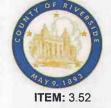
SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



(ID # 11859)

MEETING DATE:
Tuesday, April 07, 2020

FROM: TLMA-TRANSPORTATION:

SUBJECT: TRANSPORTATION AND LAND MANAGEMENT AGENCY/ TRANSPORTATION:
Approval of the On-Call Services Agreement for Roadway/Highway Design
between the County of Riverside and Michael Baker International, for FY 19/2021/22. All Districts. [Annual \$250,000, Total \$750,000 - Transportation Funds
and Deposit Based Fees 100%]

RECOMMENDED MOTION: That the Board of Supervisors:

- 1. Approve the On-Call Services for Roadway/Highway Design between the County of Riverside and Michael Baker International for Fiscal Years 19/20-21/22 and authorize the Chairman of the Board to execute the same:
- 2. Authorize the Director of Transportation to approve future contract extensions, for Fiscal Years 22/23-23/24, including Annual Budget authorizations, as provided for in the agreement and approved as to form by County Counsel; and
- 3. Authorize the Director of Transportation to approve no-cost time extensions to complete on-going tasks.

ACTION:Policy

Patricia Romo, Director of Transportation 3/3/202

MINUTES OF THE BOARD OF SUPERVISORS

On motion of Supervisor Spiegel, seconded by Supervisor Perez and duly carried by unanimous vote, IT WAS ORDERED that the above matter is approved as recommended.

Ayes:

Jeffries, Spiegel, Washington, Perez and Hewitt

Nays:

None

Absent: Date:

None

XC:

April 7, 2020

Transp.

Kecia R. Harper

Clerk of the Board By:

Deputy

SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE, STATE OF CALIFORNIA

FINANCIAL DATA	Current Fiscal Year:	Next Fiscal Year:	Т	otal Cost:	Ongoing Cost
COST	\$ 250,000	\$ 250,000		\$ 750,000	\$ 0
NET COUNTY COST	\$ 0	\$ 0		\$ 0	\$ 0
SOURCE OF FUNDS: Transportation Funds and Deposit Based Fees (100%). There are no General Funds used on this project.				Budget Adjus	tment: No
				For Fiscal Yea	ar: 19/20 – 21/22

C.E.O. RECOMMENDATION: Approve

BACKGROUND:

Summary

The County of Riverside Transportation Department (Transportation Department) requires outside Roadway/Highway Design services to deliver many road improvement projects identified and funded in the Transportation Improvement Program (TIP) and to meet the demands of the community.

The Transportation Department issued a Request for Qualifications (RFQ) for Traffic Engineering, Roadway/Highway Design, and Transportation Planning Services. Twenty two (22) firms submitted proposals for Roadway/Highway Design Services and the top ten (10) ranked firms, based upon an evaluation of the proposals, were invited to interview. The written proposals and interviews were evaluated by representatives of the Transportation Department. Of the ten (10) ranked firms; six (6) have been awarded On-Call Services Agreement for Roadway/Highway Design, three (3) were shortlisted for future On-Call Services Agreements for Roadway/Highway Design, and one (1) was selected to perform On-Call Services in a different category under the RFQ.

Michael Baker International was selected as one of the shortlisted firms to provide Roadway/Highway Design services on an "as-needed" basis, estimated at a not to exceed amount of \$250,000 annually for a period of three years. The terms of the Agreement provide the County with the option to extend the agreement for two (2) additional one (1) year periods following the close of the initial three (3) year period. The agreement and rates for services were developed through negotiations between Michael Baker International and the Transportation Department.

The Transportation Department has issued On-Call Services Agreements with the six (6) selected Roadway/Highway Design firms, but due to the increased workload and limited county engineering staff, the Transportation Department is seeking additional contracts with the three shortlisted engineering firms for On-Call Roadway/Highway Design Services.

Impact on Residents and Businesses

This On-Call Roadway/Highway Design agreement provides the flexibility needed to deliver critical TIP projects and to meet the demands of the community.

SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE, STATE OF CALIFORNIA

Additional Fiscal Information

All associated costs will be funded with transportation funds. No General Funds will be used for this Agreement.

Agreement Term	Annual Budget (not to exceed)
FY 19/20	\$250,000
FY 20/21	\$250,000
FY 21/22	\$250,000
FY 22/23	\$250,000 (requires approval by Director of Transportation)
FY 23/24	\$250,000 (requires approval by Director of Transportation)

Contract History and Price Reasonableness

The Transportation Department has negotiated billing rates with Michael Baker International and they are within range of acceptable industry practice for engineering services.

ATTACHMENT:

On-Call Services Agreement for Roadway/Highway Design with Michael Baker International

Jason Farin Senior Management Analyst 3/20/2020 Gregory Prianos, Director County Counsel 3/10/2020

Contract No.: **Termination Date:**

Amount Authorized:

State Funding:

[June 30, 2022] [\$250,000/year x 3]

[□ No ☑ Yes]

[X]

ON-CALL SERVICES AGREEMENT

for

Roadway/Highway Design

between

County of Riverside • Transportation Department

and

AZTEC Engineering Inc.



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1	ARTICLE I INTRODUCTION
2	A. This On-Call Services Agreement ("Agreement") is entered into this day of,
3	20, by and between COUNTY OF RIVERSIDE, a political subdivision of the State of California,
4	hereinafter referred to as "COUNTY", and AZTEC Engineering Inc. hereinafter referred to as "CONSULTANT".
5	B. Coordination of CONSULTANT and COUNTY activities shall be accomplished through a CONSULTANT
6	Contract Manager and a COUNTY Contract Administrator.
7	The CONSULTANT's Contract Manager for CONSULTANT shall be:
8	Natalya Shikaloff
9	Located at:
10	2151 Michelson Drive, Suite 100, Irvine, CA 92612
11	The COUNTY's Contract Administrator for COUNTY shall be:
12	Khalid Nasim
13	Located at:
14	3525 14 th Street, Riverside, CA 92501
15	C. CONSULTANT shall perform:
16	The covenants set forth in Article III entitled Statement of Work;
17	In accordance with the time frames set forth in Article IV entitled Performance Periods;
18	For the fees set forth in Article V entitled Allowable Costs and Payments.
19	D. CONSULTANT and the agents and employees of CONSULTANT, in the performance of this contract, shall act
20	in an independent capacity and not as officers or employees or agents of COUNTY.
21	E. Without the written consent of COUNTY, this contract is not assignable by CONSULTANT either in whole or in
22	part.
23	F. No alteration or variation of the terms of this contract shall be valid, unless made in writing and signed by the
24	parties hereto; and no oral understanding or agreement not incorporated herein, shall be binding on any of the
25	parties hereto.
26	G. The consideration to be paid to CONSULTANT as provided herein, shall be in compensation for all of
27	CONSULTANT's expenses incurred in the performance hereof, including travel and per diem, unless otherwise
28	expressly so provided.
29	H. COUNTY may be working cooperatively with other agencies (collectively referred to as the "AGENCIES") in

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the effort to complete services performed under this contract.

ARTICLE II CONSULTANT'S REPORTS OR MEETINGS

- A. To ensure understanding and performance of the contract objectives, meetings between COUNTY, AGENCIES, and CONSULTANT shall be held in accordance with the terms of each Task Order. All work objectives, CONSULTANT's work schedule, the terms of the contract and any other related issues may be discussed and/or resolved. CONSULTANT shall keep minutes of meetings and distribute copies of minutes as appropriate.
- B. CONSULTANT's Contract Manager shall meet with COUNTY's Contract Administrator, as needed, to discuss progress on the contract and/or Task Orders.

ARTICLE III STATEMENT OF WORK

CONSULTANT shall furnish all technical and professional services including labor, material, equipment, transportation, supervision, and expertise to fully and adequately perform and complete the covenants set forth in Attachment A, Scope of Services, which is attached hereto and incorporated herein by reference and in any Task Order executed under the authority of this Contract.

ARTICLE IV PERFORMANCE PERIOD

- A. This contract shall go into effect contingent upon approval by COUNTY, and CONSULTANT shall commence work after notification to proceed by COUNTY'S Contract Administrator. The contract shall end on 6/30/2022, unless extended by contract amendment.
- B. CONSULTANT is advised that any recommendation for contract award is not binding on COUNTY until the contract is fully executed and approved by COUNTY.
- C. The period of performance shall be in accordance with the requirements set forth in each Task Order. If work on a Task Order is in progress on the expiration date of this contract, the terms of the contract shall be extended by contract amendment. Contract extensions may be executed by the Director of Transportation if authorized by the County Board of Supervisors.

ARTICLE V ALLOWABLE COSTS AND PAYMENTS

- A. CONSULTANT will be reimbursed for hours worked at the hourly rates specified in CONSULTANTs Cost Proposal. The specified hourly rates shall include direct salary costs, employee benefits, overhead, and fee. These rates are not adjustable for the performance period set forth in this Contract.
- B. In addition, CONSULTANT will be reimbursed for incurred (actual) direct costs other than salary costs that are

in the cost proposal and identified in the cost proposal and in the executed Task Order.

- C. Specific assignments will be authorized to CONSULTANT through issuance of Task Orders.
- D. Each Task Order will identify the scope of services, expected results, deliverables, period of performance and will designate a COUNTY Task Coordinator. CONSULTANT shall prepare a Cost Estimate, including a written estimate of the number of hours and hourly rates per staff person, any anticipated reimbursable expenses, overhead, fee if any, and total dollar amount. After agreement has been reached on the negotiable items and total cost; the finalized Task Order shall be prepared in accordance with the format as specified in the County Consulting Services Manual and shall be signed by both COUNTY and CONSULTANT.
- E. Reimbursement for transportation and subsistence costs shall not exceed the rates as specified in the approved Compensation Plan.
- F. Progress payments for each Task Order will be made monthly in arrears based on services provided and allowable costs incurred.
- G. CONSULTANT shall not commence performance of work or services until this contract has been approved by COUNTY, and notification to proceed has been issued by COUNTY'S Contract Administrator. No payment will be made prior to approval or for any work performed prior to approval of this contract.
- H. A Task Order is of no force or effect until returned to COUNTY and signed by an authorized representative of COUNTY. No expenditures are authorized on a assignment and work shall not commence until a Task Order for that assignment has been executed by COUNTY.
- I. CONSULTANT will be reimbursed, as promptly as fiscal procedures will permit upon receipt by COUNTY'S Contract Administrator of itemized invoices. Separate invoices itemizing all costs are required for all work performed under each Task Order. Invoices shall be submitted no later than 45 calendar days after the performance of work for which CONSULTANT is billing, or upon completion of the Task Order. Invoices shall follow the format stipulated in the COUNTY'S Consulting Services Manual. Credits due COUNTY that include any equipment purchased under the provisions of Article XI Equipment Purchase of this contract, must be reimbursed by CONSULTANT prior to the expiration or termination of this contract. Invoices shall be mailed to COUNTY's Contract Administrator at the address provided in Article I.
- J. The period of performance for Task Orders shall be in accordance with time frame specified in each Task Order.
- K. The total amount payable by COUNTY for an individual Task Order shall not exceed the amount agreed to in the Task Order. Additional services or budget will require the issuance of a new Task Order.

- L. If the Consultant fails to satisfactorily complete a deliverable according to the schedule set forth in a Task Order, no payment will be made until the deliverable has been satisfactorily completed.
- M. Task Orders may not be used to amend this Agreement and may not exceed the scope of work under this Agreement.
- N. The total amount payable by COUNTY for all Task Orders resulting from this contract shall not exceed \$750,000.
- O. It is understood and agreed that there is no guarantee, either expressed or implied that this dollar amount will be authorized under this contract through Task Orders.

ARTICLE VI TERMINATION

- A. COUNTY reserves the right to terminate this contract upon thirty (30) calendar days written notice to CONSULTANT with the reasons for termination stated in the notice.
- B. COUNTY may terminate this contract with CONSULTANT should CONSULTANT fail to perform the covenants herein contained at the time and in the manner herein provided. In the event of such termination, COUNTY may proceed with the work in any manner deemed proper by COUNTY. If COUNTY terminates this contract with CONSULTANT, COUNTY shall pay CONSULTANT the sum due to CONSULTANT under this contract prior to termination, unless the cost of completion to COUNTY exceeds the funds remaining in the contract. In which case the overage shall be deducted from any sum due CONSULTANT under this contract and the balance, if any, shall be paid to CONSULTANT upon demand.

ARTICLE VII COST PRINCIPLES AND ADMINISTRATIVE REQUIREMENTS

- A. CONSULTANT agrees that the Contract Cost Principles and Procedures, 48 CFR, Federal Acquisition Regulations System, Chapter 1, Part 31.000 et seq., shall be used to determine the cost allowability of individual items.
- B. CONSULTANT also agrees to comply with federal procedures in accordance with 2 CFR, Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards.
- C. Any costs for which payment has been made to CONSULTANT that are determined by subsequent audit to be unallowable under 2 CFR, Part 200 and 48 CFR, Federal Acquisition Regulations System, Chapter 1, Part 31.000 et seq., are subject to repayment by CONSULTANT to COUNTY.

ARTICLE VIII RETENTION OF RECORDS/AUDIT

For the purpose of determining compliance with Public Contract Code 10115, et seq. and Title 21, California Code

of Regulations, Chapter 21, Section 2500 et seq., when applicable and other matters connected with the performance of the contract pursuant to Government Code 8546.7; CONSULTANT, subconsultants, and COUNTY shall maintain and make available for inspection all books, documents, papers, accounting records, and other evidence pertaining to the performance of the contract, including but not limited to, the costs of administering the contract. All parties shall make such materials available at their respective offices at all reasonable times during the contract period and for three years from the date of final payment under the contract. The state, State Auditor, COUNTY, FHWA, or any duly authorized representative of the Federal Government shall have access to any books, records, and documents of CONSULTANT and it's certified public accountants (CPA) work papers that are pertinent to the contract and indirect cost rates (ICR) for audit, examinations, excerpts, and transactions, and copies thereof shall be furnished if requested.

ARTICLE IX AUDIT REVIEW PROCEDURES

- A. Any dispute concerning a question of fact arising under an interim or post audit of this contract that is not disposed of by agreement, shall be reviewed by COUNTY'S Chief Financial Officer.
- B. Not later than 30 days after issuance of the final audit report, CONSULTANT may request a review by COUNTY'S Chief Financial Officer of unresolved audit issues. The request for review will be submitted in writing.
- C. Neither the pendency of a dispute nor its consideration by COUNTY will excuse CONSULTANT from full and timely performance, in accordance with the terms of this contract.
- D. Audit Terms and Conditions if the amount shown in Article V.N is greater than \$150,000.
 - CONSULTANT and subconsultant contracts, including cost proposals and ICR, are subject to audits or reviews such as, but not limited to, a contract audit, an incurred cost audit, an ICR Audit, or a CPA ICR audit work paper review. If selected for audit or review, the contract, cost proposal and ICR and related work papers, if applicable, will be reviewed to verify compliance with 48 CFR, Part 31 and other related laws and regulations. In the instances of a CPA ICR audit work paper review it is CONSULTANT's responsibility to ensure federal, state, or local government officials are allowed full access to the CPA's work papers including making copies as necessary. The contract, cost proposal, and ICR shall be adjusted by CONSULTANT and approved by COUNTY contract manager to conform to the audit or review recommendations. CONSULTANT agrees that individual terms of costs identified in the audit report shall be incorporated into the contract by this reference if directed by COUNTY at its sole discretion. Refusal by CONSULTANT to incorporate audit or review

recommendations, or to ensure that the federal, state or local governments have access to CPA work papers, will be considered a breach of contract terms and cause for termination of the contract and disallowance of prior reimbursed costs.

The provisional ICR will apply to this contract and all other contracts executed between COUNTY and the CONSULTANT, either as a prime or subconsultant, with the same fiscal period ICR.

ARTICLE X SUBCONTRACTING

- A. Nothing contained in this contract or otherwise, shall create any contractual relation between COUNTY and any subconsultant(s), and no subcontract shall relieve CONSULTANT of its responsibilities and obligations hereunder. CONSULTANT agrees to be as fully responsible to COUNTY for the acts and omissions of its subconsultant(s) and of persons either directly or indirectly employed by any of them as it is for the acts and omissions of persons directly employed by CONSULTANT. CONSULTANT's obligation to pay its subconsultant(s) is an independent obligation from COUNTY'S obligation to make payments to the CONSULTANT.
- B. CONSULTANT shall perform the work contemplated with resources available within its own organization and no portion of the work pertinent to this contract shall be subcontracted without written authorization by COUNTY's Contract Administrator, except that, which is expressly identified in the Compensation Plan.
- C. CONSULTANT shall pay its subconsultants within ten (10) calendar days from receipt of each payment made to CONSULTANT by COUNTY.
- D. All subcontracts entered into as a result of this contract shall contain all the provisions stipulated in this contract to be applicable to subconsultants.
- E. Any substitution of subconsultant(s) must be approved in writing by COUNTY's Contract Administrator prior to the start of work by the subconsultant(s).

ARTICLE XI EQUIPMENT PURCHASE

- A. Prior authorization in writing, by COUNTY's Contract Administrator shall be required before CONSULTANT enters into any unbudgeted purchase order, or subcontract exceeding \$5,000 for supplies, equipment, or CONSULTANT services. CONSULTANT shall provide an evaluation of the necessity or desirability of incurring such costs.
- B. For purchase of any item, service or consulting work not covered in CONSULTANT's Compensation Plan and exceeding \$5,000 prior authorization by COUNTY's Contract Administrator; three competitive quotations must

be submitted with the request, or the absence of bidding must be adequately justified.

C. Any equipment purchased as a result of this contract is subject to the following: "CONSULTANT shall maintain an inventory of all nonexpendable property. Nonexpendable property is defined as having a useful life of at least two years and an acquisition cost of \$5,000 or more. If the purchased equipment needs replacement and is sold or traded in, COUNTY shall receive a proper refund or credit at the conclusion of the contract, or if the contract is terminated, CONSULTANT may either keep the equipment and credit COUNTY in an amount equal to its fair market value, or sell such equipment at the best price obtainable at a public or private sale, in accordance with established COUNTY procedures; and credit COUNTY in an amount equal to the sales price. If CONSULTANT elects to keep the equipment, fair market value shall be determined at CONSULTANT's expense, on the basis of a competent independent appraisal of such equipment. Appraisals shall be obtained from an appraiser mutually agreeable to by COUNTY and CONSULTANT, if it is determined to sell the equipment, the terms and conditions of such sale must be approved in advance by COUNTY.

ARTICLE XII STATE PREVAILING WAGE RATES

In the event that a portion of the work performed by CONSULTANT are by crafts affected by state labor laws, the following terms and conditions shall apply.

- A. CONSULTANT shall comply with the State of California's General Prevailing Wage Rate requirements in accordance with California Labor Code, Section 1770, and all Federal, State, and local laws and ordinances applicable to the work.
- B. Any subcontract entered into as a result of this contract, if for more than \$25,000 for public works construction or more than \$15,000 for the alteration, demolition, repair, or maintenance of public works, shall contain all of the provisions of this Article, unless the awarding agency has an approved labor compliance program by the Director of Industrial Relations.
- C. When prevailing wages apply to the services described in the scope of work, transportation and subsistence costs shall be reimbursed at the minimum rates set by the Department of Industrial Relations (DIR) as outlined in the applicable Prevailing Wage Determination. See http://www.dir.ca.gov.

When all of the work performed by CONSULTANT is performed by crafts not affected by state labor laws or are not contemplated for use, the following terms and conditions shall apply.

A. The State of California's General Prevailing Wage Rates are not applicable to this contract.

Note: The Federal "Payment of Predetermined Minimum Wage" applies only to federal-aid construction

contracts.

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ARTICLE XIII CONFLICT OF INTEREST

- A. CONSULTANT shall disclose any financial, business, or other relationship with COUNTY that may have an impact upon the outcome of this contract, or any ensuing COUNTY construction project. CONSULTANT shall also list current clients who may have a financial interest in the outcome of this contract, or any ensuing COUNTY construction project, which will follow.
- B. CONSULTANT hereby certifies that it does not now have, nor shall it acquire any financial or business interest that would conflict with the performance of services under this contract.
- C. CONSULTANT hereby certifies that neither CONSULTANT, nor any firm affiliated with CONSULTANT will bid on any construction contract, or on any contract to provide construction inspection for any construction project resulting from this contract. An affiliated firm is one, which is subject to the control of the same persons through joint-ownership, or otherwise.
- D. Except for subconsultants whose services are limited to providing surveying or materials testing information, no subconsultant who has provided design services in connection with this contract shall be eligible to bid on any construction contract, or on any contract to provide construction inspection for any construction project resulting from this contract.

ARTICLE XIV REBATES, KICKBACKS OR OTHER UNLAWFUL CONSIDERATION

CONSULTANT warrants that this contract was not obtained or secured through rebates kickbacks or other unlawful consideration, either promised or paid to any COUNTY employee. For breach or violation of this warranty, COUNTY shall have the right in its discretion; to terminate the contract without liability; to pay only for the value of the work actually performed; or to deduct from the contract price; or otherwise recover the full amount of such rebate, kickback or other unlawful consideration.

ARTICLE XV PROHIBITION OF EXPENDING COUNTY STATE OR FEDERAL FUNDS FOR LOBBYING

- A. CONSULTANT certifies to the best of his or her knowledge and belief that:
 - 1. No state, federal or COUNTY appropriated funds have been paid, or will be paid by-or-on behalf of CONSULTANT to any person for influencing or attempting to influence an officer or employee of any state or federal agency; a Member of the State Legislature or United States Congress; an officer or employee of the Legislature or Congress; or any employee of a Member of the Legislature or Congress, in connection with the awarding of any state or federal contract; the making of any state or federal grant; the making of

any state or federal loan; the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any state or federal contract, grant, loan, or cooperative agreement.

- 2. If any funds other than federal appropriated funds have been paid, or will be paid to any person for influencing or attempting to influence an officer or employee of any federal agency; a Member of Congress; an officer or employee of Congress, or an employee of a Member of Congress; in connection with this federal contract, grant, loan, or cooperative agreement; CONSULTANT shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying", in accordance with its instructions.
- B. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.
- C. CONSULTANT also agrees by signing this document that he or she shall require that the language of this certification be included in all lower-tier subcontracts, which exceed \$100,000 and that all such sub recipients shall certify and disclose accordingly.

ARTICLE XVI STATEMENT OF COMPLIANCE

- A. CONSULTANT's signature affixed herein, and dated, shall constitute a certification under penalty of perjury under the laws of the State of California that CONSULTANT has, unless exempt, complied with, the nondiscrimination program requirements of Government Code Section 12990 and Title 2, California Administrative Code, Section 8103.
- B. During the performance of this Contract, Consultant and its subconsultants shall not unlawfully discriminate, harass, or allow harassment against any employee or applicant for employment because of sex, race, color, ancestry, religious creed, national origin, physical disability (including HIV and AIDS), mental disability, medical condition (e.g., cancer), age (over 40), marital status, and denial of family care leave. Consultant and subconsultants shall insure that the evaluation and treatment of their employees and applicants for employment are free from such discrimination and harassment. Consultant and subconsultants shall comply with the provisions of the Fair Employment and Housing Act (Gov. Code §12990 (a-f) et seq.) and the applicable regulations promulgated there under (California Code of Regulations, Title 2, Section 7285 et seq.). The applicable regulations of the Fair Employment and Housing Commission implementing Government Code Section 12990 (a-f), set forth in Chapter 5 of Division 4 of Title 2 of the California Code of Regulations, are

incorporated into this Contract by reference and made a part hereof as if set forth in full. Consultant and its subconsultants shall give written notice of their obligations under this clause to labor organizations with which they have a collective bargaining or other Agreement.

C. The Consultant shall comply with regulations relative to Title VI (nondiscrimination in federally-assisted programs of the Department of Transportation – Title 49 Code of Federal Regulations, Part 21 - Effectuation of Title VI of the 1964 Civil Rights Act). Title VI provides that the recipients of federal assistance will implement and maintain a policy of nondiscrimination in which no person in the State of California shall, on the basis of

race, color, national origin, religion, sex, age, disability, be excluded from participation in, denied the benefits of or subject to discrimination under any program or activity by the recipients of federal assistance or their

assignees and successors in interest.

D. The Consultant, with regard to the work performed by it during the Agreement shall act in accordance with Title VI. Specifically, the Consultant shall not discriminate on the basis of race, color, national origin, religion, sex, age, or disability in the selection and retention of Subconsultants, including procurement of materials and leases of equipment. The Consultant shall not participate either directly or indirectly in the discrimination prohibited by Section 21.5 of the U.S. DOT's Regulations, including employment practices when the Agreement covers a program whose goal is employment.

ARTICLE XVII DEBARMENT AND SUSPENSION CERTIFICATION

- A. CONSULTANT's signature affixed herein, shall constitute a certification under penalty of perjury under the laws of the State of California, that CONSULTANT has complied with Title 2 CFR, Part 180, "OMB Guidelines to Agencies on Government wide Debarment and Suspension (nonprocurement)", which certifies that he/she or any person associated therewith in the capacity of owner, partner, director, officer, or manager, is not currently under suspension, debarment, voluntary exclusion, or determination of ineligibility by any federal agency; has not been suspended, debarred, voluntarily excluded, or determined ineligible by any federal agency within the past three (3) years; does not have a proposed debarment pending; and has not been indicted, convicted, or had a civil judgment rendered against it by a court of competent jurisdiction in any matter involving fraud or official misconduct within the past three (3) years. Any exceptions to this certification must be disclosed to COUNTY.
- B. Exceptions will not necessarily result in denial of recommendation for award, but will be considered in determining CONSULTANT responsibility. Disclosures must indicate to whom exceptions apply, initiating

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agency, and dates of action.

C. Exceptions to the Federal Government Excluded Parties List System maintained by the General Services Administration are to be determined by the Federal highway Administration.

ARTICLE XVIII FUNDING REQUIREMENTS

- A. It is mutually understood between the parties that this contract may have been written before ascertaining the availability of funds or appropriation of funds, for the mutual benefit of both parties, in order to avoid program and fiscal delays that would occur if the contract were executed after that determination was made.
- B. This contract is valid and enforceable only, if sufficient funds are made available to COUNTY for the purpose of this contract. In addition, this contract is subject to any additional restrictions, limitations, conditions, or any statute enacted by the Congress, State Legislature, or COUNTY governing board that may affect the provisions, terms, or funding of this contract in any manner.
- C. It is mutually agreed that if sufficient funds are not appropriated, this contract may be amended to reflect any reduction in funds.
- D. COUNTY has the option to void the contract under the 30-day termination clause pursuant to Article VI, or by mutual agreement to amend the contract to reflect any reduction of funds.

ARTICLE XIX CHANGE IN TERMS

- A. This contract may be amended or modified only by mutual written agreement of the parties.
- B. CONSULTANT shall only commence work covered by an amendment after the amendment is executed and notification to proceed has been provided by COUNTY's Contract Administrator.
- C. There shall be no change in CONSULTANT's Contract Manager or members of the contract team, as listed as Key Personnel in the approved Scope of Services, which is a part of this contract without prior written approval by COUNTY's Contract Administrator.

ARTICLE XX CONTINGENT FEE

CONSULTANT warrants, by execution of this contract that no person or selling agency has been employed, or retained, to solicit or secure this contract upon an agreement or understanding, for a commission, percentage, brokerage, or contingent fee, excepting bona fide employees, or bona fide established commercial or selling agencies maintained by CONSULTANT for the purpose of securing business. For breach or violation of this warranty, COUNTY has the right to annul this contract without liability; pay only for the value of the work actually performed, or in its discretion to deduct from the contract price or consideration, or otherwise recover the full amount

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of such commission, percentage, brokerage, or contingent fee.

ARTICLE XXI DISPUTES

- A. Any dispute, other than audit, concerning a question of fact arising under this contract that is not disposed of by agreement shall be decided by a committee consisting of COUNTY's Contract Administrator and (Insert Department Head or Official), who may consider written or verbal information submitted by CONSULTANT.
- B. Not later than 30 days after completion of all deliverables necessary to complete the plans, specifications and estimate, CONSULTANT may request review by COUNTY Governing Board of unresolved claims or disputes, other than audit. The request for review will be submitted in writing.
- C. Neither the pendency of a dispute, nor its consideration by the committee will excuse CONSULTANT from full and timely performance in accordance with the terms of this contract.

ARTICLE XXII INSPECTION OF WORK

CONSULTANT and any subconsultant shall permit COUNTY, the state, and the FHWA if federal participating funds are used in this contract; to review and inspect the contract activities and files at all reasonable times during the performance period of this contract including review and inspection on a daily basis.

