Consent

### SUBMITTAL TO THE BOARD OF COMMISSIONERS OF THE **HOUSING AUTHORITY** COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



FROM: Housing Authority

SUBMITTAL DATE: May 31, 2012

SUBJECT: Resolution No. 2012-04, Fiscal Year 2012-2013 Annual Budget

RECOMMENDED MOTION: That the Board of Commissioners adopt Resolution 2012-04, approving the Fiscal Year 2012-2013 Annual Budget for Housing Authority Programs. Adoption of this Resolution is required by the U.S. Department of Housing and Urban Development regulations and is necessary to continue housing assistance payments for 9,519 participating low-income households. These payments must commence on July 1, 2012.

**BACKGROUND:** (Commences on Page 2)

Robert Field **Executive Director** 

Current F.Y. Total Cost: In Current Year Budget: \$ 93,048,770 7 Yes **Current F.Y. Net County Cost: Budget Adjustment:** \$0 No **Annual Net County Cost:** For Fiscal Year: \$0 2012/13

COMPANION ITEM ON BOARD OF SUPERVISORS AGENDA: No

SOURCE OF FUNDS: U.S. Department of Housing and Urban Development Funds

Positions To Be Deleted Per A-30

Requires 4/5 Vote

C.E.O. RECOMMENDATION:

**FINANCIAL** 

DATA

County Executive Office Signature

### MINUTES OF THE HOUSING AUTHORITY BOARD OF COMMISSIONERS

On motion of Commissioner Buster, seconded by Commissioner Stone and duly carried by unanimous vote, IT WAS ORDERED that the above matter is approved as recommended.

Ayes:

Buster, Tavaglione, Stone, Benoit, and Ashley

Navs:

None None

Absent: Date:

June 12, 2012

XC:

Housing Authority, Auditor

Kecia Harper-Ihem Clerk of the Board

Deputy

Prev. Agn. Ref.: N/A

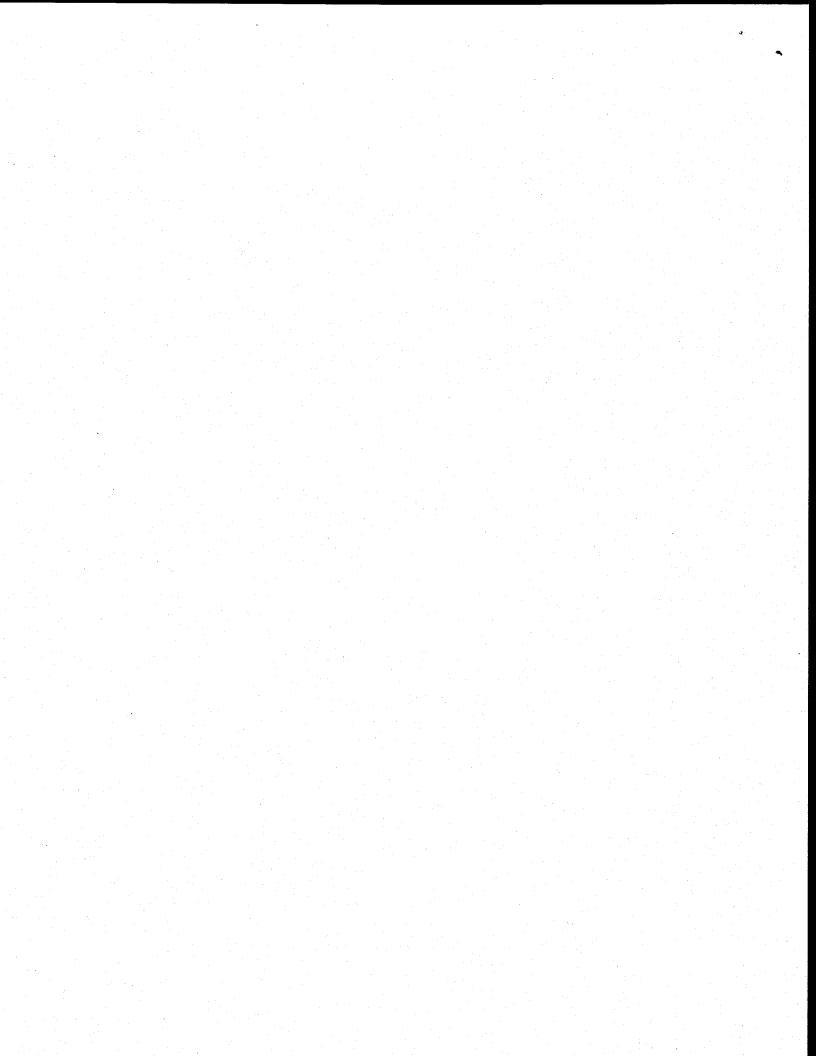
District: All

WITH THE CLERK OF THE BOARD

ATTACHMENTS FILED

Agenda Number:

HA-001a-F1



Housing Authority Resolution No. 2012-04, Fiscal Year 2012-2013 Annual Budget May 31, 2012 Page 2

### **BACKGROUND:**

The Housing Authority of the County of Riverside (HACR) operates housing programs outlined in the attached Annual Budget Booklet for Fiscal Year 2012-2013, funded primarily by multi-year contracts with the U.S. Department of Housing and Urban Development (HUD). These programs benefit low and moderate income individuals in Riverside County. All costs of operating these programs are offset principally by revenue from Federal, State and local governments and agencies, pursuant to governmental cost accounting guidelines. Various contracts with HUD, ranging from one to fifteen year durations, provide for an administrative fee, earned by the HACR for the development, rehabilitation, lease and maintenance of affordable housing.

County Counsel has reviewed and approved the Annual Budget and Resolution as to form. Staff recommends approval.

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### **BOARD OF COMMISSIONERS**

### HOUSING AUTHORITY OF THE COUNTY OF RIVERSIDE

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### **RESOLUTION NUMBER 2012-04**

### **APPROVING THE FISCAL YEAR 2012-2013 ANNUAL BUDGET**

WHEREAS, the Housing Authority of the County of Riverside (Authority) was created pursuant to Section 34200 of the California Health and Safety Code to provide housing for low and moderate income families:

WHEREAS, the Authority administers a variety of local, state and Federal Programs in pursuit of its mission;

WHEREAS, the Authority operates public housing developments authorized by U.S. Department of Housing and Urban Development (HUD);

WHEREAS, the attached consolidated budget has been prepared in accordance to and consistent with all applicable laws and guidelines;

WHEREAS, the United States Housing Act of 1937, as amended, provides that there shall be local determination of the need for public housing to meet needs not being adequately met by private enterprise; and

WHEREAS, under the provisions of the United States Housing Act of 1937, as amended, HUD is authorized to provide financial assistance to public housing agencies for such housing.

NOW THEREFORE, BE IT RESOLVED, FOUND, DETERMINED, and ORDERED by the Board of Commissioners for the Housing Authority of the County of Riverside, State of California, in regular session assembled on June 12, 2012, as follows:

 Approve the allocation and appropriation of the funds in accordance to the Fiscal Year 2012-2013 consolidated budget.

/// ROLL CALL:

Ayes: Buster, Tavaglione, Stone, Benoit, and Ashley

Nays: None Absent: None

The foregoing is certified to be a true copy of a resolution duly adopted by said Board of Supervisors on the date therein set forth.

KECIA HARPER-IHEM, Clerk of said Board

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Deputy

H:\Department\Administration\Form 11\Budget Resolution 12-13.doc

10.2 06/12/2012

### **PHA Board Resolution**

Approving Operating Budget

### **U.S. Department of Housing** and Urban Development

Office of Public and Indian Housing -Real Estate Assessment Center (PIH-REAC) OMB No. 2577-0026 (exp.12/31/2012)

Public reporting burden for this collection of information is estimated to average 10 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not collect this information, and you are not required to complete this form, unless it displays a currently valid OMB control number.

This information is required by Section 6(c)(4) of the U.S. Housing Act of 1937. The information is the operating budget for the low-income public housing program and provides a summary of the proposed/budgeted receipts and expenditures, approval of budgeted receipts and expenditures, and justification of certain specified amounts. HUD reviews the information to determine if the operating plan adopted by the public housing agency (PHA) and the amounts are reasonable, and that the PHA is in compliance with procedures prescribed by HUD. Responses are required to obtain benefits. This information does not lend itself to confidentiality.

PHA Name: Housing Authority of the County of Riverside PHA Code: CA027	
PHA Fiscal Year Beginning: July 1, 2012 Board Resolution Number: 2012-04	
Acting on behalf of the Board of Commissioners of the above-named PHA as its Chairperson, certifications and agreement to the Department of Housing and Urban Development (HUD) rapproval of (check one or more as applicable):	I make the following regarding the Board's
	<u>DATE</u>
X Operating Budget approved by Board resolution on: (for all projects)	6/12/2012
Operating Budget submitted to HUD, if applicable, on:	
Operating Budget revision approved by Board resolution on:	
Operating Budget revision submitted to HUD, if applicable, on:	
I certify on behalf of the above-named PHA that:	
1. All statutory and regulatory requirements have been met;	
2. The PHA has sufficient operating reserves to meet the working capital needs of its developments	• • • • • • • • • • • • • • • • • • •
3. Proposed budget expenditure are necessary in the efficient and economical operation of the housi serving low-income residents;	ing for the purpose of
4. The budget indicates a source of funds adequate to cover all proposed expenditures;	
5. The PHA will comply with the wage rate requirement under 24 CFR 968.110(c) and (f); and	
6. The PHA will comply with the requirements for access to records and audits under 24 CFR 968.1	110(i).
I hereby certify that all the information stated within, as well as any information provided in the according applicable, is true and accurate.	mpaniment herewith,
Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/o U.S.C. 1001, 1010, 1012.31, U.S.C. 3729 and 3802)	or civil penalties. (18
Print Board Chairperson's Name:  John F. Tavaglione  Signature:	Date: 6-12-12
ATTEST:  Previous editions are obsdecin HARPER-IHEM, Clerk  By Drawn Own 10.2 JUN 12 2012	orm HUD- <b>52574</b> (08/2005)

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### Housing Authority of the County of Riverside



### Fiscal Year 2012-2013 Annual Budget



### Board of Commissioners

District I

**Bob Buster** 

District II

John F. Tavaglione, Chairman

District III

Jeff Stone

District IV

John J. Benoit, Vice-Chairman

District V

**Marion Ashley** 

Resident Member

Vacant

Resident Member (Senior)

Vacant

### **Executive Summary**

### Overview

The Housing Authority of the County of Riverside (HACR) has a total annual operating budget of approximately \$93 million for Fiscal Year 2012-2013, which includes \$8.7 million for Authority programs, \$4.2 million for Public Housing programs, and \$80.1 million for Section 8 programs, with a work force of 122 regular and 17 contract staff positions.

The Fiscal Year 2012-2013 annual operating budget, which begins July 1, 2012, is a balanced budget. However, reserve drawdowns are necessary to supplement projected revenues in order to meet budgeted expenditures.

### **Budgetary Control**

The annual operating budget serves as a financial plan to guide the HACR during the upcoming fiscal year as it continues to provide a wide variety of housing services to the citizens of the County of Riverside. In doing so, the HACR will continue its on-going commitment of ensuring that it operates its finances with the highest standards of ethics, management and accountability.

The finance department works closely with other departments to monitor the annual operating budget throughout the fiscal year in order to avoid over expenditure of available funds. Monthly and quarterly financial documents are prepared to assist in this process. In case of a revenue shortfall, planned expenditures are reduced or deferred.

### Significant Changes from the Fiscal Year 2011-2012 Budget

Following is a brief summary of the significant changes that have impacted the HACR's Fiscal Year 2012-2013 annual operating budget:

### Authority Programs

The decrease in subsidy for the Public Housing Program impacted the Management and Bookkeeping Fees for the Central Office Cost Center, which cover the salaries and benefits for Administrative personnel.

Grant funding for the following programs will end in Fiscal Year 2011-2012: Emergency Housing Response (EHR), Neighborhood Stabilization Program (NSP), and Homelessness Prevention & Rapid Re-Housing Program (HPRP). The reduction of revenue from these programs contributed to the decrease in staffing levels as additional positions are not projected to be filled and temporary assistance will not be replaced.



The Desert Rose Apartments continues to experience high vacancy levels. The HACR has received approval from the Department of Housing and Community Development to lease the units to low-income families in addition to farm workers. To attract new renters, the HACR reduced the required base rent and will offer Security Deposit assistance as soon as grant funding is available.

The Eddie Dee Smith Senior Center is also facing a reduction of funding given the recent federal cut backs in the Community Development Block Grant (CDBG) Program.

The HA Development Division's revenue is projected to decrease by \$550,000 as the budgets for construction and rehabilitation are delayed due to the dissolution of the Redevelopment Agency (RDA) of the County.

### **Public Housing Programs**

U.S. Department of Housing and Urban Development (HUD) Notice PIH 2011-55 specifies that the Public Housing subsidy eligibility proration is 86.27% for Calendar Year 2012, which is a 9.3% reduction from the funding level of the previous calendar year. This requires the HACR to draw down on reserves and to cut spending on fixed assets in order to meet the minimum level of operational costs.

HUD's new funding proposal reduces about 26% from the Public Housing Capital Fund budget. This prohibits the HACR from properly maintaining the curb appeal of its sites. The HACR will continue to maximize its available funding for preventive maintenance and modernization of the buildings and grounds.

