### MINUTES OF THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



#### 1.1 (MT 22155)

9:30 a.m. being the time set for public hearing on the recommendation from Executive Office regarding the Presentation of FY 2023/2024 Recommended Budget and Opening of the Budget Hearings, the Chair called the matter for hearings.

#### EXECUTIVE OFFICE - OPENING COMMENTS

Jeff Van Wagenen, County Executive Officer, presented the matter and gave a PowerPoint presentation.

#### SHERIFF-CORONER/PUBLIC ADMINISTRATOR

Chad Bianco, Sheriff, presented the matter and gave a PowerPoint presentation.

#### DISTRICT ATTORNEY

Michael Hestrin, District Attorney, presented the matter and gave a PowerPoint presentation.

#### **FIRE**

Bill Weiser, Fire Chief, presented the matter and gave a PowerPoint presentation.

#### PROBATION

Christopher H. Wright, Chief Probation Officer, presented the matter and gave a PowerPoint presentation.

#### DEPARTMENT OF PUBLIC SOCIAL SERVICES

Charity Douglas, Executive Director, presented the matter and gave a PowerPoint presentation.

#### INTEGRATED SERVICE DELIVERY TEAM

Jennifer Claar, Managing Director, Michelle DeArmond, Executive Director, and Dr. Geoffrey Leung, Ambulatory Medical Director/Public Health Officer, presented the matter and gave a PowerPoint presentation.

#### **BEHAVIORAL HEALTH**

Matthew Chang, Behavioral Health Director, presented the matter and gave a PowerPoint presentation.

#### **OFFICE ON AGING**

Jewel Lee, Director of Office on Aging, presented the matter and gave a PowerPoint presentation.

#### ANIMAL CONTROL

Erin Gettis, Animal Services Director, presented the matter and gave a PowerPoint presentation.

#### TLMA-CODE ENFORCEMENT

(seal)

Bob Magee, Deputy Director, presented the matter and gave a PowerPoint presentation.

(Leave the public hearing open and continue budget hearings to Tuesday, June 13, 2023, at 1:00 p.m.)

> WITNESS my hand and the seal of the Board of Supervisors Dated: June 12, 2023 Kimberly A. Rector Clerk of the Board of Supervisors, in and for the County of Riverside, State of California.

By: Deputy

#### SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



ITEM: 1.1 (ID # 22155) MEETING DATE: Monday, June 12, 2023

#### FROM : EXECUTIVE OFFICE:

**SUBJECT:** EXECUTIVE OFFICE: Presentation of Fiscal Year 2023/24 Recommended Budget and Opening of Budget Hearings

**RECOMMENDED MOTION:** That the Board of Supervisors:

- 1. Receive the Fiscal Year 2023/24 Recommended Budget for purpose of conducting a public hearing;
- 2. Open the public hearing to review, take testimony from county departments, receive public comment, and discuss the Fiscal Year 2023/24 Recommended Budget;
- 3. Adjourn and return on Tuesday, June 13, 2023, for the second day of the public hearing on the Fiscal Year 2023/24 Recommended Budget.

#### **ACTION:Policy**

eff Van Wagenen, County Executive Officer 6/7/2023

#### MINUTES OF THE BOARD OF SUPERVISORS

#### SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE, STATE OF CALIFORNIA

#### C.E.O. RECOMMENDATION: Approve

#### BACKGROUND:

#### Summary

The Executive Office is recommending a Fiscal Year 2023/24 budget with total spending of \$8.6 billion, an increase of 15.1% over the previous fiscal year. This budget allows county departments to continue to provide vital health, public safety, social, public works, and community services and programs for our constituents across Riverside County. It also allows for the continuity of internal governmental operations.

This spending plan includes:

- \$2.5 billion for the RUHS Health and Hospital Services portfolio, representing 28.7% of the total budget.
- \$2 billion for the Public Safety portfolio, 22.9% of the total budget.
- \$1.9 billion for the Human Services portfolio, 21.9% of the total budget.
- \$977 million for the Public Works and Community Services portfolio, 11.4% of the total budget.
- The Internal Services and Finance & Government portfolios represent 7.8% and 7.3% of the total budget, respectively.

The General Fund discretionary revenue is budgeted at \$1.143 billion, an increase of \$129.9 million from the prior fiscal year's adopted budget, and this recommended budget includes \$1.125 in discretionary spending. As a result, and for the second straight year, the Executive Office is recommending a budget in which the discretionary county general fund is structurally balanced. And, for the first time in more than fifteen years, the recommended budget projects to end the fiscal year with a general fund reserve balance higher than when we started. This would be accomplished by initiating a new practice to commit up to 1% of discretionary revenue to reserves as we seek to align ourselves with the Government Finance Officers Association best practice target of a minimum reserve balance equal to two months of general fund operating expenses. Additionally, we are recommending a new approach to set aside 0.5% of discretionary revenue and any unspent contingency funds from the prior fiscal year into reserves for deferred maintenance and capital improvement projects.

This budget also includes \$20 million in funding to augment departmental budgets and to pay for unique priorities or projects vital to our constituents. It also includes \$10 million specifically for investment in the unincorporated areas of our county, which is in addition to the \$10 million and \$5 million that was set aside for this purpose in the two previous budgets.

Notably, this budget also includes American Rescue Plan Act (ARPA) investments in infrastructure projects (water, sewer, broadband), neighborhood revitalization (sidewalks,

ID# 22155

#### SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE, STATE OF CALIFORNIA

streetlights, parks, libraries), childcare workers and facilities, workforce development, non-profit assistance, affordable housing, and emergency shelters.

#### Impact on Residents and Businesses:

This budget makes good on our promise to improve the quality of life for those who live, work, and enjoy life in Riverside County. We are investing in the well-being of our residents. We are transforming the way we deliver services, making them more efficient, accessible, and responsive to the diverse needs of our community. We are seeking systemic equity, recognizing that where you live should not determine how well or how long you live and believing that everyone deserves equal opportunities to thrive. We are working to be ready for, respond to, and recover from the unexpected. And, we are striving to achieve fiscal stability.

Chief Administrat 6/6/2023





#### FISCAL YEAR 2023/24 BUDGET HEARING SCHEDULE

### Day One, Monday, June 12, 2023

| Overview       9:35am         Department Presentations       10:00am         District Attorney       10:30am         Break       11:00am         Department Presentations (continued)       11:15am         Fire       11:15am         Probation       11:45am         Break       12:00pm         Department Presentations (continued)       1:30pm         Fire       1:00pm         Department Presentations (continued)       1:30pm         Department Presentations (continued)       1:00pm         Department Presentations (continued)       1:00pm         Department of Public Social Services       1:30pm         Behavioral Health       1:45pm         Office on Aging       2:00pm         Animal Services       2:15pm         Code Enforcement       2:30pm         Break       2:45pm         Public Comment.       3:00pm         *Time listed is tentative. Public comment may be taken earlier or later than listed time. |
|---|
| Department Presentations       10:00am         District Attorney       10:30am         Break       11:00am         Department Presentations (continued)       11:15am         Fire       11:15am         Probation       11:45am         Break       12:00pm         Department Presentations (continued)       1:00pm         Integrated Service Delivery       1:00pm         Department of Public Social Services       1:30pm         Behavioral Health       1:45pm         Office on Aging       2:00pm         Animal Services       2:15pm         Code Enforcement       2:30pm         Break       2:45pm         Public Comment       3:00pm   |
| Sheriff.10:00amDistrict Attorney10:30amBreak11:00amDepartment Presentations (continued)11:15amFire.11:15amProbation11:45amBreak12:00pmDepartment Presentations (continued)1:00pmIntegrated Service Delivery.1:00pmDepartment of Public Social Services1:30pmBehavioral Health1:45pmOffice on Aging2:00pmAnimal Services2:15pmCode Enforcement2:30pmBreak2:45pmPublic Comment3:00pm  |
| District Attorney   |
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| Fire  |
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| Behavioral Health       1:45pm         Office on Aging       2:00pm         Animal Services       2:15pm         Code Enforcement       2:30pm         Break       2:45pm         Public Comment       3:00pm   |
| Office on Aging2:00pmAnimal Services2:15pmCode Enforcement2:30pmBreak2:45pmPublic Comment3:00pm   |
| Animal Services   |
| Code Enforcement         2:30pm           Break         2:45pm           Public Comment         3:00pm  |
| Break         2:45pm           Public Comment         3:00pm  |
| Public Comment  |
|   |
| *Time listed is tentative. Public comment may be taken earlier or later than listed time.   |
|   |
| Board Discussion  |
| Adjourn to Day Two  |
| Day Two, Tuesday, June 13, 2022   |
| Continuation of the Hearing   |
| Close the Hearing   |

Board Deliberation, Schedule Final Adoption of the Recommended Budget, and Adjourn

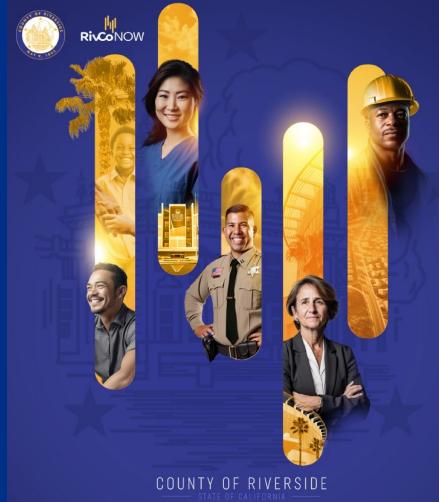




# Fiscal Year 2023/24 Recommended Budget Hearing

Board of Supervisors Meeting Agenda Item 1.1 June 12, 2023

## Today's Overview



FISCAL YEAR 2023/24 RECOMMENDED BUDGET





1. The Big Picture

- 2. Discretionary General Fund
- 3. Pressures
- 4. Department Presentations



### Government Code section 29063

- Must adopt the recommended budget by June 30<sup>th</sup>
- May make revisions to recommended budget until budget
   adopted
  - But ... a revision to the recommended budget after the start of the public hearing shall be made only if:
    - 1) The revision is in writing, and
    - 2) Filed with the Clerk of the Board prior to the close of the hearing
- Otherwise, a revision requires a four-fifths vote of the Board after the close of the hearing



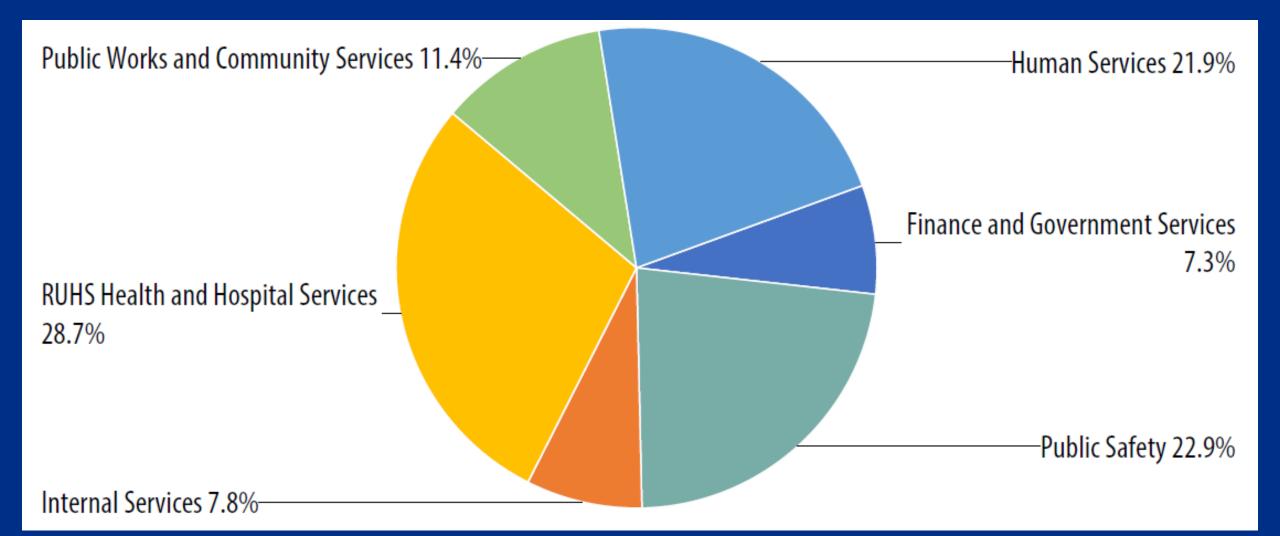
# **The Big Picture**

## Countywide Budget

| <b>\$8,602,778,552</b><br>FY 2023/24 BUDGET           |  |          |   |         |                                       |  |  |  |
|---|--|----------|---|---------|---------------------------------------|--|--|--|
| REVENUES 🐵  |  |          |   |         |                                       |  |  |  |
| \$2.8B  | STATE FUNDS                                    | \$531.8M | MISCELLANEOUS<br>REVENUE                    | \$29.9M | LICENSES, PERMITS &<br>FRANCHISES     |  |  |  |
| \$2.7B  | CURRENT SERVICES SISTER SOURCES OTHER GOVERNMI |          |   |         | INTERGOVERNMENTAL<br>OTHER GOVERNMENT |  |  |  |
| \$1.4B  | FEDERAL FUNDS                                  | \$103.8M | REVENUE FROM THE USE<br>OF MONEY & PROPERTY |         | AND OTHER IN-LIEU<br>TAXES            |  |  |  |
| \$679.3M  | TAXES  | \$60.5M  | FINES FORFEITURES &<br>PENALTIES            |         |                                       |  |  |  |
| EXPENDITURES I  |  |          |   |         |                                       |  |  |  |
| SALARIES & BENEFITS SERVICES & SUPPLIES OTHER CHARGES |  |          |   |         |                                       |  |  |  |



### Percentage by Portfolio





Health & Hospital Services

Behavioral Health Community Clinics Medical Center Public Health

\$2.46

Billion

# +29%



**District Attorney Emergency Management** Fire Probation Public Defender Sheriff



FY23/24 Budget Hearing (June 12, 2023) 8

\$1.97

Billion

+8%

### Human Services

Child Support Services First 5 Housing & Workforce Solutions Office on Aging **Public Social Services** Veteran Services



Billion

+20%





## Public Works & Community Services

Agricultural Commissioner **Animal Services** Aviation **Building & Safety** Code Enforcement Economic Development **Environmental Health** Flood Control & Water Conservation District Planning Regional Park & Open Space District Registrar of Voters Transportation Waste Resources



**\$977** 

Million

# +9%

### Internal Services

Human Resources Facilities Management Purchasing & Fleet Services Information Technology

\$672

Million

-0.1%

Finance & Government Services

Assessor / Clerk / Recorder Auditor / Controller **Board of Supervisors** Clerk of the Board **County Counsel Executive Office** Treasurer / Tax Collector



