

MINUTES OF THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



**16-2**

2:00 p.m. being the time set for the Solid Waste System Study Workshop.

Hans KernKamp, General Manager-Chief Engineer, Waste Management gave a Powerpoint presentation.

Supervisor Stone requested an RFQ.

Supervisor Stone and Supervisor Ashley mentioned bringing an item to the Board on March 12, 2013.

The following people spoke on matter:

Rick Bishop  
Bob Nelson  
Victor Gordo

On motion of Supervisor Stone, seconded by Supervisor Ashley and duly carried by unanimous vote, IT WAS ORDERED that the above matter is received and filed as recommended.

I hereby certify that the foregoing is a full true, and correct copy of an order made and entered on February 26, 2013 of Supervisors Minutes.

WITNESS my hand and the seal of the Board of Supervisors  
Dated: February 26, 2013  
Kecia Harper-Ihem, Clerk of the Board of Supervisors, in  
and for the County of Riverside, State of California.

(seal)

By:  Deputy

AGENDA NO.  
16-2

xc: Waste

# Riverside County Solid Waste System Workshop

Hans Kernkamp  
General Manager-Chief Engineer  
February 26, 2013

## Workshop Goals

- Overview of the Riverside County Solid Waste System
- Summary of consultant reports
- Explore opportunities to maximize revenue to General Fund while:
  - minimizing impacts to rate payers
  - ensuring adequate funding towards system costs & liabilities

02-26-2013

16-2

# Background

- Enterprise Fund
- Solid Waste System

## Solid Waste Facility Summary

	10	11	12	13	14	15	16	17	18
Active Landfills	1	0	0	4	2	7			
Closed Landfills	3	8	9	9	3	32			
<b>Total Landfills</b>	<b>4</b>	<b>8</b>	<b>9</b>	<b>13</b>	<b>5</b>	<b>39</b>			
Locations	0	1	3	2	2	8			
<b>Total Facilities</b>	<b>4</b>	<b>9</b>	<b>12</b>	<b>15</b>	<b>7</b>	<b>47</b>			

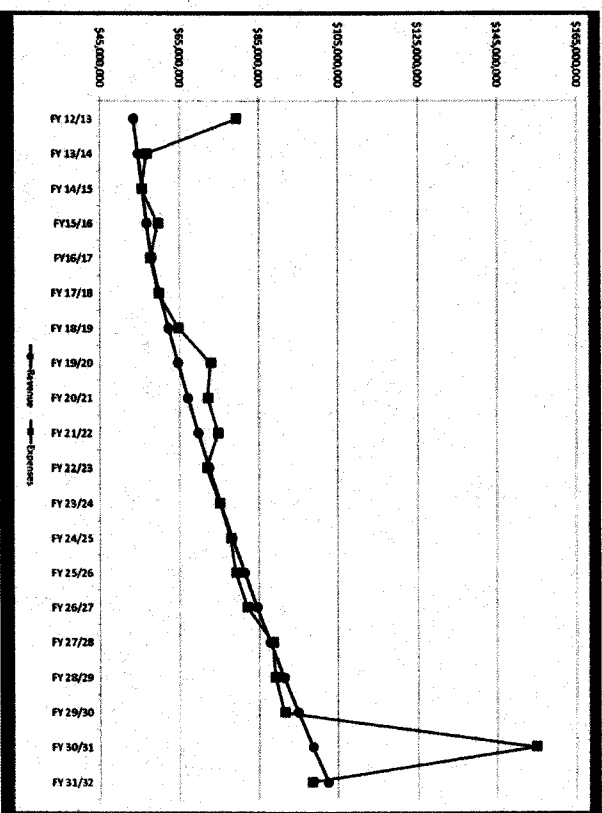
# Background

## Current General Fund Contributions/Programs/Offsets

Category	Amount
Household Hazardous Waste/Recycling	\$2.6M
Household	\$1.7M
Environmental Health	\$0.7M
Code Enforcement (City/County)	\$0.6M
Illegal Dumping	\$0.6M
Disposal Fees/Offsets	\$0.2M
<b>Total</b>	<b>\$6.4M</b>

# Revenue & Expenses

FY 12/13	
Yearly Revenue	\$49.3M
Yearly Expenses (Non-Capital)	(\$49.7M)
Yearly Expenses (Capital)	(\$76.0M)
Net Gain (Loss)	(\$73.1M)
Operating Cash Balance	\$69.7M
	\$20.5M



