

MINUTES OF THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



1-1

On motion of Supervisor Tavaglione, seconded by Supervisor Washington and duly carried by unanimous vote, IT WAS ORDERED that the recommendation from Riverside County Regional Medical Center regarding Receive and File of the Update; and Approval of the Capital Project List is approved as recommended.

Roll Call:

Ayes: Jeffries, Tavaglione, Washington, Benoit and Ashley
Nays: None
Absent: None

I hereby certify that the foregoing is a full true, and correct copy of an order made and entered on September 21, 2015 of Supervisors Minutes.

WITNESS my hand and the seal of the Board of Supervisors
Dated: September 21, 2015
Kecia Harper-Ihem, Clerk of the Board of Supervisors, in
and for the County of Riverside, State of California.

(seal)

By:  Deputy

AGENDA NO.

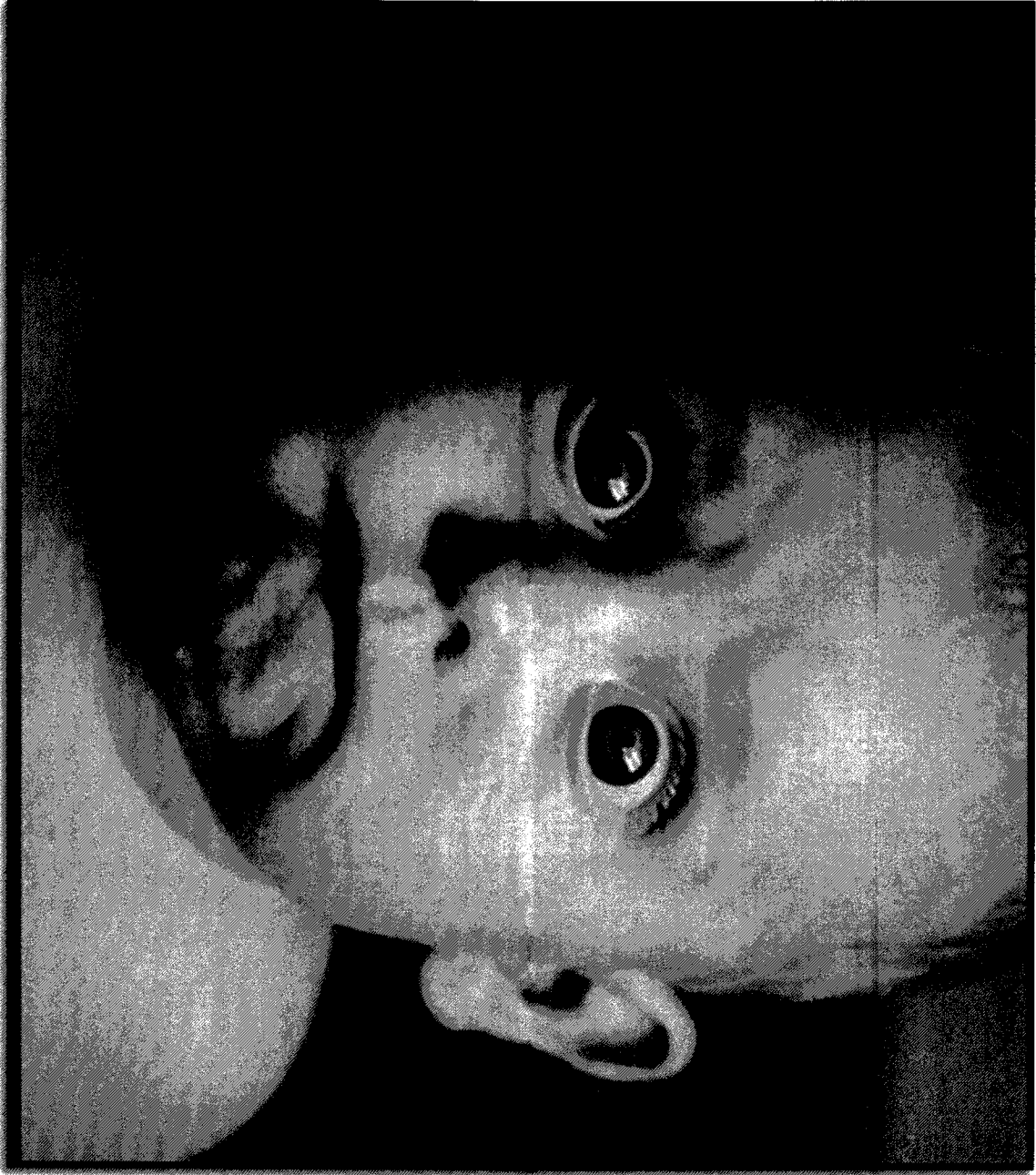
1-1

xc: RCRMC

Riverside University Health System

*Hospital Updates and
Approval of Capital Project List
September 21, 2015*





For More Than 100 Years

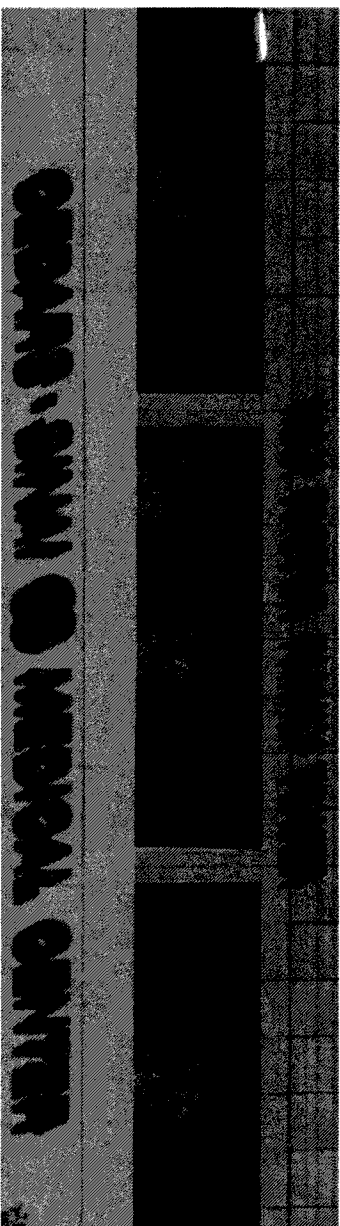
Riverside University Health System has been the foundation of healthcare, community wellness and medical education in Riverside County.



