

MINUTES OF THE BOARD OF SUPERVISORS  
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



9:00 a.m. being the time set for Fiscal Year 2014-2015 Budget Hearings.

EXECUTIVE OFFICE - OPENING COMMENTS

Jay Orr, Executive Officer.

Ed Corser, County Financial Officer, gave presentation.

SHERIFF

Stan Sniff presented the matter.

DISTRICT ATTORNEY

Paul Zellerbach presented the matter.

On Motion of Supervisor Ashley, seconded by Supervisor Stone and duly carried by unanimous vote, IT WAS ORDERED that the above matter is continued to September 9, 2014.

I hereby certify that the foregoing is a full true, and correct copy of an order made and entered on September 8, 2014 of Supervisors Minutes.

WITNESS my hand and the seal of the Board of Supervisors  
Dated: September 8, 2014  
Kecia Harper-Ihem, Clerk of the Board of Supervisors, in  
and for the County of Riverside, State of California.

(seal)

By: *Quil Boyd* Deputy

xc:



# WORKSHOP ON FINAL BUDGET RECOMMENDATIONS

Fiscal Year 2014/15

September 8, 2014

# FY 14/15 NCC & Prop 172 Additions

NCC Additions		Prop 172 Additions	
Sheriff - Salaries	9,944,102	Sheriff Corrections	10,000,000
Detention Health	5,000,000	Fire – Salaries & Benefits	5,890,385
Probation - Van Horn	2,200,000	Sheriff Patrol	4,400,000
Debt Service – Public Defender Remodel	1,300,000	Fire – PSEC	1,486,164
Fire Equipment Lease - Replacements	306,126		
Misc. Reductions	(426,095)		
Registrar of Voters	(2,102,325)		
Appropriation for Contingency	(4,060,942)		
<b>NCC Total</b>	<b>12,160,866</b>		
Ongoing Expenditures: Discontinue the Use of Budget Stabilization	13,700,000		
<b>Total</b>	<b>25,860,866</b>	<b>Prop 172 Total</b>	<b>21,776,549</b>

**Total NCC & Prop 172 Additions = 47,637,415**

## Reserves

\$Millions

Final Budget

	<u>April 12</u>	<u>May 13</u>	<u>May 14</u>	<u>Sept 14</u>
Economic Uncertainty	\$124.7	\$124.7	\$124.7	\$124.7
Disaster Relief	<u>15.0</u>	<u>15.0</u>	<u>15.0</u>	<u>15.0</u>
Budget Stabilization	\$139.7	139.7	139.7	139.7
		<u>34.7</u>	<u>53.9</u>	<u>61.1</u>
		\$174.4	\$193.6	\$200.8

# 2014/15 Final Budget Recommendations

## Additional Revenue

Property tax (+4½% vs. 7¾%)  
Change in Base

Millions

\$ 14.5  
6.5  
\$ 21.0

## Additional Expense

(8.8)  
\$ 12.2

## Reserves

\$ 7.2  
\$ 5.0

## Contingency

Facilities Maintenance ISF fee to be submitted as a separate Form 11 with Final Budget (\$2.6M)

# Fire

## June Budget

Salary Increases  
Fire – PSEC  
Equipment Lease

\$ 5.9M  
1.5M  
0.3M  
\$ 7.7M

## Recommended Final Budget

Eighteen full-time positions  
Reduced overtime  
Additional fire tax  
Redevelopment wind-down

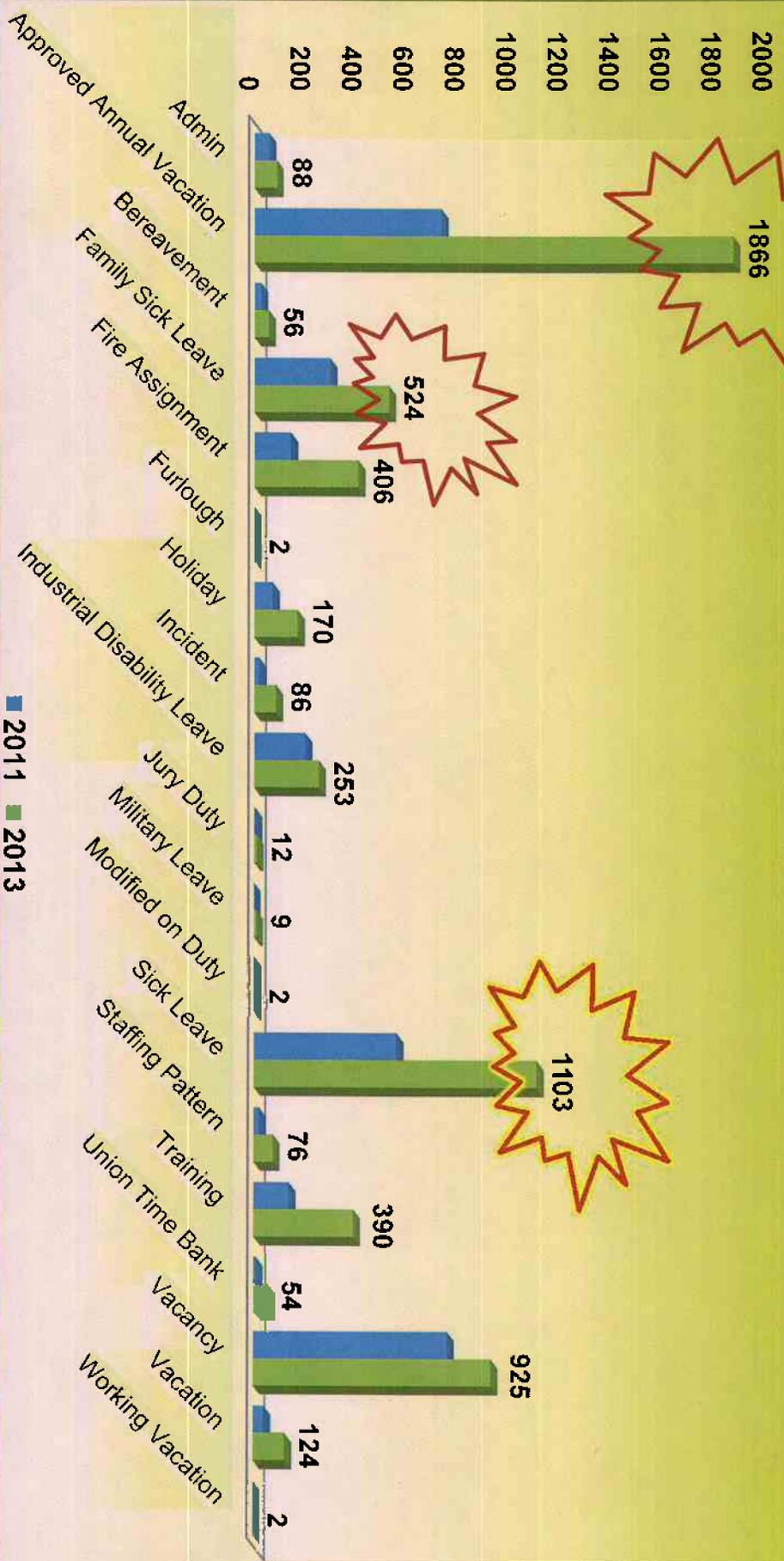
\$ 3,200,000  
(425,000)  
(968,000)  
(200,000)  
\$ 1,607,000

## Chief to focus

Sick leave  
Planned vacation

# Fire Forced Overtime 2011 vs. 2013

Time Usage Breakdown



# Probation

## June Budget

\$2.2M for partial year funding of 76 added positions to staff new Van Horn Juvenile facility