### Section 8 Programs

HUD funding for the Section 8 Housing Assistance Payments (HAP) for Calendar Year 2012 provides enough resources to sustain a 100% lease up rate. Administrative revenue is 8.5% lower than the actual revenue received for the previous calendar year, which forces the HACR to reduce staffing levels.

However, additional funding of \$586,500 was granted by HUD for the Family Self-Sufficiency (FSS) Program, which will fund 10 resident coordinators to promote economical independency for participants residing in the public housing sites.



### **Conclusion**

The Fiscal Year 2012-2013 budget reflects the HACR's core commitment to preserve affordable housing through development activities, to ensure that families currently in the programs receive equitable customer service, and to offer rental subsidies to qualified low to medium-income families, chronically homeless individuals, and persons with disabilities.

Through additional funding from HUD for the HACR's Family Self Sufficiency Program, more resident coordinators will be available to assist families to achieve economic independency, and in some cases, resulting in purchases of their own homes.

Increased subsidies for the Veterans Affairs Supportive Housing (VASH) Program and the Shelter Plus Care Program allow the HACR to reduce homelessness and provide comprehensive, coordinated and integrated housing and support systems.

However, in spite of the increase in government funding for housing assistance, administrative revenue to cover appropriate staffing levels was reduced. This poses a big challenge as HUD requires all Public Housing Agencies to continue its high standards for the preservation of public and assisted housing to ensure that low-income families and individuals live healthy, productive lives.

Despite limited resources, the HACR will strive to reach its goals and find more efficient approaches to its processes and procedures by investing in better technology and consolidating the workflow of existing staff.

The most significant change that impacts the budget and processes of the HACR is the recent dissolution of the former Redevelopment Agency for the County of Riverside (Former RDA). The HACR's Board of Commissioners adopted a resolution that transferred the responsibility for performing all housing functions previously performed by the Former RDA to the HACR, effective as of February 1, 2012. Consequently, the HACR as Successor Agency received all rights, powers, assets, liabilities, duties, and obligations associated with the housing activities.

Currently, the HACR is in the process of developing the framework and strategic plans to use, dispose of, or manage remaining assets to benefit the Riverside community. The HACR will continue to manage any leases and receivables, and maximize the value of real estate over the long term.



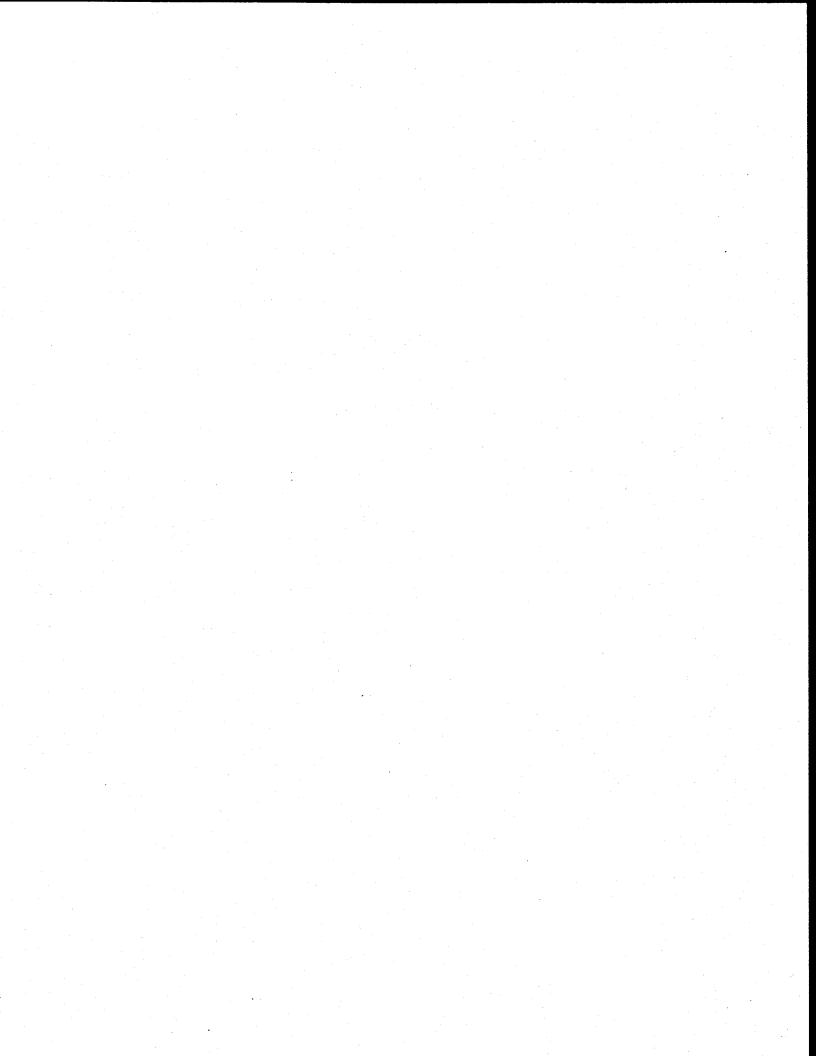
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### Background

The HACR was established in 1942 under the U.S. Housing Act of 1937 and the State of California Housing Authority Law of 1938. It is a nonprofit government agency which is chartered by the State of California to administer the development, rehabilitation or financing of affordable housing programs. The area of jurisdiction of the HACR is the entire County of Riverside. Permanent operational office facilities are maintained in the cities of Riverside and Indio to facilitate the provision of services.

The governing body of the HACR is the County Board of Supervisors serving as the Board of Commissioners. The management of the HACR is provided by the county's Economic Development Agency.

### **Programs**

The programs operated and administered by the HACR within the County of Riverside include:

- ❖ Housing Opportunities for Persons with AIDS (HOPWA)
- **❖** Shelter Plus Care
- Resident Opportunities for Self-Sufficiency (ROSS)
- Public Housing
- Housing Choice Voucher (Section 8)
- ❖ Family Self-Sufficiency (FSS)
- Mainstream Housing Opportunities for Persons with Disabilities
- Moderate Rehabilitation
- ❖ Veterans Affairs Supportive Housing (VASH)
- ♦ Housing Successor Agency of the Former Redevelopment Agency

In May 2012, there were 62,676 applicants on a waiting list for participation in the Housing Choice Voucher (Section 8) Program and the Public Housing Program. The HACR makes annual rental assistance payments of about \$72 million to approximately 3,944 landlords throughout the County of Riverside and is authorized to assist 8,907 households per month within the County of Riverside.

### Mission Statement

The primary mission of the Housing Authority is to provide affordable, decent, safe and sanitary housing opportunities to low and moderate income families, including elderly or disabled persons, while supporting programs to foster economic self-sufficiency.

### HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing.

### PHA Goal: Expand the supply of assisted housing.

Objective: Increase housing choices for families and individuals.

- > Apply for additional vouchers
- > Strive to maintain a vacancy rate of 3 percent or less for public housing vacancies
- > Leverage private or other public funds
- Acquire, construct, or rehabilitate housing units and developments to expand affordable housing opportunities and promote homeownership for low-income households

### PHA Goal: Improve the quality of assisted housing.

Objective: Maintain safe, decent, sanitary units and improve quality of life for residents living in public housing developments.

- ➤ Obtain and maintain High Performer status for public housing management (PHAS Score)
- ➤ Obtain and maintain High Performer status for HCV voucher management (SEMAP Score)
- ➤ Increase customer satisfaction
- > Renovate or modernize public housing units
- > Demolish or dispose of obsolete public housing
- Maintain safe, decent, sanitary units and improve quality of life for residents living in public housing developments

### PHA Goal: Increase assisted housing choices.

Objective: Balance service delivery in all housing market areas

- > Conduct outreach efforts to potential landlords
- > Provide replacement vouchers
- > Expand homeownership program

### PHA Goal: Provide an improved living environment.

Objective: Maintain safe, decent, sanitary units and improve quality of life for residents living in public housing developments.

- Maintain safe, decent, sanitary units and improve quality of life for residents living in public housing developments
- > Implement public housing security improvements (if any deficiencies are noted by Crime Free Multi-Housing Program)
- > Expand self-sufficiency programs for Public Housing residents

### PHA Goal: Promote self-sufficiency and asset development of families and individuals.

Objective: Create additional economic independence opportunities for families and individuals.

- > Increase the number and percentage of employed persons in assisted families
- > Provide or attract supportive services to improve assistance recipients' employability
- > Provide or attract supportive services to increase independence for the elderly or families with disabilities
- > Expand self-sufficiency programs for residents in the HCV and Public Housing programs

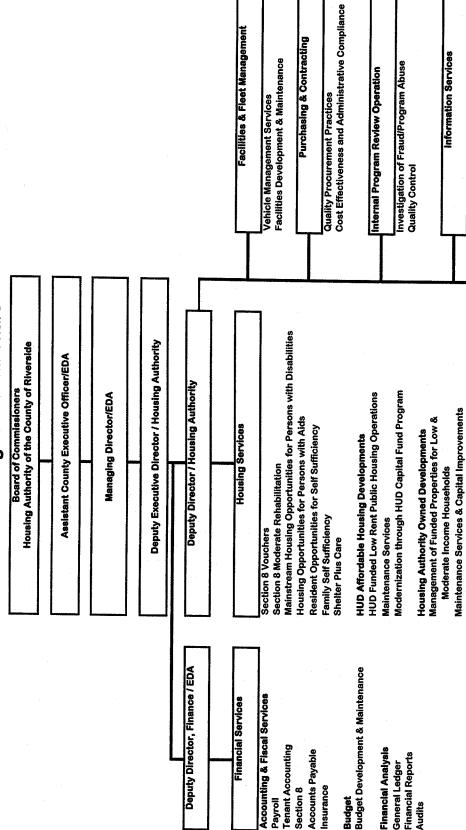
### PHA Goal: Ensure equal opportunity and affirmatively further fair housing. Objective: Promote equal housing opportunities.

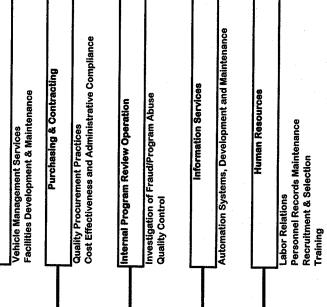
- Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion, national origin, sex, familial status, and disability
- Undertake affirmative measures to provide a suitable living environment for families living in assisted housing, regardless of race, color, religion, national origin, sex, familial status, and disability
- ➤ Undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required
- > Promote equal housing opportunities

### Other PHA Goal and Objective: Implement the requirements of the Violence Against Women Act (VAWA)

- Protect certain victims of criminal domestic violence, dating violence, sexual assault, or stalking (as well as members of the victims' immediate families) from losing their HUD assisted housing as a consequence of abuse of which they were the victim
- ➤ Undertake affirmative measures to make tenants participating in the HCV and Public Housing programs aware of VAWA requirements.
- Undertake affirmative measure to make Owners participating in Section 8 aware of VAWA requirements.

## Organizational Chart





Multi-Family Tax Exempt Bonds Portfolio

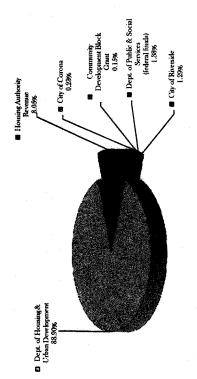
Private Sector Financing

**HA Development Division Desert Rose Apartments** 

**Grants Development** 

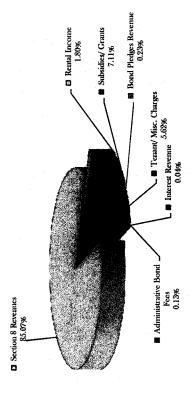
Eddie Dee Smith Senior Center Housing Authority Financing

### Sources of Funding



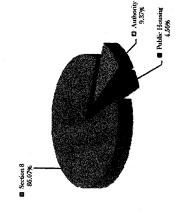
EAR 2012	AMOUNT PERCENT	Neut 82,720,888 88.90%	7,489,011 8.05%	218,000 0.23%	unt 136,900 0.15%	1,281,941 1.38%	1,202,027 1.29%	TOTAL 98,048,770 100.00%
-	SOURCE	Dept. of Housing & Urban Develo pment	Housing Authority Revenue	City of Corona	Community Develo prnent Block Grant Dept, of Public & Social Services	(federal funds)	City of Riverside	χ

### Revenue by Category



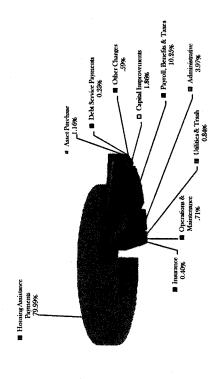
REVENUE BY CATEGORY	RY FISCAL YEAR 2012/2015	960.5
REVENCES	AMOUNT	PERCENT
Rental Income	1,672,766	1.80%
Subsidies/ Grants	6,615,223	7.11%
Bond Pledges Revenue	218,000	0.23%
Tenant/Misc. Charges	5,232,903	5,62%
Interest Revenue	34,525	0.04%
Administrative Bond Fees	117.173	0.13%
Section 8 Revenues	79,158,181	85.07%
	TOTAL 93,048,770	100.00%