# Liabilities & Reserves

## System Liabilities & Reserves

	Liability	Reserves
Closure	(\$37.5M)	\$27.4M
Post-Closure	(\$81.1M)	\$40.0M
Corrective Action	(\$49.2M)	\$22.0M
Special	(\$167.6M)	\$80.8M
Operations Fund		\$63.7M
TOTAL		\$154.0M

# Studies

- Efficiency Study – Blue Ridge Services
- Landfill System Study – HF&H Consultants

# Efficiency

Regional Landfill Gate Rates

Jurisdiction	Direct Haul	Long Term
Riverside County (Badlands & Lamb)	\$35.12	\$26.92
Los Angeles County (North)	\$58.03 / \$59.88	\$28.48 / \$34.32
Orange County	\$54.30	\$30.30
San Bernardino County	\$58.75	\$37.47 / \$38.92
San Diego County	\$68.75	N/A

# Efficiency

Operational Costs

Jurisdiction	Cost/Ton	Daily Tonnage
Riverside County (Badlands & Lamb)	\$6.48	1,700
Kern County	\$6.59	1,310
San Bernardino County (Mid-Valley)	\$8.35	2,165
Merced County	\$13.00	400
Salinas Valley Solid Waste Authority	\$16.00	550
Conching County	\$28.50	428

# Valuation

## System Value Summary

Valuation Scenario	12% Discount Rate	8% Discount Rate
Scenario 1 (1.9% growth)	(\$10M)	\$11M
Scenario 2 (7.3%/1.9% growth)	\$99M	\$127M

# Valuation

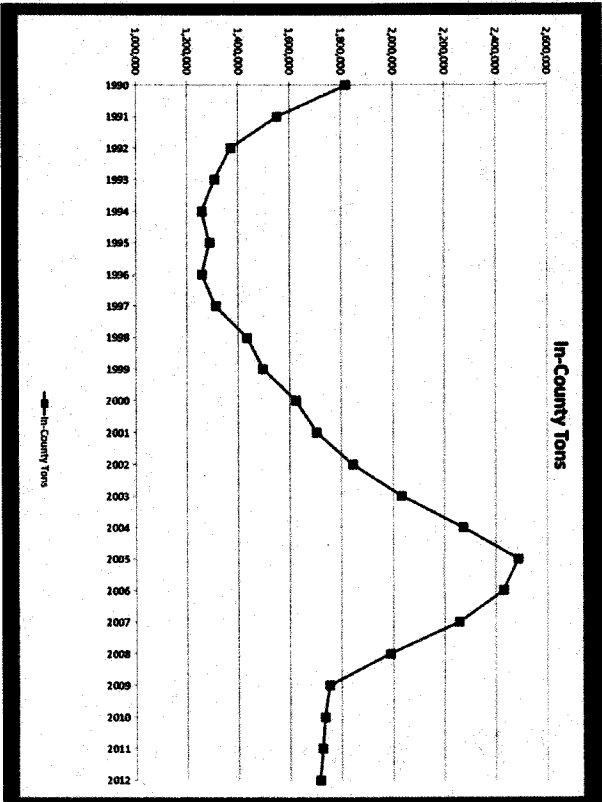
## Regional Landfill Value Summary

Valuation Scenario	12% Discount Rate	8% Discount Rate
Scenario 0 (0% growth)	\$82M	\$122M
Scenario 1 (1.9% growth)	\$192M	\$214M
Scenario 2 (7.3%/1.9% growth)	\$181M	\$330M

# Valuation

## Regional Landfill Value Summary

Valuation Scenario	1.2% Discount Rate	8% Discount Rate
Scenario 0 (0% growth)	\$82M	\$122M
Scenario 1 (1.9% growth)	\$127M	\$200M





# Valuation

## Regional Landfill Value Summary

Valuation Scenario	1.2% Discount Rate	9% Discount Rate
Scenario 0 (0% growth)	\$82M	\$122M

# Activities retained by County

	FY 10/11
Maintenance of inactive/closed landfills	\$4.1 M
HHW and Recycling programs	\$2.6 M
ISF Fees & Overhead	\$3.3 M
<b>Total</b>	<b>\$14.5 M</b>

# Options - Sale

## ADVANTAGES

- General Fund proceeds
- El Sobrante Agreement import restriction lifted
- All system responsibility shifts to private entity