## Recommended Final Budget

Five staff for Pretrial Court Services	\$ 400,000
Pretrial Automated Court Reminder System	300,000
POST Positions	500,000
	<hr/>
	\$ 1,200,000

## Five Year Budget Projection

Van Horn Youth Treatment Center  
Pretrial Costs/POST Positions  
Prison Rape Elimination Act (PREA)

## Revenue/Cost Issues

Public Safety Realignment (AB 109)  
Public Safety Sales Tax (Prop 172)  
Salaries to Absorb  
Internal Service Fees

# Public Defender

## Recommended Final Budget

Banning Courthouse expansion  
Four staff and office space

\$604,724

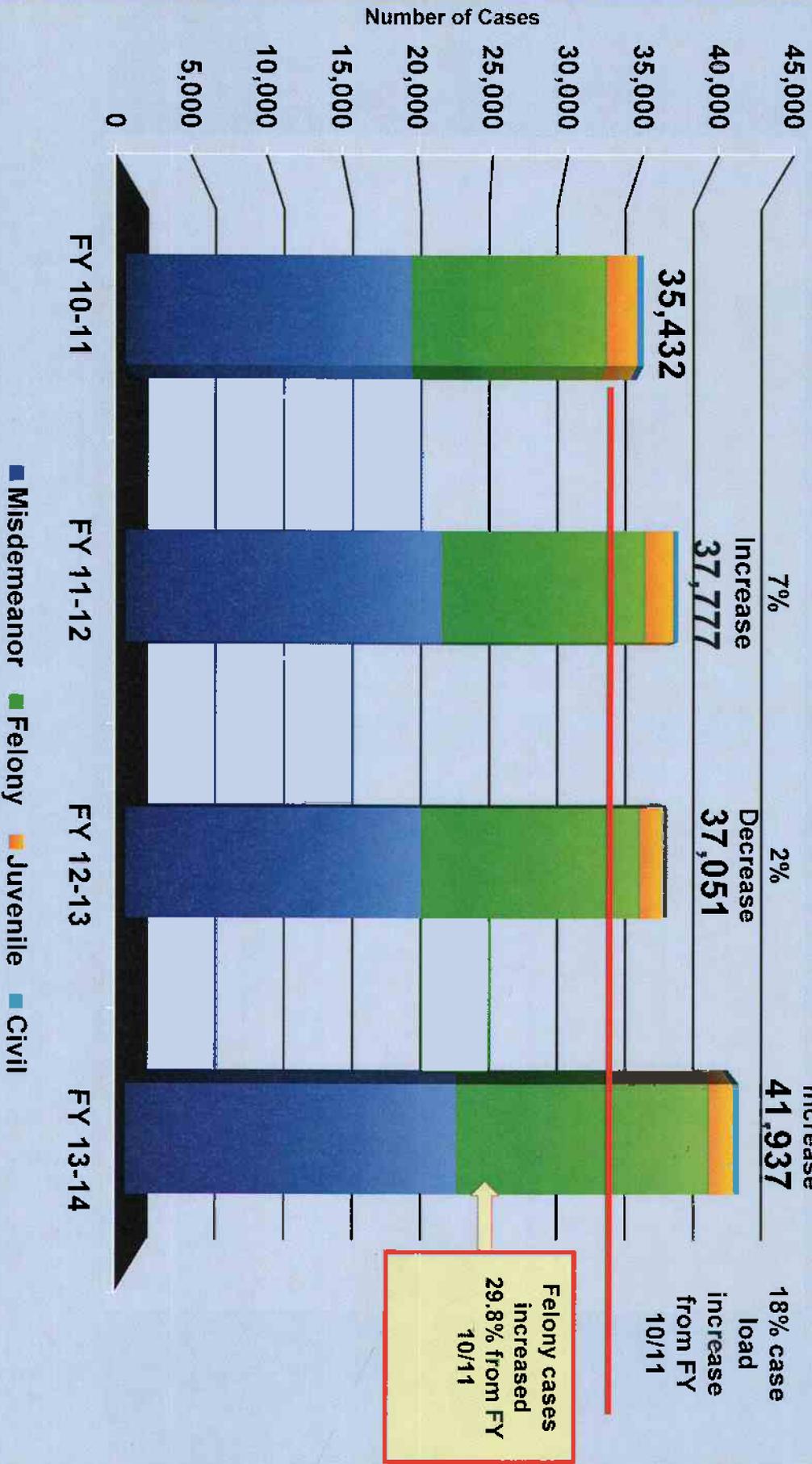
## Cost Issues

Salaries to Absorb  
Internal Service fees

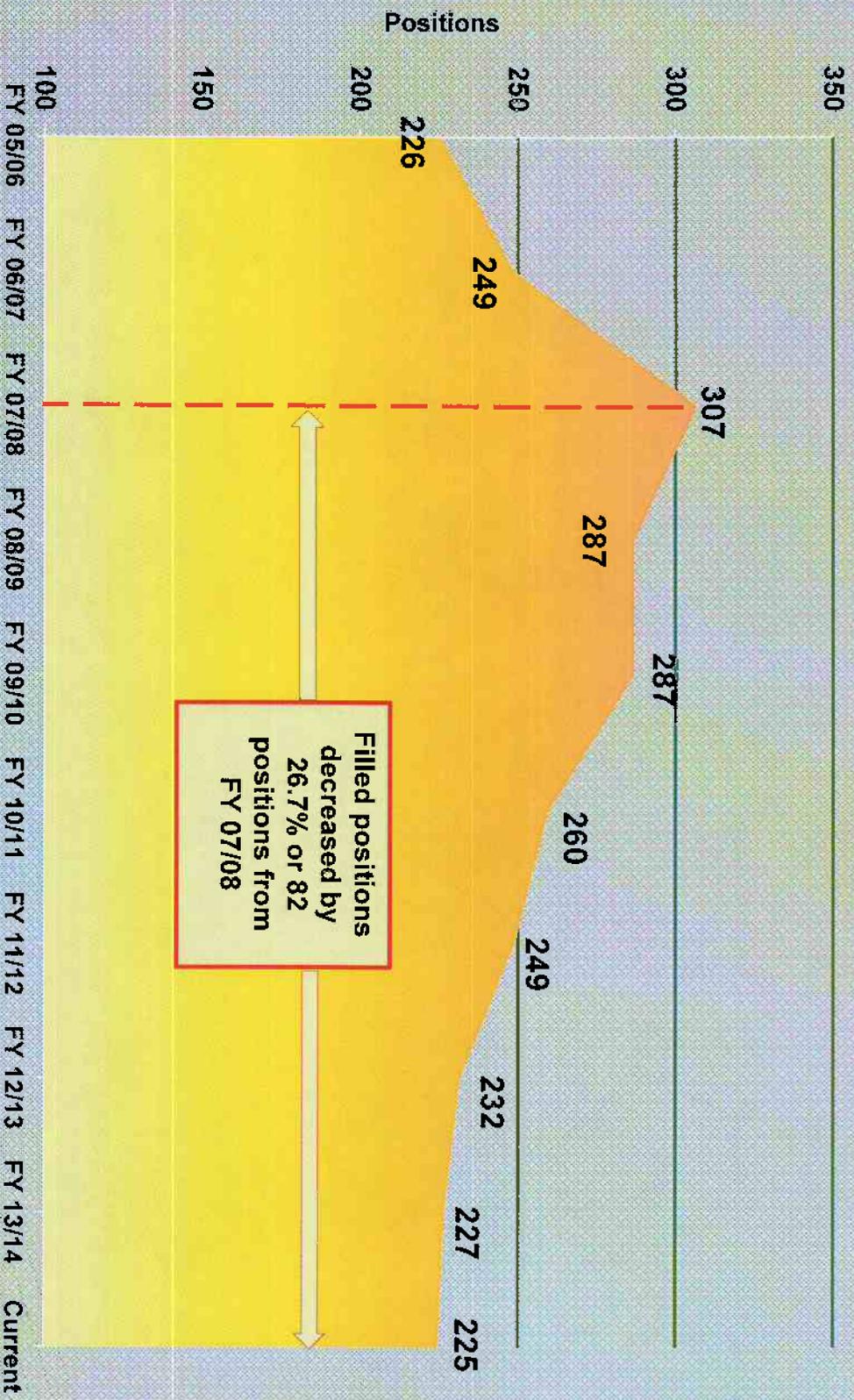
## Operations

Rising caseloads  
Workload analysis

# Public Defender Case Loads



# Public Defender Filled Positions



# Transportation/Land Management Agency (TLMA)

## Recommended Final Budget

Housing Element of General Plan	\$ 450,000
Two ombuds-persons	300,000
Added legal advice costs	250,000
Unique projects during the year	200,000
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	\$ 1,200,000