### Allocation of Funding



FISCAL YEAR 2012-2013	AMOUNT, PERCENT	8,717,220 9,37% 4,247,584 4,56% 80,083,966 86,07%	TOTAL 93,048,770 100.00%
ALLOCATION OF FUNDING	ALLOCATION	Authority Public Housing Section 8	

### Expenses by Category



ESPENSIS BY CALBURA	USCAL VEAR 2012-2012	35.50
EXPENSES	AMOUNT	PERCENT
Capital Improvements	1,731,619	1.86%
Payroll, Benefits & Taxes	9,535,199	10.25%
Administrative	3,693,050	3.97%
Unlines & Trash	246,960	0.84%
Орегановь & Манвенансе	665,223	0.71%
Іпзигансе	372,175	0.10%
Housing Assistance Payments	74,432,977	79,99%
Debt Service Payments	210,179	0.23%
Other Changes	549,043	0.59%
Asset Purchase	1,082,076	1.16%
TOTAL	93,048,770	100.00%

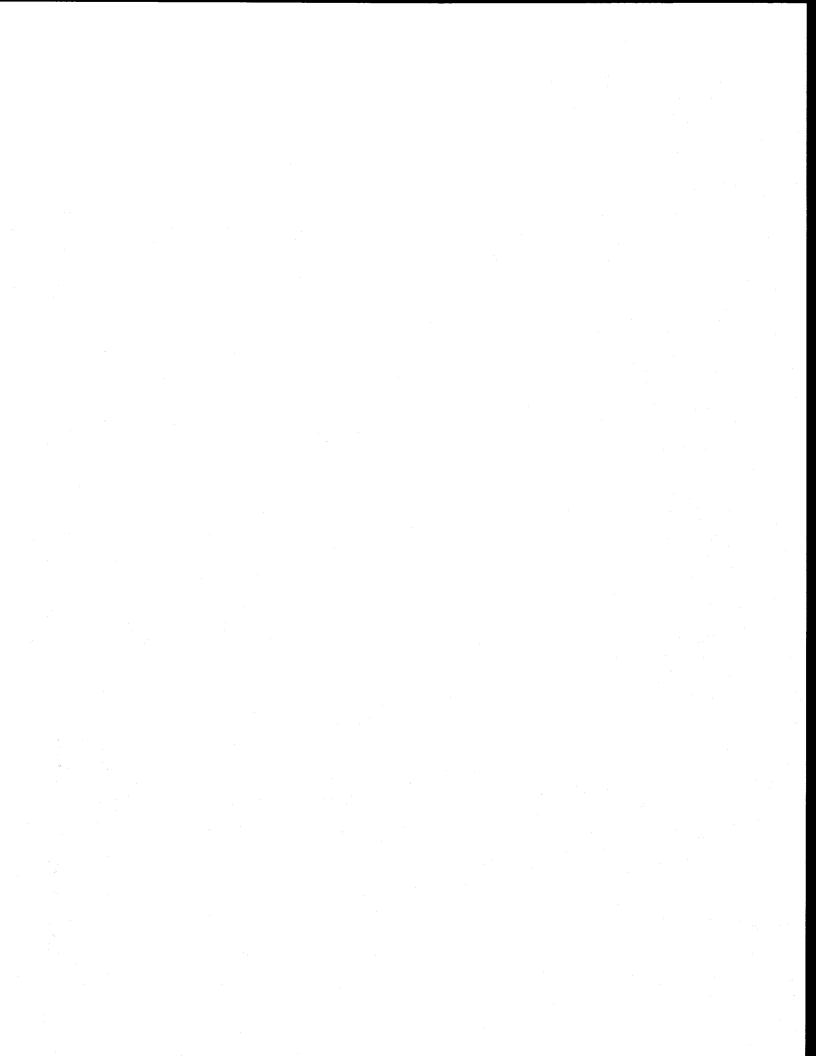
Housing Authority of the County of Riverside Fiscal Year 12-13 Annual Budget

# **Consolidated Annual Budget**

REVENUE

EXPENSE

VENUE		,		
3110 Rental Income	256,059	1,416,707	•	1,672,766
3401/3404 Subsidy/Grants Revenue	4,058,914	2,524,568	31,741	6,615,223
3404 Bond Pledges Revenue	218,000	•		218,000
3450 Sec 8 Fraud Recovery Revenue	•		39,389	39,389
3610 Interest Revenue	6,885	4,219	23,421	34,525
3690 Miscellaneous/Tenant Charges	3,635,257	175,184	•	3,810,441
3690 Administrative Bond Fees	117,173	•	•	117,173
3410 HUD Section 8 Earned HAP Subsidy		ŕ	72,246,483	72,246,483
3410 HUD Section 8 Earned Administrative Fees	1		6,325,198	6,325,198
3410 HUD Section 8 Earned Other Subsidy		•	586,500	586,500
TOTAL REVENUE	8,292,288	4,120,678	79,252,732	91,665,698
n c				
1260 Inventory Materials		- 000	• ·	- 000
1400 Development- Operations		720,957	•	/CB1067
1406 Development-Imanagement Improvements (Salaries)		90/108	•	90,,00
1400 Development Namiglenia Improvements (maning)		120,0	•	3,027
1410 Development- Administration	1	C17'/	•	C17'/
1410 Development Aufinitional (Salaties)		2,463	•	04,200
1411 Development- Audit	1	2,000	•	7.380
1450/1460 Asset Development/Improvement	677 472	803.088	•	1 480 540
1405 Development Belocation Costs	31110	000,000		2000
4110 Pavroll, Benefits & Taxes	2.742.522	1,438,815	4.464.275	8.645.612
4110 Temporary/Contract Employees	365.576	42.543	29,203	437.322
4110 EDA Interfund Salaries	342,570		•	342,570
4130 Legal	5,578	7,322	10,166	23,066
4140 Training	9,120	8,900	4,250	22,270
4150 Travel	7,740	•	2,000	14,740
4171 Auditing	3,976	800	30,356	35,132
4180 Office Rent/Storage	108,010	7,642	251,656	367,309
4190 Administrative Sundry	256,788	271,993	2,443,905	2,972,687
4190 EDA Interfund Operating	257,846	•	•	257,846
4230 Tenant Services	•	•		
4300 Utilities	146,169	474,003	•	620,172
4420 Operations and Maintenance - Materials	42,302	172,316	22,713	237,331
4430 Operations and Maintenance - Services	134,946	221,091	71,855	427,892
4431 Trash	17,771	139,017	•	156,788
4480 Protection Services		•	•	1
4510 Insurance	82,075	283,644	6,456	372,175
4590 Other General Expense	543,105	2,908	ř	549,013
4610 Extraordinary Maintenance		•		
4715 Housing Assistance Payments	2,186,494	•	72,246,483	74,432,977
11/3 Debt Service Principal Payments	135,000	•	•	135,000
4800 Debt Service interest Payments	(3) 1/8 576 004	0 447	405 840	871,07
TOTAL EXPENSE	8 717 220	4.247.584	80.083.966	93.048.770
Reserve Drawdown	424,933	126,906	831,234	1,383,073
A SOCIAL MANAGEMENT OF THE SOCIAL MANAGEMENT O		(4)		



### Central Office Cost Center

As required by the U.S. Department of Housing and Urban Development (HUD), the Central Office Cost Center (COCC) was established. The COCC is the internal management agent of the agency, which is not a separate legal entity but operates as an independent management company. The COCC provides management services and receives fee income in return from the Public Housing Program, Section 8 Program, and the Bond (Palm Springs) Projects.

Under Federal and State laws the Housing Authority has the ability to issue Tax-Exempt Revenue Bonds for the acquisition or construction of multi-family housing developments. Under this program the HACR has provided bond-financing assistance to private sector developers. In return, the HACR receives administrative fees for issuance of the bonds and for annual reviews to assure compliance.

Revenue Sources	derik dagi di gagi, ay egituri pirami ha ang sing-dengentik ya arang sabahak inahanasa sansabah
Interest Revenue	3,959
Miscellaneous Charges	2,981,886
Administrative Fees	110,388
Reserve Drawdown	424,933
Expenses	
Staffing Expenses	2,698,152
Operating Expenses	823,014

### Administration Building & Services

Only expenses relating to the Administration building (i.e., utilities, maintenance and general expenses) are budgeted to the Administration Building and Services Fund. These administrative expenses are allocated to the other programs (i.e. Public Housing, Section 8, and COCC) based on cost allocation percentages that were derived through unit allocation and staff time allocation. Reimbursement of costs associated with the Administration building is paid through a rent offset.

	Revenue Sources	n maginin i julijan sem je indi (Artis i Po yame) kralj kinderys i seku vajet su sebi (Aposti Analij) sud
	Interest Revenue	1,904
et	Miscellaneous Revenue	651,471
3udg	Expenses	
	Staffing Expenses	65,734
	Operating Expenses	587,641

### Housing Opportunities for Persons with AIDS (HOPWA)

Riverside and San Bernardino counties became eligible for HUD's HOPWA funds in 1993. HUD named the City of Riverside as "Grantee" for having the largest population of any city within the two (2) county eligible metropolitan areas (EMA). The HACR agreed to serve as Project Sponsor for the County of Riverside and is therefore responsible for procuring such services as short term housing, utilities assistance, and home health care for HOPWA participants and disbursing HOPWA funds consistent with the City of Riverside's plan as approved by HUD. The HACR also utilizes HOPWA funds to administer a tenant-based rental assistance program serving approximately ninety (90) participants throughout Riverside County.

	Revenue Sources	en de de la companya
	Grant Revenue	1,129,503
udget	Expenses	
A	Staffing Expenses	116,720
	Operating Expenses	456,783
	Housing Assistance Payments	556,000

### Shelter Plus Care (SPC)

As the recipient of the grant funds, the HACR provides rental assistance to individuals and families who are certified by the Department of Mental Health to be chronically homeless and mentally disabled. The HACR has an agreement with the Department of Public Social Services (DPSS) to administer the Shelter Plus Care Program, which is currently serving one hundred twenty one (121) families throughout Riverside County.

	Revenue Sources	
	Grant Revenue	1,281,944
Ì	Expenses	er en de
	Staffing Expenses	102,555
	Housing Assistance Payments	1,179,389

### Resident Opportunity for Self-Sufficiency (ROSS)

The goals of the ROSS program are to enable participants to increase earned income, reduce or eliminate the need for welfare assistance, make progress toward achieving economic independence and housing self-sufficiency, improve living conditions for the elderly and disabled, and enable them to age-in-place. In FY2012-2013, the HACR will implement a new ROSS program at Gloria Crossings Apartments and Dracaea Townhomes in Moreno Valley. HUD awarded HACR a \$240,000 grant for three years to fund one ROSS coordinator position to provide program support.

Revenue Sources	
Grant Revenue	80,000
Expenses	a valenda engela engela engela en karina kalan di salah garan sarah kalinda kalinda kalinda kalinda kalinda ka
General Expense	80,000

### **Eddie Dee Smith Senior Center**

The HACR manages the Eddie Dee Smith Senior Center (Center) utilizing Community Development Block Grant (CDBG) funds to strengthen and enhance the social, physical, emotional, and health services provided to senior citizens at the Center. In addition, the Center provides nutrition, arts and humanities, and various legal and financial assistance programs to seniors.

	Revenue Sources	gen americani (1993) - August (1993) and Care (1994) - Process (1994) - August
	Grant Revenue	135,000
dget	Miscellaneous Income	1,900
Bu	Expenses	and responsible to the second
	Staffing Expenses	68,794
	Operating Expenses	68,106

### HA Development

With a grant from the EDA's Housing Successor Agency, the HA Development plans include the construction of one (1) single family home on Molino Way in Rubidoux; and two (2) houses in the community of Glen Avon. The proceeds from the sale of these homes will be used to fund additional development activities. In addition, the HACR purchased a property from JP Morgan Chase for \$1.00 for the purpose of rehabbing and reselling or renting to a qualified buyer or renter. This division will be responsible for the wind-down activities of the Housing Successor Agency, to include the strategic decision processes for inventorying housing assets, analyzing and valuing such assets, creating a disposition plan, and designing an asset management program for remaining assets to be held.

	Revenue Sources	and the second
3et	Grant Revenue Interest Revenue	678,663 1,022
Bud	Expenses	n description is at the consistency of the state of the s
	Asset Development Administrative Sundry	677,472 2,213

### Palm Springs Housing Developments

The HACR owns and operates 17 affordable units in the City of Palm Springs. The revenue source is generated from dwelling rent and associated tenant charges.

Rental Income		
Miscellaneous Income	3 m m m 3 m m m m 2 m m m m m m m m m m m m m m m	107,700 6,785
Edg.	5.144, 4	
xpenses	ternin Varlatiskus (v. 2001 mil 48. gas 20. Valuas ga	Heritaria - Kangli para 2 mpingsayan kindi e a sasar Imba
Staffing Expenses Operating Expenses		41,431 73,054
	Expenses Staffing Expenses	Expenses Staffing Expenses

### Corona Bond Housing Developments

The 1998 Revenue Bond Series A was issued with a note payable for \$4.7 million to the City of Palm Desert, which was secured by the Corona and Palm Springs properties. The City of Corona agreed to pledge \$218,000 annually for the payment of debt service for the term of the bond issue. In August 2001, the Corona properties were sold to satisfy the note payable issued with the 1998 bond issue. The note was satisfied; however, the 1998 bond issue remained. The amount of debt service due for the bond issue is covered by the City of Corona's annual pledge.

