

**SUBMITTAL TO THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



ITEM: 3.12
(ID # 17961)

MEETING DATE:

Tuesday, January 25, 2022

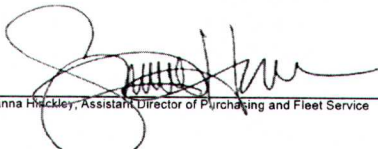
FROM : PURCHASING AND FLEET SERVICES:

SUBJECT: PURCHASING AND FLEET SERVICES: Approval of FY 2022/23 Fleet Services Rate and Approval of Capital Asset Plan FY22/23-26/27, All Districts. [\$2,447,118, 100% Departmental Budget] (4/5 Vote Required)

RECOMMENDED MOTION: That the Board of Supervisors:

1. Approve the Fleet Services Internal Service Fund rate as shown in Attachment A; and,
2. Approve the update of the Capital Asset/Project Plan for Fleet Services - \$2,447,118 for the use of restricted net position designated for capital asset replacements, as permitted by the department's available budget for FY 22/23 – FY 26/27 and shown in Attachment C.

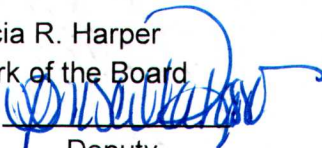
ACTION:Policy, 4/5 Vote Required


Suzanna Hackley, Assistant Director of Purchasing and Fleet Service 12/20/2021

MINUTES OF THE BOARD OF SUPERVISORS

On motion of Supervisor Spiegel seconded by Supervisor Washington and duly carried by unanimous vote, IT WAS ORDERED that the above matter is approved as recommended.

Ayes: Jeffries, Spiegel, Washington, Perez and Hewitt
Nays: None
Absent: None
Date: January 25, 2022
xc: Purchasing & Fleet

Kecia R. Harper
Clerk of the Board
By: 
Deputy

**SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE,
STATE OF CALIFORNIA**

FINANCIAL DATA	Current Fiscal Year:	Next Fiscal Year:	Total Cost:	Ongoing Cost
COST	\$ 0	\$2,447,118	\$2,447,118	\$ 0
NET COUNTY COST	\$ 0	\$ 0	\$ 0	\$ 0
SOURCE OF FUNDS: Departmental Budget 100%			Budget Adjustment:	No
			For Fiscal Year:	22/23-26/27

C.E.O. RECOMMENDATION: Approve

BACKGROUND:

Summary

This item is for the purpose of establishing Fleet Services rates for fiscal year 22/23 and for the purchase of capital assets. The information provided assumes that the department will only provide limited services to the Sheriff's department. If a policy decision is made to the contrary, then Purchasing and Fleet Services will return to the Board of Supervisors with updated rates.

The Fleet Services Division provides a comprehensive fleet management program for all vehicles (approximately 4,400). This includes developing vehicle specifications, selection, acquisition, maintenance, mechanical/accident repair, fuel sales, car wash, and vehicle disposal. The division purchases vehicles for long-term use by County departments and agencies as well as maintains a central motor pool for as-needed rentals. The division operates two garages, dispatches motor pool vehicles from three locations and operates thirteen fuel sites located throughout the county.

In FY 21/22 rates were developed based on vehicle ages of less than, or greater than 8-years (<8 or >8) old. The age distinction is derived from Fleet's economic replacement modeling recommended replacement point. The cost of maintaining vehicles <8-years old, are highly predictable and rates for these vehicles are fixed for the coming fiscal year. The cost to maintain vehicles >8-years-old is also predictable as these costs are based on minimum maintenance standards, therefore, the monthly routine maintenance is also fixed for vehicles >8-years old. However, repairs of vehicles >8-years old are not as predictable, therefore, departments will be billed for repairs to these vehicles as they occur and will be billed actual labor hours and parts cost. This rate method continues. The proposed labor rate will decrease for FY 22/23 compared to current fiscal year. Fleet continues to look for operational efficiencies and enhancing of customer service.

Fleet Services is requesting the approval of the attached Five-Year Capital Asset Plan (FY22/23 to FY26/27). This request includes routine annual vehicle replacement requests as well as a fuel tank electronic controller replacement project, security cameras, electric gate upgrade, and a fuel tank upgrade/replacement program. As of the end of FY 20/21, Fleet Services has \$2.4

**SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE,
STATE OF CALIFORNIA**

million in excess working capital which will be expended over the next couple years to replace vehicles past their useful life, upgrade fuel tanks, and install security cameras.