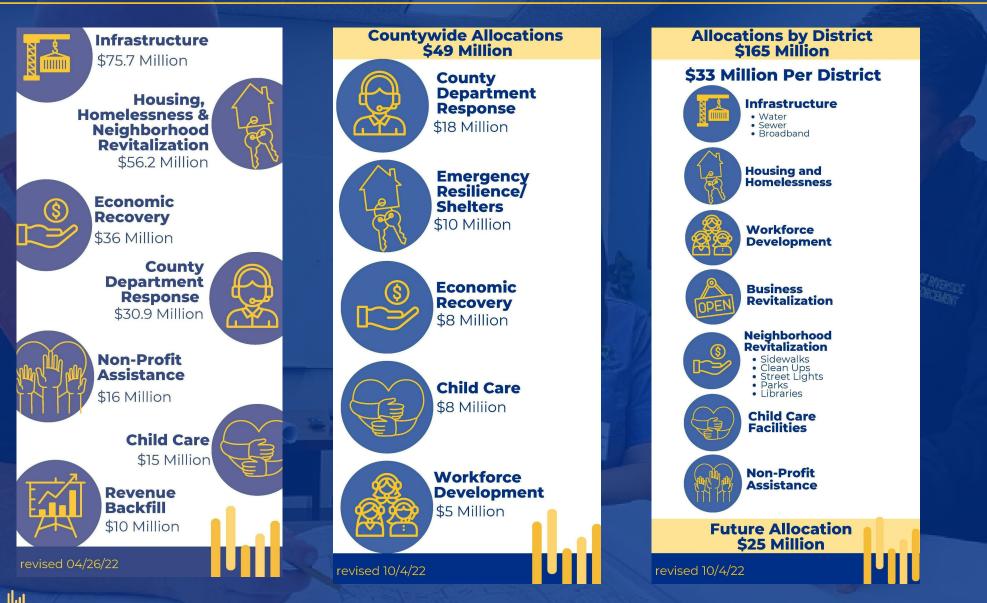


\$629

Million

+7%

### American Rescue Plan Act (ARPA) Investment in Resilience





# **Discretionary General Fund**

### The Headlines

- A structurally balanced budget for the second year in a row
- A new practice to commit up to 1% of discretionary revenue to reserves, in support of effort to achieve the GFOA standard of a minimum reserves balance equal to two month's worth of expenses
- A new practice to commit 0.5% of discretionary revenue, and any unspent contingency from the prior fiscal year, to reserves for capital improvement projects and deferred maintenance projects
- A new practice to maintain an amount equal to 20% of Prop 172 revenue in special reserve



## Discretionary General Fund Budget

**RivCo**NOW

|  | <u>Recommended</u> |
|--|--------------------|
| Projected Beginning FY23/24 General Fund Reserves  | \$ 537             |
| Discretionary Revenue  | 1,143              |
| Less: Net County Cost from Operations<br>Includes:<br>\$20 million for the Augmentation Fund<br>\$10 million for the Unincorporated Communities Initiative<br>\$20 million for Contingency | 1,125              |
| Net Savings from Operations  | 18                 |
| Less: 1% of discretionary revenue to reserves for progress toward GFOA standard  | 12                 |
| Less: 0.5% of discretionary revenue to reserves for capital projects & deferred maintenance  | 6                  |
| Projected Ending FY23/24 General Fund Reserves   | \$ 555             |

### Discretionary General Fund Revenues

### General Fund Estimated Discretionary Revenue

(in millions)

|                            |            | FY 2022/23 | FY 2022/23 | FY 2023/24  | Change     |        |
|----------------------------|------------|------------|------------|-------------|------------|--------|
|                            | FY 2021/22 | Adopted    | Revised    | Recommended | from Prior | %      |
|                            | Actuals    | Budget     | Forecast   | Budget      | Budget     | Change |
| Property Taxes             | \$440.3    | \$459.4    | \$477.7    | \$505.0     | \$45.6     | 10%    |
| Motor Vehicle In Lieu      | 308.1      | 325.2      | 334.5      | 357.9       | 32.7       | 10%    |
| RDA Residual Assets        | 43.2       | 47.8       | 56.1       | 59.4        | 11.6       | 24%    |
| Tax Loss Reserves Overflow | 27.0       | 20.0       | 20.0       | 20.0        | -          | 0%     |
| Fines and Penalties        | 14.8       | 15.9       | 16.5       | 15.7        | (0.2)      | -1%    |
| Sales & Use Taxes          | 49.0       | 42.9       | 54.0       | 49.4        | 6.5        | 15%    |
| Tobacco Tax                | 11.5       | 11.5       | 11.5       | 11.5        | -          | 0%     |
| Documentary Transfer Tax   | 31.1       | 19.4       | 20.8       | 19.6        | 0.2        | 1%     |
| Franchise Fees             | 7.7        | 6.9        | 8.4        | 7.0         | 0.2        | 2%     |
| Interest Earnings          | 8.6        | 11.0       | 45.0       | 40.0        | 29.0       | 264%   |
| Miscellaneous State        | 4.6        | 4.9        | 5.0        | 4.9         | (0.0)      | 0%     |
| Federal In-Lieu            | 3.8        | 3.5        | 4.0        | 3.6         | 0.1        | 3%     |
| Rebates & Refunds          | 8.0        | 7.1        | 6.6        | 6.5         | (0.6)      | -8%    |
| Other (Prior Year & Misc.) | 28.5       | 25.8       | 29.7       | 30.2        | 4.4        | 17%    |
| Operating Transfers In     | 10.0       | 12.0       | 12.0       | 12.4        | 0.4        | 3%     |
| Total                      | \$996.2    | \$1,013.3  | \$1,101.7  | \$1,143.2   | \$129.9    | 13%    |



## Discretionary General Fund Expenses

#### **General Fund Discretionary Net County Cost**

The discretionary general fund portion of the budget includes \$1.1 billion in net county cost allocations. The tables below list the net county cost allocations summarized by portfolio and department within the general fund, as well as a breakout of individual contributions to other county funds and outside agencies with which the county has obligations.

Net County Cost by Portfolio and Department

#### Net County Cost by Portfolio and Department

|                                   | Recommended  |
|-----------------------------------|--------------|
| Finance and Government Services   | 50,466,723   |
| ACO-COWCAP Reimbursement          | (28,726,354) |
| ACO-Internal Audits               | 2,077,133    |
| Assessment Appeals Board          | 505,796      |
| Assessor                          | 11,425,450   |
| Auditor-Controller                | 3,506,186    |
| Augmentation                      | 20,000,000   |
| Board of Supervisors              | 13,752,687   |
| County Counsel                    | 828,006      |
| EO - Non-EO Operations            | 9,044,479    |
| EO-County Contrib To HIth and MH  | 8,878,767    |
| EO-Natl Pollutant Dschrg Elim Sys | 462,335      |
| Executive Office                  | 7,678,752    |
| Treasurer-Tax Collector           | 1,033,486    |
| Human Services                    | 106,976,848  |
| Administration DPSS               | 45,347,147   |
| DPSS-Categorical Aid              | 8,224,209    |
| DPSS-Mandated Client Services     | 32,689,632   |
| DPSS-Other Aid                    | 18,534,586   |
| Veterans Services                 | 2,181,274    |
| Internal Services                 | 13,463,016   |
| FM-Community & Rec. Centers       | 3,167,222    |
| FM-Energy                         | 7,380,433    |
| FM-Parking                        | 695,291      |
| Purchasing                        | 2,220,070    |

|  | Recommended |
|--|-------------|
| Public Safety                            | 729,091,535 |
| District Attorney                        | 97,974,775  |
| EO-Confidential Court Orders             | 517,224     |
| EO-Contrib To Trial Court Funding        | 26,495,697  |
| EO-Court Facilities                      | 8,240,801   |
| EO-Court Reporting Transcripts           | 983,368     |
| EO-Grand Jury Admin                      | 580,708     |
| EO-Indigent Defense                      | 13,521,630  |
| Fire Protection                          | 81,146,952  |
| Probation                                | 19,717,372  |
| Probation-Administration & Support       | 10,510,217  |
| Probation-Court Placement Care           | 360,500     |
| Probation-Juvenile Hall                  | 11,209,242  |
| Public Defender                          | 45,366,568  |
| Sheriff Administration                   | 19,099,434  |
| Sheriff Coroner                          | 9,274,084   |
| Sheriff Correction                       | 192,707,057 |
| Sheriff Court Services                   | 12,359,214  |
| Sheriff Patrol                           | 136,920,483 |
| Sheriff Support                          | 15,487,686  |
| Sheriff-Ben Clark Training Center        | 23,515,79   |
| Sheriff-CAC Security                     | 937,343     |
| Sheriff-Public Administrator             | 2,165,378   |
| Public Works and Community Services      | 40,362,364  |
| Agricultural Commissioner                | 904,457     |
| Animal Control Services                  | 15,056,000  |
| Code Enforcement                         | 8,267,55    |
| Planning                                 | 4,013,632   |
| Registrar Of Voters                      | 12,120,713  |
| <b>RUHS Health and Hospital Services</b> | 91,215,756  |
| California Childrens Services            | 8,545,09    |
| Cooperative Extension                    | 785,784     |
| Public Health                            | 6,815,534   |

#### Net County Cost by Portfolio and Department

|                                      | Recommended   |
|--------------------------------------|---------------|
| RUHS - Correctional Health Systems   | 50,670,948    |
| RUHS - Med Indigent Services Program | 1,796,845     |
| RUHS-Mental Health Treatment         | 4,594,321     |
| RUHS-MH-Detention                    | 13,434,921    |
| RUHS-MH-Public Guardian              | 4,572,308     |
| Contingency                          | 20,000,000    |
| EO-Approp For Contingency-General    | 20,000,000    |
| Contribution to Other Funds          | 66,602,594    |
| EO-Contribution To Other Funds       | 66,602,594    |
| Debt Service                         | 6,532,189     |
| EO-Interest On Trans & Teeter        | 6,532,189     |
| Grand Total                          | 1,124,711,025 |

| EO: Debt Service                               | \$<br>19,584,363 |
|--|------------------|
| IPTMS/CREST                                    | 4,000,000        |
| RUHS: Hospital support                         | 20,260,017       |
| Community Action Partnership                   | 58,492           |
| Homeless Housing Relief                        | 2,082,757        |
| HWS: Government Affairs                        | 250,000          |
| IHSS   | 45,000           |
| Office on Aging                                | 1,932,798        |
| Sheriff: CAL-ID                                | 394,200          |
| Courts: Unallowable Superior Courts            | 32,602           |
| LAFCO  | 349,732          |
| TLMA: ALUC                                     | 264,307          |
| Code Enforcement                               | 1,005,000        |
| Mecca Comfort Station                          | 50,000           |
| Office of Economic Development                 | 4,086,116        |
| Cabazon Community Revitalization Fund          | 551,000          |
| Wine Country Community Revitalization Fund     | 422,000          |
| Mead Valley                                    | 487,000          |
| So Cal Fair                                    | 25,000           |
| Parks and Open-Space District                  | 82,532           |
| AB 189 Criminal Justice Facility: Debt Service | 639,678          |
| Unincorporated Communities Initiative          | 10,000,000       |
| Grand Total                                    | \$<br>66,602,594 |



### Increases Already Included in Recommended Budget

## **Public Safety**

• \$50,312,989 for Sheriff, Fire, District Attorney, Public Defender

### **Human Services**

• \$11,686,358 for DPSS, Office on Aging, Veteran Services, HWS

### **Health & Hospital Services:**

• \$11,097,888 for Correctional Health, Behavioral Health, Public Health

### **Public Works & Community Services**

• \$ 3,466,015 for Registrar of Voters, Planning, Animal Services, Office of Economic Development, Code Enforcement



## The Known Unknowns

### **Registrar of Voters:**

• Fluctuating costs associated with "off-cycle" elections in 2024

### **Planning:**

New costs associated with additional workload

### **County Counsel:**

• Working to understand challenges

### Youth Advisory Council:

• Finalizing placement of a coordinator position

### Labor Negotiations with RCDDAA and SEIU:

• New agreements expected in early/mid Fiscal Year 23/24



## Discretionary General Fund Reserves

|              |                                |             |       |       |       | U     | nassigne | ed Fund | Balance | *     |       |       |       |       |
|--------------|--------------------------------|-------------|-------|-------|-------|-------|----------|---------|---------|-------|-------|-------|-------|-------|
| iscal Year   | Unassigned<br>Fund Balance*    | 500,000,000 |       |       |       |       |          |         |         |       |       |       |       |       |
| 0/11         | \$ 189,236,000                 | 450,000,000 |       |       |       |       |          |         |         |       |       |       |       |       |
| 1/12         | 171,910,000                    | 430,000,000 |       |       |       |       |          |         |         |       |       |       |       |       |
| 2/13         | 199,919,000                    | 400,000,000 |       |       |       |       |          |         |         |       |       |       |       | _     |
| 3/14         | 203,444,000                    | 350,000,000 |       |       |       |       |          |         |         |       |       |       |       |       |
| 4/15         | 225,855,000                    |             |       |       |       |       |          |         |         |       |       |       |       |       |
| 5/16         | 217,322,000                    | 300,000,000 |       |       |       |       |          |         |         |       |       |       | _     |       |
| 6/17         | 217,891,000                    | 250,000,000 |       |       |       |       |          |         |         |       |       |       |       |       |
| 7/18         | 234,477,000                    |             |       |       |       |       |          |         | _       |       |       |       |       |       |
| 8/19         | 275,181,000                    | 200,000,000 |       |       |       |       |          | _       |         |       |       |       |       |       |
| 9/20         | 257,959,000                    | 150,000,000 |       |       |       |       | _        |         |         |       |       |       |       |       |
| 20/21        | 370,807,000                    |             |       |       |       |       |          |         |         |       |       |       |       |       |
| 21/22        | 439,974,000                    | 100,000,000 |       |       |       |       |          |         |         |       |       |       |       |       |
| 22/23        | NA                             | 50,000,000  |       |       |       | _     |          |         |         | _     | _     |       | _     |       |
| ACO's Annual | Comprehensive Financial Report | 0           |       |       |       |       |          |         |         |       |       |       |       |       |
|              |                                |             | 10/11 | 11/12 | 12/13 | 13/14 | 14/15    | 15/16   | 16/17   | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 |



\* Per



- Projected discretionary revenues are flattening or declining
- Impacts of state budget deficit remain to be seen
- Federal fiscal policies remain in flux
- Long-term economic forecast is uncertain
- Efforts to solve retention and recruitment challenges are ongoing
- CalPERS Pension Fund investment returns are volatile
- Need to pay for deferred and/or delayed maintenance projects
- Visionary priority capital improvement projects are becoming a reality
- Increasing demand for new and improved services



