

**SUBMITTAL TO THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



**ITEM: 3.27
(ID # 19101)**

MEETING DATE:
Tuesday, July 12, 2022

FROM : PROBATION:

SUBJECT: PROBATION DEPARTMENT: Approve the Service Agreement with University Enterprises Corporation at CSUSB for Systemic Racism Project Evaluation Services, without seeking competitive bids, for an amount not to exceed \$150,000 annually for two years through May 23, 2024, with the option to renew for one additional one-year period, All Districts. [Total Aggregate Cost \$250,000; up to \$25,000 in Additional Compensation] 100% Department Fund

RECOMMENDED MOTION: That the Board of Supervisors:

1. Approve the Service Agreement with University Enterprises Corporation at CSUSB for evaluation services of the Probation Department's Systemic Racism Project, without seeking competitive bids, for an amount not to exceed \$150,000 annually for two years, with the option to renew for one additional one-year period for a total of \$250,000 through May 23, 2025, and Authorize the Chair of the Board to sign the Agreement on behalf of the County; and
2. Authorize the Purchasing Agent, in accordance with Ordinance No. 459, based on the availability of fiscal funding and as approved as to form by County Counsel, to sign amendments that exercise the options of the Agreement including modifications of the scope of service that stay within the intent of the Agreement, and sign amendments to the compensation provisions that do not exceed the sum total of ten percent (10%) of the total annual cost of the Agreement.

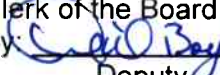
ACTION:Policy


Ronald L. Miller, Chief Probation Officer 5/19/2022

MINUTES OF THE BOARD OF SUPERVISORS

On motion of Supervisor Spiegel, seconded by Supervisor Hewitt and duly carried, IT WAS ORDERED that the above matter is approved as recommended.

Ayes: Jeffries, Spiegel, Washington and Hewitt
Nays: None
Absent: Perez
Date: July 12, 2022
xc: Probation

Kecia R. Harper
Clerk of the Board
By: 
Deputy

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FINANCIAL DATA	Current Fiscal Year:	Next Fiscal Year:	Total Cost:	Ongoing Cost
COST	\$150,000	\$100,000	\$250,000	\$0
NET COUNTY COST	\$0	\$0	\$0	\$0
SOURCE OF FUNDS: 100% Department Fund			Budget Adjustment: No	
			For Fiscal Year: 22/23 – 23/24	

C.E.O. RECOMMENDATION: Approve

BACKGROUND:

Summary

On August 4, 2020, the Board of Supervisors approved Resolution No. 2020-179, declaring racism and inequity as a public health crisis resulting in disparities in family stability, housing, education, employment, transportation, criminal justice, and social determinants of health and mental wellness, and creating significant barriers to achieving health equity. In addition, the Board of Supervisors, through the Executive Office, committed to working with all county agencies to assess and apply an equity lens to internal policies and practices, adopt preventive measures and develop initiatives/programs to fight systemic racism and implicit bias to further health, wellness, and equity in all aspects of community life for Riverside County residents.

As the Probation Department continues to navigate this project, it is imperative that a third-party evaluator assess all departmental efforts to address diversity, equity, and inclusion (DEI) as it pertains to clients and staff alike. The evaluation will be motivated by the following:

1. Does Probation's workforce and leadership reflect a diverse population reflective of the community it serves?
2. Operationally, has Probation effectively addressed diversity, equity, and inclusion as it relates to its staff and clients? The following components shall be assessed:
 - a. DEI Training for sworn staff to increase understanding of impacts to disadvantaged communities;
 - b. Public Messaging and Education to increase awareness/understanding regarding DEI;
 - c. Revision of policies, practices, and/or procedures to promote equitable outcomes.
 - i. Use of Risk-Based Assessments
 - ii. Assignment of Supervision Levels
 - iii. Submission of Violations of Probation
 - iv. Submission of Warrant Requests
 - v. Successful Probation Completions

This evaluation will utilize a mixed methods approach, using both qualitative and quantitative data analyses, to address and further promote DEI. University Enterprises Corporation at CSUSB (California State University – San Bernardino) can specifically assist with this project as the proposed study is aligned to its mission. Its mission is to fund research teams/projects in the criminal justice realm and provide program evaluation, specifically of those targeting at-risk

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populations, to help map the way for more effective criminal justice services. Cal State University – San Bernardino will provide quarterly guidance and feedback to Probation personnel on preliminary findings, strategies and recommendations for improvement, as well as methodology driven by evidence-based data that proves successful.

Approximately \$250,000 has been allocated for such an evaluation of services. The period of service will cover two full years of analysis, through FY23/24.

It further serves to address Riverside County Board of Supervisor's Resolution No. 2020-179, which declared racism and inequity a public health crisis.

Impact on Residents and Businesses

The Systemic Racism Evaluation Services shall address DEI and will assist the residents of Riverside County by raising the level of trust in knowing that all efforts are made to provide equitable services to each client served by the Probation Department.

Contract History and Price Reasonableness

County of Riverside Probation has submitted this approval request to establish an Agreement with University Enterprises Corporation at CSUSB, without seeking competitive bids, for evaluation services to determine if the mission of providing diversity, equity, and inclusion to clients served are being met.

ATTACHMENTS:

- County of Riverside PRARC-PSA-0004062
- Sole Source Justification (SSJ) for University Enterprises Corporation


Suzanna Hensley, Assistant Director of Purchasing and Fleet Service

6/23/2022


Rebecca S. Cortez, Principal Management Analyst

6/30/2022


Cynthia M. Guzzel, Chief Deputy County Counsel

6/23/2022

SERVICE AGREEMENT

for

Systemic Racism Project Evaluation Services

between

COUNTY OF RIVERSIDE

and

University Enterprises Corporation at CSUSB



7.12.2022 3.27

TABLE OF CONTENTS

<u>SECTION HEADING</u>	<u>PAGE NUMBER</u>
1. Description of Services.....	
2. Period of Performance.....	
3. Compensation.....	
4. Alteration or Changes to the Agreement	
5. Termination	
6. Ownership/Use of Contract Materials and Products	
7. Conduct of Contractor	
8. Inspection of Service: Quality Control/Assurance	
9. Independent Contractor/Employment Eligibility	
10. Subcontract for Work or Services	
11. Disputes	
12. Licensing and Permits	
13. Use by Other Political Entities	
14. Non-Discrimination	
15. Records and Documents	
16. Confidentiality	
17. Administration/Contract Liaison.....	
18. Notices.....	
19. Force Majeure.....	
20. EDD Reporting Requirements.....	
21. Hold Harmless/Indemnification	
22. Insurance	
23. General	
Exhibit A-Scope of Service.....	
Exhibit B- Payment Provisions	

This Agreement made and entered into this ____ day of _____ 2022, by and between University Enterprises Corporation at CSUSB, a California corporation (herein referred to as "CONTRACTOR"), and the COUNTY OF RIVERSIDE, a political subdivision of the State of California, (herein referred to as "COUNTY"). The parties agree as follows:

1. Description of Services

1.1 CONTRACTOR shall provide all services as outlined and specified in Exhibit A, Scope of Services, at the prices stated in Exhibit B, Payment Provisions, to the Agreement.