Health Reform is Driving CONSOLIDATION



Cedars-Sinai buys Marina Del Rey Hospital amid consolidation wave

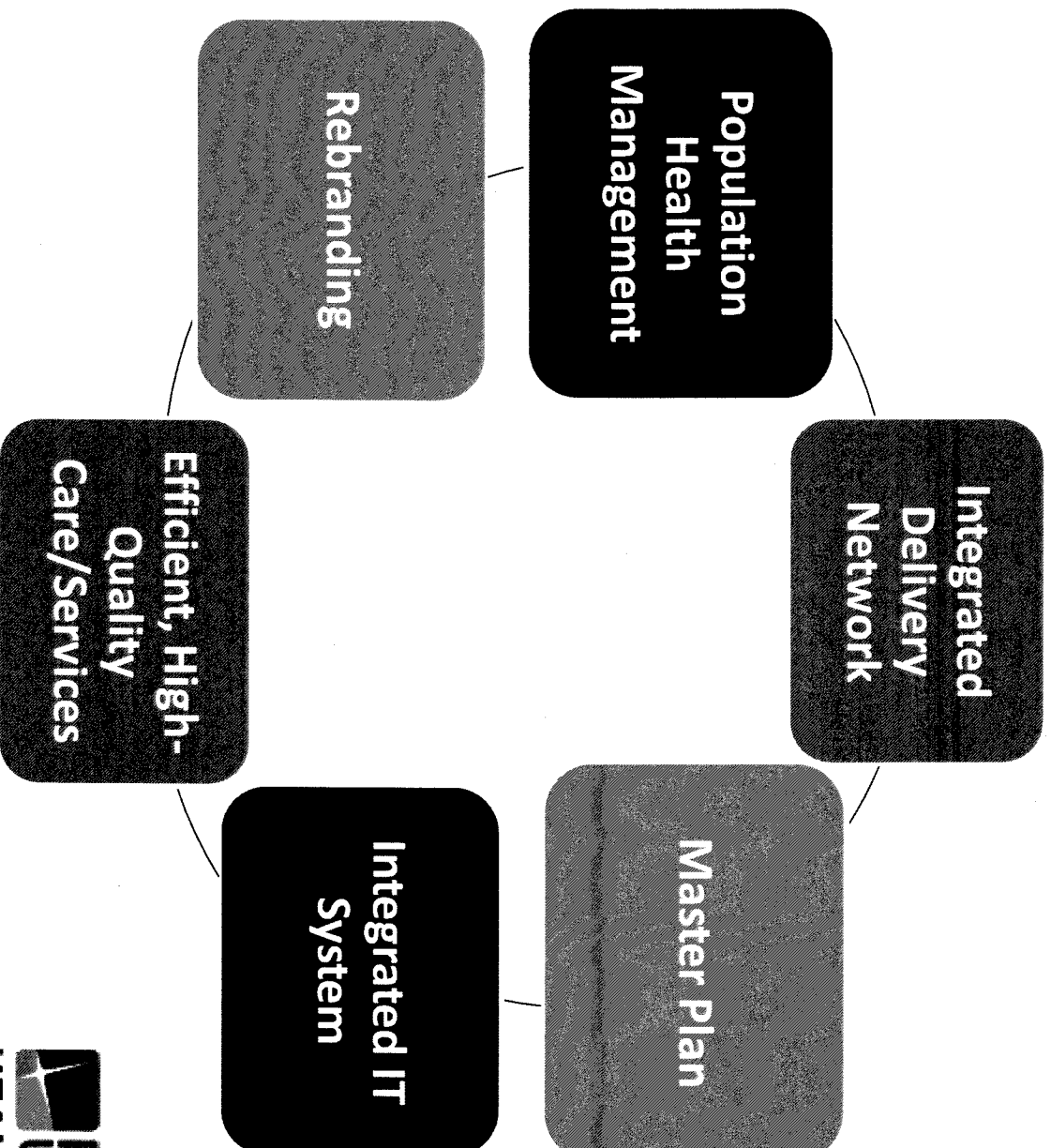


The Affordable Care Act, which ushered in the biggest expansion of health coverage in nearly half a century, has triggered much of this merger activity.

Both hospitals and health insurers want to grow in size to better take advantage of rising revenues from the healthcare law and growing enrollment of Medicare and Medicaid patients.

Hospitals often see consolidation as a way to spread certain fixed costs over a larger patient base and cope with reductions in federal reimbursements under Obamacare. Hospitals also want to maintain enough negotiating leverage with health insurers and avoid getting cut out of narrower health plan networks.

Strategic Initiatives



Integration – Collaboration

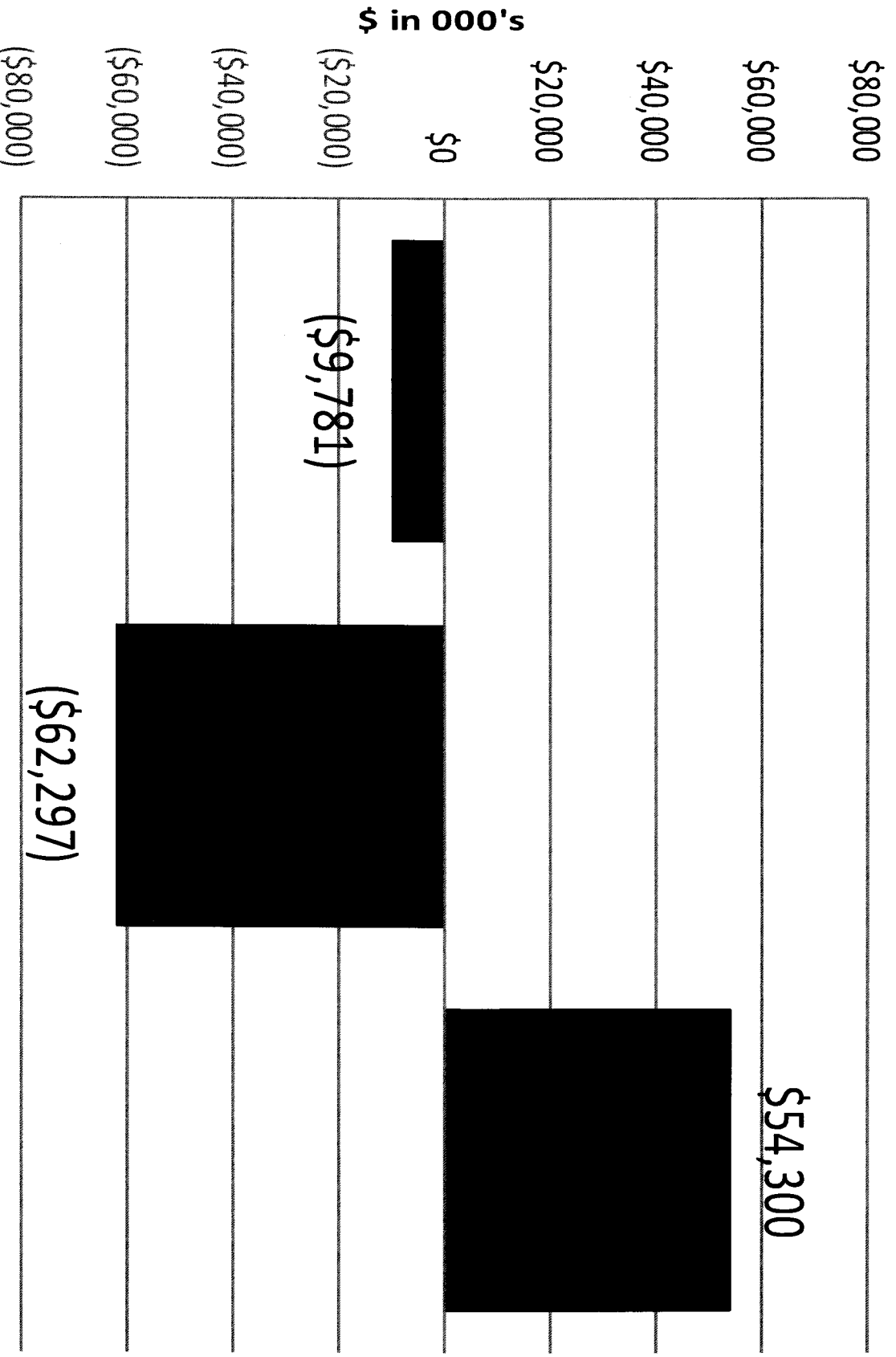
- Riverside University Health System
 - Behavioral Health
 - Care Clinics
 - Medical Center
 - Public Health