ARTICLE XXIII SAFETY

- A. CONSULTANT shall comply with OSHA regulations applicable to CONSULTANT regarding necessary safety equipment or procedures. CONSULTANT shall comply with safety instructions issued by COUNTY Safety Officer and other COUNTY representatives. CONSULTANT personnel shall wear hard hats and safety vests at all times while working on the construction project site.
- Pursuant to the authority contained in Section 591 of the Vehicle Code, COUNTY has determined that such areas are within the limits of the project and are open to public traffic. CONSULTANT shall comply with all of the requirements set forth in Divisions 11, 12, 13, 14, and 15 of the Vehicle Code. CONSULTANT shall take all reasonably necessary precautions for safe operation of its vehicles and the protection of the traveling public from injury and damage from such vehicles.
- C. Any subcontract entered into as a result of this contract, shall contain all of the provisions of this Article.
- D. In the event CONSULTANT performs trenching of five feet or deeper in the performance any service provided under this Agreement, CONSULTANT must have a Division of Occupational Safety and Health (CAL-OSHA) permit(s), as outlined in California Labor Code Sections 6500 and 6705, prior to the initiation of any practices, work, method, operation, or process related to the construction or excavation of trenches which are five feet or

ARTICLE XXIV INDEMNIFICATION AND INSURANCE

A. INDEMNIFICATION

deeper.

- 1. To the fullest extent permitted by applicable law, CONSULTANT agrees to and shall indemnify, defend and hold harmless the County of Riverside, its Agencies, Districts, Departments and Special Districts, their respective directors, officers, Board of Supervisors, elected and appointed officials, employees, agents, volunteers and representatives (hereinafter individually and collectively referred to as "Indemnitees") from all liability, including, but not limited to loss, suits, claims, demands, actions, or proceedings caused by any alleged or actual negligence, recklessness, or willful misconduct of CONSULTANT, its directors, officers, partners, employees, agents, subconsultants or representatives or any person or organization for whom CONSULTANT is responsible, arising out of or from the performance of services under this Agreement. In no event shall the cost to defend charged to the CONSULTANT exceed the CONSULTANT's proportionate percentage of fault.
- 2. The duty to indemnify does not include loss, suits, claims, demands, actions, or proceedings caused by actual negligence of Indemnitees; however, any actual negligence of Indemnitees will only affect the duty to indemnify for the specific act adjudged by the findings of a court of competent jurisdiction to be negligence of the Indemnitees, and will not preclude a duty to indemnify for any negligence, recklessness, or willful misconduct of CONSULTANT.
- 3. To the fullest extent permitted by applicable law, CONSULTANT shall defend and pay, at its sole expense, all costs and fees, including but not limited to attorney fees, cost of investigation, and defense, in any loss, suits, claims, demands, actions, or proceedings based or alleged to be based on any negligence, recklessness, or willful misconduct of CONSULTANT arising out of or from the performance of services under this Agreement. The duty to defend applies to any alleged or actual negligence, recklessness, or willful misconduct of CONSULTANT. The duty to defend shall apply whether or not CONSULTANT is a party to the lawsuit, and shall apply whether or not CONSULTANT is directly liable to the plaintiffs in the lawsuit. The duty to defend applies even if Indemnitees are alleged or found to be actively negligent, unless the negligent act, error or omission at issue was caused by the sole active negligence of Indemnitees.
- The specified insurance provisions and limits required in this Agreement shall in no way limit or circumscribe
 CONSULTANT'S obligations to indemnify and hold harmless Indemnitees from third party claims.

 In the event there is conflict between the indemnity and defense provisions and California Civil Code Sections 2782 and 2782.8, the indemnity and defense provisions shall be interpreted to comply with Civil Code sections 2782 and 2782.8.

B. INSURANCE

Without limiting or diminishing the CONSULTANT'S obligation to indemnify or hold the COUNTY harmless, CONSULTANT shall procure and maintain or cause to be maintained, at its sole cost and expense, the following insurance coverage's during the term of this Agreement. As respects to the insurance section only, the COUNTY herein refers to the County of Riverside, its Agencies, Districts, Special Districts, and Departments, their respective directors, officers, Board of Supervisors, employees, elected or appointed officials, agents or representatives as Additional Insureds.

1. Workers' Compensation:

If the CONSULTANT has employees as defined by the State of California, the CONSULTANT shall maintain statutory Workers' Compensation Insurance (Coverage A) as prescribed by the laws of the State of California. Policy shall include Employers' Liability (Coverage B) including Occupational Disease with limits not less than \$1,000,000 per person per accident. The policy shall be endorsed to waive subrogation in favor of The County of Riverside.

2. Commercial General Liability:

Commercial General Liability insurance coverage, including but not limited to, premises liability, unmodified contractual liability, products and completed operations liability, personal and advertising injury, and cross liability coverage, covering claims which may arise from or out of CONSULTANT'S performance of its obligations hereunder. Policy shall name the COUNTY as Additional Insured. Policy's limit of liability shall not be less than \$1,000,000 per occurrence combined single limit. If such insurance contains a general aggregate limit, it shall apply separately to this agreement or be no less than two (2) times the occurrence limit.

Vehicle Liability:

If vehicles or mobile equipment are used in the performance of the obligations under this Agreement, then CONSULTANT shall maintain liability insurance for all owned, non-owned or hired vehicles so used in an amount not less than \$1,000,000 per occurrence combined single limit. If such insurance contains a general aggregate limit, it shall apply separately to this agreement or be no less than two (2) times the occurrence

limit. Policy shall name the COUNTY as Additional Insureds.

4. Professional Liability

CONSULTANT shall maintain Professional Liability Insurance providing coverage for the CONSULTANT's performance of work included within this Agreement, with a limit of liability of not less then \$1,000,000 per occurrence and \$2,000,000 annual aggregate. If CONSULTANT's Professional Liability Insurance is written on a claims made basis rather than an occurrence basis, such insurance shall continue through the term of this Agreement and CONSULTANT shall purchase at his sole expense either 1) an Extended Reporting Endorsement (also, known as Tail Coverage); or 2) Prior Dates Coverage from new insurer with a retroactive date back to the date of, or prior to, the inception of this Agreement; or 3) demonstrate through Certificates of Insurance that CONSULTANT has Maintained continuous coverage with the same or original insurer. Coverage provided under items; 1), 2), or 3) will continue as long as the law allows.

General Insurance Provisions - All lines:

- a. Any insurance carrier providing insurance coverage hereunder shall be admitted to the State of California and have an A M BEST rating of not less than A: VIII (A:8) unless such requirements are waived, in writing, by the County Risk Manager. If the County's Risk Manager waives a requirement for a particular insurer such waiver is only valid for that specific insurer and only for one policy term.
- b. The CONSULTANT must declare its insurance self-insured retention for each coverage required herein. If any such self-insured retention exceed \$500,000 per occurrence each such retention shall have the prior written consent of the County Risk Manager before the commencement of operations under this Agreement. Upon notification of self-insured retention unacceptable to the COUNTY, and at the election of the Country's Risk Manager, CONSULTANT'S carriers shall either; 1) reduce or eliminate such self-insured retention as respects this Agreement with the COUNTY, or 2) procure a bond which guarantees payment of losses and related investigations, claims administration, and defense costs and expenses.
- c. CONSULTANT shall cause CONSULTANT'S insurance carrier(s) to furnish the County of Riverside with either 1) a properly executed original Certificate(s) of Insurance and certified original copies of Endorsements effecting coverage as required herein, and 2) if requested to do so orally or in writing by the County Risk Manager, provide original Certified copies of policies including all Endorsements and all attachments thereto, showing such insurance is in full force and effect. Further, said Certificate(s)

and policies of insurance shall contain the covenant of the insurance carrier(s) that thirty (30) days written notice shall be given to the County of Riverside prior to any material modification, cancellation, expiration or reduction in coverage of such insurance. In the event of a material modification, cancellation, expiration, or reduction in coverage, this Agreement shall terminate forthwith, unless the County of Riverside receives, prior to such effective date, another properly executed original Certificate of Insurance and original copies of endorsements or certified original policies, including all endorsements and attachments thereto evidencing coverage's set forth herein and the insurance required herein is in full force and effect. CONSULTANT shall not commence operations until the COUNTY has been furnished original Certificate (s) of Insurance and certified original copies of endorsements and if requested, certified original policies of insurance including all endorsements and any and all other attachments as required in this Section. An individual authorized by the insurance carrier to do so on its behalf shall sign the original endorsements for each policy and the Certificate of Insurance.

- d. It is understood and agreed to by the parties hereto that the CONSULTANT'S insurance shall be construed as primary insurance, and the COUNTY'S insurance and/or deductibles and/or self-insured retention's or self-insured programs shall not be construed as contributory.
- e. If, during the term of this Agreement or any extension thereof, there is a material change in the scope of services; or, there is a material change in the equipment to be used in the performance of the scope of work; or, the term of this Agreement, including any extensions thereof, exceeds five (5) years; the COUNTY reserves the right to adjust the types of insurance and the monetary limits of liability required under this Agreement, if in the County Risk Manager's reasonable judgment, the amount or type of insurance carried by the CONSULTANT has become inadequate.
- f. CONSULTANT shall pass down the insurance obligations contained herein to all tiers of subconsultants working under this Agreement.
- g. The insurance requirements contained in this Agreement may be met with a program(s) of self-insurance acceptable to the COUNTY.
- h. CONSULTANT agrees to notify COUNTY of any claim by a third party or any incident or event that may give rise to a claim arising from the performance of this Agreement.

ARTICLE XXV OWNERSHIP OF DATA

On-Call Services Agreement

- A. Ownership and title to all reports, documents, plans, specifications, and estimates produce as part of this contract will automatically be vested in COUNTY; and no further agreement will be necessary to transfer ownership to COUNTY. CONSULTANT shall furnish COUNTY all necessary copies of data needed to complete the review and approval process.
- B. It is understood and agreed that all calculations, drawings and specifications, whether in hard copy or machine-readable form, are intended for one-time use in the construction of any project for which this contract has been entered into.
- C. CONSULTANT is not liable for claims, liabilities, or losses arising out of, or connected with the modification, or misuse by COUNTY of the machine-readable information and data provided by CONSULTANT under this contract; further, CONSULTANT is not liable for claims, liabilities, or losses arising out of, or connected with any use by COUNTY of project documentation on other projects, for additions to a project, or for the completion of a project by others, except only such use as may be authorized in writing by CONSULTANT.
- D. Applicable patent rights provisions regarding rights to inventions shall be included in the contracts as appropriate (48 CFR 27, Subpart 27.3 Patent Rights under Government Contracts for federal-aid contracts).
- E. COUNTY may permit copyrighting reports or other agreement products. If copyrights are permitted; the agreement shall provide that the COUNTY shall have the royalty-free nonexclusive and irrevocable right to reproduce, publish, or otherwise use; and to authorize others to use, the work for government purposes.

ARTICLE XXVI CLAIMS FILED BY COUNTY'S CONSTRUCTION CONTRACTOR

- A. If claims are filed by COUNTY's construction contractor relating to work performed by CONSULTANT's personnel, and additional information or assistance from CONSULTANT's personnel is required in order to evaluate or defend against such claims; CONSULTANT agrees to make its personnel available for consultation with COUNTY'S construction contract administration and legal staff and for testimony, if necessary, at depositions and at trial or arbitration proceedings.
- B. CONSULTANT's personnel that COUNTY considers essential to assist in defending against construction contractor claims will be made available on reasonable notice from COUNTY. Consultation or testimony will be reimbursed at the same rates, including travel costs that are being paid for CONSULTANT's personnel services under this contract.
- C. Services of CONSULTANT's personnel in connection with COUNTY's construction contractor claims will be performed pursuant to a written contract amendment, if necessary, extending the termination date of this

contract in order to resolve the construction claims.

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ARTICLE XXVII CONFIDENTIALITY OF DATA

- A. All financial, statistical, personal, technical, or other data and information relative to COUNTY's operations, which are designated confidential by COUNTY and made available to CONSULTANT in order to carry out this contract, shall be protected by CONSULTANT from unauthorized use and disclosure.
- B. Permission to disclose information on one occasion, or public hearing held by COUNTY relating to the contract, shall not authorize CONSULTANT to further disclose such information, or disseminate the same on any other occasion.
- C. CONSULTANT shall not comment publicly to the press or any other media regarding the contract or COUNTY's actions on the same, except to COUNTY's staff, CONSULTANT's own personnel involved in the performance of this contract, at public hearings or in response to questions from a Legislative committee.
- D. CONSULTANT shall not issue any news release or public relations item of any nature, whatsoever, regarding work performed or to be performed under this contract without prior review of the contents thereof by COUNTY, and receipt of COUNTY'S written permission.
- E. Any subcontract entered into as a result of this contract shall contain all of the provisions of this Article.
- F. All information related to the construction estimate is confidential, and shall not be disclosed by CONSULTANT to any entity other than COUNTY.

ARTICLE XXVIII NATIONAL LABOR RELATIONS BOARD CERTIFICATION

In accordance with Public Contract Code Section 10296, CONSULTANT hereby states under penalty of perjury that no more than one final unappealable finding of contempt of court by a federal court has been issued against CONSULTANT within the immediately preceding two-year period, because of CONSULTANT's failure to comply with an order of a federal court that orders CONSULTANT to comply with an order of the National Labor Relations Board.

ARTICLE XXIX LEGAL COMPLIANCE

CONSULTANT shall comply with all Federal, State and local laws, statutes, ordinances, rules and regulations, and the orders and decrees of any courts or administrative bodies or tribunals currently in effect and in any manner affecting the performance of this Agreement, including, without limitation, workers' compensation laws and licensing and regulations. Failure to comply by CONSULTANT may be grounds for termination by the COUNTY.

ARTICLE XXX EVALUATION OF CONSULTANT

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CONSULTANT's performance may be evaluated by COUNTY. A copy of the evaluation will be sent to CONSULTANT for comments. The evaluation together with the comments shall be retained as part of the contract record.

ARTICLE XXXI RETENTION OF FUNDS

- A. Any subcontract entered into as a result of this Contract shall contain all of the provisions of this Article.
- B. COUNTY will withhold the last 10 percent of the budget for preparation of any final PS&E documents. The 10 percent retainage is to be held after 90% of the PS&E phase has been billed and is not to be deducted from each invoice. The amount retained will be paid to CONSULTANT after COUNTY has approved CONSULTANT'S PS&E documents. The CONSULTANT, or subconsultant, shall return all monies withheld in retention from a subconsultant within thirty (30) days after receiving payment. Federal law (49 CFR 26.29) requires that any delay or postponement of payment over thirty (30) days may take place only for good cause and with the COUNTY's prior written approval. Any violation of this provision shall subject the violating CONSULTANT or subconsultant to the penalties, sanctions and other remedies specified in Section 7108.5 of the Business and Professions Code. These requirements shall not be construed to limit or impair any contractual, administrative, or judicial remedies, otherwise available to the CONSULTANT or subconsultant in the event of a dispute involving late payment or nonpayment by the CONSULTANT, deficient subconsultant performance, or noncompliance by a subconsultant. This provision applies to both DBE and non-DBE prime consultant and subconsultants.

ARTICLE XXXII NOTIFICATION

All notices hereunder and communications regarding interpretation of the terms of this contract and changes thereto, shall be effected by the mailing thereof by registered or certified mail, return receipt requested, postage prepaid, and addressed to the CONSULTANT's Contract Manager and COUNTY's Contract Administrator at the respective addresses provided in Article I.B.

ARTICLE XXXIII CONTRACT

The two parties to this contract, who are the before named CONSULTANT and the before named COUNTY, hereby agree that this contract constitutes the entire agreement which is made and concluded in duplicate between the two parties. Both of these parties for and in consideration of the payments to be made, conditions mentioned, and work to be performed; each agree to diligently perform in accordance with the terms and conditions of this contract as evidenced by the signatures below.

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK

SIGNATURE PAGE FOLLOWS

On-Call Services Agreement

1	ARTICLE XXXIV • APPROVALS	
2	COUNTY Approvals	CONSULTANT Approvals
3	RECOMMENDED FOR APPROVAL:	CONSULTANT:
4		AZTEC Engineering Inc
5		1
6	Dated: 3-3-7020	Watch Auto Dated: 1/30/2020
7	PATRICIA ROMO	Natalya Shikaloff
8	Director of Transportation	Associate Vice President
9		TITLE
10	APPROVED AS TO FORM:	CONSULTANT:
11	GREGORY P. PRIAMOS, County Counsel	
12	None .	
13	Dated: 3 4 2020	Dated:
14	By Deputy	PRINTED NAME
15		
16	APPROVAL BY THE BOARD OF SUPERVISORS	TITLE
17		
18	M. 1/2 Dated: APR 0 7 2020	
19		
20	V. MANUEL PEREZ PRINTED NAME	
21	Chairman, Riverside County Board of Supervisors	
22		
23	ATTEST:	
24		
25	V 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
26	APR 0 7 2020	
7	KECIA HÄRPER	
8	Clark of the Board (SEAL)	

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ATTACHMENT A • SCOPE OF SERVICES

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ATTACHMENT A · SCOPE OF SERVICES

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A. B. C.	CONTRACT MANAGEMENT	
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ARTICLE AI • INTRODUCTION

DESCRIPTION

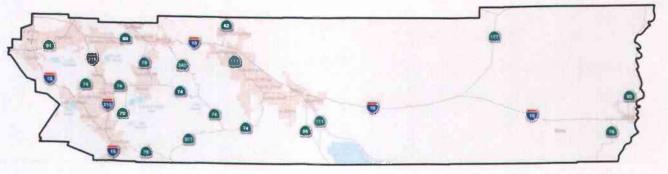
The County of Riverside Transportation Department (County) is seeking On-Call Engineering Services to augment its in-house resources to deliver necessary Road Improvement Projects (Projects) with the required expertise and staff capabilities to meet project schedules and/or deadlines. Projects may either be identified or funded in the Transportation Improvement Program (TIP) or through the Land Development Review and Plan Check Process.

The County Projects may require coordination with various Federal, State, and/or local agencies. It is anticipated that state funding may be used for On-Call Engineering Services work, all contracts will be in accordance with the County's Consulting Services Manual and/or Caltrans Local Assistance Procedures Manual (LAPM) as well as all applicable County and Caltrans standard practices, regulations, policies, procedures, manuals and standards, as appropriate and may also include compliance with Federal Highway Administration requirements.

B. LOCATION

On-call Task Orders may be located anywhere within the jurisdictional boundaries of the County of Riverside as outlined in the map shown below.

Map of the County of Riverside



COORDINATION

CONSULTANT shall coordinate with other involved agencies for compatible design and phasing of construction with existing conditions.

D. STANDARDS

The Plans, Specifications and Estimates shall be prepared in accordance with current State Department of Transportation (CALTRANS) regulations, policies, procedures, manuals and standards including compliance

with Federal Highway Administration (FHWA) requirements and/or County Road Standards as appropriate. Improvements of local roads may be prepared in accordance with COUNTY standards in lieu of CALTRANS standards as directed by the COUNTY's Contract Administrator. CONSULTANT will prepare fact sheets for COUNTY approval, documenting the exceptions to mandatory and advisory design standards. All documents shall be prepared using English Standard Units and dimensions.

1. Environmental

Environmental documents and services shall be performed in accordance with CALTRANS Standard Environmental Reference (SER) including requirements of the California Environmental Quality Act (CEQA) and the National Environmental Policy Act (NEPA) if a project has a Federal nexus.

2. Survey

Supplemental surveys shall be performed by the CONSULTANT in accordance with the current CALTRANS "Survey Manual" and its revisions. Work not covered by the manual shall be performed in accordance with accepted professional surveying standards as approved by COUNTY.

3. Design

Roadway design shall be in accordance with the current CALTRANS Highway Design Manual and its revisions and/or COUNTY Road Standards as appropriate. Traffic design shall be in accordance with the Manual of Uniform Traffic Control Devices (MUTCD) and the California Supplement. Basic design shall be in accordance with the approved Technical Report and final Environmental Document including any supplements and/or updates. Microstation (compatible with current CALTRANS version) software will be used as the design software.

4. Geographical Information System (GIS)

- a. "GIS Information" shall include GIS digital files (including the information or data contained therein) and any other information, data, or documentation from COUNTY GIS (regardless of medium or format) that is provided pursuant to this Agreement.
- CONSULTANT acknowledges that the unauthorized use, transfer, assignment, sublicensing, or disclosure of the GIS information, documentation, or copies thereof will substantially diminish their value to COUNTY. CONSULTANT acknowledges and agrees that COUNTY GIS information is a valuable proprietary product, embodying substantial creative efforts, trade secrets, and confidential

5. Project Files

information and ideas. COUNTY GIS information is and shall remain the sole property of COUNTY; and there is no intention of COUNTY to transfer ownership of COUNTY GIS information.

- c. COUNTY GIS information is made available to CONSULTANT solely for use in the normal course of CONSULTANT's business to produce reports, analysis, maps and other deliverables only for a specific PROJECT and as described within the Scope of Services.
- d. CONSULTANT agrees to indemnify and hold harmless COUNTY, its officers, employees and agents from any and all liabilities, claims, actions, losses or damages relating to or arising from CONSULTANT's use of COUNTY GIS information.
- e. GIS information cannot be used for all purposes; and GIS information may not be complete for all purposes. Additional investigation or research by CONSULTANT into other sources will be required. GIS information is intended only as an information base and is not intended to replace any legal records. COUNTY has used and will continue to use its best efforts to correctly input into COUNTY GIS the information contained in various legal and other records; but COUNTY accepts no responsibility for any conflict with actual legal records or for information not transferred from legal records to COUNTY GIS. COUNTY has attempted to update GIS information as often as is practically feasible. However, CONSULTANT should be aware that GIS information may not be current and changes or additions to the information contained in COUNTY GIS may not yet be reflected in COUNTY GIS.
- f. COUNTY accepts no responsibility for the use of GIS information; and COUNTY provides no warranty for the use of COUNTY GIS or COUNTY GIS information by CONSULTANT. THE WARRANTIES SPECIFICALLY SET FORTH IN THIS AGREEMENT ARE IN LIEU OF ALL OTHER WARRANTIES, EXPRESS OR IMPLIED, INCLUDING THE WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE; AND SUCH OTHER WARRANTIES ARE HEREBY EXCLUDED.
- Final plans, drawings or other work products will be provided in an electronic format suitable for inclusion within the COUNTY GIS or CADD Systems by CONSULTANT and will contain the appropriate meta data and will be geographically registered using a appropriate coordinate system such as the California State Plane Coordinate System NAD 83.

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Project files shall be indexed in accordance with CALTRANS' Project Development Uniform File System.

- preparation of the plans and documents relating to this Contract. CONSULTANT shall have a quality control plan in effect during the entire time services are being performed under this Agreement. The plan shall establish a process whereby calculations are independently checked, plans checked, corrected and back-checked, and all job related correspondence and memoranda routed and received by affected persons and then bound in appropriate job files. Where several drawings show different work in the same area, means shall be provided to avoid conflicts and misalignment in both new and existing improvements. Evidence that the quality control plan is functional may be requested by the COUNTY Contract Administrator. All plans, calculations documents and other items submitted to the COUNTY Contract Administrator for review shall be marked clearly as being fully checked and that the preparation of the material followed the quality control plan established for the work.
- CONSULTANT has total responsibility for the accuracy and completeness of all data, reports, plans, specifications and estimates prepared for this Contract and shall check all such material accordingly. COUNTY will review all work product deliverables. The responsibility for accuracy and completeness of such items remains solely that of CONSULTANT. Neither COUNTY'S review nor approval shall give rise to any liability or responsibility on the part of COUNTY, or waive any of COUNTY'S rights, or relieve CONSULTANT of its professional responsibilities or obligations under this Agreement.
- The plans, designs, estimates, calculations, reports and other documents furnished in accordance with the Scope of Services shall meet the criteria for acceptance and be a product of neat appearance, well organized, technically and grammatically correct, checked and having the preparer and checker identified. The minimum standard of appearance, organization and contents shall be of similar types produced by COUNTY and AGENCIES. If any work product submitted is not complete and ready for use by COUNTY, it shall be marked "Draft" or similar designation to indicate it is not ready for use by COUNTY. COUNTY expects that all work product not so designated is ready for and can be used as a final product.
- The page identifying preparers of engineering reports, the title sheet for specifications and each sheet of plans, shall bear the professional seal, certificate number, registration classification, expiration date of the

certificate, and signature of the professional engineer(s) responsible for their preparation.

F. KEY PERSONNEL

The CONSULTANT has represented to the COUNTY that certain key personnel will perform the services and if one or more of such personnel should become unavailable, CONSULTANT may substitute other personnel of at least equal competence only after prior written approval by the COUNTY's Contract Administrator has been secured. The key personnel for performance of this Contract are:

Assignment	Key Personnel
Principal in Charge	Scott McKenzie, P. E.
Project Manager	Natalya Shikaloff, P.E.
Lead Roadway Engineer	Jason Song, P.E.
Lead Structures Engineer	Mohan Char, P.E.
Lead Environmental Planner	Court Morgan
QA/QC Engineer	Dave Goos, P.E.

G. COUNTY RESPONSIBILITIES

The following includes tasks to be completed by the COUNTY:

- COUNTY will provide standards, existing plans, and manuals when requested by CONSULTANT and available to COUNTY personnel.
- COUNTY will provide survey and land acquisition services generally as described below:
 - Provide survey controls.
 - Verify that County survey control points are still in place and undisturbed.
 - Provide survey records research, including grant deeds and right-of-way documents in support of right-of-way base mapping prepared by COUNTY surveyor.
 - Prepare existing right-of-way and parcel mapping.
 - Coordinate permits for right-of-entry with property owners.
 - Obtain and review title reports, identify easements and encumbrances.
 - Prepare appraisals for temporary and permanent right-of-way and perform appraisal review.
 - Perform right-of-way negotiations and acquisitions.
 - Certify new acquired right-of-way.

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ARTICLE All • CONTRACT ADMINISTRATION

A. CONTRACT MANAGEMENT

The CONSULTANT's Contract Manager will maintain ongoing liaison with the COUNTY's Contract Administrator and other effected agencies to promote effective coordination during the course of working on Task Orders.

B. COST ACCOUNTING

The CONSULTANT will prepare and submit monthly invoices of expenditures for each on-call Task Order. Expenditures include direct labor costs, other direct costs and subconsultant costs. All Invoices will include all supporting data.

C. SCHEDULING

Schedules will be prepared for each specific Task Order.

ARTICLE AIII • SERVICES TO BE PROVIDED/SCOPE OF WORK

The scope of work for this contract is to provide on-call services to the Riverside County Transportation Department for transportation related services located throughout Riverside County. Services will be performed at the request of the COUNTY's Contract Administrator. CONSULTANT and COUNTY shall negotiate and establish a cost estimate that is consistent with the services listed below and the CONSULTANT's billing rates as provided in Attachment C. Each Task Order shall be memorialized in writing and approved by the Director of Transportation and by the CONSULTANT's Contract Manager or authorized designees. The sum of the Task Orders cost estimates authorized in each year shall not exceed the maximum annual amount. The CONSULTANT may be required to provide on-call services that include but are not limited to the following:

A. ROADWAY/HIGHWAY ENGINEERING TASKS

- 1. Perform drainage analysis and prepare hydrology reports.
- 2. Perform environmental studies and prepare environmental reports, including WQMPs.
- 3. Perform quantity take offs and prepare engineer estimates.
- 4. Prepare roadway/highway engineering plans and specifications.
- 5. Prepare landscaping plans and specifications.
- 6. Prepare Structural Plans and specifications.

- 7. Prepare Traffic Signal, Pavement Delineation, Signing, Street Light, traffic control plans and specifications.
- 8. NPDES erosion control plans/ WQMP implementation plans.
- 9. Right-of-way requirement maps.
- 10. Perform utility coordination activities.
- 11. Agreement Preparation.
- 12. Prepare engineering land surveys.
- 13. Perform public outreach.
- 14. Provide other roadway/highway engineering related professional services as required.
- 15. Project Management (must provide signed LAPM Exhibit 10-U prior to each Project Management assignment).
- 16. Perform exploratory potholing for Utility Location.

^{*}All plans shall be prepared and submitted using County approved versions of MicroStation V8i software.

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On-Call Services Agreement: Attachment B • Schedule of Services

ATTACHMENT B • SCHEDULE OF SERVICES

ARTICLE BI • INTRODUCTION

The CONSULTANT shall perform the covenants set forth in Attachment A, Scope of Services in accordance with the performance requirements of Article IV and with the following Schedule of Services. This Contract shall permit the issuance of Task Orders until June 30, 2022. COUNTY and CONSULTANT may enter into one-year supplemental extensions to this contract for the purpose of authorizing Task Orders. This authorization of Task Orders may be extended up to two (2) times, for a period not to exceed two (2) years from the original date of the Contract. All Task Orders authorized under this Contract must therefore be authorized no later than June 30, 2024. All services authorized by Task Orders shall be completed within two (2) years of the final authorized date for approving Task Orders. All Task Order services authorized in this Contract shall therefore be completed no later than June 30, 2024.

Contract expiration time frames for issuance of work authorizations:

Contract	Execution Date to June 30, 2022	
Supplemental 1	July 1, 2022 to June 30, 2023	Transportation Director or Board of Supervisors
Supplemental 2	July 1, 2023 to June 30, 2024	Transportation Director or Board of Supervisors

Deliverables/Services schedules will be prepared for each specific Task Order that the CONSULTANT is assigned.

ARTICLE BII • PERFORMANCE REQUIREMENTS

A. SUBMITTALS

Where CONSULTANT is required to prepare and submit studies, reports, plans, etc., to COUNTY, these shall be submitted in draft as scheduled, and the opportunity provided for COUNTY and AGENCIES to offer comments prior to final submission.

