 - Continue performance-based funding to support evidence-based practices for supervision of adult felony offenders.
- **Transfer of Pre-Trial Services from the Superior Court to Probation Department**
 - Estimated implementation date July 1, 2012.

THANK YOU

QUESTIONS

DAY 2 – THURSDAY MARCH 29, 2012

Sheriff's Office.....9:00 AM
Break 10:00 AM
District Attorney's Office..... 10:15 AM

Sheriff's Office

SHERIFF'S OFFICE

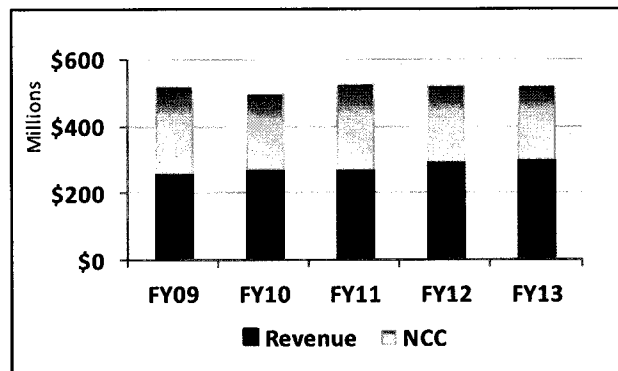
	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC	Prop 172 Funding
Administration	11,267,798	287,506	16,460	9,312,480	0
Support	38,049,806	293,582	115,038	9,607,528	13,091,331
Patrol	262,408,371	2,438,668	250,963	77,727,315	38,146,889
Corrections	168,647,405	3,193,799	271,548	104,583,392	26,732,723
Court Services	24,108,573	127,232	12,948	4,052,325	0
CAC Security	607,981	16,501	0	607,981	0
Ben Clark Training Ctr	11,426,588	262,063	28,942	8,830,575	0
Coroner	8,192,547	119,896	18,729	3,895,375	3,577,381
Public Administrator	1,537,317	29,185	14,465	958,114	0
Cal-ID	4,500,690	0	0	0	0
Cal-DNA	837,893	0	0	0	0
Cal-Photo	232,889	0	0	0	0
Total	531,817,858	6,768,432	729,093	219,575,085	81,548,324

Summary of Budget Impact

The Sheriff's Office has submitted a budget that meets its budget target. While the budget meets the approved target, the department indicates there are substantial unbudgeted overages related to services the Board has indicated should be a county priority.

On September 15, 2009 (item 3.38), the Board committed to retain 50 positions hired through a Community Oriented Policing Services (COPS) Hiring Recovery Program funded by the American Recovery and Reinvestment Act of 2009. At the time, the expectation was that the positions would be funded with general fund support. The first year of the retention period is FY 12/13 and an additional \$5.3 million is needed to meet the grant retention requirements.

The department will present a more comprehensive overview of any budget challenges caused by its budget reduction during hearings.



District Attorney's Office

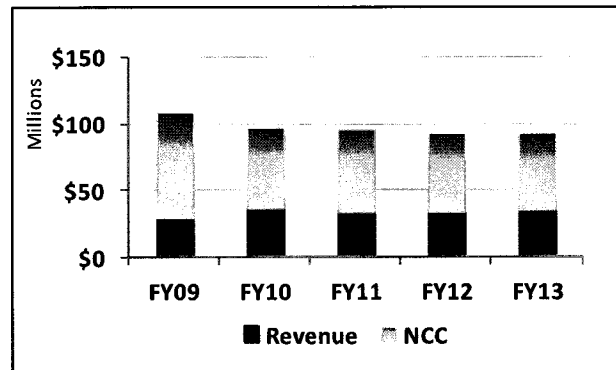
DISTRICT ATTORNEY'S OFFICE

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC	Prop 172 Funding
District Attorney	96,028,857	1,760,654	454,015	57,381,816	22,818,306
Forensics	615,000	0	0	0	0
Total	96,643,857	1,760,654	454,015	57,381,816	22,818,306

Summary of Budget Impact

The District Attorney has submitted a budget that meets its budget target. While the budget meets the approved target, the department has concerns related to the uncertainty of future revenue, grants, and state realignment money. The department does not anticipate any layoffs for FY 12/13.

The department will present a more comprehensive overview of potential impacts during hearings.



DEPARTMENTS NOT PRESENTING DURING HEARINGS

Agricultural Commissioner 12

Auditor-Controller’s Office 12

Board of Supervisors/Clerk of the Board 13

Community Action Partnership 13

Community Health Agency 14

CHA – Animal Control Services 15

CHA – Environmental Health 15

Cooperative Extension 16

County Counsel 16

Department of Child Support Services (DCSS) 17

Department of Public Social Services (DPSS) 17

Economic Development Agency 18

Executive Office 20

Facilities Management 20

Flood Control District 22

Human Resources 22

Mental Health 23

Office on Aging 24

Parks District 24

Purchasing and Fleet Services 25

Riverside County Information Technology/OASIS 26

Registrar of Voters 27

Transportation and Land Management Agency (TLMA) 27

TLMA – Code Enforcement 28

TLMA – Environmental Programs 28

TLMA – Planning 29

Treasurer- Tax Collector’s Office 29

Veterans’ Services 30

Waste Management 30

AGRICULTURAL COMMISSIONER

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Agricultural Commissioner	5,177,622	0	2,700	842,622
Range Improvement	16,948	0	0	0
Total	5,194,570	0	2,700	842,622

Summary of Budget Impact

The Agricultural Commissioner has streamlined its processes to meet the general fund support reductions for several fiscal years. With the reductions has come a decrease in state funding. The state provides matching funds for approximately 50 percent of each county dollar spent on services. The department reports it is currently operating at minimal service levels.