1.2 CONTRACTOR represents that it has the skills, experience, and knowledge necessary to perform under this Agreement and the COUNTY relies upon this representation. CONTRACTOR shall perform to the satisfaction of the COUNTY and in conformance to and consistent with the highest standards of firms/professionals in the same discipline in the State of California.

1.3 CONTRACTOR affirms this it is fully apprised of all of the work to be performed under this Agreement; and the CONTRACTOR agrees it can properly perform this work at the prices stated in Exhibit B. CONTRACTOR is not to perform services or provide products outside of the Agreement.

1.4 Acceptance by the COUNTY of the CONTRACTOR's performance under this Agreement does not operate as a release of CONTRACTOR's responsibility for full compliance with the terms of this Agreement.

2. Period of Performance

2.1 This Agreement shall be effective upon signature of this Agreement by both parties and continues in effect through May 23, 2024, with the option for one additional year through written amendment, unless terminated earlier. CONTRACTOR shall commence performance upon signature of this Agreement by both parties and shall diligently and continuously perform thereafter. The Riverside County Board of Supervisors is the only authority that may obligate the County for a non-cancelable multi-year agreement.

3. Compensation

3.1 The COUNTY shall pay the CONTRACTOR for services performed, products provided, and expenses incurred in accordance with the terms of Exhibit B, Payment Provisions. Maximum payments by COUNTY to CONTRACTOR shall not exceed one hundred thousand dollars (\$150,000) annually including all expenses. The COUNTY is not responsible for any fees or costs incurred above or beyond the contracted amount and shall have no obligation to purchase any specified amount of services or products. Unless

otherwise specifically stated in Exhibit B, COUNTY shall not be responsible for payment of any of CONTRACTOR's expenses related to this Agreement.

3.2 No price increases will be permitted during the first year of this Agreement (If applicable). All price decreases (for example, if CONTRACTOR offers lower prices to another governmental entity) will be extended to the COUNTY, as applicable. The COUNTY requires written proof satisfactory to COUNTY of cost increases prior to any approved price adjustment. After the first year of the award, a minimum of 30-days advance notice in writing is required to be considered and approved by COUNTY. No retroactive price adjustments will be considered. Any price increases must be stated in a written amendment to this Agreement.

3.3 CONTRACTOR shall be paid only in accordance with an invoice submitted to COUNTY by CONTRACTOR within thirty (30) days from the last day of each calendar month, and COUNTY shall pay the invoice within thirty (30) working days from the date of receipt of the invoice. Payment shall be made to CONTRACTOR only after services have been rendered or delivery of materials or products, and acceptance has been made by COUNTY. Prepare invoices in duplicate. For this Agreement, send the original and duplicate copies of invoices to:

County of Riverside Probation Department

P. O. Box 833

Riverside, CA 92502

Email: acctspayable@rivco.org

- a) Each invoice shall contain a minimum of the following information: invoice number and date; remittance address; bill-to and ship-to addresses of ordering department/division; Agreement number (PRARC-PSA-0004062); quantities; item descriptions, unit prices, extensions, sales/use tax if applicable, and an invoice total.
- b) Invoices shall be rendered monthly in arrears.

3.4 The COUNTY obligation for payment of this Agreement beyond the current fiscal year end is contingent upon and limited by the availability of COUNTY funding from which payment can be made, and invoices shall be rendered "monthly" in arrears. In the State of California, Government agencies are not allowed to pay excess interest and late charges, per Government Codes, Section 926.10. No legal liability on the part of the COUNTY shall arise for payment beyond June 30 of each calendar year unless funds are made available for such payment. In the event that such funds are not forthcoming for any reason, COUNTY shall immediately notify CONTRACTOR in writing; and this Agreement shall be deemed terminated, have no further force, and effect.

4. Alteration or Changes to the Agreement

4.1 The Board of Supervisors and the COUNTY Purchasing Agent and/or his designee is the only authorized COUNTY representatives who may at any time, by written order, alter this Agreement. If any such alteration causes an increase or decrease in the cost of, or the time required for the performance under this Agreement, an equitable adjustment shall be made in the Agreement price or delivery schedule, or both, and the Agreement shall be modified by written amendment accordingly.

4.2 Any claim by the CONTRACTOR for additional payment related to this Agreement shall be made in writing by the CONTRACTOR within 30 days of when the CONTRACTOR has or should have notice of any actual or claimed change in the work, which results in additional and unanticipated cost to the CONTRACTOR. If the COUNTY Purchasing Agent decides that the facts provide sufficient justification, he may authorize additional payment to the CONTRACTOR pursuant to the claim. Nothing in this section shall excuse the CONTRACTOR from proceeding with performance of the Agreement even if there has been a change.

5. Termination

5.1. Either party may terminate this Agreement without cause upon 30 days written notice to the other party stating the extent and effective date of termination.

5.2 COUNTY may, upon five (5) days written notice terminate this Agreement for CONTRACTOR's default, if CONTRACTOR refuses or fails to comply with the terms of this Agreement or fails to make progress that may endanger performance and does not cure such failure within ten (10) business days. In the event of such termination, the COUNTY may proceed with the work in any manner deemed proper by COUNTY.

5.3 After receipt of the notice of termination, CONTRACTOR shall:

- (a) Stop all work under this Agreement on the date specified in the notice of termination; and
- (b) Transfer to COUNTY and deliver in the manner as directed by COUNTY any materials, reports or other products, which, if the Agreement had been completed or continued, would have been required to be furnished to COUNTY.

5.4 After termination, COUNTY shall make payment only for CONTRACTOR's performance up to the date of termination, including noncancellable obligations, in accordance with this Agreement.