# **Department Presentations**

## Requests for Supplemental Funding

| Department | Request | Reason |
|------------|---------|--------|
|            |         |        |
|            |         |        |
|            |         |        |
|            |         |        |
|            |         |        |
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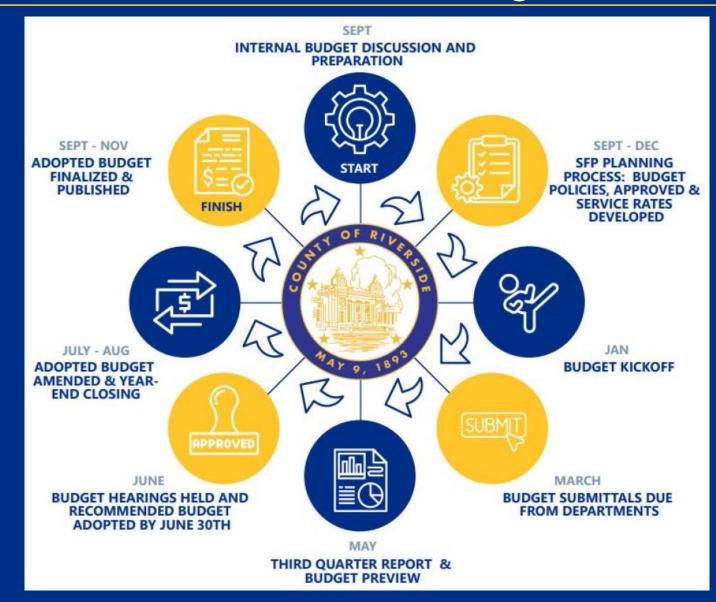
### Government Code section 29063

- Must adopt the recommended budget by June 30<sup>th</sup>
- May make revisions to recommended budget until budget
   adopted
  - <u>But</u> ... a revision to the recommended budget after the start of the public hearing shall be made only if:
    - 1) The revision is in writing, and
    - 2) Filed with the Clerk of the Board prior to the close of the hearing
- Otherwise, a revision requires a four-fifths vote of the Board after the close of the hearing



# **Closing Credits**

### There is No "Off Season" for the Budget





## Special Thanks

### **Budget Team**

Frankie Ezzat Dolores Reyna Stacy Orton Cesar Bernal

### **Finance Team**

*Don Kent* Imelda Delos Santos Jarvyk Punzalan Jonathan Gutierrez

### Comms Team

*Brooke Federico* Melody Hendrickson Yaoska Machado



### **Portfolio Analyst Team**

Stephanie Persi Steve Atkeson Alonzo Barrera Scott Bruckner Rebecca Cortez Jason Farin Brianna Lontajo Douglas Ordonez Jackie Ruiz Veronica Santillan

### Special Assist from RivCoTV Javier Santos



COMMUNITY NOW. SERVICES NOW.



# Fiscal Year 23/24 Budget Brief

### Agenda

- Year Four
- Current Fiscal Year 22/23 budget status
- Ongoing Efficiencies
- Hiring Trends (Laterals)
- Fiscal Year 23/24 Budget Request
- Future Cost Concerns
- Closing

#### **Year Four**



### **Current Year Budget Status**

- Current budget was adopted with structural deficit
- Original structural deficit eliminated thru department efficiencies and attrition
- Academy training at Ben Clark Training Center has ramped up
- Hiring of laterals has saved on training costs
- We are on track to end FY 22/23 with a balanced budget

## **Ongoing Efficiencies**

- Court Deputy Classification
- PSEC / Fleet
- Lateral Hires
- Liability and Risk Management
- Alternatives to Sworn Deployment
- Exchanging positions to Classified
- Corrections Transition
- Expanded Volunteer Forces

## **Personnel Hires/Losses**

#### **Fiscal Year to Date**

| Personnel      | Attrition | Hires | Net Gain |
|----------------|-----------|-------|----------|
| Deputy Sheriff | -175      | 232   | 57       |
| Corr. Deputy   | -103      | 167   | 64       |
| Court Deputy   | -11       | 21    | 10       |
| Deputy Coroner | -2        | 4     | 2        |
| Dispatcher     | -16       | 31    | 15       |
| Classified     | -105      | 124   | 19       |
| Total          | -412      | 579   | 167      |

As of 5/31/23

### **Lateral Hires**

#### Advantages to hiring laterals:

- A Lateral Deputy hire requires only 500 hours of training prior to becoming productive vs 1,800 hours.
- A Lateral Correctional Deputy hire requires only 450 of training prior to becoming productive vs 770 hours.
- This fiscal year we have hired 61 Deputy Sheriff laterals and 23 Correctional Deputy laterals.
- This saves the County over 86,000 hours of unproductive time.
- The estimated savings is approximately \$4.5M

## FY 23/24 Requested Budget

# • We are submitting a budget that is \$10.9M over CEO target:

- Support Services \$3.2M
- Coroner & Public Administration \$3.0M
- Training Center \$1.8M
- Court Services & CAC \$0.8M
- Field Operations Additional Lieutenants \$1.4M

• Short Term Rental – POP Team - \$0.7M

CEO Target - \$1.013B RSO Request - \$1.023B

## **RSO Support Services - \$3.2M**

- New Technology \$1.6M
  - Technical Service Bureau
- Professional Services & Building Lease \$1.6M
   The Sheriff's Project Management Office

## Coroner & PA Growth - \$3.0M

#### **New Position Request:**

- Coroner :
  - 4 Coroner Technicians
  - 6 Deputy Coroners
  - 5 Coroner Sergeants
- Public Administrator:
  - 1 Deputy Public Administrator
  - 1 Estate Investigator

## Training Center - \$1.8M

- Overtime increase \$577K
   On track to triple new hires
- Audio Visual expense \$890K
   Replacing classroom technology
- Pre-Employment Services \$323K
   External private investigative firms to complete background checks on applicants

## Court Services & CAC - \$0.8M

RSO provides safety to all occupants of the Riverside County Court Houses and Administrative Center, including the Board of Supervisors, elected officials, county employees, and members of the public.

• Contract Security - \$800K

## Field Operations - \$1.4M

#### Field Operations - 5 Additional Lieutenants

- Enhanced Management-level Oversight
- Night/Weekend Management Coverage
- Transfer Administrative Tasks from Sergeants to Lieutenants
  - Increases Sergeants availability for:
    - > Critical Incident Response
    - > Direct Supervision on Service Calls
    - In-field Citizen Complaint Response
    - > Use of Force Response/Investigation

## STR POP Team - \$0.7M

#### Special Enforcement/Problem Oriented Policing -

- Over 500 Short Term Rentals
  - Nearly 300 in Temecula Wine Country and Idyllwild
- Patrol Services vs Targeted Enforcement
  - Contract City philosophy (contract hours)
- Problem Oriented Policing Short Term Rentals
  - 4 Dedicated deputies for Short Term Rentals:
    - Consistent enforcement / targeting the issue (hours)
    - > Data management

### **Future Cost Concerns**

#### Department Growth

- > JBDC Expansion
- Patrol
- > Aviation
- > Courts
- > BCTC
- > Fusion Center/Crime Center

## Closing

- Unexpected Emergencies will cause overtime to rise
- No JBDC request in this budget request
- Department efficiencies have been established and more are being implemented



Michael A. Hestrin District Attorney



#### FY 23/24 BUDGET PRESENTATION June 12, 2023

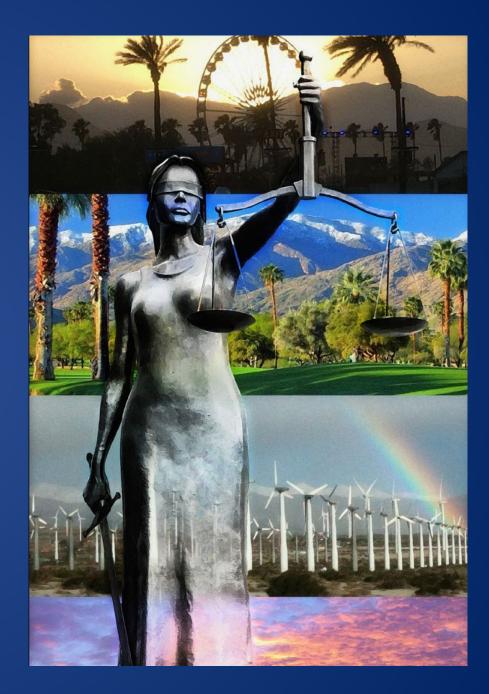
## YOUR DISTRICT ATTORNEY'S OFFICE

Serving the 4<sup>th</sup> largest population in CA in the nation's 10<sup>th</sup> largest county with approximately 2.5M citizens in 28 cities and unincorporated areas:

- <u>Locations</u>: 4 regional offices (East, West, South-West and Mid-County) and 2 satellite offices (Blythe, Juvenile)
- <u>Current Staff</u>: 708 employees (does <u>not</u> include candidates in background/recruitment).
- <u>Current Operating Budget</u>: \$157.2M (\$89.7M non-NCC)

### Accomplishments

- War Against Fentanyl
- Technological Advancements
   Backup System
   Disaster Recovery/Business Continuity
- Data Analytics Unit
- Countywide Task Forces:
   RCCET
   GIT



#### **COMBATING FENTANYL RELATED CRIMES**

#### RIVERSIDE COUNTY DISTRICT ATTORNEY'S OFFICE

Mhat's in your pills? Fentanyl kills.

**Fentanyl** is 50x stronger than heroin and 100x stronger than morphine. More than 150 people die each day due to overdoses related to synthetic opiods. California has seen a 40% spike in fatalities compared to the previous 12 months.



#### Number of Deaths in Riverside County\*



RIVERSIDE COUNTY HAS 31 ACTIVE CASES INVOLVING FENTANYL RELATED DEATHS

## **Combating Fentanyl in the Community**

- Multidisciplinary Teams
- Billboards
- Awards/Recognition
- Public Information Campaign:
  - Social Media (Facebook, Instagram, Twitter, TikTok)
- Education:
  - First Responders
  - Prosecutors
  - Youth (CPU)

#### What's in your pills? Fentanyl kills.



Illegally obtained pills may contain Fentanyl.

**RIVERSIDE COUNTY DISTRICT ATTORNEY'S OFFICE** 

nade in bothlubs maces, doctors, or scientists are inaccurately measured if of a

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#### FENTANYL OUTREACH

#### More than 90 presentations reaching nearly 12,000 students and community members.

PofRIVE

#### What is fentanyl?

#### > A synthetic opioid

 Other common opioids are codeine, morphine, heroin and oxycodone.

> Insanely potent

- 80 to 100 times more potent than morphine.
- · 40 to 50 times stronger than heroin.
- > Found in pill, patch, liquid or powder form.
  - Administered via transdermal, sublingual injected, snorted or smoked.

### **COLLABORATIVE APPROACH**







#### **MULTI-DEPARTMENTAL CAMPAIGN**





# Technological Advancements

• Protecting the Confidentiality and Integrity of Data within the District Attorney's Office.

\* All Purchases for Technological Advancements made with existing Departmental Surplus Funds



# Technological Advancements

#### Data Backup System



Cohesity System automatically analyzes backup data for Ransomware anomalies. It creates the backups as 'Immutable' preventing anyone from making changes to or deleting the backups.



### **DATA ANALYTICS UNIT**

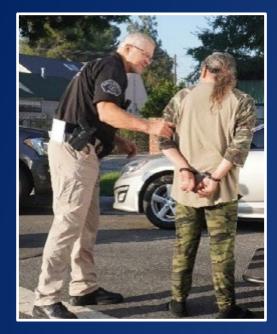
#### **Uses accurate and reliable data analysis to:**

- 1. Comply with new unfunded legislative mandates requiring data collection by DAO
- 2. Provide data driven evaluation and responses to defense motions
- 3. Provide accurate data in response to California Public Records Act (CPRA) requests
- 4. Help inform assignment of personnel and other internal business decisions
- 5. Accurately analyze the effects of criminal justice legislation to guide policy initiatives



## Recent Legislation Requiring Data Analytics

- AB 2778 Race Blind Charging
- AB 953 Racial Identity and Profiling Act
- AB 2418 Data Transparency Initiative
- AB 2542 Racial Justice Act



# **Countywide Task Forces**

Riverside County Child Exploitation Team (RCCET)



|                     | 2020  | 2021  | 2022  | Total |
|---------------------|-------|-------|-------|-------|
| Cyber Tips Received | 2,602 | 3,874 | 3,353 | 9,829 |
| Search Warrants     | 587   | 468   | 668   | 1,723 |
| Arrests             | 99    | 149   | 230   | 478   |

### Countywide Task Forces-Gang Impact Team (GIT)

| Period      | Homicide<br>Arrests | Total<br>Arrests | Guns  | Meth       | Heroin  | Cocaine | Fentanyl | Pills |
|-------------|---------------------|------------------|-------|------------|---------|---------|----------|-------|
| FY 2015-YTD | 119                 | 1,547            | 1,249 | 2,103 lbs. | 14 lbs. | 56 lbs. | 74 lbs.  | 143k  |





### Case Dismissals

Legal Mandates

Population/Staffing

Mission Ostatement The District Attorney of Riverside County, as the public prosecutor acting on behalf of the People, vigorously enforces the law, pursues the truth, and safeguards the rights of all to ensure that justice is done on behalf of our The District Attorney works with every component of the criminal justice system to protect the innocent, to convict and appropriately punish the guilty, and to protect the rights of victims. The District Attorney also works within our community to prevent and deter crime and to promote public safety, now and for future generations. The District Attorney fulfills these critical responsibilities through the efforts of the employees of the District Attorney's Office, and each employee is integral to achieving this mission. To that end, we, the employees of the Riverside County District Attorney's Office, will adopt the highest standards of ethical behavior and professionalism and proudly commit ourselves to the following core values in the performance of our duties: Integrity, Respect, Quality, Loyalty, Teamwork, Partnership, Innovation, Fairness, and Service.