Operations and Finance Report

Fiscal Year Ended June 30, 2015

OPERATING TREND



FYE June 30, 2013

FYE June 30, 2014

FYE June 30, 2015

Financial Outline

- A. Much of the improvement was the result of significantly better operating performance resulting from:
 - 1) Seasoned executive team
 - 2) Disciplined management culture
 - 3) The Affordable Care Act (ACA) impact resulting in lower free care and 100% of cost for the newly eligible population
 - 4) The collection of receivables in excess of determined values at June 30, 2014 as a result of working with the managed care plans and payers
- B. Our FY 2015 average daily census was 293
- C. Surgical volumes stayed constant in 2015

FY 16 CHALLENGES/OPPORTUNITIES

- Difficult operating climate as approximately 65% Medi-cal and Managed Medi-cal
- Waiver and DSRIP revenue unknown (represented nearly \$100 million in FY 2015)
- Salary and benefit increase program \$31M
- Capital replacement- underinvested facilities and need to replace end of life equipment and outdated IT systems
- ICD-10 impact
- Implementation of EPIC electronic medical record
- Consolidating market and need to select key partners
- Healthcare inflation and higher drug costs stemming from shortages
- Realize ALL payer incentive based revenue
- Patient volume –need commercial and managed care growth
- Hospital Based Clinic integration and efficiency
- Value Analysis –Supply Chain opportunities