5.5 CONTRACTOR's rights under this Agreement shall terminate (except for fees accrued prior to the date of termination) upon dishonesty or a willful or material breach of this Agreement by

CONTRACTOR; or in the event of CONTRACTOR's unwillingness or inability for any reason whatsoever to perform the terms of this Agreement. In such event, CONTRACTOR shall not be entitled to any further compensation under this Agreement.

5.6 If the Agreement is federally or State funded, CONTRACTOR cannot be debarred from the System for Award Management (SAM). CONTRACTOR must notify the COUNTY immediately of a debarment. Reference: System for Award Management (SAM) at <https://www.sam.gov> for Central Contractor Registry (CCR), Federal Agency Registration (Fedreg), Online Representations and Certifications Application, and Excluded Parties List System (EPLS)). Excluded Parties Listing System (EPLS) (<http://www.epls.gov>) (Executive Order 12549, 7 CFR Part 3017, 45 CFR Part 76, and 44 CFR Part 17). The System for Award Management (SAM) is the Official U.S. Government system that consolidated the capabilities of CCR/FedReg, ORCA, and EPLS.

5.7 The rights and remedies of COUNTY provided in this section shall not be exclusive and are in addition to any other rights and remedies provided by law or this Agreement.

6. Ownership/Use of Contract Materials and Products

The CONTRACTOR agrees that all materials, reports or products in any form, including electronic, created by CONTRACTOR for which CONTRACTOR has been compensated by COUNTY pursuant to this Agreement shall be the sole property of the COUNTY. The material, reports or products may be used by the COUNTY for any purpose that the COUNTY deems to be appropriate, including, but not limit to, duplication and/or distribution within the COUNTY or to third parties. COUNTY and CONTRACTOR agree not to release or circulate in whole or part such materials, reports, or products without prior review and comment of the other party, consistent with Exhibit A, paragraph 7.1. Notwithstanding the foregoing, CONTRACTOR may freely disclose the existence of this project, amount and duration of funding, and general description of the project in CONTRACTOR's standard reports.

7. Conduct of Contractor

7.1 The CONTRACTOR covenants that it presently has no interest, including, but not limited to, other projects or contracts, and shall not knowingly acquire any such interest which would conflict in any manner or degree with CONTRACTOR's performance under this Agreement. The CONTRACTOR further covenants that no person or subcontractor having any such interest shall be employed or retained by CONTRACTOR under this Agreement. The CONTRACTOR agrees to inform the COUNTY of all the CONTRACTOR's interests, if any, which are or may be perceived as incompatible with the COUNTY's interests.

7.2 The CONTRACTOR shall not, under circumstances which could be interpreted as an attempt to influence the recipient in the conduct of his/her duties, accept any gratuity or special favor from individuals or firms with whom the CONTRACTOR is doing business or proposing to do business, in accomplishing the work under this Agreement.

7.3 In performing its work under this Agreement, CONTRACTOR shall not offer gifts, gratuity, favors, and entertainment directly to COUNTY employees.

8. Inspection of Service; Quality Control/Assurance

8.1 All performance (which includes services, workmanship, materials, supplies and equipment furnished or utilized in the performance of this Agreement) shall be subject to inspection and test by the COUNTY or other regulatory agencies at all times. The CONTRACTOR shall provide adequate cooperation to any inspector or other COUNTY representative to permit him/her to determine the CONTRACTOR's conformity with the terms of this Agreement. If any services performed or products provided by CONTRACTOR are not in conformance with the terms of this Agreement, the COUNTY shall have the right to require the CONTRACTOR to perform the services or provide the products in conformance with the terms of the Agreement at no additional cost to the COUNTY. When the services to be performed or the products to be provided are of such nature that the difference cannot be corrected; the COUNTY shall have the right to: (1) require the CONTRACTOR immediately to take all necessary steps to ensure future performance in conformity with the terms of the Agreement; and/or (2) reduce the Agreement price to reflect the reduced value of the services performed or products provided. The COUNTY may also terminate this Agreement for default and charge to CONTRACTOR any costs, not to exceed the amount of this contract, incurred by the COUNTY because of the CONTRACTOR's failure to perform.

8.2 CONTRACTOR shall establish adequate procedures for self-monitoring and quality control and assurance to ensure proper performance under this Agreement; and shall permit a COUNTY representative or other regulatory official to monitor, assess, or evaluate CONTRACTOR's performance under this Agreement during normal business hours and upon reasonable notice to the CONTRACTOR.

9. Independent Contractor/Employment Eligibility

9.1 The CONTRACTOR is, for purposes relating to this Agreement, an independent contractor and shall not be deemed an employee of the COUNTY. It is expressly understood and agreed that the CONTRACTOR (including its employees, agents, and subcontractors) shall in no event be entitled to any benefits to which COUNTY employees are entitled, including but not limited to overtime, any retirement benefits, worker's compensation benefits, and injury leave or other leave benefits. There shall be no

employer-employee relationship between the parties; and CONTRACTOR shall hold COUNTY harmless from any and all claims that may be made against COUNTY based upon any contention by a third party that an employer-employee relationship exists by reason of this Agreement. It is further understood and agreed by the parties that CONTRACTOR in the performance of this Agreement is subject to the control or direction of COUNTY merely as to the results to be accomplished and not as to the means and methods for accomplishing the results.

9.2 CONTRACTOR warrants that it shall make its best effort to fully comply with all federal and state statutes and regulations regarding the employment of aliens and others and to ensure that employees performing work under this Agreement meet the citizenship or alien status requirement set forth in federal statutes and regulations. CONTRACTOR shall obtain from all employees performing work hereunder, all verification and other documentation of employment eligibility status required by federal or state statutes and regulations including, but not limited to, the Immigration Reform and Control Act of 1986, 8 U.S.C. §1324 et seq., as they currently exist and as they may be hereafter amended. CONTRACTOR shall retain all such documentation for all covered employees, for the period prescribed by the law.

9.3 Ineligible Person shall be any individual or entity who: Is currently excluded, suspended, debarred or otherwise ineligible to participate in the federal health care programs; or has been convicted of a criminal offense related to the provision of health care items or services and has not been reinstated in the federal health care programs after a period of exclusion, suspension, debarment, or ineligibility.

9.4 CONTRACTOR shall screen prospective Covered Individuals prior to hire or engagement. CONTRACTOR shall not hire or engage any Ineligible Person to provide services directly relative to this Agreement. CONTRACTOR shall screen all current Covered Individuals within sixty (60) days of execution of this Agreement to ensure that they have not become Ineligible Persons unless CONTRACTOR has performed such screening on same Covered Individuals under a separate agreement with COUNTY within the past six (6) months. Covered Individuals shall be required to disclose to CONTRACTOR immediately any debarment, exclusion or other event that makes the Covered Individual an Ineligible Person. CONTRACTOR shall notify COUNTY within five (5) business days after it becomes aware if a Covered Individual providing services directly relative to this Agreement becomes debarred, excluded or otherwise becomes an Ineligible Person.