## Five Year Budget Projection

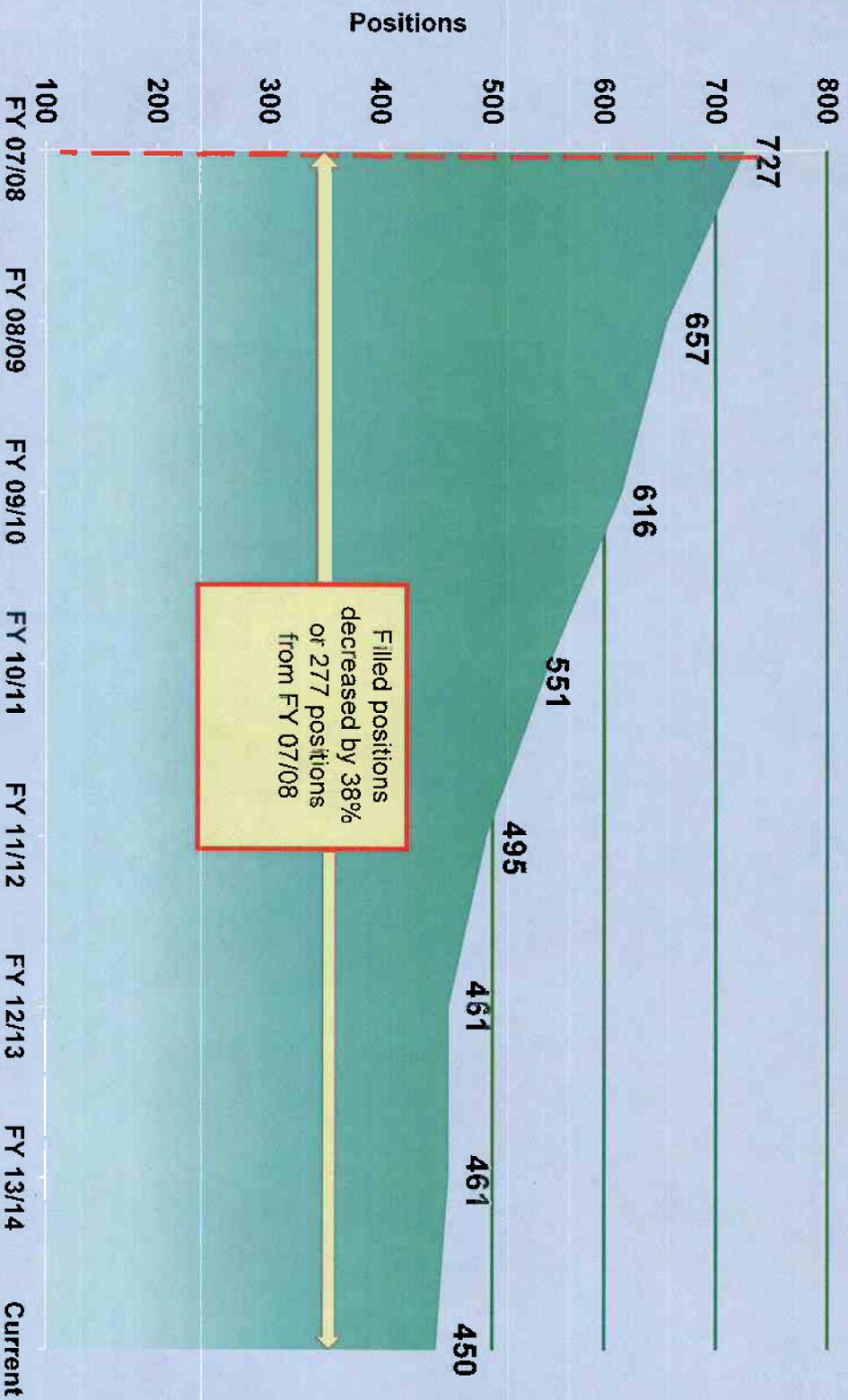
- Housing Element Update
- 2016 General Plan Cycle
- GPA 960
- Consistency Zoning

## One-stop plan for Second Floor

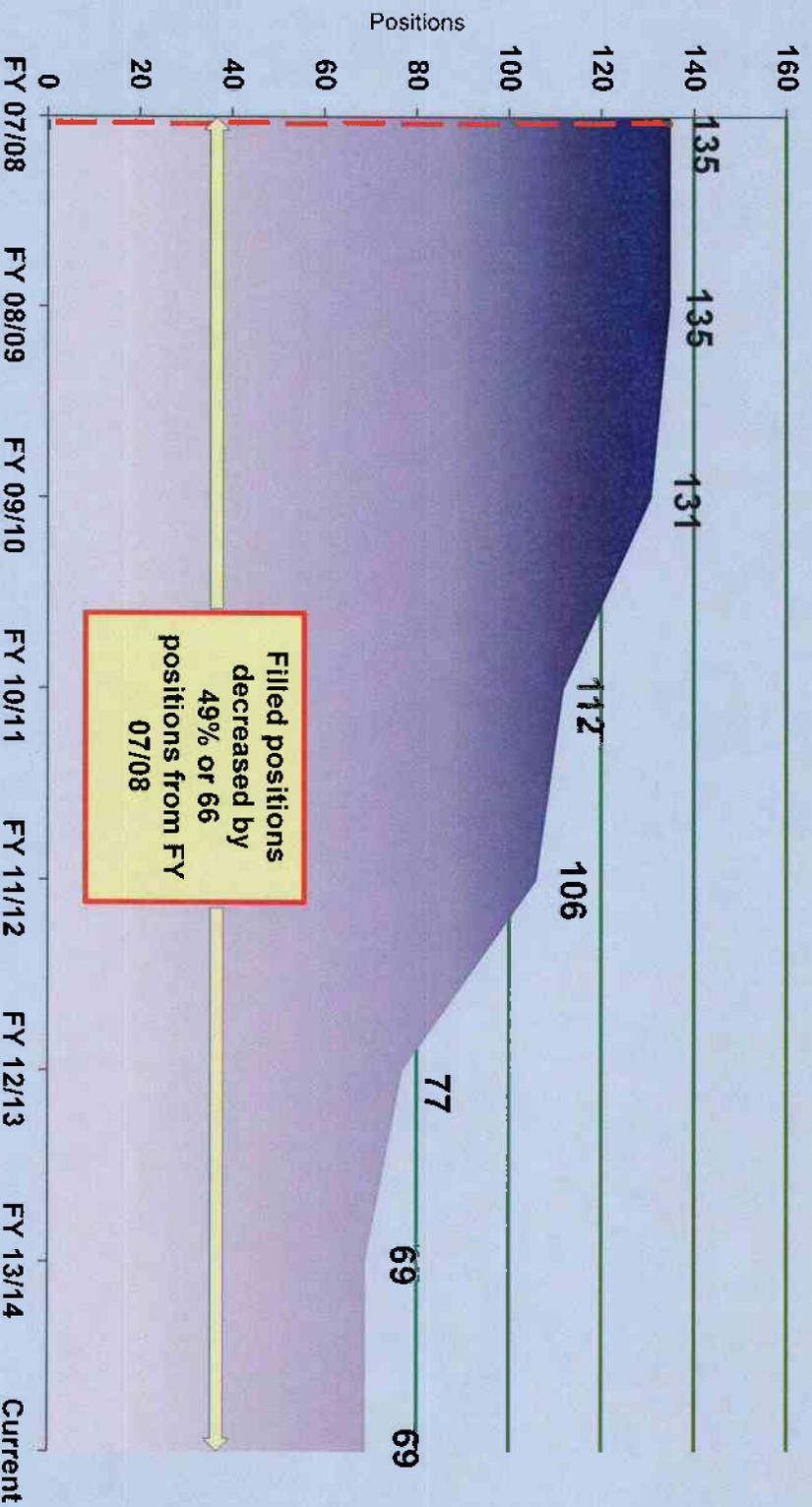
- December 2014 – complete planning, design, temporary relocations
- April 2015 – complete bidding/contract award
- December 2015 – complete construction and move-in