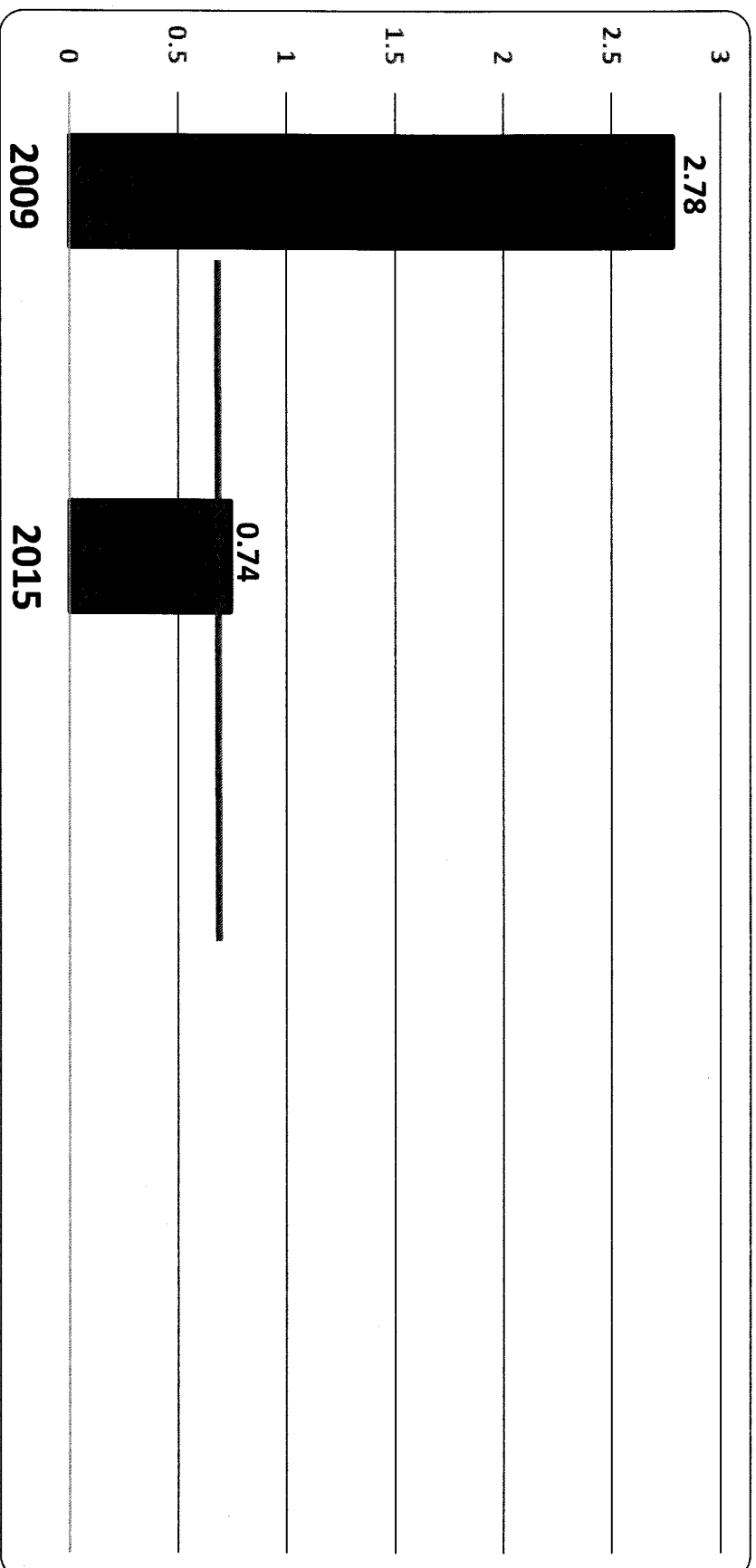
Quality Highlights

Quality Matrix and Key Designation

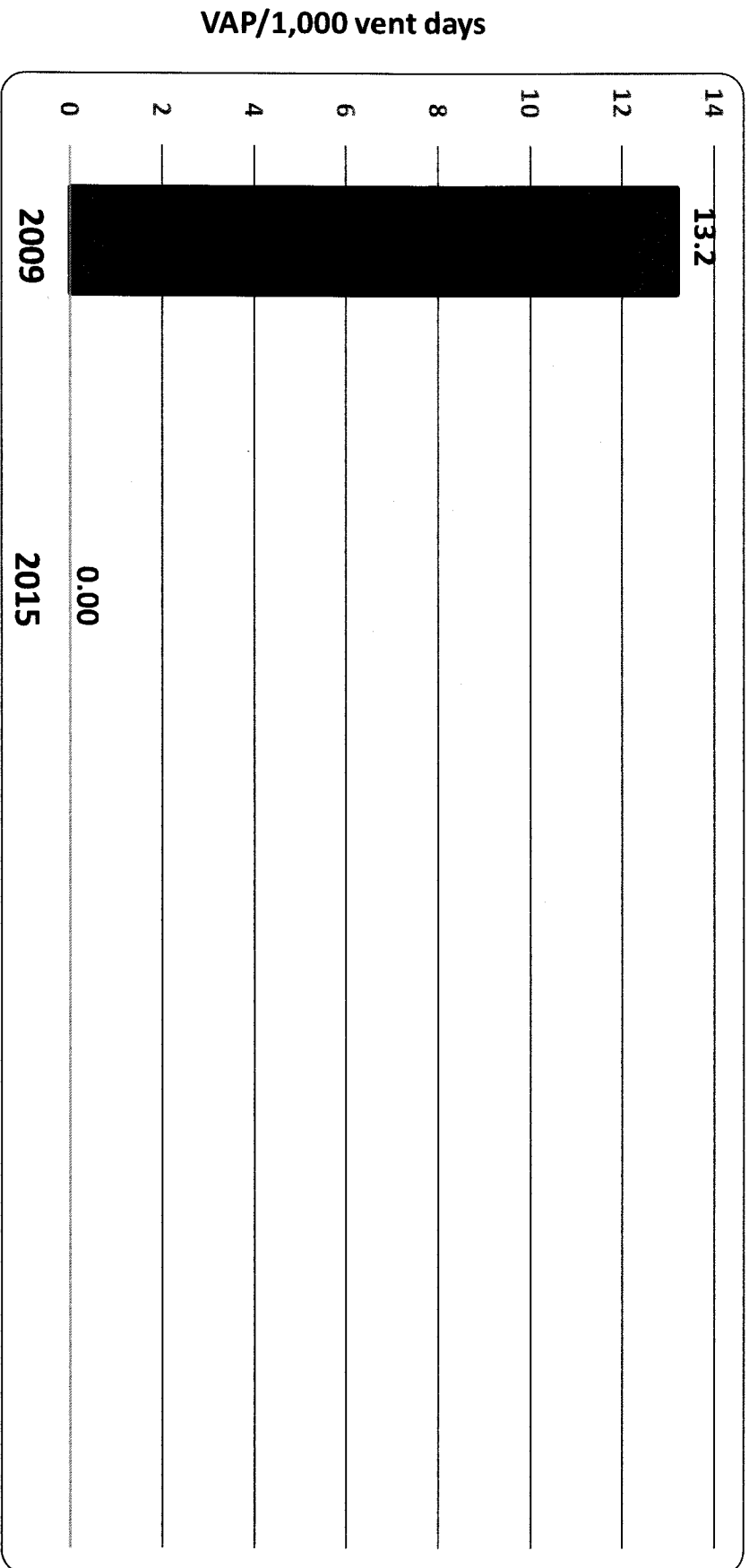
- American College of Surgeons verified Level II Trauma Center
- The Joint Commission Certified Stroke Center
 - American Heart Association “Gold Plus Quality Achievement”
- “Surviving Sepsis” Society of Critical Care Medicine
 - Decreased severe sepsis mortality from 30% to 8%
- Baby Friendly Designation
 - Increased breast feeding from 20% to over 90%



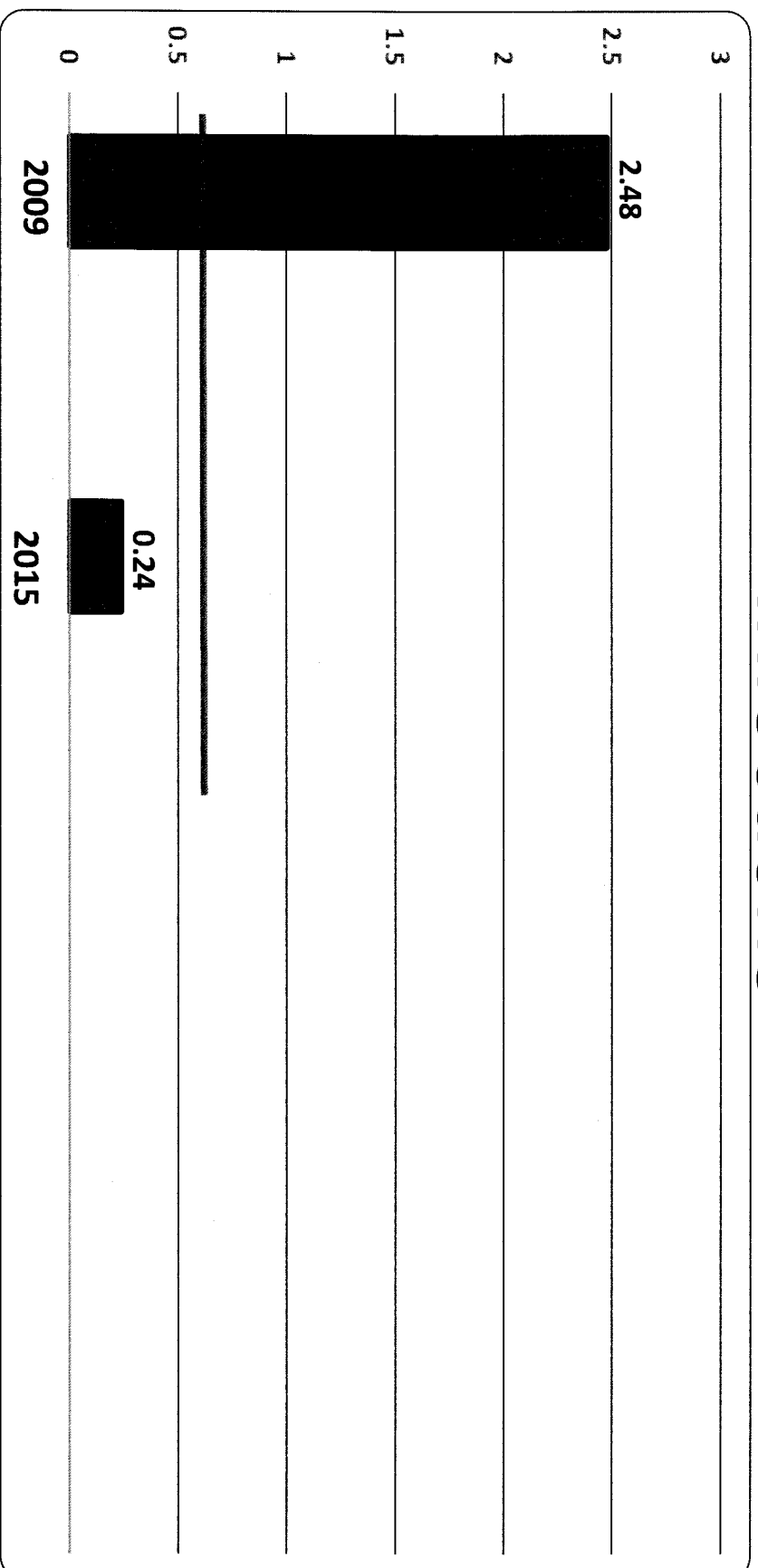
Standardize Infection Rate Surgical Site Infections