	Revenue Sources	and the state of the
	Bond Pledge	218,000
3	Expenses	
	Operating Expenses	7,821
The second secon	Debt Service Payments	210,179

### **Desert Rose Apartments**

Financed jointly by the State of California through its Office of Migrant Services of the Department of Housing and Community Development and by the U.S. Government through its Farmer's Home Administration, now known as Rural Development of the Department of Agriculture, this 100-unit farm worker housing project became operational in November 1991. A complex arrangement of financing was used to bring this project into existence and into operations. The HACR purchased and retained ownership of the land, the Office of Migrant Services and the Farmer's Home Administration financed the construction of all buildings, the State of California retained ownership of all the buildings, and the Office of Migrant services contracted with the HACR to provide day to day management and housing operations. Annual operating grants from the Office of Migrant Services stipulated that these 100 housing units could be occupied by migrant farm workers for only 6 months of each fiscal year. However, during the FY2005, due to the State of California fiscal budget crisis, the Office of Migrant Services ordered the HACR not to rent any units to farm workers for the entire fiscal year and took steps to dispose of the buildings. The HACR negotiated with the Office of Migrant Services to have the title and ownership of all the buildings to be transferred to the HACR.

Further, late in FY2005, the HACR applied for and was granted \$3,000,000 from the Joe Serna Junior Farmworker Housing Grant Program of the Department of Housing & Community Development and \$3,795,110 from the United States Department of Agriculture to rehabilitate all the housing units and to convert them to rental units available to farm workers on a 12 month, year round basis. The HACR also received a total of \$8,500,000 in grant funding from RDA. In FY2009, the rehabilitation process of converting 100 housing units to 77 housing units was completed and lease up of the units started. In FY2012, approximately 66% of the units were leased. The HACR is taking all measures to increase the occupancy level. In order to attract new renters, the HACR reduced the required base rent and will offer Security Deposit assistance as soon as grant funding is available.

	Revenue Sources	and the second s
	Rental Income	256,059
get		
Bud	Expenses	
	Staffing Expenses	85,285
	Operating Expenses	170,774
A STATE OF THE STA		

### **Emergency Solutions Grant (ESG)**

The ESG grant is operated in partnership with the Riverside County Economic Development Agency and the City of Riverside. It provides case management and financial assistance to low income families and individuals who are homeless or near homeless. Financial assistance issued on behalf of program participants includes assistance with rental arrears, security deposits, utility deposits, and short/medium term rental subsidies. The goal of the program is to quickly stabilize families experiencing an acute housing crisis and prevent prolonged stays in the County's and City's emergency shelters.

	Revenue Sources	in tudi makkan kuukan Santa harki sanna kila antari kanatari pama di Kasaya manggaya
	Grant Revenue	516,104
<b>1</b>		
4	Expenses	geografier og grovenskild state være verefleskynster i stakger (vider la
	Staffing Expenses	65,000
	Housing Assistance Payments	451,104

### Homeless Response Team (HRT)

The HRT is a small unit that provides intensive case management to County residents experiencing homelessness. The team consists of two (2) full time case managers who assist homeless persons with navigating the local social service and housing resource system. The goal of the HRT team is to provide high level housing oriented services to households who have significant barriers to exiting the shelter system. It is estimated that 50 households will be assisted through this team for FY 2012-2013. HRT will be funded through a contract with the Department of Public Social Services (DPSS) and expands on existing contractual partnerships with DPSS to increase homeless services County-wide.

	Revenue Sources	
Į.	Grant Revenue	130,000
Budg	Expenses	
	Staffing Expenses	130,000

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### **PUBLIC HOUSING PROGRAMS**

### **HUD Affordable Public Housing Developments**

HUD Public Housing provides decent, safe, and clean housing to low and moderate-income families, seniors, and persons with disabilities. These multi-family developments were constructed or purchased by the HACR with funding subsidies from HUD.

HUD Public Housing consists of 469 units owned and managed by the HACR. Attractive garden apartments and homes are scattered over sites throughout the Riverside County area. Prospective residents are carefully screened for eligibility and suitability. Like the Section 8 Program, tenants pay approximately 30 percent of their income for rent and utilities and HUD subsidies are given to the HACR in order to provide financial support for utility, administration, maintenance, and repair costs within the public housing facilities. The formula distribution of funds takes into account the size, location, age of public housing stock, occupancy and other factors intended to reflect the real costs of operating a well-managed public housing development.

HUD required all Public Housing Authorities to convert to an Asset Management model, which emphasizes a property-specific focus. To comply with this mandate, the HACR made organizational changes that adhere to property-based budgeting, accounting, and management.

	Revenue Sources	menter en en entitiere en
	Rental Income	1,416,707
	Grant Revenue	1,360,427
	Interest Revenue	4,219
et	Miscellaneous Income	175,184
Mdg	Reserve Drawdown	126,906
14	Expenses	
	Staffing Expenses	1,481,358
	Operating Expenses	1,602,085

#### **PUBLIC HOUSING PROGRAMS**

#### Capital Fund Program

HUD provides a formula grant to the HACR for the major repairs and modernization of the Public Housing units located in the communities of Banning, Desert Hot Springs, Indio, Lake Elsinore, Mecca, Moreno Valley, Perris, Riverside, San Jacinto and Thermal.

The anticipated Public Housing Capital Fund grant for Fiscal Year 2012-2013 is \$614,220. This amount and the balance of \$549,921 from previous program years total \$1,164,141 which is projected to be expended during Fiscal Year 2012-2013.

	Revenue Sources	en telleman at deposed climinal is most is ensure transported under under under medical and an experience of the climinal is ensured to the climinal in the climinal is ensured to the climinal in the climinal in the climinal is ensured to the climinal in
The second second second	Grant Revenue	1,164,141
	Expenses	
	Staffing Expenses	109,994
	Asset Improvement	1,054,147

#### **SECTION 8 PROGRAMS**

#### Housing Choice Voucher (Section 8) Program

The Housing Choice Voucher Program assists lower income households with rental assistance to provide an opportunity to live in affordable, decent, safe and sanitary housing.

As mandated by Federal regulations, families, elderly, and disabled persons earning 50 percent of median income or less are eligible to participate in the program. However, at least 75 percent of families drawn from the waiting list must earn no more than 30 percent of median income. Tenants receiving assistance under the voucher program will pay between 30 - 40 percent of their income toward rent and utilities, with HUD (through the HACR) providing the subsidy for the difference between that amount and the rent plus utilities. Utilizing these criteria, staff certifies applicant eligibility, issues vouchers, negotiates leases, prepares contracts and inspects dwelling units for quality standards established by the Federal government. Additionally, staff manages rental assistance contracts by processing tenant relocations and ports, terminations, and annual recertification of eligibility. Staff also provides tenant-landlord counseling for Section 8 Program participants. For Calendar Year 2012, HUD awarded the HACR funds to assist 8,827 families per month, which includes 305 vouchers set aside for the VASH Program.

#### Section 8 Moderate Rehabilitation Rental Assistance Program

This HUD-program was designed to preserve existing rental housing stock. Each fiscal year, HACR is required to base the renewal at rent levels equal to the lessor of: 1) Existing contract rents, adjusted by the Operating Cost Adjustment Factor (2.3% for California); or 2) Existing Fair Market rents (at 120%) less any amounts allowed for tenant supplied utilities; or 3) Comparable market rents for the market area. A landlord will enter into a fifteen (15) year contract with the HACR, which guarantees Section 8 rental assistance to qualified tenants. HUD has continued to renew the HACR's contracts beyond the initial term date but has not issued any new contracts. Currently, the HACR assists (80) households located in Riverside.

#### **SECTION 8 PROGRAMS**

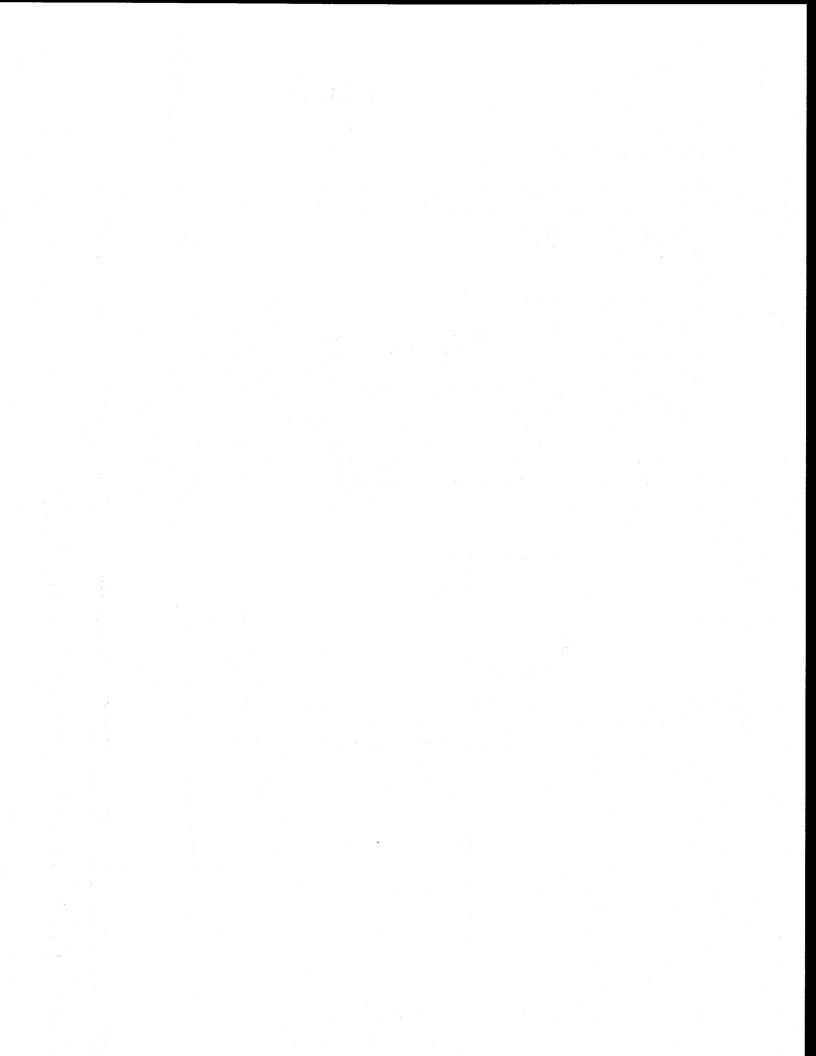
#### Mainstream Housing Opportunities for Persons with Disabilities (Mainstream Program)

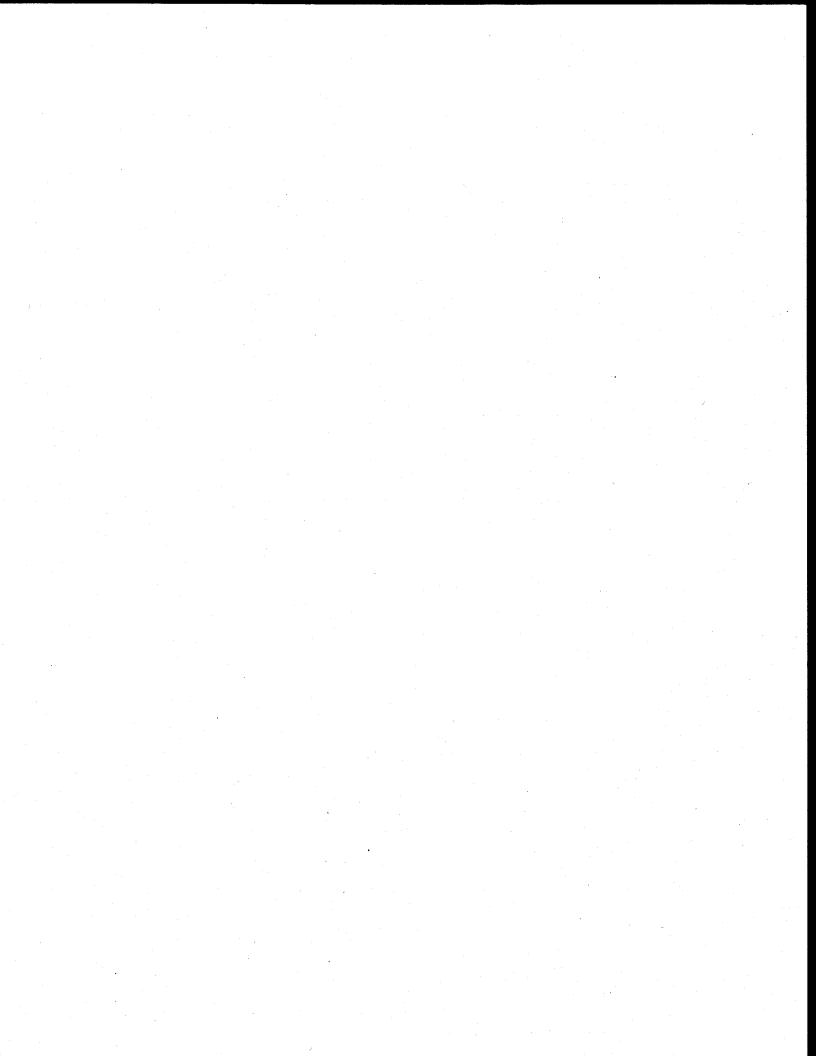
Mainstream Program provides Section 8 rental vouchers to persons with disabilities. The HACR works in cooperation with local organizations that provide referral and support services to disabled persons in order to help disabled clients locate affordable and accessible housing. The HACR currently has the budget authority for thirty-eight (38) vouchers under this Program.