The Agricultural Commissioner has submitted a budget that meets its budget target. The departments will absorb any further loss of revenue with a reduction in staff. At this time, the department does not anticipate any layoffs for FY 12/13.

AUDITOR-CONTROLLER'S OFFICE

	Req. Operating Budget	NCC Reduction*	LIUNA Add-back	FY 12/13 NCC
Auditor-Controller	6,412,065	2,103,624	10,028	2,195,170
Internal Audits	1,606,894	-628,946	0	1,606,894
Payroll	846,800	0	0	0
Total	8,865,759	1,474,678	10,028	3,802,064

* Internal Audits NCC increase offset by Auditor-Controller NCC reduction.

Summary of Budget Impact

The Auditor-Controller has absorbed a 38 percent reduction in general fund support. The department has met the challenge by restructuring operations, deferring equipment purchases, and reducing costs where possible.

To meet the fiscal challenges of FY 12/13, the department will use revenue generated from the e-payables program. Although initial revenue estimates indicate there will be sufficient revenue to offset the reduction in the department's general fund support, the revenue may be lower than expected. Additional general fund support may be requested if the Auditor-Controller believes the shortfall will materially affect the department's ability to perform its mandated responsibilities.

For future fiscal years, the department reports it may be unable to absorb any further reduction in general fund support without negatively affecting the department's ability to perform its core services.

CLERK OF THE BOARD / BOARD OF SUPERVISORS

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Assessment Appeals	765,416	72,668	0	186,861
Clerk of the Board/ Board of Supervisors	7,314,247	91,925	692	2,972,939
Total	8,079,663	164,593	692	3,159,800

Summary of Budget Impact

The departments have submitted a budget that meets budget targets. The departments will absorb its general fund support reduction by decreasing departmental expenditures.

Assessment Appeals is currently processing over 15,000 applications a year. There is a two year mandate for appeals to be heard. The unit will offset general fund support reductions with the appeals filing fees.

COMMUNITY ACTION PARTNERSHIP

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Administrative	1,955,521	0	0	0
Local Initiative	6,504,328	0	0	0
Other Programs	840,007	28,279	0	72,718
Total	9,299,856	28,279	0	72,718

Summary of Budget Impact

Community Action Partnership is able to absorb the reduction in general fund support. Service and staffing levels will not be affected. Proposed cuts to Community Service Block Grant funding may affect operations in FY 12/13. The department will adjust spending levels as necessary.

COMMUNITY HEALTH AGENCY

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Public Health	39,623,556	2,497,622	131,940	6,554,396
California Children's Services	16,988,393	0	57,791	6,380,365
Administration	7,261,878	0	0	0
Public Health Ambulatory Care	24,247,525	0	0	0
Bio-Terrorism Prep	2,253,191	0	0	0
Hospital Prep Allocation	744,123	0	0	0
Total	91,118,666	2,497,622	189,731	12,934,761

Summary of Budget Impact

The Community Health Agency (CHA) provides support to the Departments of Public Health, Animal Services, and Environmental Health.

The Department of Public Health is able to absorb nearly \$1 million of the general fund support reduction with minimal impact to services. The balance of the reduction will have to be absorbed by decreasing family care center services and staffing levels. To avoid further reductions in service and staffing levels, the department chose to make no further reductions in general fund support to California Children's Services.

Although final grant approvals are yet to be determined, the department anticipates that 34 layoffs may be necessary due to funding reductions. Where possible, staff will be assigned to other funded positions.

Staff has begun the process of transitioning the 12 public health clinics (ambulatory care) to RCRMC in order to facilitate a countywide health care system. It is anticipated that administration and budgetary responsibility will be shifted to RCRMC effective July 1, 2012. Division of resources may continue into the new fiscal year. Further budget adjustments, transfer of assets, and other actions necessary to complete the transition will be requested as necessary in FY 12/13.

The CHA and the Executive Office are exploring alternatives to the current agency structure in an effort to reduce costs and increase efficiencies. Alternatives include separate department status as well as the possibility of merging some functions with existing departments or agencies. It is anticipated that recommendations will be presented to the Board for implementation later this fiscal year and into the new fiscal year.

CHA – ANIMAL CONTROL SERVICES

	Req. Operating Budget	NCC Reduction	LIUNA Add-Back	FY 12/13 NCC
Animal Control	15,861,028	1,034,162	175,879	8,192,294
Total	15,861,028	1,034,162	175,879	8,192,294

Summary of Budget Impact

Animal Services continues to provide core services and implement strategies presented in its approved 2010 business plan. The department estimates that the county's share of funding to support shelter operations is \$3.9 million, which is included in the requested budget. The balance will be used to support field, veterinary, and other core services. Some services, such as shelter medicine, have been reduced. This may adversely affect euthanasia rates. The department continues to streamline operations and improve efficiencies where possible.

CHA – ENVIRONMENTAL HEALTH

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Environmental Health	24,511,395	96,440	1,888	249,875
Total	24,511,395	96,440	1,888	249,875

Summary of Budget Impact

Environmental Health utilizes general funds to support vector control and hazardous material response team programs. The department is able to absorb the reduced level of general fund support while continuing to perform core services.

COOPERATIVE EXTENSION

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Cooperative Extension	593,064	0	5,681	593,064
Total	593,064	0	5,681	593,064

Summary of Budget Impact

The MOU partnership between Cooperative Extension, University of California, and the County of Riverside has been in place since 1917. The budget reflects this partnership.