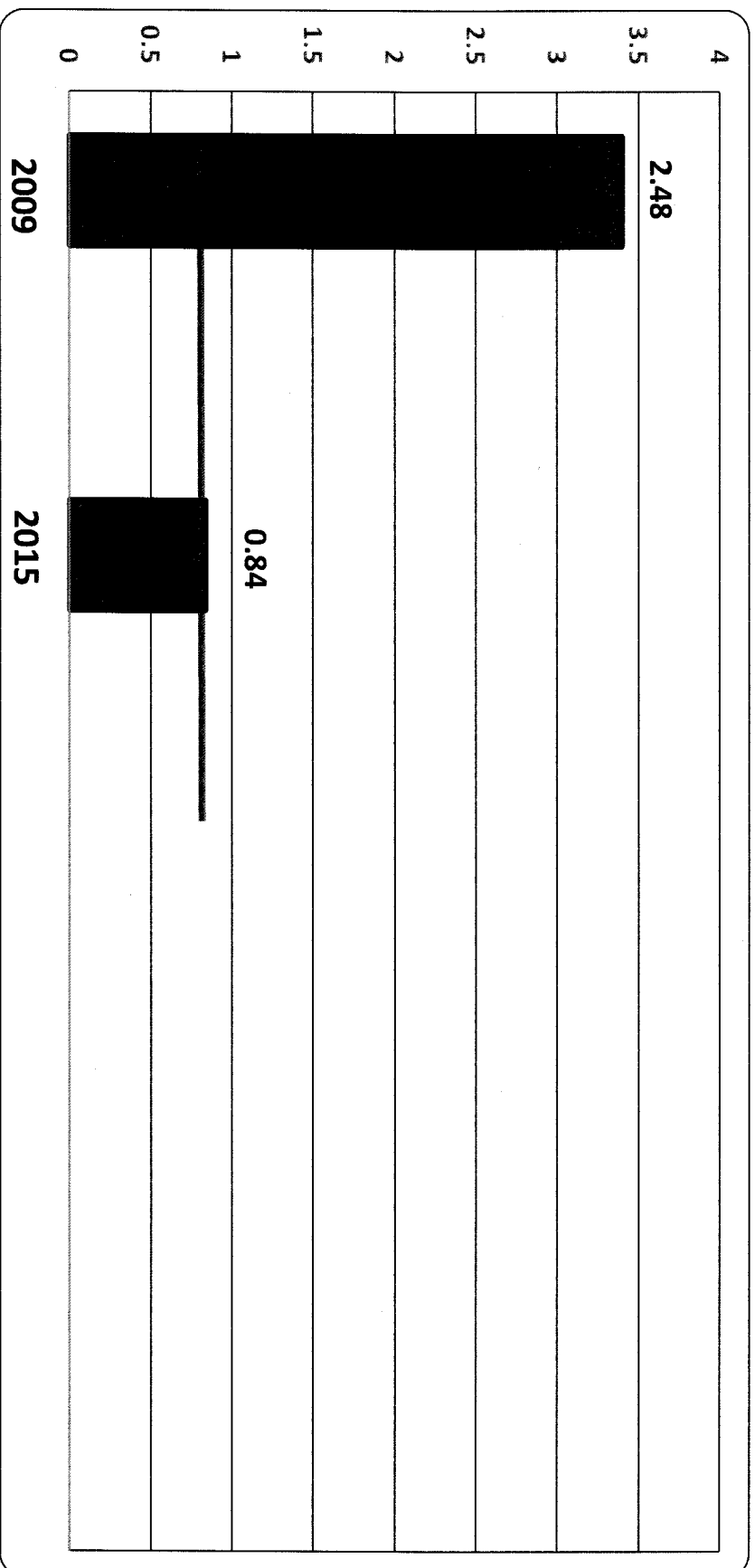
Ventilator Associated Pneumonia NICU



Standardize Infection Rate Central Lines Bloodstream Infections

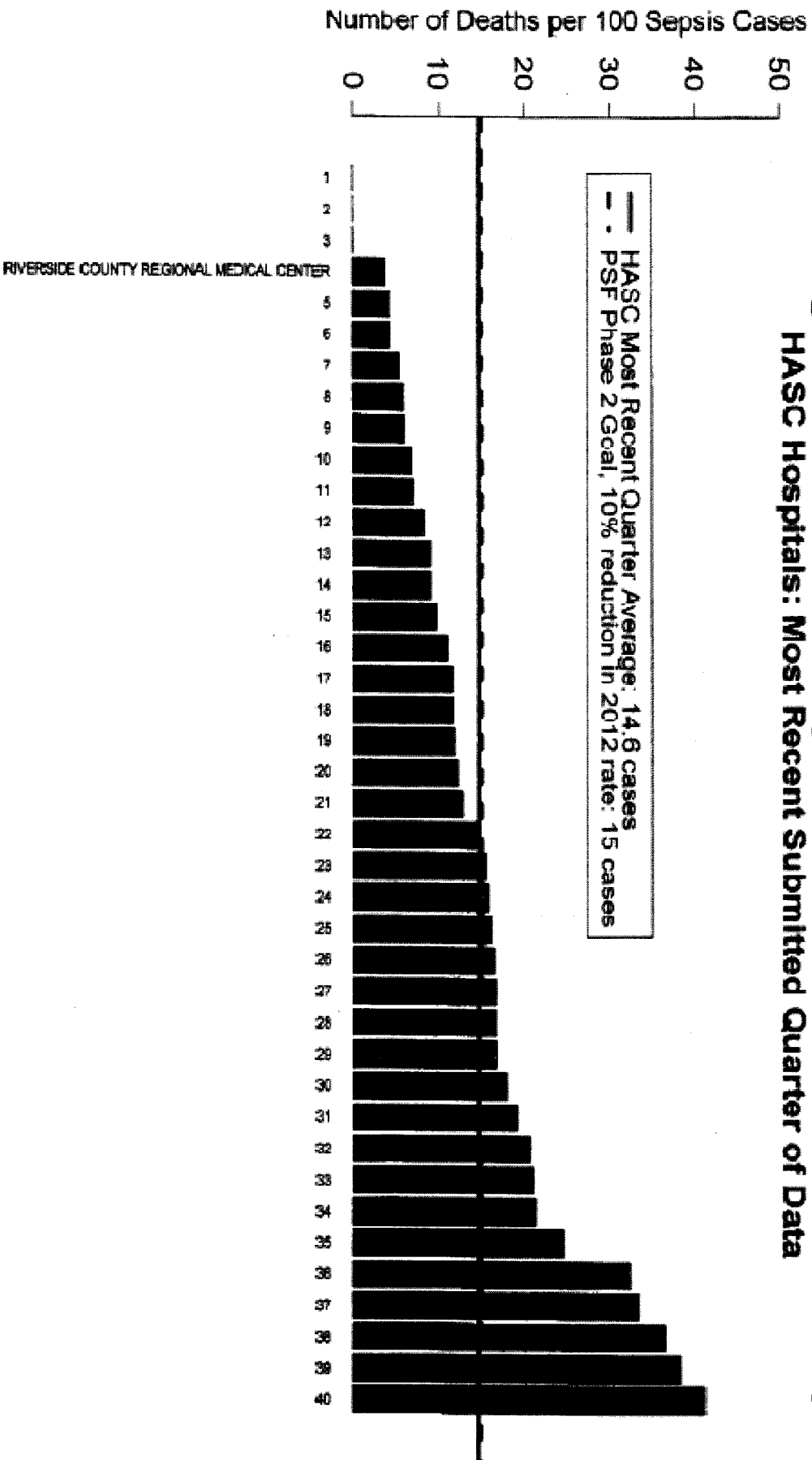


Standardize Infection Rate Catheter Urinary Infections



Sepsis Mortality

Number of Sepsis Deaths per 100 Sepsis Cases, excluding those with admission day orders for no code, or comfort care only
 HASC Hospitals: Most Recent Submitted Quarter of Data