### **CASE DISMISSALS**

#### **Riverside County Court Case Dismissals**

**Cases** Dismissed 1782 1685

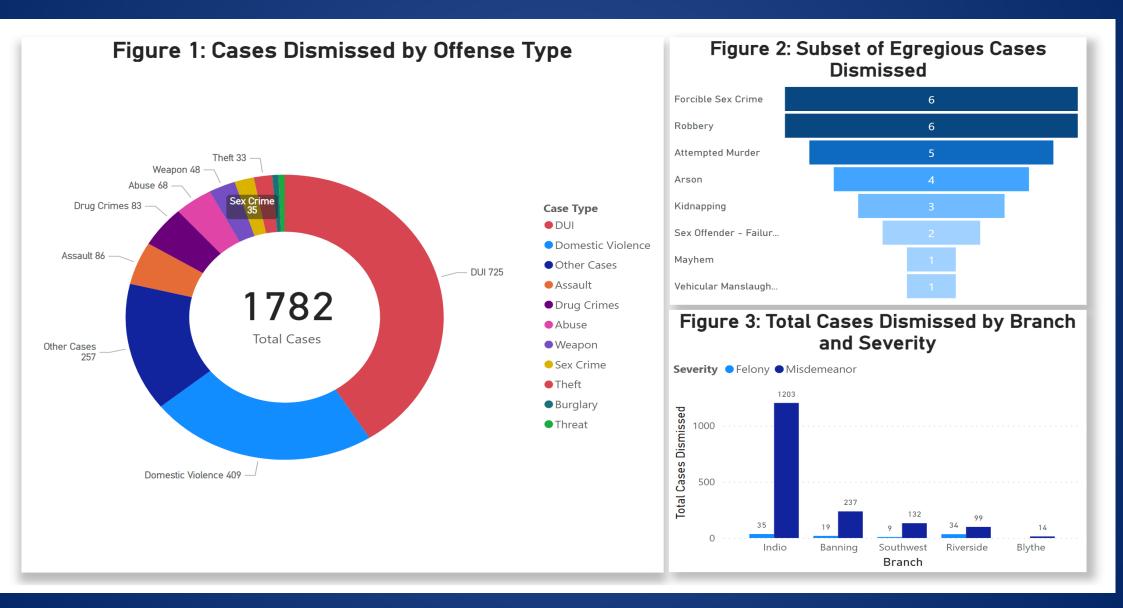
Felonies 97

Misdemeanors

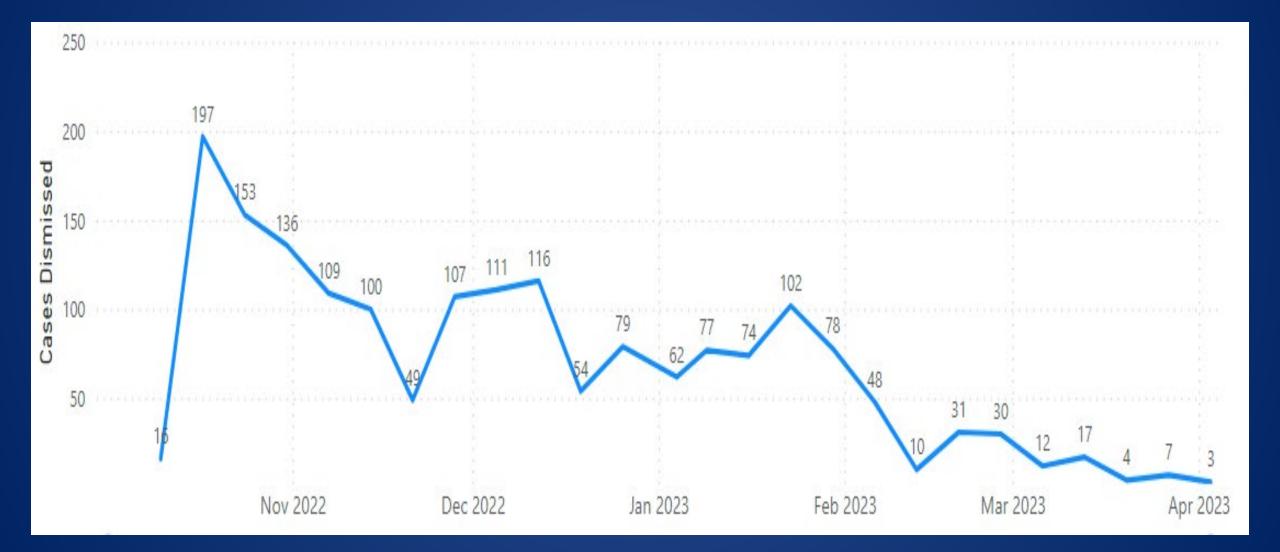
Branch 
Banning Blythe Indio Riverside South West



### **CASE DISMISSAL BY TYPE**



### **CASE DISMISSALS OVER TIME**



#### **Unfunded Legal Mandates**\*

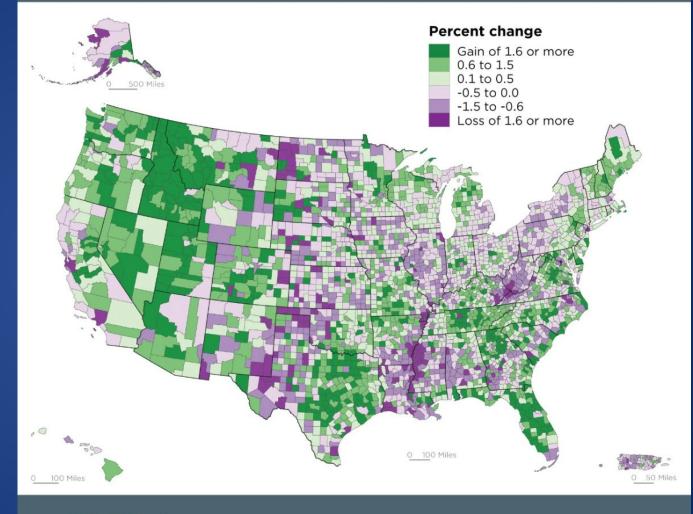
- AB 2778 Requiring implementation of two-step race blind charging (Pen. Code, § 741, effective 1.1.24)
- AB 2169 Petition to vacate conviction based on human trafficking (Pen. Code, § 236.14, effective 1.1.23)
- AB 256 Retroactive application of Racial Justice Act (Pen. Code, § 745, amended 1.1.23)
- SB 1393 Judicial discretion to strike serious felony prior (requiring resentencing for all non-final cases) (Pen. Code, § 667, effective 1.1.19)
- SB 1421 Public Records Act requests related to peace officers (Pen. Code, § 832.7, effective 1.1.19)
- SB 620 Judicial discretion to strike firearm enhancements (requiring resentencing for all non-final cases) (Pen. Code, § 12022.53, effective 1.1.18)
- Prop 66 Death Penalty post-conviction challenges moved to Superior Court (Pen. Code, § 1509, effective 2016)

\* This is only a snapshot, not a comprehensive list

#### Where Counties are Growing

#### Percent Change in Population by County: 2020 to 2021

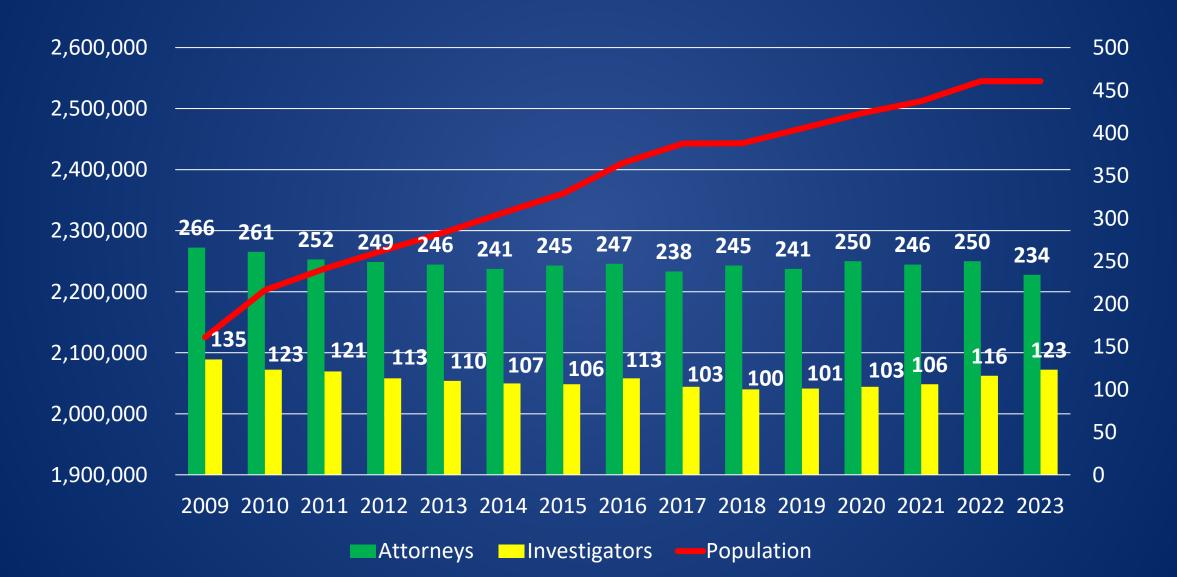
# POPULATION GROWTH





U.S. Department of Commerce U.S. CENSUS BUREAU *census.gov*  Source: U.S. Census Bureau, Vintage 2021 Population Estimates

# **Rising Population - Decreasing Staff**



The Breakdown of the District Attorney's Budget

Approp 1 90% Approp 2-7 10%

Revenues

Salaries/Benefits

- Temporary Staff
- Buy down/Payoffs
- Services/Supplies
- ISF/Contracts/Utilities
- Equipment/Furniture
- Prop 172
- Federal Pass thru
- State/Local
- Sub-Fund Revenue

### FY 22/23 - Current Status-update

# Requested NCC:\$89.7MCurrent NCC Allocation:\$89.7MREMAINING DEFICIT:\$0M

**PROJECTED DEFICIT:** 

\$0M



Requested NCC: Current NCC Allocation: \$100.1M \$89.7M

ADDITIONAL NCC NEEDED: EO Recommendation (NCC) Clerical Initiatives

\$7.9M \$2.5M **Clerical Initiatives** 

## \$2.5M Additional Request

### Trial Support

Office Assistants, Sr Legal Support Assistants, Paralegals General

**Office Assistants** 

### **Call Center**

Legal Support Assistants (LSA)



Requested NCC: Current NCC Allocation: \$100.1M \$89.7M

**\$7.9M** 

**\$2.5M** 

ADDITIONAL NCC NEEDED: EO Recommendation (NCC) Clerical Initiatives

FY 22/23 PROJECTED Surplus: \$1.0M

# Riverside County Fire Department FY 23/24 Budget Request



June 12, 2023 Fire Chief Bill Weiser

# DEPARTMENT

### **Executive Office Recommendation**

- CAL FIRE contract increases & relief positions:
- Cost share agreement with the City of Temecula: \$552
- Municipal staffing conversion, 3 stations:
- Strategic Planning/Administrative positions:
- PSEC Radios (One Time):

\$552,461 \$379,645 \$600,000 \$1.34M

\$11.9M

# DEPARTMENT

### **Augmentation Funding Request**

- Expansion of Haz Mat team, E34 to stand-alone: \$1.8M
- Surge staffing, 2 additional patrols, stations 24 and 83: \$3.1M
- Strategic planning (3) positions: \$342,000
- Administrative (3) positions:
   \$319,000

\$300,000

- County Fire Hazardous Fuel Reduction crew:
- Emergency Command Center (ECC) (5) positions: \$250,900

# DEPARTMENT

### Proposed: Addition of 4th Fire Fighter

- 26 Fire Fighters for 5 months; July November (Fire Season)
- 10 County Stations to provide a 4<sup>th</sup> body 7 days per week
- 1<sup>st</sup> District Station 59 Mead Valley & 9 Goodmeadow
- 2<sup>nd</sup> District Station 4 Lake Mathews & 11 Lakeland Village
- 3<sup>rd</sup> District Station 83 French Valley & 77 Lake Riverside
- 4<sup>th</sup> District Station 41 North Shore & 39 Thermal
- 5<sup>th</sup> District Station 24 Cabazon & 22 Cherry Valley

### Total cost \$2.72M

# **Questions & Comments**



FY2023-24 BUIDGET PRESENTATION

### RIVERSIDE COUNTY PROBATION DE PARTMENT

**Chief Probation Officer Christopher H. Wright** 

# WE ARE RCP

#### Serving Courts - Protecting Our Community - Changing Lives

#### **5 YEAR STRATEGIC PLAN**

#### WORKFORCE

Gain operational knowledge by investing in our workforce via attracting and investing in growth and development of quality candidates aligned to appropriate positions

#### INNOVATION

Foster an environment that empowers our staff to pursue forward-thinking ideas that add value to current and future operations

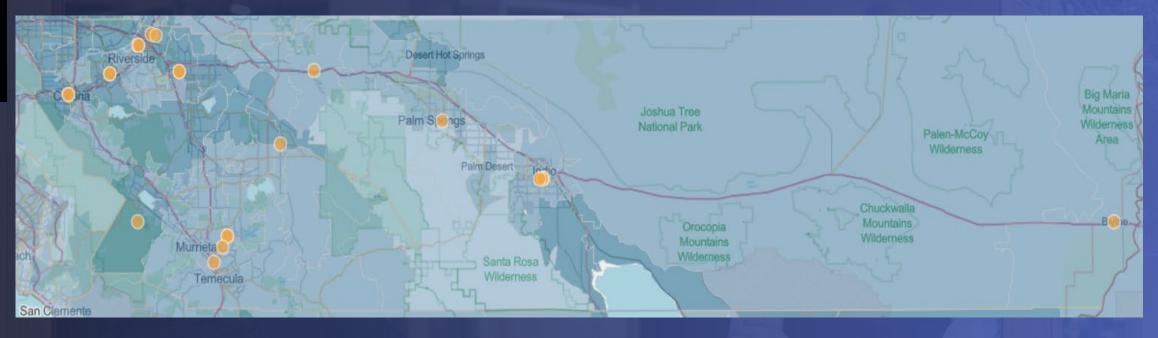
#### CULTURE

Create a workplace that embraces diversity of thought, openness, effective communication, and accountability; promoting strong relationships and collaborations; and recognizing and rewarding valuable contributions

#### LEADERSHIP

Support an openminded leadership approach that not only sets clear vision, but also mentors, inspires, promotes and celebrates personal and professional development of all staff.