\$ 2,000,000

# TLMA Filled Positions (Exclusive of Code Enforcement)



# Code Enforcement Filled Positions



# Regional Parks District Community Centers

## Recommended Final Budget

Estimated maintenance costs for

5 Community Centers

\$500,000

## Programs

Senior and youth meals

Food distribution to lower income families

Health screenings

Child care

Cultural and educational programs

Cooling centers

Sports programs



# Animal Services

## Recommended Final Budget

Three field officers to improve response times

\$200,000

## Service Level Issues

Top priority

30-60 minutes

Persons or animals in danger

Response to other County departments

Lower priority

1-10 days

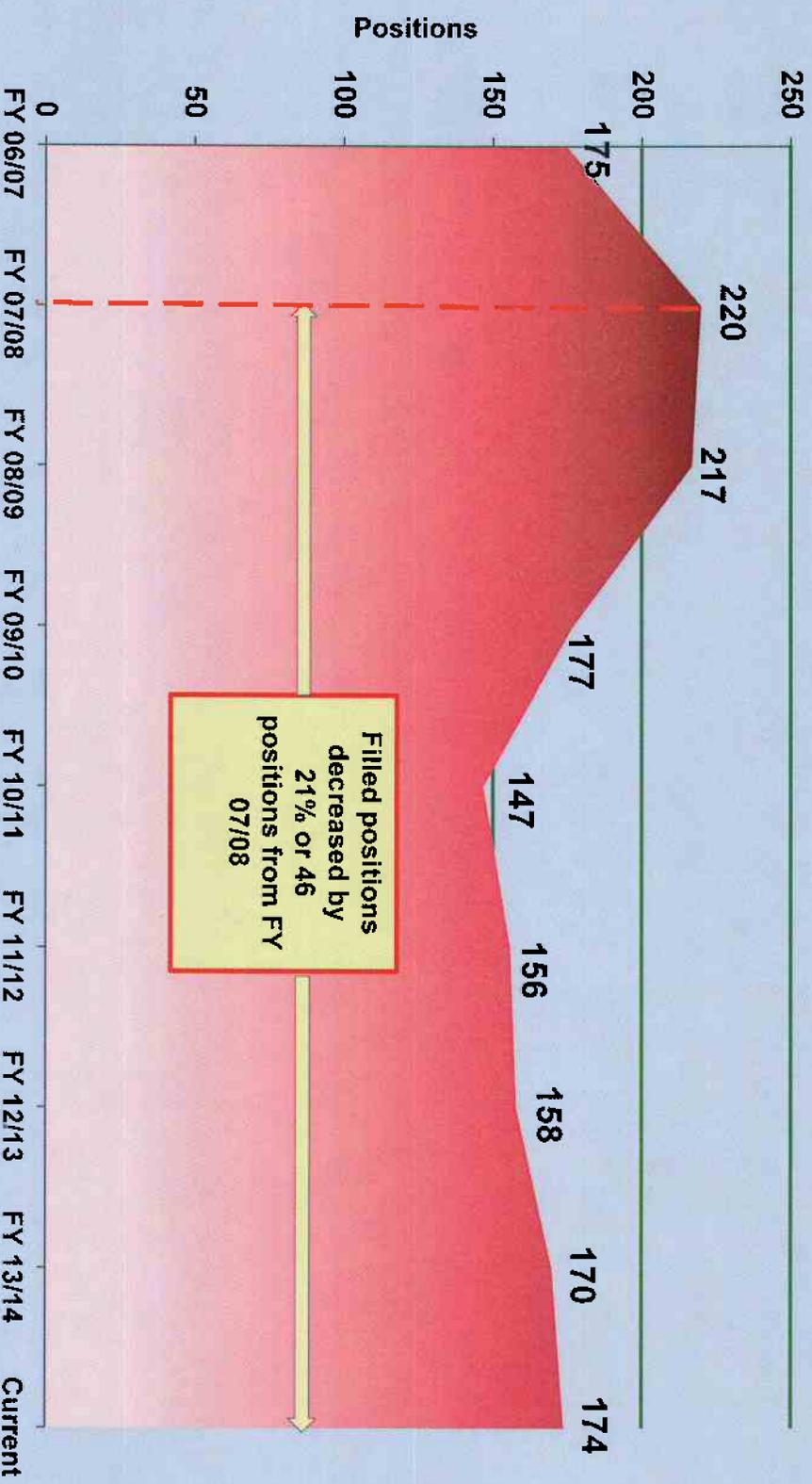
Investigate animal bite

Pick-up confined animal

Investigate noisy animal complaints

2010 layoff of 17 field service personnel

# Animal Services Filled Positions



# Public Health

## Recommended Final Budget

Build strategy for comprehensive program addressing diabetes

\$ 300,000

## Program

Current contract with Claremont Graduate University graduate students

Researching long-term obesity and diabetes in community

Focus on Jurupa Valley City and Perris and City Schools

Report to Public Health useful Countywide

Recommendations to expand

Opportunities for future grant funding

Work with Inland Empire Health Partners (IEHP)