The department has submitted a budget that meets budget targets. As a cost saving measure, public hours have been eliminated in the Blythe office. Clients from this area are now referred to Moreno Valley or Indio for follow-up.

COUNTY COUNSEL

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
County Counsel	5,444,130	0	0	3,319,052
Total	5,444,130	0	0	3,319,052

Summary of Budget Impact

County Counsel's general fund support for FY 12/13 will remain unchanged from the prior year. In February, the Board approved an internal service rate for County Counsel that reflected a \$300,000 decrease in the departments operating budget. The department is absorbing this decrease by reducing its expenditures for overtime, travel, training, and other routine costs. The department does not anticipate any layoffs for FY 12/13.

The department reports that any other material reductions to its operating budget would require additional streamlining of its functions. Services that were not statutorily mandated could be suspended without further cost to the county. Other functions could be suspended by contracting with outside counsel at an additional cost to the county. Preventative legal service would also be affected and there would be increased delays in client response times.

DEPARTMENT OF CHILD SUPPORT SERVICES (DCSS)

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
DCSS	35,715,271	414,720	12,424	0
Total	35,715,271	414,720	12,424	0

Summary of Budget Impact

In prior fiscal years, DCSS used general fund support to pay the lease for its Indio branch office. The county is purchasing this building at the end of the lease and the department will no longer require any general fund support.

In the event that the purchase does not occur prior to the beginning of the fiscal year and a modified lease payment is necessary it will be requested during a quarterly report.

DEPARTMENT OF PUBLIC SOCIAL SERVICES (DPSS)

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Administration	373,364,484	2,856,919	118,261	9,948,266
Mandated Client Services	62,444,218	0	0	10,772,011
Categorical Aid	322,770,047	0	0	22,155,137
Other Aid	2,347,379	0	0	1,977,379
IHSS Public Authority	2,617,072	143,453	0	368,880
HUD Programs	6,883,673	0	0	0
Homeless Program	2,724,728	0	0	2,106,172
Total	773,151,601	3,000,372	118,261	47,327,845

Summary of Budget Impact

The County is mandated to receive and administer state and federal funding for social service programs including CalWORKs, CalFresh, child welfare services, adult protective services, in-home supportive services (IHSS), foster care adoptions, MediCal, and childcare. Many programs require the county to fund a specified amount or percentage of the associated program costs. DPSS continues to achieve savings through conservative hiring practices, limiting overtime, reduced information technology expenditures, limiting travel and training, and reassessment of contracted services. DPSS has submitted a balanced budget based on current projections. General fund support is sufficient to meet the estimated county share.

Although it is still unclear, there are numerous state budget proposals that may affect program administration and funding in FY 12/13. Social service programs realigned by the state in 2011 are funded with sales tax revenue that may vary based on receipts. Through a combination of reductions in contracted services and staff attrition, DPSS is attempting to mitigate the potential

for layoffs. The department anticipates maintaining staffing within current funding levels; however, this may change depending on the outcome of the state budget.

Although general fund support for countywide assistance to the homeless population was not decreased, the department has been using reserve funds to maintain the current level of service. It is anticipated that reserve funds will be depleted in FY 11/12 and funding for family and cold weather shelters will be reduced by approximately \$900,000 in FY 12/13.

ECONOMIC DEVELOPMENT AGENCY

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
EDA Adm. / Comm. Cntrs / PVCD	12,943,917	0	0	0
Edward Dean Museum / Libraries	23,589,052	27,869	1,717	73,381
County Fair and Date Festival	4,044,935	0	0	0
Workforce Development	24,225,210	0	0	0
County Service Areas	17,747,133	0	0	0
Housing Authority	11,319,527	0	0	0
Home Investment Partnership Act	5,379,850	0	0	0
Comm. Development Block Grant	10,946,400	0	0	0
Neighborhood Stabilization Prgm	35,353,179	0	0	0
Aviation Admin / Construction	6,661,301	0	0	0
Successor Agency to RDA	309,626,340	0	0	0
Total	461,836,844	27,869	1,717	73,381

Summary of Budget Impact

The Economic Development Agency (EDA) administers a variety of programs aimed at enriching lives, improving communities, and building a stronger economy. The agency will receive general fund support for the Edward Dean Museum. All other divisions within this agency are funded with other sources of revenue. The EDA administrative division will layoff 22 full-time employees prior to July 1, 2012. In addition, it will reduce expenses for supplies, travel, and equipment.

The Edward Dean Museum showcases cultural art exhibits from the 16th – 19th centuries and allows rental of the grounds for weddings and other events. The county free library system is composed of 32 libraries and two bookmobiles. In an effort to streamline workflow and processes and avoid layoffs or closure of the museum, the budgets for these cultural service operations were merged for FY 12/13.

The Fair and National Date Festival boosts the local economy by offering educational activities and entertainment to the thousands of fair visitors each year. Through reductions in TAP employees, overtime, marketing, entertainment and other contract expenses, layoffs will not be required at this time.

The Workforce Development Division provides a variety of employment related services for residents and businesses. Funding for this program is provided by the US Department of Labor. Funding levels for FY 12/13 are expected to remain at FY 11/12 levels, so layoffs are not anticipated at this time.

The goal of the Neighborhood Stabilization Program is stabilizing neighborhoods with the greatest needs through slowing the decline of home values. This is accomplished through various programs/activities offered to public/non-profit/for-profit agencies. Layoffs in this program are not anticipated at this time.