B. TIME EXTENSIONS

1. Any delay in providing services required by this contract occasioned by causes beyond the control and not due to the fault or negligence of CONSULTANT, shall be the reason for granting an extension of time for the completion of the aforesaid work. When such delay occurs, CONSULTANT shall promptly notify COUNTY in writing of the cause and of the extent of the delay whereupon COUNTY shall ascertain the facts and the extent of the delay and grant an extension of time for the completion of the work when, in COUNTY's judgment, their findings of fact justify such an extension of time.

COUNTY's findings of fact shall be final and conclusive to the parties hereto. However, this is not intended
to deny CONSULTANT of any available civil legal remedies in the event of a dispute

C. FINAL ACCEPTANCE

When COUNTY determines that CONSULTANT has satisfactorily completed the services, COUNTY may give CONSULTANT a written Notice of Final Acceptance. CONSULTANT shall not incur any further costs hereunder unless so specified in the Notice of Final Acceptance. CONSULTANT may request a Notice of Final Acceptance determination when, in its opinion, it has satisfactorily completed all covenants as stipulated in this contract.

ATTACHMENT C • COMPENSATION PLAN

ARTICLE CI · INTRODUCTION

Satisfactory performance and completion of the Services under this Agreement shall be compensated based upon the Billing Rates Worksheets attached hereto and based on a negotiated cost estimate for each specific Task Order. COUNTY will compensate CONSULTANT for hours worked by CONSULTANT's staff in performance of the work in accordance with the attached Billing Rates Worksheet. Actual costs for any Task Order shall not exceed the authorized cost estimate. If actual costs are expected to exceed the amount authorized, a new, separate Task Order and associated cost estimate must be authorized prior to incurrence of any cost that exceeds the amount authorized. The sum of the Task Order cost estimates authorized in each year shall not exceed the maximum annual amount.

ARTICLE CII · ELEMENTS OF COMPENSATION

Compensation for the services provided will be comprised of the following elements: DIRECT LABOR COSTS,
OTHER DIRECT COSTS and OUTSIDE SERVICES.

A. DIRECT LABOR COSTS

Direct Labor costs shall be paid in an amount equal to the billing rates provided in the Billing Rates Worksheets attached hereto. Billing rates for staff positions not listed in the billing rates shall be approved by the COUNTY.

B. OTHER DIRECT EXPENSES

Additional Direct Costs, directly identifiable to the performance of the services of this Agreement, shall be reimbursed at the rates defined in each Task Order, or at actual invoiced cost. Travel by air and/or travel in excess of 100 miles from CONSULTANT's office nearest to the COUNTY's office and/or Task Order must have COUNTY's prior written approval to be reimbursed under this Agreement.

C. OUTSIDE SERVICES

Outside services shall be paid in accordance with the negotiated cost proposal for each Task Order and in conformance with the COUNTY Consulting Services Manual invoicing procedures. Firms proposed to provide sub consulting services under this contract are listed below:

ADVANTEC

ICF

PSOMAS

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NCM

OhanaVets

ARTICLE CIII • INVOICING

CONSULTANT shall submit invoices in accordance with the On-Call Services Agreement ARTICLE V: ALLOWABLE COSTS AND PAYMENTS and with the following requirements.

- Charges shall be billed in accordance with the terms and rates included herein, unless otherwise agreed in writing by the COUNTY's Contract Administrator.
- Billings for direct labor, other direct expenses and outside services shall be included in CONSULTANT's
 monthly invoice submittals and be in conformance with the COUNTY's Consulting Services Invoicing
 Procedures.
- 3. The charges for each individual assigned under this Contract shall be listed separately.
- 4. Charges for Direct Costs shall be accompanied by substantiating documentation such as invoices, telephone logs, etc.
- 5. Each invoice shall bear a certification signed by the CONSULTANT's Contract Manager or an officer of the firm which reads as follows:

I hereby certify that the hours and salary rates charged in this invoice are the actual hours and rates worked and paid to the employees listed.

ARTICLE CIV • PAYMENT

Progress payments shall be made in accordance with the On-Call Services Agreement ARTICLE V: ALLOWABLE COSTS AND PAYMENTS.

ARTICLE CV • COST PROPOSAL

The total annual amount of services to be performed under this contract shall not exceed [\$250,000] unless approved in writing by the COUNTY.

Annual Budget Amount:

<u>Year</u> <u>Amount</u>

Contract Execution Date to June 30, 2020 [\$250,000]

July 1, 2020 to June 30, 2021	[\$250,000]
July 1, 2021 to June 30, 2022	[\$250,000]
July 1, 2022 to June 30, 2023	[\$250,000] (Requires Transportation Director or Board Approval)
July 1, 2023 to June 30, 2024	[\$250,000] (Requires Transportation Director or Board Approval)

ARTICLE CVI · BILLING RATES

Billing rates are subject to the following:

A. PREMIUM OVERTIME PEMIUM OVERTIME

Billing rates shall be applicable to both straight time and overtime work unless payment of premium for overtime work is required by law, regulation or craft agreement, or is otherwise specified in the On-Call Services Contract. In such event, the premium portion of the Direct Salary Costs will not be subject to the Multiplier.

B. BILLING RATES

Billing rates shown herein are in effect for five (5) years from the effective date of the contract.

CONSULTANT shall notify COUNTY in writing requesting a change in the rates included herein. All adjustments to rates shall be subject to approval by the Transportation Director, or their designee.

Consultant	AZTEC Engineer	ring Group, Inc.		X Prime Consultant Subconsultant		
Project No.	TBD	Contract No.	TBD	Participation Amount \$ IBD	Date	e <u>1/8/2020</u>
For Combined	l Rate				-	
		Fringe Benefit %	+	General & Administrative %	=	Combined ICR%
OR					=====	076
For Home Off	fice Rate					
		Fringe Benefit %	+	General &Administrative %	=	Combined ICR%
For Field Office	ce Rate	0%	+	149.79%	=:	149.79%
		Fringe Benefit %	+	General &Administrative %	_	Combined ICR%
		0%	+	100.46%	-	100,46%

Name/Job Title/Classification1	Но	urly Billing Ra	tes ²	Effective Date	of Hourly Rate	Act	ual or Avg	% or \$	Hourly Range -			
	Straight ³	OT (1.5x)	OT (2x)	From	To		urly Rate ⁴	Increase	or Classifications Only			
Scott McKenzie, PE	\$ 374.37	n/a	n/a	7/1/2019	6/30/2020	\$ -	136.25	Hiercase	Not Applicable			
Principle Engineer	\$ 385.60	n/a	n/a	7/1/2020	6/30/2021	\$	140.34	3.0%	Not Applicable			
Principle Engineer	\$ 397.17	n/a	n/a	7/1/2021	6/30/2022	\$	144.55	3.0%	Not Applicable			
Natalya Shikaloff, PE	\$ 264.22	n/a	n/a	7/1/2019	6/30/2020	\$	96.16	3,070	Not Applicable			
Senior Project Manager	\$ 272.14	n/a	n/a	7/1/2020	6/30/2021	\$	99.04	3.0%	Not Applicable			
Senior Project Manager	\$ 280.31	n/a	n/a	7/1/2021	6/30/2022	S	102.02	3.0%	Not Applicable			
Jason Song, PE	\$ 184.95	n/a	n/a	7/1/2019	6/30/2020	\$	67.31	3.070	Not Applicable			
Senior Roadway Engineer	\$ 190.50	n/a	n/a	7/1/2020	6/30/2021	\$	69.33	3.0%	Not Applicable			
Senior Project Engineer	\$ 196.21	n/a	n/a	7/1/2021	6/30/2022	\$	71.41	3.0%	Not Applicable			
Dave Goos, PE	\$ 185.74	n/a	n/a	7/1/2019	6/30/2022	\$	67.60	3.070				
Senior Engineer	\$ 191.32	n/a	n/a	7/1/2020	6/30/2020	\$		3.0%	Not Applicable			
Project Engineer	\$ 197.06	n/a	n/a	7/1/2020			69.63		Not Applicable			
Jeffrey Callicott, PE (AZ)	\$ 164.48	n/a	n/a	7/1/2019	6/30/2022	\$	71.72	3.0%	Not Applicable			
Roadway Engineer	\$ 169.41	n/a	n/a	7/1/2019	6/30/2020	\$	59.86	2.004	Not Applicable			
Project Engineer	\$ 174.49	n/a	n'a		6/30/2021	\$	61.66	3.0%	Not Applicable			
Najati Burrows, EIT	\$ 89.79	n/a		7/1/2021	6/30/2022	\$	63.51	3.0%	Not Applicable			
Roadway Designer	\$ 92.49		n/a	7/1/2019	6/30/2020	\$	32.68		Not Applicable			
Designer / EIT	\$ 95.26	n/a	n/a	7/1/2020	6/30/2021	\$	33.66	3.0%	Not Applicable			
Robert Price		n/a	n/a	7/1/2021	6/30/2022	\$	34.67	3.0%	Not Applicable			
Environmental		n/a	n/a	7/1/2019	6/30/2020	\$	62.50		Not Applicable			
Environmental		n'a	n/a	7/1/2020	6/30/2021	\$	64.38	3.0%	Not Applicable			
	\$ 182.19	n/a	n/a	7/1 2021	6/30/2022	\$	66.31	3.0%	Not Applicable			
John Gleason, PE (AZ)	\$ 189.45	n/a	n/a	7/1/2019	6/30/2020	\$	68.95		Not Applicable			
Senior Structures Engineer	\$ 195.14	n/a	n/a	7/1/2020	6/30/2021	\$	71.02	3.0%	Not Applicable			
Senior Structures Engineer	\$ 200.99	n/a	n/a	7/1/2021	6/30/2022	\$	73.15	3.0%	Not Applicable			
Mario Colecchia, PE (AZ)	\$ 162.06	n/a	n/a	7/1/2019	6/30/2020	\$	58.98		Not Applicable			
Structures Engineer	\$ 166 92	n/a	n/a	7/1/2020	6/30/2021	\$	60.75	3.0%	Not Applicable			
Structures Engineer	\$ 171.93	n/a	n/a	7/1/2021	6/30/2022	\$	62 57	3.0%	Not Applicable			
Sonia Alonso	\$ 131.28	n/a	n/a	7/1/2019	6/30/2020	\$	47.78		Not Applicable			
Structures Engineer	\$ 135.22	n/a	n/a	7/1/2020	6/30/2021	\$	49.21	3.0%	Not Applicable			
Structures Engineer	\$ 139.28	n/a	n/a	7/1/2021	6/30/2022	\$	50.69	3.0%	Not Applicable			
Amy Costello	\$ 90.89	n/a	n/a	7/1/2019	6/30/2020	\$	33.08		Not Applicable			
Senior CADD Designer	\$ 93.62	n/a	n/a	7/1/2020	6/30/2021	\$	34.07	3.0%	Not Applicable			
Technician/Drafter	\$ 96.43	n/a	n/a	7/1/2021	6/30/2022	\$	35.09	3.0%	Not Applicable			
Michael Cinicove	\$ 77.90	n/a	n/a	7/1/2019	6/30/2020	S	28.35		Not Applicable			
CADD Designer	\$ 80.23	n/a	n/a	7/1/2020	6/30/2021	\$	29.20	3.0%	Not Applicable			
Technician Drafter	\$ 82.64	n/a	n/a	7/1/2021	6/30/2022	\$	30.08	3.0%	Not Applicable			
Herson Go, PE	\$ 162.47	n/a	n/a	7/1/2019	6/30/2020	\$	59.13	5.076	Not Applicable			
Senior Drainage Engineer	\$ 167.35	n/a	n/a	7/1/2020	6/30/2021	\$	60.90	3.0%	Not Applicable			
Senior Project Engineer	\$ 172.37	n/a	n/a	7/1/2021	6/30/2022	\$	62.73	3.0%	Not Applicable			
im Mahon, PE (AZ)	\$ 122.49	n/a	na	7/1/2019	6/30/2020	\$	44.58	3.070	Not Applicable			
Drainage Engineer	\$ 126.17	n/a	n/a	7/1/2020	6/30/2021	\$	45.92	3.0%				
roject Engineer	\$ 129.95	n/a	n/a	7/1/2021	6/30/2022	S S	47.29	3.0%	Not Applicable Not Applicable			
Danyang Zhu, EIT	\$ 85.18	n/a	n/a	7/1/2019	6/30/2020	\$	31.00	3.070				
Drainage Designer	\$ 87.73	n/a	n/a	7/1/2019	6/30/2021	\$	31.93	3.0%	Not Applicable			
Designer / EIT	\$ 90.37	n/a	n/a	7/1/2020	6/30/2021	\$	110 0000		Not Applicable			
ake Flint, EIT	\$ 85.18	n/a	n/a	7/1/2021			32.89	3.0%	Not Applicable			
		ın a		//1/2019	6/30/2020	\$	31.00		Not Applicable			
Drainage Designer	\$ 87.73	n/a	n/a	7/1/2020	6/30/2021	\$	31.93	3.0%	Not Applicable			

Name/Job Title/Classification1			urly Billing Ra	tes ²	Effective Dat	Effective Date of Hourly Rate			% or \$	Hourly Range -
		Straight ³	OT (1.5x)	OT (2x)	From	То		ual or Avg. urly Rate ⁴	Increase	or Classifications Only
Steve Ogburn, PE	\$	185.66	n/a	n/a	7/1/2019	6/30/2020	S	67.57		Not Applicable
Traffic Group Manager	\$	191.23	n/a	n/a	7/1/2020	6/30/2021	S	69.60	3.0%	Not Applicable
Senior Project Engineer	\$	196.97	n/a	n/a	7/1/2021	6/30/2022	\$	71.69	3.0%	Not Applicable
Tracy Eberlein, PE (AZ)	\$	171.73	n/a	n/a	7/1/2019	6/30/2020	S	62.50		Not Applicable
Traffic Designer	\$	176.88	n/a	n/a	7/1/2020	6/30/2021	\$	64.38	3.0%	Not Applicable
Traffic Designer	\$	182.19	n/a	n/a	7/1/2021	6/30/2022	\$	66.31	3.0%	Not Applicable
Alex DeSonnaville, EIT	\$	76.94	n/a	n/a	7/1/2019	6/30/2020	\$	28.00	5.070	Not Applicable
Traffic Designer	\$	79.24	n/a	n/a	7/1/2020	6/30/2021	\$	28.84	3.0%	Not Applicable
Designer / EIT	\$	81.62	n/a	n/a	7/1/2021	6/30/2022	\$	29.71	3.0%	Not Applicable
Steve Lohide, RLA (AZ)	\$	164.42	n/a	n/a	7/1/2019	6/30/2020	S	59.84	0.070	Not Applicable
Landscape Architect Lead	\$	169.35	n/a	n/a	7/1/2020	6/30/2021	\$	61.64	3.0%	Not Applicable
Landscape Architect Lead	\$	174.44	n/a	n/a	7/1/2021	6/30/2022	\$	63.48	3.0%	Not Applicable
Clinton Daniel Woelzlein, RLA (A	\$	133.73	n/a	n/a	7/1/2019	6/30/2020	\$	48.67	3.070	Not Applicable
Landscape Achitect	\$	137.74	n/a	n/a	7/1/2020	6/30/2021	\$	50.13	3.0%	Not Applicable
Landscape Architect	\$	141.87	n/a	n/a	7/1/2021	6/30/2022	\$	51.63	3.0%	Not Applicable
Jules Perillo	\$	89.30	n/a	n/a	7 1/2019	6/30/2020	\$	32.50	5.070	Not Applicable
CADD Designer	\$	91.98	n/a	n/a	7/1/2020	6/30/2021	\$	33.48	3.0%	Not Applicable
Technician/Drafter	\$	94.74	n/a	n/a	7/1/2021	6/30/2022	\$	34.48	3.0%	Not Applicable
William Morales	\$	145.30	n/a	n/a	7/1/2019	6/30/2020	\$	52.88	3.076	
SUE Division Leader	\$	149.66	n/a	n/a	7/1/2020	6/30/2020	\$	54.47	3.0%	Not Applicable
Utility Coordinator	\$	154.15	n/a	n/a	7/1/2021	6/30/2022	\$	56.10	3.0%	Not Applicable
George Enriquez*	\$	198.85	n'a	n/a	7/1/2019	6/30/2022	\$	72.37	3.0%	Not Applicable
SUE Field Operator Engineer	\$	204.82	n/a	n/a	7/1/2019	6/30/2020	\$	74.54	3.0%	Not Applicable
SUE Field Operator Engineer	S	210.96	n/a	n/a	7/1/2020	6/30/2022	8		3.0%	Not Applicable
Alan Ward*	\$	152.00	n/a	n/a	7/1/2019	6/30/2022	\$	76.78 55.32	3.0%	Not Applicable
SUE Field Operator	\$	156.56	n/a	n/a	7/1/2020	6/30/2021	\$		2.00/	\$ 96.16 to \$ 108.2
SUE Field Operator	\$	161.26	n/a	n/a	7/1/2020	6/30/2022		56.98	3.0%	\$ 99.04 to \$ 111.4
Senior Project Manager	\$	280.79	n/a	n/a	7/1/2019		\$	58.69	3.0%	\$ 102.02 to \$ 114.8
,	\$	289.21	n/a	n/a	7/1/2019	6/30/2020		102.19	2.00/	\$ 96.16 to \$ 108.2
	\$	297.89	n/a	n/a	7/1/2020	6/30/2021 6/30/2022	\$	105.26	3.0%	\$ 99.04 to \$ 111.4
Senior Project Engineer	\$	196.35	n/a	n/a	7 1/2019		_	108.41	3.0%	\$ 102.02 to \$ 114.8
3	\$	202.24	n/a	n/a	7/1/2019	6/30/2020	\$	71.46	2.004	\$ 66.85 to \$ 75.60
	\$	208.31	n/a	n/a		6/30/2021	\$	73.60	3.0%	\$ 68.86 to \$ 77.9
Project Engineer	\$	158.73	n/a		7/1/2021	6/30/2022	\$	75.81	3.0%	\$ 70.92 to \$ 80.29
,	\$	163.50	n/a	n/a n/a	7/1/2019	6/30/2020	\$	57.77		\$ 44.58 to \$ 61.19
	\$	168.40	n/a		7/1/2020	6/30/2021	\$	59.50	3.0%	\$ 45.92 to \$ 63.03
Landscape Architect	S	158.43	n/a	n/a	7/1/2021 =	6/30/2022	\$	61.29	3.0%	\$ 47.29 to \$ 64.92
The state of the s	\$	163.18	n/a	n/a	7/1/2019	6/30/2020	\$	57.66		\$ 48.67 to \$ 61.00
	\$	168.08		n/a	7/1/2020	6/30/2021	\$	59.39	3.0%	\$ 50.13 to \$ 62.89
Designer / EIT	\$	89.16	n/a	n/a	7/1/2021	6/30/2022	\$	61.17	3.0%	\$ 51.63 to \$ 64.78
ovengaei / E/1	\$	91.84	n/a	n/a	7/1/2019	6/30/2020	\$	32.45		\$ 28.00 to \$ 34.3°
	\$	91.84	n/a	n/a	7/1/2020	6/30/2021	\$	33.42	3.0%	\$ 28.84 to \$ 35.40
Technician/Drafter	\$	91.42	n/a	n/a	7/1/2021	6/30/2022	\$	34.43	3.0%	\$ 29.71 to \$ 36.46
- Diditol	\$	94.16	n/a	n/a	7/1/2019	6/30/2020	\$	33,27		\$ 28.35 to \$ 35.24
	\$	96.98	n/a	п/а	7/1/2020	6/30/2021	\$	34.27	3.0%	\$ 29.20 to \$ 36.30
Jtility Coordinator	\$		n/a	n/a	7/1/2021	6/30/2022	\$	35.30	3.0%	\$ 30.08 to \$ 37.39
James Coolematol	\$	119.66	n/a	n/a	7/1/2019	6/30/2020	\$	43.55		\$ 29.07 to \$ 46.12
	\$	123.25	n/a	n/a	7/1/2020	6/30/2021	\$	44.86	3.0%	\$ 29.94 to \$ 47.50
V/A Administrative		126.95	n/a	n/a	7/1/2021	6/30/2022	\$	46.20	3.0%	\$ 30.84 to \$ 48.93
VA Administrative	\$		n/a	n/a	7/1/2019	6/30/2020				to
	\$	7.6	n/a	n/a	7/1/2020	6/30/2021	\$		3.0%	\$ - to \$ -
	\$		n/a	n/a	7/1/2021	6/30/2022	\$	2	3.0%	\$ - to \$ -

NOTES:

All costs must comply with the Federal cost principles. Subconsultants will provide their own cost proposals.

The cost proposal format shall not be amended.

Billing rate=actual hourly rate * (1+ ICR) * (1+ Fee). Indirect cost rates should be based on consultant's annual accounting period, established by a cognizant agency or accepted by Caltrans. Billing rate—actual nourly rate * (1+ ic k) * (1+ ree). Inducer cost rates should be based on consultant's annual accounting period, established by a All costs must comply with the General cost principles for reimbursement.

4. For named employees and key personnel enter the actual hourly rate. For classifications only, enter the Average Hourly Rate for that classification.

5. Employees subject to prevailing wage denoted with an asterisks (*).

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

Consultant	AZTEC Engineering Group, Inc.	X Prime Consultant Subconsu	ultant
Project No.	Contract No.	Participation Amount \$ TBD	Date 10/22/2019

SCHEDULE OF OTHER DIREC Description of Item	Quantity	Unit	Unit Cost	Total
Printing and Reproduction			***	10000
A. In-house Printing	TBD	N.C.	N.C.	
B. Outside Vendor Printing/Scanning	TBD	EA	Actual*	
Vehicle Expense				
A. Personal Vehicle Mileage	TBD	mile	IRS Rate**	
Project Specific Deliver Services		EA	Actual*	
A. Overnight Mail Service	TBD	EA	\$10	
B. Courier Service	TBD	EA	\$25	
Utility Potholing Services				
Equipment Mobilization to/from Project Site		HOURLY	Varies	
Potholes in Unpaved Surface (depth 7 feet or less)		EA	\$775	
Potholes in AC Paved Surface (depth 7 feet or less)		EA	\$800	
Potholes in Concrete Surface (depth 7 feet or less)		EA	\$825	
Additional Pothole Cost for depth over 7 feet	VIII.	LF	\$30	
Pothole waste disposal		DAY	\$75	
Coring/Saw Cutting (By Others)		EA	Actual*	
Permit Fees		EA	Actual*	
Pothole waste disposal		DAY	\$75	
Coring/Saw Cutting (By Others)		EA	Actual*	-01
Permit Fees		EA	Actual*	
Traffic Control (By Others)		EA	Actual*	
Pothole Location Survey (By Others)		EA	Actual*	
Pothole Restoration (By Others)		EA	Actual*	
Utility Designating Services		HOURLY	\$375	

- 1. N.C. denotes No Charge
- 2. (*) Actual cost per lease/access/purchase or other vendor arrangement with County authorization. Actual cost are competitive prices from appropriate vendors in their respective industries supported by receipts and documented in executed task orders.
- 3. (**) Pre-Approved Travel and Per-Diem Costs to be reimbursed shall be the Actual Costs, but Not to Exceed the rates stipulated in the "Caltrans Travel Guide, Consultant/Contractors Travel Policy" supported by receipts and documented in executed task orders.

Certification of Direct Costs:

I, the undersigned, certify to the best of my knowledge and belief that all direct costs identified on the cost proposal(s) in this contract are actual, reasonable, allowable, and allocable to the contract in accordance with the contract terms and the following requirements:

- 7. Generally Accepted Accounting Principles (GAAP)
- 8. Terms and conditions of the contract
- 9. Title 23 United States Code Section 112 Letting of Contracts
- 10. 48 Code of Federal Regulations Part 31 Contract Cost Principles and Procedures
- 11. 23 Code of Federal Regulations Part 172 Procurement, Management, and Administration of Engineering and Design Related Service
- 12. 48 Code of Federal Regulations Part 9904 Cost Accounting Standards Board (when applicable)

All costs must be applied consistently and fairly to all contracts. All documentation of compliance must be retained in the project files and be in compliance with applicable federal and state requirements. Costs that are noncompliant with the federal and state requirements are not eligible for reimbursement.

Prime Consultant or Subconsultant Certifying:	
Name: Kara Strong	Title *: SVP of Finance & Administration
Digitally signed by Kara Strong DN: cn-Kara Strong, o-AZTEC Engineering Group, Inc., ou, enabl-kstrong@aztec.us, c-US Date: 2019.10.29 09:19.33-07:00'	Date of Certification (mm/dd/yyyy): 10/29/2019
Email: kstrong@aztec.us	Phone Number: 602-458-7463
4561 E McDowell Rd Pho	

* An individual executive or financial officer of the consultant's or subconsultant's organization at a level no lower than a Vice President or a Chief Financial Officer, or equivalent, who has authority to represent the financial information utilized to establish the cost proposal for the contract.

List services the consultant is providing under the proposed contract:

- 1.Perform drainage analysis and prepare hydrology reports.
- 2.Perform environmental studies and prepare environmental reports, including WQMPs.
- 3. Perform quantity take offs and prepare engineer estimates.
- 4. Prepare roadway/highway engineering plans and specifications.
- 5. Prepare landscaping plans and specifications.
- 6. Prepare Structural Plans and specifications.
- 7. Prepare Traffic Signal, Pavement Delineation, Signing, Street Light, traffic control plans and specifications.
- 8.NPDES erosion control plans/ WQMP implementation plans.
- 9. Right-of-way requirement maps.
- 10.Perform utility coordination activities.
- 11 Agreement Preparation
- 12. Prepare engineering land surveys.
- 13.Perform public outreach.
- 14. Provide other roadway/highway engineering related professional services as required.
- 15. Project Management (must provide signed LAPM Exhibit 10-U prior to each Project Management assignment).
- 16.Perform exploratory potholing for Utility Location.