## DISADVANTAGES

- WDA termination
- General Fund may not be protected from longterm system costs and liabilities
- No control over landfill operations
- Less control over gate rates
- Upfront costs for outside consultants/significant staff time

# Sale

## San Diego County

- System sold in 1997 for \$160 M
- \$10.1 million set aside (regulatory agencies involved)
- \$59 million to General Fund
- \$24 million/year General Fund debt
- County receives a \$2.35/ton fee (no CFI)
- Rural bin sites closed after two years
- Requests for increased services resulted in General Funding of an additional \$200-\$300K per year for HHWC
- Transfers of General Fund monies to Environmental Trust Fund (\$9 million in FY 09 and \$4 million in FY10).
- Non-contract tipping fee increased from \$34.00/ton to \$68.75/ton (\$35.12/ton currently at Riverside County landfills)

# Options - Lease

## ADVANTAGES

- General Fund annual lease payment
- All system responsibility may shift to private entity
- WDA's remain in place

## DISADVANTAGES

- County remains owner of system
- El Sobrante Agreement (import restriction not lifted)
- General Fund may not be protected from longterm system costs and liabilities
- No control over landfill operations
- Less control over gate rates
- System will revert back to County at end of lease term
- Uprfront costs for outside consultants/significant staff time

# In-County Tonnage Revenue (FY 12/13)

	El Sobrante	County (Bardlands & LC)
Operations Cost	(\$20.37/ton)	(\$16.63/ton)
State	(\$1.40/ton)	(\$1.40/ton)
FY 12/13 tonnage	656,620	1,026,014

Total net revenue generated by Regional landfills - \$13.68 M  
 Total net system costs (FY 10/11) - \$14.5 M

## Options – Operations Contract

- Is allowed by statute
- May not be lower than County current cost
- May not generate savings available to General Fund

## Options – Loan

- \$6M borrowed in FY 11/12
- Additional reserves can be borrowed (i.e., \$63M over ten year period)

# Options – Import

- LAOSD
- Additional import opportunities
- Net import revenues can be provided to General Fund or used as re-payment mechanism for Enterprise Fund loan

# El Sobrante Import FY 12/13

Tonnage	Habitat (\$1.50/ton)	UCR (\$0.20/ton)	General Fund	Total

- Absent a revised Board policy decision regarding habitat and UCR funding, El Sobrante currently provides revenue from imports in General Fund

## Import Comparison (Contracts up to \$32/ton)

	Tonnage	Revenue (\$/ton) Low	Revenue (\$/ton) High	Total General Fund Contribution
El Sobrante	225,000	\$3.00	\$3.84	\$0.8 M - \$0.9 M

## Options – County ROI

- Enterprise Fund provides rent payment to General Fund
- Property acreage purchased by County General Fund
- Lump sum back rent and annual rent payment

### Rent Summary

Category	Annual Rent	Lump Sum
Badlands	\$0.6M	\$8.9M
<b>Total</b>	<b>\$1.0M</b>	<b>\$15.4M</b>

# Total Current System Benefits

System Benefits (10 Year)	
Capital Expenditures/Programs/Operations	\$15.4M
Rent (One Time Lump Sum)	\$10.0M
Loan	\$47,6/63.0M

# RFP Requirements

- Include:
  - All active landfills maintaining current service levels
  - All inactive landfills
  - Fully indemnify the County against all known and future liabilities
- Not include:
  - Gate Services
  - Waste Inspection
  - Illegal dumping retrieval
  - HHW collection
  - Recycling programs
  - Transfer Stations
  - El Sobrante Landfill