Impact on Citizens and Businesses

N/A

Additional Fiscal Information

N/A

Contract History and Price Reasonableness

N/A

ATTACHMENTS:

Attachment A – Proposed FY 22/23 Rates for Fleet Services

Attachment B – Estimated Costs per Department

Attachment C – Fleet Services Five-Year Capital Asset Plan

County of Riverside
Purchasing & Fleet
Fleet Services
Rates for FY 2022/2023

Attachment A - Rate Sheet

MOTOR POOL RENTAL AND ASSIGNED VEHICLE RATES

Vehicle Description	Vehicle Type	Monthly Rental (MPR) or Dept Assigned (MPA) Rates		Daily Rental Rate (MPR)		Assigned Vehicles (MPA) - Maintenance & Repair Rate Per Mile		Daily Rental (MPR) Maintenance, Repair & Fuel Per Mile	
		FY 21/22 Rate	FY 22/23 PROPOSED RATES	FY 21/22 Rate	FY 22/23 PROPOSED RATES	FY 21/22 Rate	FY 22/23 PROPOSED RATES	FY 21/22 Rate	FY 22/23 PROPOSED RATES
Sub Compact Sedan	Sedans 01	\$ 554	N/A	N/A	N/A	0.36	N/A	0.19	N/A
Compact Sedan	Sedans 02	\$ 612	\$ 322.00	\$ 40.80	\$ 21.00	0.04	0.11	0.07	0.18
Intermediate Sedan	Sedans 03	\$ 550	\$ 332.00	\$ 36.65	\$ 21.00	0.07	0.10	0.08	0.19
Full Size Sedan	Sedans 04	\$ 596	\$ 456.00	\$ 39.70	\$ 29.00	0.09	0.09	0.07	0.21
Mini Van	Vans 01	\$ 555	\$ 413.00	\$ 37.01	\$ 26.00	0.09	0.14	0.10	0.29
Full Size Van	Vans 02	\$ 768	\$ 443.00	\$ 51.20	\$ 28.00	0.08	0.13	0.10	0.36
Mini Pick Up	Trucks 01	\$ 662	\$ 427.00	\$ 44.16	\$ 27.00	0.08	0.18	0.14	0.27
4x4 Mini Pick Up	Trucks 08	\$ 662	\$ 502.00	\$ 44.16	\$ 32.00	0.07	0.04	0.03	0.13
1/2 Ton Pick Up	Trucks 02	\$ 783	\$ 459.00	\$ 52.21	\$ 29.00	0.06	0.08	0.06	0.28
4x4 1/2 Ton Pick Up	Trucks 03	\$ 764	\$ 490.00	\$ 50.90	\$ 31.00	0.09	0.12	0.10	0.33
3/4 Ton Pick Up	Trucks 06	\$ 791	\$ 538.00	\$ 52.76	\$ 34.00	0.06	0.17	0.14	0.43
4x4 3/4 Ton Pick Up	Trucks 04	\$ 791	\$ 666.00	\$ 52.76	\$ 42.00	0.14	0.19	0.13	0.45
4x4 Mini Utility (SUV)	SUV 01	\$ 639	\$ 502.00	\$ 42.58	\$ 32.00	0.16	0.12	0.06	0.26
4x2 Utility (SUV)	SUV 03	\$ 576	\$ 435.00	\$ 38.38	\$ 28.00	0.07	0.11	0.08	0.24
4x4 Utility (SUV)	SUV 02	\$ 737	\$ 607.00	\$ 49.11	\$ 38.00	0.09	0.10	0.07	0.37
Average		\$ 669	\$ 470.86	\$ 45.17	\$ 29.86	0.10	0.12	0.09	0.29

Notes:

1. Motor Pool DAILY rental charges include: maintenance rate per mile and fuel rate per mile.
2. The intent/design of the "maintenance per mile" rate is "budget stability" for the user departments year-over-year (averages vehicles by class and removes failure/repair risk per vehicle).
3. Monthly "Support Rate" has been eliminated.
4. ONLY assigned vehicles that are less than eight years old and "OWNED by FLEET SERVICES" may enroll in the maintenance rate per mile rate (rate was only based on these vehicles and should NOT be used or others).
5. Department owned vehicles less than eight years old may NOT enroll in "Maintenance & Repair Per Mile Rate".
6. Vehicle accidents, abuse, damaged in use and modifications are NOT included/covered by the "Maintenance & Repair Rate" per mile rate.
7. "Maintenance and Repair Rate Per Mile" can NOT be applied to "heavy vehicles" (over 3/4 ton).
8. Daily rentals that transition to monthly (still an MPR) will not pay direct bill fuel (included); all Assigned (MPA) are direct billed for fuel.