9.5 CONTRACTOR acknowledges that Ineligible Persons are precluded from providing federal and state funded health care services by contract with COUNTY in the event that they are currently sanctioned or excluded by a federal or state law enforcement regulatory or licensing agency. If

CONTRACTOR becomes aware that a Covered Individual has become an Ineligible Person, CONTRACTOR shall remove such individual from responsibility for, or involvement with, COUNTY business operations related to this Agreement.

9.6 CONTRACTOR shall notify COUNTY within five (5) business days if a Covered Individual or entity is currently excluded, suspended, or debarred, or is identified as such after being sanction screened. Such individual or entity shall be promptly removed from participating in any activity associated with this Agreement.

10. Subcontract for Work or Services

No contract shall be made by the CONTRACTOR with any other party for furnishing any of the work or services under this Agreement without the prior written approval of the COUNTY; but this provision shall not require the approval of contracts of employment between the CONTRACTOR and personnel assigned under this Agreement, or for parties named in the proposal and agreed to under this Agreement.

11. Disputes

11.1 The parties shall attempt to resolve any disputes amicably at the working level. If that is not successful, the dispute shall be referred to the senior management of the parties. Any dispute relating to this Agreement, which is not resolved by the parties, shall be decided by the COUNTY's Purchasing Department's Compliance Contract Officer who shall furnish the decision in writing. The decision of the COUNTY's Compliance Contract Officer shall be final and conclusive unless determined by a court of competent jurisdiction to have been fraudulent, capricious, arbitrary, or so grossly erroneous to imply bad faith. The CONTRACTOR shall proceed diligently with the performance of this Agreement pending the resolution of a dispute.

11.2 Prior to the filing of any legal action related to this Agreement, the parties shall be obligated to attend a mediation session in Riverside County before a neutral third-party mediator. A second mediation session shall be required if the first session is not successful. The parties shall share the cost of the mediations.

12. Licensing and Permits

CONTRACTOR shall comply with all State or other licensing requirements, including but not limited to the provisions of Chapter 9 of Division 3 of the Business and Professions Code. All licensing requirements shall be met at the time proposals are submitted to the COUNTY. CONTRACTOR warrants that it has all necessary permits, approvals, certificates, waivers and exemptions necessary for performance

of this Agreement as required by the laws and regulations of the United States, the State of California, the County of Riverside and all other governmental agencies with jurisdiction, and shall maintain these throughout the term of this Agreement.

13. Use By Other Political Entities

The CONTRACTOR agrees to extend the same pricing, terms, and conditions as stated in this Agreement to each and every political entity, special district, and related non-profit. It is understood that other entities shall make purchases in their own name, make direct payment, and be liable directly to the CONTRACTOR; and COUNTY shall in no way be responsible to CONTRACTOR for other entities' purchases.

14. Non-Discrimination

CONTRACTOR shall not be discriminate in the provision of services, allocation of benefits, accommodation in facilities, or employment of personnel on the basis of ethnic group identification, race, religious creed, color, national origin, ancestry, physical handicap, medical condition, marital status or sex in the performance of this Agreement; and, to the extent they shall be found to be applicable hereto, shall comply with the provisions of the California Fair Employment and Housing Act (Gov. Code 12900 et. seq), the Federal Civil Rights Act of 1964 (P.L. 88-352), the Americans with Disabilities Act of 1990 (42 U.S.C. S1210 et seq.) and all other applicable laws or regulations.

15. Records and Documents

CONTRACTOR shall make available, upon written request by any duly authorized Federal, State, or COUNTY agency, a copy of this Agreement and such books, documents and records as are necessary to certify the nature and extent of the CONTRACTOR's costs related to this Agreement. All such books, documents and records shall be maintained by CONTRACTOR for at least seven years following termination of this Agreement and be available for audit by the COUNTY. CONTRACTOR shall provide to the COUNTY reports and information related to this Agreement as requested by COUNTY.

16. Confidentiality

16.1 The CONTRACTOR shall not use for personal gain or make other improper use of privileged or confidential information which is acquired in connection with this Agreement. The term "privileged or confidential information" includes but is not limited to: unpublished or sensitive technological or scientific information; medical, personnel, or security records; anticipated material requirements or pricing/purchasing actions; COUNTY information or data which is not subject to public disclosure; COUNTY operational procedures; and knowledge of selection of contractors, subcontractors or

suppliers in advance of official announcement. The confidentiality obligations of this paragraph will not preclude disclosure pursuant to a valid court order or applicable law or that which must be shared with the Institutional Review Board of CSUSB in accordance with human subjects review protocols.

16.2 The CONTRACTOR shall protect from unauthorized disclosure names and other identifying information concerning persons receiving services pursuant to this Agreement, except for general statistical information not identifying any person. The CONTRACTOR shall not use such information for any purpose other than carrying out the CONTRACTOR's obligations under this Agreement. The CONTRACTOR shall promptly transmit to the COUNTY all third-party requests for disclosure of such information. The CONTRACTOR shall not disclose, except as otherwise specifically permitted by this Agreement or authorized in advance in writing by the COUNTY, any such information to anyone other than the COUNTY. For purposes of this paragraph, identity shall include, but not be limited to, name, identifying number, symbol, or other identifying particulars assigned to the individual, such as finger or voice print or a photograph.

17. Administration/Contract Liaison

The COUNTY Purchasing Agent, or designee, shall administer this Agreement on behalf of the COUNTY. The Purchasing Department is to serve as the liaison with CONTRACTOR in connection with this Agreement.

18. Notices

All correspondence and notices required or contemplated by this Agreement shall be delivered to the respective parties at the addresses set forth below and are deemed submitted two days after their deposit in the United States mail, postage prepaid:

COUNTY OF RIVERSIDE

Probation
Attn: Contracts and Grants
P. O. Box 833
Riverside, CA 92502

CONTRACTOR

University Enterprises Corporation at CSUSB.
Attn: Diane Trujillo
5500 University Parkway
San Bernardino, CA 92407-2318
Spon_Pgm_Fdn@csusb.edu

19. Force Majeure

If either party is unable to comply with any provision of this Agreement due to causes beyond its reasonable control, and which could not have been reasonably anticipated, such as acts of God, acts of war, civil disorders, or other similar acts, such party shall not be held liable for such failure to comply.