# Riverside County Solid Waste System Workshop

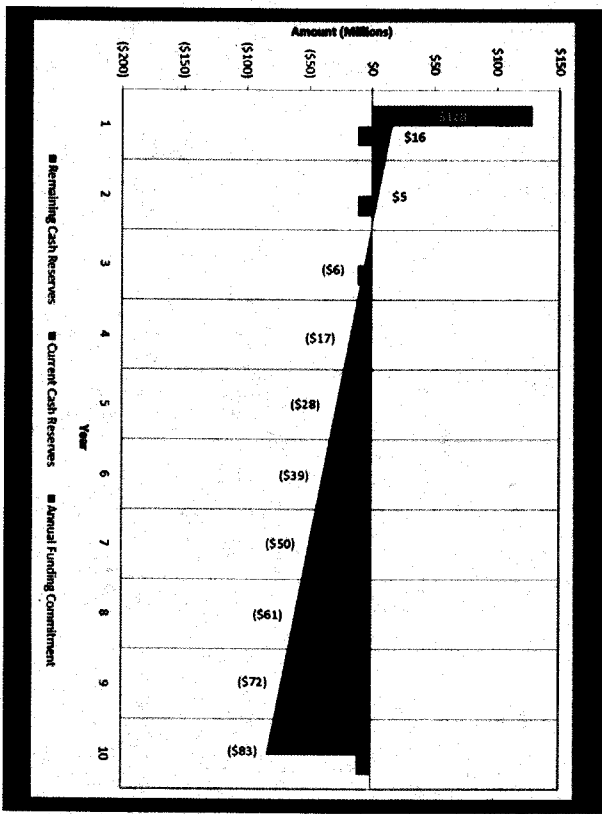
Hans Kernkamp  
General Manager-Chief Engineer  
February 26, 2013

## Options

Solid Waste System Liability/Reserve Summary

	System Liability	Reserve Funds	System of 26 Reserves & Funds	Total Reserves	Reserves & Fund Reserves
Closure	(\$37.6M)	(\$22.8M)	(\$14.8M)	\$27.4M	\$18.9M
Self-Closure	(\$81.2M)	(\$11.9M)	(\$82.1M)	\$70.9M	\$0.0M
Corrective Action	(\$49.2M)	(\$21.5M)	(\$27.7M)	\$22.0M	\$6.9M
	(\$168.0M)	(\$56.2M)	(\$114.6M)	\$90.3M	\$25.8M





CLERK'S COPY

Members of the Honorable  
Board of Supervisors, Riverside County  
4080 Lemon St, 1<sup>st</sup> Floor  
Riverside, CA 92501

Re: Landfill Sales

Feb 26, 2013  
~~Mar 26, 2012~~

Gentlemen:

I am writing to comment on the upcoming discussions you are having regarding the potential sale of some or all of the Riverside County Waste Management Facilities. I perhaps have a unique perspective as the Department's former General Manager & Chief Engineer for a period of nearly 15 years from 1988 to the end of 2002. In addition, my observations as a private citizen since retirement (nearly 10 years ago) have kept at least a partially informed interest in the Department activities as well as the industry as a whole.

Riverside County's Waste Management system is a very complex set of ownerships and agreements, which for decades has been run to benefit all residents of the County whether living in our Cities or unincorporated areas. In the 90's, when faced with huge unanticipated new State and Federal regulations on Recycling, Landfill Liners and Landfill Closures, we argued successfully with the Cities, CVAG & WRCOG to stay with the County system, rather than abandon us with their waste and leave these unfunded costs to the County alone. We argued the fact that waste site clean-up and management costs had traditionally been assigned by the courts to "owners, operators and users" and that abandoning the system would not necessarily free them of these burdens. All cities did in fact stay with the County system and together we adjusted rates to cover anticipated costs with a series of complex waste delivery agreements, many of which remain in existence today.

I have not seen drafts or final copies of the study in which you have directed your staff to try and determine a value on some or all of the County's disposal sites, so some of my comments may be premature. Instinctively, however, I am aware that you only own two sites that have potential "value" in a sale (Badlands & Lamb Canyon). At the same time you own another 30+ sites that are either closed or are so small (a couple ---- for service to remote areas) that they are a cost to the system. All of these sites have unpredictable long term costs to the County since they were operated in the 50's through the 80's when bottom liners were not required!

If a sale of one or both of the sites that have value is being considered, you would be faced with contractually outguessing:

1. Who gets to set future disposal rates
2. How would you monitor "cheating" (receipt of random unaccounted for loads or, even worse, hazardous waste) without operating the gate
3. The manner in which to pay for the site's own long-term environmental closure and remediation costs; i.e. did the problem stem from the new owner's activities or prior County system activities, and how are such costs to be covered

Submitted by

Bob Nelson

02-26-2013 (date) Item 16-2 over

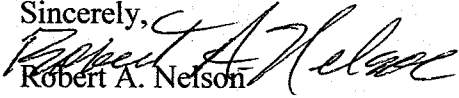
- 4. Who pays for new, expensive regulations from the State or Federal Government that affect both the old portion, often buried beneath the new layer, as well as for the new part
- 5. How would revenue from the "sold" site be contractually committed to help the County pay for ongoing expenses at its two dozen or more small or closed sites into perpetuity
- 6. What type of discretion would the Board retain in land use hearings on proposed expansion plans that would allow (or disallow) massive permit expansions and/or imports from other counties to a site
- 7. If the County or its consultant is relying on "unpermitted properties" of the two major sites to predict value, I would caution you (or a potential buyer) not to rely on any of that theoretical capacity. There are far too many hidden geologic and groundwater protection factors at each site to outguess a "permit" that cannot be determined without very expensive, time consuming expansion studies and public hearings
- 8. Should the prior site users (i.e. cities) who used this site have some share of the sale "profits" to offset any long-term "historical user's" environmental obligations and costs.