Riverside University Health System Medical Center

The Major Teaching Hospital In Riverside County

- More than 500 Medical Students get training at RUHS every year from Loma Linda University Medical Center, University California Riverside, Western University.
- 200 Nursing Students from Riverside Community College, Loma Linda University, Cal Baptist University, Western University and Mount San Jacinto College.
- 15 Physician assistants from Riverside Community College.



Physician Residency Programs

At any time 170-200 residents are receiving training at
RUHS

In partnership with University California
Riverside

- General Surgery
- Internal Medicine
- Family Medicine
- Psychiatry
- Pediatrics

In partnership with Western University

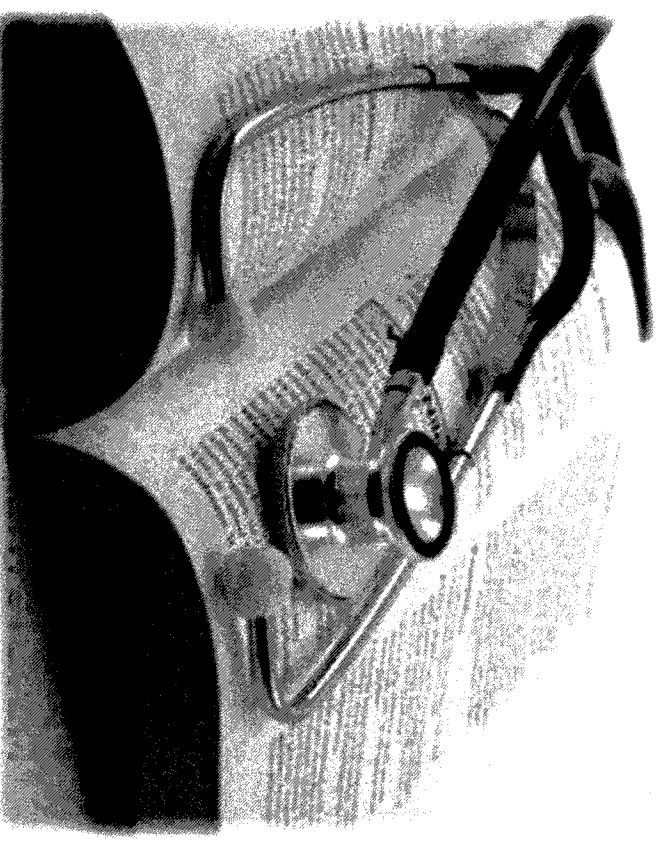
- Orthopedics
- Anesthesia
- Neurosurgery



Physician Residency Programs

In partnership with Loma Linda University

- Pediatrics
- Emergency Medicine
- Surgery
 - Plastics
 - Urology
 - ENT
- Internal Medicine
 - Neurology
 - Rheumatology
 - Gastroenterology



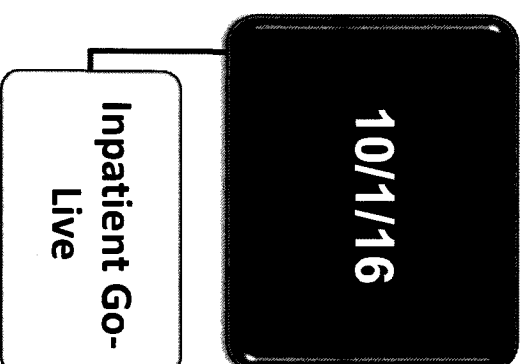
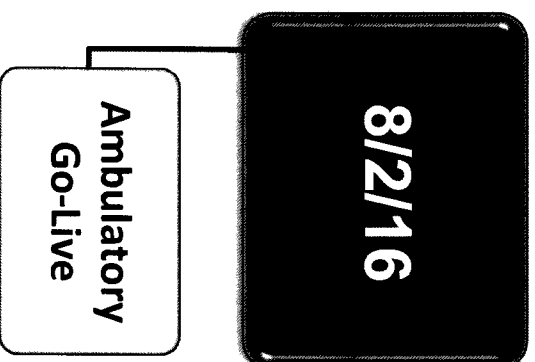
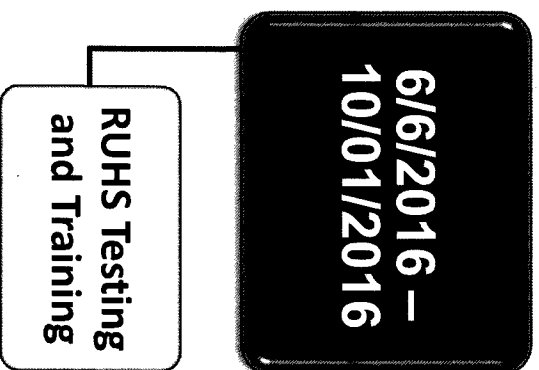
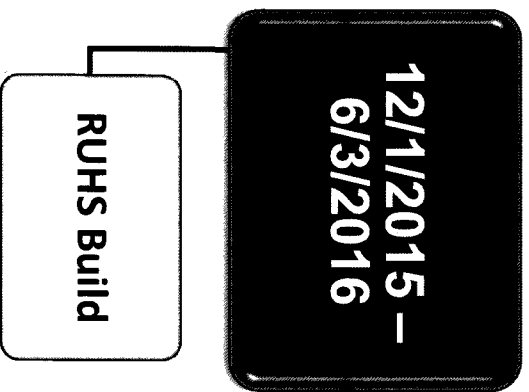
Clinical Transformation Project