### DEPARTMENTAL OPERATIONS



#### **Field Services**

- □ 17 Field Offices
- 3 Day Reporting Centers
- Partner Agencies
- Community Based Organizations

#### **Institution Services**

□ AMC Youth Treatment and

Education Center

- □ Indio Juvenile Hall
- □ Southwest Juvenile Hall
- □ Pathways to Success

#### Administration & Business Services

- □ Fiscal Services Division
- Human Resources Division
- Professional Standards Bureau

#### Strategic Development

#### <u>Bureau</u>

- □ Justice Systems Change Initiative
- □ Management Support Team
- Business Intelligence and Operations Services
- Legislation and Special Projects
- □ Staff Development Unit

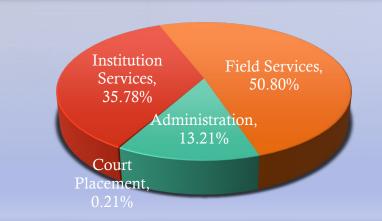
RCP Budget Presentation

### FY2023/24 OPERATING BUDGET/STAFFING

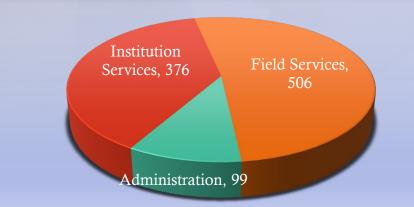
#### At a Glance



#### Budget Allocation



#### Authorized Staffing Allocation



### FIELD SERVICES



- Supervision
- Investigations
- Intake
- Placement
- Pre-Trial
- Task Forces
- Victim Restitutions
- Day Reporting Centers

### **INSTITUTION SERVICES**

#### **Average Daily Population Population Trend** 160 140 Southwest 120 Juvenile Hall, 40, 28% 100 AMC YTEC, 33, 23% Indio Juvenile 80 Hall, 35, 25% Pathwasy to 60 Success, 29, AMC YTEC -20% Detention, 6, 40 4% 20 0 HARD AND SERVIC OCCUL NOW DECK DARRY FEDRIN MARY APPRILS HARY S JURYS Males-150 Females-10

### INSTITUTIONS STAFFING STANDARDS

#### Maintain minimum staffing level of 1 staff for every 8 youth

- ♦ Section § 1321 of Title 15 requires:
  - An adequate number of personnel sufficient to carry out the overall facility operation and its programming, provide for safety and security of youth and staff, and meet established standards and regulations; and
  - ♦ Ensure that no required services shall be denied because of insufficient numbers of staff on duty absent exigent circumstances.
- SB823 changed the age of juvenile jurisdiction. It spans between 12 and 25 years of age.
- ♦ External Factors such as State Legislature
- ♦ Reduction in Overtime

#### Sworn Staffing at a Glance

|                                      | Job Title                        |           | Authoriz | zed  | Funded<br>FTE |
|--------------------------------------|----------------------------------|-----------|----------|------|---------------|
| Probation Correction Officer<br>I/II |                                  |           | 217      |      | 189           |
| Sr. Probation Correction<br>Officer  |                                  |           | 42       |      | 37            |
|                                      | Supervising Probation<br>Officer |           | 31       |      | 31            |
|                                      | 135                              |           |          |      |               |
| of Employees                         | 130                              |           |          |      |               |
| # of E                               | 125                              | /         |          |      |               |
| L_                                   | Jul Aug Sep Oct Nov              | De<br>Moi |          | b Ma | ar Apr May    |



### FY23/24 BUDGET REQUEST

- Increase Funded Full Time Equivalent (FTE)
   by 16 positions
  - \* Zero Net New Positions

### Additional Ongoing NCC Request \$1.5 Million



# **THANK YOU!**

Chief Probation Officer Christopher H. Wright



Child welfare promotes the safety, well-being, and permanency of children, while partnering with families and the community.



**3,487** Youth in out-of-home care



**1,700** Youth in family maintenance care

#### CONTINUOUS QUALITY IMPROVEMENT

- Child & Family Service Review
- Critical case
- Customer complaints
- Practice/policy
- Qualitative analysis
- Workflow process



• 6 FTEs

- NCC request: \$481,000
- Total cost: \$860,000

### DPSS BUDGET HEARING PRESENTATION JUNE 12, 2023



# County of Riverside

# **Integrated Services Delivery**



## **Current State: A Client's Roadmap**

**12-15 YEARS OLD** 

STRUGGLE WITH SELF-WORTH

#### **CLIENT NAVIGATION** SERVICES

#### **25 YEARS** OLD

DECLINING MENTAL HEALTH

Client's lifestyle begins to have further impacts on his mental and physical health. Client is hospitalized on a 51/50 hold. During the psychiatric hold, client is

HIV.

arrests

**19-23 YEARS OLD** 

EARLY STAGES OF DRUG USE

Client begins heavy drug use

and engages in survival sex

(trading sex for basic needs).

Activities result in several

diagnosed with

#### **25-27 YEARS OLD**

CHRONIC HOMELESSNESS

Client continues to be homeless. Due to his living situation and mental health, client is not following medical regimen and his health spirals downward bringing him close to death

#### **17-18 YEARS OLD**

YOUTH HOMELESSNESS

sleep on the streets.

Client began struggling with his sexual identity. Deep depression and Client discloses sexual the beginnings of bi-polar disorder identity to family and is began to emerge. Client attempted kicked out of his home. He suicide on two separate occasions, begins to couch surf with both resulting in hospital stays. friends, but often must

#### 3-12 YEARS OLD

INFANCY INTO PRE-TEEN YEARS

Family receives cash aid and food stamps to make ends meet. Father has substance abuse issues, and client begins to witness father's ongoing verbal and physical abuse towards mother. Father arrested on domestic violence and alcohol related charges over the years.

#### BIRTH

#### OVERCROWDED HOUSING

Client born into a low-income household. He is one of five children, living in overcrowded housing with extended family.

**28 YEARS OLD** 

CONTINUED HOSPITALIZATIONS RESULT IN LINKAGE TO HIV PROVIDER

Client is hospitalized for 6 months because of complication from unmedicated HIV. Hospital links the client to outpatient HIV Social Service Provider. Housing assistance is provided through HOPWA and receives ongoing supportive services.

#### **28-30 YEARS OLD**

ENGAGEMENT IN SUPPORTIVE SERVICES

Client engages in supportive services provided through HOPWA and begins taking medications for HIV and begins to receive Social Security Disability Income. Client's health becomes stable.

#### **32 YEARS OLD**

#### MENTAL HEALTH ISSUES RESURFACE, EVICTION OF HOUSING

Client's mental health struggles result in an eviction after having an altercation with landlord. Social service provider assists with connecting client to an emergency shelter. At the shelter, client's behavioral health declines resulting in hospitalization.

33-34 YEARS OLD **RE-ENGAGED IN SERVICES** 

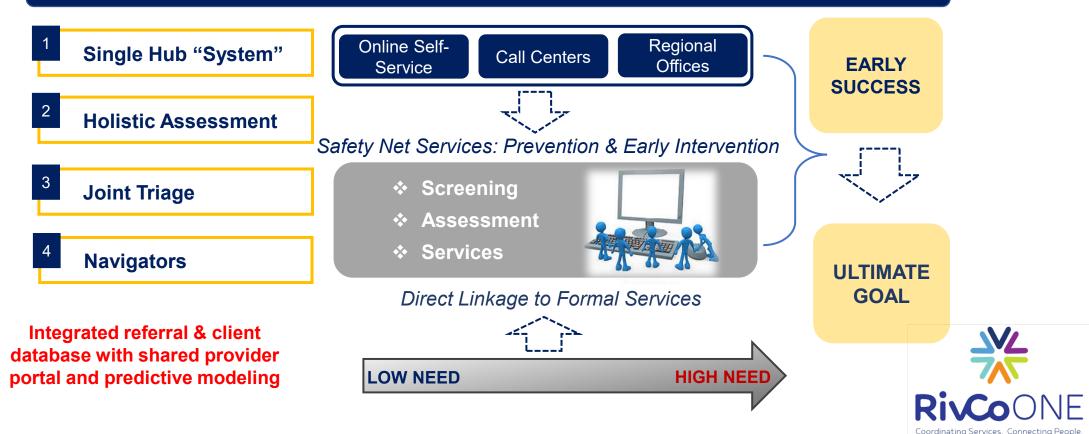
Client returns into homelessness with declining physical and mental health. Client has re-engaged with HOPWA provider and is re-engaged in services. He is currently being assisted with identifying new housing.



# **WHY? Reasons for Action**

- Many residents are not getting needed services and supports at the optimal time and place for achieving positive outcomes
- When residents receive services, we address the presenting need, but often misses the chance to assess other needs and opportunities.
- Residents with complex challenges receive services and supports in a fragmented manner.

#### **HOW:** Single Point of Access & Coordinated Wraparound Services



### **BOS Resolution 2021-189**

Develop an Integrated and Comprehensive County Health and Human Services System and a Coordinated Care Model County (*December 12, 2021*)

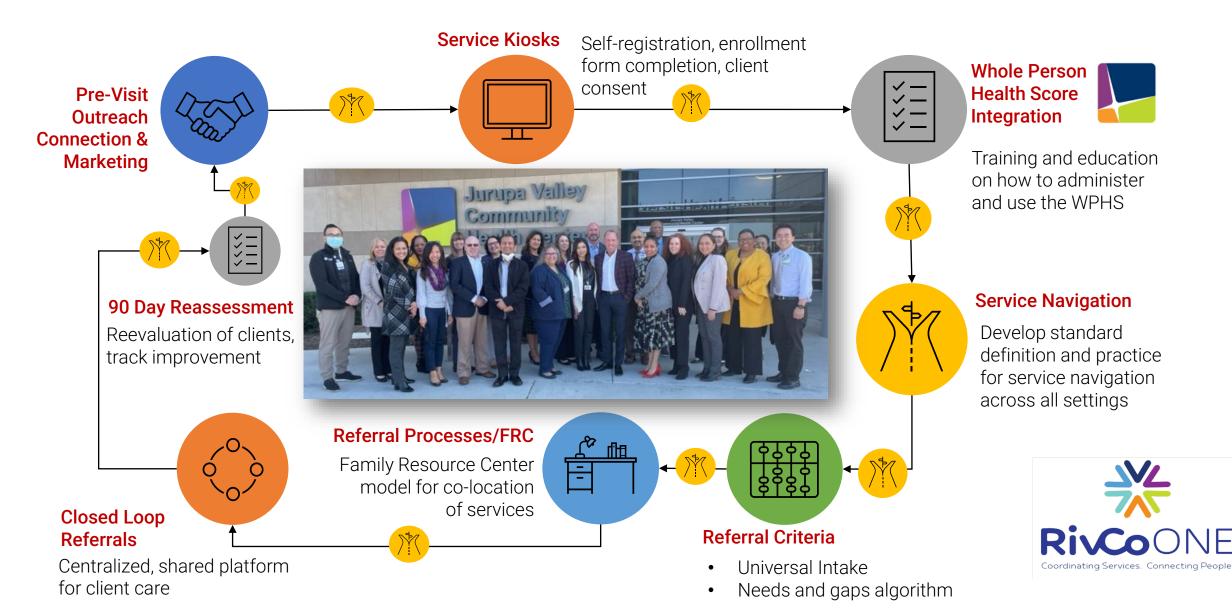


Goals of Integrated Services Delivery

- □ Strengthen prevention and early intervention services
- Improve service experience for Riverside County residents who have complex needs



# **Future State: Integrated Service Delivery**



# **Changing Paradigm: Leading Causes of Death**

### Old Paradigm:

- Heart Disease
- Cancer
- Car Accidents
- Respiratory Disease
- Stroke
- Alzheimer's Disease
- Diabetes
- Influenza and Pneumonia
- Kidney Disease
- Suicide

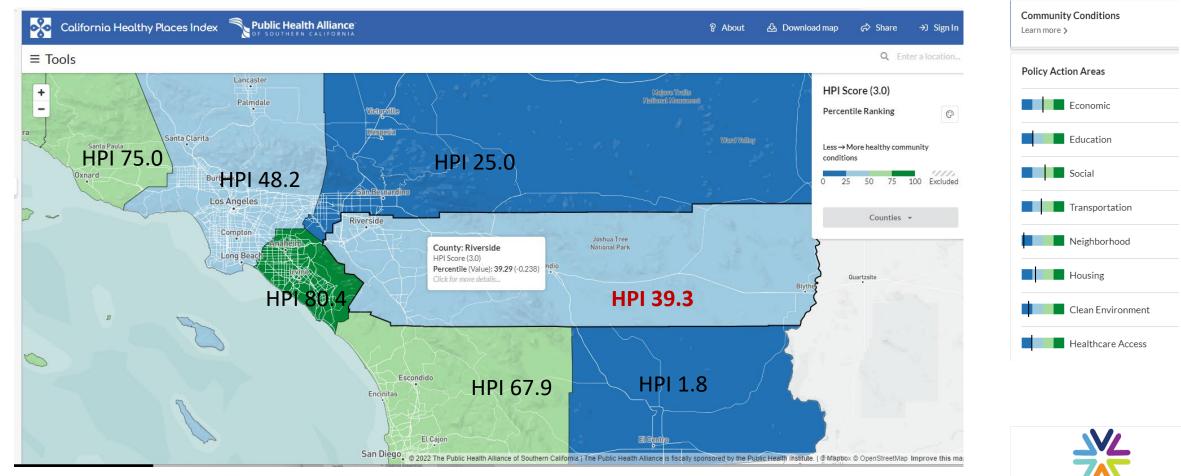
### New Paradigm:

- Loneliness
- Poverty
- Neighborhood and Built Environment
- Joblessness
- Education

- Alcohol and Substances
- Ownership and Activation
- Housing
- Access to Health Care
- Mobility and Transportation
- Meaning and Purpose



### California Healthy Places Index Riverside County (39.3 of 100)



Coordinating Services, Connecting People

California Healthy Places Index. Public Health Alliance of Southern California. <u>https://www.healthyplacesindex.org/</u> (accessed July 29<sup>th</sup>, 2022).

# Whole Person Health Score Elements

- Blue font more fluid
- Purple font somewhat fluid
- Black font more static

### Whole Person Health Score: Elements

#### Physical

- Blood Pressure
- Body Mass Index
- Chronic Condition Load
- Functional Activity

#### Emotional

- Depression
- Anxiety
- Social Support
- Prayer / Meditation / Relaxation
- Meaning / Purpose

#### **Resource Utilization**

- Emergency Room / Hospital Visits
- Outpatient Visits
- Prescription Medications
- (Zip Code)

Blue font – more fluid Purple font – somewhat fluid Black font – more static

#### Socioeconomics

- Finances
- Housing
- Education, Employment
- Food Access, Transportation

#### Ownership and Activation

- Self-Rating
- Knowledge
- Self-Efficacy
- Self-Management

#### Nutrition and Lifestyle

- Diet, Physical Activity
- Sleep
- Smoking
- Alcohol, Substance Use



# **Community Supports: 14 Broad Categories**

- 1. Housing transition navigation services
- 2. Housing deposits
- 3. Housing tenancy and sustaining services
- 4. Short-term post-hospitalization housing
- 5. Recuperative care (medical respite)
- 6. Respite services
- 7. Day habilitation programs
- 8. Nursing facility transition/diversion to assisted living facilities, such as residential care facilities for the elderly and adult residential facilities

- 9. Community transition services/nursing facility transition to a home
- 10. Personal care and homemaker services
- 11. Environmental accessibility adaptations (home modifications)
- 12. Medically tailored meals/medically supportive food
- 13. Sobering centers
- 14. Asthma remediation