The Housing Authority provides affordable housing to low-moderate income residents. Federal funding is being reduced by nine percent for the Public Housing Program and by 17 percent for the Capital Fund Program, resulting in the loss of 11 positions by July 1, 2012. In addition, the Housing Authority will reduce expenses for materials, services, inventory, and fixed assets.

The Home Investment Partnership Act funds building, buying and rehabilitating affordable housing and renting or selling the assets. Funding for this program is provided by the US Department of Housing and Urban Development. Funding levels for FY 12/13 will be reduced by approximately 40 percent, resulting in proposed reductions in awards for new HOME developer agreements. However, increases in expenditures are anticipated through availability of prior years' unexpended HOME Letter of Credit, so no layoffs are planned at this time.

The Community Development Block Grant (CDBG) program assists in the development of viable urban communities by providing decent housing, a suitable living environment, and opportunities to expand economic opportunities, principally for low and moderate income persons. The FY 12/13 CDBG funding allocation will be reduced by 20 percent, resulting in a reduction of awards to program sponsors. However, increases in expenditures are anticipated through availability of prior years' unexpended CDBG Letter of Credit, so no layoffs are planned at this time.

The aviation program administers the County's five airports and hosts air shows at the Jacqueline Cochran and Hemet Ryan Airports. The program's state funding was not targeted for reduction and savings, totaling \$100,000, is anticipated because of a planned reduction in property insurance and prior year one-time purchases. Additional savings will result by reducing the number of annual air shows to one, alternating between the Jacqueline Cochran and Hemet Ryan Airports. Layoffs are not planned at this time.

The aviation construction division manages construction projects for the County's five airports. Although the Federal Aviation Administration committed funding for capital improvement projects for the next four years, it reduced the reimbursement percentage from 95 to 90. State matching funds, of 2.5 percent, have not been committed at this time and matching funds from RDA are no longer available, so the shortfall in matching funds will be offset using aviation grant fund reserves. Aviation construction and matching funds are used exclusively for pre-approved grant construction projects.

The Successor Agency to the Redevelopment Agency for Riverside County is responsible for winding-down the activities of the former redevelopment agency. Although staff is not directly funded under this budget unit, there may be reductions in staffing and equipment in other divisions as oversight of the former agency tapers off.

EXECUTIVE OFFICE

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Executive Office	2,975,748	540,398	0	1,389,594
Legislative Administration	10,639,758	221,017	0	1,639,758
NPDES	1,545,254	0	0	1,545,254
Total	15,160,760	761,415	0	4,574,606

Summary of Budget Impact

The Executive Office has absorbed a 64 percent reduction in general fund support over several years. The department has met the challenge by restructuring operations to function as leanly as possible, identifying alternate revenue sources, eliminating vacated positions, and reducing operating costs.

To meet the fiscal challenges of FY 12/13, the department will continue to eliminate positions when vacated and reduce operating costs where possible. This will affect the delivery of non-critical tasks and delay the completion of non-essential reports. The department will continue to perform its core services at satisfactory levels.

FACILITIES MANAGEMENT

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Administration	3,323,845	0	0	0
Custodial	10,367,046	0	0	0
Maintenance	16,355,340	236,250	0	607,500
Real Estate	57,321,757	0	0	0
Project Management Office	8,428,846	0	0	0
Energy Management	12,597,262	0	0	7,693,348
Parking	1,851,492	0	0	0
Capital Projects	43,332,230	0	0	0
Total	153,577,818	236,250	0	8,300,848

Summary of Budget Impact

The custodial, maintenance, real estate, and project management divisions of Facilities Management use revenue from fees charged to county departments and agencies to fund its operations. In February, the Board approved internal service rates that reflected a significant decrease in the department's operating budget. All other divisions within this agency are funded with other sources of revenue. The Facilities Management administrative division will layoff two full-time employees prior to July 1, 2012. In addition, it will reduce expenses for supplies, travel, and equipment.

The custodial division provides janitorial service to county departments. The division implemented a team cleaning approach to streamline service and, upon request, reduce cleaning frequency in areas that do not affect health and safety. A reduction in revenue is planned as requests for reduced service levels are anticipated. In addition, effective July 1, the Courts will no longer require custodial services from the County, which will result in the loss of \$1.8 million. The division will layoff 58 employees prior to July 1, 2012. Expenses related to overtime, equipment purchases, travel, and training would also be decreased.

The Maintenance division provides preventative and corrective maintenance, construction, and project management for over 300 county facilities. Critical work will continue to be performed on a prioritized basis to avoid catastrophic failures. A reduction in revenue is planned as requests for fewer optional projects are anticipated. The division will layoff 22 employees prior to July 1, 2012. In addition, expenses related to overtime, equipment purchases, travel, and training will continue to be reduced.

The Real Estate division arranges/negotiates/monitors County leases and property/building acquisitions. Over the last year, the division negotiated reduced lease rates for user departments. A reduction in revenue is planned as fewer requests for service are anticipated. The FY 12/13 budget will be reduced in the areas of overtime, equipment purchases, travel, and training.

The Project Management Office conducts construction inspections and performs project-related environmental reviews, remodeling, renovation, and construction projects. Due to the down economy, reduced capital improvement projects and the elimination of the Redevelopment Agency, fewer projects are anticipated in FY 12/13, resulting in reduced revenue projections. The division will layoff two employees prior to July 1, 2012. In addition, expenses will be reduced in overtime, equipment purchases, and travel.