## Value

Provide Public Health with best intervention approach

Establish community based expertise working with academic

Wellness Trust (Akron Ohio model) = return on investment

# Assessor

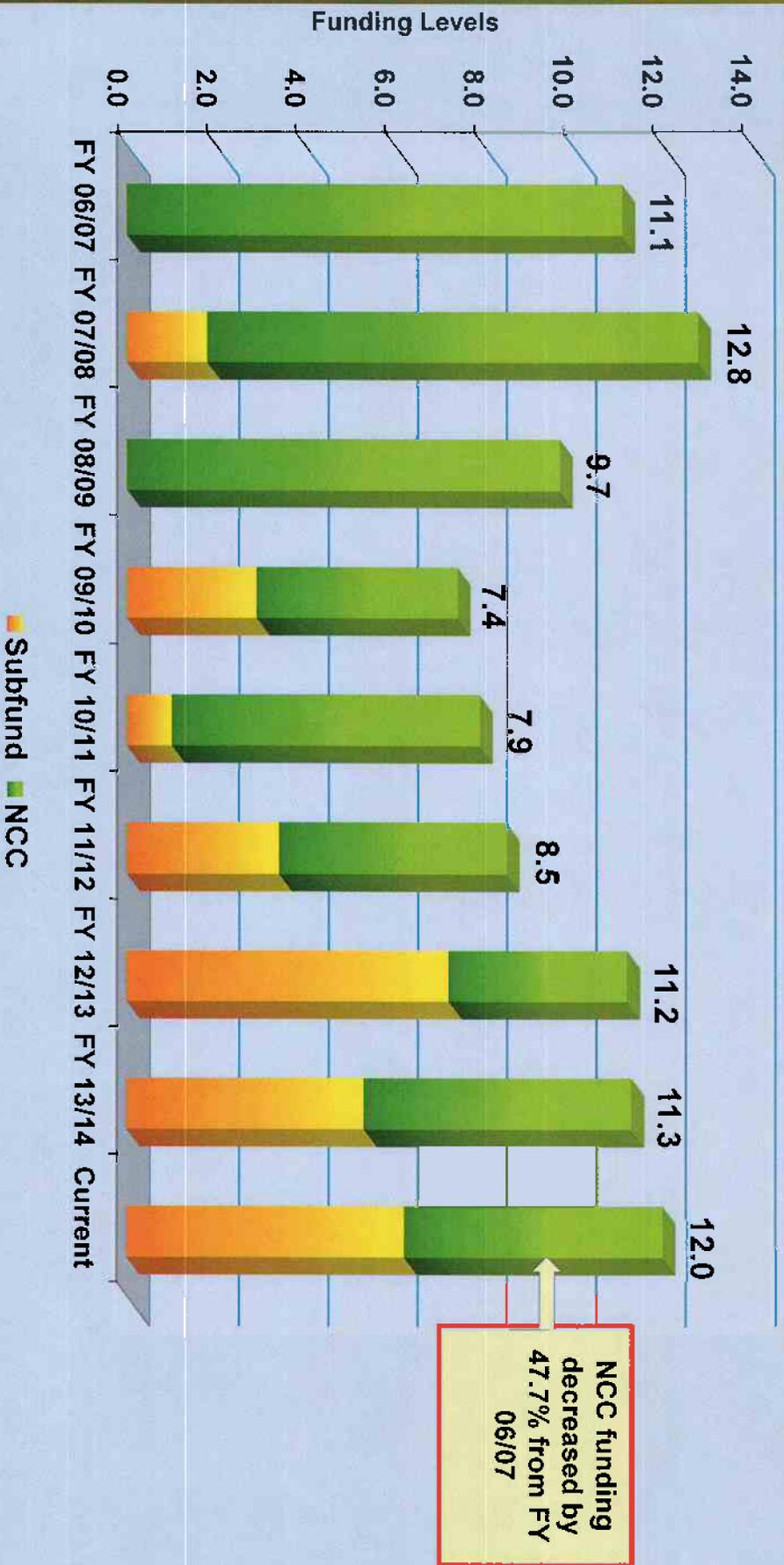
## Recommended Final Budget

Computer system maintenance and upgrades \$ 800,000

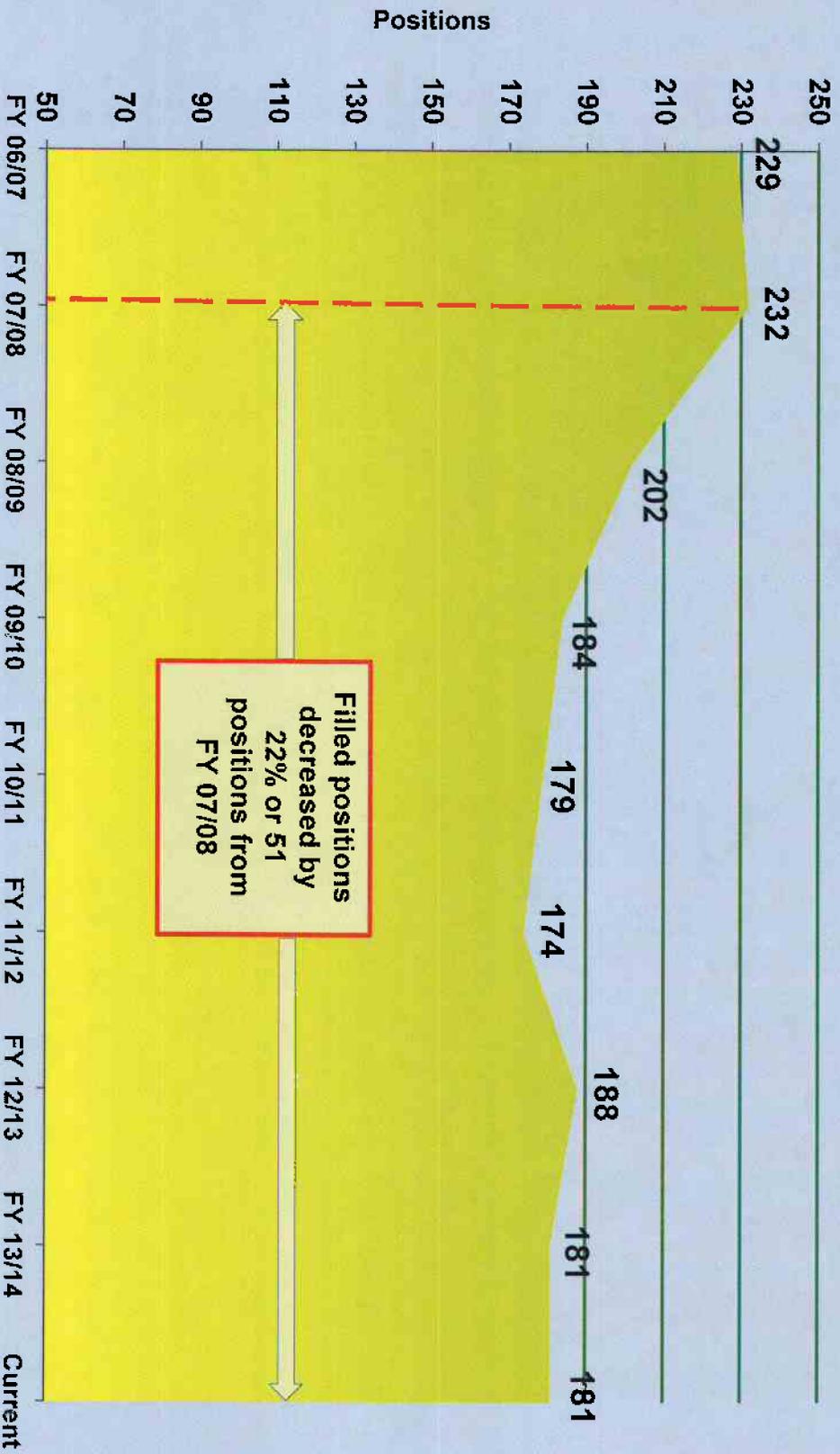
## Mid-year Potential Need

Support for roll-out of new CREST system  
Backfill for positions previously covered by sub-funds  
Matching funds for State grant – up to \$ 1.875M

# Assessor Funding Levels



# Assessor Filled Positions



# Purchasing

## Recommended Final Budget

Two positions to clear contracts backlog	\$ 272,000
Consultant contract to analyze organization, staffing and purchasing process	<u>128,000</u>
	\$ 400,000