You have a huge short-term challenge before you to resolve an unbalanced General Fund budget, and I don't envy your decision with the available options. The County's decision is not unlike either the State or Federal Government. Inevitably, however, short term "fixes" on the backs of long term rate payers, in my judgment, is not a wise decision.

Selling the profitable parts of a very complex system and retaining the nonetheless unpredictable but inevitably large costs of the remaining elements for succeeding Boards to resolve is short sighted. Likewise, selling the entire system with terms that attempt to transfer existing long term (prior operator and user's) obligations to the new owner, would likely not be successful.

In summary, without complicating this message to you unnecessarily with many other questions that come to mind, I would advise not to proceed with a sale of either some or all of the disposal system. The uncertainties you need to cover in a sale contract are enormous, and to some degree, imponderable. If you must sell something to meet a short-term fix, the numerous buildings you own with predictable lease back or buy back options would be so much more contractually predictable than the huge issues that crop up with sale of your landfills.

A painful adjustment of General Fund expenses is what most of your constituents would recommend. Thank you for considering my comments.

Sincerely,  
  
Robert A. Nelson

Retired (Dec 2002), General Manager and Chief Engineer  
Riverside County Waste Management Department

Cc: Larry Parish, CEO Riverside County  
Hans Kernkamp, General Manager & Chief Engineer, Riverside County Waste Management  
Chairperson, Riverside County Waste Management Local Task Force

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**SUBMITTAL TO THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



**FROM:** Executive Office

**SUBMITTAL DATE:**  
January 22, 2013

**SUBJECT:** Solid Waste System Study and Efficiency Analysis

**RECOMMENDED MOTION:**

That the Board of Supervisors:

1. Receive and file the following reports:
  - Solid Waste System Study by HF&H Consultants dated February 12, 2012;
  - Landfill Operational Efficiency Analysis by Blue Ridge Services dated March 26, 2012; and
2. Schedule a Workshop for February 26, 2013 to discuss the studies and identify opportunities to maximize revenue to the General Fund; and invite the private waste haulers to attend; and
3. Authorize the General Manager-Chief Engineer of the Waste Management Department to submit a proposal to the Los Angeles County Sanitation District for the importation of waste to County-owned landfills.

<b>FINANCIAL DATA</b>	Current F.Y. Total Cost:	\$ N/A	In Current Year Budget:	Yes
	Current F.Y. Net County Cost:	\$ N/A	Budget Adjustment:	No
	Annual Net County Cost:	\$ N/A	For Fiscal Year:	12/13

<b>SOURCE OF FUNDS:</b>	Positions To Be Deleted Per A-30	<input type="checkbox"/>
	Requires 4/5 Vote	<input type="checkbox"/>

**C.E.O. RECOMMENDATION:**

**APPROVE**

BY:   
**George A. Johnson**

**County Executive Office Signature**

Departmental Concurrence

Consent  
 Policy

Consent  
 Policy

**MINUTES OF THE BOARD OF SUPERVISORS**

On motion of Supervisor Ashley, seconded by Supervisor Benoit and duly carried, IT WAS ORDERED that the above matter is approved as recommended.

**Ayes:** Jeffries, Stone, Benoit and Ashley  
**Nays:** None  
**Absent:** Tavaglione  
**Date:** January 29, 2013  
**xc:** E.O., COB, Waste

**Kecia Harper-Ihem**  
 Clerk of the Board  
 By:   
 Deputy

**Prev. Agn. Ref.:**

**District:** ALL

**Agenda Number:**

**3-50**

## **F11 – Solid Waste System Study and Efficiency Analysis**

**January 22, 2013**

**Page 2**

**BACKGROUND:** In November 2010, the Board directed the Executive Office to analyze the landfill system and identify asset maximization options, including the potential sale or lease of landfills. Through a competitive RFP process, the Riverside County Board of Supervisors approved a contract with Hilton, Farnkopf and Hobson Consultants (HF&H) to complete a Solid Waste System Report, which includes a valuation of the County's landfills and assist in identifying options available to the County. The executive summary from this report is included as Attachment A.

