



RivCoNOW



COUNTY OF RIVERSIDE  
STATE OF CALIFORNIA

# FISCAL YEAR 2023/24

## RECOMMENDED BUDGET

VOLUME I

PREPARED BY THE EXECUTIVE OFFICE





COUNTY OF RIVERSIDE  
STATE OF CALIFORNIA

FISCAL YEAR 2023/24

Recommended  
Budget

**Board of Supervisors**

Kevin Jeffries, Chair  
*First District*

Karen Spiegel  
*Second District*

Chuck Washington  
*Third District*

V. Manuel Perez  
*Fourth District*

Yxstian Gutierrez  
*Fifth District*

Prepared by  
*County of Riverside Executive Office*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**County of Riverside  
California**

For the Fiscal Year Beginning

**July 01, 2022**

*Christopher P. Morill*

Executive Director

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# CEO Message

## Message from the County Executive Officer

As we look ahead to another year, I find myself reflecting on the remarkable journey we have undertaken. We have been tested in ways we never anticipated; yet, we have risen to the occasion, displaying unwavering resilience and an indomitable spirit. Our region continues to attract individuals and families seeking a place to call home. The population growth we have been experiencing continues and is a testament to the allure and opportunities our county affords. With this growth comes responsibility – a responsibility to ensure that Riverside County remains a vibrant, inclusive, and sustainable community for all within its borders.

To make good on our promise to improve the quality of life for those who live, work, and enjoy life in Riverside County, we must remain steadfast in our commitment to achieve our goals. We are investing in the well-being of our residents. We are transforming the way we deliver services, making them more efficient, accessible, and responsive to the diverse needs of our community. We are seeking systemic equity, recognizing that where you live should not determine how well or how long you live and believing that everyone deserves equal opportunities to thrive. We are working to be ready for, respond to, and recover from the unexpected. And, we are striving to achieve fiscal stability.

For the second straight year, the General Fund discretionary budget is structurally balanced. And, for the first time in more than fifteen years, the recommended budget projects to end the fiscal year with a General Fund reserves balance higher than when we started. This would be realized by initiating a new practice to commit up to 1% of discretionary revenue to reserves as we seek to align ourselves with the Government Finance Officers' Association best practice target of a reserve balance equal to two months of General Fund operating expenses. Additionally, we are recommending a new approach to set aside 0.5% of discretionary revenue and any unspent contingency funds from the prior fiscal year into reserves for deferred maintenance and capital improvement projects.

This budget represents \$8.6 billion in total spending, a net increase of 15.1% or \$1.1 billion over last year's recommended budget. But, as a former Managing Director of the International Monetary Fund once said, "Budgeting is not just about numbers; it's about making a difference in people's lives and investing in their future."

This budget creates the opportunity to enhance the efforts of our departments providing vital programs for our constituents countywide by increasing spending for health services, public safety, social services, public works, and community services.

Additionally, this budget includes \$20 million in funding to supplement departmental budgets and to pay for unique priorities or projects vital to our constituents. It also includes \$10 million specifically for investment in the unincorporated areas of our county, which is in addition to the \$10 million and \$5 million that was set aside for this purpose in the two previous budgets.

Notably, this budget also includes American Rescue Plan Act (ARPA) investments in infrastructure projects (water, sewer, broadband), neighborhood revitalization (sidewalks, streetlights, parks, libraries), childcare workers and facilities, workforce development, non-profit assistance, affordable housing, and emergency shelters – all focused on preparing our communities for the future.

While we hold optimism for what lies ahead, it is crucial to acknowledge the ongoing challenges that persist in our path. The long-term economic forecast remains unclear, and we are beginning to see local revenue growth slow and flatten. We are keenly aware of the potential local ramifications stemming from the State of California's projected budget deficit, recognizing the significant implications it may have on our community's well-being and progress. The uncertainty surrounding federal fiscal

policies could have repercussions for the county, casting a shadow of ambiguity over our financial landscape.