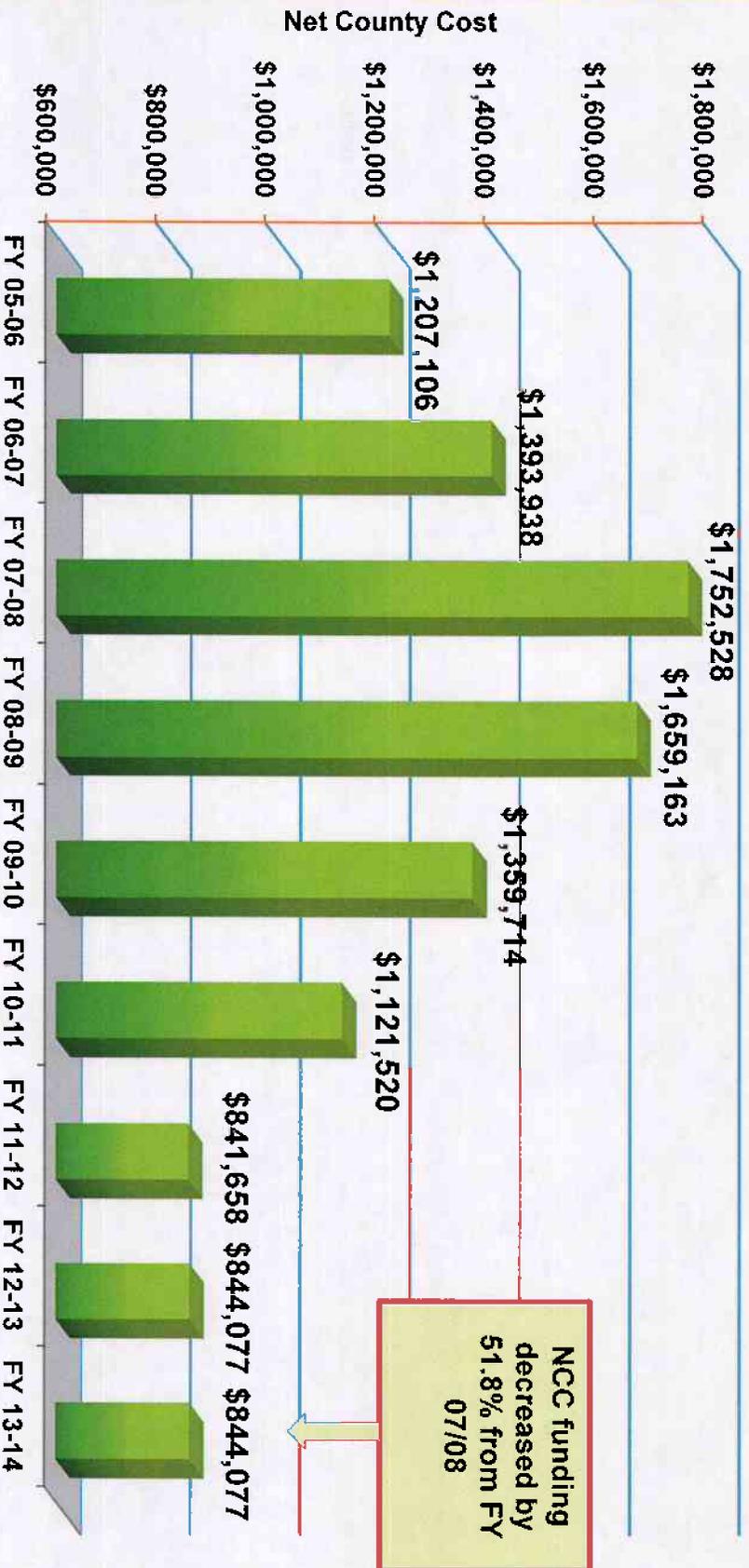
## Program Improvements

- Outside review of operations on change of management
- Opportunities for more cost effective purchasing
- Manage contract renewal process to reduce “after-the-fact” contracts to Board (ratify)

## Future Planning

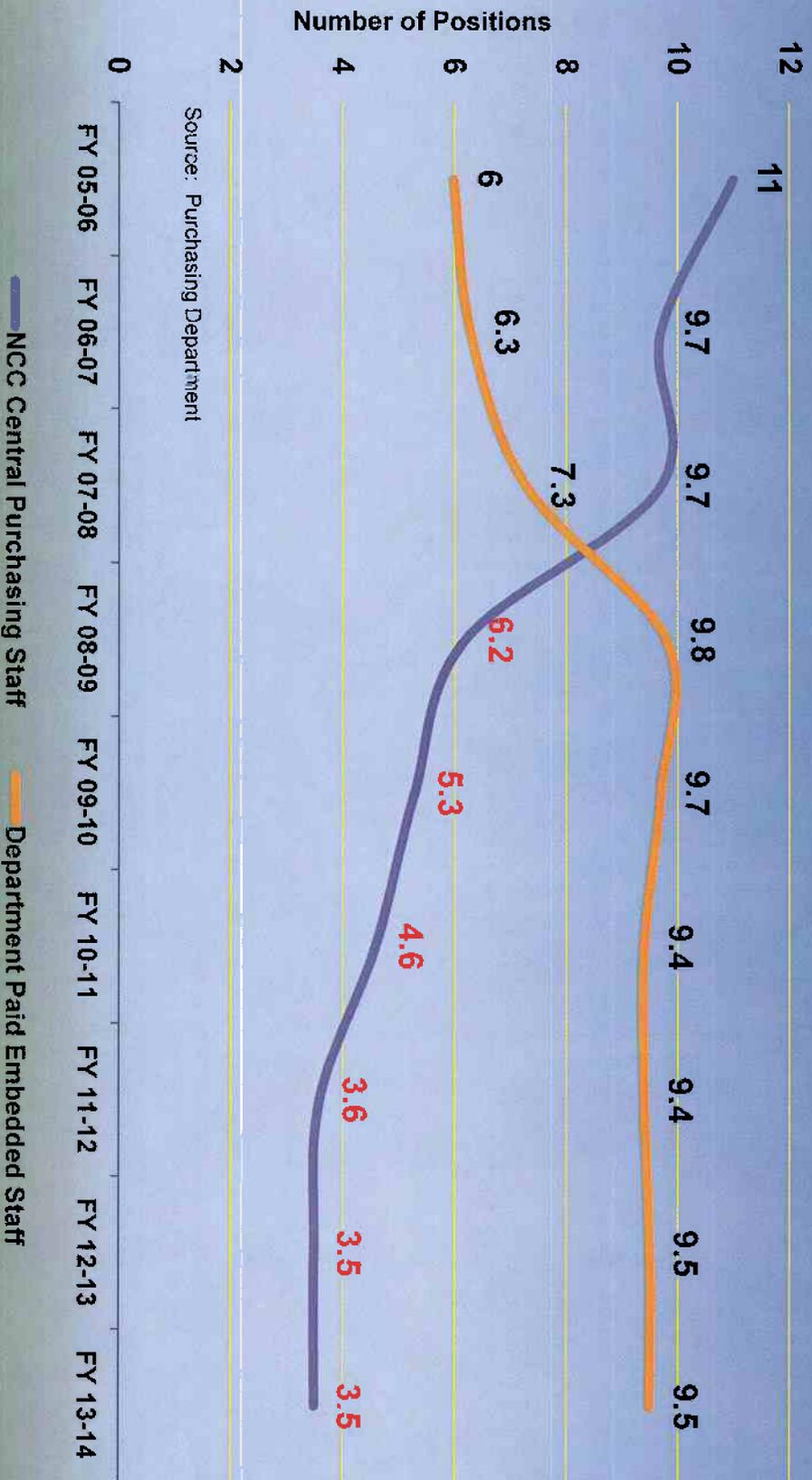
- Improved information system for tracking contracts and cost effective purchasing