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

Consultant ADVANTEC	Consulting Engineers, Inc.		Prime Consultant X Subconsultant		
Project No.	Contract No)	Participation Amount \$ TBD	Date	10/22/2019
For Combined Rate					
	Fringe Benefit % 53.88%	+	General & Administrative %	Tables Market	Combined ICR%
OR .					101.7370
For Home Office Rate For Field Office Rate	Fringe Benefit % 53.88%	+	General & Administrative % 127.87%	=	Combined ICR% 181.75%
	Fringe Benefit %	+ +	General & Administrative %	=	Combined ICR%
				Fee =	10.00%

Name/Job Title/Classification ¹		Ног	urly Billing Rat	tes ²	Effective Date	of Hourly Rate	Actu	al or Avg.	% or \$	Hourly Range -
	S	traight ³	OT (1.5x)	OT (2x)	From	To	Hou	ırly Rate4	Increase	or Classifications Only
Keith Rand, PE, TE	\$	315.91	n/a	n/a	7/1/2019	6/30/2020	\$	101.93		Not Applicable
Sr. Project Engineer	\$	325.38	n/a	n/a	7/1/2020	6/30/2021	\$	104.99	3.0%	Not Applicable
Senior Engineer	\$	335.15	n/a	n/a	7/1/2021	6/30/2022	\$	108.14	3.0%	Not Applicable
	\$	345.20	n/a	n/a	7/1/2022	6/30/2023	\$	111.38	3.0%	Not Applicable
Exempt	\$	355.56	n/a	n/a	7/1/2023	6/30/2024	\$	114.72	3.0%	Not Applicable
Carlos Ortiz, PE, TE, PTOE	\$	372.53	n/a	n/a	7/1/2019	6/30/2020	\$	120.20		Not Applicable
Principal	\$	383.71	n/a	n/a	7/1/2020	6/30/2021	\$	123.81	3.0%	Not Applicable
Sr. ITS Engineer	\$	395.22	n/a	n/a	7/1/2021	6/30/2022	\$	127.52	3.0%	Not Applicable
	\$	407.07	n/a	n/a	7/1/2022	6/30/2023	\$	131.35	3.0%	Not Applicable
Exempt	\$	419.29	n/a	n/a	7/1/2023	6/30/2024	\$	135.29	3.0%	Not Applicable
John Dorado, PE	\$	211.59	n/a	n/a	7/1/2019	6/30/2020	\$	68.27	1111-	Not Applicable
Sr. Traffic Engineer	\$	217.93	n/a	n/a	7/1/2020	6/30/2021	\$	70.32	3.0%	Not Applicable
	\$	224.47	n/a	n/a	7/1/2021	6/30/2022	\$	72.43	3.0%	Not Applicable
	\$	231.21	n/a	n/a	7/1/2022	6/30/2023	\$	74.60	3.0%	Not Applicable
Exempt	\$	238.14	n/a	n/a	7/1/2023	6/30/2024	\$	76.84	3.0%	Not Applicable

Name/Job Title/Classification ¹		Но	urly	Billing Ra	ites	2	Effective Da	te of	Hourly Rate	Act	ual or Avg.	% or \$	Н	urly	Range	
	S	traight ³	(OT (1.5x)		OT (2x)	From		То	Ho	ourly Rate4	Increase	or Cla		_	
Senior Engineer	\$	263,44		n/a		n/a	7/1/2019		6/30/2020	\$	85.00		\$ 68.0			02.00
	\$	271.34		n/a		n/a	7/1/2020		6/30/2021	\$	87.55	3.0%	,			
	\$	279.48		n/a		n/a	7/1/2021		6/30/2022	\$	90.18	3.0%				
	\$	287.86		n/a		n/a	7/1/2022		6/30/2023	\$	92.88	3.0%				
Exempt	\$	296.50		n/a		n/a	7/1/2023		6/30/2024	\$	95.67	3.0%				
Engineer	\$	170.46	\$	255.69	\$	340.92	7/1/2019		6/30/2020	\$	55.00		\$ 42.00) to	\$ (68.00
	\$	175.57	\$	263.36	\$	351.15	7/1/2020		6/30/2021	\$	56.65	3.0%	Ψ 12.0	, 10	Ψ (30.00
	\$	180.84	\$	271.26	\$	361.68	7/1/2021		6/30/2022	\$	58.35	3.0%				
	\$	186.26	\$	279.40	\$	372.53	7/1/2022		6/30/2023	\$	60.10	3.0%				
Exempt / Non-exempt	\$	191.85	\$	287.78	\$	383.71	7/1/2023		6/30/2024	\$	61.90	3.0%				
Assistant Engineer	\$	108.47	\$	162.71	\$	216.95	7/1/2019		6/30/2020	\$	35.00	0.107.0	\$ 28.00	to	\$ 4	12.00
	\$	111.73	\$	167.59	\$	223.46	7/1/2020		6/30/2021	\$	36.05	3.0%	4 20.00		Ψ	
	\$	115.08	\$	172.62	\$	230.16	7/1/2021		6/30/2022	\$	37.13	3.0%				
	\$	118.53	\$	177.80	\$	237.06	7/1/2022		6/30/2023	\$	38.25	3.0%				
Non-exempt	\$	122.09	\$	183.13	\$	244.18	7/1/2023		6/30/2024	\$	39.39	3.0%				
	\$			n/a		n/a	7/1/2019		6/30/2020	\$	-		\$ -	to	\$	-
	\$	-		n/a		n/a	7/1/2020		6/30/2021	\$	_	3.0%				
	\$	-		n/a		n/a	7/1/2021		6/30/2022	\$	_	3.0%				
	\$	×		n/a		n/a	7/1/2022		6/30/2023	\$	_	3.0%				
Exempt	\$	_		n/a		n/a	7/1/2023		6/30/2024	\$		3.0%				
	\$	*		n/a		n/a	7/1/2019		6/30/2020	\$	-		\$ -	to	\$	-
	\$	-		n/a		n/a	7/1/2020		6/30/2021	\$	_	3.0%				
	\$	-		n/a		n/a	7/1/2021		6/30/2022	\$	-	3.0%				
	\$	-		n/a		n/a	7/1/2022		6/30/2023	\$	~	3.0%				
Exempt	\$			n/a		n/a	7/1/2023		6/30/2024	\$	-	3.0%				
	\$	-		n/a		n/a	7/1/2019		6/30/2020	\$	-		\$ -	to	\$	-
	\$	-		n/a		n/a	7/1/2020		6/30/2021	\$		3.0%				
	\$	*		n/a		n/a	7/1/2021		6/30/2022	\$	1	3.0%				
	\$			n/a		n/a	7/1/2022		6/30/2023	\$		3.0%				
Exempt	\$	**		n/a		n/a	7/1/2023		6/30/2024	\$		3.0%				

- 1. All costs must comply with the Federal cost principles. Subconsultants will provide their own cost proposals.
- 2. The cost proposal format shall not be amended.
- 3. Billing rate=actual hourly rate * (1+ ICR) * (1+ Fee). Indirect cost rates should be based on consultant's annual accounting period, established by a cognizant agency or accepted by Caltrans. All costs must comply with the General cost principles for reimbursement.
- 4. For named employees and key personnel enter the actual hourly rate. For classifications only, enter the Average Hourly Rate for that classification.
- 5. Employees subject to prevailing wage denoted with an asterisks (*).

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

, SCHEDULE OF OTHER I				
	DIRECT COST ITEMS	(Add additional p	ages as necessary)	
cription of Item	Quantity	Unit	Unit Cost	Total
ting and Reproduction				
A. In-house Printing	TBD	per 8.5"x11"	\$0.50	
B. Outside Vendor Printing/Scanning	TBD	per D-size sheet	Actual*	
icle Expense				
A. Personal Vehicle Mileage	TBD	mile	IRS Rate**	
ect Specific Deliver Services		EA	Actual*	
A. Overnight Mail Service		EA	Actual*	
B. Courier Service		EA	Actual*	
E	A. In-house Printing B. Outside Vendor Printing/Scanning icle Expense A. Personal Vehicle Mileage ect Specific Deliver Services A. Overnight Mail Service	ting and Reproduction A. In-house Printing B. Outside Vendor Printing/Scanning TBD	ting and Reproduction A. In-house Printing B. Outside Vendor Printing/Scanning TBD per 8.5"x11" TBD per D-size sheet TBD mile ect Specific Deliver Services A. Overnight Mail Service EA	ting and Reproduction A. In-house Printing B. Outside Vendor Printing/Scanning TBD per 8.5"x11" \$0.50 TBD per D-size sheet Actual* A. Personal Vehicle Mileage TBD mile IRS Rate** EA Actual* A. Overnight Mail Service EA Actual*

NOTES:

1. N.C. denotes No Charge

Subconsultant 3:

- 2. (*) Actual cost per lease/access/purchase or other vendor arrangement with County authorization. Actual cost are competitive prices from appropriate vendors in their respective industries supported by receipts and documented in executed task orders.
- 3. (**) Pre-Approved Travel and Per-Diem Costs to be reimbursed shall be the Actual Costs, but Not to Exceed the rates stipulated in the "Caltrans Travel Guide, Consultant/Contractors Travel Policy" supported by receipts and documented in executed task orders.

Certification of Direct Costs:

I, the undersigned, certify to the best of my knowledge and belief that all direct costs identified on the cost proposal(s) in this contract are actual, reasonable, allowable, and allocable to the contract in accordance with the contract terms and the following requirements:

- 7. Generally Accepted Accounting Principles (GAAP)
- 8. Terms and conditions of the contract

Prime Consultant or Subconsultant Certifying:

100100

- 9. Title 23 United States Code Section 112 Letting of Contracts
- 10. 48 Code of Federal Regulations Part 31 Contract Cost Principles and Procedures
- 11. 23 Code of Federal Regulations Part 172 Procurement, Management, and Administration of Engineering and Design Related Service
- 12. 48 Code of Federal Regulations Part 9904 Cost Accounting Standards Board (when applicable)

All costs must be applied consistently and fairly to all contracts. All documentation of compliance must be retained in the project files and be in compliance with applicable federal and state requirements. Costs that are noncompliant with the federal and state requirements are not eligible for reimbursement.

Name: Leo Lee	Title *: Chief Executive Officer
Signature:	Date of Certification (mm/dd/yyyy): 10/22/2019
Email: leolee@advantec-usa.com	Phone Number: 949-861-4999
Address: 1200 Roosevelt, Irvine, CA	
no lower than a Vice President or a Chief Finan the financial information utilized to establish the List services the consultant is providing under the propo	
Traffic Engineering Support	

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

Note:	Mark-ups	are	Not	Allowed
TADLE	MINIK-nbo	anc	TIOL	Allowed

Consultant ICF Jo	ones & Stokes, Inc.		P	rime Consul	tant X Subconsultant		
Project No.	Contract No.		Par	ticipation A	Date	1/31/2019	
For Combined Rate				-			
	Fringe Benefit %	+	General &Administrati	ve % +	Overhead	=	Combined ICR%
	37.49%	+	6.52%	+	133.79%	=	177.80%
OR					***************************************		
For Contract Employee Rate							
	Fringe Benefit %	= +	General & Administrati	ve %	Overhead	=	Combined ICR%
		+					0.00%
For Field Employees Rate	Di D Clar						
	Fringe Benefit %	+	General & Administrati	ve %	Overhead		Combined ICR%
						=	0.00%
					•	Fee =	10%

Name/Job Title/Classification ¹		Hou	rly Billing R	ates ²	Effective Date	of Hourly Rate	Act	ual or Avg.	% or \$	Hourly Range -
	Straig	ght ³	OT (1.5x)	OT (2x)	From	Ţo	Ho	Hourly Rate ⁴ Increa		or Classifications Only
Allen, James	\$ 13	7.51	n/a	n/a	7/1/2019	6/30/2020	\$	45.00		Not Applicable
Senior Consultant I	\$ 14	1.64	n/a	n/a	7/1/2020	6/30/2021	\$	46.35	3.0%	Not Applicable
On-Call Employee	\$ 14	5.89	n/a	n/a	7/1/2021	6/30/2022	\$	47.74	3.0%	Not Applicable
	\$ 15	0.26	n/a	n/a	7/1/2022	6/30/2023	\$	49.17	3.0%	Not Applicable
	\$ 15	4.77	n/a	n/a	7/1/2023	6/30/2024	\$	50.65	3.0%	Not Applicable
Amling, Michael	\$ 30	8.36	n/a	n/a	7/1/2019	6/30/2020	\$	100.91		Not Applicable
Senior Project Director	\$ 31	7.61	n/a	n/a	7/1/2020	6/30/2021	\$	103.94	3.0%	Not Applicable
F/T Exempt	\$ 32	7.14	n/a	n/a	7/1/2021	6/30/2022	\$	107.06	3.0%	Not Applicable
	\$ 33	6.95	n/a	n/a	7/1/2022	6/30/2023	\$	110.27	3.0%	Not Applicable
	\$ 34	7.06	n/a	n/a	7/1/2023	6/30/2024	\$	113.58	3.0%	Not Applicable
Andersen, Jennifer	\$ 13	3.05	n/a	n/a	7/1/2019	6/30/2020	\$	43.54		Not Applicable
Associate Consultant III	\$ 13	7.04	n/a	n/a	7/1/2020	6/30/2021	\$	44.85	3.0%	Not Applicable
F/T Exempt	\$ 14	1.15	n/a	n/a	7/1/2021	6/30/2022	\$	46.19	3.0%	Not Applicable
	\$ 14	5.39	n/a	n/a	7/1/2022	6/30/2023	\$	47.58	3.0%	Not Applicable
	\$ 14	9.75	n/a	n/a	7/1/2023	6/30/2024	\$	49.00	3.0%	Not Applicable

Name/Job Title/Classification		Hourly Billing R	ates ²	Effective Date	Actual or Avg.		% or \$	Hourly Range -	
	Straigh	1^3 OT $(1.5x)$	OT (2x)	From	To	Ho	urly Rate ⁴	Increase	or Classifications Only
Anderson, Keturah	\$ 190.	04 n/a	n/a	7/1/2019	6/30/2020	\$	62.19		Not Applicable
Senior Consultant II	\$ 195.	74 n/a	n/a	7/1/2020	6/30/2021	\$	64.06	3.0%	Not Applicable
P/T Exempt	\$ 201.	61 n/a	n/a	7/1/2021	6/30/2022	\$	65.98	3.0%	Not Applicable
	\$ 207.	66 n/a	n/a	7/1/2022	6/30/2023	\$	67.96	3.0%	Not Applicable
	\$ 213.	89 n/a	n/a	7/1/2023	6/30/2024	\$	70.00	3.0%	Not Applicable
Ang-Olson, Jeffrey	\$ 292.	01 n/a	n/a	7/1/2019	6/30/2020	\$	95.56		Not Applicable
Senior Project Director	\$ 300.		n/a	7/1/2020	6/30/2021	\$	98.43	3.0%	Not Applicable
F/T Exempt	\$ 309.	80 n/a	n/a	7/1/2021	6/30/2022	\$	101.38	3.0%	Not Applicable
	\$ 319.		n/a	7/1/2022	6/30/2023	\$	104.42	3.0%	Not Applicable
	\$ 328.	66 n/a	n/a	7/1/2023	6/30/2024	\$	107.55	3.0%	Not Applicable
Baker, Sarah	\$ 164.	55 n/a	n/a	7/1/2019	6/30/2020	\$	53.85	5.070	Not Applicable
Senior Consultant III	\$ 169.		n/a	7/1/2020	6/30/2021	\$	55.47	3.0%	Not Applicable
F/T Exempt	\$ 174.		n/a	7/1/2021	6/30/2022	\$	57.13	3.0%	Not Applicable
	\$ 179.		n/a	7/1/2022	6/30/2023	\$	58.84	3.0%	Not Applicable
	\$ 185.	11320	n/a	7/1/2023	6/30/2024	\$	60.61	3.0%	Not Applicable
Ban, Jennifer	\$ 160.		n/a	7/1/2019	6/30/2020	\$	52.65	5.070	Not Applicable
Senior Consultant II	\$ 165.		n/a	7/1/2020	6/30/2021	\$	54.23	3.0%	Not Applicable
P/T Exempt	\$ 170.0		n/a	7/1/2021	6/30/2022	\$	55.86	3.0%	Not Applicable
•	\$ 175.8		n/a	7/1/2022	6/30/2023	\$	57.53	3.0%	Not Applicable
**	\$ 181.0		n/a	7/1/2023	6/30/2024	\$	59.26	3.0%	Not Applicable
Barrera, Mario	\$ 126.2		n/a	7/1/2019	6/30/2020	\$	41.32		Not Applicable
Senior Consultant II	\$ 130.0		n/a	7/1/2020	6/30/2021	\$	42.56	3.0%	Not Applicable
F/T Exempt	\$ 133.9		n/a	7/1/2021	6/30/2022	\$	43.84	3.0%	Not Applicable
	\$ 137.9	07 n/a	n/a	7/1/2022	6/30/2023	\$	45.15	3.0%	Not Applicable
	\$ 142.		n/a	7/1/2023	6/30/2024	\$	46.51	3.0%	Not Applicable
Belby, Brendan	\$ 176.5	3 n/a	n/a	7/1/2019	6/30/2020	\$	57.77	0.1070	Not Applicable
Senior Consultant III	\$ 181.8		n/a	7/1/2020	6/30/2021	\$	59.50	3.0%	Not Applicable
F/T Exempt	\$ 187.2	28 n/a	n/a	7/1/2021	6/30/2022	\$	61.29	3.0%	Not Applicable
	\$ 192.9		n/a	7/1/2022	6/30/2023	\$	63.13	3.0%	Not Applicable
	\$ 198.6		n/a	7/1/2023	6/30/2024	\$	65.02	3.0%	Not Applicable
Belcourt, Andrew	\$ 145.2	l n/a	n/a	7/1/2019	6/30/2020	\$	47.52		Not Applicable
Senior Consultant I	\$ 149.5		n/a	7/1/2020	6/30/2021	\$	48.95	3.0%	Not Applicable
F/T Exempt	\$ 154.0		n/a	7/1/2021	6/30/2022	\$	50.41	3.0%	Not Applicable
	\$ 158.6		n/a	7/1/2022	6/30/2023	\$	51.93	3.0%	Not Applicable
	\$ 163.4		n/a	7/1/2023	6/30/2024	\$	53.48	3.0%	Not Applicable
Borhani, Faryar	\$ 279.9		n/a	7/1/2019	6/30/2020	\$	91.61	5.070	Not Applicable
Project Director	\$ 288.3		n/a	7/1/2020	6/30/2021	\$	94.36	3.0%	Not Applicable
F/T Exempt	\$ 296.9		n/a	7/1/2021	6/30/2022	\$	97.19	3.0%	Not Applicable
	\$ 305.9		n/a	7/1/2022	6/30/2023	\$	100.10	3.0%	Not Applicable
	\$ 315.0		n/a	7/1/2023	6/30/2024	\$	103.11	3.0%	Not Applicable

Name/Job Title/Classification ¹	Н	ourly Billing R	ates ²	Effective Date	of Hourly Rate	Actual	or Avg.	% or \$	Hourly Range -
	Straight ³	OT (1.5x)	OT (2x)	From	To	Hour	y Rate ⁴	Increase	or Classifications Only
Brady, Michael	\$ 116.12	n/a	n/a	7/1/2019	6/30/2020	\$	38.00		Not Applicable
Sr Technical Analyst	\$ 119.60	n/a	n/a	7/1/2020	6/30/2021	\$	39.14	3.0%	Not Applicable
On-Call Employee	\$ 123.19	n/a	n/a	7/1/2021	6/30/2022	\$	40.31	3.0%	Not Applicable
	\$ 126.89	n/a	n/a	7/1/2022	6/30/2023	\$	41.52	3.0%	Not Applicable
	\$ 130.69	n/a	n/a	7/1/2023	6/30/2024	\$	42.77	3.0%	Not Applicable
Bryne, Stephen	\$ 148.51	n/a	n/a	7/1/2019	6/30/2020	\$	48.60		Not Applicable
Senior Consultant III	\$ 152.97	n/a	n/a	7/1/2020	6/30/2021	\$	50.06	3.0%	Not Applicable
F/T Exempt	\$ 157.56	n/a	n/a	7/1/2021	6/30/2022	\$	51.56	3.0%	Not Applicable
	\$ 162.28	n/a	n/a	7/1/2022	6/30/2023	\$	53.11	3.0%	Not Applicable
	\$ 167.15	n/a	n/a	7/1/2023	6/30/2024	\$	54.70	3.0%	Not Applicable
Buehler, David	\$ 259.90	n/a	n/a	7/1/2019	6/30/2020	\$	85.05		Not Applicable
Project Director	\$ 267.69	n/a	n/a	7/1/2020	6/30/2021	\$	87.60	3.0%	Not Applicable
P/T Exempt	\$ 275.72	n/a	n/a	7/1/2021	6/30/2022	\$	90.23	3.0%	Not Applicable
	\$ 284.00	n/a	n/a	7/1/2022	6/30/2023	\$	92.94	3.0%	Not Applicable
	\$ 292.52	n/a	n/a	7/1/2023	6/30/2024	\$	95.72	3.0%	Not Applicable
Buscombe, Brittany	\$ 136.72	n/a	n/a	7/1/2019	6/30/2020	\$	44.74	0.107.0	Not Applicable
Senior Consultant I	\$ 140.82	n/a	n/a	7/1/2020	6/30/2021	\$	46.08	3.0%	Not Applicable
F/T Exempt	\$ 145.04	n/a	n/a	7/1/2021	6/30/2022	\$	47.46	3.0%	Not Applicable
	\$ 149.39	n/a	n/a	7/1/2022	6/30/2023	\$	48.89	3.0%	Not Applicable
	\$ 153.88	n/a	n/a	7/1/2023	6/30/2024	\$	50.36	3.0%	Not Applicable
Butterworth, Joel	\$ 214.82	n/a	n/a	7/1/2019	6/30/2020	\$	70.30		Not Applicable
Technical Director	\$ 221.27	n/a	n/a	7/1/2020	6/30/2021	\$	72.41	3.0%	Not Applicable
F/T Exempt	\$ 227.91	n/a	n/a	7/1/2021	6/30/2022	\$	74.58	3.0%	Not Applicable
	\$ 234.74	n/a	n/a	7/1/2022	6/30/2023	\$	76.82	3.0%	Not Applicable
	\$ 241.78	n/a	n/a	7/1/2023	6/30/2024	\$	79.12	3.0%	Not Applicable
Byram, Saadia	\$ 114.01	n/a	n/a	7/1/2019	6/30/2020	\$	37.31	5,10,70	Not Applicable
Associate Consultant I	\$ 117.43	n/a	n/a	7/1/2020	6/30/2021	\$	38.43	3.0%	Not Applicable
F/T NonExmpt	\$ 120.96	n/a	n/a	7/1/2021	6/30/2022	\$	39.58	3.0%	Not Applicable
	\$ 124.58	n/a	n/a	7/1/2022	6/30/2023	\$	40.77	3.0%	Not Applicable
	\$ 128.32	n/a	n/a	7/1/2023	6/30/2024	\$	41.99	3.0%	Not Applicable
Calvert, Brian	\$ 288.22	n/a	n/a	7/1/2019	6/30/2020	\$	94.32	5.070	Not Applicable
Project Director	\$ 296.87	n/a	n/a	7/1/2020	6/30/2021	\$	97.15	3.0%	Not Applicable
F/T Exempt	\$ 305.78	n/a	n/a	7/1/2021	6/30/2022	\$	100.06	3.0%	Not Applicable
	\$ 314.95	n/a	n/a	7/1/2022	6/30/2023	\$	103.07	3.0%	Not Applicable
	\$ 324.40	n/a	n/a	7/1/2023	6/30/2024	\$	106.16	3.0%	Not Applicable
Cariapa, Namrata	\$ 155.75	n/a	n/a	7/1/2019	6/30/2020	\$	50.97	3.070	Not Applicable
Senior Consultant II	\$ 160.43	n/a	n/a	7/1/2019	6/30/2021	\$	52.50	3.0%	Not Applicable
F/T Exempt	\$ 165.24	n/a	n/a	7/1/2021	6/30/2022	\$	54.07	3.0%	Not Applicable Not Applicable
	\$ 170.20	n/a	n/a	7/1/2021	6/30/2023	\$	55.70	3.0%	Not Applicable
	\$ 175.30	n/a	n/a	7/1/2022	6/30/2024	\$	57.37	3.0%	Not Applicable

	Hourly Billing Rates ²				Effective Date	Act	tual or Avg.	% or \$	Hourly Range -	
	Stra	ight ³	OT (1.5x)	OT (2x)	From	To		ourly Rate4	Increase	or Classifications Only
Carr, Edward	\$ 2	234.44	n/a	n/a	7/1/2019	6/30/2020	\$	76.72		Not Applicable
Sr Technical Analyst	\$ 2	241.47	n/a	n/a	7/1/2020	6/30/2021	\$	79.02	3.0%	Not Applicable
F/T Exempt	\$ 2	248.72	n/a	n/a	7/1/2021	6/30/2022	\$	81.39	3.0%	Not Applicable
	\$ 2	256.18	n/a	n/a	7/1/2022	6/30/2023	\$	83.83	3.0%	Not Applicable
	\$ 2	263.87	n/a	n/a	7/1/2023	6/30/2024	\$	86.35	3.0%	Not Applicable
Cervantes, Lanika	\$ 1	41.88	n/a	n/a	7/1/2019	6/30/2020	\$	46.43		Not Applicable
Senior Consultant I	\$ 1	46.14	n/a	n/a	7/1/2020	6/30/2021	\$	47.82	3.0%	Not Applicable
P/T Exempt	\$ 1	50.52	n/a	n/a	7/1/2021	6/30/2022	\$	49.26	3.0%	Not Applicable
	\$ 1	55.04	n/a	n/a	7/1/2022	6/30/2023	\$	50.74	3.0%	Not Applicable
	\$ 1	59.69	n/a	n/a	7/1/2023	6/30/2024	\$	52.26	3.0%	Not Applicable
Cherry, Ken	\$ 1.	22.90	n/a	n/a	7/1/2019	6/30/2020	\$	40.22		Not Applicable
Associate Consultant I	\$ 1	26.59	n/a	n/a	7/1/2020	6/30/2021	\$	41.43	3.0%	Not Applicable
F/T NonExmpt	\$ 1.	30.39	n/a	n/a	7/1/2021	6/30/2022	\$	42.67	3.0%	Not Applicable
	\$ 1.	34.30	n/a	n/a	7/1/2022	6/30/2023	\$	43.95	3.0%	Not Applicable
	\$ 1:	38.33	n/a	n/a	7/1/2023	6/30/2024	\$	45.27	3.0%	Not Applicable
Chmiel, Karolina	\$ 1	14.29	n/a	n/a	7/1/2019	6/30/2020	\$	37.40	51070	Not Applicable
Senior Consultant I	\$ 1	17.72	n/a	n/a	7/1/2020	6/30/2021	\$	38.52	3.0%	Not Applicable
F/T Exempt	\$ 12	21.25	n/a	n/a	7/1/2021	6/30/2022	\$	39.68	3.0%	Not Applicable
_	\$ 12	24.88	n/a	n/a	7/1/2022	6/30/2023	\$	40.87	3.0%	Not Applicable
	\$ 12	28.63	n/a	n/a	7/1/2023	6/30/2024	\$	42.09	3.0%	Not Applicable
Clendenin, Gary	\$ 2	16.29	n/a	n/a	7/1/2019	6/30/2020	\$	70.78		Not Applicable
Sr Technical Analyst	\$ 22	22.78	n/a	n/a	7/1/2020	6/30/2021	\$	72.90	3.0%	Not Applicable
P/T Exempt	\$ 22	29.46	n/a	n/a	7/1/2021	6/30/2022	\$	75.09	3.0%	Not Applicable
	\$ 23	36.35	n/a	n/a	7/1/2022	6/30/2023	\$	77.34	3.0%	Not Applicable
	\$ 24	43.44	n/a	n/a	7/1/2023	6/30/2024	\$	79.66	3.0%	Not Applicable
Coate, David	\$ 42	27.81	n/a	n/a	7/1/2019	6/30/2020	\$	140.00		Not Applicable
Technical Director	\$ 44	40.65	n/a	n/a	7/1/2020	6/30/2021	\$	144.20	3.0%	Not Applicable
On-Call Employee	\$ 45	53.87	n/a	n/a	7/1/2021	6/30/2022	\$	148.53	3.0%	Not Applicable
	\$ 40	67.48	n/a	n/a	7/1/2022	6/30/2023	\$	152.98	3.0%	Not Applicable
	\$ 48	81.51	n/a	n/a	7/1/2023	6/30/2024	\$	157.57	3.0%	Not Applicable
Cooper, Keith	\$ 20	06.91	n/a	n/a	7/1/2019	6/30/2020	\$	67.71	2.070	Not Applicable
Sr Technical Analyst	\$ 21	13.12	n/a	n/a	7/1/2020	6/30/2021	\$	69.74	3.0%	Not Applicable
F/T Exempt	\$ 21	19.51	n/a	n/a	7/1/2021	6/30/2022	\$	71.83	3.0%	Not Applicable
		26.09	n/a	n/a	7/1/2022	6/30/2023	\$	73.99	3.0%	Not Applicable
		32.88	n/a	n/a	7/1/2023	6/30/2024	\$	76.21	3.0%	Not Applicable
Corpuz, Monica		21.07	n/a	n/a	7/1/2019	6/30/2020	\$	39.62	3.070	Not Applicable
Senior Consultant II		24.70	n/a	n/a	7/1/2020	6/30/2021	\$	40.81	3.0%	Not Applicable
F/T Exempt		28.44	n/a	n/a	7/1/2021	6/30/2022	\$	42.03	3.0%	Not Applicable
		32.30	n/a	n/a	7/1/2022	6/30/2023	\$	43.29	3.0%	Not Applicable
		36.27	n/a	n/a	7/1/2023	6/30/2024	\$	43.29	3.0%	Not Applicable