At the same time, we are seeing demand for services increase and our ability to recruit and retain high-quality employees become more difficult. As a result, our focus is on talent acquisition and nurturing a supportive environment to ensure a strong workforce that remains committed to serving our constituents. We are reviewing the compensation of all job classes to ensure we remain competitive with other local governmental entities and adjusting as necessary. Additionally, we have increased the medical contribution subsidy paid by the county to employees with dependents – bringing us in line with our neighboring jurisdictions. More needs to be done, and we look forward to continued collaboration with our labor groups.

In closing, I am deeply grateful for your continued guidance, direction, and support. With your leadership, we have overcome adversity and continue to build a brighter future for Riverside County. I have unwavering confidence in the strength, determination, and resilience of our department heads, employees, partners, and community members. By working together, we will continue to shape a county where everyone thrives, opportunities abound, and the promise of a better tomorrow becomes a reality.

Respectfully submitted,

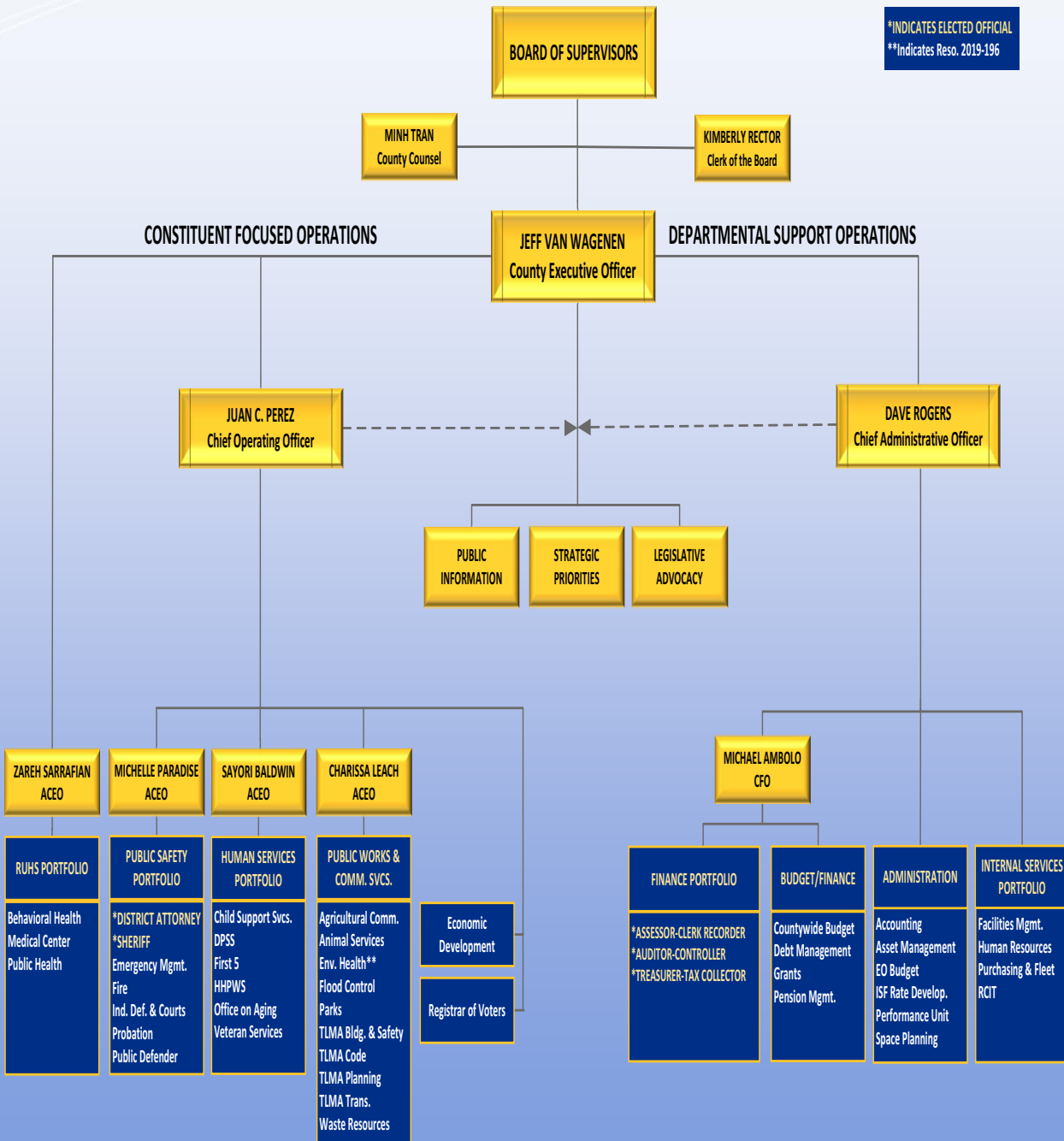


Jeffrey A. Van Wagenen, Jr.  
County Executive Officer



# Introduction

## County of Riverside Organizational Chart 2023



## COUNTY GOVERNANCE & STRUCTURE

### Board of Supervisors



***Board Chair***  
**Kevin Jeffries**  
***First District***

**District1@rivco.org**  
**(951) 955-1010**

The First District encompasses the cities of Riverside and Perris. The district also covers the unincorporated communities of DeLuz, Good Hope, Highgrove, LaCresta, March Air Reserve Base, Mead Valley, Meadowbrook and Tenaja.