County of Riverside
Purchasing & Fleet
Fleet Services
Rates for FY 2022/2023

Attachment A - Rate Sheet

OTHER FLEET SERVICES RATES			
Service	FY21-22 RATES	FY 22/23 PROPOSED RATES	Unit
Automatic Vehicle Locators (AVL, aka GPS)	\$ 16.21	\$ 22.00	Per active installed unit per month
Car Wash (automated)	\$ 3.00	\$ 9.00	Per wash
Commercial Vendor (Sublet processing rate)	NA - NEW Rate	\$ 45.00	Per vendor invoice processed
FMIS Rate - Non-Standard Asset	\$ 5.24	\$ 2.00	Per mo/asset record for "low M&R" assets
FMIS Rate - Standard Asset	\$ 5.24	\$ 13.00	Per mo/asset record (typical or "normal" M&R)
Fuel - Fleet Fuel Sites & Commercial Purchases	\$ 0.22	\$ 0.27	Per gallon purchased markup
Garage Labor Rate (also called "Billable Hours")	\$ 115.09	\$ 101.00	Per hour of technician's time
Hazardous Waste Disposal Rate	\$ 4.83	\$ 7.00	Per HazMat generating work order
Parts Markup	23%	109%	Percent markup per part item sold
Shop Supplies Rate	NA - NEW Rate	\$ 5.00	Per "Shop Supplies" generating work order
Tire Disposal Fee	\$ 3.51	\$ 5.00	Per tire disposed (based on purchasing a new tire)

Notes:

1. Fleet Management Information System (FMIS) Rate covers the cost of licensing and operating the vehicles cost accounting program.
2. Enrollment in FMIS is mandatory to access/use Fleet Services (fuel island, car washes, gate openers, AVL/GPS work orders, obtain parts, and other Fleet services).
3. Fire, Flood, TLMA and Waste administer their own AVL/GPS units; therefore, they're only billed the vendor subscription expense.