20. EDD Reporting Requirements

In order to comply with child support enforcement requirements of the State of California, the COUNTY may be required to submit a Report of Independent Contractor(s) form **DE 542** to the Employment Development Department. The CONTRACTOR agrees to furnish the required data and certifications to the COUNTY within 10 days of notification of award of Agreement when required by the EDD. This data will be transmitted to governmental agencies charged with the establishment and enforcement of child support orders. Failure of the CONTRACTOR to timely submit the data and/or certificates required may result in the contract being awarded to another contractor. In the event a contract has been issued, failure of the CONTRACTOR to comply with all federal and state reporting requirements for child support enforcement or to comply with all lawfully served Wage and Earnings Assignments Orders and Notices of Assignment shall constitute a material breach of Agreement. If CONTRACTOR has any questions concerning this reporting requirement, please call (916) 657-0529. CONTRACTOR should also contact its local Employment Tax Customer Service Office listed in the telephone directory in the State Government section under "Employment Development Department" or access their Internet site at www.edd.ca.gov.

21. Hold Harmless/Indemnification

21.1 CONTRACTOR shall indemnify and hold harmless the County of Riverside, its Agencies, Districts, Special Districts and Departments, their respective directors, officers, Board of Supervisors, elected and appointed officials, employees, agents and representatives (individually and collectively hereinafter referred to as Indemnitees) from any liability, action, claim or damage whatsoever, based or asserted upon any services of CONTRACTOR, its officers, employees, subcontractors, agents or representatives arising out of or in any way relating to this Agreement, including but not limited to property damage, bodily injury, or death or any other element of any kind or nature. CONTRACTOR shall defend the Indemnitees at its sole expense including all costs and fees (including, but not limited, to attorney fees, cost of investigation, defense and settlements or awards) in any claim or action based upon such acts, omissions or services. County of Riverside shall indemnify and hold harmless CONTRACTOR, California State University San Bernardino, the Trustees of California State University, and their officers, directors,

employees and agents from any liability, action, claim or damage whatsoever, resulting from or caused by the sole negligence or willful misconduct of County of Riverside Indemnitees.

21.2 With respect to any action or claim subject to indemnification herein by CONTRACTOR, CONTRACTOR shall, at their sole cost, have the right to use counsel of their own choice and shall have the right to adjust, settle, or compromise any such action or claim without the prior consent of COUNTY; provided, however, that any such adjustment, settlement or compromise in no manner whatsoever limits or circumscribes CONTRACTOR indemnification to Indemnitees as set forth herein.

21.3 CONTRACTOR'S obligation hereunder shall be satisfied when CONTRACTOR has provided to COUNTY the appropriate form of dismissal relieving COUNTY from any liability for the action or claim involved.

21.4 The specified insurance limits required in this Agreement shall in no way limit or circumscribe CONTRACTOR'S obligations to indemnify and hold harmless the Indemnitees herein from third party claims.

22. Insurance

22.1 Without limiting or diminishing the CONTRACTOR'S obligation to indemnify or hold the COUNTY harmless, CONTRACTOR shall procure and maintain or cause to be maintained, at its sole cost and expense, the following insurance coverage's during the term of this Agreement. As respects to the insurance section only, the COUNTY herein refers to the County of Riverside, its Agencies, Districts, Special Districts, and Departments, their respective directors, officers, Board of Supervisors, employees, elected or appointed officials, agents, or representatives as Additional Insureds.

A. Workers' Compensation:

If the CONTRACTOR has employees as defined by the State of California, the CONTRACTOR shall maintain statutory Workers' Compensation Insurance (Coverage A) as prescribed by the laws of the State of California. Policy shall include Employers' Liability (Coverage B) including Occupational Disease with limits not less than \$1,000,000 per person per accident. The policy shall be endorsed to waive subrogation in favor of The County of Riverside.

B. Commercial General Liability:

Commercial General Liability insurance coverage, including but not limited to, premises liability, unmodified contractual liability, products and completed operations liability, personal and advertising injury, and cross liability coverage, covering claims which may arise from or out of CONTRACTOR'S performance of its obligations hereunder. Policy shall name the COUNTY as Additional Insured. Policy's

limit of liability shall not be less than \$1,000,000 per occurrence combined single limit. If such insurance contains a general aggregate limit, it shall apply separately to this agreement or be no less than two (2) times the occurrence limit.

C. Vehicle Liability:

If vehicles or mobile equipment is used in the performance of the obligations under this Agreement, then CONTRACTOR shall maintain liability insurance for all owned, non-owned, or hired vehicles so used in an amount not less than \$1,000,000 per occurrence combined single limit. If such insurance contains a general aggregate limit, it shall apply separately to this agreement or be no less than two (2) times the occurrence limit. Policy shall name the COUNTY as Additional Insureds.

D. Professional Liability Contractor shall maintain Professional Liability Insurance providing coverage for the Contractor's performance of work included within this Agreement, with a limit of liability of not less than \$1,000,000 per occurrence and \$2,000,000 annual aggregate. If Contractor's Professional Liability Insurance is written on a claims made basis rather than an occurrence basis, such insurance shall continue through the term of this Agreement and CONTRACTOR shall purchase at his sole expense either 1) an Extended Reporting Endorsement (also, known as Tail Coverage); or 2) Prior Dates Coverage from new insurer with a retroactive date back to the date of, or prior to, the inception of this Agreement; or 3) demonstrate through Certificates of Insurance that CONTRACTOR has Maintained continuous coverage with the same or original insurer. Coverage provided under items; 1), 2), or 3) will continue as long as the law allows.

E. General Insurance Provisions - All lines:

1) Any insurance carrier providing insurance coverage hereunder shall be admitted to the State of California and have an A M BEST rating of not less than A: VIII (A:8) unless such requirements are waived, in writing, by the County Risk Manager. If the County's Risk Manager waives a requirement for a particular insurer such waiver is only valid for that specific insurer and only for one policy term.

2) The CONTRACTOR must declare its insurance self-insured retention for each coverage required herein. If any such self-insured retention exceeds \$500,000 per occurrence each such retention shall have the prior written consent of the County Risk Manager before the commencement of operations under this Agreement. Upon notification of self-insured retention unacceptable to the COUNTY, and at the election of the County's Risk Manager, CONTRACTOR'S carriers shall either; 1) reduce or eliminate such self-insured retention as respects this Agreement with the COUNTY, or 2) procure a bond which guarantees payment of losses and related investigations, claims administration, and defense costs and expenses.