***Karen Spiegel***  
***Second District***

**District2@rivco.org**  
**(951) 955-1020**

The Second District includes the cities of Canyon Lake, Corona, Eastvale, Lake Elsinore, Norco, and Jurupa Valley. Unincorporated communities include Coronita, El Cerrito, El Sobrante, Home Gardens, Lake Mathews, Lakeland Village, Temescal Valley, Warm Springs and Woodcrest.



***Chuck Washington***  
***Third District***

**District3@rivco.org**  
**(951) 955-1030**

The Third District covers the southwest portion of Riverside County, stretching from Anza to Temecula. It includes the cities of Menifee, Murrieta, Temecula, and Wildomar. The district also includes the unincorporated communities of Aguanga, Anza Valley, East Hemet, French Valley, Green Acres, Homeland, Lake Riverside, Sage and Winchester, as well as parts of Valle Vista.



***V. Manuel Perez***  
***Fourth District***

**District4@rivco.org**  
**(760) 863-8211**

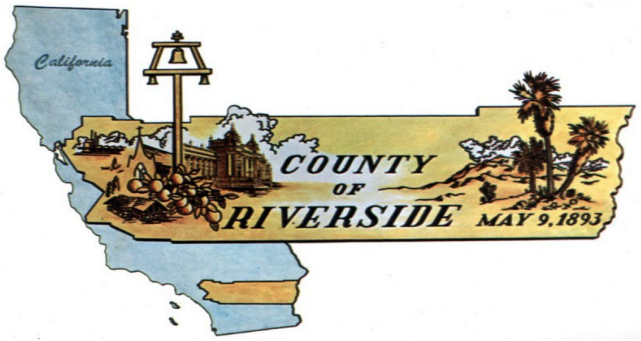
The Fourth District is geographically the largest district in Riverside County, covering the eastern two-thirds of the county. Within the Fourth District are the cities of Blythe, Cathedral City, Coachella, Desert Hot Springs, Indian Wells, Indio, La Quinta, Palm Desert, Palm Springs and Rancho Mirage. Unincorporated communities in the district include Bermuda Dunes, Chiriaco Summit, Colorado River communities, Desert Center, Desert Edge, Eagle Mountain, Idyllwild, Indio Hills, Lake Tamarisk, Mecca, Mesa Verde, Mountain Center, North Shore, Oasis, Pine Cove, Ripley, Sky Valley, Sun City, Thermal, Thousand Palms and Vista Santa Rosa.