Name/Job Title/Classification ¹		Hourly Billing R	Rates ²	Effective Date	e of Hourly Rate	Actual or Avg.	% or \$	Hourly Range - or Classifications Only
	Straigl	ot $OT(1.5x)$	OT (2x)	From	To	Hourly Rate	Increase	
Cox, Nara		.73 n/a	n/a	7/1/2019	6/30/2020	\$ 26.42	Therease	Not Applicable
Associate Consultant I	\$ 83	.16 n/a	n/a	7/1/2020	6/30/2021	\$ 27.21	3.0%	Not Applicable Not Applicable
F/T NonExmpt	\$ 85	.65 n/a	n/a	7/1/2021	6/30/2022	\$ 28.03	3.0%	Not Applicable
	\$ 88	.22 n/a	n/a	7/1/2022	6/30/2023	\$ 28.87	3.0%	Not Applicable
		.87 n/a	n/a	7/1/2023	6/30/2024	\$ 29.74	3.0%	
Crawford, Karen	\$ 207		n/a	7/1/2019	6/30/2020	\$ 68.06	3.070	Not Applicable
Project Director	\$ 214		n/a	7/1/2020	6/30/2020	\$ 70.10	3.0%	Not Applicable
F/T Exempt	\$ 220		n/a	7/1/2021	6/30/2022	\$ 70.10		Not Applicable
	\$ 227		n/a	7/1/2022	6/30/2023		3.0%	Not Applicable
	\$ 234		n/a	7/1/2023	6/30/2024		3.0%	Not Applicable
Davis, Michael	\$ 419		n/a	7/1/2019			3.0%	Not Applicable
Senior Project Director	\$ 431		n/a	7/1/2019	6/30/2020	\$ 137.17		Not Applicable
F/T Exempt	\$ 444.		n/a		6/30/2021	\$ 141.29	3.0%	Not Applicable
- T Esternite	\$ 458.			7/1/2021	6/30/2022	\$ 145.52	3.0%	Not Applicable
	\$ 471.		n/a	7/1/2022	6/30/2023	\$ 149.89	3.0%	Not Applicable
Droessler, Rachel	\$ 88.		n/a	7/1/2023	6/30/2024	\$ 154.39	3.0%	Not Applicable
Associate Consultant III	\$ 90.		n/a	7/1/2019	6/30/2020	\$ 28.85		Not Applicable
F/T Exempt			n/a	7/1/2020	6/30/2021	\$ 29.72	3.0%	Not Applicable
171 Exempt	\$ 93.		n/a	7/1/2021	6/30/2022	\$ 30.61	3.0%	Not Applicable
	\$ 96.		n/a	7/1/2022	6/30/2023	\$ 31.53	3.0%	Not Applicable
Duncan, David	\$ 99.	11.11	n/a	7/1/2023	6/30/2024	\$ 32.47	3.0%	Not Applicable
	\$ 98.		n/a	7/1/2019	6/30/2020	\$ 32.20		Not Applicable
Associate Consultant III	\$ 101.		n/a	7/1/2020	6/30/2021	\$ 33.17	3.0%	Not Applicable
F/T Exempt	\$ 104.		n/a	7/1/2021	6/30/2022	\$ 34.16	3.0%	Not Applicable
	\$ 107.		n/a	7/1/2022	6/30/2023	\$ 35.19	3.0%	Not Applicable
	\$ 110.		n/a	7/1/2023	6/30/2024	\$ 36.24	3.0%	Not Applicable
Farnsworth, Mindy	\$ 87.		n/a	7/1/2019	6/30/2020	\$ 28.67		Not Applicable
Assistant Consultant	\$ 90.		n/a	7/1/2020	6/30/2021	\$ 29.53	3.0%	Not Applicable
On-Call Employee	\$ 92.		n/a	7/1/2021	6/30/2022	\$ 30.42	3.0%	Not Applicable
	\$ 95.	100	n/a	7/1/2022	6/30/2023	\$ 31.33	3.0%	Not Applicable
	\$ 98.		n/a	7/1/2023	6/30/2024	\$ 32.27	3.0%	Not Applicable
Feldman, Jessica	\$ 152.		n/a	7/1/2019	6/30/2020	\$ 49.85		Not Applicable
Senior Consultant II	\$ 156.9	00 n/a	n/a	7/1/2020	6/30/2021	\$ 51.35	3.0%	Not Applicable
F/T Exempt	\$ 161.0	61 n/a	n/a	7/1/2021	6/30/2022	\$ 52.89	3.0%	Not Applicable
	\$ 166.		n/a	7/1/2022	6/30/2023	\$ 54.47	3.0%	Not Applicable
	\$ 171.4	15 n/a	n/a	7/1/2023	6/30/2024	\$ 56.11	3.0%	Not Applicable
Fisher, Martin	\$ 192.0		n/a	7/1/2019	6/30/2020	\$ 63.04		Not Applicable
Sr Technical Analyst	\$ 198.4	12 n/a	n/a	7/1/2020	6/30/2021	\$ 64.93	3.0%	Not Applicable
F/T Exempt	\$ 204.3	37 n/a	n/a	7/1/2021	6/30/2022	\$ 66.88	3.0%	Not Applicable
	\$ 210.5	50 n/a	n/a	7/1/2022	6/30/2023	\$ 68.89	3.0%	Not Applicable
	\$ 216.8		n/a	7/1/2023	6/30/2024	\$ 70.95	3.0%	Not Applicable

Name/Job Title/Classification1	Но	urly Billing R	ates ²	Effective Date	of Hourly Rate	Actual	or Avg.	% or \$	Hourly Range - or Classifications Only
	Straight ³	OT (1.5x)	OT (2x)	From	To		y Rate ⁴	Increase	
Flores, Marisa	\$ 125.14	n/a	n/a	7/1/2019	6/30/2020	\$	40.95		Not Applicable
Senior Consultant I	\$ 128.89	n/a	n/a	7/1/2020	6/30/2021	\$	42.18	3.0%	Not Applicable
F/T Exempt	\$ 132.76	n/a	n/a	7/1/2021	6/30/2022	\$	43.44	3.0%	Not Applicable
	\$ 136.74	n/a	n/a	7/1/2022	6/30/2023	\$	44.75	3.0%	Not Applicable
	\$ 140.84	n/a	n/a	7/1/2023	6/30/2024	\$	46.09	3.0%	Not Applicable
Gaede, Peter	\$ 168.07	n/a	n/a	7/1/2019	6/30/2020	\$	55.00		Not Applicable
Associate Consultant II	\$ 173.11	n/a	n/a	7/1/2020	6/30/2021	\$	56.65	3.0%	Not Applicable
On-Call Employee	\$ 178.30	n/a	n/a	7/1/2021	6/30/2022	\$	58.35	3.0%	Not Applicable
	\$ 183.65	n/a	n/a	7/1/2022	6/30/2023	\$	60.10	3.0%	Not Applicable
	\$ 189.16	n/a	n/a	7/1/2023	6/30/2024	\$	61.90	3.0%	Not Applicable
Garcia, Johnnie	\$ 130.36	n/a	n/a	7/1/2019	6/30/2020	\$	42.66	3.070	Not Applicable
Associate Consultant I	\$ 134.27	n/a	n/a	7/1/2020	6/30/2021	\$	43.94	3.0%	Not Applicable
F/T Exempt	\$ 138.30	n/a	n/a	7/1/2021	6/30/2022	\$	45.26	3.0%	Not Applicable
	\$ 142.45	n/a	n/a	7/1/2022	6/30/2023	\$	46.62	3.0%	
	\$ 146.72	n/a	n/a	7/1/2023	6/30/2024	\$	48.01	3.0%	Not Applicable
Gasca, Stephanie	\$ 175.53	n/a	n/a	7/1/2019	6/30/2020	\$	57.44	3.070	Not Applicable
Senior Consultant II	\$ 180.79	n/a	n/a	7/1/2020	6/30/2021	\$	59.16	3.0%	Not Applicable
F/T Exempt	\$ 186.21	n/a	n/a	7/1/2021	6/30/2022	\$	60.94		Not Applicable
	\$ 191.80	n/a	n/a	7/1/2021	6/30/2023	\$		3.0%	Not Applicable
	\$ 197.56	n/a	n/a	7/1/2022	6/30/2024	\$	62.77	3.0%	Not Applicable
Glogoff, Deborah	\$ 118.66	n/a	n/a	7/1/2019	6/30/2020	\$	38.83	3.0%	Not Applicable
Associate Consultant III	\$ 122.22	n/a	n/a	7/1/2019				2.00/	Not Applicable
On-Call Employee	\$ 125.88	n/a	n/a	7/1/2020	6/30/2021	\$	39.99	3.0%	Not Applicable
on can improyee	\$ 129.66	n/a	n/a		6/30/2022	\$	41.19	3.0%	Not Applicable
	\$ 133.55	n/a	n/a	7/1/2022	6/30/2023	\$	42.43	3.0%	Not Applicable
Guerrero, Meris	\$ 148.39	-		7/1/2023	6/30/2024	\$	43.70	3.0%	Not Applicable
Managing Consultant	\$ 152.84	n/a	n/a	7/1/2019	6/30/2020	\$	48.56		Not Applicable
P/T Exempt		n/a	n/a	7/1/2020	6/30/2021	\$	50.02	3.0%	Not Applicable
171 Exempt		n/a	n/a	7/1/2021	6/30/2022	\$	51.52	3.0%	Not Applicable
		n/a	n/a	7/1/2022	6/30/2023	\$	53.06	3.0%	Not Applicable
Haley, Talia		n/a	n/a	7/1/2023	6/30/2024	\$	54.65	3.0%	Not Applicable
	\$ 139.41	n/a	n/a	7/1/2019	6/30/2020	\$	45.62		Not Applicable
Senior Consultant II	\$ 143.59	n/a	n/a	7/1/2020	6/30/2021	\$	46.99	3.0%	Not Applicable
F/T Exempt	\$ 147.90	n/a	n/a	7/1/2021	6/30/2022	\$	48.40	3.0%	Not Applicable
	\$ 152.33	n/a	n/a	7/1/2022	6/30/2023	\$	49.85	3.0%	Not Applicable
	\$ 156.90	n/a	n/a	7/1/2023	6/30/2024	\$	51.35	3.0%	Not Applicable
Hardie, Jon Peter	\$ 180.08	n/a	n/a	7/1/2019	6/30/2020	\$	58.93		Not Applicable
Senior Consultant III	\$ 185.48	n/a	n/a	7/1/2020	6/30/2021	\$	60.70	3.0%	Not Applicable
F/T Exempt	\$ 191.05	n/a	n/a	7/1/2021	6/30/2022	\$	62.52	3.0%	Not Applicable
	\$ 196.78	n/a	n/a	7/1/2022	6/30/2023	\$	64.39	3.0%	Not Applicable
	\$ 202.68	n/a	n/a	7/1/2023	6/30/2024	\$	66.33	3.0%	Not Applicable

Name/Job Title/Classification1	Н	ourly Billing Ra	ates ²	Effective Date	Actual or Avg.		% or \$	Hourly Range -	
	Straight ³	OT (1.5x)	OT (2x)	From	To		rly Rate ⁴	Increase	or Classifications Only
Hecht, Jon	\$ 206.17	n/a	n/a	7/1/2019	6/30/2020	\$	67.47		Not Applicable
Sr Technical Analyst	\$ 212.36	n/a	n/a	7/1/2020	6/30/2021	\$	69.49	3.0%	Not Applicable
F/T Exempt	\$ 218.73	n/a	n/a	7/1/2021	6/30/2022	\$	71.58	3.0%	Not Applicable
	\$ 225.29	n/a	n/a	7/1/2022	6/30/2023	\$	73.73	3.0%	Not Applicable
	\$ 232.05	n/a	n/a	7/1/2023	6/30/2024	\$	75.94	3.0%	Not Applicable
Hickman, James	\$ 146.50	n/a	n/a	7/1/2019	6/30/2020	\$	47.94	3.070	Not Applicable
Senior Consultant II	\$ 150.89	n/a	n/a	7/1/2020	6/30/2021	\$	49.38	3.0%	Not Applicable
F/T Exempt	\$ 155.42	n/a	n/a	7/1/2021	6/30/2022	\$	50.86	3.0%	Not Applicable
	\$ 160.08	n/a	n/a	7/1/2022	6/30/2023	\$	52.39	3.0%	Not Applicable
	\$ 164.88	n/a	n/a	7/1/2023	6/30/2024	\$	53.96	3.0%	Not Applicable
Higginson, Jonathan	\$ 177.08	n/a	n/a	7/1/2019	6/30/2020	\$	57.95	3.070	Not Applicable
Senior Consultant III	\$ 182.40	n/a	n/a	7/1/2020	6/30/2021	\$	59.69	3.0%	Not Applicable
F/T Exempt	\$ 187.87	n/a	n/a	7/1/2021	6/30/2022	\$	61.48	3.0%	Not Applicable
	\$ 193.50	n/a	n/a	7/1/2022	6/30/2023	\$	63.32	3.0%	Not Applicable Not Applicable
	\$ 199.31	n/a	n/a	7/1/2023	6/30/2024	\$	65.22	3.0%	Not Applicable
Hoisington, Greg	\$ 185.67	n/a	n/a	7/1/2019	6/30/2020	\$	60.76	3.070	
Managing Consultant	\$ 191.24	n/a	n/a	7/1/2019	6/30/2020	\$	62.58	2.00/	Not Applicable
F/T Exempt	\$ 196.98	n/a	n/a	7/1/2020				3.0%	Not Applicable
171 Exempt	\$ 202.89	n/a		7/1/2021	6/30/2022	\$	64.46	3.0%	Not Applicable
	\$ 208.97	n/a	n/a n/a	7/1/2022	6/30/2023	\$ \$	66.39	3.0%	Not Applicable
Horwath, Sarah	\$ 122.17				6/30/2024		68.39	3.0%	Not Applicable
Associate Consultant III		n/a	n/a	7/1/2019	6/30/2020	\$	39.98		Not Applicable
		n/a	n/a	7/1/2020	6/30/2021	\$	41.18	3.0%	Not Applicable
On-Call Employee	\$ 129.61	n/a	n/a	7/1/2021	6/30/2022	\$	42.41	3.0%	Not Applicable
	\$ 133.50	n/a	n/a	7/1/2022	6/30/2023	\$	43.69	3.0%	Not Applicable
II . 17 24	\$ 137.50	n/a	n/a	7/1/2023	6/30/2024	\$	45.00	3.0%	Not Applicable
Hoyt, Emily	\$ 136.14	n/a	n/a	7/1/2019	6/30/2020	\$	44.55		Not Applicable
Senior Consultant II	\$ 140.22	n/a	n/a	7/1/2020	6/30/2021	S	45.89	3.0%	Not Applicable
F/T Exempt	\$ 144.43	n/a	n/a	7/1/2021	6/30/2022	\$	47.26	3.0%	Not Applicable
	\$ 148.76	n/a	n/a	7/1/2022	6/30/2023	\$	48.68	3.0%	Not Applicable
	\$ 153.22	n/a	n/a	7/1/2023	6/30/2024	\$	50.14	3.0%	Not Applicable
rvin, Elizabeth	\$ 138.61	n/a	n/a	7/1/2019	6/30/2020	\$	45.36		Not Applicable
Associate Consultant I	\$ 142.77	n/a	n/a	7/1/2020	6/30/2021	\$	46.72	3.0%	Not Applicable
P/T Exempt	\$ 147.05	n/a	n/a	7/1/2021	6/30/2022	\$	48.12	3.0%	Not Applicable
	\$ 151.46	n/a	n/a	7/1/2022	6/30/2023	\$	49.57	3.0%	Not Applicable
	\$ 156.01	n/a	n/a	7/1/2023	6/30/2024	\$	51.05	3.0%	Not Applicable
ameson, Megan	\$ 179.19	n/a	n/a	7/1/2019	6/30/2020	\$	58.64		Not Applicable
Managing Consultant	\$ 184.57	n/a	n/a	7/1/2020	6/30/2021	\$	60.40	3.0%	Not Applicable
P/T Exempt	\$ 190.10	n/a	n/a	7/1/2021	6/30/2022	\$	62.21	3.0%	Not Applicable
	\$ 195.81	n/a	n/a	7/1/2022	6/30/2023	\$	64.08	3.0%	Not Applicable
	\$ 201.68	n/a	n/a	7/1/2023	6/30/2024	S	66.00	3.0%	Not Applicable

Name/Job Title/Classification1	H	ourly Billing R	ates ²	Effective Date	of Hourly Rate	Actual o	or Avg.	% or \$	Hourly Range -
	Straight ³	OT (1.5x)	OT (2x)	From	To	Hourly	Rate ⁴	Increase	or Classifications Only
Jones, Tanya	\$ 131.06	n/a	n/a	7/1/2019	6/30/2020	\$	42.89		Not Applicable
Senior Consultant II	\$ 135.00	n/a	n/a	7/1/2020	6/30/2021	\$	44.18	3.0%	Not Applicable
F/T Exempt	\$ 139.05	n/a	n/a	7/1/2021	6/30/2022	\$	45.50	3.0%	Not Applicable
	\$ 143.22	n/a	n/a	7/1/2022	6/30/2023	\$	46.87	3.0%	Not Applicable
	\$ 147.51	n/a	n/a	7/1/2023	6/30/2024	\$	48.27	3.0%	Not Applicable
Kay, Robert	\$ 280.25	n/a	n/a	7/1/2019	6/30/2020	\$	91.71		Not Applicable
Project Director	\$ 288.65	n/a	n/a	7/1/2020	6/30/2021	\$	94.46	3.0%	Not Applicable
F/T Exempt	\$ 297.31	n/a	n/a	7/1/2021	6/30/2022	\$	97.30	3.0%	Not Applicable
	\$ 306.23	n/a	n/a	7/1/2022	6/30/2023	\$	100.21	3.0%	Not Applicable
	\$ 315.42	n/a	n/a	7/1/2023	6/30/2024	\$	103.22	3.0%	Not Applicable
Kohn, Will	\$ 138.70	n/a	n/a	7/1/2019	6/30/2020	\$	45.39		Not Applicable
Senior Consultant III	\$ 142.86	n/a	n/a	7/1/2020	6/30/2021	\$	46.75	3.0%	Not Applicable
F/T Exempt	\$ 147.15	n/a	n/a	7/1/2021	6/30/2022	\$	48.15	3.0%	Not Applicable
	\$ 151.56	n/a	n/a	7/1/2022	6/30/2023	\$	49.60	3.0%	Not Applicable
	\$ 156.11	n/a	n/a	7/1/2023	6/30/2024	\$	51.09	3.0%	Not Applicable
Kozlowski, Jeff	\$ 199.30	n/a	n/a	7/1/2019	6/30/2020	\$	65.22		Not Applicable
Sr Technical Analyst	\$ 205.28	n/a	n/a	7/1/2020	6/30/2021	\$	67.18	3.0%	Not Applicable
F/T Exempt	\$ 211.44	n/a	n/a	7/1/2021	6/30/2022	\$	69.19	3.0%	Not Applicable
	\$ 217.78	n/a	n/a	7/1/2022	6/30/2023	\$	71.27	3.0%	Not Applicable
	\$ 224.31	n/a	n/a	7/1/2023	6/30/2024	\$	73.41	3.0%	Not Applicable
Layden, Ryan	\$ 117.43	n/a	n/a	7/1/2019	6/30/2020	\$	38.43		Not Applicable
Associate Consultant I	\$ 120.96	n/a	n/a	7/1/2020	6/30/2021	\$	39.58	3.0%	Not Applicable
F/T Exempt	\$ 124.59	n/a	n/a	7/1/2021	6/30/2022	\$	40.77	3.0%	Not Applicable
	\$ 128.32	n/a	n/a	7/1/2022	6/30/2023	\$	41.99	3.0%	Not Applicable
	\$ 132.17	n/a	n/a	7/1/2023	6/30/2024	\$	43.25	3.0%	Not Applicable
Leight, Debra	\$ 178.24	n/a	n/a	7/1/2019	6/30/2020	\$	58.33	2.070	Not Applicable
Managing Consultant	\$ 183.59	n/a	n/a	7/1/2020	6/30/2021	\$	60.08	3.0%	Not Applicable
F/T Exempt	\$ 189.10	n/a	n/a	7/1/2021	6/30/2022	\$	61.88	3.0%	Not Applicable
	\$ 194.77	n/a	n/a	7/1/2022	6/30/2023	\$	63.74	3.0%	Not Applicable
	\$ 200.62	n/a	n/a	7/1/2023	6/30/2024	\$	65.65	3.0%	Not Applicable
Lisecki, Lee	\$ 292.29	n/a	n/a	7/1/2019	6/30/2020	\$	95.65	57.070	Not Applicable
Senior Project Director	\$ 301.06	n/a	n/a	7/1/2020	6/30/2021	\$	98.52	3.0%	Not Applicable
F/T Exempt	\$ 310.09	n/a	n/a	7/1/2021	6/30/2022	\$	101.48	3.0%	Not Applicable
	\$ 319.39	n/a	n/a	7/1/2022	6/30/2023	\$	104.52	3.0%	Not Applicable
	\$ 328.97	n/a	n/a	7/1/2023	6/30/2024	\$	107.65	3.0%	Not Applicable
Loh, Debbie	\$ 244.46	n/a	n/a	7/1/2019	6/30/2020	\$	80.00	3.070	Not Applicable
Project Director	\$ 251.80	n/a	n/a	7/1/2019	6/30/2021	\$	82.40	3.0%	
On-Call Employee	\$ 259.35	n/a	n/a	7/1/2021	6/30/2022	\$	84.87	3.0%	Not Applicable
1-3-3	\$ 267.13	n/a	n/a	7/1/2021	6/30/2023	\$	87.42	3.0%	Not Applicable
	\$ 275.15	n/a	n/a	7/1/2023	6/30/2024	\$	90.04	3.0%	Not Applicable
	2 2/3:13	III U	I,I G	11114043	0/30/2024	ψ	90.04	3.0%	Not Applicable

Name/Job Title/Classification ¹	Ho	urly Billing R	ates ²	Effective Date	of Hourly Rate	Actu	al or Avg.	% or \$	Hourly Range -
	Straight ³	OT (1.5x)	OT (2x)	From	To		ırly Rate ⁴	Increase	
Lohstroh, Brian	\$ 213.91	n/a	n/a	7/1/2019	6/30/2020	\$	70.00		Not Applicable
Senior Consultant II	\$ 220.32	n/a	n/a	7/1/2020	6/30/2021	\$	72.10	3.0%	Not Applicable
On-Call Employee	\$ 226.93	n/a	n/a	7/1/2021	6/30/2022	\$	74.26	3.0%	Not Applicable
	\$ 233.74	n/a	n/a	7/1/2022	6/30/2023	\$	76.49	3.0%	Not Applicable
	\$ 240.75	n/a	n/a	7/1/2023	6/30/2024	\$	78.79	3.0%	Not Applicable
Lubeshkoff, Jeanne	\$ 106.95	n/a	n/a	7/1/2019	6/30/2020	\$	35.00	3.070	Not Applicable
Associate Consultant II	\$ 110.16	n/a	n/a	7/1/2020	6/30/2021	\$	36.05	3.0%	Not Applicable
On-Call Employee	\$ 113.47	n/a	n/a	7/1/2021	6/30/2022	\$	37.13	3.0%	Not Applicable
	\$ 116.87	n/a	n/a	7/1/2022	6/30/2023	\$	38.25	3.0%	Not Applicable
	\$ 120.38	n/a	n/a	7/1/2023	6/30/2024	\$	39.39	3.0%	
Lyster, Stefanie	\$ 181.27	n/a	n/a	7/1/2019	6/30/2020	\$	59.32	3.070	Not Applicable
Managing Consultant	\$ 186.71	n/a	n/a	7/1/2019	6/30/2020	\$		2.00/	Not Applicable
F/T Exempt	\$ 192.31	n/a	n/a	7/1/2020	6/30/2021		61.10	3.0%	Not Applicable
2.7 Estempt	\$ 198.08	n/a	n/a	7/1/2021		\$	62.93	3.0%	Not Applicable
	\$ 204.02	n/a	n/a	7/1/2022	6/30/2023	\$	64.82	3.0%	Not Applicable
MacKay, Kevin	\$ 264.48				6/30/2024	\$	66.77	3.0%	Not Applicable
Project Director	\$ 272.41	n/a	n/a	7/1/2019	6/30/2020	\$	86.55		Not Applicable
F/T Exempt		n/a	n/a	7/1/2020	6/30/2021	\$	89.15	3.0%	Not Applicable
171 Exempt		n/a	n/a	7/1/2021	6/30/2022	\$	91.82	3.0%	Not Applicable
	\$ 289.00 \$ 297.67	n/a	n/a	7/1/2022	6/30/2023	\$	94.58	3.0%	Not Applicable
Magaia Marian		n/a	n/a	7/1/2023	6/30/2024	\$	97.41	3.0%	Not Applicable
Maggio, Marissa	\$ 98.21	n/a	n/a	7/1/2019	6/30/2020	\$	32.14		Not Applicable
Associate Consultant II	\$ 101.16	n/a	n/a	7/1/2020	6/30/2021	\$	33.10	3.0%	Not Applicable
F/T Exempt	\$ 104.19	n/a	n/a	7/1/2021	6/30/2022	\$	34.10	3.0%	Not Applicable
	\$ 107.32	n/a	n/a	7/1/2022	6/30/2023	\$	35.12	3.0%	Not Applicable
	\$ 110.54	n/a	n/a	7/1/2023	6/30/2024	\$	36.17	3.0%	Not Applicable
Mangrich, Makela	\$ 157.95	n/a	n/a	7/1/2019	6/30/2020	\$	51.69		Not Applicable
Managing Consultant	\$ 162.69	n/a	n/a	7/1/2020	6/30/2021	\$	53.24	3.0%	Not Applicable
P/T Exempt	\$ 167.57	n/a	n/a	7/1/2021	6/30/2022	\$	54.84	3.0%	Not Applicable
	\$ 172.60	n/a	n/a	7/1/2022	6/30/2023	\$	56.48	3.0%	Not Applicable
	\$ 177.78	n/a	n/a	7/1/2023	6/30/2024	\$	58.18	3.0%	Not Applicable
Markham, John	\$ 174.98	n/a	n/a	7/1/2019	6/30/2020	\$	57.26		Not Applicable
Senior Consultant II	\$ 180.22	n/a	n/a	7/1/2020	6/30/2021	\$	58.98	3.0%	Not Applicable
F/T Exempt	\$ 185.63	n/a	n/a	7/1/2021	6/30/2022	\$	60.75	3.0%	Not Applicable
	\$ 191.20	n/a	n/a	7/1/2022	6/30/2023	\$	62.57	3.0%	Not Applicable
	\$ 196.94	n/a	n/a	7/1/2023	6/30/2024	\$	64.45	3.0%	Not Applicable
Martin, Colleen	\$ 113.16	n/a	n/a	7/1/2019	6/30/2020	\$	37.03		Not Applicable
Senior Consultant I	\$ 116.55	n/a	n/a	7/1/2020	6/30/2021	\$	38.14	3.0%	Not Applicable
P/T Exempt	\$ 120.05	n/a	n/a	7/1/2021	6/30/2022	\$	39.29	3.0%	Not Applicable
	\$ 123.65	n/a	n/a	7/1/2022	6/30/2023	\$	40.46	3.0%	Not Applicable
	\$ 127.36	n/a	n/a ·	7/1/2023	6/30/2024	\$	41.68	3.0%	
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Name/Job Title/Classification ¹		Ho	urly Billing Ra	ates ²	Effective Date	Acti	al or Avg.	% or \$	Hourly Range -	
	S	traight ³	OT (1.5x)	OT (2x)	From	To		ırly Rate ⁴	Increase	or Classifications Only
Mathias, John	\$	112.00	n/a	n/a	7/1/2019	6/30/2020	\$	36.65		Not Applicable
Assistant Consultant	\$	115.35	n/a	n/a	7/1/2020	6/30/2021	\$	37.75	3.0%	Not Applicable
F/T NonExmpt	\$	118.82	n/a	n/a	7/1/2021	6/30/2022	\$	38.88	3.0%	Not Applicable
	\$	122.38	n/a	n/a	7/1/2022	6/30/2023	\$	40.05	3.0%	Not Applicable
	\$	126.05	n/a	n/a	7/1/2023	6/30/2024	\$	41.25	3.0%	Not Applicable
McCormick, Donna	\$	247.00	n/a	n/a	7/1/2019	6/30/2020	\$	80.83	51074	Not Applicable
Project Director	\$	254.41	n/a	n/a	7/1/2020	6/30/2021	\$	83.25	3.0%	Not Applicable
F/T Exempt	\$	262.04	n/a	n/a	7/1/2021	6/30/2022	\$	85.75	3.0%	Not Applicable
	\$	269.90	n/a	n/a	7/1/2022	6/30/2023	\$	88.33	3.0%	Not Applicable
	\$	278.00	n/a	n/a	7/1/2023	6/30/2024	\$	90.97	3.0%	Not Applicable
McFalls, Matthew	\$	158.20	n/a	n/a	7/1/2019	6/30/2020	\$	51.77	5,070	Not Applicable
Senior Consultant III	\$	162.94	n/a	n/a	7/1/2020	6/30/2021	\$	53.32	3.0%	Not Applicable
F/T Exempt	\$	167.83	n/a	n/a	7/1/2021	6/30/2022	\$	54.92	3.0%	Not Applicable
	\$	172.87	n/a	n/a	7/1/2022	6/30/2023	\$	56.57	3.0%	Not Applicable
	S	178.05	n/a	n/a	7/1/2023	6/30/2024	\$	58.27	3.0%	Not Applicable
McGinnis, Patrick	S	134.73	n/a	n/a	7/1/2019	6/30/2020	\$	44.09	3.070	Not Applicable
Senior Consultant II	\$	138.77	n/a	n/a	7/1/2020	6/30/2021	\$	45.41	3.0%	Not Applicable
F/T Exempt	\$	142.94	n/a	n/a	7/1/2021	6/30/2021	\$	46.78	3.0%	4.4
	\$	147.22	n/a	n/a	7/1/2022	6/30/2023	\$	48.18	3.0%	Not Applicable
	S	151.64	n/a	n/a	7/1/2022	6/30/2024	\$	49.62	3.0%	Not Applicable
Messick, Tim	\$	146.40	n/a	n/a	7/1/2019	6/30/2020	\$		3.070	Not Applicable
Associate Consultant III	\$	150.80	n/a	n/a	7/1/2020	6/30/2020	\$	47.91	2.00/	Not Applicable
P/T Exempt	\$	155.32	n/a	n/a	7/1/2021	6/30/2021	\$	49.35	3.0%	Not Applicable
17 Lacinpt	\$	159.98	n/a		7/1/2021		-	50.83	3.0%	Not Applicable
	\$	164.78	n/a	n/a	7/1/2023	6/30/2023	\$	52.35	3.0%	Not Applicable
Moreno, Dan	-			n/a		6/30/2024	\$	53.92	3.0%	Not Applicable
Managing Consultant	\$	201.53	n/a	n/a	7/1/2019	6/30/2020	\$	65.95		Not Applicable
On-Call Employee	\$	207.58	n/a	n/a	7/1/2020	6/30/2021	\$	67.93	3.0%	Not Applicable
On-Can Employee	\$	213.80	n/a	n/a	7/1/2021	6/30/2022	\$	69.97	3.0%	Not Applicable
	\$	220.22	n/a	n/a	7/1/2022	6/30/2023	\$	72.07	3.0%	Not Applicable
	\$	226.82	n/a	n/a	7/1/2023	6/30/2024	\$	74.23	3.0%	Not Applicable
Morgan, Harcourt	\$	249.75	n/a	n/a	7/1/2019	6/30/2020	\$	81.73		Not Applicable
Project Director	\$	257.24	n/a	n/a	7/1/2020	6/30/2021	\$	84.18	3.0%	Not Applicable
F/T Exempt	\$	264.96	n/a	n/a	7/1/2021	6/30/2022	\$	86.71	3.0%	Not Applicable
	\$	272.91	n/a	n/a	7/1/2022	6/30/2023	\$	89.31	3.0%	Not Applicable
	\$	281.10	n/a	n/a	7/1/2023	6/30/2024	\$	91.99	3.0%	Not Applicable
Moskus, Eric	\$	98.37	n/a	n/a	7/1/2019	6/30/2020	\$	32.19		Not Applicable
Associate Consultant III	\$	101.32	n/a	n/a	7/1/2020	6/30/2021	\$	33.16	3.0%	Not Applicable
F/T Exempt	\$	104.36	n/a	n/a	7/1/2021	6/30/2022	\$	34.15	3.0%	Not Applicable
	\$	107.49	n/a	n/a	7/1/2022	6/30/2023	\$	35.17	3.0%	Not Applicable
	\$	110.71	n/a	n/a	7/1/2023	6/30/2024	\$	36.23	3.0%	Not Applicable