County of Riverside
Purchasing & Fleet
Fleet Services
FY 2022/2023

Attachment B - Customer Charges

Dept	Dept Names	Vehicle Count	Estimated Total Charges FY 21/22	Estimated Total Charges FY 22/23	\$ Change	% Change
10001	Board of Supervisors	9	\$ 26,156	\$ 26,156	\$ -	0%
11001	Executive Office		\$ 2,122	\$ 2,122	\$ -	0%
11301	Human Resources	2	\$ 4,262	\$ 4,262	\$ -	0%
11303	HR Air Quality Division	35	\$ 168,552	\$ 168,552	\$ -	0%
11310	HR Liability Insurance		\$ 2,338	\$ 2,338	\$ -	0%
11313	HR Safety Loss Control	2	\$ 8,644	\$ 8,644	\$ -	0%
11318	HR Temporary Assignment Program		\$ 66	\$ 66	\$ -	0%
11320	HR Exclusive Provider Option		\$ 4,169	\$ 4,169	\$ -	0%
11322	HR EAS		\$ 44	\$ 44	\$ -	0%
11329	HR Occupational Health & Wellness		\$ 202	\$ 202	\$ -	0%
12001	Assessor	23	\$ 62,704	\$ 62,704	\$ -	0%
12002	County Clerk-Recorder	8	\$ 22,911	\$ 22,911	\$ -	0%
12003	RMAP		\$ -	\$ -	\$ -	0%
13001	Auditor Controller		\$ 192	\$ 192	\$ -	0%
13002	Auditor Controller		\$ 3,013	\$ 3,013	\$ -	0%
14001	Treasurer Tax Collector	4	\$ 7,247	\$ 7,247	\$ -	0%
15001	County Counsel		\$ 195	\$ 195	\$ -	0%
17001	Registrar of Voters	3	\$ 78,375	\$ 78,375	\$ -	0%
19001	EDA	3	\$ 11,425	\$ 11,425	\$ -	0%
19002	EDA Community Development Block Grant	5	\$ 19,115	\$ 19,115	\$ -	0%
19003	EDA Workforce Development	14	\$ 55,213	\$ 55,213	\$ -	0%
19005	EDA Single Family Revenue Bond		\$ -	\$ -	\$ -	0%
19007	County Free Library	10	\$ 39,221	\$ 39,221	\$ -	0%
19010	EDA	5	\$ 11,250	\$ 11,250	\$ -	0%
19107	EDA Aviation Unit (now in TLMA)	5	\$ 35,242	\$ 35,242	\$ -	0%
19201	EDA National Date Festival	5	\$ 11,150	\$ 11,150	\$ -	0%
19301	EDA Museum	1	\$ 1,107	\$ 1,107	\$ -	0%
20001	Emergency Management Dept	38	\$ 200,749	\$ 200,749	\$ -	0%
22001	District Attorney	263	\$ 829,841	\$ 829,841	\$ -	0%
23001	Child Support Services	11	\$ 51,900	\$ 51,900	\$ -	0%
24001	Public Defender	17	\$ 68,660	\$ 68,660	\$ -	0%
25001	Sheriff		\$ 159,601	\$ 71,798	\$ (87,803)	-55%
25002	Sheriff Support		\$ 335,705	\$ 30,394	\$ (305,311)	-91%
25003	Sheriff Patrol		\$ 7,944,360	\$ 2,974,653	\$ (4,969,707)	-63%
25004	Sheriff Corrections		\$ 944,802	\$ 377,181	\$ (567,620)	-60%
25005	Sheriff Court Services		\$ 193,140	\$ 68,250	\$ (124,890)	-65%
25007	Sheriff Ben Clark Training		\$ 254,383	\$ 66,595	\$ (187,788)	-74%
25010	Sheriff Coroner West		\$ 122,882	\$ 38,962	\$ (83,921)	-68%
25011	Sheriff Public Administrator		\$ 27,041	\$ 5,111	\$ (21,930)	-81%
25051	Sheriff Cal ID		\$ 9,452	\$ 2,370	\$ (7,082)	-75%
26001	Probation Juvenile	32	\$ 105,306	\$ 105,306	\$ -	0%
26002	Probation	160	\$ 496,074	\$ 496,074	\$ -	0%
26007	Probation Admin & Support	16	\$ 37,336	\$ 37,336	\$ -	0%
27002	Fire Department	1	\$ 65,446	\$ 65,446	\$ -	0%
28001	Agricultural Commissioner	43	\$ 254,894	\$ 254,894	\$ -	0%
31002	TLMA	3	\$ 9,018	\$ 9,018	\$ -	0%
31003	TLMA Transportation Counter Services	2	\$ 3,355	\$ 3,355	\$ -	0%
31101	TLMA Building & Safety	13	\$ 63,583	\$ 63,583	\$ -	0%
31201	TLMA Planning		\$ 6,315	\$ 6,315	\$ -	0%
31301	TLMA Transportation		\$ 6,830	\$ 6,830	\$ -	0%
31307	TLMA Transportation Equipment	1	\$ 6,830	\$ 6,830	\$ -	0%
31401	TLMA Code Enforcement	32	\$ 420,858	\$ 420,858	\$ -	0%
41001	RUHS Behavioral Health-Public Guardian	2	\$ 19,028	\$ 19,028	\$ -	0%
41002	RUHS Behavioral Health-Treatment	312	\$ 1,200,070	\$ 1,200,070	\$ -	0%
41003	RUHS Behavioral Health-Detention		\$ 14,977	\$ 14,977	\$ -	0%