The Energy division is responsible for making utility payments and for planning, coordinating, and implementing energy conservation measures. The division has goals of streamlining its processes. In addition, lower utilities rates are being researched. Although no layoffs are anticipated at this time, expenses will be reduced in overtime, equipment purchases, and travel.

The Parking division enforces the County's parking and no-smoking ordinances on County property. Revenue for this division is generated through fees and fines, so reductions are not anticipated.

The Capital Projects Fund is used to record expenditures on capital projects, deferred/emergency maintenance projects, underground storage tank projects, and Americans with Disabilities Act projects.

FLOOD CONTROL DISTRICT

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Flood Control	176,579,984	0	0	0
Total	176,579,984	0	0	0

Summary of Budget Impact

Flood Control is not anticipating any negative impacts to its operating budget nor does it anticipate any cuts to services for FY 12/13. The district is moving forward with an aggressive construction schedule to take advantage of lower construction rates. The district will utilize new technology and improved processes to deliver a better product to county constituents.

HUMAN RESOURCES

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Administration	6,924,640	0	0	0
Rideshare	1,483,643	0	0	0
Property Insurance	6,366,820	0	0	0
Worker's Compensation	22,016,093	0	0	0
Malpractice Insurance	5,081,000	0	0	0
Liability Insurance	21,204,233	0	0	0
Unemployment Insurance	6,503,466	0	0	0
Disability Insurance	4,883,200	0	0	0
Safety Loss Control	1,949,174	0	0	0
Temporary Assistance Pool	5,047,449	0	0	0
Exclusive Care	52,624,567	0	0	0
Employee Assistance Program	163,619	0	0	0
Occupation Health and Welfare	3,455,500	0	0	0
Administration	6,924,640	0	0	0
Total	144,628,044	0	0	0

Summary of Budget Impact

HR met requested budget reductions and reduced the rates charged to other county departments in all service areas except insurance where confidence levels were lowered to 55 percent.

Departments, employees, and candidates for employment will experience longer response times for recruitment, misconduct investigations, disciplinary actions, and return to work efforts

due to reduced staffing and centralized functioning. Benefit support will be reduced and employees referred to service providers. Staff reductions will increase workers' compensation caseloads to the maximum number (125) resulting in delayed service, possibility increased errors and timeline slippage. Reduced personnel will also result in an extended period to complete safety inspections. Insurance confidence levels have been dropped to 55 percent across the board increasing the likelihood that reserves may be used for payouts when pending cases are adjudicated. TAP will provide essential services only. Only legally required pre-employment physicals will be provided; those utilizing Employee Assistance Services will have longer wait times.

While there are significant impacts to service levels, the department reports it can continue to provide core services at an acceptable level. Any further reduction in the department's operating budget may have an impact on the ability to provide services at the proposed level.

MENTAL HEALTH

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Public Guardian	4,229,545	0	7,136	698,483
Treatment	182,245,802	1,892,692	21,867	3,993,251
Detention	6,818,848	0	11,681	5,325,831
Administration	16,876,889	0	0	0
Substance Abuse	24,442,140	0	897	205,093
Total	234,613,224	1,892,692	41,581	10,222,658

Summary of Budget Impact

The Department of Mental Health is able to absorb the reduction in general fund support without further reductions in service and staffing levels. The department continues to implement strategies to maximize resources and available funding. Further reductions to general fund support may affect core departmental functions. County general fund support of \$1.5 million is the required maintenance of effort for 1991 realignment. The department does not anticipate any layoffs for FY 12/13.

The state has recently realigned several programs including AB109; Early and Periodic Screening, Diagnosis, and Treatment (EPSDT), Substance Abuse Medi-Cal, Drug Court, and possibly juvenile hall services. There is uncertainty over the continued funding and adequacy of the realigned funding levels to support these programs long term. Additional general fund support may be required to meet potential growth requirements of the programs. Further complicating matters, EPSDT and Substance Abuse Medi-Cal are entitlement programs that could require the county to file a mandated claim to seek reimbursement. The department would require general fund support during this claiming process.

OFFICE ON AGING

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Office On Aging	10,785,160	0	0	890,256
Total	10,785,160	0	0	890,256

Summary of Budget Impact

Current funding levels will allow sustaining critical core operational functions without further streamlining. Current federal and state funding of approximately \$8 million dollars will not be impacted by the reduction in general fund support.

PARKS DISTRICT

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Parks	24,915,462	95,966	0	246,768
Total	24,915,462	95,966	0	246,768

Summary of Budget Impact

The Parks District has indicated that the reduction will impact non-mission/core activities that are currently being funded by general fund support. The district will absorb the reduction by decreasing expenditures related to supplies and service for the Interpretive Program. Service impacts to the public should be minimal.

PURCHASING AND FLEET SERVICES

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Purchasing	1,543,399	0	2,419	844,077
Printing	3,269,708	0	0	0
Supply Services	10,392,270	0	0	0
Fleet	36,642,477	0	0	0
Central Mail	3,339,801	0	0	0
Total	55,187,655	0	2,419	844,077

Summary of Budget Impact

Purchasing's general fund support for FY 12/13 will remain unchanged from the prior year. The department has delegated increased responsibility to departments for purchasing activities and is currently operating at minimal service levels for county-wide contracts. The department has submitted a budget that meets its budget target with no layoffs anticipated.

The printing, supply, fleet and central mail services divisions of Purchasing and Fleet Services use revenue from fees charged to county departments and agencies to fund its operations. In February, the Board approved internal service rates that reflected decreases in the departments' operating budget.