***Yxstian Gutierrez***  
***Fifth District***

**District5@rivco.org**  
**(951) 955-1050**

The Fifth District includes the cities of Banning, Beaumont, Calimesa, Hemet, Moreno Valley and San Jacinto. The district also encompasses the unincorporated communities of Cabazon, Cherry Valley, Lakeview, Nuevo, Reche Canyon, San Timeteo Canyon, as well as parts of Valle Vista and Whitewater.



**DEMOGRAPHIC & ECONOMIC PROFILE**

**Geography**

Riverside County covers an expansive, varied geography encompassing many diverse, rapidly growing communities with a wide range of public service needs. It stretches nearly 200 miles across, comprising over 7,200 square miles of fertile river valleys, low deserts, mountains, foothills, and rolling plains. Riverside County shares borders with Imperial, Orange, San Diego, and San Bernardino Counties, comprising a region extending from the Pacific Ocean to the Colorado River. Riverside County is the fourth largest county in the state and tenth largest in the nation by

population. The percentage of Riverside County's population residing in its 28 incorporated cities is 83%; 17% resides in the unincorporated area.

The county is divided into five supervisorial districts encompassing the constituents in both the incorporated and unincorporated areas of each district. Each district is represented by a supervisor elected from within that district. The members of Riverside County's Board of Supervisors are:

- District 1: Kevin Jeffries**
- District 2: Karen Spiegel**
- District 3: Chuck Washington**
- District 4: V. Manuel Perez**
- District 5: Yxstian Gutierrez**

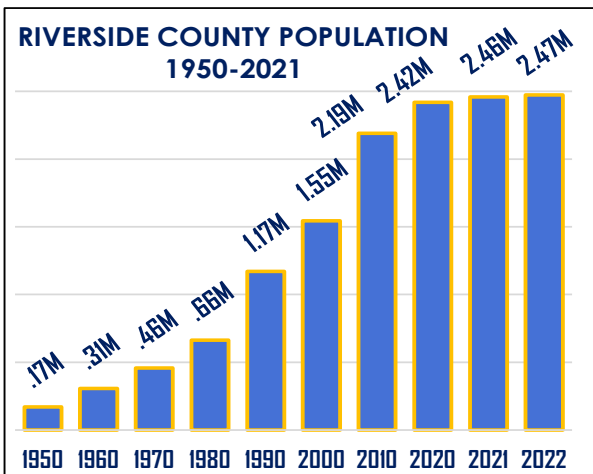


**History**

The County of Riverside was formally established as the 55<sup>th</sup> county of the State of California on May 9, 1893, following a vote of the residents. The county was formed by merging a small section of southern San Bernardino County with the northern third of San Diego County. The communities that are now the current cities of Corona, Riverside, Moreno Valley, Beaumont, and the north half of Banning were all founded in San Bernardino County. The communities that are now the current cities of Perris, Elsinore, Murrieta, Temecula, San Jacinto, Palm Springs, Indio, and Blythe were all founded in San Diego County. The county took its name from the City of Riverside, which became the new county seat.

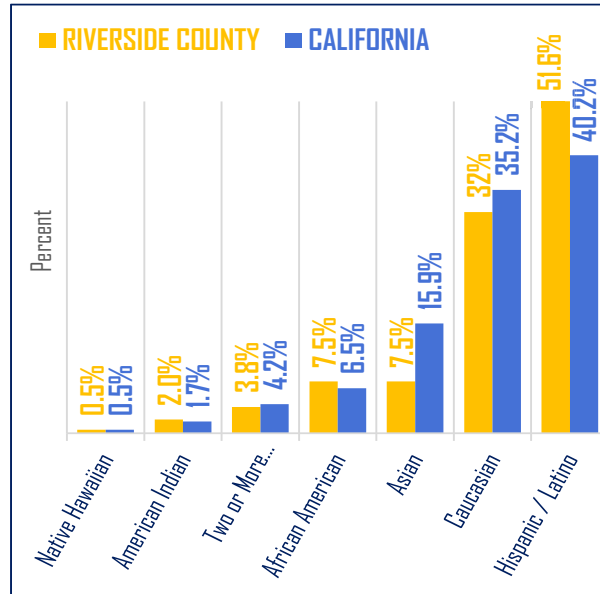
**County Population**

Riverside County is experiencing rapid population growth; from the period of 1990-2020, the average growth in population per year was 41,592. The County of Riverside is the fourth most populous county in California and the tenth most populous county in the United States. As of 2022, the population of Riverside County was 2.47 million. Since 1990, the county's population has more than doubled.