3) CONTRACTOR shall cause CONTRACTOR'S insurance carrier(s) to furnish the County of Riverside with either 1) a properly executed original Certificate(s) of Insurance and certified original copies of Endorsements effecting coverage as required herein, and 2) if requested to do so orally or in writing by the County Risk Manager, provide original Certified copies of policies including all Endorsements and all attachments thereto, showing such insurance is in full force and effect. Further, said Certificate(s) and policies of insurance shall contain the covenant of the insurance carrier(s) that thirty (30) days written notice shall be given to the County of Riverside prior to any material modification, cancellation, expiration or reduction in coverage of such insurance. In the event of a material modification, cancellation, expiration, or reduction in coverage, this Agreement shall terminate forthwith, unless the County of Riverside receives, prior to such effective date, another properly executed original Certificate of Insurance and original copies of endorsements or certified original policies, including all endorsements and attachments thereto evidencing coverage's set forth herein and the insurance required herein is in full force and effect. CONTRACTOR shall not commence operations until the COUNTY has been furnished original Certificate (s) of Insurance and certified original copies of endorsements and if requested, certified original policies of insurance including all endorsements and any and all other attachments as required in this Section. An individual authorized by the insurance carrier shall sign the original endorsements for each policy and the Certificate of Insurance.

4) It is understood and agreed to by the parties hereto that the CONTRACTOR'S insurance shall be construed as primary insurance, and the COUNTY'S insurance and/or deductibles and/or self-insured retention's or self-insured programs shall not be construed as contributory.

5) If, during the term of this Agreement or any extension thereof, there is a material change in the scope of services; or, there is a material change in the equipment to be used in the performance of the scope of work; or, the term of this Agreement, including any extensions thereof, exceeds five (5) years; the COUNTY reserves the right to adjust the types of insurance and the monetary limits of liability required under this Agreement, if in the County Risk Manager's reasonable judgment, the amount or type of insurance carried by the CONTRACTOR has become inadequate.

6) CONTRACTOR shall pass down the insurance obligations contained herein to all tiers of subcontractors working under this Agreement.

7) The insurance requirements contained in this Agreement may be met with a program(s) of self-insurance acceptable to the COUNTY.

8) CONTRACTOR agrees to notify COUNTY of any claim by a third party or any incident or event that may give rise to a claim arising from the performance of this Agreement.

23. General

23.1 CONTRACTOR shall not delegate or assign any interest in this Agreement, whether by operation of law or otherwise, without the prior written consent of COUNTY. Any attempt to delegate or assign any interest herein shall be deemed void and of no force or effect.

23.2 Any waiver by COUNTY of any breach of any one or more of the terms of this Agreement shall not be construed to be a waiver of any subsequent or other breach of the same or of any other term of this Agreement. Failure on the part of COUNTY to require exact, full, and complete compliance with any terms of this Agreement shall not be construed as in any manner changing the terms or preventing COUNTY from enforcement of the terms of this Agreement.

23.3 In the event the CONTRACTOR receives payment under this Agreement, which is later disallowed by COUNTY for nonconformance with the terms of the Agreement, the CONTRACTOR shall promptly refund the disallowed amount to the COUNTY on request; or at its option the COUNTY may offset the amount disallowed from any payment due to the CONTRACTOR.

23.4 CONTRACTOR shall not provide partial delivery or shipment of services or products unless specifically stated in the Agreement.

23.5 CONTRACTOR shall not provide any services or products subject to any chattel mortgage or under a conditional sales contract or other agreement by which an interest is retained by a third party. The CONTRACTOR warrants that it has good title to all materials or products used by CONTRACTOR or provided to COUNTY pursuant to this Agreement, free from all liens, claims, or encumbrances.

23.6 Nothing in this Agreement shall prohibit the COUNTY from acquiring the same type or equivalent equipment, products, materials or services from other sources, when deemed by the COUNTY to be in its best interest. The COUNTY reserves the right to purchase more or less than the quantities specified in this Agreement.

23.7 The COUNTY agrees to cooperate with the CONTRACTOR in the CONTRACTOR's performance under this Agreement, including, if stated in the Agreement, providing the CONTRACTOR with reasonable facilities and timely access to COUNTY data, information, and personnel.

23.8 CONTRACTOR shall comply with all applicable Federal, State and local laws and regulations. CONTRACTOR will comply with all applicable COUNTY policies and procedures. In the

event that there is a conflict between the various laws or regulations that may apply, the CONTRACTOR shall comply with the more restrictive law or regulation.

23.9 CONTRACTOR shall comply with all air pollution control, water pollution, safety and health ordinances, statutes, or regulations, which apply to performance under this Agreement.

23.10 CONTRACTOR shall comply with all requirements of the Occupational Safety and Health Administration (OSHA) standards and codes as set forth by the U.S. Department of Labor and the State of California (Cal/OSHA).

23.11 This Agreement shall be governed by the laws of the State of California. Any legal action related to the performance or interpretation of this Agreement shall be filed only in the Superior Court of the State of California located in Riverside, California, and the parties waive any provision of law providing for a change of venue to another location. In the event any provision in this Agreement is held by a court of competent jurisdiction to be invalid, void, or unenforceable, the remaining provisions will nevertheless continue in full force without being impaired or invalidated in any way.

23.12 ELECTRONIC SIGNATURES: This Agreement may be executed in any number of counterparts, each of which will be an original, but all of which together will constitute one instrument. Each party of the Agreement agrees to the use of electronic signatures, such as a digital signature that meet the requirements of the California Uniform Electronic Transactions Act (“CUETA”) Cal. Civ. Code §§ 1633.1 to 1633.17), for executing this Agreement. The parties further agree that the electronic signature(s) included herein are intended to authenticate this writing and to have the same force and effect as manual signatures. Electronic signature means an electronic sound, symbol, or process attached to or logically associated with an electronic record and executed or adopted by a person with the intent to sign the electronic record pursuant to the CUETA as amended from time to time. Digital signature means an electronic identifier, created by computer, intended by the party using it to have the same force and effect as the use of a manual signature, and shall be reasonably relied upon by the parties. For purposes of this section, a digital signature is a type of “electronic signature” as defined in subdivision (i) of Section 1633.2 of the Civil Code.

23.13 This Agreement, including any attachments or exhibits, constitutes the entire Agreement of the parties with respect to its subject matter and supersedes all prior and contemporaneous representations, proposals, discussions and communications, whether oral or in writing. This Agreement may be changed or modified only by a written amendment signed by authorized representatives of both parties.

