

MINUTES OF THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



**16-3**

On motion of Supervisor Ashley, seconded by Supervisor Stone and duly carried by unanimous vote, IT WAS ORDERED that the recommendation from Supervisor Ashley and Supervisor Stone regarding Landfill Area Revenue Generating Enterprise in Riverside County Building Expanded Detention Services (LARGER BEDS) Program, is approved as amended to include Supervisor Jeffries amendments, and IT WAS FURTHER ORDERED to use Enterprise funds for the hiring of a consultant.

Supervisor Jeffries' Amendments:

Under sub-head 2 ("Within 90 days of approval of this motion, complete the following tasks:"), add:

- Evaluate potential impacts of a single operator / company being selected as the operator of all the landfills and whether that might:
  - Harm the ability of other authorized waste haulers to remain competitive in Riverside County
  - Adversely affect rates to residents and businesses in Riverside County
  - Create a monopoly that might trigger an anti-trust investigation by state or federal regulatory agencies
  - Result in the closure of existing privately owned/operated Material Recovery Facilities and/or Transfer Stations
- Consider the potential effects of the closure of one or more landfills in the county, especially as related to additional travel costs for waste haulers and residents
- Review successes and failures of similar landfill privatization efforts in other California counties

I hereby certify that the foregoing is a full true, and correct copy of an order made and entered on February 26, 2013 of Supervisors Minutes.

WITNESS my hand and the seal of the Board of Supervisors  
Dated: February 26, 2013  
Kecia Harper-Ihem, Clerk of the Board of Supervisors, in  
and for the County of Riverside, State of California.

(seal)

By: *Kecia Harper-Ihem* Deputy

AGENDA NO.  
16-3

xc: Supvr. Stone, Supvr. Jeffries, Supvr. Ashley, Waste, EO

**SUBMITTAL TO THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



**FROM:** Supervisor Ashley, Supervisor Stone

**SUBMITTAL DATE:** February 20, 2013


**SUBJECT:** LANDFILL AREA REVENUE GENERATING ENTERPRISE IN RIVERSIDE COUNTY  
BUILDING EXPANDED DETENTION SERVICES (LARGER BEDS) PROGRAM

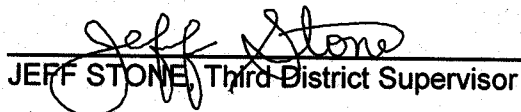
**RECOMMENDED MOTION:** Direct the executive office to:

1. Withdraw Riverside County's response to the Los Angeles County Sanitation District's Request for Proposal for Waste Disposal Services submitted February 12, 2013.
2. Within 90 days of approval of this motion, complete the following tasks:
  - Identify all active and closed landfills in the county.
  - Determine the actual annual costs spent on maintaining all closed landfills over the past three years.
  - Quantify what the county generates in net revenue from the El Sobrante Landfill after payment to USA Waste Services as required under the Second Agreement.
  - Quantify the revenue generated by the other county operated landfills and how the respective enterprise funds can be spent.
  - Analyze if a private company were to manage the existing landfills and maintain the closed landfills, what would be the approximate amount of GENERAL FUND REVENUE that could be collected annually with domestic trash disposal and potential importation of trash from other counties. (Understanding that at a minimum, the county would receive the same tipping fees as collected at the El Sobrante Landfill)
  - Prepare a and release a Request for Qualifications for a firm that can operate existing landfills for both domestic and imported trash, and manage the closed landfills within 90 days of approval of this motion. Quantify the revenue that could be generated, as a result, for the general fund use, versus money going into an enterprise fund.
  - Analyze the potential pension savings, over time, based on existing employee count.

After completing the second task, report back to the Board on what could be generated in additional revenue to augment the funding of the county's public safety services.

**(Background Continued)**

  
MARION ASHLEY, Fifth District Supervisor

  
JEFF STONE, Third District Supervisor

**FROM:** Supervisor Ashley, Supervisor Stone  
**SUBJECT:** LANDFILL AREA REVENUE GENERATING ENTERPRISE IN RIVERSIDE COUNTY  
**BUILDING EXPANDED DETENTION SERVICES (LARGER BEDS) PROGRAM**  
February 20, 2013

**Page 2**

**BACKGROUND:**

Because of the Great Recession, the County of Riverside has seen its revenues decline steadily since 2007. As a result, discretionary income has decreased by 25%, causing a decrease in public safety expenditures and services at a time when violent crimes are increasing due to "Realignment". It is evident that "Realignment" is responsible for an increase of violent crime that is sweeping across the county and the state, by early releases of dangerous criminals from state prisons and local county detention centers. The county's detention center population is at capacity and is under a federal order to release an inmate as a new one enters. The urgent need to double the existing number of cells from approximately 4000 to 8000, as quickly as possible, is obvious. Generating revenue to pay for the high costs of operating such an expansion in cell capacity is critical. By having a public/private partnership to managing existing and closed landfills, it may be possible to create new revenue streams for the general fund, instead of revenue for an enterprise fund that cannot be used for public safety. The Board of Supervisors should examine all potential revenue generating options, with the exception of increasing taxes on county residents, to accomplish these goals.

## **Item 16-3—Proposed Amendments**

Supervisor Kevin Jeffries would like to offer the following amendments to Item 16-3:

Under sub-head 2 (“Within 90 days of approval of this motion, complete the following tasks:”), add:

- Evaluate potential impacts of a single operator / company being selected as the operator of all the landfills and whether that might:
  - Harm the ability of other authorized waste haulers to remain competitive in Riverside County
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