In July 2011, the Board directed the Executive Office to hire a consultant to provide an independent third-party audit and evaluation of the County's landfill operational efficiencies. Through a competitive RFP process, consultant services were obtained in September 2011 from Blue Ridge Services, Inc. to perform a Comprehensive Operational Review at the Lamb Canyon, Badlands and Blythe landfills. The executive summary from the report is included as Attachment B.

In addition, staff from the Executive Office and the Waste Management Department interviewed San Diego County Waste Management Department staff in order to better understand the results of privatizing the San Diego County landfill system in 1997. A summary of the "lessons learned" is included as Attachment C.

Staff has presented the findings of the reports as informational items to the CVAG Technical Working Group, WRCOG Solid Waste Technical Committee and the Riverside County Solid Waste Advisory Council which has submitted a letter to the Board regarding this matter (Attachment D).

Staff is recommending a Board Workshop be held on February 26, 2013, in order to allow adequate time to fully discuss the results of the studies and present options for Board consideration. Some of the available options are summarized below.

### **Summary of Available Board Options:**

**1) Sale of Solid Waste Disposal System**

The Solid Waste System assets include six active and 32 closed landfills. The county also owns six transfer stations, which are leased to private operators. The most valuable assets are represented by two landfills, Badlands and Lamb Canyon.

**2) Operations Contract or Lease**

The County could consider a landfill operations contract or lease with a private operator. This option could have revenue enhancements such as out of county waste.

**3) Enterprise Fund Loan**

The County may be able to meet its short-term funding objectives by continued county ownership of the landfills and additional loaning of Enterprise Funds to the General Fund. The Enterprise Funds are set aside for ongoing operation, landfill closure, post closure maintenance, and corrective action.

**4) Importation of Out of County Waste**

Los Angeles County plans to close the Puente Hills landfill in October 2013. The Los Angeles County Sanitation Districts (LACSD) has issued an RFP for waste services, requesting formal proposals from landfill owners/operators to secure capacity for the waste currently processed by LACSD transfer stations. The Executive Office recommends that the Board authorize staff to pursue import opportunities at County landfills, and authorize staff to

submit a bid by the February 12th deadline, subject to the maximum of 225,000 tons/year allowed to the County-owned landfills under the EI Sobrante Agreement.

5) **Securitization**

For waste importation scenarios, it is possible to advance Enterprise Funds to the General Fund without repayment, provided that the revenues generated through importation are used to securitize the loan.

6) **Reimburse County General Fund/Rental Payment for use of County Property**

The Board could consider charging the Enterprise Fund for payment of rent for the use of landfills properties.

7) **Renegotiation of the EI Sobrante Second Agreement**

**Valuation Assumptions and Methodology**

The results of the valuation indicate that the entire existing system, including all of the active and inactive landfills, and the other activities performed by the Department, if valued based on its projected cash flows with an assumed 1.9% annual tonnage growth factor (Scenario 1) is between negative \$10 million and \$11 million. The range is based on an assumed discount rate between 8% and 12%. Under Scenario 2 tonnage assumptions (with disposal quantities assumed to increase to FY 05/06 levels in the next five years, and increased by 1.9% annually thereafter) the value would range from \$49 million to \$127 million, using the same discount rate range (8%-12%). The System Value Scenarios are summarized in the following table:

<b>System Value Summary</b>		
<b>Valuation Scenario</b>	<b>12% Discount Rate</b>	<b>8% Discount Rate</b>
<b>Scenario 1 - (1.9% Tonnage Growth)</b>	<b>(\$10,000,000)</b>	<b>\$11,000,000</b>
<b>Scenario 2 - (7.3%/1.9% Tonnage Growth)</b>	<b>\$49,000,000</b>	<b>\$127,000,000</b>

Under current economic conditions, coupled with increasing state regulatory pressure to divert waste from landfills (Assembly Bill 341 sets a goal of 75% diversion by 2020), Scenario 2 tonnage assumptions do not appear to be realistic in the near future.