IN WITNESS WHEREOF, the Parties hereto have caused their duly authorized representatives to execute this Agreement.

COUNTY OF RIVERSIDE, a political subdivision of the State of California

University Enterprise Corporation at CSUSB, a California corporation

By: 

Jeff Hewitt, Chair
Board of Supervisors

By: 

Diane Trujillo
Director, Sponsored Programs Administration

Dated: July 12, 2022

Dated: 6.1.2022

ATTEST:

Kecia Harper
Clerk of the Board

By: 

Deputy

APPROVED AS TO FORM:
County Counsel

By: 

Lisa Sanchez
Deputy County Counsel

**EXHIBIT A
SCOPE OF SERVICE**

1. University Enterprises Corporation at CSUSB (CONTRACTOR), shall provide evaluation services of the Riverside County Probation Department's (COUNTY) Systemic Racism project, which serves to address the topics of diversity, equity, and inclusion (DEI) within its agency. This project is motivated by the following questions:
 - 1.1. Does COUNTY's workforce and leadership reflect a diverse population reflective of the community it serves?
 - 1.2. Operationally, has COUNTY effectively addressed diversity, equity, and inclusion as it relates to its staff and clients? The following components shall be assessed, but shall not be limited to:
 - 1.2.1. DEI Training for Sworn Staff to increase understanding of impacts to disadvantaged communities.
 - 1.2.1.1. Public Messaging and Education to increase awareness/understanding regarding DEI.
 - 1.2.1.2. Revision of policies, practices, and/or procedures to promote equitable outcomes.
 - i. Use of Risk-Based Assessments
 - ii. Assignment of Supervision Levels
 - iii. Submission of Violations of Probation
 - iv. Submission of Warrant Requests
 - v. Successful Probation Completions
2. This project is intended to utilize a mixed methods approach (both qualitative and quantitative) to evaluate the COUNTY's efforts to address and promote DEI
3. CONTRACTOR shall provide evaluation service designed to provide the COUNTY with information tailor-made to the COUNTY's needs providing the ability to:
 - 3.1. create an inclusive, well-informed governmental organization that is conscious of injustice and unfairness through robust trainings and continuing education;
 - 3.2. actively seek to increase diversity across its workforce and leadership positions;
 - 3.3. review policies, procedures, and practices to ensure racial equity is a core element of the COUNTY;

- 3.4. prioritize the investment of time and promote equity to address social determinants of health;
 - 3.5. identify and implement solutions to eliminate systemic inequity in external services to clients;
 - 3.6. enhance public education and messaging efforts to increase understanding and awareness around systemic inequity from a public health perspective;
 - 3.7. implement community-based alternatives to address harms and prevent trauma;
 - 3.8. and advocate for relevant local, state, and federal policies that improve health and wellness in communities of color.
 - 3.9. The services provided by the CONTRACTOR shall also be consistent with CONTRACTOR's mission to fund research projects in the criminal justice realm and provide program evaluation, specifically of those targeting at-risk populations, to help map the way for more effective criminal justice services.
4. The CONTRACTOR will oversee, coordinate, and implement the proposed project and the COUNTY shall allow/provide access to the requisite data. This access is of critical importance to the completion of this project but does not require sustained and/or routine involvement of COUNTY personnel. While the COUNTY is a vital partner in this project, it occupies a supportive role and its day-to-day involvement with the project is minimal.
 5. The CONTRACTOR's Evaluation Services leverages the full research expertise and personnel resources of the CONTRACTOR to evaluate a) the representation of diversity among COUNTY's workforce and leadership positions, and b) operational processes potentially impacted by DEI, such as the use of assessments, assignment of supervision levels, submission of violations and warrants, and successful completions of probation.
 - 5.1. This is an innovative study within both academic and practitioner spheres as it will entail a comprehensive internal review of COUNTY's policies and practices related to DEI, utilizing a combination of qualitative and quantitative analysis. This mixed-methods approach enhances the accuracy and specificity of the findings and is particularly robust when compared to other DEI studies/evaluations.
 - 5.1.1. The research design will be divided in two parts: (1) process evaluation of past and ongoing COUNTY efforts, and (2) outcome evaluation of interventions implemented.
 - 5.1.2. The study design will be subject to approval of the Institutional Review Board of the California State University San Bernardino to ensure that the research abides by federal standards for research involving human subjects.
 - 5.2. CONTRACTOR shall provide quarterly updates to the COUNTY, with the first report being submitted three (3) to four (4) months after the project commences. These brief progress reports (between two - five pages) are intended to maintain an open line of communication between the CONTRACTOR and COUNTY to ensure both organizations' expectations are cooperatively

managed for the duration of this project. These reports will include a summary of quarterly activities as outlined in the Tentative Task Timeline.

- 6. Timeline: The CONTRACTOR’s evaluation services shall be completed over a twenty-four (24) month period, commencing five business days upon full execution of this Agreement

6.1. Tentative Task Timeline

TASKS	YEAR 1				YEAR 2			
	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8
Gather information on past and ongoing County efforts	X	X						
Identification of best practices	X	X						
Finalize process evaluation research design	X							
Submit process evaluation design for IRB approval	X							
Comparison of County efforts to best practices		X	X					
Recommendations on policy implementation			X					
Finalize outcome evaluation design			X					
Submit outcome evaluation design for IRB approval			X					
Collect data on measures on workforce diversity				X	X	X	X	
Collect data on measures on operational processes				X	X	X	X	
Gather county-level workforce population metrics				X	X			
Ongoing advisement regarding implementation practices		X	X	X	X	X	X	X
Draft final technical report								X
Final summary of findings and recommendations								X

- 7. The final report will include but is not limited to a summary of prior research conducted in this sphere, an explanation of the quantitative and qualitative research methodologies used in this project, a presentation of findings, and a discussion of findings that identifies areas in which the COUNTY excels or warrants improvement.

7.1. The CONTRACTOR’s final report and other resultant documents and materials may be used by the COUNTY to demonstrate an evaluation of COUNTY’s efforts to address diversity, equity, and inclusion, and/or to inform policy. Any publications resulting from this study shall be reviewed by both the COUNTY and the CONTRACTOR with mutual agreement and consent prior to release.