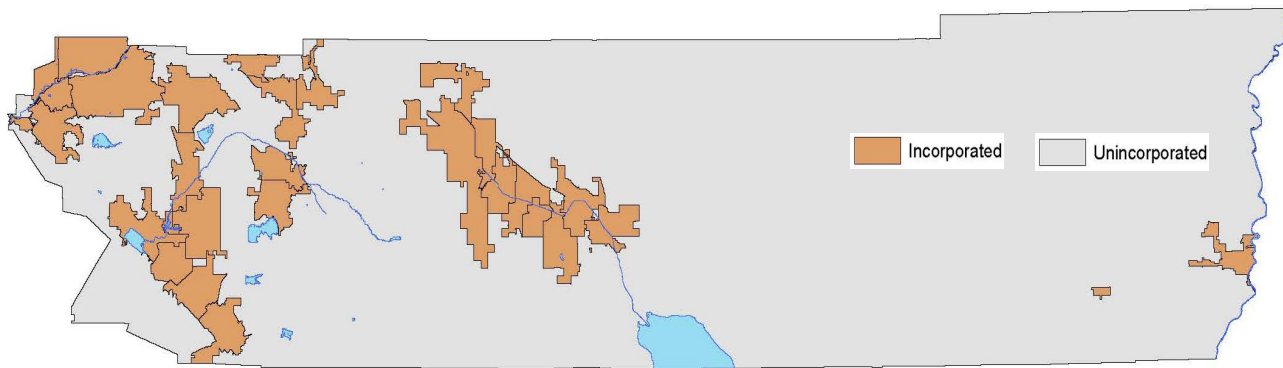
**Ethnic Distribution**

The Hispanic/Latino community in Riverside County is larger than the state average. The Hispanic/Latino population is growing and makes up close to 52% of the county's population followed by 32% Caucasian, 8% African American, and 8% Asian.<sup>1</sup>



**Population by City**

The County of Riverside has 28 incorporated cities and the largest cities by population are Riverside, Moreno Valley, Corona, Murrieta, and Temecula. Indian Wells and Calimesa are the least populated cities<sup>6</sup>. The percentage of the population living in the unincorporated area is 17%.



Riverside County Population				
	1990	2000	2010	2022
Banning	20,572	23,562	29,603	30,273
Beaumont	9,685	11,384	36,877	55,280
Blythe	8,448	20,465	20,817	17,793
Calimesa	N/A	7,139	7,879	10,893
Canyon Lake	N/A	9,952	10,561	11,166
Cathedral City	30,085	42,647	51,200	52,200
Coachella	16,896	22,724	40,704	42,554
Corona	75,943	124,996	152,374	159,743
Desert Hot Springs	11,668	16,582	25,938	32,716
Eastvale	N/A	N/A	N/A	71,375
Hemet	36,094	58,812	78,657	90,436
Indian Wells	2,647	3,816	4,958	4,846
Indio	36,850	49,116	76,036	90,416
Jurupa Valley	N/A	N/A	N/A	106,941
Lake Elsinore	18,316	28,930	51,821	71,563
La Quinta	11,215	23,694	37,467	38,181
Menifee	N/A	N/A	77,519	106,401
Moreno Valley	118,779	142,379	193,365	211,600
Murrieta	N/A	44,282	103,466	112,991
Norco	23,302	24,157	27,063	26,077
Palm Desert	23,252	41,155	48,445	51,541
Palm Springs	40,144	42,805	44,552	45,019
Perris	21,500	36,189	68,386	79,835
Rancho Mirage	9,778	13,249	17,218	17,303
Riverside	226,546	255,166	303,871	317,261
San Jacinto	16,210	23,779	44,199	55,290
Temecula	27,099	57,716	100,097	110,846
Wildomar	N/A	N/A	32,176	37,189
Incorporated	785,029	1,124,666	1,685,249	2,057,749
Unincorporated	385,384	420,721	504,392	416,153
Riverside County	1,170,413	1,545,387	2,189,641	2,473,902