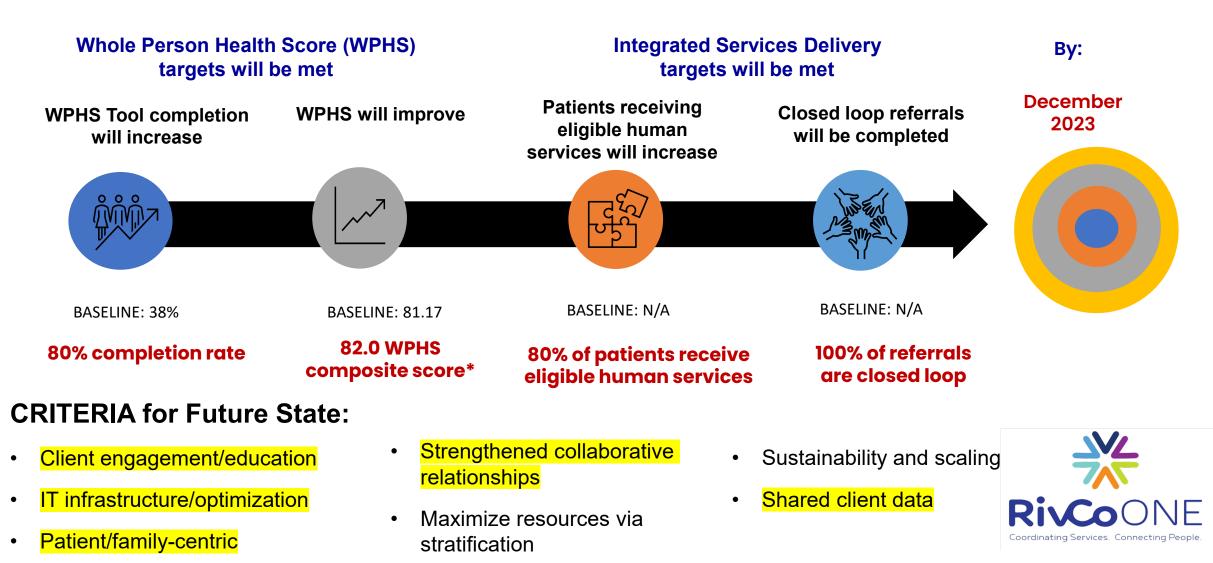
### **Key Elements** $\rightarrow$ Person-Centered Service

- Service Navigation Team
- Universal Measurement Tool (Whole Person Health Score)
- Family Resource Center



### **Pilot Performance Targets** Jurupa Valley Community Health Center







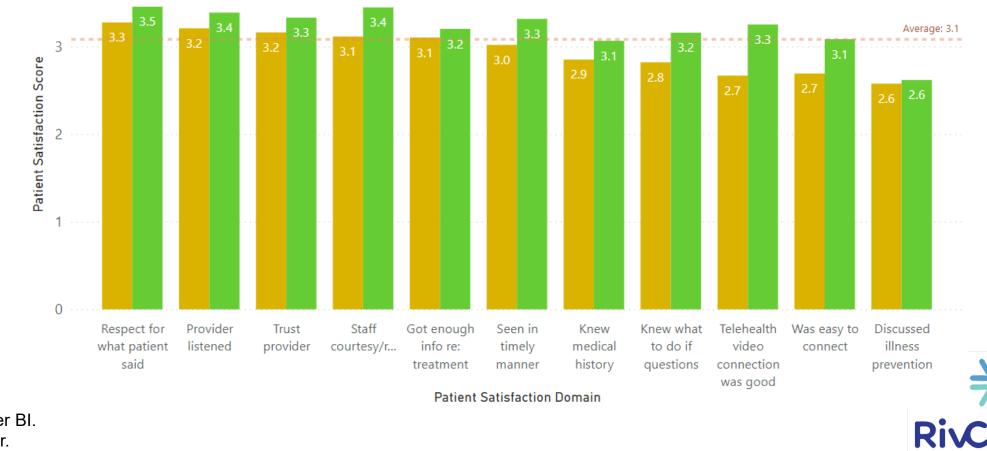
### **JVCHC Pilot: Preliminary Observations**

Max: 4

Coordinating Services. Connecting People

Patient Satisfaction Scores at Jurupa Valley Community Health Center (2022 - pre ISD)

Whole Person Health Score Completed? 
N • Y



NRC WPHS. Power BI. 2023 Calendar Year. Accessed May 23, 2023.



# **JVCHC Pilot: Preliminary Observations**

Patient Satisfaction Scores at Jurupa Valley Community Health Center (2023 - post ISD implementation) Whole Person Health Score Completed? 
N • Y Max: 4 3.8 3.8 3.8 3.5 e: 3.2 3 3.1 Patient Satisfaction Score 3.0 2.7 2 0 Respect for Provider Staff Telehealth Knew what Trust Seen in Got enough Knew Was easy to Discussed what patient to do if illness listened provider timely courtesy/r... info re: video medical connect prevention connection history questions said manner treatment NRC WPHS. Power BI. was good 2023 Calendar Year. Patient Satisfaction Domain Coordinating Services. Connecting People Accessed May 23, 2023.

# **Integrated Services Delivery Pilot**

### **Examples of Needs for 600+ Patients Assisted by Service Navigators**

- Medi-Cal application
- Behavioral Health referral
- Breastfeeding Program referral
- Cal Fresh application
- Dental Referral
- Food Bank resources
- Housing Support

- Job Fair resources
- Legal Aid referral
- Nutrition referral
- Office on Aging referral
- Transitional Housing referral
- Transportation resources
- Utility Assistance

→ Undocumented individuals

→ Individuals on the cusp of eligibility



# Budget FY 23-24 & Next Steps

### \$1.5M

Process Improvement, Strategy & Planning Workshops, Product Development, Leadership Coaching, Implementation & Expansion

### \$1.2M

Navigation Staff (6 FTE) ISD Administrative Staff, Event Support Grant Writing & Project Management

### \$400K

Specialized Health Care & Social Services Counsel, Legal Agreements, Geomapping Analytics Data Management & Dashboards, Communications & Marketing Expand integrated services delivery in 13 Community Health Centers

Implement integrated services delivery in 7 county departments and 9 sites countywide

Build navigation team and increase service colocation

Develop data exchange tools, oversight, training and technology





# FOUR AGENCIES -ONE SYSTEM



Community Health Centers

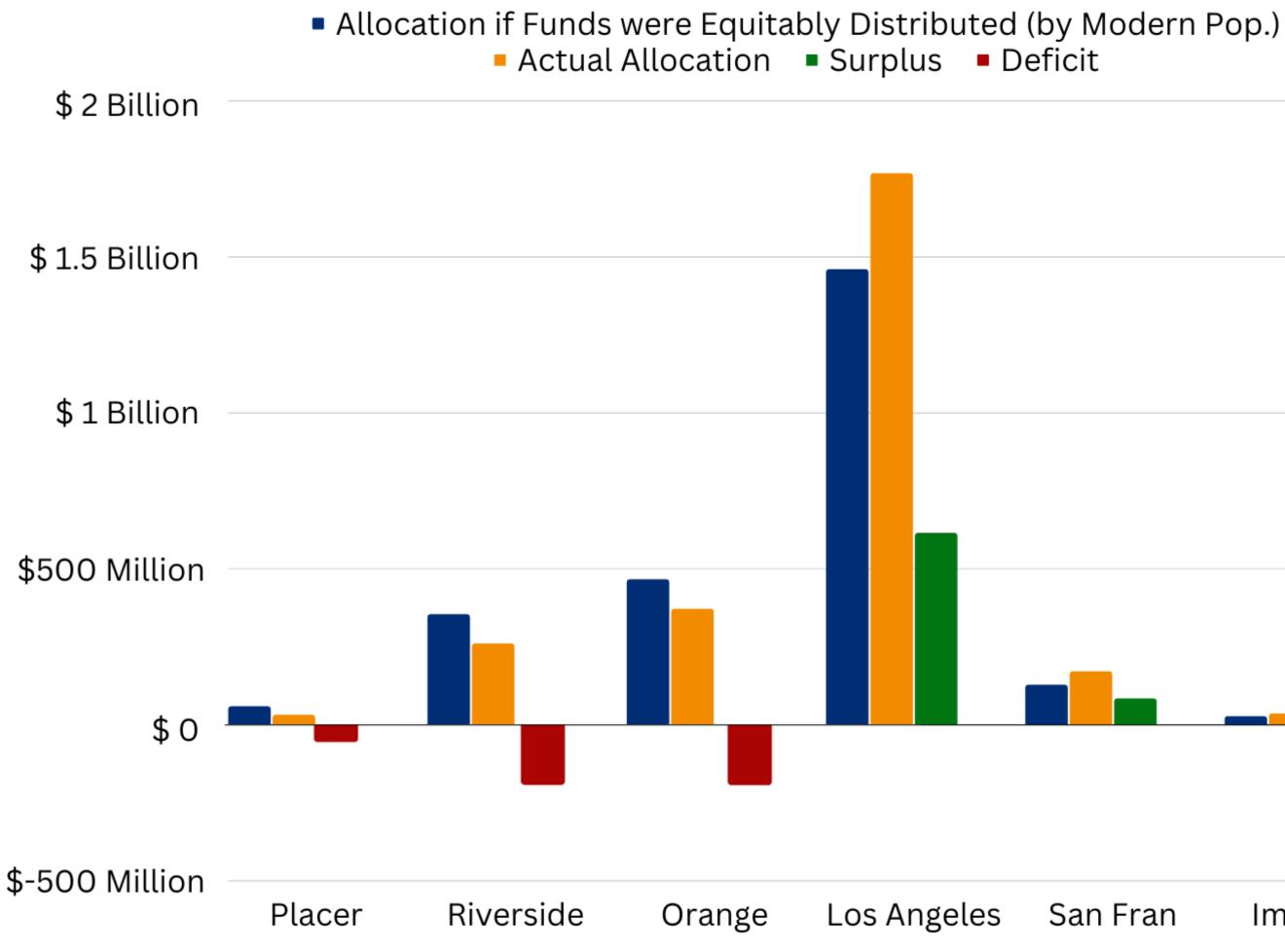
### Medical Center



## Public Health

## Behavioral Health

## Riverside University HEALTH SYSTEM



**Behavioral** Health Funding Inequity

San Fran

Imperial

Riverside Univers HEALTH SYSTEM



LET'S GET MONEY AND HELP PEOPLE: LEVERAGING/GRANTS ■NPLH (\$82M) Wellness Village (\$80.5M) **CSI** rounds 1 (\$4M) and 2 (\$18.9M) Crisis Care Mobile Unit Rounds 1-3 (\$15.2M) CHFFA Children/Youth Grant (\$395K) DSH IST (\$15.9M) and IST Housing BHCIP Planning (\$150K) Mentored Internship Program (\$885K) Behavioral Health Justice Intervention (\$700K) Sierra Health Telehealth (\$590K) **PATH (\$3.9M)** 

# **RECENT CONTINUUM BUILDOUT**

# - Roy's Desert Springs: Augmented Board and Care

• 92 beds

# – Mental Health Rehabilitation Center

• 79 beds

# – Restorative Transformation Center

• 30 beds

# -COVID Inpatient Beds

• 8 beds

# - No Place Like Home (NPLH)

- Cathedral Palms 68 beds for seniors with Serious Mental Illness (SMI)
- Cedar Glen II in Riverside, 24 beds for adults with SMI
- St. Michael's in Riverside, 24 beds for adults with SMI
- **ARC/Sobering center** 
  - 54 beds for individuals with SUD
- Institution for Mental Disease (IMD)
  - Secured 190 dedicated beds





CRISIS CAMPUS



# EXAMPLES FROM CEDAR GLEN PROJECT



## Riverside University HEALTH SYSTEM

000

# 2022 NACO ACHIEVEMENT AWARD WINNER ARLINGTON RECOVERY COMMUNITY AND SOBERING CENTER





2023 National Association of Counties (NACo) Award Winner





# Restorative Transformation Center



# FUTURE CONTINUUM BUILDOUT

## – Hulen Place

• 31 beds for transitional/bridge housing

# – Replace current 30+ year old 77 bed Acute Psychiatric Hospital

• Expand to 100 beds at a new location for children, adolescents and adults

## - Repurpose and rehabilitate old Acute Psychiatric Hospital

• 77+ bed Institution for Mental Disease

## – Build 5 Wellness Villages in each Supervisorial District

- Each will have their own care continuum onsite stepping down from MHRC (highest level onsite care) to intensive outpatient support
- Depending on location, each Wellness Village will include 400-600 beds throughout the various levels of care



# FUTURE CONTINUUM BUILDOUT

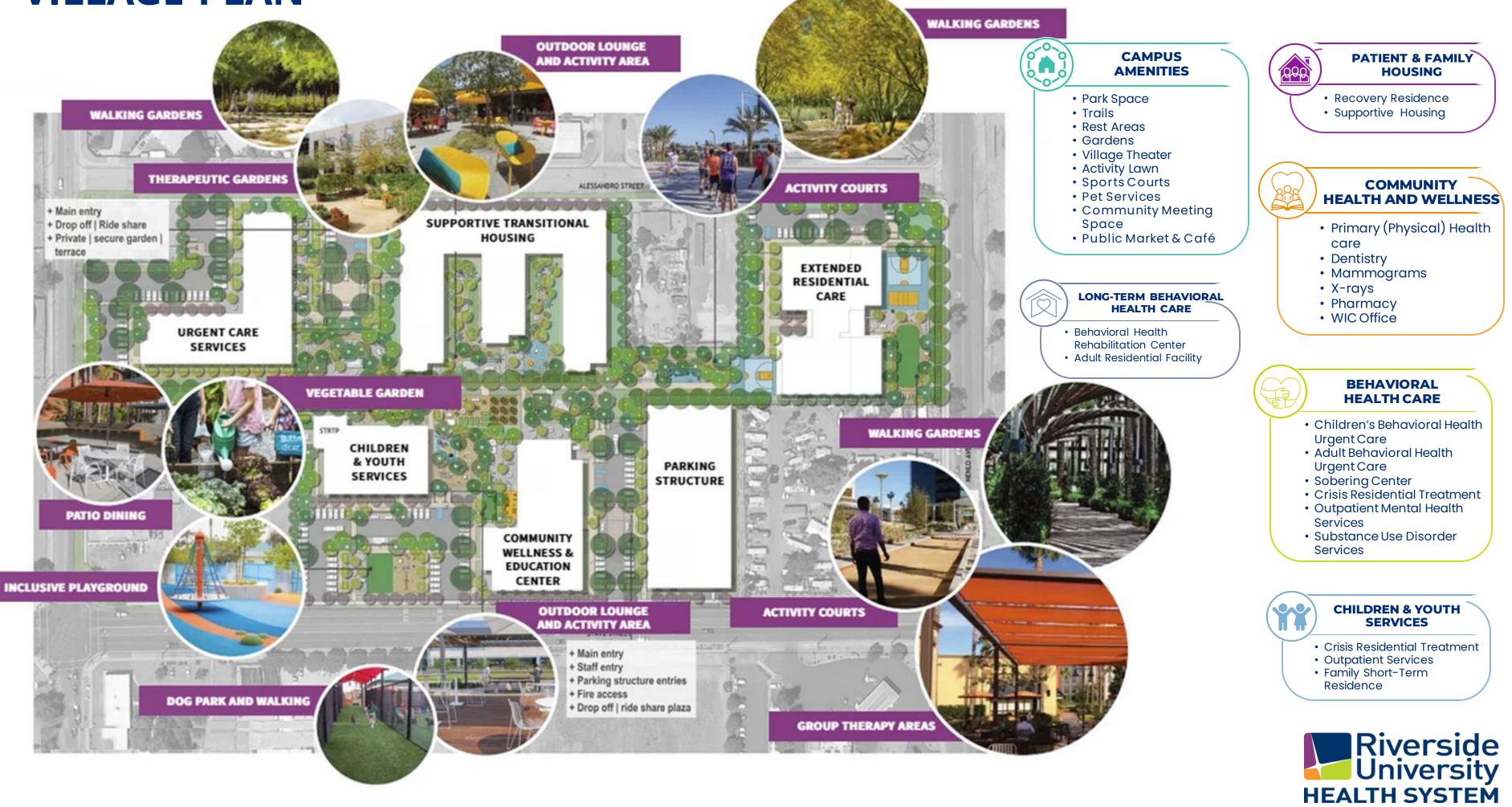
### – No Place Like Home (312 beds)