County of Riverside
Purchasing & Fleet
Fleet Services
FY 2022/2023

Attachment B - Customer Charges

Dept	Dept Names	Vehicle Count	Estimated Total Charges FY 21/22	Total Charges FY 22/23	\$ Change	% Change
41004	RUHS Behavioral Health-Administration	6	\$ 48,118	\$ 48,118	\$ -	0%
41005	RUHS Behavioral Health-Substance Abuse	13	\$ 87,085	\$ 87,085	\$ -	0%
42001	RUHS Public Health	47	\$ 321,148	\$ 321,148	\$ -	0%
42002	California Children's Services	-	\$ 11,174	\$ 11,174	\$ -	0%
42004	Environmental Health	113	\$ 310,551	\$ 310,551	\$ -	0%
42006	Animal Control	81	\$ 554,613	\$ 554,613	\$ -	0%
43001	RUHS	24	\$ 422,059	\$ 422,059	\$ -	0%
43002	RUHS Med Indigent Services	-	\$ 92	\$ 92	\$ -	0%
43003	RUHS Correctional Health	-	\$ 5,439	\$ 5,439	\$ -	0%
43006	RUHS Fed Qualified Health Ctrs	6	\$ 24,364	\$ 24,364	\$ -	0%
45001	Waste Resources	248	\$ 122,761	\$ 122,761	\$ -	0%
51001	D PSS	530	\$ 1,582,986	\$ 1,582,986	\$ -	0%
52001	DCA Administration	3	\$ 5,219	\$ 5,219	\$ -	0%
52002	DCA Local Initiative	14	\$ 43,467	\$ 43,467	\$ -	0%
52003	DCA Local Initiative	-	\$ -	\$ -	\$ -	0%
53001	Office on Aging	16	\$ 42,910	\$ 42,910	\$ -	0%
54001	Veterans Services	2	\$ 3,309	\$ 3,309	\$ -	0%
72001	EDA Facilities Administration	8	\$ 32,944	\$ 32,944	\$ -	0%
72002	EDA Custodial	33	\$ 152,124	\$ 152,124	\$ -	0%
72003	EDA Maintenance	143	\$ 621,040	\$ 621,040	\$ -	0%
72004	EDA Real Property	5	\$ 11,868	\$ 11,868	\$ -	0%
72005	EDA Project Management	10	\$ 37,187	\$ 37,187	\$ -	0%
72007	EDA Parking	8	\$ 38,687	\$ 38,687	\$ -	0%
73001	Purchasing Services	1	\$ 1,701	\$ 1,701	\$ -	0%
73005	Fleet Services	247	\$ 74,656	\$ 74,656	\$ -	0%
73004	Supply Services	-	\$ 39,214	\$ 39,214	\$ -	0%
73006	Central Mail	8	\$ 93,629	\$ 93,629	\$ -	0%
74001	RCIT	74	\$ 303,058	\$ 303,058	\$ -	0%
25002	Sherriff Support-PSEC	-	\$ 2,007	\$ 2,007	\$ -	0%
74006	RCIT Communications Solutions	1	\$ 147,637	\$ 147,637	\$ -	0%
903601	CSA Administration	-	\$ -	\$ -	\$ -	0%
905102	CSA Administration	1	\$ 2,337	\$ 2,337	\$ -	0%
908501	CSA Administration	-	\$ -	\$ -	\$ -	0%
912101	CSA Administration	-	\$ -	\$ -	\$ -	0%
912601	CSA Administration	1	\$ 8,578	\$ 8,578	\$ -	0%
913401	CSA Administration	7	\$ 22,376	\$ 22,376	\$ -	0%
914301	CSA Administration	13	\$ 52,316	\$ 52,316	\$ -	0%
914901	CSA Administration	-	\$ 377	\$ 377	\$ -	0%
915201	CSA Administration	15	\$ 35,186	\$ 35,186	\$ -	0%
915202	CSA Administration	-	\$ 5,074	\$ 5,074	\$ -	0%
931101	Parks	-	\$ 1,924	\$ 1,924	\$ -	0%
931104	Parks	-	\$ 62,907	\$ 62,907	\$ -	0%
931107	Parks	-	\$ 708	\$ 708	\$ -	0%
931116	Parks	-	\$ 6,979	\$ 6,979	\$ -	0%
931119	Parks District	-	\$ 2,453	\$ 2,453	\$ -	0%
931150	Parks	14	\$ 36,600	\$ 36,600	\$ -	0%
931155	Parks	-	\$ -	\$ -	\$ -	0%
931156	Parks	-	\$ -	\$ -	\$ -	0%
931170	Parks	-	\$ 16,968	\$ 16,968	\$ -	0%
931180	Parks	-	\$ -	\$ -	\$ -	0%
931184	Parks	-	\$ -	\$ -	\$ -	0%
931186	Parks	-	\$ 471	\$ 471	\$ -	0%
931190	Parks - Drop Zone General	-	\$ -	\$ -	\$ -	0%
931200	Parks	-	\$ 1,471	\$ 1,471	\$ -	0%
931235	Parks Headquarters	-	\$ 835	\$ 835	\$ -	0%