#### Family Self-Sufficiency Program

The Family Self-Sufficiency (FSS) Program was established to assist families to become economically independent from governmental financial assistance within a five-year period. Over the five-year period, as family income grows, the corresponding amount to rent increase is deposited into an escrow account to purchase a home, pay for higher education, or even start a business. The FSS Program is available to those families assisted under the HUD Section 8 Program. Through the FSS Program, the HACR has established a network with public agencies to provide job training, family counseling, career assessments and other social services. The funding for FY2012-2013 will pay for 10 resident coordinator positions. As of May 2012, there were five hundred ninety nine (599) FSS participants throughout the County of Riverside.

	Revenue Sources	usinkakangalang par a kanangang, seminterpopunan an milisesengan bindiselapanganakan
	Grant Revenue	79,189,922
	Miscellaneous	62,810
ı	Reserve Drawdown	831,234
Ä	Expenses	The second secon
	Staffing Expenses	4,493,478
	Operating Expenses	3,344,005
		72,246,483



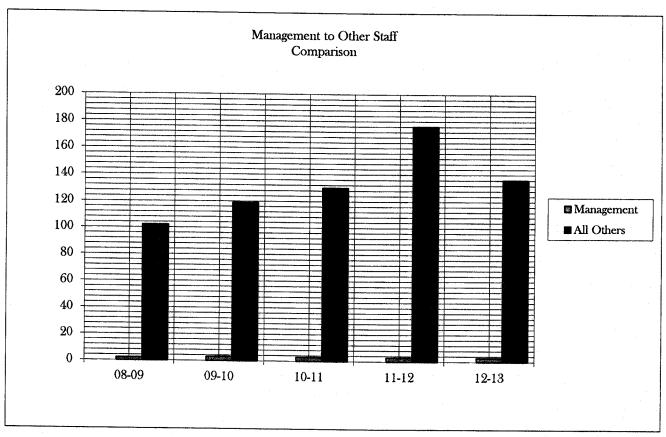


### **Budget Comparison**

	Budget 08-09	Budget 09-10	Budget 10-11	Budget 11-12	Budget 12-13	% Change [Budget 11-12 to Budget 12-13]
Revenue	\$ 83,648,734	\$ 101,439,870	\$ 96,870,041	\$ 86,225,618	\$ 91,665,698	6%
Expenses						
Salaries & Benefits	\$ 8,017,198	\$ 9,111,288	\$ 9,722,425	\$ 9,376,612	\$ 9,535,499	2%
Services & Supplies	\$ 6,875,188	\$ 		\$ 	\$ 7,788,040	-5%
Other Charges	\$ 68,798,873	\$ 67,797,759	\$ 72,558,388	\$ 71,303,730	\$ 74,643,155	4%
Fixed Assets/Purchases	\$ -	\$ -	\$ . · · .	\$ ·	\$ 1,082,076	
Total Expenses	\$ 83,691,259	\$ 101,439,870	\$ 97,666,625	\$ 88,876,004	\$ 93,048,770	4%
Net Assets Gain / (Loss)	\$ (42,525)	\$ •	\$ (796,582)	\$ (2,650,386)	\$ (1,383,072)	
Reserve Drawdown	\$ 507,265	\$ -	\$ 796,582	\$ 	\$ 1,383,073	
Reserve Build-up	\$ (464,740)	\$ 	\$ -	\$ -	\$ -	<b>-</b>
Net Gain (Loss) After	 	 	 			-
Reserve Drawdown/Build-up	\$ 	\$ -	\$ -	\$ <u>.</u> .	0	_

### Organization Staffing Statistics

Fiscal Year	08-09	09-10	10-11	11-12	Budget 12-13
Management	2	3	3	3	3
All Others	102	119	130	176	136
Total Budgeted Positions	104	122	133	179	139
Year to Year % Change					
Management	0.0%	50.0%	0.0%	0.0%	0.0%
All Others	-6.4%	16.7%	9.2%	35.4%	-22.7%
Total Budgeted Positions	-6.4%	66.7%	9.2%	35.4%	-22.7%
Percent of Total					
Management	1.92%	2.46%	2.26%	1.68%	2.16%
All Others	98.08%	97.54%	97.74%	98.32%	97.84%
Total Budgeted Positions	100.00%	100.00%	100.00%	100.00%	100.00%

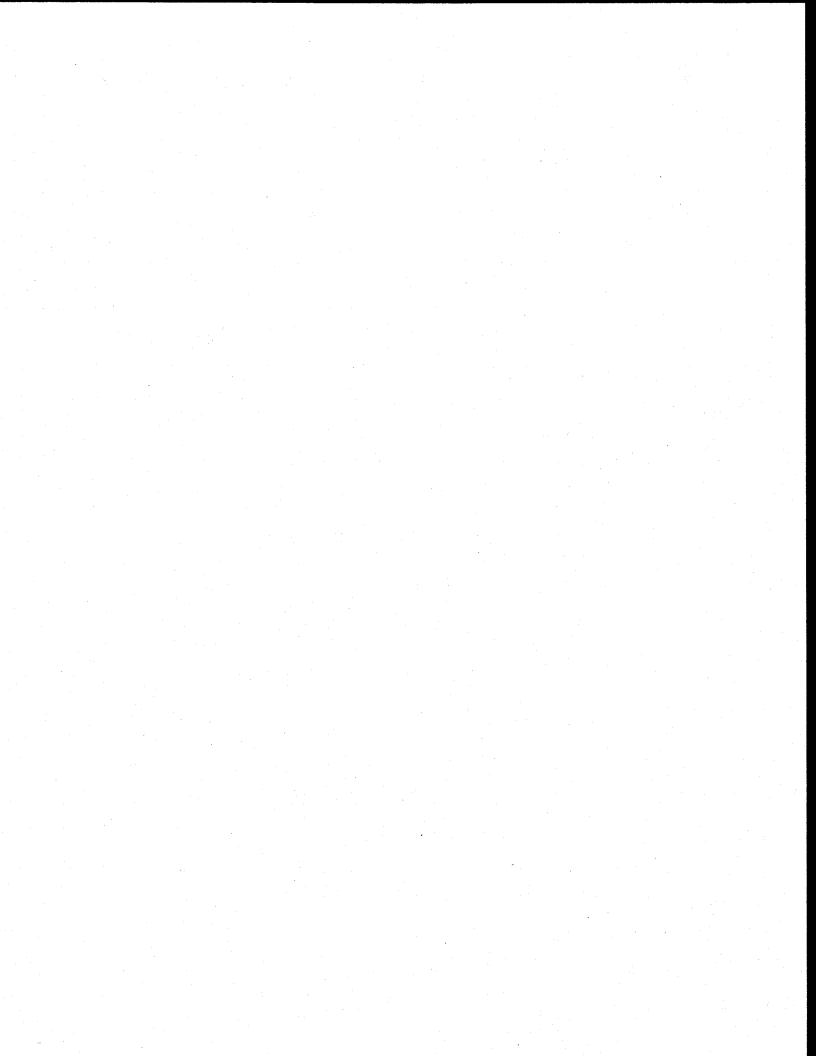


### **Staffing Schedule**

	Positions Budgeted
Position	FY 12-13
Regular Employees:	
Accounting Assistant II	
Accounting Technician I	
Accounting Technician II	
Administrative Services Supervisor	
Assistant Director of EDA	
Building Maintenance Worker	
Building Maintenance Supervisor	
Deputy Director of EDA	
Development Specialist II	
Development Specialist III	
Fiscal Manager	
Housing Specialist I	29
Housing Specialist II	14
Housing Specialist III	1:
Maintenance Worker I	
Maintenance Worker II	
Office Assistant II	
Office Assistant III	
Principal Development Specialist	
Program Assistant I	10
Program Assistant II	
PH Property Manager	
Senior Accountant	
Senior Development Specialist	
Senior Maintenance Worker	
Supervising Accountant	
Support Services Technician	
T Systems Administrator III	
T Systems Operator II	. 2
Total Regular Employees	122
Contract Employees:	
Bldg Maint worker	
lousing Specialist I	3
T Tech	1
Program Specialist I	
Porter	6
Resident Services Assistant	
Resident Manager	
Senior Center	
Total Contract Employees	17
Otal Budgeted Positions	139

# Public Housing Capital Fund Improvements

HUD Grant #	: 50109		
	Jackson Total Expenses for Gran	Walkway ADA compliance t #50109	19,192 19,192
HUD Grant #	: 50110		
	Jackson	Walkway ADA compliance	186,860
	Thermal	Kitchen Remodel	191,016
	Total Expenses for Gran	t #50110	377,876
HUD Grant#	: 50111		
	San Jacinto	Kitchen Remodel	98,000
	Lake Elsinore	Air Conditioning Replacement dual-pack	•
	Moreno Valley	Air Conditioning Replacement dual-pack	
	Total Expenses for Gran		406,000
	Total Expenses		803,068



# CENTRAL OFFICE COST CENTER (COCC)

REVENUE	
3110 Rental Income	
3401 Subsidy Revenue	in the second
3404 Granto/Pands D	a,
3404 Grants/Bonds Revenue	y y y y
3450 Sec 8 Fraud Recovery Revenue	
3610 Interest Revenue	3.959
3690 Miscellaneous Revenue	2,981,886
3690 Administrative Bond Fees	110,388
3410 HUD Section 8 Earned HAP Subsidy	
3410 HUD Section 8 Earned Administrative Fees	tana a sa
3410 HUD Section 8 Earned Other Subsidy	
TOTAL REVENUE	3,096,233
	0,000,200
·	
EXPENSE	의 실기에 되는
1260 Inventory Materials	
1260 Development- Operations	e de la companya de
1406 Development- Management Improvements	a ja Maria
1408 Development- Administration	and the second
1410 Development- Audit	+ 4 ( ) 2 ( ) • • • • • • • • • • • • • • • • • •
1411 Architecture Fees	et e e e
1450/1460 Asset Development/Improvement	
1495 Development- Relocation Costs	• • • • • • • • • • • • • • • • • • •
4110 Payroll, Benefits & Taxes	
4110 Temporary/Contract Employees	2,334,324
4110 EDA Interfund Salaries	21,258
4130 Legal	342,570
4140 Training	4. S
4150 Travel	5,620
4171 Auditing	3,340
4180 Office Rent/Storage	1,446
4100 Administration Construction	106,564
4190 Administrative Sundry	175,162
4190 EDA Interfund Operating 4230 Tenant Services	257,846
4300 Utilities	i Posta (1912)
	A DA DE L
4420 Operations and Maintenance - Materials	3,128
4430 Operations and Maintenance - Services 4431 Trash	6,119
4480 Protection Services	y and
4510 Insurance	evit i di i
	2,896
4590 Other General Expense	87,450
4610 Extraordinary Maintenance	
4715 Housing Assistance Payments	• · ·
1173 Debt Service Principal Payments	er er skir
4900 Debt Service Interest Payments	in the state of th
7540 Asset Purchase	173,443
TOTAL EXPENSE	3,521,166
Bearing Desire to the second	
Reserve Drawdown to Other Program	424,933
NET CAIN (LOSS)	androne i same en
NET GAIN (LOSS)	(0)
· · · · · · · · · · · · · · · · · · ·	······································

# **ADMINISTRATION BUILDING & SERVICES**

REVE	NUE			
	3110	Rental Income		
		Subsidy Revenue		-
	3404	Grants/Bonds Revenue		
	3/150	Son 9 Frond Dogger		-
	3610	Sec 8 Fraud Recovery Revenue		-
	3600	Interest Revenue	361	1,904
	2090	Miscellaneous/Tenant Charges	ا توپيدر	651,471
	3090	Administrative Fees (Admin. Bonds)	Ser.	-
	3410	HUD Section 8 Earned HAP Subsidy	- 5.7	-
	3410	HUD Section 8 Earned Administrative Fees		-
	3410	HUD Section 8 Earned Other Subsidy	e en	-
		TOTAL REVENUE	1	653,375
EXPEN	NSE			Tanàs e e
	1260	Inventory Materials		itsajatus ma
	1406	Development- Operations		_
	1408	Development- Management Improvements		-
	1410	Development- Administration		-
	1411	Development- Audit		=
	1430	Architecture Fees		-
		Asset Development/Improvement		-
	1495	Development- Relocation Costs		arti i 📅
	4110	Payroll, Benefits & Taxes		CE 704
	4110	Temporary/Contract Employees		65,734
	4110	EDA Interfund Salaries	200	=
	4130	Legal		-
		Training		-
		Travel	1.7	-
		Auditing		-
		Office Rent/Storage <sup>1</sup>		-
	4100	Administrative Sundry		-
	4100	EDA Interfund Operating		24,993
	4330	Tenant Services	118	-
		Utilities		-
			Ori	57,713
	4430	Operations and Maintenance - Materials	7.5	3,430
	1/130	Operations and Maintenance - Services Trash	185	71,166
		Protection Services	. 1 4	1,077
		Insurance		<u>.</u>
		Other General Expense		25,725
	4610	Extraordinary Maintenance	1.1	-
	4715	Louising Assistance Development Control of the Cont		-
	1172	Housing Assistance Payments	. "	-
	4900	Debt Service Principal Payments		-
	7540	Debt Service Interest Payments Asset Purchase		-
		TOTAL EXPENSE	4	03,538
A.		TOTAL EXPENSE	6	53,375
NET C	AINI /I OS	on the state of th	<del></del>	
14E   G/	AIN (LOS	, , , , , , , , , , , , , , , , , , ,		-

# HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)

REVENUE		
3110 Rental Income		
3401 Subsidy Revenue		1,129,503
3404 Grants/Bonds Revenue		1,129,000
3450 Sec 8 Fraud Recovery Revenue		<b>-</b> .
3610 Interest Revenue		• •
3690 Miscellaneous/Tenant Charges		·
		*
3690 Administrative Fees (Admin. Bonds)		-
3410 HUD Section 8 Earned HAP Subsidy		
3410 HUD Section 8 Earned Administrative Fees		• .
3410 HUD Section 8 Earned Other Subsidy	· <u>managar</u>	
TOTAL REVENUE	- 1 year	1,129,503
EXPENSE		
1260 Inventory Materials		+
1406 Development- Operations		-
1408 Development- Management Improvements		. •
1410 Development- Administration		<u> </u>
1411 Development- Audit		
1430 Architecture Fees		
1450/1460 Asset Development/Improvement		
1495 Development- Relocation Costs		. •
4110 Payroll, Benefits & Taxes		116,720
4110 Temporary/Contract Employees		-
4110 EDA Interfund Salaries		_
4130 Legal		
4140 Training		- ·
4150 Travel		2,000
4171 Auditing		2,000
4180 Office Rent/Storage		
4190 Administrative Sundry		16,949
		10,545
4190 EDA Interfund Operating 4230 Tenant Services		
4300 Utilities		
4420 Operations and Maintenance - Materials		•
4430 Operations and Maintenance - Services		÷
4431 Trash		*
4480 Protection Services		÷
4510 Insurance		
4590 Other General Expense		437,834
4610 Extraordinary Maintenance		_
4715 Housing Assistance Payments		556,000
1173 Debt Service Principal Payments		-
4900 Debt Service Interest Payments		-
7540 Asset Purchase	<u>2:20.00</u>	
TOTAL EXPENSE		1,129,503
	· V · · · · · ·	
NET GAIN (LOSS)		0

### SHELTER PLUS CARE (SPC)

REVENUE	All (123)	All (124)	Street (125)	EHOP (129)	ECON (131)	Total
· · · · · · · · · · · · · · · · · · ·						
3110 Rental Income						
3401 Subsidy Revenue	339,680	226,980	148,824	42,660	523,800	1,281,944
3404 Grants/Bonds Revenue	-	-	-	-		
3450 Sec 8 Fraud Recovery Revenue	-	<b>.</b> .		٠.	-	-
3610 Interest Revenue	-	-	-		-	<u> </u>
3690 Miscellaneous/Tenant Charges	-			-	-	-
3690 Administrative Fees (Admin. Bonds)	-	· ·	-		-	
3410 HUD Section 8 Earned HAP Subsidy	•	•			-	-
3410 HUD Section 8 Earned Administrative Fees	-		•		-	
3410 HUD Section 8 Earned Other Subsidy	<u>-</u>	<del>.</del> ·	-	•	_	_
TOTAL REVENUE	339,680	226,980	148,824	42,660	523,800	1,281,944
EXPENSE					3 12 4 12 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
1260 Inventory Materials	_					
1406 Development- Operations	-	•	-		-	-
1408 Development-Management Improvements	-		•	. •	-	-
1410 Development- Administration	.=	• •	-		•	-
1411 Development- Audit	-	-	-	•	•	-
1430 Architecture Fees	-	•	-	=	•	-
1450/1460 Asset Development/Improvement	-	•		-	•	-
1495 Development- Relocation Costs	•		*	*	-	-
4110 Payroll, Benefits & Taxes	07.474	40.450			<del>.</del>	· ·
4110 Temporary/Contract Employees	27,174	18,158	11,906	3,413	41,904	102,555
4110 EDA Interfund Salaries	•	•	-	=		-
4130 Legal	-	•	-	-	•	-
4140 Training	-	<del>*</del>	=	•	-	-
4150 Travel		-	•	-	+	
4171 Auditing	-	•			-	-
4180 Office Rent/Storage	-	-	•	•	÷	
4190 Administrative Sundry	-	-	• -	-	4	
	•	-	•	-	-	=
4190 EDA Interfund Operating 4230 Tenant Services	-	•	-	-	•	-
I TO THE TOTAL PROPERTY OF THE	•	-	-	•	-	
4300 Utilities	•		+	-	- '	-
4420 Operations and Maintenance - Materials	•	-			• 1	-
4430 Operations and Maintenance - Services	-	•			-	-
4431 Trash	, <del>,</del>	-	-	÷.	-	, -
4480 Protection Services	. •	•	-	-	••.	-
4510 Insurance	*					-
4590 Other General Expense	-		÷	-		-
4610 Extraordinary Maintenance		=	-	~		
4715 Housing Assistance Payments	312,506	208,822	136,918	39,247	481,896	1,179,389
1173 Debt Service Principal Payments	•		-			,
4900 Debt Service Interest Payments	•	-	-	•	· · · · · · ·	
7540 Asset Purchase	-		_		-	-
TOTAL EXPENSE	339,680	226,980	148,824	42,660	523,800	1,281,944
				, , , , , , , , , , , , , , , , , , ,		
ET GAIN (LOSS)				************		
	-	-		-	=	

# RESIDENT OPPORTUNITY AND SELF-SUFFICIENCY (ROSS)

		1 IOILIAC	INO
-	· 1994年17日的新疆路路区区区沿海路区区区区区区区		
REVENUE			
3110	Rental Income		
	Subsidy Revenue		-
3404	Grants/Bonds Revenue		80,000
3450	Sec 8 Fraud Recovery Revenue	. 4	-
3610	Interest Revenue		-
3690	Miscellaneous/Tenant Charges		
3690	Administrative Fees (Admin. Bonds)	4.1	-
3410	HUD Section 8 Earned HAP Subsidy		
3410	HUD Section 8 Earned Administrative Fees		-
3410	HUD Section 8 Earned Other Subsidy	e in the same of t	-
	TOTAL REVENUE		<u>.</u>
	SECURIO DE LA COMPANSIONA DEL COMPANSIONA DE LA COMPANSIONA DE LA COMPANSIONA DEL COMPANSIONA DE LA COMPANSIONA DE LA COMPANSIONA DEL COMPANSIONA DEL COMPANSIONA DE LA COMPANSIONA DE LA COMPANSIONA DE LA COMPANSIONA DE LA COMPANSIONA DEL COMPANSI	and the second s	80,000
**************************************	ANALYSIS OF THE STATE OF THE ST		
EXPENSE	The second se		
	Imparation was a second		
1400	Inventory Materials	5.4 pg - 10.485gc	
1400	Development- Operations	126.1 Y 118.118.1	
1408	Development- Management Improvements	1.83	
1410	Development- Administration		-
1411	Development- Audit		•
	Architecture Fees https://doi.org/10.1001/j.de/10.1001/j.		-
1450/1460	Asset Development/Improvement	# F	_
	Development- Relocation Costs	1000	-
4110	Payroll, Benefits & Taxes		77,000
4110	Temporary/Contract Employees		
4110	EDA Interfund Salaries		_
	Legal successor flower to Salago into a		
4140	Training		2.000
4150	Travel	and the second	1.000
4171	Auditing	7 (14) (8)	1,000
4180	Office Rent/Storage		<del>-</del>
	Administrative Sundry		-
	EDA Interfund Operating		-
4230	Tenant Services		-
and the second s	Utilities gan a mainte an each de		-
4420	Operations and Maintenance - Materials	Maria Santa	_
4430	Operations and Maintenance - Services	\$100 Ba	_
4431	Trash strain of emerging and and emergent	forte gas our	
4480	Protection Services and the second services		_
	Insurance		
	Other General Expense		<del>-</del> .
4610	Extraordinary Maintenance		-
	Housing Assistance Payments	1 12 7 N 12 4	_
1173	Debt Service Principal Payments	8 . 1 6	
4900	Debt Service Interest Payments		*
	Asset Purchase		•
	TOTAL EXPENSE Labor of Labor 1993 and Confined	the state of the s	80,000
	TWA TVANS NAME		00,000
	Branch Control of the		
NET GAIN (LOS	SSI	<del></del>	
	· <b>-</b> /		0
		N 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	· 2

Note:

Funding Source: U.S. Department of Housing and Urban Development Award: Gloria St, Dracaea: \$240,000 for 3 years (FY 2012, 2013 & 2014)

# **EDDIE DEE SMITH SENIOR CENTER**

REVENUE	1000 · 1
	en e
3110 Rental Income	a company and a second of the first of the company
3401 Subsidy Revenue	50 (44 (45 (47 (47 (47 (47 (47 (47 (47 (47 (47 (47
3404 Grants/Bonds Revenue	
3430 Sec & Fraud Recovery Re	venue
3010 Interest Revenue	ested courses to great to the control of the L
3600 Administration	arges 16 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
3410 HID Section 0 Feet (Admi	n: Bonds)
3410 HUD Section 8 Earned HA	P.Subsidy
3410 HUD Section 8 Earned Ad	ministrative Fees
3410 HUD Section 8 Earned Oth TOTAL REVENUE	
TOTAL REVENUE	136,900
EXPENSE	
	And the second s
1406 Development S	and the parties of the state of the
1406 Development- Operations	garager en
1400 Development- Managemer	t Improvements -
1411 Development- Administration	on
1411 Development- Audit	en negative na namen na konstruit i komente njet sti <b>kljet</b> e
1450/1460 Asset Davelerment/	्राम्बर्देश हैं है है अने देश हैं है । अने देश में सबीत से लिया है
1495 Dovolopment Poloption	/ement keek to de kan ald a laad oo bake-
4110 Payroll, Benefits & Taxes	Costs
4110 Temporary/Contract Emplo 4110 EDA Interfund Salaries	
4130 Legal	
4140 Training	175
4150 Travel	german jagan
4171 Auditing	4.00 1.400
4180 Office Rent/Storage	g yez (1991 - Gregoria este de 1911 - 1914 - 1914)
4190 Administrative Sundry	
4190 EDA Interfund Operating	9,200
4230 Tenant Services	n de 1945 - General <del>I.</del> Notae de 1948 - General III de 1948 - General III de 1948 - General III de 1948 - General II de 1948 - General I
4300 Utilities	
4420 Operations and Maintenan	ce - Materials 4,048
4430 Operations and Maintenan	ce - Services 19,786
4431 Trash	3,343
4480 Protection Services	
4510 Insurance	200 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
4590 Other General Expense	e, wygote en da y ji en de alster digenda 🖷
4610 Extraordinary Maintenance	Barrier (1970) was a firm of the second of the 😁
4715 Housing Assistance Payme	ents and the company of the company of the com-
1173 Debt Service Principal Pay	ments
4900 Debt Service Interest Paym	nents - Law William Report
7540 Asset Purchase	
TOTAL EXPENSE	136,900
in the second of	
elま	en e
NET GAIN (LOSS)	•

#### HA DEVELOPMENT

REVENUE	
3110 Rental Income	
3401 Subsidy Revenue	and the second s
3404 Grants/Bonds Revenue	678,663
3450 Sec 8 Fraud Recovery Revenue	
3610 Interest Revenue	and the second of the second o
3690 Miscellaneous/Tenant Charges	1,022
3690 Administrative Fees (Admin. Bonds)	
3410 HUD Section 8 Earned HAP Subsidy	Salver de de la lace de lace de la lace de lace de lace de lace de lace de la lace de lace de lace de lace de la lace de la lace de lace d
3410 HUD Section 8 Earned Administrative F	
3410 HUD Section 8 Earned Other Subsidy	
TOTAL REVENUE	
	679,685
EXPENSE	
1260 Inventory Materials	ing ang ang ang ang ang ang ang ang ang a
1406 Development- Operations	
1408 Development- Management Improveme	<b>nts</b> ogen never all of the Person of St. A.
1410 Development- Administration	
1411 Development- Audit	
1430 Architecture Fees	2940 - 10 S
1450/1460 Asset Development/Improvement	677,472
1495 Development- Relocation Costs	077,472
4110 Payroll, Benefits & Taxes	
4110 Temporary/Contract Employees	in the state of t
4110 EDA Interfund Salaries	in the state of th
4130 Legal	
4140 Training	4 500
4150 Travel	1,500
4171 Auditing	•
4180 Office Rent/Storage	
4190 Administrative Sundry	- 124년 왕조 (1945년 - 1945년 - 19 - 1945년 - 1945
4230 Tenant Services	and the state of
4300 Utilities	
a make, and are a special control of the control of	en e
4420 Operations and Maintenance - Materials	
4430 Operations and Maintenance - Services 4431 Trash	and the second of the second
4480 Protection Services	그는 사람들이 함께 하는 전환 상태에는 그 사람들을 보고 있다. 
4510 Insurance	713
4590 Other General Expense	
4610 Extraordinary Maintenance	and the second of the second o
4715 Housing Assistance Payments	and the second of the second o
4900 Debt Service Principal Payments	en e
4900 Debt Service Interest Payments	
7540 Asset Purchase	in a second of the second of t
TOTAL EXPENSE	679,685
NET CAIN (LOCK)	
NET GAIN (LOSS)	