# Central Purchasing NCC Funding Levels



Source: Purchasing Department

# NCC Central Purchasing vs. Departmental Embedded Staff



# Economic Development Agency (Capital Renewal)

## Recommended Final Budget

Replace essential boilers/chillers and build sinking fund for future needs \$ 700,000

### CAPITAL RENEWAL (Deferred Maintenance) FY 2014/15

Building	Age in Years	Scope of Work	Estimated Cost	Project Duration/Schedule	Tentative Schedule
Robert Presley Detention Center	24	Replace Boilers	\$ 280,000	6 months	Dec 2014 - May 2015
County Administrative Center	47	Replace Boiler	\$ 155,000	4 months	Feb 2015 - May 2015
Neighborhood Health Center	18	Replace Boiler	\$ 30,000	60 days	Oct 2014 - Dec 2014
Academy of Justice Center	54	Replace Boiler	\$ 30,000	60 days	Sep 2014 - Nov 2014
Academy of Justice Center	54	Replace HVAC Chiller	\$ 145,000	4 months	Dec 2014 - Mar 2015
Juvenile Probation Building	38	Replace Boiler	\$ 30,000	60 days	Sep 2014 - Nov 2014
US District Court	16	Replace Boiler	\$ 30,000	60 days	Sep 2014 - Nov 2014
Total			\$ 700,000		

# County Counsel

## Recommended Final Budget

- One Paralegal and one Legal Support Assistant \$ 130,000
- Agua Caliente Litigation
  - Marijuana Growers
  - Risk Management

Balance of positions cost will be billed to (65,000)

benefiting departments  
General Fund Support \$ 65,000

# Clerk of the Board Assessment Appeals

## Recommended Final Budget

Maintain service level processing pending  
assessment appeals

\$ 155,000

Filings are down, but more than 7,000  
from previous years remain

Fewer filing fees and reduced property tax  
administration revenue (due to litigation)  
require backfill funding to address  
homeowner appeals

# Clerk of the Board Assessment Appeals Filings



# Sheriff

## June Budget

Salary Increases	\$ 9.9M
Corrections Hiring	10.0M
Patrol Enhancement	<u>4.4M</u>
	\$ 24.3M

## FY 13/14 Shortfall

\$ 25.5M vs. Projected \$ 39M

## FY 14/15 Projected Shortfall = \$ 42M

Track throughout the year  
Available Prop. 172, if needed

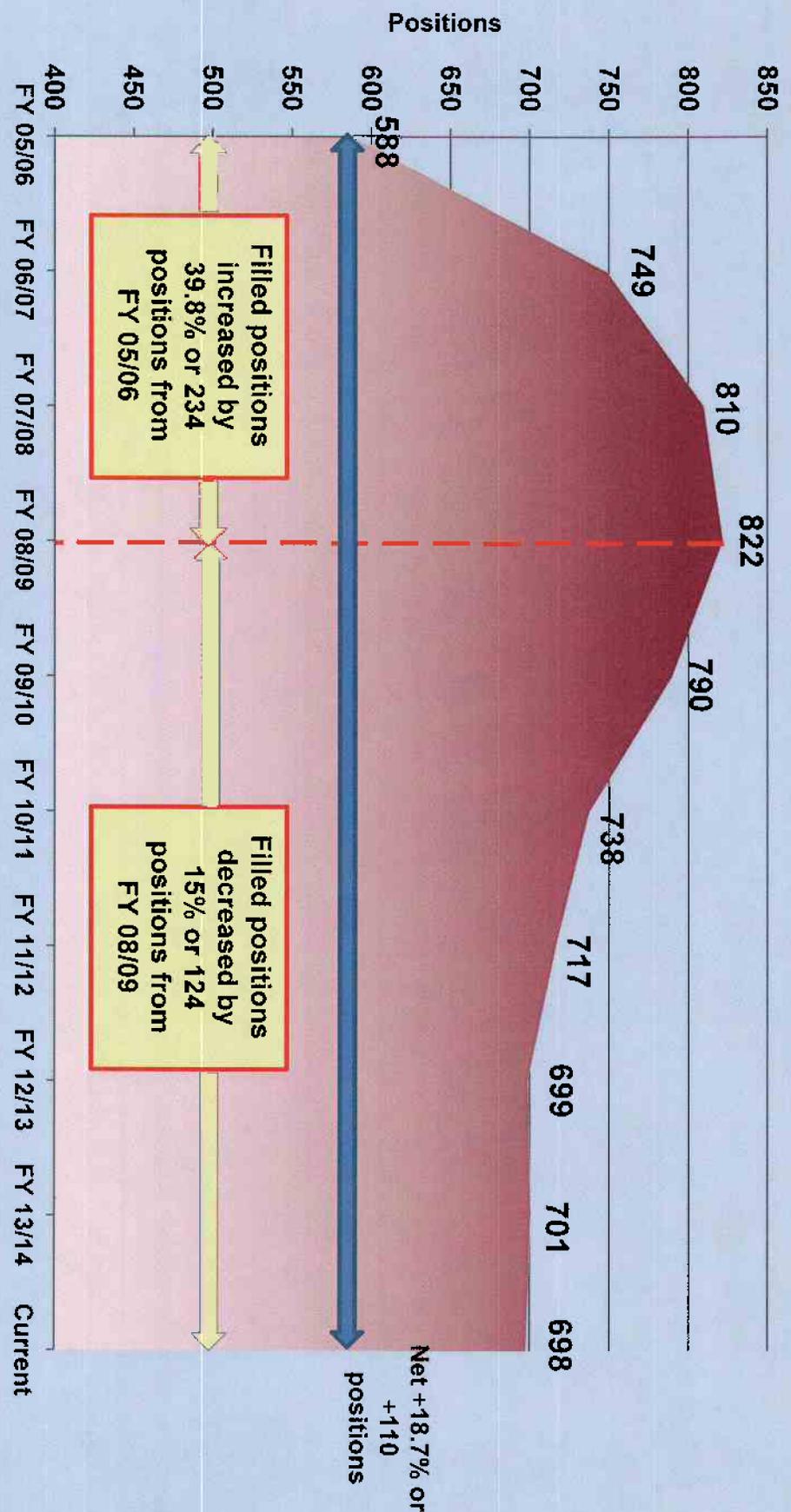
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## District Attorney

## FY 14/15 Projected Shortfall = \$ 10M

Clarify workload and staff needs  
Available Prop. 172, if needed

# District Attorney Filled Positions



# Public Defender Building Remodel (Increase in Debt Service Payment)

Original Budget

\$13.0M

Current Budget

\$19.5M

Original Completion Date

November 2014

Projected Completion Date

August 2015

Additional Debt Service through occupancy \$ 1.0M

# 2014/15 Final Budget Recommendations

## Additional Revenue

Property tax (+4<sup>1</sup>/<sub>2</sub>% vs. 7<sup>3</sup>/<sub>4</sub>%)

Millions

\$ 21.0

## Additional Expense

Fire  
Probation  
Public Defender  
Transportation/Land Management  
Parks District  
Animal Services  
Public Health  
Assessor  
Purchasing  
EDA Capital Revenue  
County Counsel  
Clerk of the Board  
Debt Service

\$ 1.6	
1.2	
0.6	
1.2	
0.5	
0.2	
0.3	
0.8	
0.4	
0.7	
0.1	
0.2	
<u>1.0</u>	
<u>(8.8)</u>	
\$ 7.2	
	<u>(8.8)</u>
	\$ 7.2
	\$ 5.0

Facilities maintenance ISF fee to be submitted as a separate Form 11 with  
Final Budget (\$2.6M)