- Rancho Las Bolsas for SMI City of Temecula (open October 2023) 26 beds • Oasis Senior Villas for Seniors with SMI – City of Riverside (open October 2023) – 46 beds • Vista Sunrise II for SMI - City of Palm Springs (open December 2023) – 29 beds • Tres Lagos I for SMI - City of Wildomar (open September 2024) – 43 beds • Aloe Palm Canyon for Seniors with SMI - City of Palm Springs (open December 2024) – 25 beds • Vista de La Sierra for SMI - City of Riverside (open December 2024) – 39 beds • Sunrise at Bogart for SMI - City of Riverside (open April 2025) – 11 beds • Tres Lagos II for SMI - City of Wildomar (open June 2025) – 43 beds

- Villa Verde I for SMI City of Coachella (open August 2026) 50 beds



# **VILLAGE PLAN**



# 4 | Placemaking – Children and Youth Services









# Placemaking – Village Market Entry











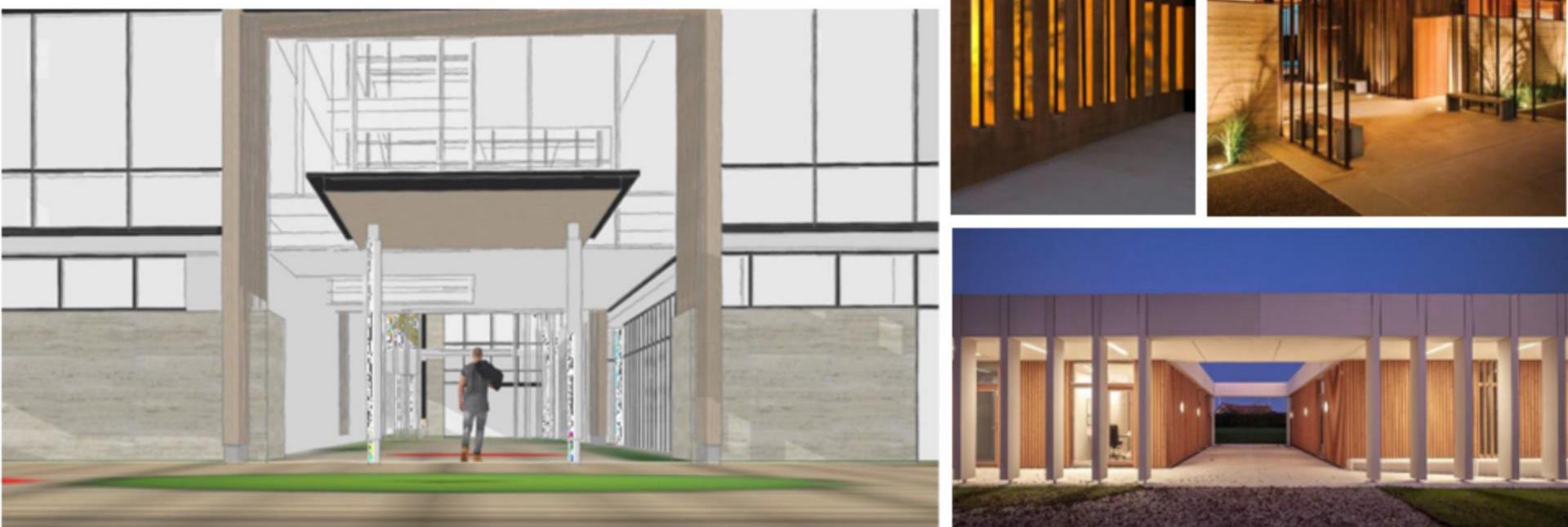
# Placemaking – Urgent Care Services







# 4 | Placemaking – Community Wellness and Education









### Spaces of comfort and safety for help, healing and growth.



# Embracing ongoing support, new skills, and healthy habits for continued wellness





## Interior Design Goals

# Respect

Respect the people and community of Hemet by providing protected, supportive and quality behavioral and physical health care. Respect the design language of the region and climate. Help shape the future of the city by building within the surrounding context and creating opportunities for reintegration and community engagement.



Social spaces designed for calming comfort and safety



Opportunities and spaces that support reintegration

Indirect soft lighting

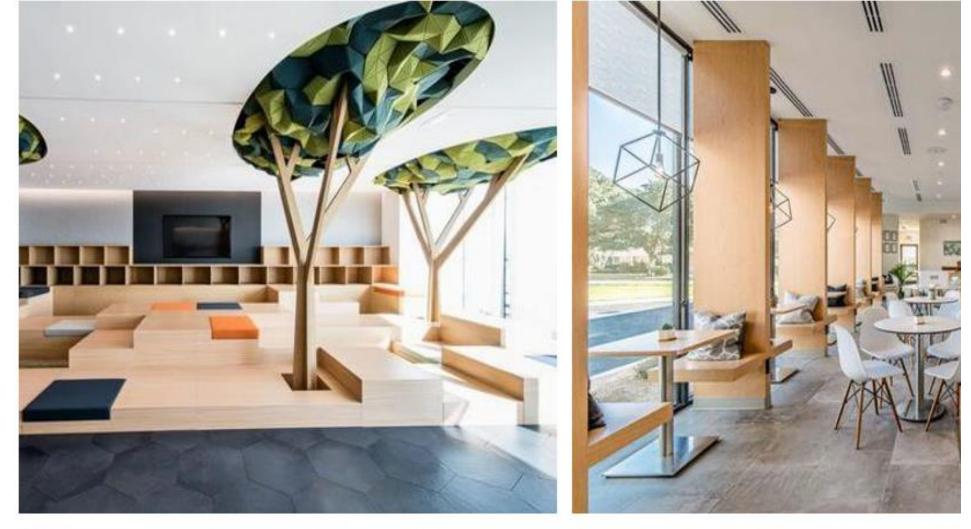


Indoor to outdoor design connections for staff and patients

## Interior Design Goals

## Compassion

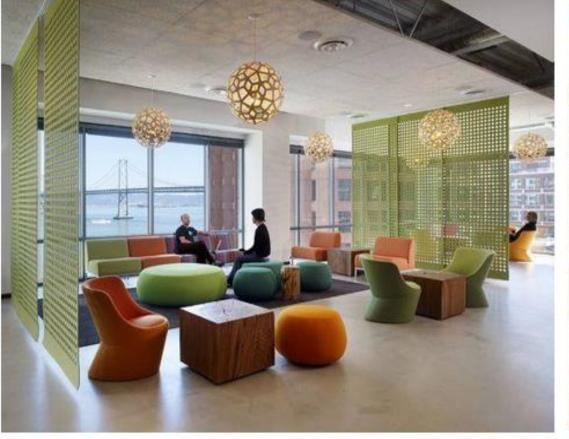
Compassionate design that reflects all levels of human state and ability. Elements that foster self-sufficiency, internal growth, courage in the face of challenges, and security, with the ultimate goal of destigmatizing and remobilizing behavioral health care and patients. Design at a scale that relates to, and can integrate into, the surrounding site context.



Opportunities for calming and nature in all spaces, connecting to site



Staff Support and recognition





Flexible spaces with soft seating

**Respite Spaces** 

Welcoming and Inviting entries

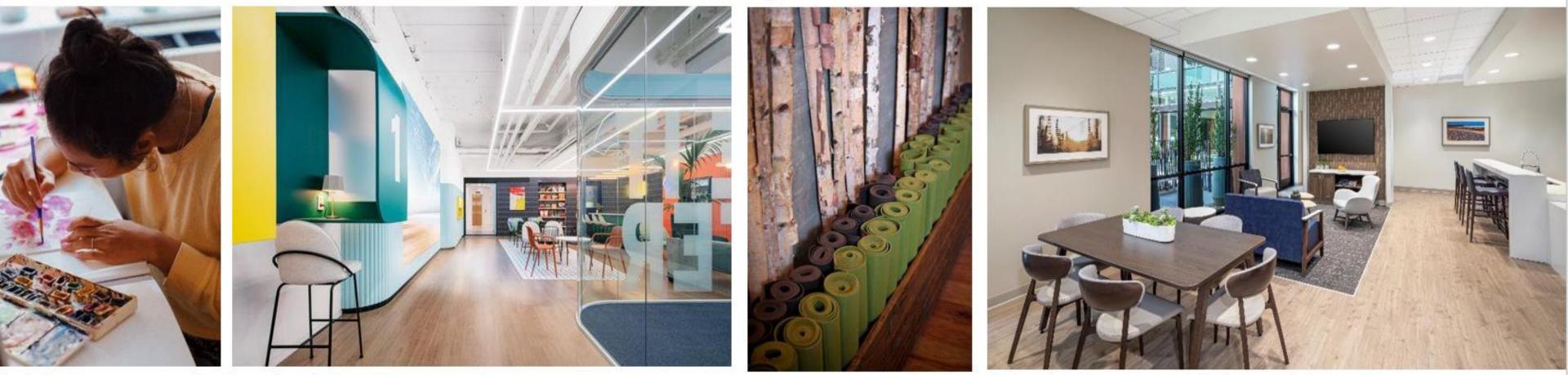
# Interior Design Goals

# Healing

Comfortable and calming, an abundance of natural elements connecting the outdoors to the interior environment. Ample natural light promotes behavioral, spiritual, and physical healing. Provide spaces and experiences that enhance the Healthy Places Index and meet the Village's sustainability goals. Provide solutions for heat and sun exposure while fostering human connection.



Ample natural light



ostering human connection through activity and engagement



indoor / outdoor connectivity from social spaces

# Interior Design Goals Community

Create spaces that bring people together and foster a comfortable environment and sense of community. Promote wellbeing and reduce discomfort in the overall experience by providing clear destinations interconnected by paths that nurture interaction.





gathering spaces

Healthy Spaces offering amenities and connection





clear destinations

# SUPPORTING VETERANS AT THE WELLNESS VILLAGE

at 1

### SUPPORT FOR VETERANS

- Family Advocate Program
- Veteran Peer Support
- Counseling
- Support Groups
- Case Management
- Outreach

#### HOMELESS HOUSING OPPORTUNITIES, PARTNERSHIP & EDUCATION PROGRAM (HHOPE)

- Mobile homeless outreach and engagement
- Housing navigation, landlord supports, and linkages to services
- Riverside County awarded for achieving functional zero for Veteran homelessness

### Riverside University HEALTH SYSTEM

### COUNTY VETERAN SERVICES

- Assistance with VA benefits
- Transitional and emergency housing assistance
- Employment and training
- Transportation services to VA hospitals and medical appointments
- Assistance finding additional resources or benefits.

### VETERANS TREATMENT COURT

- Mental Health Diversion
- Military Diversion
- Misdemeanant Alternative Placement (MAP)

## WELLNESS & RECOVERY FOR OLDER ADULTS AT THE WELLNESS VILLAGE

Older Adult Services aids people aged 60 and up with wellness, recovery, and resiliency. They offer evaluations, medication services, placement assessments, primary care physician consultations, and links to further mental and physical health services. They also provide peer and family support.



### **SERVICES INCLUDE**

- Individual & Group therapy
- Counseling and Co-occurring substance abuse counseling
- Assistance with housing, health, benefits, and funding needs, including consultation with primary care physicians and community agencies.
- Family and caregiver consultation and support
- Specialized groups for preventing isolation, promoting independent living, and peer support.
- Assessment and evaluation, care planning for recovery goals, and ongoing medication support
- Psychological testing
- Telehealth

# PARTNERING WITH CHURCHES AND FAITH-BASED ORGANIZATIONS





Our approach recognizes that spirituality can play a vital role in the recovery journey.

We assess a person's faith as a strength and resource to support their overall well-being. Additionally, we acknowledge that some individuals view their behavioral health needs through a spiritual lens and may need guidance from spiritual leaders.

We aim to collaborate with and form partnerships with churches and other faith-based organizations.







#### Faith Community Liaison

We have a Faith Community Liaison and community advisory group and cultural liaisons with strong ties to African-American and Filipino churches, Latino Catholic churches, and Native-American spiritual groups.

### Training

We offer training to churches and faithbased institutions and seek guidance in improving their approach to working with individuals experiencing behavioral health challenges.

### Family Advocate Program

FAP supports anti-stigma campaigns in various community centers, churches and faith-based organizations, and Veteran clinics.

### Wellness Village Partnership

We offer spaces for churches and faithbased organizations to receive training and/or collaborate with the Village to provide assistance.

# SAFETY AND SECURITY MEASURES AT THE WELLNESS VILLAGE

Our state-of-the-art security measures, including private security, high-tech surveillance cameras, and law enforcement partnerships with the Police Dept. or Riverside Sheriffs Dept., provide a safe and secure environment for all.

Like a gated community, we are dedicated to ensuring that the Wellness Village stays safe, and our security team is highly-trained, experienced, courteous, and dependable.

In addition to ensuring safety, the village will provide concierge services, elderly checks, and neighborhood checks to create a welcoming and supportive environment.



### Advanced Security Technology for Campus Safety

State-of-the-art surveillance cameras throughout the campus to monitor all activities.

### **Private Security**

Contract with a private security firm to provide round-the-clock on-site security.

### Law Enforcment

Contractual agreement with either the Police Dept. or Riverside Sheriffs Dept. to provide on-site, round-the-clock protection through the hiring of law enforcement officers.

### Successful Track Record

The implementation of these security measures at our Riverside location has been well-received by clients, staff, and the community.