The primary value in the County-owned solid waste system assets is represented by the two regional landfills: Badlands and Lamb Canyon. Based on the operation and valuation assumptions described in the report, the estimated range of combined values for these two landfills is \$122 million to \$214 million, assuming 1.9% annual tonnage growth (Scenario 1), and \$181 million and \$330 million with tonnage assumed to increase to FY 05/06 levels in the next five years, and increased by 1.9% annually thereafter (Scenario 2). As stated above, Scenario 2 tonnage assumptions, which include 7.3% tonnage increases for the next five years, provide a high-end of the range but are likely not realistic values. In fact, staff believes that, considering the ongoing regulatory pressure to increase diversion from landfills, it is possible that tonnage will remain flat (0%). The valuation report includes such a scenario which significantly reduces the value of the regional landfills to a range of \$82 million to \$122 million, thus highlighting the sensitivity of tonnage growth assumptions. The Regional Landfill Value Scenarios are summarized in the following table:

Regional Landfill Value Summary		
Valuation Scenario	12% Discount Rate	8% Discount Rate
Scenario 0 - (0% Tonnage Growth)	\$82,000,000	\$122,000,000
Scenario 1 - (1.9% Tonnage Growth)	\$122,000,000	\$214,000,000
Scenario 2 - (7.3%/1.9% Tonnage Growth)	\$181,000,000	\$330,000,000

It should be noted that the valuation scenarios incorporate both existing permitted capacity and future projected capacity. Currently, approximately only 13 years of permitted capacity remain at both regional landfills and the full landfill development of the remaining years of capacity is not certain. The uncertainty of this unpermitted projected capacity could also significantly reduce the value to a buyer.

If the County proceeds with a sale of some or all of the active landfills, the County will be required to (or may desire to) retain certain solid waste system functions which include, but are not limited to:

- performing gate fee, load check, and jurisdictional reporting for the active landfills;
- operating the desert landfills;
- monitoring and maintenance of the inactive/closed sites;
- operating the HHW and ABOP facilities and certain recycling programs;
- providing financial support for CVAG, WRCOG, and other County agencies;
- monitoring and control of illegal dumping; and
- managing and monitoring the El Sobrante contract.

If all of the above activities and related Department overhead were retained by the County, the annual funding requirements for the above County activities would be \$11.3 million. It is important to point out that the revenue generated from the Badlands and Lamb Canyon landfills currently protects the County General Fund from this **annual funding commitment** of \$11.3 million in addition to an estimated long-term liability (closure, post-closure, and remediation) of \$116 million. Also, further uncertainty attributed to changing environmental regulations and unforeseen environmental liabilities is difficult to quantify and is not accounted for in these estimations, although it can be reasonably assumed that they will place additional financial pressures on the waste system. In the event of a sale, the current restricted funds set aside for Badlands and Lamb Canyon (\$26 million) could be made available to the General Fund. Assuming that the \$116 million estimated long term liability is fully funded, only \$12 million (\$154 - \$26 - \$116) would be available for the annual funding commitment of \$11.3 million. Its effect on the remaining Enterprise Funds cash reserves is illustrated below:

**Riverside County Board of Supervisors  
Request to Speak**

Submit request to Clerk of Board (right of podium),  
Speakers are entitled to three (3) minutes, subject  
Board Rules listed on the reverse side of this form.

**SPEAKER'S NAME:** Bob Nelson

**Address:** 5281 Candlewick Ct  
(only if follow-up mail response requested)

**City:** Riverside **Zip:** 92506

**Phone #:** 951-683-3476

**Date:** 26 Feb **Agenda #** 16.2 or 16.3

**PLEASE STATE YOUR POSITION BELOW:**

**Position on "Regular" (non-appealed) Agenda Item:**

**Support**     **Oppose**     **Neutral**

**Note:** If you are here for an agenda item that is filed  
for "Appeal", please state separately your position on  
the appeal below:

**Support**     **Oppose**     **Neutral**

**I give my 3 minutes to:** \_\_\_\_\_



## **BOARD RULES**

### **Requests to Address Board on "Agenda" Items:**

You may request to be heard on a published agenda item. Requests to be heard must be submitted to the Clerk of the Board before the scheduled meeting time.

### **Requests to Address Board on items that are "NOT" on the Agenda:**

Notwithstanding any other provisions of these rules, member of the public shall have the right to address the Board during the mid-morning "Oral Communications" segment of the published agenda. Said purpose for address must pertain to issues which are under the direct jurisdiction of the Board of Supervisors. YOUR TIME WILL BE LIMITED TO THREE (3) MINUTES.