Augus was 15

### **PALM SPRINGS PROJECTS**

	Calle de		
DEVENUE	Carlos	Racquet Club	Total
REVENUE			5%
3110 Rental Income			
3401 Subsidy Revenue	66,900	40,800	107,700
3404 Grants/Bonds Revenue		Alams . Alam	107,700
3450 Sec 8 Fraud Recovery Revenue	Sabarta - Li i 🗎 😸	a the englishment of	
3610 Interest Revenue		Alfghiews 1996	_
3690 Miscellaneous/Tenant Charges	and istrocker for the	n. 1951: W.Y.	_
3690 Administrative Fees (Admin. Bonds)	2.185	4.600	6,785
3410 HUD Section 8 Earned HAP Subsidy	Takera Sad	oga atau a da d	5,700
3410 HUD Section 8 Earned Administrative Fees	inga kanggalan sa Anggalan sa Anggalan Anggalan sa Anggalan sa An		
3410 HUD Section 8 Earned Other Subsidy	e i natištavara u dinau≢	Garan Harri	_
TOTAL REVENUE	69,085	in the second se	114,485
			114,400
EXPENSE		er ji 1948 ta	- 1
1260 Inventory Materials		yes were a control	
1406 Development-Operations		a my destriction of the	
1408 Development- Management Improvements	The state of the s	ranga gitti (1900) 💆	. =
1410 Development- Administration		er e	<del>-</del>
1411 Development- Audit		ing see that the second	-
1430 Architecture Fees		e de la companya de l	-
1450/1460 Asset Development/Improvement	ing and the second of the seco	in in	
1495 Development- Relocation Costs	and the second s	na valoritation in the second	-
4110 Payroll, Benefits & Taxes	35,759	5,672	44 404
4110 Temporary/Contract Employees	33,739		41,431
4110 EDA Interfund Operating		entera en	-
4130 Legal	690	600	4 000
4140 Training	090	690	1,380
4150 Travel	•	59. 1 14 3 <u>-</u>	. •
4171 Auditing	-		-
4180 Office Rent/Storage	216	242	458
4190 Administrative Sundry	90	101	191
4190 EDA Interfund Operating	9,833	6,550	16,383
4230 Tenant Services	- A"+ <del>-</del>		· <del>-</del>
4300 Utilities		rgayet (Arabi et L	
4420 Operations and Maintenance - Materials	5,839	5,591	11,430
4430 Operations and Maintenance - Services		6,873	7,696
4431 Trash	4,353	9,650	14,003
4480 Protection Services	2,277	1,700	3,977
4510 Insurance			
4590 Other General Expense		3,331	7,536
4715 Housing Assistance Payments	5,000	•	10,000
1173 Doht Songo Bringing Bringing	an Angers and San Andrews (1994). The second		-
4900 Doht Conting Interest D	kironyg© over om j. ja.		-
7540 Asset Purchase	erk-Adviser St. et al. 1997 - –		-
TOTAL EXPENSE			-
	69,085	45,400	114,485
NET GAIN (LOSS)			
The state (mond)	(0)	(0)	0

# CORONA PROJECTS (Bond Series 1998A)

REVENUE			
	Deptat to a sur		
	Rental Income		
2404	Subsidy Revenue	See the market of the second	
3404	Grants/Bonds Revenue Sec 8 Fraud Recovery Revenue	218,0	000
3430			
3010	Interest Revenue	the searched reach a side than	
3600	Miscellaneous/Tenant Charges	有效性 医环境性坏疽 医乳管	•
3410	Administrative Fees (Admin. Bon	<b>QS)</b> (standard Francisco en a l'estre publication del	-
3410	HUD Section 8 Earned HAP Sub	sidy	•
3410	HUD Section 8 Earned Administr	ative Fees	•
3410	HUD Section 8 Earned Other Sub	osidy	
t to a stop of a	TOTAL REVENUE	218,0	100
1.5			
EXPENSE			
	Income and the second		
	Inventory Materials		
1400	Development- Operations		-
1408	Development- Management Impro	ovements in the state of the st	-
1410	Development- Administration		-
1411	Development- Audit Architecture Fees	rangeria de los greces laballes en 🗟 jestos	-
1450/1460	Architecture Fees	and the first of the second	-
1430/1460	Asset Development/Improvement	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	-
1495	Development- Relocation Costs	or are served as a second first to	· .
4110	Payroll, Benefits & Taxes	The state of the s	-
4110	Temporary/Contract Employees	and the state of t	· <u>-</u>
4110	EDA Interfund Salaries	មានឈ្មោះស្រកា ភ្នំទំនាំ២ ស្គាល់ប៉ី វ៉ា ៤៤	•
	Legal	and the second of the second	-
	Training		-
	Travel	german di tang	•
	Auditing		· 🚣
4100	Office Rent/Storage		-
4190	Administrative Sundry	reports of the end of the factor	÷ '
4190	EDA Interfund Operating Tenant Services		
11.00	Utilities	geographic and the state of the state of	
24 181 27 1 27 88	- 1 mm, mm, m	en e	
4430	Operations and Maintenance - Ma	nenals	
4431	Operations and Maintenance - Se Trash	INICES (SA) - Cyanto Contract	
1 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1	Protection Services	a gill of the	-
	Insurance	- 1977年 - 19	-
	Other General Expense	n de la companya de Companya de la companya de la compa	- -
			21
4715	Extraordinary Maintenance		
1173	Housing Assistance Payments Debt Service Principal Payments		
4000	Debt Service Principal Payments	1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
7640	Debt Service Interest Payments Asset Purchase	1.86 (1.86 (1.96 (	79
	ASSET PURCHASE TOTAL EXPENSE		<del>.</del>
	FO INT EVLENOF	218,0	<del>)</del> 0
NET GAIN (LC	OSS)		0
	rray Marie a company		

Housing Authority of the County of Riverside Fiscal Year 12-13 Annual Budget



### DESERT ROSE APARTMENTS

REVENUE	some an <b>egypt</b> (1971)
3110 Rental Income	256,059
3401 Subsidy Revenue	
3404 Grants/Bonds Revenue	, alah mereja dan beraman di Jawa Merebati 🍈
3450 Sec 8 Fraud Recovery Revenu	
3610 Interest Revenue	
3690 Miscellaneous/Tenant Charges	anterial de la companya de la compa
3690 Administrative Fees (Admin. Bo	
3410 HUD Section 8 Earned HAP Su	heidy
3410 HUD Section 8 Earned Adminis	trative Fees
3410 HUD Section 8 Earned Other S	uheidy
TOTAL REVENUE	256,059
	200,009
EXPENSE	uku ka mili ka <b>ostes</b> a kai 1960.
1260 Inventory Materials	
1406 Development-Operations	- Control of the Cont
1408 Development- Management Im	
1410 Development- Administration	provements in a character of a
1410 Development- Administration 1411 Development- Audit	The state of the s
1430 Architecture Fees	
1450/1460 Asset Development/Improveme	
1495 Development- Relocation Costs	ing the second of the second o
4110 Payroll, Benefits & Taxes	<ul> <li>Assessment of the control of the contr</li></ul>
4110 Temporary/Contract Employees	and the second s
4110 EDA Interfund Salaries	\$
4130 Legal	**************************************
4140 Training	4,023
4150 Travel	in the second of
4171 Auditing	2,072
4180 Office Rent/Storage	2,072
4190 Administrative Sundry	1255
4230 Tenant Services	
4300 Utilities	46,926
4420 Operations and Maintenance - I	Materials 24,000
4430 Operations and Maintenance -	Services 23,872
4431 Trash	9.374
4480 Protection Services	
4510 Insurance	45,157
4590 Other General Expense	Dentaria la viole de la servició de la composition de la composition de la composition de la composition de la
4610 Extraordinary Maintenance	The state of the s
4715 Housing Assistance Payments	
4900 Debt Service Principal Payment	
4900 Debt Service Interest Payments	and the common and the common of the common
7540 Asset Purchase	
TOTAL EXPENSE	256,059
· · · · · · · · · · · · · · · · · · ·	200,003
NET GAIN (LOSS)	0
	Enter the processing of the processing

Housing Authority of the County of Riverside Fiscal Year 12-13 Annual Budget



# **EMERGENCY SOLUTIONS GRANT (ESG)**

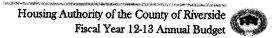
REVENUE	County	City	Total
3110 Rental Income		en en er en	The second second
3401 Subsidy Revenue	# 항 .		
3404 Grants/Bonds Revenue			
3450 Sec 8 Fraud Recovery Revenue	443,580	72,524	516,10
3610 Interest Revenue	· ·		31
3690 Miscellaneous/Tenant Charges	เหมูงเรียก () และซื้อ ()	and the disk of the fi	
3690 Administrative Fees (Admin. Bonds)	Maria de Calabra de Ca		
3410 HUD Section 8 Earned HAP Subsidy	างใดการเหลือสลาให้เครื่องไ	ing and and a state of the stat	
3410 HUD Section 8 Earned Administrative Fees		_	
3410 HUD Section 8 Earned Other Subsidy		risas. Neas, odiza e√ati	
TOTAL REVENUE		esa e e e e e e e e e e e e e e e e e e	
	443,580	72,524	516,10
XPENSE			The second second
1260 Inventory Materials		si.	(영화) 기식() 원
1406 Development- Operations		garanta da da 📜 🐉	
1408 Development- Management Improvements	in the first of the second	i de la descripció	
1410 Development- Administration		yaka da 🖣 sa sa	
1411 Development- Audit	end the Book		
1430 Architecture Fees		a di yaktu 🂆 🔻	
1450/1460 Asset Development/Improvement		Albert March 🖥 🚉	
1495 Development- Relocation Costs	arecize svi or o 🖟	Lyen i Byri 🍍 🔻	
4110 Payroll, Benefits & Taxes	្រស់ស្នាក់ទៀត	artus Byks († 1997)	
4110 Temporary/Contract Employees	ee 000	and the state of the state of	9
4110 EDA Interfund Salaries	65,000		65,00
4130 Legal	na kara ka		
4140 Training	<del>†</del>	ga Tar	
4150 Travel	•	ere je	
4171 Auditing	-	10 miles 10	
4180 Office Rent/Storage	7		
4190 Administrative Sundry	# + 45 3/2 (2	ออก การเลือง ที่ได้เกิด	
4190 EDA Interfund Operating		ale of Nia State	
4230 Tenant Services		a da a kana a a a a a a a a a a a a a a a a	4,
4300 Utilities	•		
	r stati satawawa "i		
4420 Operations and Maintenance - Materials		า เมื่อสัง	
4430 Operations and Maintenance - Services 4431 Trash			
4480 Protection Services	· · · · · · · · · · · · · · · · · · ·		
		•	
4510 Insurance	<b></b> 		
4590 Other General Expense	100 miles (100 miles (	· · · · · · · · · · · · · · · · · · ·	
4610 Extraordinary Maintenance	The state of the s		
4715 Housing Assistance Payments	378,580	72,524	451,10
1173 Debt Service Principal Payments	and the second section of the second	····································	
4900 Debt Service Interest Payments	본 1시회에서는 설명됩니다. 		
7540 Asset Purchase		and the second second	
TOTAL EXPENSE	443,580	72,524	516,104
			a gaga ann ann a
ET GAIN (LOSS)	•	#### <u>#</u> ##	

# HOMELESSNESS RESPONSE TEAM (HRT)

REVEN	UE	Section (Control of the Control of t	
7 7 7 7 7 7 7		Rental Income	
		Subsidy Revenue	ting and the second of the sec
	3404	Grants/Bonds Revenue	TO A PROPERTY OF A PARTY.
MOLENE -			130,000 (5) (1) (1)
	2640	Sec 8 Fraud Recovery Revenue	<b>微型的变形的 "多声"。 医肾上腺管炎</b> 第二十二
		Interest Revenue	■ en lastenskip (* 1912)
	2020	Miscellaneous/Tenant Charges	i Agree 199 <del>7</del> of the distribution of the
	3090	Administrative Fees (Admin. Bonds)	age of the depth of the section is also and
	3410	HUD Section 8 Earned HAP Subsidy	and the second of the second o
	3410	HUD Section 8 Earned Administrative Fees	A manager per una manager de la companión particle.
	3410	HUD Section 8 Earned Other Subsidy	- 19 <u>14年後年4年後により<b>2</b>年</u> 後後日 4月15日日
1 1 1 2 W		TOTAL REVENUE	130,000
		1. No. 1. No. 2.	
EXPEN	SE		gasaga katanggang pantangang pantangang
	1260	Inventory Materials	
	1406	Development- Operations	an and the same of
	1408	Development- Management Improvements	The state of the
	1410	Development- Administration	는 기업으로 그 등 기업을 하는 것으로 하는 것 
	1411	Development- Audit	Mikala darah ngansaran Tagangan palakan sarah
		Architecture Fees	
1450	/1460	Asset Development/Improvement	ు కార్యాన్ని కార్ట్ అని లో కోట్ కార్లు కార్ట్ కార్ట్ కొట్టింది. కార్యాన్ కార్లు కార్డ్ క్రామ్ కార్డ్ కార్
	1495	Development- Relocation Costs	
	4110	Payroll, Benefits & Taxes	、大学は「 <mark>表</mark> 」という。大学の通知を機能し The Company of the Compan
	4110	Temporary/Contract Employees	130,000 (1997)
	4110	EDA Interfund Salaries	
	4130	Legal	
	4140	Training	The state of the s
	4150	Travel	· · · · · · · · · · · · · · · · · · ·
	4171	Auditing	on the state of t
	4180	Office Rent/Storage	
	4190	Administrative Sundry	er Zoli zwia od en min
		Tenant Services	2000 <b>國際</b> 數十分1000 (1915年 新月刊)
	4300	Utilities	The second of th
	4420	Operations and Maintenance - Materials	AAAMA.
	4430	Operations and Maintenance - Services	and the second of the second o
	4431	Trash	in was the common parabolic specific participation of
	4480	Protection Services	Ing. (
		Insurance	· · · · · · · · · · · · · · · · · · ·
	4590	Other General Expense	The state of the s
	4610	Extraordinary Maintenance	·北京開 <mark>展</mark> 路區 展 · 由于世代十四十章()。
	4715	Housing Assistance Payments	
	4900	Debt Service Principal Payments	
	4900	Debt Service Interest Payments	and the property of the second and the
	7540	Asset Purchase	
personal and the second		TOTAL EXPENSE	130,000 2
* # 3.7%.			130,000 s
NET GA	IN (I	OSS)	The state of the s
	<b>- 1</b> 50	हर के का <b></b>	