Printing Services will have no layoffs in FY 12/13. Budget reductions were offset by new revenue from DPSS which will enable the department to continue operating a second work shift to better optimize equipment.

Budget reductions in Supply Services will result in a layoff of one full-time staff prior to July 1, 2012. By reallocating delivery drivers, the department will be able to maintain service levels in FY 12/13.

Fleet Services provides a comprehensive fleet management program for all vehicles in the central fleet. This includes vehicle selection and acquisition, maintenance, accident repair, fuel sales, motor pool vehicles, car wash, and vehicle disposal. A reduction in Fleet's operating budget will result in three layoffs of mechanics before July 1, 2012 which will increase turnaround times for vehicle service and repairs. Fleet's proposed budget includes the cash and lease purchases of 207 vehicles.

Central Mail's budget reduction will result in one layoff prior to July 1, 2012. The loss of the position will result in the closure of the Central Mail office in the County Administrative Center. Although the same delivery schedule and stops will not be affected county wide, premium mail services within the CAC (routing mail within the building, multiple mail pickups) will be discontinued.

RIVERSIDE COUNTY INFORMATION TECHNOLOGY/OASIS

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
RCIT	26,485,870	152,711	0	392,686
OASIS	11,294,534	0	0	0
PSEC	3,116,673	1,695,999	0	0
Total	40,897,077	1,848,710	0	392,686

Summary of Budget Impact

The Riverside County Information Technology (RCIT) and OASIS departments use revenue from fees charged to county departments and agencies to fund operations. In February, the Board approved internal service rates that reflected a decrease in the departments' operating budget. The Public Safety Enterprise Communications (PSEC) project and a portion of RCIT's services are funded with other sources of revenue.

RCIT provides infrastructure and communications services, business systems, information security, and business administration services to county departments and agencies. There is ongoing integration between RCIT and OASIS that has enabled the department to reduce costs and streamline systems operations. The department will layoff four employees prior to July 1, 2012. Expenses related to telephone support services, network operations, systems applications, application and operation support were reduced. Reductions in general fund support for web hosting/development and data center services costs will be partially offset with retained earnings.

OASIS (soon to be referred to as Enterprise Solutions within RCIT) provides PeopleSoft HRMS, Financial and BASE support county wide. The department's prior year operating budget levels will remain unchanged in FY 12/13. While ongoing integration between RCIT and OASIS has reduced costs and streamlined systems operations, the reduction of support for the Information Technology Governance Committee (ITGC) will result in one layoff.

Planned project contingency and RCIT retained earnings will fund the operating budget for PSEC in FY 12/13, which will decrease the need for further general fund support as the project nears completion in January 2013. Therefore, the PSEC budget submitted is for six months only. Transfer of personnel from RCIT to PSEC and additional positions will require adjustments in the RCIT and PSEC operating budgets in the second half of FY 12/13.

REGISTRAR OF VOTERS

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Registrar of Voters	8,867,595	1,300,866	0	4,773,657
Total	8,867,595	1,300,866	0	4,773,657

Summary of Budget Impact

The Registrar of Voters is working diligently to reorganize the office structure to achieve both an efficient budget and an efficient election process. Measures implemented to achieve this are: cross training of permanent staff eliminating the need for 10 positions, the use of election non-profit mail service for ballots, and invoicing cities and special districts for vote by mail costs that were previously reimbursed to the county under SB90. The suspended SB90 funding for FY 12/13 is estimated to be approximately \$1.2 million.

At this time, the Registrar's proposed general fund allocation is sufficient with the cost savings and staff reduction plan set forth.

TRANSPORTATION AND LAND MANAGEMENT AGENCY (TLMA)

	Req. Operating Budget	NCC Reductions	LIUNA Add-back	FY 12/13 NCC
GIS	1,903,441	56,000	0	144,000
Agency Administration	6,878,191	0	0	103,882
Counter Services	1,293,442	0	0	0
Building and Safety	5,685,506	0	0	0
Transportation	42,764,467	40,399	0	103,882
Survey	4,802,190	0	0	0
ALUC	352,991	0	0	262,991
Total	63,680,228	96,399	0	614,755

Summary of Budget Impact

TLMA has submitted budgets that meet the budget targets for its agency. Agency Administration has reduced its overhead costs and will have a reduction in staff.

While the agency reports that it is striving to sustain service levels in all of its divisions, the reduction in general fund support and other revenue will have an impact on the level of services the agency provides as a whole.

TLMA – CODE ENFORCEMENT

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Code Enforcement	13,484,926	1,748,510	288,101	8,309,269
Total	13,484,926	1,748,510	288,101	8,309,269

Summary of Budget Impact

Code enforcement continues to implement cost saving measures to offset the reduction of general fund support. While the department will continue to enforce all existing county ordinances, this enforcement will now primarily be complaint driven. Staffing levels have been reduced to a level that will no longer allow proactive enforcement of ordinances. Newly approved ordinances that require additional code enforcement involvement may affect the level of enforcement for existing ordinances.

Additional cost saving measures include; consolidating code offices from seven to five, limiting enforcement activities to normal business hours, and prioritizing special program cases such as marijuana dispensary enforcement. The department will not initiate new cases for special program cases during FY 12/13 as it works to complete existing cases.

TLMA – ENVIRONMENTAL PROGRAMS

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Environmental Programs	1,460,156	184,789	0	475,171
Total	1,460,156	184,789	0	475,171

Summary of Budget Impact

Environmental Programs has submitted a budget that meets its budget target. The department will absorb its reduction in general fund support by eliminating vacated positions. Layoffs have been avoided predominantly through attrition.