### **Power Point Presentations/Printed Material:**

Speakers who intend to conduct a formalized Power Point presentation or provide printed material must notify the Clerk of the Board's Office by 12 noon on the Monday preceding the Tuesday Board meeting, insuring that the Clerk's Office has sufficient copies of all printed materials and at least one (1) copy of the Power Point CD. Copies of printed material given to the Clerk (by Monday noon deadline) will be provided to each Supervisor. If you have the need to use the overhead "Elmo" projector at the Board meeting, please insure your material is clear and with proper contrast, notifying the Clerk well ahead of the meeting, of your intent to use the Elmo.

### **Individual Speaker Limits:**

**Individual speakers are limited to a maximum of three (3) minutes.** Please step up to the podium when the Chairman calls your name and begin speaking immediately. Pull the microphone to your mouth so that the Board, audience, and audio recording system hear you clearly. Once you start speaking, the "green" podium light will light. The "yellow" light will come on when you have one (1) minute remaining. When you have 30 seconds remaining, the "yellow" light will begin flash, indicating you must quickly wrap up your comments. Your time is up when the "red" light flashes. The Chairman adheres to a strict three (3) minutes per speaker. **Note: If you intend to give your time to a "Group/Organized Presentation", please state so clearly at the very bottom of the reverse side of this form.**

### **Group/Organized Presentations:**

Group/organized presentations with more than one (1) speaker will be limited to nine (9) minutes at the Chairman's discretion. The organizer of the presentation will automatically receive the first three (3) minutes, with the remaining six (6) minutes relinquished by other speakers, as requested by them on a completed "Request to Speak" form, and clearly indicated at the front bottom of the form.

### **Addressing the Board & Acknowledgement by Chairman:**

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**Riverside County Board of Supervisors  
Request to Speak**

Submit request to Clerk of Board (right of podium),  
Speakers are entitled to three (3) minutes, subject  
Board Rules listed on the reverse side of this form.

**SPEAKER'S NAME:** Victor M. Gordo

**Address:** \_\_\_\_\_  
(only if follow-up mail response requested)

**City:** \_\_\_\_\_ **Zip:** \_\_\_\_\_

**Phone #:** (213) 380-6678

**Date:** \_\_\_\_\_ **Agenda #** Wastemanagement  
Landfill

**PLEASE STATE YOUR POSITION BELOW:**

**Position on "Regular" (non-appealed) Agenda Item:**

\_\_\_\_\_ **Support**      \_\_\_\_\_ **Oppose**      \_\_\_\_\_ **Neutral**

**Note:** If you are here for an agenda item that is filed  
for "Appeal", please state separately your position on  
the appeal below:

LIUNA TTT  
\_\_\_\_\_ **Support**      \_\_\_\_\_ **Oppose**      \_\_\_\_\_ **Neutral**

**I give my 3 minutes to:** \_\_\_\_\_

## **BOARD RULES**

### **Requests to Address Board on "Agenda" Items:**

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### **Power Point Presentations/Printed Material:**

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Request to Speak**

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**SPEAKER'S NAME:** Joe Place

**Address:** \_\_\_\_\_  
(only if follow-up mail response requested)

**City:** Riverside **Zip:** 92501

**Phone #:** 951- \_\_\_\_\_

**Date:** 2-26-13 **Agenda #** 16-3

**PLEASE STATE YOUR POSITION BELOW:**

**Position on "Regular" (non-appealed) Agenda Item:**

\_\_\_\_\_ **Support**     **Oppose**    \_\_\_\_\_ **Neutral**

**Note:** If you are here for an agenda item that is filed  
for "Appeal", please state separately your position on  
the appeal below:

\_\_\_\_\_ **Support**    \_\_\_\_\_ **Oppose**    \_\_\_\_\_ **Neutral**

**I give my 3 minutes to:** Victor Gordo

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**SPEAKER'S NAME:** John R Acosta

**Address:** 20165 Telford ave  
(only if follow-up mail response requested)

**City:** Perris **Zip:** 92570

**Phone #:** \_\_\_\_\_

**Date:** 2-26-13 **Agenda #** 16-3

**PLEASE STATE YOUR POSITION BELOW:**

**Position on "Regular" (non-appealed) Agenda Item:**

\_\_\_\_\_ **Support**    X **Oppose**    \_\_\_\_\_ **Neutral**

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**I give my 3 minutes to:** Victor Gordo

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