**Health**

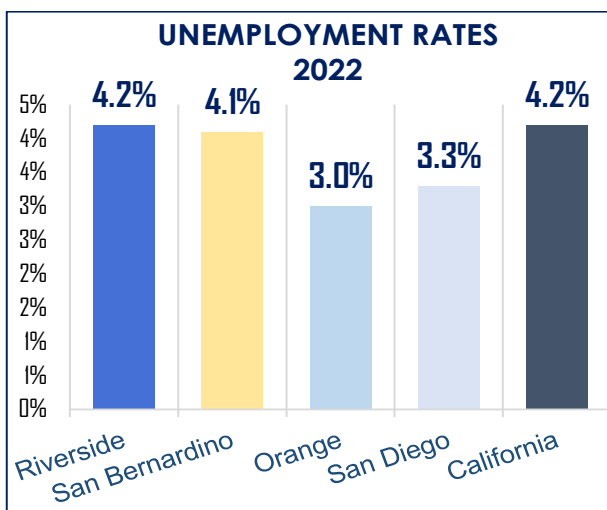
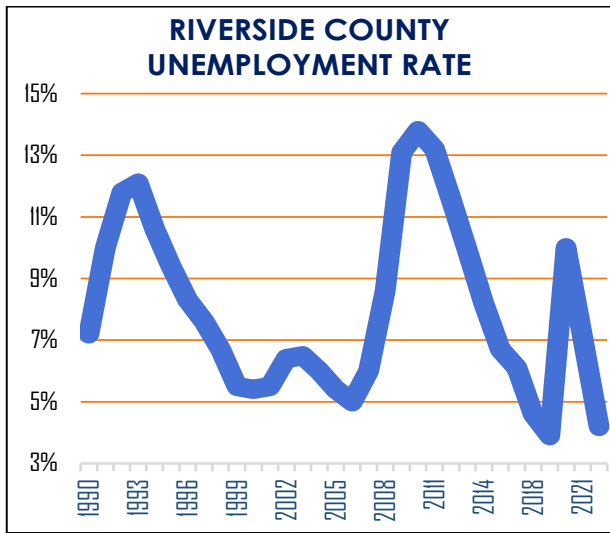
Out of 57 counties ranked in California, the County of Riverside ranks 30<sup>th</sup> in Quality of Life.<sup>2</sup> This measure reflects environmental conditions, economic and social factors, health behaviors, and availability and access to health care, all of which contribute to both the length and quality of life of county residents.

RIVERSIDE COUNTY 2022 HEALTHRANKINGS OUT OF 57 CALIFORNIA COUNTIES	
22 <sup>nd</sup>	Length of Life
30 <sup>th</sup>	Quality of Life

The County of Riverside is committed to improving the health of its community and seeks to achieve that goal through multiple avenues, including the Riverside University Health System (RUHS). Under this system, Behavioral Health, Ambulatory Care Clinics, the RUHS Medical Center, and Public Health work together to improve the health of county residents.