# The Wellness Village is **NOT** a...

- Homeless Shelter
- Psychiatric Hospital with 5150 Holds
- Dumping Ground

### Riverside University HEALTH SYSTEM

# The Wellness Village will...

- improve community health and wellness
- create new jobs
- be a desirable place to work, receive health care, and build new life connections
- increase community health care provider options
- generate a considerable amount of economic revenue
- protect vulnerable youth and support our veterans
- foster self-sufficiency and wellness



# **Additional NCC Request**

### **Wellness Village Continued Planning and Design** \$1,000,000

To cover the following costs:

- **Economic Impact Analysis** -
- **Outreach and Education Efforts**
- Legal Services
- **Construction Design** —





# **STRONGER TOGETHER** QUESTIONS?

# **Riverside** University HEALTH SYSTEM



# Riverside County Office on Aging

# **Budget Presentation**

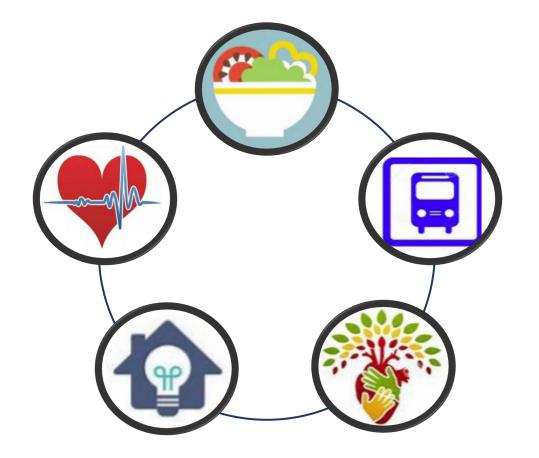
Fiscal Year 2023-2024



# Lives Impacted 71,587

# **Office on Aging** FY 21-22 Service Report

# FY 21-22 Budget \$23 Million



#### **Most Requested Services**

Home Delivered & Congregate Meals Seniors 10,735 → 718,074 Meals

Transportation Seniors 347 → 23,316 One-Way Trips

Information & Assistance 39,015 Contacts

Caregiver Training & Support Caregivers 200 → 1,225 Training Hours

# **Integrated Services Delivery Model**



### **1-Stop Integrated Service Sites**

\* Blythe - \$125k
\* Jurupa Valley - \$100k
\* Hemet - \$125k
\* Temecula - \$100k

**Requesting to Approve:** \$450,000

#### **Riverside County Office on Aging**

### **Department Budget Growth**

| Fiscal Year | Total RCooA<br>Budget | % Increase/<br>Decrease | Net County<br>Contributions | % of Total<br>Budget |
|-------------|-----------------------|-------------------------|-----------------------------|----------------------|
| FY 17/18    | \$13,106,574          |                         | \$ 1,217,953                | 9.3%                 |
| FY 18/19    | \$15,373,836          | 17.3%                   | \$ 1,169,235                | 7.6%                 |
| FY 19/20    | \$18,872,957          | 22.8%                   | \$ 1,168,953                | 6.2%                 |
| FY 20/21    | \$23,971,414          | 27.0%                   | \$ 1,098,813                | 4.6%                 |
| FY 21/22    | \$23,082,027          | -3.7%                   | \$ 1,412,107                | 6.1%                 |
| FY 22/23    | \$24,835,142          | 7.6%                    | \$ 1,632,798                | 6.6%                 |

| Proposed FY 23/24 | \$32,695,317 | <u>40%</u> * | \$<br>2,382,798 | 7.3% |
|-------------------|--------------|--------------|-----------------|------|
|                   |              |              |                 |      |

\* Budget Increase: **<u>\$7,860,175</u>** 

## Strategic Life-Saving Plan

#### Budget Presentation FY 23-24





## Strategic Plan Components

#### **1. Reopen San Jacinto Animal Campus**

- Improve Riverside County service levels for constituents and animals.
- Improve service offerings and emergency response to growing mid-county.
- Increase positive outcomes for animals to reduce euthanasia and disease risk.
- Propose animal control and sheltering with Ramona Humane Society ending city services (Calimesa, Hemet, San Jacinto).
- Relocate unincorporated and contract (Perris) services to be closer in proximity.

#### **2. Provide Public Services** (spay + neuter + vaccinate + microchip)

- Improve staffing levels to expand public services and capacity for care at shelters.
- Provide mobile clinic services via two buses amidst nationwide vet shortage.



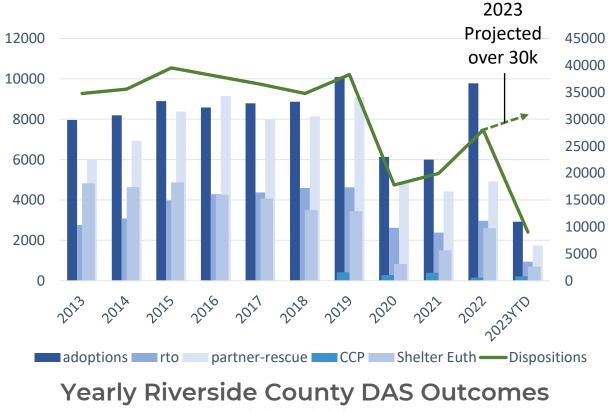


### **Growth Trends**





## **Animal Service Trends**

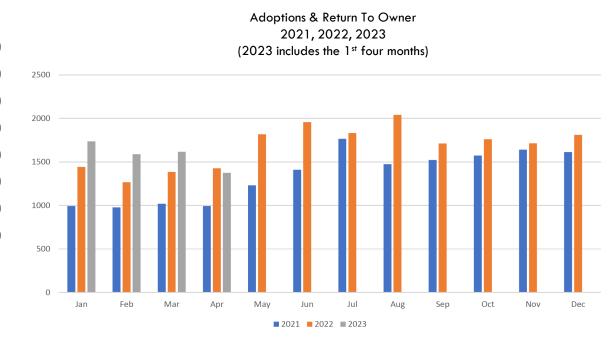


2013-2023

Monthly Riverside County Coalition Outcomes 2021-2023

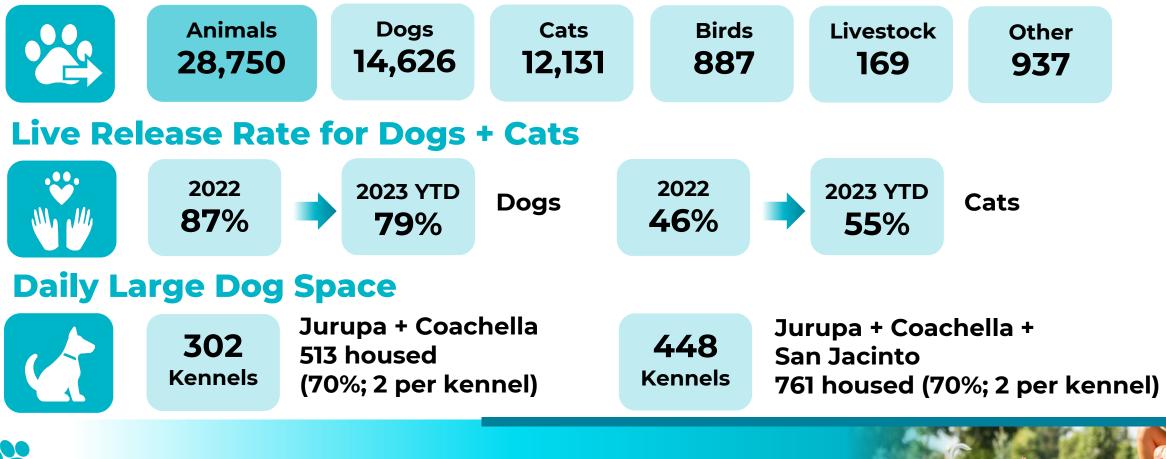






## **Impacted DAS Statistics**

#### **Annual Intake**







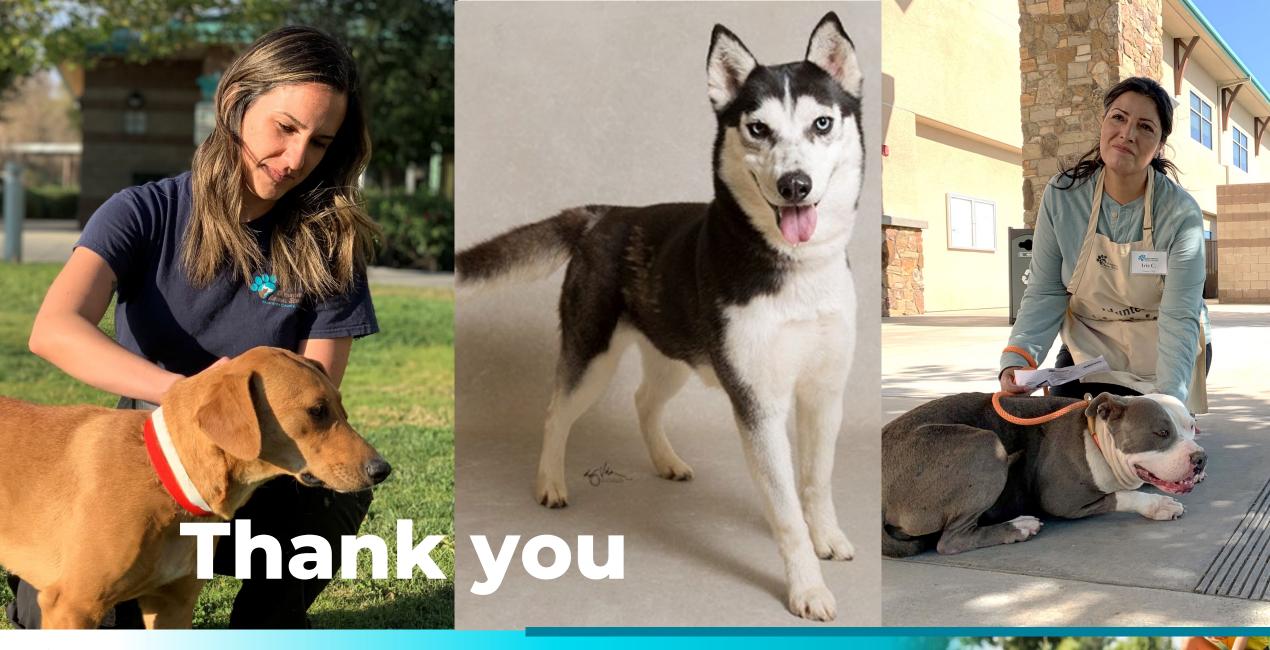
## FY 23/24 NCC Fund Request

#### NCC request for San Jacinto Campus reopen for public services and sheltering TOTAL NCC REQUEST \$3.4M\*

\*Ongoing costs may be supplemented with city contracts













## Staffing Request Short-Term Rental Enforcement Robert "Bob" Magee, Code Enforcement Director

Keeping Communities Safe - Improving Quality of Life



#### Code Enforcement - Current Status

- (SET) Team
- 416,153
- Current caseload: 6,832

• Code Enforcement teams are working 7 days a week with a 24-hour live answering service

• Field staffing (Supervisors, Officers and Technicians): 50

• Administrative/Support Staff: 18

• 4 Regional Neighborhood Enforcement Teams (NET): Palm Desert, Cabazon, San Jacinto and Perris/Lakeland Village

• 3 Special Teams: Tires, Cannabis and Special Enforcement

• 56 unincorporated communities with a population of

• Current Short-Term Rental registrations: 1,471

### Special Enforcement Team (SET)

- Formed by the Board of Supervisors in November 2021
- Fully-staffed and operational in June 2022
- Standard shift Noon -10:00 p.m. every day
- The SET Team was formed to address issues that took place after normal business hours including nights and weekends and calls generally considered a low priority by law enforcement
- Responsibilities: Short-term rentals, illegal party venues, unpermitted wedding venues, rodeos, outdoor concerts; street and sidewalk vending, noise complaints, parking violations, and special circumstances that only occur after normal business hours

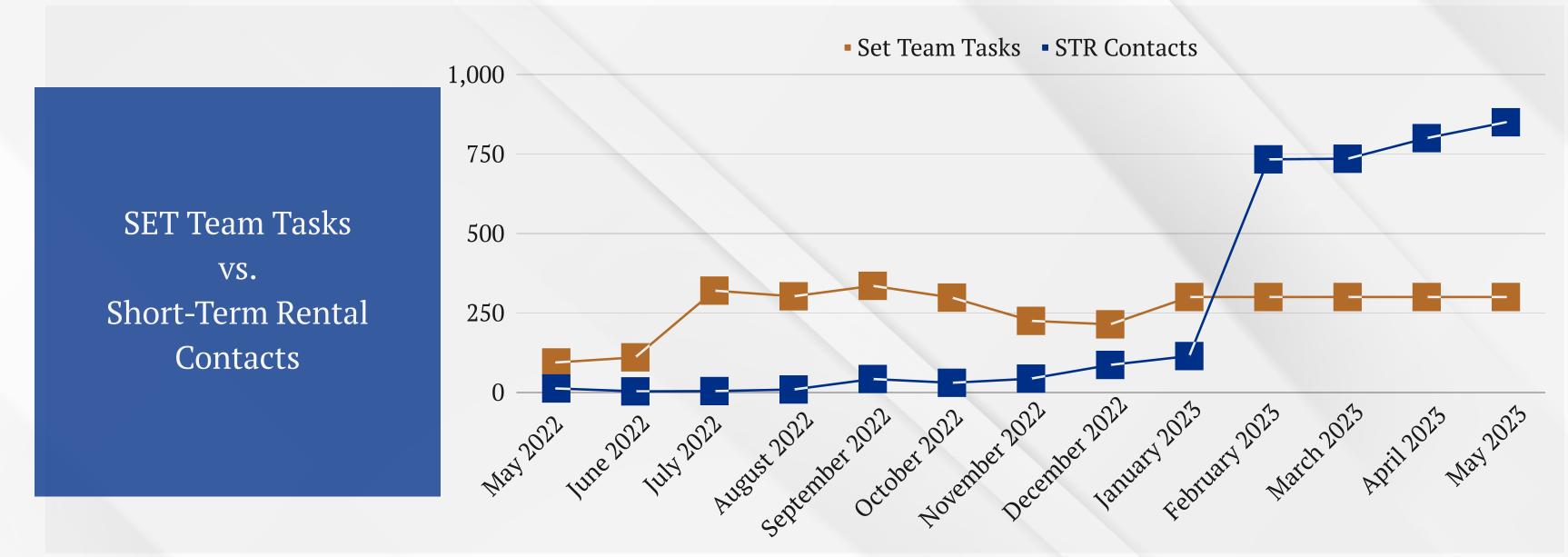


### November 2022: Board approved revisions to Ordinance No. 927 governing short-term rentals

- The amendments increased application fees, renewal fees and fines
- They also gave Code Enforcement more teeth in enforcing against bad players
- The new rules became effective in February 2023 and Code began responding to new and renewal inspection requests in March 2023
- The workload since that time has increased substantially to the point where the team now dedicates more than 60% of their time to this task



#### SET TEAM STATISTICS May 2022 and May 2023



SET TEAM TASKS - Calls, Cases, Inspections, Cease & Desist, Injunctions, Citations

STR CONTACTS - Calls/Complaints, Citations, Inspections, Cease & Desist

#### Code Enforcement Request

 Recruit and train a new team to assume the duties of short-term rental enforcement

10 New Staff Members

- Supervising Code Enforcement Officer 1
- Senior Code Enforcement Officer -1
- Code Enforcement Officer I/II 4
- Code Enforcement Technician 1
- Code Enforcement Aide 1
- Operations Manager 1
- Analyst 1

Total General Fund Request

• \$1.1 million





# Questions?