Mountain-Castro, Jenelle Assistant Consultant P/T NonExmpt	\$ \$ \$ \$ \$	103.50 106.60	OT (1.5x)	OT (2x)	From			ial or Avg.		Hourly Range -
Assistant Consultant P/T NonExmpt	\$ \$ \$	106.60	n/a			To	HOL	urly Rate4	Increase	or Classifications Only
P/T NonExmpt	\$			n/a	7/1/2019	6/30/2020	\$	33.87		Not Applicable
	\$	100.00	n/a	n/a	7/1/2020	6/30/2021	\$	34.89	3.0%	Not Applicable
	-	109.80	n/a	n/a	7/1/2021	6/30/2022	\$	35.93	3.0%	Not Applicable
	2	113.10	n/a	n/a	7/1/2022	6/30/2023	\$	37.01	3.0%	Not Applicable
	Ψ	116.49	n/a	n/a	7/1/2023	6/30/2024	\$	38.12	3.0%	Not Applicable
Mulder, Joel	\$	182.19	n/a	n/a	7/1/2019	6/30/2020	\$	59.62	3.070	Not Applicable
Managing Consultant	\$	187.65	n/a	n/a	7/1/2020	6/30/2021	\$	61.41	3.0%	Not Applicable
On-Call Employee	\$	193.28	n/a	n/a	7/1/2021	6/30/2022	\$	63.25	3.0%	Not Applicable
	\$	199.08	n/a	n/a	7/1/2022	6/30/2023	\$	65.15	3.0%	Not Applicable
	\$	205.05	n/a	n/a	7/1/2023	6/30/2024	\$	67.10	3.0%	Not Applicable
Paul, Daniel	\$	152.30	n/a	n/a	7/1/2019	6/30/2020	\$		3.076	
	\$	156.87	n/a	n/a	7/1/2020	6/30/2020	\$	49.84 51.34	2.007	Not Applicable
P/T Exempt	\$	161.58	n/a	n/a	7/1/2021	6/30/2022	\$		3.0%	Not Applicable
	\$	166.42	n/a	n/a	7/1/2022			52.88	3.0%	Not Applicable
	\$	171.42	n/a	n/a	7/1/2022	6/30/2023	\$	54.46	3.0%	Not Applicable
	\$	139.04	n/a			6/30/2024	\$	56.10	3.0%	Not Applicable
	\$	143.21	n/a	n/a	7/1/2019	6/30/2020	\$	45.50		Not Applicable
	\$	143.21		n/a	7/1/2020	6/30/2021	\$	46.87	3.0%	Not Applicable
	\$	151.93	n/a	n/a	7/1/2021	6/30/2022	\$	48.27	3.0%	Not Applicable
	\$	156.49	n/a	n/a	7/1/2022	6/30/2023	\$	49.72	3.0%	Not Applicable
	_		n/a	n/a	7/1/2023	6/30/2024	\$	51.21	3.0%	Not Applicable
	\$	170.88	n/a	n/a	7/1/2019	6/30/2020	\$	55,92		Not Applicable
	\$	176.01	n/a	n/a	7/1/2020	6/30/2021	\$	57.60	3.0%	Not Applicable
	\$	181.29	n/a	n/a	7/1/2021	6/30/2022	\$	59.33	3.0%	Not Applicable
	\$	186.73	n/a	n/a	7/1/2022	6/30/2023	\$	61.11	3.0%	Not Applicable
	\$	192.33	n/a	n/a	7/1/2023	6/30/2024	\$	62.94	3.0%	Not Applicable
	\$	336.14	n/a	n/a	7/1/2019	6/30/2020	\$	110.00		Not Applicable
	\$	346.22	n/a	n/a	7/1/2020	6/30/2021	\$	113.30	3.0%	Not Applicable
	\$	356.61	n/a	n/a	7/1/2021	6/30/2022	\$	116.70	3.0%	Not Applicable
	\$	367.31	n/a	n/a	7/1/2022	6/30/2023	\$	120.20	3.0%	Not Applicable
	\$	378.33	n/a	n/a	7/1/2023	6/30/2024	\$	123.81	3.0%	Not Applicable
	\$	229.19	n/a	n/a	7/1/2019	6/30/2020	\$	75.00		Not Applicable
Senior Consultant II	\$	236.06	n/a	n/a	7/1/2020	6/30/2021	\$	77.25	3.0%	Not Applicable
On-Call Employee	\$	243.14	n/a	n/a	7/1/2021	6/30/2022	\$	79.57	3.0%	Not Applicable
	\$	250.44	n/a	n/a	7/1/2022	6/30/2023	\$	81.95	3.0%	Not Applicable
	\$	257.95	n/a	n/a	7/1/2023	6/30/2024	\$	84.41	3.0%	Not Applicable
	\$	147.66	n/a	n/a	7/1/2019	6/30/2020	\$	48.32		Not Applicable
enior Consultant II	\$	152.09	n/a	n/a	7/1/2020	6/30/2021	\$	49.77	3.0%	Not Applicable
/T Exempt	\$	156.65	n/a	n/a	7/1/2021	6/30/2022	\$	51.26	3.0%	Not Applicable
	\$	161.35	n/a	n/a	7/1/2022	6/30/2023	\$	52.80	3.0%	Not Applicable
	\$	166.19	n/a	n/a	7/1/2023	6/30/2024	\$	54.38	3.0%	Not Applicable

Name/Job Title/Classification1		Hourly Billing R	ates ²	Effective Date	of Hourly Rate	Acti	ual or Avg.	% or \$	Hourly Range -
	Straigh	OT(1.5x)	OT (2x)	From	To	Ho	urly Rate ⁴	Increase	or Classifications Only
Rocha, Laura	\$ 176.	01 n/a	n/a	7/1/2019	6/30/2020	\$	57.60		Not Applicable
Managing Consultant	\$ 181.	29 n/a	n/a	7/1/2020	6/30/2021	\$	59,33	3.0%	Not Applicable
F/T Exempt	\$ 186.	73 n/a	n/a	7/1/2021	6/30/2022	\$	61.11	3.0%	Not Applicable
	\$ 192.	34 n/a	n/a	7/1/2022	6/30/2023	\$	62.94	3.0%	Not Applicable
L. L	\$ 198.	11 n/a	n/a	7/1/2023	6/30/2024	\$	64.83	3.0%	Not Applicable
Rodehorst, Beth	\$ 178.	79 n/a	n/a	7/1/2019	6/30/2020	\$	58.51		Not Applicable
Managing Consultant	\$ 184.	n/a	n/a	7/1/2020	6/30/2021	\$	60.27	3.0%	Not Applicable
F/T Exempt	\$ 189.	68 n /a	n/a	7/1/2021	6/30/2022	\$	62.07	3.0%	Not Applicable
	\$ 195.		n/a	7/1/2022	6/30/2023	\$	63.94	3.0%	Not Applicable
	\$ 201.	24 n/a	n/a	7/1/2023	6/30/2024	\$	65.85	3.0%	Not Applicable
Sanaryan, Daniela	\$ 156.		n/a	7/1/2019	6/30/2020	\$	51.25		Not Applicable
Senior Consultant II	\$ 161.		n/a	7/1/2020	6/30/2021	\$	52.79	3.0%	Not Applicable
On-Call Employee	\$ 166.		n/a	7/1/2021	6/30/2022	\$	54.37	3.0%	Not Applicable
1	\$ 171.		n/a	7/1/2022	6/30/2023	\$	56.00	3.0%	Not Applicable
	\$ 176.		n/a	7/1/2023	6/30/2024	\$	57.68	3.0%	Not Applicable
Schwartz, Paul	\$ 146.		n/a	7/1/2019	6/30/2020	\$	48.02	5.070	Not Applicable
Senior Consultant II	\$ 151.		n/a	7/1/2020	6/30/2021	\$	49.46	3.0%	Not Applicable
F/T Exempt	\$ 155.0		n/a	7/1/2021	6/30/2022	\$	50.94	3.0%	Not Applicable
	\$ 160.		n/a	7/1/2022	6/30/2023	\$	52.47	3.0%	Not Applicable
	\$ 165.		n/a	7/1/2023	6/30/2024	\$	54.05	3.0%	Not Applicable
Scott, Elizabeth	\$ 115.0		n/a	7/1/2019	6/30/2020	\$	37.64	27.070	Not Applicable
Associate Consultant III	\$ 118.4		n/a	7/1/2020	6/30/2021	\$	38.77	3.0%	Not Applicable
F/T Exempt	\$ 122.0		n/a	7/1/2021	6/30/2022	\$	39.93	3.0%	Not Applicable
	\$ 125.0		n/a *	7/1/2022	6/30/2023	\$	41.13	3.0%	Not Applicable
	\$ 129.4		n/a	7/1/2023	6/30/2024	\$	42.36	3.0%	Not Applicable
Seville, Steven	\$ 282.		n/a	7/1/2019	6/30/2020	\$	92.33	3.070	Not Applicable
Project Director	\$ 290.0	1000	n/a	7/1/2020	6/30/2021	\$	95.10	3.0%	Not Applicable
F/T Exempt	\$ 299.3		n/a	7/1/2021	6/30/2022	\$	97.95	3.0%	Not Applicable
T Exempt	\$ 308.3		n/a	7/1/2022	6/30/2023	\$	100.89	3.0%	Not Applicable
	\$ 317.5		n/a	7/1/2023	6/30/2024	\$	103.92	3.0%	Not Applicable
Smith, Ben	\$ 152.		n/a	7/1/2019	6/30/2020	\$	50.00	3.070	Not Applicable
Senior Consultant II	\$ 157.3		n/a	7/1/2020	6/30/2021	\$	51.50	3.0%	Not Applicable
On-Call Employee	\$ 162.0		n/a	7/1/2021	6/30/2022	\$	53.05	3.0%	Not Applicable
On-Cun Employee	\$ 166.5		n/a	7/1/2022	6/30/2023	\$	54.64	3.0%	Not Applicable
	\$ 171.9		n/a	7/1/2022	6/30/2024	\$	56.28	3.0%	Not Applicable Not Applicable
Starzak, Richard	\$ 304.0		n/a	7/1/2019	6/30/2020	\$	99.68	5.070	Not Applicable Not Applicable
Senior Project Director	\$ 304.0		n/a	7/1/2019		\$	102.67	2 00/	
F/T Exempt	\$ 313.		n/a n/a	7/1/2020	6/30/2021 6/30/2022	\$		3.0% 3.0%	Not Applicable
1/1 Exempt	\$ 332.8			7/1/2021			105.75		Not Applicable
	\$ 342.8		n/a n/a	7/1/2022	6/30/2023	\$	108.92	3.0%	Not Applicable
	\$ 342.0	J II/a	IVa	//1/2023	6/30/2024	Э	112.19	3.0%	Not Applicable

Name/Job Title/Classification1	Н	ourly Billing Ra	ates ²	Effective Date	of Hourly Rate	Actual or Avg.	% or \$	Hourly Range -
	Straight ³	OT (1.5x)	OT (2x)	From	To	Hourly Rate ⁴	Increase	or Classifications Only
Swiontek, Soraya	\$ 109.34	n/a	n/a	7/1/2019	6/30/2020	\$ 35.78		Not Applicable
Senior Consultant I	\$ 112.62	n/a	n/a	7/1/2020	6/30/2021	\$ 36.85	3.0%	Not Applicable
P/T Exempt	\$ 116.00	n/a	n/a	7/1/2021	6/30/2022	\$ 37.96	3.0%	Not Applicable
	\$ 119.47	n/a	n/a	7/1/2022	6/30/2023	\$ 39.10	3.0%	Not Applicable
	\$ 123.06	n/a	n/a	7/1/2023	6/30/2024	\$ 40.27	3.0%	Not Applicable
Teunis, Lindsay	\$ 179.34	n/a	n/a	7/1/2019	6/30/2020	\$ 58.69	5.070	Not Applicable
Managing Consultant	\$ 184.73	n/a	n/a	7/1/2020	6/30/2021	\$ 60.45	3.0%	Not Applicable
F/T Exempt	\$ 190.27	n/a	n/a	7/1/2021	6/30/2022	\$ 62.26	3.0%	Not Applicable
	\$ 195.98	n/a	n/a	7/1/2022	6/30/2023	\$ 64.13	3.0%	Not Applicable
	\$ 201.85	n/a	n/a	7/1/2023	6/30/2024	\$ 66.06	3.0%	Not Applicable
Tong, Vincent	\$ 124.86	n/a	n/a	7/1/2019	6/30/2020	\$ 40.86	5.070	Not Applicable
Associate Consultant I	\$ 128.61	n/a	n/a	7/1/2020	6/30/2021	\$ 42.09	3.0%	Not Applicable
F/T Exempt	\$ 132.46	n/a	n/a	7/1/2021	6/30/2022	\$ 43.35	3.0%	Not Applicable
	\$ 136.44	n/a	n/a	7/1/2022	6/30/2023	\$ 44.65	3.0%	Not Applicable
	\$ 140.53	n/a	n/a	7/1/2023	6/30/2024	\$ 45.99	3.0%	Not Applicable
Trisal, Shilpa	\$ 206.72	n/a	n/a	7/1/2019	6/30/2020	\$ 67.65	3.070	
Sr Technical Analyst	\$ 212.93	n/a	n/a	7/1/2020	6/30/2020		2.00/	Not Applicable
F/T Exempt	\$ 219.31	n/a	n/a	7/1/2021	6/30/2022	\$ 69.68 \$ 71.77	3.0%	Not Applicable
171 Exempt	\$ 225.89	n/a	n/a	7/1/2021			3.0%	Not Applicable
	\$ 232.67	n/a	n/a	7/1/2023	6/30/2023 6/30/2024	\$ 73.92 \$ 76.14	3.0%	Not Applicable
Volk, Jason	\$ 161.38	n/a		7/1/2023			3.0%	Not Applicable
Senior Consultant III	\$ 166.22	n/a	n/a n/a		6/30/2020		2.00/	Not Applicable
F/T Exempt	\$ 171.20	n/a		7/1/2020	6/30/2021	\$ 54.39	3.0%	Not Applicable
1/1 Exempt	\$ 176.34	n/a	n/a	7/1/2021	6/30/2022	\$ 56.03	3.0%	Not Applicable
	\$ 170.34	n/a	n/a	7/1/2022	6/30/2023	\$ 57.71	3.0%	Not Applicable
Ware, Christina			n/a	7/1/2023	6/30/2024	\$ 59.44	3.0%	Not Applicable
Admin Technician	\$ 104.94	n/a	n/a	7/1/2019	6/30/2020	\$ 34.34		Not Applicable
F/T NonExmpt	\$ 108.08 \$ 111.33	n/a	n/a	7/1/2020	6/30/2021	\$ 35.37	3.0%	Not Applicable
r/ I Nonexinpi		n/a	n/a	7/1/2021	6/30/2022	\$ 36.43	3.0%	Not Applicable
	\$ 114.67	n/a	n/a	7/1/2022	6/30/2023	\$ 37.52	3.0%	Not Applicable
W 1 1 7 1	\$ 118.11	n/a	n/a	7/1/2023	6/30/2024	\$ 38.65	3.0%	Not Applicable
Wegscheider, Frank	\$ 160.43	n/a	n/a	7/1/2019	6/30/2020	\$ 52.50		Not Applicable
Senior Consultant I	\$ 165.24	n/a	n/a	7/1/2020	6/30/2021	\$ 54.08	3.0%	Not Applicable
On-Call Employee	\$ 170.20	n/a	n/a	7/1/2021	6/30/2022	\$ 55.70	3.0%	Not Applicable
	\$ 175.31	n/a	n/a	7/1/2022	6/30/2023	\$ 57.37	3.0%	Not Applicable
N. H	\$ 180.56	n/a	n/a	7/1/2023	6/30/2024	\$ 59.09	3.0%	Not Applicable
Whisman, Rusty	\$ 154.29	n/a	n/a	7/1/2019	6/30/2020	\$ 50.49		Not Applicable
Senior Consultant II	\$ 158.92	n/a	n/a	7/1/2020	6/30/2021	\$ 52.00	3.0%	Not Applicable
F/T Exempt	\$ 163.68	n/a	n/a	7/1/2021	6/30/2022	\$ 53.56	3.0%	Not Applicable
	\$ 168.59	n/a	n/a	7/1/2022	6/30/2023	\$ 55.17	3.0%	Not Applicable
	\$ 173.65	n/a	n/a	7/1/2023	6/30/2024	\$ 56.83	3.0%	Not Applicable

Name/Job Title/Classification1	Ho	urly Billing Ra	ates ²	Effective Date	of Hourly Rate	Actua	l or Avg.	% or \$	Hourly Range -
	Straight ³	OT (1.5x)	OT (2x)	From	To	100	ly Rate ⁴	Increase	or Classifications Only
Winkleman, Ryan	\$ 132.84	n/a	n/a	7/1/2019	6/30/2020	\$	43.47		Not Applicable
Senior Consultant I	\$ 136.82	n/a	n/a	7/1/2020	6/30/2021	\$	44.77	3.0%	Not Applicable
F/T Exempt	\$ 140.93	n/a	n/a	7/1/2021	6/30/2022	\$	46.12	3.0%	Not Applicable
	\$ 145.15	n/a	n/a	7/1/2022	6/30/2023	\$	47.50	3.0%	Not Applicable
	\$ 149.51	n/a	n/a	7/1/2023	6/30/2024	\$	48.93	3.0%	Not Applicable
Wong, Terrance	\$ 171.46	n/a	n/a	7/1/2019	6/30/2020	\$	56.11	3.070	Not Applicable
Senior Consultant III	\$ 176.60	n/a	n/a	7/1/2020	6/30/2021	\$	57.79	3.0%	Not Applicable
F/T Exempt	\$ 181.90	n/a	n/a	7/1/2021	6/30/2022	\$	59.53	3.0%	Not Applicable Not Applicable
	\$ 187.36	n/a	n/a	7/1/2022	6/30/2023	\$	61.31	3.0%	* *
	\$ 192.98	n/a	n/a	7/1/2023	6/30/2024	\$	63.15	3.0%	Not Applicable
Yasui, Youji	\$ 178.40	n/a	n/a	7/1/2019	6/30/2020	\$	58.38	3.0%	Not Applicable
Senior Consultant III	\$ 183.75	n/a	n/a	7/1/2019	6/30/2020	\$		2.007	Not Applicable
F/T Exempt	\$ 189.26	n/a	n/a	7/1/2020			60.13	3.0%	Not Applicable
L' I Exempt	\$ 194.94	n/a		7/1/2021	6/30/2022	\$	61.94	3.0%	Not Applicable
	\$ 200.79	n/a	n/a		6/30/2023	\$	63.79	3.0%	Not Applicable
Yates, Tim	\$ 130.60		n/a	7/1/2023	6/30/2024	\$	65.71	3.0%	Not Applicable
Senior Consultant I		n/a	n/a	7/1/2019	6/30/2020	\$	42.74	-	Not Applicable
F/T Exempt	\$ 134.52	n/a	n/a	7/1/2020.	6/30/2021	\$	44.02	3.0%	Not Applicable
r/1 Exempt	\$ 138.56	n/a	n/a	7/1/2021	6/30/2022	\$	45.34	3.0%	Not Applicable
*	\$ 142.72	n/a	n/a	7/1/2022	6/30/2023	\$	46.70	3.0%	Not Applicable
	\$ 147.00	n/a	n/a	7/1/2023	6/30/2024	\$	48.10	3.0%	Not Applicable
Yoon, Laura	\$ 176.81	n/a	n/a	7/1/2019	6/30/2020	\$	57.86		Not Applicable
Senior Consultant II	\$ 182.11	n/a	n/a	7/1/2020	6/30/2021	\$	59.60	3.0%	Not Applicable
F/T Exempt	\$ 187.58	n/a	n/a	7/1/2021	6/30/2022	\$	61.38	3.0%	Not Applicable
-	\$ 193.20	n/a	n/a	7/1/2022	6/30/2023	\$	63.23	3.0%	Not Applicable
	\$ 199.00	n/a	n/a	7/1/2023	6/30/2024	\$	65.12	3.0%	Not Applicable
Zeisler, Amanda Teal	\$ 144.69	n/a	n/a	7/1/2019	6/30/2020	\$	47.35		Not Applicable
Senior Consultant II	\$ 149.03	n/a	n/a	7/1/2020	6/30/2021	\$	48.77	3.0%	Not Applicable
F/T Exempt	\$ 153.50	n/a	n/a	7/1/2021	6/30/2022	\$	50.23	3.0%	Not Applicable
	\$ 158.11	n/a	n/a	7/1/2022	6/30/2023	\$	51.74	3.0%	Not Applicable
	\$ 162.85	n/a	n/a	7/1/2023	6/30/2024	\$	53.29	3.0%	Not Applicable
Administrative Technician	\$ 93.84	n/a	n/a	7/1/2019	6/30/2020	\$	30.71		\$ 25.00 to \$ 36.77
	\$ 96.66	n/a	n/a	7/1/2020	6/30/2021	\$	31.63	3.0%	\$ 25.75 to \$ 37.87
	\$ 99.56	n/a	n/a	7/1/2021	6/30/2022	\$	32.58	3.0%	\$ 26.52 to \$ 39.01
The second second	\$ 102.55	n/a	n/a	7/1/2022	6/30/2023	\$	33.56	3.0%	\$ 27.32 to \$ 40.18
	\$ 105.62	n/a	n/a	7/1/2023	6/30/2024	\$	34.56	3.0%	\$ 28.14 to \$ 41.38
Assistant Consultant	\$ 103.62	n/a	n/a	7/1/2019	6/30/2020	\$	33.91		\$ 24.57 to \$ 45.00
	\$ 106.73	n/a	n/a	7/1/2020	6/30/2021	\$	34.93	3.0%	\$ 25.31 to \$ 46.35
	\$ 109.93	n/a	n/a	7/1/2021	6/30/2022	\$	35.98	3.0%	\$ 26.07 to \$ 47.74
	\$ 113.23	n/a	n/a	7/1/2022	6/30/2023	\$	37.05	3.0%	\$ 26.85 to \$ 49.17
	\$ 116.63	n/a	n/a	7/1/2023	6/30/2024	\$	38.17	3.0%	\$ 27.65 to \$ 50.65

Name/Job Title/Classification1	He	ourly Billing R	ates ²	Effective Date	of Hourly Rate	Actual or Avg.	% or \$	Hourly Range -		
	Straight ³	OT (1.5x)	OT (2x)	From	To	Hourly Rate ⁴	Increase	or Classifications Only		
Associate Consultant I	\$ 104.48	n/a	n/a	7/1/2019	6/30/2020	\$ 34.19		\$ 25.48 to \$ 42.79		
	\$ 107.61	n/a	n/a	7/1/2020	6/30/2021	\$ 35.22	3.0%	\$ 26.24 to \$ 44.07		
	\$ 110.84	n/a	n/a	7/1/2021	6/30/2022	\$ 36.27		\$ 27.03 to \$ 45.40		
	\$ 114.17	n/a	n/a	7/1/2022	6/30/2023	\$ 37.36	3.0%	\$ 27.84 to \$ 46.76		
	\$ 117.59	n/a	n/a	7/1/2023	6/30/2024	\$ 38.48	3.0%	\$ 28.68 to \$ 48.16		
Associate Consultant II	\$ 110.28	n/a	n/a	7/1/2019	6/30/2020	\$ 36.09		\$ 26.58 to \$ 46.48		
	\$ 113.59	n/a	n/a	7/1/2020	6/30/2021	\$ 37.17	3.0%	\$ 27.38 to \$ 47.87		
	\$ 117.00	n/a	n/a	7/1/2021	6/30/2022	\$ 38.29	3.0%	\$ 28.20 to \$ 49.31		
	\$ 120.51	n/a	n/a	7/1/2022	6/30/2023	\$ 39.44	3.0%	\$ 29.04 to \$ 50.79		
	\$ 124.13	n/a	n/a	7/1/2023	6/30/2024	\$ 40.62	3.0%	\$ 29.92 to \$ 52.31		
Associate Consultant III	\$ 114.59	n/a	n/a	7/1/2019	6/30/2020	\$ 37.50		\$ 27.87 to \$ 46.51		
	\$ 118.03	n/a	n/a	7/1/2020	6/30/2021	\$ 38.63	3.0%	\$ 28.71 to \$ 47.91		
	\$ 121.57	n/a	n/a	7/1/2021	6/30/2022	\$ 39.78	3.0%	\$ 29.57 to \$ 49.34		
	\$ 125.22	n/a	n/a	7/1/2022	6/30/2023	\$ 40.98	3.0%	\$ 30.45 to \$ 50.82		
	\$ 128.97	n/a	n/a	7/1/2023	6/30/2024	\$ 42.21	3.0%	\$ 31.37 to \$ 52.35		
Managing Consultant	\$ 171.98	n/a	n/a	7/1/2019	6/30/2020	\$ 56.28		\$ 46.12 to \$ 65.95		
	\$ 177.14	n/a	n/a	7/1/2020	6/30/2021	\$ 57.97	3.0%	\$ 47.50 to \$ 67.93		
8	\$ 182.45	n/a	n/a	7/1/2021	6/30/2022	\$ 59.71	3.0%	\$ 48.93 to \$ 69.97		
	\$ 187.93	n/a	n/a	7/1/2022	6/30/2023	\$ 61.50	3.0%	\$ 50.40 to \$ 72.07		
	\$ 193.57	n/a	n/a	7/1/2023	6/30/2024	\$ 63.34	3.0%	\$ 51.91 to \$ 74.23		
Project Director	\$ 259.47	n/a	n/a	7/1/2019	6/30/2020	\$ 84.91		\$ 71.68 to \$ 93.96		
.550	\$ 267.25	n/a	n/a	7/1/2020	6/30/2021	\$ 87.46	3.0%	\$ 73.83 to \$ 96.78		
= 4	\$ 275.27	n/a	n/a	7/1/2021	6/30/2022	\$ 90.08	3.0%	\$ 76.05 to \$ 99.68		
	\$ 283.53	n/a	n/a	7/1/2022	6/30/2023	\$ 92.78	3.0%	\$ 78.33 to \$ 102.67		
	\$ 292.03	n/a	n/a	7/1/2023	6/30/2024	\$ 95.57	3.0%	\$ 80.68 to \$ 105.75		
Senior Consultant I	\$ 122.02	n/a	n/a	7/1/2019	6/30/2020	\$ 39.93		\$ 31.00 to \$ 50.76		
	\$ 125.68	n/a	n/a	7/1/2020	6/30/2021	\$ 41.13	3.0%	\$ 31.93 to \$ 52.28		
	\$ 129.45	n/a	n/a	7/1/2021	6/30/2022	\$ 42.36	3.0%	\$ 32.89 to \$ 53.85		
	\$ 133.33	n/a	n/a	7/1/2022	6/30/2023	\$ 43.63	3.0%	\$ 33.87 to \$ 55.47		
	\$ 137.33	n/a	n/a	7/1/2023	6/30/2024	\$ 44.94	3.0%	\$ 34.89 to \$ 57.13		
Senior Consultant II	\$ 148.57	n/a	n/a	7/1/2019	6/30/2020	\$ 48.62	-	\$ 39.62 to \$ 57.81		
	\$ 153.03	n/a	n/a	7/1/2020	6/30/2021	\$ 50.08	3.0%	\$ 40.81 to \$ 59.54		
	\$ 157.62	n/a	n/a	7/1/2021	6/30/2022	\$ 51.58	3.0%	\$ 42.03 to \$ 61.33		
	\$ 162.35	n/a	n/a	7/1/2022	6/30/2023	\$ 53.13	3.0%	\$ 43.29 to \$ 63.17		
	\$ 167.22	n/a	n/a	7/1/2023	6/30/2024	\$ 54.72	3.0%	\$ 44.59 to \$ 65.07		
Senior Consultant III	\$ 163.52	n/a	n/a	7/1/2019	6/30/2020	\$ 53.51	5.070	\$ 43.44 to \$ 58.25		
	\$ 168.42	n/a	n/a	7/1/2020	6/30/2021	\$ 55.12	3.0%	\$ 44.74 to \$ 60.00		
	\$ 173.47	n/a	n/a	7/1/2021	6/30/2022	\$ 56.77	3.0%	\$ 46.09 to \$ 61.80		
	\$ 178.68	n/a	n/a	7/1/2022	6/30/2023	\$ 58.47	3.0%	\$ 47.47 to \$ 63.65		
	\$ 184.04	n/a	n/a	7/1/2023	6/30/2024	\$ 60.23	3.0%	\$ 48.89 to \$ 65.56		

Name/Job Title/Classification1	Но	urly Billing R	ates ²	Effective Date	of Hourly Rate	Actual or Avg.	% or \$	Hourly Range -		
	Straight ³	OT (1.5x)	OT (2x)	From	To	Hourly Rate ⁴	Increase		cations Only	
Senior Project Director	\$ 323.91	n/a	n/a	7/1/2019	6/30/2020	\$ 106.00		-	to \$ 135.00	
	\$ 333.63	n/a	n/a	7/1/2020	6/30/2021	\$ 109.18	3.0%	\$ 96.59	to \$ 139.05	
	\$ 343.64	n/a	n/a	7/1/2021	6/30/2022	\$ 112.46	3.0%	\$ 99.49	to \$ 143.22	
	\$ 353.95	n/a	n/a	7/1/2022	6/30/2023	\$ 115.83	3.0%	\$ 102.48	to \$ 147.52	
	\$ 364.57	n/a	n/a	7/1/2023	6/30/2024	\$ 119.30	3.0%	\$ 105.55	to \$ 151.94	
Senior Technical Analyst	\$ 215.01	n/a	n/a	7/1/2019	6/30/2020	\$ 70.36		\$ 62.00	to \$ 75.21	
	\$ 221.46	n/a	n/a	7/1/2020	6/30/2021	\$ 72.47	3.0%	\$ 63.86	to \$ 77.47	
	\$ 228.10	n/a	n/a	7/1/2021	6/30/2022	\$ 74.64	3.0%	\$ 65.78	to \$ 79.79	
	\$ 234.94	n/a	n/a	7/1/2022	6/30/2023	\$ 76.88	3.0%	\$ 67.75	to \$ 82.18	
	\$ 241.99	n/a	n/a	7/1/2023	6/30/2024	\$ 79.19	3.0%	\$ 69.78	to \$ 84.65	
Technical Director	\$ 215.31	n/a	n/a	7/1/2019	6/30/2020	\$ 70.46		\$ 59.43 1	so \$ 85.78	
	\$ 221.77	n/a	n/a	7/1/2020	6/30/2021	\$ 72.57	3.0%	\$ 61.21	so \$ 88.35	
*	\$ 228.42	n/a	n/a	7/1/2021	6/30/2022	\$ 74.75	3.0%	\$ 63.05 1	o \$ 91.00	
	\$ 235.28	n/a	n/a	7/1/2022	6/30/2023	\$ 76.99	3.0%	\$ 64.94 1	o \$ 93.73	
	\$ 242.34	n/a	n/a	7/1/2023	6/30/2024	\$ 79.30	3.0%	\$ 66.89 1	o \$ 96.55	

NOTES:

Key personnel must be marked with an asterisk (*) and employees that are subject to prevailing wage requirements must be marked with two asterisks (**). All cost must comply with Federal cost principles. Subconsultants will provide their own cost proposals.