County of Riverside
Purchasing & Fleet
Fleet Services
FY 2022/2023

Attachment B - Customer Charges

Dept	Dept Names	Vehicle Count	FY 21/22 Estimated Total Charges	FY 22/23 Estimated Total Charges	\$ Change	% Change
931270	Parks Fleet Management	50	\$ 55,351	\$ 55,351	\$ -	0%
931300	Parks	-	\$ -	\$ -	\$ -	0%
931400	Major Parks	-	\$ 48,318	\$ 48,318	\$ -	0%
931401	Parks	-	\$ -	\$ -	\$ -	0%
935001	Habitat Consvr Agency-JPA	-	\$ 1,491	\$ 1,491	\$ -	0%
935201	RCA Land Acquisitions	-	\$ 236	\$ 236	\$ -	0%
938001	RCCFC - Agency	2	\$ 3,164	\$ 3,164	\$ -	0%
938002	Children & Families Commission	-	\$ 18,184	\$ 18,184	\$ -	0%
947260	Flood Control	1	\$ 22,968	\$ 22,968	\$ -	0%
947560	Flood Control	-	\$ -	\$ -	\$ -	0%
980503	Perris Valley Cemetery	2	\$ 5,472	\$ 5,472	\$ -	0%
8000	HOUSING AUTHORITY	2	\$ 27,658	\$ 27,658	\$ -	0%
8004	RIVERSIDE COUNTY TRANS COMM	3	\$ 2,273	\$ 2,273	\$ -	0%
8006	FAMILY SERVICES ASSOC	10	\$ 36,590	\$ 36,590	\$ -	0%
8009	RIV CO OFFICE ON EDUCATION	46	\$ 67,068	\$ 67,068	\$ -	0%
8022	CALIFORNIA HGHWAY PATROL	-	\$ 245	\$ 245	\$ -	0%
8024	CITY OF SAN JACINTO	2	\$ 53,233	\$ 53,233	\$ -	0%
8027	CARE A VAN	-	\$ 40,950	\$ 40,950	\$ -	0%
8030	CITY OF RIVERSIDE	-	\$ 3,163	\$ 3,163	\$ -	0%
8032	PALO VERDE TRANSIT	-	\$ 59,532	\$ 59,532	\$ -	0%
8040	RIVERSIDE CITY COLLEGE	26	\$ 36,630	\$ 36,630	\$ -	0%
8042	CABAZON WATER DISTRICT	4	\$ 12,256	\$ 12,256	\$ -	0%
8045	PERRIS POLICE DEPT	2	\$ 6,234	\$ 6,234	\$ -	0%
8047	CITY OF BLYTHE	-	\$ 73,711	\$ 73,711	\$ -	0%
8048	JURUPA AREA REC & PARK DIST	-	\$ -	\$ -	\$ -	0%
8061	CITY OF TEMECULA	-	\$ 256	\$ 256	\$ -	0%
8062	CITY OF MORENO VALLEY	-	\$ 204	\$ 204	\$ -	0%
8070	SANTA ANA WATERSHED PROJECT AU	-	\$ 7,457	\$ 7,457	\$ -	0%
8080	BORDER PATROL	-	\$ 213	\$ 213	\$ -	0%
	Total	2,957	\$ 20,557,134	\$ 14,201,088	\$ (6,356,046)	

County of Riverside - Purchasing & Fleet Services Department
FY 22/23 Fleet Services
Attachment C - Five-Year Capital Asset Plan

Year Count	1	2	3	4	5	
Capital Asset	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	Total 5 Years
Vehicles for Motor Pool	\$ 867,909	\$ 893,946		\$ -		\$ 1,761,855
Shop Equipment	\$ 5,000	\$ 5,000				\$ 10,000
Fuel Tank upgrade	\$ 250,000	\$ 250,000				\$ 500,000
Banning Fuel Site Security Cameras		\$ 23,000				\$ 23,000
Cabazon Fuel Site Security Cameras	\$ 23,000					\$ 23,000
County Circle Drive Fuel Site Security Cameras		\$ 23,000				\$ 23,000
Hemet Fuel Site Security Cameras	\$ 23,000					\$ 23,000
Indio Fuel Site Security Cameras	\$ 23,000					\$ 23,000
Palm Desert Fuel Site Security Cameras			\$ 14,263			\$ 14,263
Murrieta Fuel Site Security Cameras	\$ 23,000					\$ 23,000
Thermal Fuel Site Security Cameras		\$ 23,000				\$ 23,000
Total	\$ 1,214,909	\$ 1,217,946	\$ 14,263	\$ -		\$ 2,447,118
Retainage*	1,232,209	14,263	-	-	-	
Total Beginning Working Capital Excess	\$ 2,447,118	1,232,209	14,263			

*Note: FY 21/22 started with excess working capital of \$2.4 million. Fleet plans to use \$1.2 million in FY 22/23 and another \$1.2 million in FY 23/24 for the cyclical replacement of vehicles, fuel tank upgrades, security cameras, and other equipment.