Due to the reduction in staffing levels over several years, priority will be given to field surveys and other vital departmental obligations. This will likely limit the division's ability to provide an immediate response to public inquiries at the public information counter. The division expects that wait times would be increased by one hour or more on a normal business day.

TLMA – PLANNING

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Planning	5,590,184	212,009	13,078	1,811,815
Total	5,590,184	212,009	13,078	1,811,815

Summary of Budget Impact

Planning has submitted a budget that meets its budget target. The department will absorb its reduction in general fund support by decreasing the level of staffing for counter services and advanced planning activities.

Planning expects that counter service wait times would be increased by 1.5 hours or more on a normal business day.

Planning will also be required to limit its support of advanced planning to the completion of the most critical planning efforts; the General Plan Update (GPA No. 960), Associated General Plan EIR 521, and Zoning Ordinance Update (Ord. No. 348). Any newly initiated projects by the Board will need to be prioritized among the current projects and additional funding will be necessary.

TREASURER-TAX COLLECTOR'S OFFICE

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Treasurer-Tax Collector	14,322,352	333,936	13,052	871,744
Total	14,322,352	333,936	13,052	871,744

Summary of Budget Impact

Over several fiscal years, the Treasurer-Tax Collector has absorbed a 65 percent reduction in general fund support. The department has met the challenge by restructuring operations to function at the most efficient, cost effective levels; closing its phone center satellite office; embracing its IVR/IWR system technology; and cross-training and utilizing staff in intra-departmental functions.

To meet the fiscal challenges of FY 12/13, the department has taken a conservative approach to estimating its operating revenue. The department anticipates there will be enough revenue to cover its operating costs without any material impact to services. The department cautions that any shortfall in revenue will have a direct impact on services. Additional general fund support may be requested if the Treasurer-Tax Collector believes the shortfall will materially affect the department's ability to perform its mandated responsibilities.

For future fiscal years, the department reports it may be unable to absorb any further reduction in general fund support without negatively affecting the department's ability to perform its core services.

VETERANS' SERVICES

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Veterans' Services	1,063,860	0	6,219	752,950
Total	1,063,860	0	6,219	752,950

Summary of Budget Impact

Veterans' Services has submitted a budget that meets its budget target. Current funding levels will allow the department to sustain current service levels. The department does not anticipate any cuts to its state subvention funds for FY 12/13.

WASTE MANAGEMENT

	Req. Operating Budget	NCC Reduction	LIUNA Add-back	FY 12/13 NCC
Operations	4,009,621	0	0	0
Disposal	63,383,845	0	0	0
Area 8	800,000	0	0	0
Total	68,193,466	0	0	0

Summary of Budget Impact

Waste Management's revenue is derived from user fees. The department has made incremental operational changes since 2008 in order to address the economic downturn. Landfill hours were streamlined in 2008 by closing on Sundays.

**ATTACHMENT A - COMPARISON OF FY 08/09 AND FY 12/13
NCC REDUCTIONS**

Department Name	FY 08/09 Adopted Budget NCC	FY 12/13 Requested Budget NCC	Change from FY 08/09	% change
Department of Child Support Services	865,790	0	(865,790)	-100%
Auditor-Controller	6,118,771	2,195,170	(3,923,601)	-64%
CHA-Environmental Health	689,691	249,875	(439,816)	-64%
Executive Office	3,812,330	1,389,594	(2,422,736)	-64%
Treasurer-Tax Collector	2,375,615	871,744	(1,503,871)	-63%
Assessor	10,186,000	3,761,714	(6,424,286)	-63%
Edward Dean Museum	190,000	73,381	(116,619)	-61%
CHA-Public Health	16,323,308	6,554,396	(9,768,912)	-60%
Code Enforcement	16,999,571	8,309,269	(8,690,302)	-51%
Purchasing	1,664,931	844,077	(820,854)	-49%
RCRMC-Medically Indigent Services	4,228,728	2,224,058	(2,004,670)	-47%
NPDES	2,730,276	1,545,254	(1,185,022)	-43%
Mental Health	17,943,320	10,222,658	(7,720,662)	-43%
CHA-Animal Control	13,891,982	8,192,294	(5,699,688)	-41%
DPSS	75,472,009	47,327,845	(28,144,164)	-37%
County Counsel	4,859,310	3,319,052	(1,540,258)	-32%
Internal Audit	2,305,458	1,606,894	(698,564)	-30%
Assessment Appeals Board	262,650	186,861	(75,789)	-29%
Appropriation for Contingency	27,912,000	20,000,000	(7,912,000)	-28%
Legislative-Admin Support	2,223,282	1,639,758	(583,524)	-26%
Board of Supervisors/Clerk of the Board	4,024,699	3,159,800	(864,899)	-21%
Probation	36,170,202	28,934,373	(7,235,829)	-20%
FM-Energy Management	9,394,956	7,693,348	(1,701,608)	-18%
RCRMC-Detention Health	17,554,163	14,488,022	(3,066,141)	-17%
CHA-Cal Children's Services	7,709,315	6,380,365	(1,328,950)	-17%
Public Defender	37,118,130	32,362,531	(4,755,599)	-13%
Agricultural Commissioner	958,367	842,622	(115,745)	-12%
Veterans Services	836,611	752,950	(83,661)	-10%
District Attorney	62,734,702	57,381,816	(5,352,886)	-9%
Capital Defender*	3,619,476	3,335,347	(284,129)	-8%
Planning	1,788,939	1,811,815	22,876	1%
Indigent Defense	10,382,639	10,722,258	339,619	3%
Sheriff	183,454,624	219,575,085	36,120,461	20%

Department Name	FY 08/09 Adopted Budget NCC	FY 12/13 Requested Budget NCC	Change from FY 08/09	% change
Fire Protection-Forest	31,073,735	39,543,904	8,470,169	27%
Cooperative Extension	466,019	593,064	127,045	27%
Registrar of Voters	3,414,833	4,773,657	1,358,824	40%
Grand Total	621,756,432	552,864,851	(68,891,581)	-11%

* Department did not exist in FY 08/09. Total is the earliest data available.