2. The cost proposal format shall not be amended.

Billing rate = actual hourly rate * (1+ ICR) * (1+ Fee). Indirect cost rates should be updated on an annual basis in accordance with the consultant's annual accounting perior and established by a cognizant agency or accepted by Caltrans. All costs must comply with the Federal cost principles for reimbursement.

4. For named employees and key personnel enter the actual hourly rate. For classifications only, enter the Average Hourly Rate for that classification.

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

oject No.	Contract No.	Date	1/31/2019		
	SCHEDULE OF OTHER	DIRECT COST ITEMS	Add addition	al pages as necessary)	
	Description of Item	Quantity	Unit	Unit Cost	Total
	Printing and Reproduction				
	A. In-house Printing		N.C.	N.C.	
	B. Outside Vendor Printing/Scanning		EA	Actual*	
	Vehicle Expense				
	A. Personal Vehicle Mileage		mile	**	
	Project Specific Deliver Services		EA	Actual*	
	A. Overnight Mail Service		EA	Actual*	
	B. Courier Service		EA	Actual*	
	Records Search		EA	Actual*	
	Subconsultant 1:				
	Subconsultant 2:				
	Subconsultant 3:			**	

- 1. N.C. denotes No Charge
- 2. (*) Actual cost per lease/access/purchase or other vendor arrangement with County authorization. Actual cost are competitive prices from appropriate vendors in their respective industries supported by receipts and documented in executed task orders.
- 3. (**) Pre-Approved Travel and Per-Diem Costs to be reimbursed shall be the Actual Costs, but Not to Exceed the rates stipulated in the "Caltrans Travel Guide, Consultant/Contractors Travel Policy" supported by receipts and documented in executed task orders.

Certification of Direct Costs:

I, the undersigned, certify to the best of my knowledge and belief that all direct costs identified on the cost proposal(s) in this contract are actual, reasonable, allowable, and allocable to the contract in accordance with the contract terms and the following requirements:

- 7. Generally Accepted Accounting Principles (GAAP)
- 8. Terms and conditions of the contract

Prime Consultant or Subconsultant Certifying:

David Freytag

Name: _

- 9. Title 23 United States Code Section 112 Letting of Contracts
- 10. 48 Code of Federal Regulations Part 31 Contract Cost Principles and Procedures
- 11. 23 Code of Federal Regulations Part 172 Procurement, Management, and Administration of Engineering and Design Related Service
- 12. 48 Code of Federal Regulations Part 9904 Cost Accounting Standards Board (when applicable)

All costs must be applied consistently and fairly to all contracts. All documentation of compliance must be retained in the project files and be in compliance with applicable federal and state requirements. Costs that are noncompliant with the federal and state requirements are not eligible for reimbursement.

Title *: Senior Vice President

Signature:	Date of Certification (mm/dd/yyyy): 02/08/2019
Email:court.morgan@icf.com	Phone Number: 949-333-6638
Address:49 Discovery, Suite 25	0, Irvine, CA 92618
no lower than a Vice Preside	financial officer of the consultant's or subconsultant's organization at a levent or a Chief Financial Officer, or equivalent, who has authority to represent ized to establish the cost proposal for the contract.
Environmental Consulting	ng ander the proposed contract.

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

	ering Corporation		X Prime Consultant Subconsultant								
Project No.	Contract No).	Participation Amoun	nt \$ 250000 (Prime Contract Value) (per year for max for 5 years)		10/22/2019					
For Combined Rate						(4))					
	Fringe Benefit %	+	General & Administrative %			Combined ICR%					
	57.38%	+	70.92%		-	128.30%					
OR											
For Home Office Rate											
	Fringe Benefit %	+	General & Administrative %		Annage Modelle	Combined ICR%					
		+				0%					
For Field Office Rate					-						
	Fringe Benefit %	+	General & Administrative %		=	Combined ICR%					
		+			-	0%					
			7977		Fee =	10% %					

Name/Job Title/Classification ¹		Hourly Billing	g Rates ²	Effective Dat	e of Hourly Rate	Ac	tual or Avg.	% or \$	Hourly Range -
	Straigh	t^3 OT (1.5)	OT (2x)	From	To	Н	Hourly Rate ⁴		or Classifications Only
Mohan Char	\$ 251	.13 n/a	n/a	7/1/2019	6/30/2020	\$	100.00		Not Applicable
CEO	\$ 251	.13 n/a	n/a	7/1/2020	6/30/2021	\$	100.00	0.0%	Not Applicable
Senior Project Manager	\$ 251	.13 n/a	n/a	7/1/2021	6/30/2022	\$	100.00	0.0%	Not Applicable
	\$ 251	.13 n/a	n/a	7/1/2022	6/30/2023	\$	100.00	0.0%	Not Applicable
	\$ 251	.13 n/a	n/a	7/1/2023	6/30/2024	\$	100.00	0.0%	Not Applicable
Steve Mislinski	\$ 251	.13 n/a	n/a	7/1/2019	6/30/2020	\$	100.00		Not Applicable
President	\$ 251	.13 n/a	n/a	7/1/2020	6/30/2021	\$	100.00	0.0%	Not Applicable
QA/QC Manager	\$ 251	.13 n/a	n/a	7/1/2021	6/30/2022	\$	100.00	0.0%	Not Applicable
	\$ 251	.13 n/a	n/a	7/1/2022	6/30/2023	\$	100.00	0.0%	Not Applicable
	\$ 251	.13 n/a	n/a	7/1/2023	6/30/2024	\$	100.00	0.0%	Not Applicable



Project Manager Name/Job Title/Classification ¹ Edward Ng Senior Vice President Technical Advisor	Straight ³ \$ 238.57 \$ 238.57 \$ 238.57	n/a n/a n/a n/a n/a or urly Billing Ra OT (1.5x) n/a n/a	OT (2x)	7/1/2019 7/1/2020 7/1/2021 7/1/2022 7/1/2023 Effective Date	6/30/2020 6/30/2021 6/30/2022 6/30/2023 6/30/2024	\$ \$ \$ \$	89.00 91.67 94.42 97.25 100.00	3.0% 3.0% 3.0% 2.8%	Not Applicable Not Applicable Not Applicable Not Applicable Not Applicable
Project Manager Name/Job Title/Classification ¹ Edward Ng Senior Vice President Technical Advisor	\$ 237.12 \$ 244.23 \$ 251.14 Ho Straight ³ \$ 238.57 \$ 238.57 \$ 238.57	n/a n/a n/a urly Billing Ra OT (1.5x) n/a	n/a n/a n/a otes ² OT (2x)	7/1/2021 7/1/2022 7/1/2023 Effective Date	6/30/2022 6/30/2023 6/30/2024	\$ \$ \$	94.42 97.25	3.0% 3.0%	Not Applicable Not Applicable
Name/Job Title/Classification ¹ Edward Ng Senior Vice President Technical Advisor	\$ 251.14 Ho Straight ³ \$ 238.57 \$ 238.57 \$ 238.57	n/a n/a urly Billing Ra OT (1.5x) n/a	n/a n/a etes ² OT (2x)	7/1/2022 7/1/2023 Effective Date	6/30/2023 6/30/2024	\$ \$	97.25	3.0%	Not Applicable
Name/Job Title/Classification ¹ Edward Ng Senior Vice President Technical Advisor	Ho Straight ³ \$ 238.57 \$ 238.57 \$ 238.57	urly Billing Ra OT (1.5x) n/a	n/a ntes ² OT (2x)	7/1/2023 Effective Date	6/30/2024	\$			7.1
Edward Ng Senior Vice President Technical Advisor	Ho Straight ³ \$ 238.57 \$ 238.57 \$ 238.57	OT (1.5x)	otes ² OT (2x)	Effective Date		_	100.00	2.070	
Senior Vice President Technical Advisor	Straight ³ \$ 238.57 \$ 238.57 \$ 238.57	OT (1.5x)	OT (2x)		VI LIVUITY IXAR	I Ac	ctual or Avg.	% or \$	Hourly Range -
Senior Vice President Technical Advisor	\$ 238.57 \$ 238.57 \$ 238.57	n/a		From	То		lourly Rate ⁴	Increase	or Classifications Only
Senior Vice President Technical Advisor	\$ 238.57 \$ 238.57	700	n/a	7/1/2019	6/30/2020	\$	95.00	Increase	Not Applicable
	\$ 238.57		n/a	7/1/2020	6/30/2021	\$	95.00	0.0%	Not Applicable
		n/a	n/a	7/1/2021	6/30/2022	\$	95.00	0.0%	Not Applicable
	\$ 238.57	n/a	n/a	7/1/2022	6/30/2023	\$	95.00	0.0%	Not Applicable
	\$ 238.57	n/a	n/a	7/1/2023	6/30/2024	\$	95.00	0.0%	Not Applicable
	\$ 191.69	n/a	n/a	7/1/2019	6/30/2020	\$	76.33	0.076	Not Applicable
	\$ 197.44	n/a	n/a	7/1/2020	6/30/2021	\$	78.62	3.0%	Not Applicable Not Applicable
	\$ 203.36	n/a	n/a	7/1/2021	6/30/2022	\$	80.98	3.0%	Not Applicable
	\$ 209.46	n/a	n/a	7/1/2022	6/30/2023	\$	83.41	3.0%	Not Applicable
	\$ 215.75	n/a	n/a	7/1/2023	6/30/2024	\$	85.91	3.0%	Not Applicable
	\$ 175.79	n/a	n/a	7/1/2019	6/30/2020	\$	70,00	3,076	Not Applicable
	\$ 181.06	n/a	n/a	7/1/2020	6/30/2020	S	72.10	3.0%	Not Applicable
	\$ 186.50	n/a	n/a	7/1/2021	6/30/2022	\$	74.26	3.0%	Not Applicable
	\$ 192.09	n/a	n/a	7/1/2022	6/30/2023	\$	76.49	3.0%	Not Applicable
	\$ 197.85	n/a	n/a	7/1/2023	6/30/2024	\$	78.79	3.0%	Not Applicable
Robert McMahon		n/a	n/a	7/1/2019	6/30/2020	\$	55.75	3.0%	Not Applicable
Senior Landscape Architect	\$ 144.21	n/a	n/a	7/1/2020	6/30/2021	\$	57.42	3.0%	Not Applicable Not Applicable
Landscape Design		n/a	n/a	7/1/2021	6/30/2022	\$	59.15	3.0%	Not Applicable Not Applicable
		n/a	n/a	7/1/2022	6/30/2023	\$	60.92	3.0%	Not Applicable Not Applicable
		n/a	n/a	7/1/2023	6/30/2024	S	62.75	3.0%	Not Applicable
Lalit Maharjan		n/a	n/a	7/1/2019	6/30/2020	\$	60.50	3.076	Not Applicable
Senior Bridge Engineer		n/a	n/a	7/1/2020	6/30/2021	\$	62.32	3.0%	Not Applicable
Bridge Design		n/a	n/a	7/1/2021	6/30/2022	\$	64.18	3.0%	
		n/a	n/a	7/1/2022	6/30/2023	\$	66.11	3.0%	Not Applicable
		n/a	n/a	7/1/2023	6/30/2024	\$	68.09	3.0%	Not Applicable
David Kim		n/a	n/a	7/1/2019	6/30/2020	\$	54,90	3.070	Not Applicable Not Applicable
Engineer III		n/a	n/a	7/1/2020	6/30/2020	\$	56.55	3.0%	
Bridge Design		n/a	n/a	7/1/2021	6/30/2022	\$	58.24	3.0%	Not Applicable
		n/a	n/a	7/1/2022	6/30/2023	\$	59.99	3.0%	Not Applicable
		n/a	n/a	7/1/2023	6/30/2024	\$	61.79	3.0%	Not Applicable Not Applicable



Brent Deets	1 \$	110.50	n/a	n/a	7/1/2019	6/30/2020	\$	44.00	_	Not Applicable
Engineer II	\$	113.81	n/a	n/a	7/1/2020	6/30/2021	\$	45.32	3.0%	Not Applicable
Bridge Design	\$	117.23	n/a	n/a	7/1/2021	6/30/2022	\$	46.68	3.0%	Not Applicable
	\$	120.74	n/a	n/a	7/1/2022	6/30/2023	S	48.08	3.0%	Not Applicable
	\$	124.37	n/a	n/a	7/1/2023	6/30/2024	\$	49.52	3.0%	Not Applicable
Tsend-Ayush Jamsran	\$	71.32	n/a	n/a	7/1/2019	6/30/2020	\$	28.40	3.070	Not Applicable
Assistant Engineer	\$	73.46	n/a	n/a	7/1/2020	6/30/2021	\$	29.25	3.0%	Not Applicable
Bridge Design	\$	75.66	n/a	n/a	7/1/2021	6/30/2022	\$	30.13	3.0%	Not Applicable
3 3	\$	77.93	n/a	n/a	7/1/2022	6/30/2023	\$	31.03	3.0%	Not Applicable
	\$	80.27	n/a	n/a	7/1/2023	6/30/2024	\$	31.96	3.0%	
Name/Job Title/Classification ¹	1		ırly Billing R			e of Hourly Rate				Not Applicable
rume, see Title, Classification								ial or Avg.	% or \$	Hourly Range -
Al- C		traight ³	OT (1.5x)	OT (2x)	From	То		urly Rate ⁴	Increase	or Classifications Only
Alex Segura	\$	123.05	n/a	n/a	7/1/2019	6/30/2020	\$	49.00		Not Applicable
Senior CADD Designer	\$	126.75	n/a	n/a	7/1/2020	6/30/2021	\$	50.47	3.0%	Not Applicable
Structures CADD Support	\$	130.55	n/a	n/a	7/1/2021	6/30/2022	\$	51.98	3.0%	Not Applicable
	\$	134.46	n/a	n/a	7/1/2022	6/30/2023	\$	53.54	3.0%	Not Applicable
	\$	138.50	n/a	n/a	7/1/2023	6/30/2024	\$	55.15	3.0%	Not Applicable
Ray Andrasek	\$	130.59	n/a	n/a	7/1/2019	6/30/2020	\$	52.00		Not Applicable
Senior CADD Designer	\$	134.51	n/a	n/a	7/1/2020	6/30/2021	\$	53.56	3.0%	Not Applicable
Structures CADD Support	\$	138.54	n/a	n/a	7/1/2021	6/30/2022	\$	55.17	3.0%	Not Applicable
	\$	142.70	n/a	n/a	7/1/2022	6/30/2023	\$	56.82	3.0%	Not Applicable
	\$	146.98	n/a	n/a	7/1/2023	6/30/2024	\$	58.53	3.0%	Not Applicable
Robert Price	\$	205.30	n/a	n/a	7/1/2019	6/30/2020	\$	81.75		Not Applicable
Principal Engineer	\$	211.46	n/a	n/a	7/1/2020	6/30/2021	\$	84.20	3.0%	Not Applicable
Bridge Design QC Review	\$	217.80	n/a	n/a	7/1/2021	6/30/2022	\$	86.73	3.0%	Not Applicable
	\$	224.34	n/a	n/a	7/1/2022	6/30/2023	\$	89.33	3.0%	Not Applicable
	\$	231.07	n/a	n/a	7/1/2023	6/30/2024	\$	92.01	3.0%	Not Applicable
Kimberly Gee	\$	122.43	n/a	n/a	7/1/2019	6/30/2020	\$	48.75		Not Applicable
Engineer III	\$	126.10	n/a	n/a	7/1/2020	6/30/2021	\$	50.21	3.0%	Not Applicable
Project Engineer	\$	129.88	n/a	n/a	7/1/2021	6/30/2022	\$	51.72	3.0%	Not Applicable
	\$	133.78	n/a	n/a	7/1/2022	6/30/2023	\$	53.27	3.0%	Not Applicable
	\$	137.79	n/a	n/a	7/1/2023	6/30/2024	\$	54.87	3.0%	Not Applicable
Kevin Zhu	\$	76.59	n/a	n/a	7/1/2019	6/30/2020	\$	30.50		Not Applicable
Engineer I	\$	78.89	n/a	n/a	7/1/2020	6/30/2021	\$	31.42	3.0%	Not Applicable
Bridge Engineer	\$	81.26	n/a	n/a	7/1/2021	6/30/2022	\$	32.36	3.0%	Not Applicable
	\$	83.70	n/a	n/a	7/1/2022	6/30/2023	\$	33.33	3.0%	Not Applicable
	\$	86.21	n/a	n/a	7/1/2023	6/30/2024	\$	34.33	3.0%	Not Applicable



\$	83.17	n/a	n/a	7/1/2019	6/30/2020	\$	33.12		Not Applicable
\$	85,67	n/a	10						
S									Not Applicable
S									Not Applicable
						100			Not Applicable
_						- 17		3.0%	Not Applicable
								2.00/	Not Applicable
									Not Applicable
									Not Applicable
									Not Applicable
_								3.0%	Not Applicable
					A STATE OF THE STA				Not Applicable
									Not Applicable
									Not Applicable
									Not Applicable
Φ				V-0-2		\$	37.10	3.0%	Not Applicable
					of Hourly Rate	A	ctual or Avg.	% or \$	Hourly Range -
			OT (2x)	From	То		Hourly Rate ⁴	Increase	or Classifications Only
			n/a	7/1/2019	6/30/2020	\$	30.25		Not Applicable
		n/a	n/a	7/1/2020	6/30/2021	\$	31.16	3.0%	Not Applicable
		n/a	n/a	7/1/2021	6/30/2022	\$	32.09	3.0%	Not Applicable
		n/a	n/a	7/1/2022	6/30/2023	\$	33.05		Not Applicable
_		n/a	n/a	7/1/2023	6/30/2024	1 \$	34.05		Not Applicable
	97.11	n/a	n/a	7/1/2019	6/30/2020	\$	38.67		Not Applicable
\$	100.03	n/a	n/a	7/1/2020	6/30/2021	\$	39.83	3.0%	Not Applicable
\$	103.03	n/a	n/a	7/1/2021	6/30/2022				Not Applicable
\$	106.12	n/a	n/a	7/1/2022	6/30/2023	\$			Not Applicable
_		n/a	n/a	7/1/2023	6/30/2024	\$			Not Applicable
\$	177.05	n/a	n/a	7/1/2019	6/30/2020	\$			Not Applicable
\$	182.36	n/a	n/a	7/1/2020	6/30/2021			3.0%	Not Applicable
\$	187.83	n/a	n/a	7/1/2021	6/30/2022	1			Not Applicable
\$	193.46	n/a	n/a	7/1/2022	6/30/2023				Not Applicable
\$	199.27	n/a	n/a	7/1/2023					Not Applicable
\$	100.45	n/a	n/a	7/1/2019				5.070	Not Applicable
\$	103.47	n/a	n/a					3.0%	Not Applicable
\$	106.57	n/a	n/a	7/1/2021	6/30/2022	\$	42.44	3.0%	Not Applicable
					0/00/2022	40	74.77	2.070	Not Applicable
\$	109.77	n/a	n/a	7/1/2022	6/30/2023	\$	43.71	3.0%	Not Applicable
	\$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$	\$ 88.24 \$ 90.89 \$ 93.61 \$ 108.74 \$ 112.00 \$ 115.36 \$ 118.82 \$ 122.39 \$ 82.77 \$ 85.26 \$ 87.81 \$ 90.45 \$ 93.16 Hot Straight ³ \$ 75.97 \$ 78.25 \$ 80.59 \$ 83.01 \$ 85.50 \$ 97.11 \$ 100.03 \$ 103.03 \$ 106.12 \$ 109.30 \$ 177.05 \$ 182.36 \$ 187.83 \$ 199.27 \$ 100.45 \$ 100.45 \$ 103.47	\$ 88.24	\$ 88.24	\$ 85.67	\$ 85.67	\$ 85.67	\$ 85.67	\$ 85.67



Elain Moua	\$	77.22	n/a	n/a	7/1/2019	6/30/2020	\$	30.75		Not Ap	nlicable
Assistant Engineer	\$	79.54	n/a	n/a	7/1/2020	6/30/2021	\$	31.67	3.0%	Not Ap	
	\$	81.93	n/a	n/a	7/1/2021	6/30/2022	\$	32.62	3.0%		
	\$	84.38	n/a	n/a	7/1/2022	6/30/2023	\$	33.60	3.0%	Not App	
	\$	86.91	n/a	n/a	7/1/2023	6/30/2024	\$	34.61	3.0%	Not App	
Ranju Char	\$	85.38	n/a	n/a	7/1/2019	6/30/2020	\$	34.00	3.076		
HR/Accounting	\$	87.95	n/a	n/a	7/1/2020	6/30/2021	\$	35.02	3.0%	Not App	
Invoicing Support	\$	90.58	n/a	n/a	7/1/2021	6/30/2022	\$	36.07	3.0%	Not App	
	\$	93.30	n/a	n/a	7/1/2022	6/30/2023	\$	37.15	3.0%	Not App	
	\$	96.10	n/a	n/a	7/1/2023	6/30/2024	\$	38.27	3.0%	Not App	
Principal	S	251.13	n/a	n/a	7/1/2019	6/30/2020	\$	100.00	3.0%	Not App	
	\$	251.13	n/a	n/a	7/1/2020	6/30/2020	\$	100.00	0.0%	\$ 95.00 to	\$ 110.00
	\$	251.13	n/a	n/a	7/1/2021	6/30/2022	\$	100.00	0.0%	\$ 95.00 to	\$ 110.00
	\$	251.13	n/a	n/a	7/1/2022	6/30/2023	\$	100.00	0.0%	\$ 95.00 to	\$ 110.00
	\$	251.13	n/a	n/a	7/1/2023	6/30/2024	\$	100.00		\$ 95.00 to	\$ 110.00
Project Manager	\$	200.90	n/a	n/a	7/1/2019	6/30/2020	\$	80.00	0.0%	\$95.00 to	\$ 110.00
	\$	206.93	n/a	n/a	7/1/2020	6/30/2021	\$	82.40	2.00/	\$ 70.00 to	\$ 90.00
	\$	213.14	n/a	n/a	7/1/2021	6/30/2022	\$	84.87	3.0%	\$ 72.10 to	\$ 92.70
	\$	219.53	n/a	n/a	7/1/2022	6/30/2023	\$	87.42	3.0%	\$ 74.26 to	\$ 95.48
	\$	226.12	n/a	n/a	7/1/2023	6/30/2024	\$		3.0%	\$ 76.49 to	\$ 98.35
Name/Job Title/Classification ¹	+						+	90.04	3.0%	\$78.79 to	\$ 101.30
rvame/300 Title/Classification		Hourly Billing Rat				Date of Hourly Rate		Actual or Avg. % or S		Hourly R	
Desires Fred		traight ³	OT (1.5x)	OT (2x)	From	То	Но	urly Rate ⁴	Increase	or Classifica	tions Only
Project Engineer	\$	120.54	n/a	n/a	7/1/2019	6/30/2020	\$	48.00		\$40.00 to	\$ 55.00
	\$	124.16	n/a	n/a	7/1/2020	6/30/2021	\$	49.44	3.0%	\$41.20 to	\$ 56.65
	\$	127.88	n/a	n/a	7/1/2021	6/30/2022	\$	50.92	3.0%	\$ 42.44 to	\$ 58.35
	\$	131.72	n/a	n/a	7/1/2022	6/30/2023	\$	52.45	3.0%	\$43.71 to	\$ 60.10
	\$	135.67	n/a	n/a	7/1/2023	6/30/2024	\$	54.02	3.0%	\$45.02 to	\$ 61.90
Senior Civil Engineer	\$	175.79	n/a	n/a	7/1/2019	6/30/2020	\$	70.00		\$ 60.00 to	\$ 80.00
	\$	181.06	n/a	n/a	7/1/2020	6/30/2021	\$	72.10	3.0%	\$61.80 to	\$ 82.40
	\$	186.50	n/a	n/a	7/1/2021	6/30/2022	\$	74.26	3.0%	\$ 63.65 to	\$ 84.87
	\$	192.09	n/a	n/a	7/1/2022	6/30/2023	\$	76.49	3.0%	\$ 65.56 to	\$ 87.42
	\$	197.85	n/a	n/a	7/1/2023	6/30/2024	\$	78.79	3.0%	\$ 67.53 to	\$ 90.04
Senior Bridge Engineer	\$	155.70	n/a	n/a	7/1/2019	6/30/2020	\$	62.00		\$ 54.00 to	\$ 70.00
	\$	160.37	n/a	n/a	7/1/2020	6/30/2021	\$	63.86	3.0%	\$ 55.62 to	\$ 72.10
	\$	165.18	n/a	n/a	7/1/2021	6/30/2022	\$	65.78	3.0%	\$ 57.29 to	\$ 74.26
	\$	170.14	n/a	n/a	7/1/2022	6/30/2023	\$	67.75	3.0%	\$ 59.01 to	\$ 76.49
	\$	175.24	n/a	n/a	7/1/2023	6/30/2024	\$	69.78	3.0%	\$ 60.78 to	\$ 78.79