EPIC

Adoption Sessions

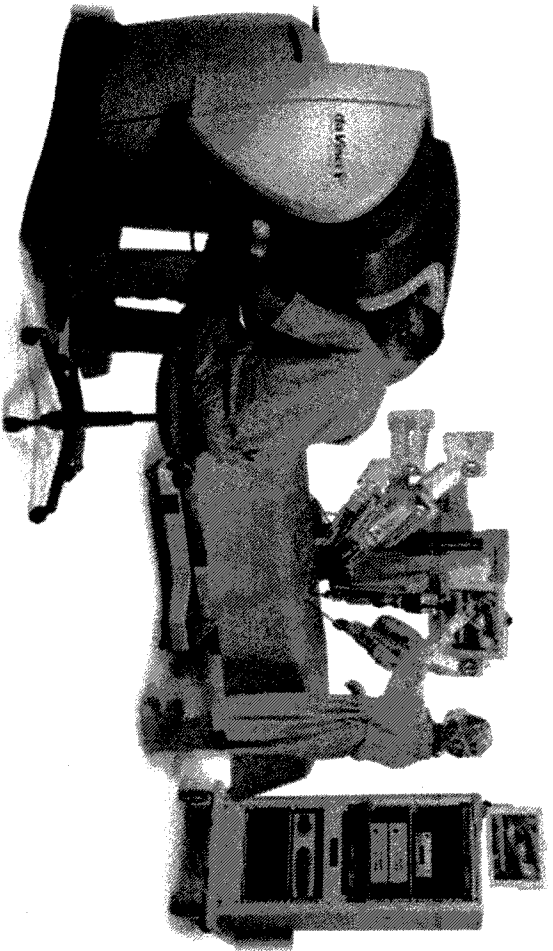


Timeline

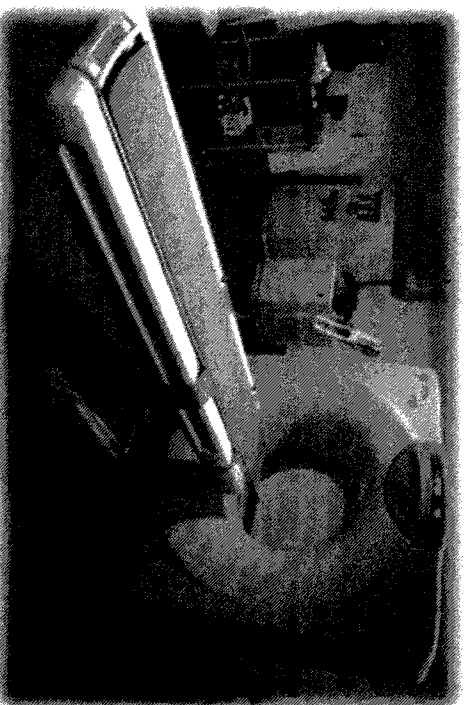


Capital Equipment

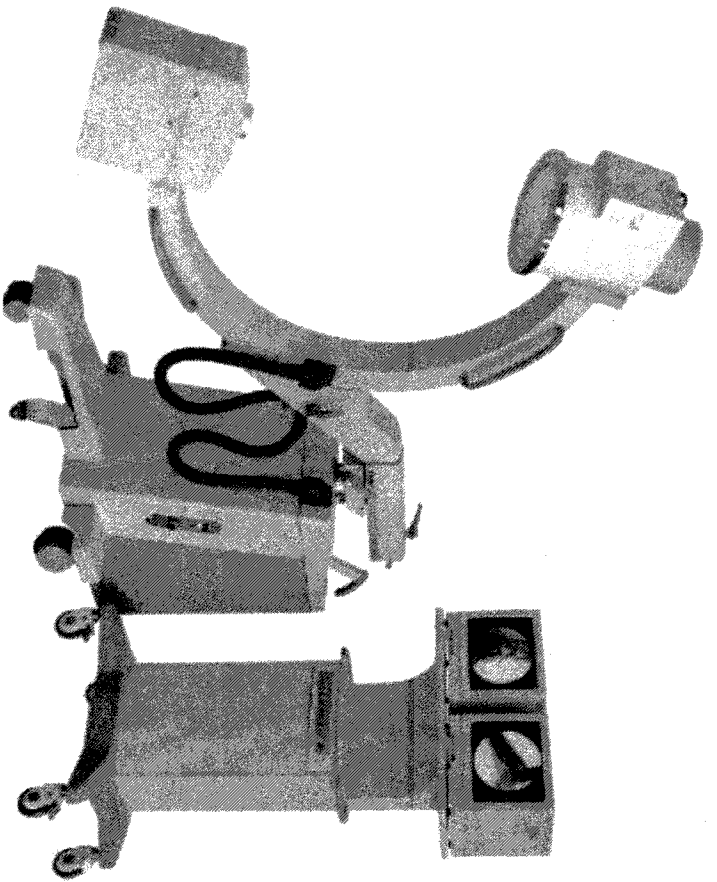
Da Vinci Robot



Cardiac Cath Lab

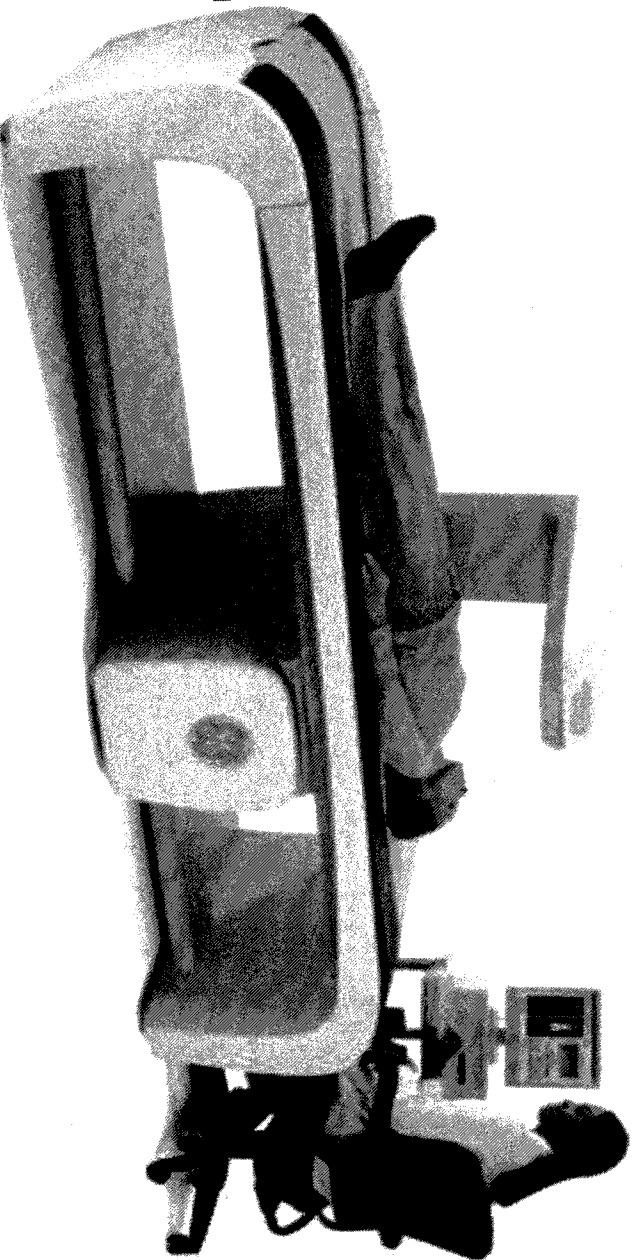


MRI/CT Scan



Portable Digital X Ray/Ultrasound

Mammography/Dexascan



Submittal to Board of Supervisors County of Riverside

Approve List of Capital Items

Project Description	Est. Cost
FY 16 Capital Budget	
Life and Safety	1.00
Life and Safety	0.60
Life and Safety	0.30
Life and Safety	2.20
Life and Safety	3.00
Life and Safety	1.20
Life and Safety	2.00
Life and Safety	0.20
Life and Safety	0.20
Life and Safety	2.50
Life and Safety	1.50
Subtotal	14.70
Strategic	4.00
Strategic	0.46
Strategic	1.00
Strategic	2.50
Regulatory	7.96
Regulatory	2.50
Excludes EPIC Install	25.16
Remaining Project Amount	
FY 15 and Prior Capital Budget	
Life and Safety	3.20
Strategic	1.20
Regulatory	10.00
Strategic	14.40