**EXHIBIT B
PAYMENT PROVISIONS**

1. CONTRACTOR shall invoice the COUNTY monthly for all costs incurred in arrears. All invoices shall list date, invoice number, and contract ID# PRARC-PSA-0004062. Section 3.3 page 4 of the Agreement provides submittal process information.
2. COUNTY PAYMENT TERMS - For calculating due dates for payment terms, the County will use either the date that the invoice is received by the County or the date the goods/services are received, whichever is later. Terms: Net 30
3. BUDGET: The contract amount for this Agreement shall not exceed \$150,000 annually.

Description	Year 1 06/07/2022- 06/06/2023	Year 2 06/07/2023- 06/06/2024	TOTAL 06/07/2022- 06/06/24
Salaries and Wages for Academic Months effort	24,569	22,500	
Salaries and Wages for Summer Months effort	72950	40813	
Salaries and Wages TOTAL	97,519	63,313	160,832
Fringe Benefits & Payroll Taxes for Academic Year effort (=49% of salary)	12,039	11,025	
Fringe Benefits & Payroll Taxes for Summer Year (=9.08% of salary)	6,625	3,706	
FRINGE TOTAL	18,664	14,731	33,395
Materials and Supplies	1,800	500	2,300
Travel	321	321	642
Other Direct Costs (incentives + Livescan)	740	500	1,240
Total Direct Costs	119,044	79,365	198,409
Facilities & Administrative Costs (26% MTDC)	30,951	20,635	51,586
TOTAL	149,995	100,000	249,995

3.1 Salaries= are for two, research staff and one program managers.

A. PERSONNEL		UNIVERSITY ACADEMIC YEAR SALARY	REQUESTED FUNDS	UNIVERSITY ACADEMIC YEAR SALARY	REQUESTED FUNDS	Total
University Personnel Release Time and Additional Pay						
1 FT	PI: Douglass Weiss, Assoc Prof					
	Academic Months Effort	\$ 85,874.88	\$ -	\$ 89,309.88	\$ 11,164	\$ 11,164
	Summer/additional salary (non academic)	\$ 85,874.88	\$ 20,276	\$ 89,309.88	\$ 3,920	\$ 24,196
2 FT	Co-PI, Alexis Norris, Assoc Prof					
	Academic Months Effort	\$ 87,197.76	\$ 10,900	\$ 90,685.67	\$ 11,336	\$ 22,236
	Summer/additional salary (non academic)	\$ 87,197.76	\$ 9,689	\$ 90,685.67	\$ 3,980	\$ 13,669
3 FT	Co-PI, Nerea Marteacher, Assoc Prof					
	Academic Months Effort	\$ 87,384.96	\$ -	\$ 90,880.36	\$ -	\$ -
	Summer/additional salary (non academic)	\$ 87,384.96	\$ 9,709	\$ 90,880.36	\$ 6,665	\$ 16,374
4 FT	Co-PI, Gisela Bichler					
	Academic Months Effort	\$ 109,349.76	\$ 13,669	\$ 113,723.75	\$ -	\$ 13,669
	Summer/additional salary (non academic)	\$ 109,349.76	\$ 7,776	\$ 113,723.75	\$ 748	\$ 8,524
Subtotal University Personnel Release Time/Additional Pay			\$ 72,019		\$ 37,813	\$ 109,832
			REQUESTED		REQUESTED	
54	Grad: \$17/hr x 20hrs/wk x 50wks	\$ 17,000.00	\$ 17,000	\$ 17,000.00	\$ 17,000	\$ 34,000
55	Grad: \$17/hr x 10hrs/wk x 50wks	\$ 8,500.00	\$ 8,500	\$ 8,500.00	\$ 8,500	\$ 17,000
56	Grad: \$/hr x #hrs/wk x #wks	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal Student			\$ 25,500		\$ 25,500	\$ 51,000
SUBTOTAL SALARIES & WAGES			\$ 97,519		\$ 63,313	\$ 160,832
			REQUESTED		REQUESTED	
B. FRINGE BENEFITS & PAYROLL TAXES RATES						
University Personnel Release Time and Additional Pay						
1	PI: Douglass Weiss, Assoc Prof					
	Academic Months Effort	49.000%	\$ -		\$ 5,470	\$ 5,470
	Summer/additional salary (non academic)	9.080%	\$ 1,841		\$ 356	\$ 2,197
2	Co-PI, Alexis Norris, Assoc Prof					
	Academic Months Effort	49.000%	\$ 5,341		\$ 5,555	\$ 10,896
	Summer/additional salary (non academic)	9.080%	\$ 880		\$ 361	\$ 1,241
3	Co-PI, Nerea Marteacher, Assoc Prof					
	Academic Months Effort	49.000%	\$ -		\$ -	\$ -
	Summer/additional salary (non academic)	9.080%	\$ 882		\$ 605	\$ 1,487
4	Co-PI, Gisela Bichler					
	Academic Months Effort	49.000%	\$ 6,698		\$ -	\$ 6,698
	Summer/additional salary (non academic)	9.080%	\$ 706		\$ 68	\$ 774
Subtotal University Personnel Release Time/Additional Pay Benefits			\$ 16,348		\$ 12,415	\$ 28,763
54	Grad: \$17/hr x 20hrs/wk x 50wks	9.08%	\$ 1,544		\$ 1,544	\$ 3,088
55	Grad: \$17/hr x 10hrs/wk x 50wks	9.08%	\$ 772		\$ 772	\$ 1,544
56	Grad: \$/hr x #hrs/wk x #wks	9.08%	\$ -		\$ -	\$ -
			\$ 2,316		\$ 2,316	\$ 4,632
SUBTOTAL FRINGE BENEFITS AND PAYROLL TAXES			\$ 18,664		\$ 14,731	\$ 33,395
			REQUESTED		REQUESTED	
G. TRAVEL						
SUBTOTAL TRAVEL			\$ 321		\$ 321	\$ 642
1	Project or Research Materials/Supplies	\$5600 supplies	\$ 1,800		\$ 500	\$ 2,300
2	Participant Incentives		\$ 500		\$ 500	\$ 1,000
8	LiveScan (3 staff @ \$80 each)		\$ 240		\$ -	\$ 240
SUBTOTAL OTHER DIRECT COSTS			\$ 2,540		\$ 1,000	\$ 3,540
TOTAL DIRECT COST			\$ 119,044		\$ 79,365	\$ 198,409
FACILITIES AND ADMINISTRATIVE **		8131				
				SPONSOR'S RATE		
				26.00%		
				Off Campus		
				CAMPUS RATE		
TOTAL PROGRAM COST			\$ 149,995		\$ 100,000	\$ 249,995