### **PUBLIC HOUSING - CONVENTIONAL PROJECTS**

REVENUE	1 × 7 × 1		
	Rental Income	4 4 2 5 4	
	Subsidy Revenue	1,416,707	
3404	Grants/Bonds Revenue	1,360,427	- 124 - 124
3450	Sec 8 Fraud Recovery Revenue	espare de la companya	ad that
3610	Interest Revenue	19 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	State of the
	Miscellaneous Revenue	4,219	694 David
		175,184	
3/10	Administrative Fees (Admin. Bonds)	angan Constant bag nasisto.	
2/10	HUD Section 8 Earned HAP Subsidy	pagrandi i napres na jeron Pili godi verkada. Opravjet i napres na jerov i napres jeriti. Op	
3410	HUD Section 8 Earned Administrative Fees	randrani i karala da najira da najira da	s viden kulturetta. Herrinda viden
3410	HUD Section 8 Earned Other Subsidy	Same and the same and the same of the same	gine ginego
	TOTAL REVENUE	2,956,537	(3)
	the Material Country Country of the		
EVDENOC			
EXPENSE			
	Inventory Materials	g kiş 1,400∰*1 1,4500 96	1. Full 1. July
	Development- Operations	The second of the second	
1408	Development- Management Improvements	🏟 🍇 ngamban nga tingga makaw	
1410	Development- Administration	副原列的结果 1000 事 1000 <b>是</b> 1886年 1986	2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
1411	Development- Audit	katika masaya Tagansi Azertunya b	sail Sta
	Architecture Fees	- AMA MARA AND AND AND AND AND AND AND AND AND AN	
1450/1460	Asset Development/Improvement	(1 美)	Maria de la composición del composición de la composición de la composición del composición de la composición del composición de la composición del composic
1495	Development- Relocation Costs	e de periodesans ⊕ de la Alem	mina CALLES
4110	Payroll, Benefits & Taxes	1.438.815	na i de Alia. Maride Alia
4110	Temporary/Contract Employees	42,543	wij pro-
	EDA Interfund Salaries		945 G 1 -
4130	Legal	7,322	: - 1 - 04 - p
4140	Training	8,900	The stew
4150	Travel	4,555 -	26 1574
4171	Auditing	800	
	Office Rent/Storage	7.642	eri erine. Har erine
	Administrative Sundry	271.993	arti Resilvi
	EDA Interfund Operating		54 94 m
	Tenant Services	garang palabahan panggang palabahan	14,64.8
	Utilities	474,003	4. 004
4420	Operations and Maintenance - Materials	172,316	60 (1 St.)
4430	Operations and Maintenance - Services	221,091	
	Trash	139,017	\$4.60 to 10.00
4480	Protection Services	and the second s	- 15 (Mark)
the second secon	Insurance	283.644	- VA-55
4590	Other General Expense	5,908	to the
4610	Extraordinary Maintenance	er, er red <b>a little</b> Farik er is	
4715	Housing Assistance Payments	自己的现在的 横尖形形的 经股份	
	Debt Service Principal Payments	in the control of the graduater factor of the control of	
	Debt Service Interest Payments		\$0 - 47-1
7540	Asset Purchase		ibia tiya ili ili Mar
	TOTAL EXPENSE	963.31	V 1
	TO THE EXPENSE	3,083,443	
	Reserve Drawdown	400.000	1884 - H. 1873
Total Park Park State Commencer Comm	MOST CHANGOWI	126,906	region (C) (C)
NET GAIN (L	066)		
THE COMME	.000)	0	



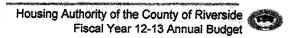
### **PUBLIC HOUSING - CAPITAL FUND**

Grant #	CFP (249) #: 50109 09-10	CFP (250) 50110 10-11	CFP (251) 50111 11-12	Total
<b>EVENUE</b>				
3110 Rental Income	e 10.50			
3401 Subsidy Revenue	90 400	o Assessa	5 ·	
3404 Grants/Bonds Revenue	20,192	529,729	614,220	1,164,14
3450 Sec 8 Fraud Recovery Revenue	_ `	-স্থা ক্ষাপ্ত 🗓 -	: · · · · · · · · · · · · · · · · · · ·	
3610 Interest Revenue	4 1 1 1 <u>2</u> 9	และการสาราช เลือ	· -	
3690 Miscellaneous/Tenant Charges				
3690 Administrative Fees (Admin. Bonds) 3410 HUD Section 8 Earned HAP Subsidy			<b>-</b>	
3410 HUD Section 8 Earned Administrative Fees	marijak Sperice - 🖫	vatas (f. 15 f. 14 f )	•	
3410 HUD Section 8 Earned Other Subsidy	and the second of the second	그 방송 하네트 (목)		
TOTAL REVENUE	20.400	- 1-4 1-6 Y 193 - •	-	
	20,192	529,729	614,220	1,164,14
XPENSE			그 생명하였다.	
1260 Inventory Materials	å tev 1 desk			
1406 Development- Operations		- 138,957	00.000	000 0-
1408 Development- Mmgt, Improv. (Salaries)	e i versione se la constanta	130,957	92,000 46,473	230,95
1400 Development- Ivimgt, Improv. (Training/Devin )		3,530	3,527	55,70 3,52
1408 Development- Mmgt. Improv. (Resident Services)		estrograma (178		3,92
1410 Development- Administration		ing stype de signi 「東江 Ting stype de signi 「東江		7,21
1410 Development- Administration (Salaries)				54,28
1411 Development- Audit	1,000	1,000	7 (1,700 ) T (1 <del>-1-1-</del>	2,00
1430 Architecture Fees		2,660	4,720	7,38
1450/1460 Asset Development/Improvement	19,192	377,876	406,000	803,06
1495 Development- Relocation Costs 4110 Payroll, Benefits & Taxes				
4110 Temporary/Contract Employees				
4110 EDA Interfund Salaries		1, 4		
4130 Legal		7 6		
4140 Training		and the second	£	
4150 Travel		2.48-28-28	Ži	
4171 Auditing	24.4	English Bullion Offi		
4180 Office Rent/Storage		्राच्या सर्वे स्ट्रांस स्ट्रा	ti.	
4190 Administrative Sundry				
4190 EDA Interfund Operating		and the second like the		
4230 Tenant Services	."×			
4300 Utilities				
4420 Operations and Maintenance - Materials	The second of the second			
4430 Operations and Maintenance - Services	A Section of the section of	$\mathcal{L}_{\mathrm{inf}}(\mathcal{L}_{\mathrm{inf}}(\mathcal{L}_{\mathrm{inf}})) = \mathcal{L}_{\mathrm{inf}}(\mathcal{L}_{\mathrm{inf}}(\mathcal{L}_{\mathrm{inf}}))$		
4431 Trash				
4480 Protection Services 4510 Insurance				
4590 Other General Expense				
4610 Extraordinary Maintenance		海绵 医阴道性 医二氏管 计操作	for the second	
4715 Housing Assistance Payments	. (E) 9. × 9.	santa karawa 🖟 🥹		
1173 Debt Service Principal Payments	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1			
		LANGER AND STA		
7540 Asset Purchase	ner at apprecia		å.	
TOTAL EXPENSE	20,192	the state of the s		4 464 22
		929,128	614,220	1,164,14
ET GAIN (LOSS)				

GROSS YEAR THE

#### SECTION 8 Voucher, Mod Rehab, Mainstream, VASH, and FSS

	All Other	FSS	Total
REVENUE			1 (144)
3110 Rental Income	· • •	-	
3401 Subsidy Revenue	31,741		31,74
3404 Grants/Bonds Revenue	7.7.	_	21,74
3450 Sec 8 Fraud Recovery Revenue	39,389	<del>-</del>	00.00
3610 Interest Revenue	23,421	•	39,38
3690 Miscellaneous/Tenant Charges	20,421	•	23,42
3690 Administrative Fees (Admin. Bonds)	<b>-</b>	- · ·	
3410 HUD Section 8 Earned HAP Subsidy	70.046.400	•	، عاداداد
3410 HUD Section 8 Earned Administrative Fees	72,246,483	**	72,246,48
3410 HUD Section 8 Earned Other Subsidy	6,325,198		6,325,19
TOTAL REVENUE		586,500	586,50
. A	78,666,232	586,500	79,252,73
XPENSE			
1260 Inventory Materials	-		
1406 Development-Operations	<u> </u>	_	
1408 Development- Management Improvements	_		
1410 Development- Administration	<del></del>	-	
1411 Development- Audit	<del>-</del>	-	
1430 Architecture Fees	· •	-	
1450/1460 Asset Development/Improvement	***	•	
1495 Development- Relocation Costs	•	+	
4110 Payroll, Benefits & Taxes	-		
4110 Tempomos/Contract Frank	3,877,775	586,500	4,464,27
4110 Temporary/Contract Employees	29,203	-	29,20
4110 EDA Interfund Salaries	: · · ·	<del>-</del>	
4130 Legal	10,166		10,16
4140 Training	4,250	•	4,25
4150 Travel	7,000	=	7,00
4171 Auditing	30,356	-	30,35
4180 Office Rent/Storage	251,656	-	251,65
4190 Administrative Sundry	2,443,905	-	2,443,90
4190 EDA Interfund Operating	•		
4230 Tenant Services	<u> </u>		
4300 Utilities		_	
4420 Operations and Maintenance - Materials	22,713		22,71
4430 Operations and Maintenance - Services	71,855	-	
4431 Trash	71,000		71,85
4480 Protection Services	· •		
4510 Insurance	- AEC	-	
4590 Other General Expense	6,456	•	6,45
		<del>-</del> .	
4610 Extraordinary Maintenance	-	. 🕶	
4715 Housing Assistance Payments	72,246,483	-	72,246,48
1173 Debt Service Principal Payments	-	•	
4900 Debt Service Interest Payments	<u>.</u>	•	
7540 Asset Purchase	495,648		495,64
TOTAL EXPENSE	79,497,466	586,500	80,083,96
Reserve Drawdown	831,234	•	831,23
ET GAIN (LOSS)			
	0	-	



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#### Glossary

Balanced Budget: A budget in which planned expenditures do not exceed planned funds available.

Bond: A certificate of debt issued by an entity, guaranteeing payment of the original investment plus interest, by a specified future date.

<u>Budget:</u> An annual financial plan that identifies revenues, types and levels of services to be provided, and the amount of funds which can be spent. The HACR's budget encumbers one fiscal year.

Community Development Block Grant (CDBG): The primary federal objective of the CDBG program is the development of viable urban communities by providing decent housing and a suitable living environment and by expanding economic opportunities, principally for persons of low and moderate income. Each year the program makes funds available to eligible jurisdictions through several allocations such as the Economic Development Agency.

Cost Allocation: A method used to charge administrative overhead costs to other funds.

<u>Debt Service</u>: The payment of principal and interest on borrowed funds such as bonds.

Encumbrance: A legal obligation to pay funds, an expenditure of which has not yet occurred.

Expenditure: The actual spending of funds set aside by appropriation for identified goods and services.

<u>Fiscal Year</u>: A twelve-month period of time designated as the budget year. The HACR's fiscal year is July 1 to June 30.

<u>Grant:</u> Contributions of cash or other assets from another governmental agency to be used and expended for a specific purpose, activity or facility.

HUD: U.S. Department of Housing and Urban Development.

<u>Operating Budget</u>: The annual appropriation of funds for on-going program costs, which includes salaries, benefits, maintenance, operation, and capital outlay items.

Personnel Expenses: Salaries, taxes, and benefits for full-time and part-time/contract employees.

<u>Revenues:</u> Amount of funds received from the collection of rental fees, administrative fees, and grants during the fiscal year.

Tenant-based assistance: Rental assistance that is not attached to a specific structure/unit.