Engineer III	\$	125.57	n/a	n/a	7/1/2019	6/30/2020	\$	50.00		\$45.00 to	\$ 55.00
	\$	129.33	n/a	n/a	7/1/2020	6/30/2021	\$	51.50	3.0%	\$46.35 to	\$ 56.65
	\$	133.21	n/a	n/a	7/1/2021	6/30/2022	\$	53.05	3.0%	\$47.74 to	\$ 58.35
	\$	137.21	n/a	n/a	7/1/2022	6/30/2023	\$	54.64	3.0%	\$49.17 to	\$ 60.10
	\$	141.32	n/a	n/a	7/1/2023	6/30/2024	\$	56.28	3.0%	\$ 50.65 to	\$ 61.90
Engineer II	\$	100.45	n/a	n/a	7/1/2019	6/30/2020	\$	40.00		\$35.00 to	\$ 45.00
	\$	103.47	n/a	n/a	7/1/2020	6/30/2021	\$	41.20	3.0%	\$36.05 to	\$ 46.35
	\$	106.57	n/a	n/a	7/1/2021	6/30/2022	\$	42.44	3.0%	\$37.13 to	\$ 47.74
	\$	109.77	n/a	n/a	7/1/2022	6/30/2023	\$	43.71	3.0%	\$38.25 to	\$ 49.17
7	\$	113.06	n/a	n/a	7/1/2023	6/30/2024	\$	45.02	3.0%	\$39.39 to	\$ 50.65
Engineer I	\$	81.62	n/a	n/a	7/1/2019	6/30/2020	\$	32.50		\$30.00 to	\$ 35.00
	\$	84.07	n/a	n/a	7/1/2020	6/30/2021	\$	33.48	3.0%	\$30.90 to	\$ 36.05
	\$	86.59	n/a	n/a	7/1/2021	6/30/2022	\$	34.48	3.0%	\$31.83 to	\$ 37.13
	\$	89.19	n/a	n/a	7/1/2022	6/30/2023	\$	35.51	3.0%	\$ 32.78 to	\$ 38.25
	\$	91.86	n/a	n/a	7/1/2023	6/30/2024	\$	36.58	3.0%	\$ 33.77 to	\$ 39.39
Associate Engineer	\$	87.90	n/a	n/a	7/1/2019	6/30/2020	\$	35.00		\$ 32.00 to	\$ 38.00
	\$	90.53	n/a	n/a	7/1/2020	6/30/2021	\$	36.05	3.0%	\$32.96 to	\$ 39.14
	\$	93.25	n/a	n/a	7/1/2021	6/30/2022	\$	37.13	3.0%	\$ 33.95 to	\$ 40.31
	\$	96.05	n/a	n/a	7/1/2022	6/30/2023	\$	38.25	3.0%	\$ 34.97 to	\$ 41.52
	\$	98.93	n/a	n/a	7/1/2023	6/30/2024	\$	39.39	3.0%	\$ 36.02 to	\$ 42.77
Assistant Engineer	\$	75.34	n/a	n/a	7/1/2019	6/30/2020	\$	30.00		\$28.00 to	\$ 32.00
	\$	77.60	n/a	n/a	7/1/2020	6/30/2021	\$	30.90	3.0%	\$ 28.84 to	\$ 32.96
	\$	79.93	n/a	n/a	7/1/2021	6/30/2022	\$	31.83	3.0%	\$29.71 to	\$ 33.95
	\$	82.32	n/a	n/a	7/1/2022	6/30/2023	\$	32.78	3.0%	\$30.60 to	\$ 34.97
	\$	84.79	n/a	n/a	7/1/2023	6/30/2024	\$	33.77	3.0%	\$31.51 to	\$ 36.02
Name/Job Title/Classification ¹			urly Billing Ra	ites ²	Effective Date	of Hourly Rate	Actu	al or Avg.	% or \$	Hourly	Range -
	S	Straight ³	OT (1.5x)	OT (2x)	From	To	Hou	ırly Rate ⁴	Increase	or Classifica	ations Only
Senior CADD Designer	\$	130.59	n/a	n/a	7/1/2019	6/30/2020	\$	52.00		\$49.00 to	\$ 55.00
	\$	134.51	n/a	n/a	7/1/2020	6/30/2021	\$	53.56	3.0%	\$ 50.47 to	\$ 56.65
	\$	138.54	n/a	n/a	7/1/2021	6/30/2022	\$	55.17	3.0%	\$51.98 to	\$ 58.35
	\$	142.70	n/a	n/a	7/1/2022	6/30/2023	\$	56.82	3.0%	\$53.54 to	\$ 60.10
	\$	146.98	n/a	n/a	7/1/2023	6/30/2024	\$	58.53	3.0%	\$55.15 to	\$ 61.90
CADD Designer	\$	94.17	n/a	n/a	7/1/2019	6/30/2020	\$	37.50		\$35.00 to	\$ 40.00
	\$	97.00	n/a	n/a	7/1/2020	6/30/2021	\$	38.63	3.0%	\$36.05 to	\$ 41.20
	\$	99.91	n/a	n/a	7/1/2021	6/30/2022	\$	39.78	3.0%	\$ 37.13 to	\$ 42.44
	\$	102.91	n/a	n/a	7/1/2022	6/30/2023	\$	40.98	3.0%	\$38.25 to	\$ 43.71
	\$	105.99	n/a	n/a	7/1/2023	6/30/2024	S	42.21	3.0%	\$ 39.39 to	\$ 45.02



QA/QC Engineering	\$ 182.07	n/a	n/a	7/1/2019	6/30/2020	I S	72.50		\$ 65.00 to	\$ 80.00
	\$ 187.53	n/a	n/a	7/1/2020	6/30/2021	\$	74.68	3.0%	\$ 66.95 to	\$ 82.40
	\$ 193.16	n/a	n/a	7/1/2021	6/30/2022	\$	76.92	3.0%	\$ 68.96 to	\$ 84.87
	\$ 198.95	n/a	n/a	7/1/2022	6/30/2023	\$	79.22	3.0%	\$ 71.03 to	\$ 87.42
	\$ 204.92	n/a	n/a	7/1/2023	6/30/2024	\$	81.60	3.0%	\$ 73.16 to	\$ 90.04
Clerical/Administration	\$ 53.99	n/a	n/a	7/1/2019	6/30/2020	\$	21.50		\$ 18.00 to	\$ 25.00
	\$ 55.61	n/a	n/a	7/1/2020	6/30/2021	\$	22.15	3.0%	\$18.54 to	\$ 25.75
	\$ 57.28	n/a	n/a	7/1/2021	6/30/2022	\$	22.81	3.0%	\$19.10 to	\$ 26.52
	\$ 59.00	n/a	n/a	7/1/2022	6/30/2023	\$	23.49	3.0%	\$ 19.67 to	\$ 27.32
	\$ 60.77	n/a	n/a	7/1/2023	6/30/2024	\$	24.20	3.0%	\$ 20.26 to	\$ 28.14
Landscape Architect	\$ 104.22	n/a	n/a	7/1/2019	6/30/2020	\$	41.50		\$38.00 to	\$ 45.00
	\$ 107.35	n/a	n/a	7/1/2020	6/30/2021	\$	42.75	3.0%	\$ 39.14 to	\$ 46.35
	\$ 110.57	n/a	n/a	7/1/2021	6/30/2022	\$	44.03	3.0%	\$40.31 to	\$ 47.74
	\$ 113.88	n/a	n/a	7/1/2022	6/30/2023	\$	45.35	3.0%	\$41.52 to	\$ 49.17
	\$ 117.30	n/a	n/a	7/1/2023	6/30/2024	\$	46.71	3.0%	\$ 42.77 to	\$ 50.65
Accounting	\$ 85.38	n/a	n/a	7/1/2019	6/30/2020	\$	34.00		\$ 30.00 to	\$ 38.00
	\$ 87.95	n/a	n/a	7/1/2020	6/30/2021	\$	35.02	3.0%	\$30.90 to	\$ 39.14
	\$ 90.58	n/a	n/a	7/1/2021	6/30/2022	\$	36.07	3.0%	\$31.83 to	\$ 40.31
	\$ 93.30	n/a	n/a	7/1/2022	6/30/2023	S	37.15	3.0%	\$ 32.78 to	\$ 41.52
	\$ 96.10	n/a	n/a	7/1/2023	6/30/2024	\$	38.27	3.0%	\$ 33,77 to	\$ 42.77

- 1. Key personnel <u>must</u> be marked with an asterisk (*) and employees that are subject to prevailing wage requirements must be marked with two asterisks (**). All cost must comply with Federal cost principles. Subconsultants will provide their own cost proposals.
- 2. The cost proposal format shall not be amended.
- 3. Billing rate = actual hourly rate * (1+ ICR) * (1+ Fee). Indirect cost rates should be updated on an annual basis in accordance with the consultant's annual accounting period and established by a cognizant agency or accepted by Caltrans. All costs must comply with the Federal cost principles for reimbursement.
- 4. For named employees and key personnel enter the actual hourly rate. For classifications only, enter the Average Hourly Rate for that classification.



SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

Consultant	NCM Engineering Corporation	Prime Consultant X Subconsultant
Project No.	Contract No.	Date 10/22/2019

Description of Item	Quantity	Unit	Unit Cost	Tota
Printing and Reproduction				
A. In-house Printing		N.C.	N.C.	
B. Outside Vendor Printing/Scanning		EA	Actual*	
Vehicle Expense				
A. Personal Vehicle Mileage		mile	**	
Project Specific Deliver Services		EA	Actual*	
A. Overnight Mail Service		EA	Actual*	
B. Courier Service		EA	Actual*	
2 100			3	

- 1. N.C. denotes No Charge
- 2. (*) Actual cost per lease/access/purchase or other vendor arrangement with County authorization. Actual cost are competitive prices from appropriate vendors in their respective industries supported by receipts and documented in executed task orders.
- 3. (**) Pre-Approved Travel and Per-Diem Costs to be reimbursed shall be the Actual Costs, but Not to Exceed the rates stipulated in the "Caltrans Travel Guide, Consultant/Contractors Travel Policy" supported by receipts and documented in executed task orders.



Certification of Direct Costs:

I, the undersigned, certify to the best of my knowledge and belief that all direct costs identified on the cost proposal(s) in this contract are actual, reasonable, allowable, and allocable to the contract in accordance with the contract terms and the following requirements:

- 7. Generally Accepted Accounting Principles (GAAP)
- 8. Terms and conditions of the contract
- 9. <u>Title 23 United States Code Section 112</u> Letting of Contracts
- 10. 48 Code of Federal Regulations Part 31 Contract Cost Principles and Procedures
- 11. 23 Code of Federal Regulations Part 172 Procurement, Management, and Administration of Engineering and Design Related Service
- 12. 48 Code of Federal Regulations Part 9904 Cost Accounting Standards Board (when applicable)

All costs must be applied consistently and fairly to all contracts. All documentation of compliance must be retained in the project files and be in compliance with applicable federal and state requirements. Costs that are noncompliant with the federal and state requirements are not eligible for reimbursement.

Prime Consultant or Subconsultant Certifying:	
Name: Mohan Char	Title *: CEO
Signature:	Date of Certification (mm/dd/yyyy): 11/19/19
Email: mohan.char@ncmcivil.com	Phone Number: 949.294.7358
Address: 4740 Green River Road, St	
the financial information utilized to establish the	
List services the consultant is providing under the propo	sed contract:

Not Applicable

Not Applicable

EXHIBIT 10-H2 COST PROPOSAL Page 1 of 3

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS) Note: Mark-ups are Not Allowed Consultant ChanaVets, Inc. Prime Consultant X Subconsultant Project No. On-Call Engineering Contract No Participation Amount \$ TBD Date 10/21/19 For Combined Rate Fringe Benefit % General & Administrative % Combined ICR% 110% 110% OR For Home Office Rate Fringe Benefit % General & Administrative % Combined ICR% For Field Office Rate 00 Fringe Benefit % General & Administrative % Combined ICRNs 0% 10% Fee Name/Job Titio Classification Hourly Billing Rates Effective Date of Hourly Rate Actual or Avg. % or \$ Hourly Range -Straight) OT (1.5x) From David K. Anderson Hourly Rate Increase Classifications Only 311.85 n/a 7/1/19 6/30/20 135.00 President Not Applicable 311.85 n.a n/a 7 1 20 6.30.21 Project Lead \$ 135.00 Not Applicable 311.85 D/8 7/1 21 6/30/22 135.00 0.0% Kekoa Anderson Not Applicable 288.75 n/a D/a Vice President 6/30/20 \$ 125.00 Not Applicable 288.75 15/8 D'a 7 1/20 S Senior Engineer 125.00 0.0% Not Applicable 288.75 m/a n a 7/1/21 6/30/22 125.00 Not Applicable Engineer 0.0% 231.00 m a rs/a 7 1/19 6.30-20 3 100 60 Not Applicable 231 00 m/a n/a 7/1/20 5 100.00 0.0% Not Applicable 231.00 13 8 FL/M 6/30/22 Assistant Engineer CADD 100.00 0.000 115-50 Not Applicable n/a n/a 71.19 6.30.20 50.00 Not Applicable 115.50 ti/a 7.1.20 6/30/21 5 50.00 0.0% Not Applicable \$ 0.8 n/a 7/1/21 Word Processor 50.00 0.0% 57.25 Not Applicable \$ n a n/a 6/30/20 25.00 5 Not Applicable 5 57.75 n a n/a S 6 30 21 25.00 0.0%

7 1 21

6/30/22

\$

25 00

0.0%

n/a

Name/Job Title/Classification	Hourly Billing Rates			Effective Clas	Effective Date of Hourly Rate			1			
	Straight ³	OT (1.5x)	OT (2x)	From	To To		or Avg.	% or \$			Range -
	\$ -	ne	n/a	1/1/19	12/31/19	EKRET	y Rate*	Increase		-	ations Or
	S -	n/a	15.00	1/1/20	12/31/20	s		0.00	S	27.9	S
	\$	n/a	25/18	1/1/21	12/31/21	s	*	0.0%	5 .	(b)	S
	\$ -	p/a	D/a	1/1/19	12/31/19	1,		0.0%	5	e-de-	5
	5 -	15/A	n/a	1/1/20					5	to	5
	\$ -	n/s	D/a	1/1/21	12/31/20	S		0.0%	2 -	to	\$
	\$	8/8	n.a	1/1/19	12/31/21	S	-	0.0%	\$ -	to	S
	\$ -	0/8	n/a		12/31/19				5 -	to	\$
	3	1/4	8/8	1/1/20	12/31/20	5		0.00	5 -	10	\$
	S -	n/a	n.v	1/1/21	12/31/21	S		0.0%	5 -	to	5
	5	5/2	n/a	1/1/19	12/31/19				\$ -	to	5
	\$	n/a		1/1/20	12/31/20	S	•	0.0%	5 -	to	\$
	5	11/2	n/a	1/1/21	12/31/21	5		0.0%	\$ -	to	\$
	S		61/A	1/1/19	12/31/19				S -	to	S
		81/m	71/h	1/1/20	12/31/20	S	100	0.0%	5 -	to	\$.
	-	n/e	n/s	1/1/21	12/31/31	\$		0,0%	s .	- 10	\$.
		13/0	8/8	1/1/19	12/31/19				\$ -	to	S
		19/11	n/a	1/1/20	12/31/20	S		0.0%	S -	to	\$
	-	B/0	n/a	1/1/21	12/31/21	5		0.0%	\$.	10	6
	\$	n/a	n/s	1/1/19	12/31/19				5 -	to	5
	5	n n	D &	1/1/20	12/31/20	\$	-	0.0%	6	10	5
	S	0/8	n a	1/21	12/31/21	S		0.0%	5 -		
	S -	th/ai	n/a	1/1/19	12/31/19	—			S -	to	_
	S	8/8	Bi/a	1/1/20	12/31/20	S				10	\$ -
	\$	t)/a	8/0	1/1/21	12/31/21	s		0.9	\$ =	10	2 -
	5 -	n/a	fl. a	1/1/19	12/31/19	-	_		\$ -	to	5 -
	S	n/a	n'a	1/1/20	12/31/20	5			S -	to	\$ -
	S	n/a	0/8	1/1/21	12:31:21				5 -	to	S -
	5 -	n/a	D/G	1/1/19		3	-	-	5 -	to	<u>s</u> -
	\$	n/a	n/a	1/1/20	12 31 19				S -	\$0	S -
	\$	n/a	n/a	1 1/21	12 31 20	\$			\$ -	10	5 -
	\$ -	n/a	n/a		12/31/21	S	-	0.0%	<u>s</u> -	to	5 -
	\$	13/8	n/a	11/19	12/31/19			71.0	5 -	to	\$ -
	5	46/h		1 1 20	12/31/20	S		0.00	5 -	lo	5 -
		10.0	n a	1/1/21	12/31/21	\$	14	0.00	c	4	401

NOTES

- All costs must comply with the Federal cost principles. Subconsultants will provide their own cost proposals
- All costs must comply with the Federal cost principles. Subconsultants will provide their own cost proposals.

 The cost proposal format shall not be amended.

 Billing rate-actual hourly rate * (1+ ICR) * (1- Fee). Indirect cost rates should be based on consultant's annual accounting period, established by a cognizant agency or accepted by Caltrans. All costs must
- For named employees and key personnel enter the actual hourly rate. For classifications only, enter the Average Hourly Rate for that classification.

 Employees subject to prevailing wage denoted with an asterials (*).

I certify that to the best of my knowledge and belief the information presented is accurate and correct.

David K. Anderson

President

OhanaVets, Inc.

11-15-19

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

ct No.	On-Call Engineering Contract No.	Parti	cipation Amount \$		Date 10/21/19							
	SCHEDULE OF OTHER DIRECT COST ITEMS (Add additional pages as necessary)											
	Description of Item	Quantity	Unit	Unit Cost	Total							
	Printing and Reproduction	-		Care Cose	A Veni							
	A. In-house Printing		N.C.	N.C.								
	B. Outside Vendor Printing/Scanning		EA	Actual*								
	Vehicle Expense											
	A. Personal Vehicle Mileage - 10 Roundrips @100 miles	1000	IRS RATE	**	\$580							
	Project Specific Deliver Services		EA	Actual*								
	A. Overnight Mail Service	20	\$10/EA	Actual*	\$200							
	B. Courier Service		EA	Actual*								
	Subconsultant 1:											
	Subconsultant 2:											
	Subconsultant 3:											

NOTES:

- N.C. denotes No Charge
- (*) Actual cost per lease/access/purchase or other vendor arrangement with County authorization. Actual cost are competitive prices from appropriate vendors in their respective industries supported by receipts and documented in executed task orders.

 (**) Pre-Approved Travel and Per-Diem Costs to be reimbursed shall be the Actual Costs, but Not to Exceed the rates stipulated in the "Caltrans Travel Guide, Consultant/Contractors Travel Policy"
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- 8. Terms and conditions of the contract

Prime Consultant or Subconsultant Certifying:

- 9. Title 23 United States Code Section 112 Letting of Contracts
- 10. 48 Code of Federal Regulations Part 31 Contract Cost Principles and Procedures
- 11. 23 Code of Federal Regulations Part 172 Procurement, Management, and Administration of Engineering and Design Related Service
- 12. 48 Code of Federal Regulations Part 9904 Cost Accounting Standards Board (when applicable)

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Name: David K. Anderson	Title *: President, OhanaVets, Inc.
Signature: USK	Date of Certification (mm/dd/yyyy): 10/21/2019
Email: kala@ohanavets.com	Phone Number: 805-285-5330
Address: 3940-7 Broad Street #245, San Luis	Obispo CA 93401-1707
no lower than a Vice President or a Chi the financial information utilized to esta List services the consultant is providing under the	
Grant Writing	

Note: Mark-ups are Not Allowed

Cost Proposal

EXHIBIT 10-H2 COST PROPOSAL Page i of 3

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS) (CONSTRUCTION ENGINEERING AND INSPECTION CONTRACTS)

Consultant PSOMAS		Prime Consultant	✓ Subconsultant	2nd Tier Subconsultant
Project No. <u>RivCo On-Call Land</u> Surveying Sycs	Contract No.	Participation Amount \$		Date
For Combined Rate	450 1204			
Fringe Benefi	t 58.13% + General & Administra	ative 116.38%	= 174.51%	Combined ICR%

For Home Office Rate

Fringe Benefit % + General & Administrative %

For Field Office Rate

Fringe Benefit % + General & Administrative %

Fee

BILLING INFORMATION

	NFORMATION			CALCULATION INFORMATION						
Name/Job Title/Classification	Ног	Hourly Billing Rates			of Hourly Rate	Actual or Avg. Hourly Rate ⁴	% or \$ Increase	Hourly Range - for Classifications Only		
	Straight	OT(1.5x)	OT(2x)	From	То					
Clifford Simental, PLS	\$306.52	\$306.52	\$306.52	07/01/2019	06/30/2020	\$101.51	3%	Not Applicable		
Contract Manager	\$315.73	\$315.73	\$315.73	07/01/2020	06/30/2021	\$104.56	3%	T to Tippile do to		
	\$325.21	\$325.21	\$325.21	07/01/2021	06/30/2022	\$107.70	3%			
3:	\$334.97	\$334.97	\$334.97	07/01/2022	06/30/2023	\$110,93	3%			
(Exempt)	\$345.02	\$345.02	\$345.02	07/01/2023	06/30/2024	\$114.26				
Sean Smith	\$187.22	\$187.22	\$187.22	07/01/2019	06/30/2020	\$62.00	3%	Not Applicable		
Project Surveyor	\$192.83	\$192.83	\$192.83	07/01/2020	06/30/2021	\$63.86	3%			
	\$198.63	\$198.63	\$198.63	07/01/2021	06/30/2022	\$65.78	3%			
	\$204.58	\$204.58	\$204.58	07/01/2022	06/30/2023	\$67.75	3%			
(Exempt)	\$210.71	\$210.71	\$210.71	07/01/2023	06/30/2024	\$69.78				
William Estepa	\$183.50	\$183.50	\$183.50	07/01/2019	06/30/2020	\$60.77	3%	Not Applicable		
Project Surveyor	\$189.00	\$189.00	\$189.00	07/01/2020	06/30/2021	\$62.59	3%			
	\$194,67	\$194.67	\$194.67	07/01/2021	06/30/2022	\$64.47	3%			
	\$200,50	\$200.50	\$200.50	07/01/2022	06/30/2023	\$66.40	3%			
(Exempt)	\$206.51	\$206.51	\$206.51	07/01/2023	06/30/2024	\$68.39				
Fimothy Garcia	\$162.79	\$189.74	\$216.70	07/01/2019	06/30/2020	\$53.91	3%	Not Applicable		
Project Surveyor	\$167.68	\$195.44	\$223.21	07/01/2020	06/30/2021	\$55.53	3%			
	\$172.72	\$201.32	\$229.92	07/01/2021	06/30/2022	\$57.20	3%			
	\$177.92	\$207.38	\$236.84	07/01/2022	06/30/2023	\$58.92	3%			
(non-Exempt)	\$183.26	\$213.61	\$243.95	07/01/2023	06/30/2024	\$60.69				

	NFORMATION		4		CA	LCULATION INFOR	MATION	
Name/Job Title/Classification	Но	urly Billing R	ates²	Effective Date	of Hourly Rate	Actual or Avg. Hourly Rate ⁴	% or \$ Increase	Hourly Range - for Classifications Only
· ·	Straight	OT(1.5x)	OT(2x)	From	То			
Jesus Ulloa	\$124.41	\$145.01	\$165.61	07/01/2019	06/30/2020	\$41.20	3%	Not Applicable
Office Surveyor	\$128.15	\$149.37	\$170.59	07/01/2020	06/30/2021	\$42.44	3%	1 tot / ipplicable
	\$131.99	\$153.84	\$175.70	07/01/2021	06/30/2022	\$43.71	3%	
	\$135.94	\$158.45	\$180.96	07/01/2022	06/30/2023	\$45.02	3%	
(non-Exempt)	\$140.02	\$163.20	\$186.39	07/01/2023	06/30/2024	\$46.37	570	
Angel Perez	\$98.26	\$114.53	\$130.80	07/01/2019	06/30/2020	\$32.54	3%	Not Applicable
Office Surveyor	\$101.22	\$117.98	\$134.74	07/01/2020	06/30/2021	\$33.52	3%	Trot rippireuoie
	\$104.27	\$121.53	\$138.80	07/01/2021	06/30/2022	\$34.53	3%	
	\$107.41	\$125.19	\$142.98	07/01/2022	06/30/2023	\$35.57	3%	
non-Exempt)	\$110.64	\$128.96	\$147.28	07/01/2023	06/30/2024	\$36.64		
Cristian Zamora	\$96.63	\$112.63	\$128.63	07/01/2019	06/30/2020	\$32.00	3%	Not Applicable
Staff Surveyor	\$99.53	\$116.01	\$132.49	07/01/2020	06/30/2021	\$32.96	3%	Постържения
	\$102.52	\$119.49	\$136.47	07/01/2021	06/30/2022	\$33.95	3%	
	\$105.60	\$123.08	\$140.57	07/01/2022	06/30/2023	\$34.97	3%	
non-Exempt)	\$108.77	\$126.78	\$144.79	07/01/2023	06/30/2024	\$36.02		
Arthur Evett	\$121.54	\$141.66	\$161.79	07/01/2019	06/30/2020	\$40.25	3%	Not Applicable
GIS Analyst	\$125.19	\$145.91	\$166.64	07/01/2020	06/30/2021	\$41.46	3%	
*)	\$128.94	\$150.29	\$171.64	07/01/2021	06/30/2022	\$42.70	3%	
	\$132.81	\$154.80	\$176.79	07/01/2022	06/30/2023	\$43.98	3%	
non-Exempt)	\$136.79	\$159.44	\$182.10	07/01/2023	06/30/2024	\$45.30	570	

- 1. Key personnel must be marked with an asterisk (*) and employees that are subject to prevailing wage requirements must be marked with two asterisks (**). All costs must comply with the Federal cost principles. Subconsultants will provide their own cost proposals.
- 2. The cost proposal format shall not be amended.
- 3. Billing rate = actual hourly rate * (1+ ICR) * (1+ Fee). Indirect cost rates shall be updated on an annual basis in accordance with the consultant's annual accounting period and established by a cognizant agency or accepted by Caltrans. All costs must comply with the Federal cost principles for reimbursement.
- 4. For named employees and key personnel enter the actual hourly rate. For classifications only, enter the Average Hourly Rate for that classification.

SPECIFIC RATE OF COMPENSATION (USE FOR ON-CALL OR AS-NEEDED CONTRACTS)

(CONSTRUCTION ENGINEERING AND INSPECTION CONTRACTS)

Consultant	Psomas				
Project No	RivCo On-Call Land Surveying Services	Contract No.	Prime Consultant	Date 10/22/2019	

DESCRIPTION OF ITEMS	ER DIRECT COST ITEMS (Add a	UNIT	COST	Total
Travel				1 Otal
A. Company Vehicles			N/C	
B. Personal Vehicles		Mile	IRS rate (note 2)	
Other				
A. Outside printing		ea	Actual (notes 3, 6)	
B. Delivery / Courier Service		ea	Actual (notes 3, 6)	*
C. Traffic Control		ea	Actual (notes 3, 6)	
D. Subsurface Location		ea	Actual (notes 3, 6)	
E. Mapcheck/County Fees		ea	Actual (notes 3, 6)	
	1			*
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Note: Add additional pages if necessary.

- 1. "N/C" denotes No Charge
- 2. Pre-approved travel and Per Diem will be reimbursed in accordance with the current Caltrans Travel Guide for consultants, and detailed in executed Task Order Cost Estimates. No charge will be invoiced for employee relocation costs.
- 3. Actual costs are based on prices from appropriate vendors and should be competitive in their respective industries. The costs will be supported with appropriate documents detailed in executed Task Order Cost Estimates. Proposed vendors shall be presented in the Task Order Cost Estimate for each project. Pre-approval by the Caltrans Contract Manager will be required and shall be submitted along with the actual invoice.
- 4. Parking, tolls and local transportation cost resulting from commuting to and from the employee's residence to the job site as assigned in the Task Order are not reimbursable.
- 5. Other Direct Cost (ODC) items claimed shall be in compliance with 48 Code of Federal Regulation, Chapter 1, part 31 (Federal Acquistion Regulation FAR cost principles) and shall be consistent with the firm's company-wide allocation policies and charging practices with all clients including federal government, state governments, local agencies and private clients.
- 6. Proposed items shall be consistently billed directly to all clients (Commercial entities, Federal Govt., State Govt., and Local Govt. Agency), and not just when the client will pay for them as a direct cost.
- 7. Items when incurred for the same purpose, in like circumstance, should not be included in any indirect cost pool or in the overhead rate.

Certification of Direct Costs:

I, the undersigned, certify to the best of my knowledge and belief that all direct costs identified on the cost proposal(s) in this contract are actual, reasonable, allowable, and allocable to the contract in accordance with the contract terms and the following requirements:

- 7. Generally Accepted Accounting Principles (GAAP)
- 8. Terms and conditions of the contract
- 9. <u>Title 23 United States Code Section 112</u> Letting of Contracts
- 10. 48 Code of Federal Regulations Part 31 Contract Cost Principles and Procedures
- 11. 23 Code of Federal Regulations Part 172 Procurement, Management, and Administration of Engineering and Design Related Service
- 12. 48 Code of Federal Regulations Part 9904 Cost Accounting Standards Board (when applicable)

All costs must be applied consistently and fairly to all contracts. All documentation of compliance must be retained in the project files and be in compliance with applicable federal and state requirements. Costs that are noncompliant with the federal and state requirements are not eligible for reimbursement.

Name: Clifford Simental	Title*:Vice President	
Signature:	Date of Certification (mm/dd/yyyy): _10/22/20	19
Email: cliff.simental@psomas.com	Phone Number: _951-787-8421	
Address: _1500 Iowa Avenue, Suite 21	10, Riverside, CA 92507	
no lower than a Vice President or	ncial officer of the consultant's or subconsultant's organization at a lever a Chief Financial Officer, or equivalent, who has authority to represent to establish the cost proposal for the contract.	
List services the consultant is providing		
List services the consultant is providing		
List services the consultant is providing		
List services the consultant is providing		
List services the consultant is providing		