# Economic Development Agency Facilities Maintenance (Internal Service Fees)

## Recommended Final Budget

Approve 11% rate increase

\$ 2.6M

First increase after five years of reduced fees and staffing while increasing space maintained

Build up for Deferred Maintenance

Will increase current service levels and allow annual repayment of 2011 start-up loan (\$420K)

Loan	\$ 420K
Positions	270K
Parts	950K
Litigation Increases	213K
Vehicles	31K
Shortfall FB/WC/Other	<u>716K</u>
	\$ 2.6M

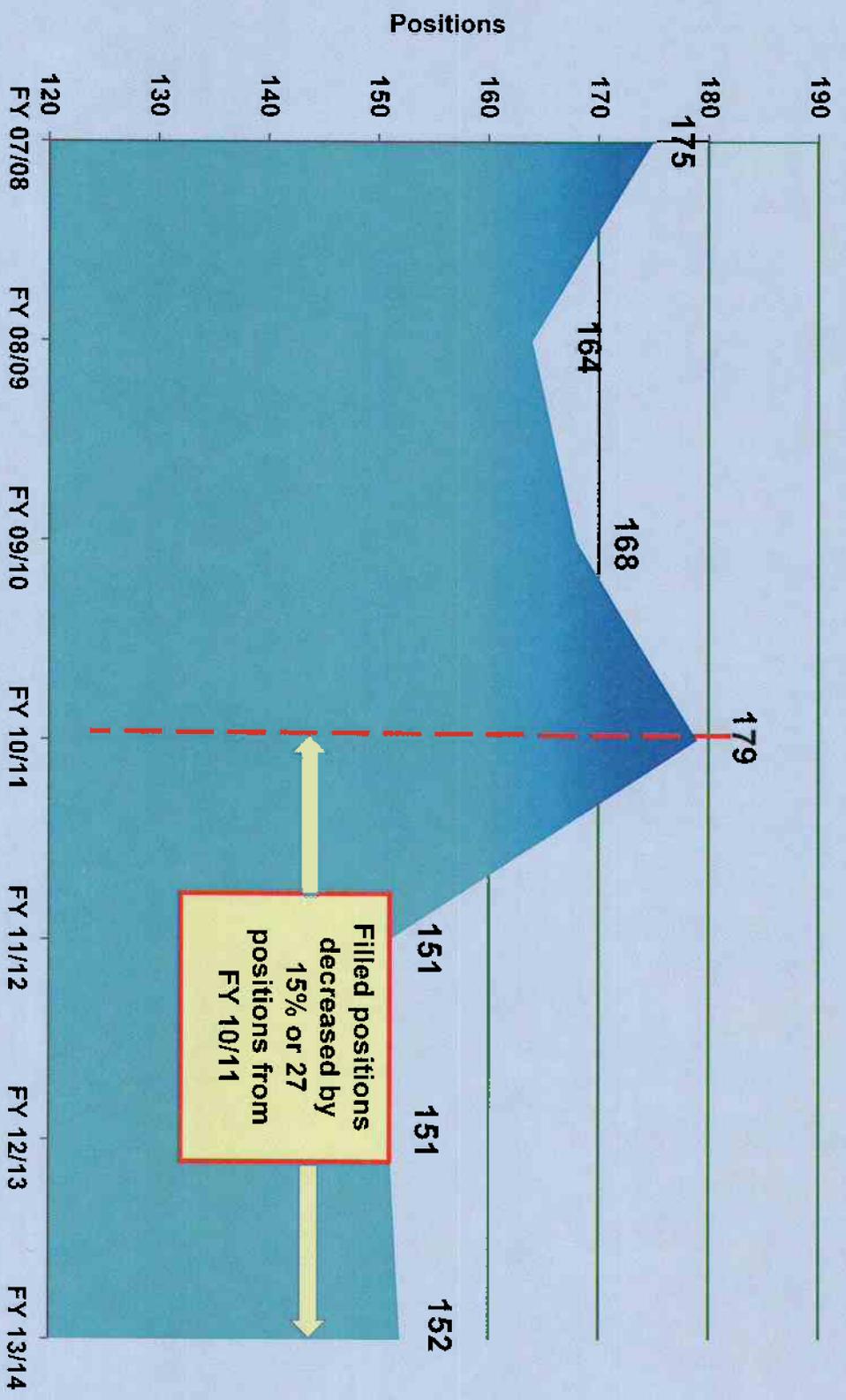
# Five Year Master Plan

Amounts in Millions

	FY14/15		FY15/16		FY16/17		FY17/18		FY18/19	
	Positions	Amount	Positions	Amount	Positions	Amount	Positions	Amount	Positions	Amount
<b>Expenditures</b>										
Sheriff										
Patrol	64	4.4	92	13.0	120	17.2	148	21.4	176	22.5
Corrections										
Sheriff	207	10.0	406	37.9	406	37.9	406	37.9	406	39.8
Detention Health			52	6.4	52	6.4	52	6.4	52	6.7
Mental Health			39	3.2	39	6.4	39	6.4	39	6.7
Equipment						3.5				
ECDC Contingency										15.0
Prop 172 Offset		(21.8)		(49.9)		(50.1)		(50.2)		(50.4)
Sheriff Salaries and Benefits		9.9		20.4		36.5		59.3		62.3
Detention Health		5.0		5.0		5.0		5.0		5.0
Fire Salaries and Benefits	9	7.5	9	7.7	9	7.9	9	8.2	9	8.6
Fire - PSEC		1.5		1.5		1.5		1.5		1.5
Budget Stabilization		13.7								
Public Defender		0.6		0.6		0.6		0.6		0.6
TLMA		1.2		3.0		3.8		4.0		4.2
Community Centers		0.5		0.5		0.5		0.5		0.5
Animal Service		0.2		0.2		0.2		0.2		0.2
Diabetes Health		0.3		0.3		0.3		0.3		0.3
Assessor		0.8		0.8		0.8		0.8		0.8
County Counsel		0.1		0.1		0.1		0.1		0.1
Clerk of the Board		0.2		0.2		0.2		0.2		0.2
EDA - Capital Renewal		0.7		0.7		0.7		0.7		0.7
Purchasing		0.4		0.4		0.4		0.4		0.4
NCC adjustments		(6.6)								
Probation										
Van Horn Youth Treatment	76	2.2	76	4.2	85	4.0	86	4.4	86	4.6
Pretrial/Other	10	1.2	16	2.7	15	2.5	16	2.7	16	2.7
Prison Rape Elimination Act (PREA)					43	2.8	82	5.6	82	5.6
Total Expenditures	347	\$31.5	665	\$57.6	746	\$84.1	813	\$114.6	841	\$136.8
Capital Cost										
ECDC		-		20.0		20.0		20.0		20.0
Fire Equipment Lease		0.3		1.5		2.0		2.6		2.6
Debt Service		2.3		6.2		9.7		9.7		9.7
ACES/Appointment				(11.8)		(11.8)		(11.8)		(11.8)
Total Capital Costs		\$2.6		\$15.9		\$19.9		\$20.4		\$20.4
TOTAL EXPENDITURES		\$34.6		\$75.4		\$106.2		\$137.3		\$159.5
REVENUES										
Discretionary Revenues-Recd. Budget		25.8								
Discretionary Revenues-Additional		21.0		74.6		101.9		130.8		160.3
TOTAL REVENUES		46.8		74.6		101.9		130.8		160.3
FUNDING STATUS	347	\$12.2	665	\$0.9	746	(\$4.3)	813	(\$6.5)	841	\$0.8

CPI 5.0%

# Facilities Maintenance Filled Positions



# Facilities Maintenance Rate Trend