Next Steps

- Develop and formalize our network
- Mature our internal integration
- Develop comprehensive Population Health strategic plan in conjunction with all departments involved
- Continue to invest in capital needs of the hospital
- Aggressive marketing campaign
- Enhance philanthropy efforts
- Enhance physician recruitment efforts

New Consumer-Facing Website



Steps to Help | Careers | Locations | Transition

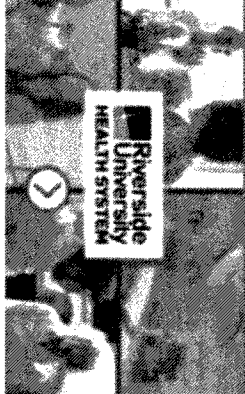
How can we help you?



A New Name. A New Vision. Welcome to Riverside University Health System.

After our exciting strategic realignment, at Riverside University Health System (RUHS) - and its core clinical engineering! Check back often as we continue to expand our website and to learn more about the healthcare and services we provide within our Community.

Home | About Us | Contact Us | Privacy Policy | Terms of Use | Accessibility



In the Spotlight

Kerry Younglove is a teacher who arrived in critical condition at Riverside University Health System Medical Center.

Learn why her doctors say she is a miracle because she has no residual effects of her dual cardiac arrest.

Why Riverside University Health System?

Riverside University Health System (RUHS) includes the 439-bed Medical Center in Moreno Valley, 16 Federally Qualified Health Centers and several primary and specialty clinics throughout Riverside County, and the departments of Behavioral and Public Health. RUHS has been the



Care Clinics

RUHS includes primary and specialty care clinics in Moreno Valley, as well as 16 Federally Qualified Health Centers (FQHCs) throughout Riverside County. The FQHCs provide comprehensive outpatient primary care services to all - regardless of your ability to pay. Cancer screening, immunizations, flu shots, nutrition management.

Behavioral Health

When you, or a loved one, is in need of help to achieve and maintain optimal, healthy personal and social functioning, Riverside University Health System Behavioral Health is here for you. We provide services and culturally appropriate, community-based services for older or mentally disabled adults, as well as children at risk of mental disorders, and those with substance



Medical Center

Since 1908, Riverside University Health System - Medical Center has been providing excellence in specialties such as Pregnancy, Obstetrics and Gynecology, and in the treatment of diabetes, and hepatitis C. We also offer specialized services that include a designated Stroke Center, Level II Trauma Center and the only Pediatric ICU

Public Health

If you live, work or play here, we're here to help you healthy. Our goals are simple: 1) to assess and address emerging public health needs; 2) recruit and develop a qualified workforce; 3) deliver public health and medical services efficiently; 4) plan and prepare for and respond to public emergencies. Our dedicated, professional staff is here to serve



Why RUHS







Thank you!



Riverside County Board of Supervisors
Request to Speak

Submit request to Clerk of Board (right of podium),
Speakers are entitled to three (3) minutes, subject
to Board Rules listed on the reverse side of this form.

SPEAKER'S NAME: B. Johnson

Address: Upton Hills
(only if follow-up mail response requested)

Northern Mead Valley

City: _____ Zip: _____

Phone #: _____

Date: _____ Agenda # 1-1

PLEASE STATE YOUR POSITION BELOW:

Position on "Regular" (non-appealed) Agenda Item:

_____ Support _____ Oppose _____ Neutral

Note: If you are here for an agenda item that is filed
for "Appeal", please state separately your position on
the appeal below:

_____ Support _____ Oppose _____ Neutral

I give my 3 minutes to: _____

BOARD RULES

Requests to Address Board on "Agenda" Items:

You may request to be heard on a published agenda item. Requests to be heard must be submitted to the Clerk of the Board before the scheduled meeting time.

Requests to Address Board on items that are "NOT" on the Agenda:

Notwithstanding any other provisions of these rules, member of the public shall have the right to address the Board during the mid-morning "Oral Communications" segment of the published agenda. Said purpose for address must pertain to issues which are under the direct jurisdiction of the Board of Supervisors. YOUR TIME WILL BE LIMITED TO THREE (3) MINUTES.

Power Point Presentations/Printed Material:

Speakers who intend to conduct a formalized Power Point presentation or provide printed material must notify the Clerk of the Board's Office by 12 noon on the Monday preceding the Tuesday Board meeting, insuring that the Clerk's Office has sufficient copies of all printed materials and at least one (1) copy of the Power Point CD. Copies of printed material given to the Clerk (by Monday noon deadline) will be provided to each Supervisor. If you have the need to use the overhead "Elmo" projector at the Board meeting, please insure your material is clear and with proper contrast, notifying the Clerk well ahead of the meeting, of your intent to use the Elmo.

Individual Speaker Limits:

Individual speakers are limited to a maximum of three (3) minutes. Please step up to the podium when the Chairman calls your name and begin speaking immediately. Pull the microphone to your mouth so that the Board, audience, and audio recording system hear you clearly. Once you start speaking, the "green" podium light will light. The "yellow" light will come on when you have one (1) minute remaining. When you have 30 seconds remaining, the "yellow" light will begin flash, indicating you must quickly wrap up your comments. Your time is up when the "red" light flashes. The Chairman adheres to a strict three (3) minutes per speaker. **Note: If you intend to give your time to a "Group/Organized Presentation", please state so clearly at the very bottom of the reverse side of this form.**

Group/Organized Presentations:

Group/organized presentations with more than one (1) speaker will be limited to nine (9) minutes at the Chairman's discretion. The organizer of the presentation will automatically receive the first three (3) minutes, with the remaining six (6) minutes relinquished by other speakers, as requested by them on a completed "Request to Speak" form, and clearly indicated at the front bottom of the form.

Addressing the Board & Acknowledgement by Chairman:

The Chairman will determine what order the speakers will address the Board, and will call on all speakers in pairs. The first speaker should immediately step to the podium and begin addressing the Board. The second speaker should take up a position in one of the chamber aisles in order to quickly step up to the podium after the preceding speaker. This is to afford an efficient and timely Board meeting, giving all attendees the opportunity to make their case. Speakers are prohibited from making personal attacks, and/or using coarse, crude, profane or vulgar language while speaking to the Board members, staff, the general public and/or meeting participants. Such behavior, at the discretion of the Board Chairman may result in removal from the Board Chambers by Sheriff Deputies.