ATTACHMENT B – COMPARISON OF FY 08/09 AND FY 12/13 POSITIONS

Department Name/ Budget Unit		FY 08/09 Adopted Budget	FY 12/13 Requested Budget	Change from FY 08/09	
TLMA	<i>Planning</i>	88	27	(61)	-69.3%
Human Resources	<i>TAP</i>	3,487	1,073	(2,414)	-69.2%
Probation	<i>Administration and Support</i>	73	32	(41)	-56.2%
Facilities Management		116	60	(56)	-48.3%
Community Health Agency	<i>Administration</i>	220	120	(100)	-45.5%
Executive Office		47	27	(20)	-42.6%
Purchasing		33	19	(14)	-42.4%
Auditor Controller	<i>Internal Audits</i>	22	13	(9)	-40.9%
Waste		365	218	(147)	-40.3%
Auditor Controller	<i>Auditor Controller</i>	103	62	(41)	-39.8%
Purchasing	<i>Printing</i>	32	20	(12)	-37.5%
Facilities Management	<i>Custodial</i>	233	148	(85)	-36.5%
RCIT/PSEC		238	153	(85)	-35.7%
Purchasing	<i>Fleet</i>	81	53	(28)	-34.6%
Registrar of Voters		54	36	(18)	-33.3%
TLMA		1,036	693	(343)	-33.1%
Purchasing	<i>Supply Services</i>	19	13	(6)	-31.6%
Community Health Agency	<i>Animal Services</i>	261	179	(82)	-31.4%
Assessor-Clerk-Recorder	<i>Assessor</i>	290	207	(83)	-28.6%
Community Health Agency	<i>California Children's Services</i>	189	138	(51)	-27.0%
Probation	<i>Juvenile Hall</i>	698	513	(185)	-26.5%
Fire	<i>Contract Services</i>	32	24	(8)	-25.0%
Purchasing	<i>Central Mail</i>	12	9	(3)	-25.0%
Parks		138	104	(34)	-24.6%
OASIS		66	50	(16)	-24.2%
Mental Health	<i>Detention</i>	80	61	(19)	-23.8%
Community Health Agency	<i>Public Health</i>	1,000	776	(224)	-22.4%
Veterans' Services	<i>Veterans' Services</i>	15	12	(3)	-20.0%
Mental Health	<i>Public Guardian</i>	37	30	(7)	-18.9%
Mental Health	<i>Treatment</i>	1,089	888	(201)	-18.5%
Facilities Management	<i>Maintenance</i>	185	151	(34)	-18.4%
Treasurer-Tax Collector		131	108	(23)	-17.6%
Fire		240	199	(41)	-17.1%

Department Name/ Budget Unit	FY 08/09 Final Budget	FY 12/13 Req. Budget	Change from FY 08/09	
Department of Child Support Services	429	357	(72)	-16.8%
Cooperative Extension	6	5	(1)	-16.7%
Assessor-Clerk-Recorder County Clerk	295	246	(49)	-16.6%
District Attorney	896	759	(137)	-15.3%
Office on Aging	166	141	(25)	-15.1%
Probation	480	419	(61)	-12.7%
Agricultural Commissioner	57	50	(7)	-12.3%
County Counsel	74	66	(8)	-10.8%
Economic Development Agency	528	475	(53)	-10.0%
Facilities Management Real Estate	31	28	(3)	-9.7%
Sheriff Administration	72	66	(6)	-8.3%
Public Defender	333	308	(25)	-7.5%
Human Resources Non TAP	422	411	(11)	-2.6%
Community Health Agency Environmental Health	194	189	(5)	-2.6%
Sheriff Sheriff Patrol	2,025	1,985	(40)	-2.0%
RCRMC Detention Health	120	118	(2)	-1.7%
Executive Office NPDES	2	2	0	0.0%
Sheriff CAC Security	3	3	0	0.0%
Sheriff Public Administrator	18	18	0	0.0%
Mental Health Substance Abuse	145	146	1	0.7%
DPSS Administration	3,819	3,854	35	0.9%
Sheriff Court Services	205	210	5	2.4%
Board/Clerk of the Board	59	61	2	3.4%
Flood	304	323	19	6.3%
Community Action Partnership	41	44	3	7.3%
Sheriff Coroner	71	77	6	8.5%
Sheriff Support	408	453	45	11.0%
RCRMC Medically Indigent Services	38	44	6	15.8%
Sheriff Corrections	1,400	1,661	261	18.6%
Clerk of the Board Assessment Appeals	5	6	1	20.0%
Mental Health Administration	191	248	57	29.8%
Facilities Management Project management	38	52	14	36.8%
RCRMC RCRMC	2,656	3,681	1,025	38.6%
Sheriff Training Center	67	104	37	55.2%
Auditor Controller Payroll	0	22	22	N/A
Facilities Management Energy Management	0	6	6	N/A
Public Defender Capital Defender Unit	0	20	20	N/A
Grand Total	26,220	22,847	(3,373)	-12.9%