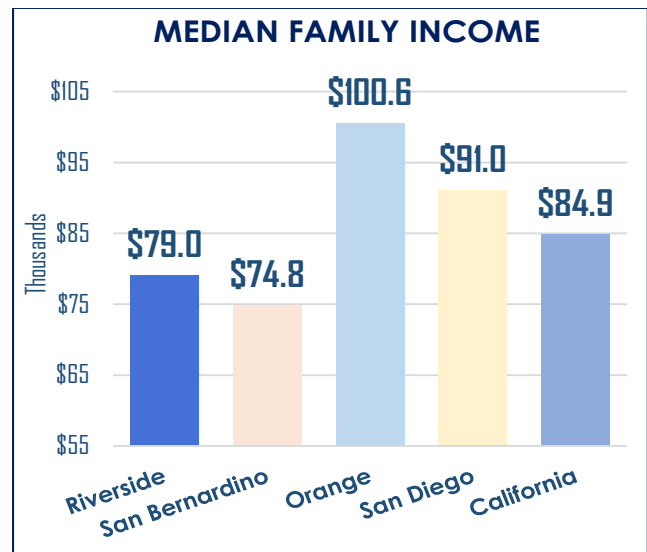
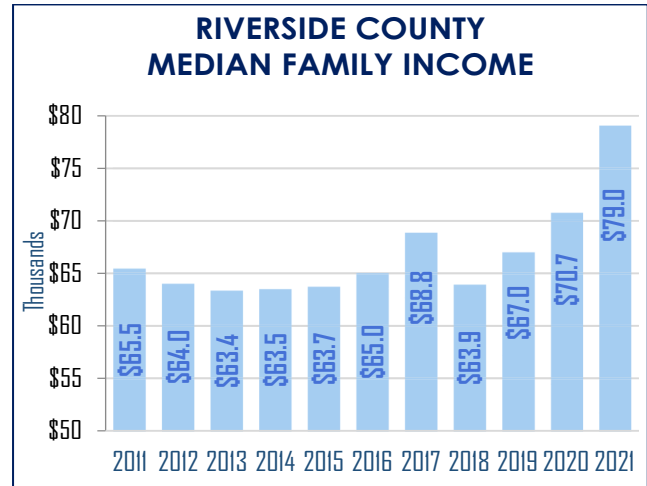
**Unemployment Rate**

The unemployment rate for the state and Riverside County experienced a strong decline in 2022<sup>3</sup> due to ongoing post pandemic economic recovery across California. The unemployment rate equaled the state average but remained slightly higher than neighboring counties. The decrease in unemployment rates was largely influenced by the regional addition of 5.1% more jobs through fourth quarter of calendar year 2022, including an increase to Riverside County's labor force of 4% due to local job growth and affordable housing.<sup>6</sup>



**Median Family Income**

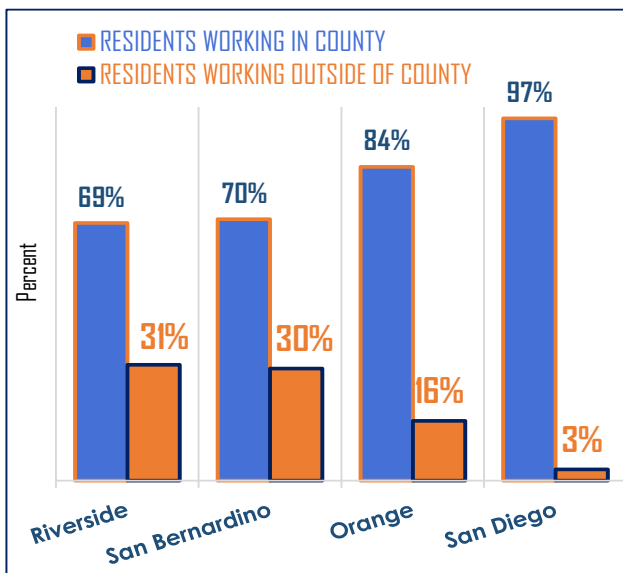
Riverside County's median family household income continued to rise in 2021 to \$79,024.<sup>1</sup> A shift in population from coastal regions caused the Inland Empire's economic recovery to surpass its coastal counterparts with the region experiencing a larger post pandemic labor force and full jobs recovery.<sup>6</sup>



### Employment in Riverside County

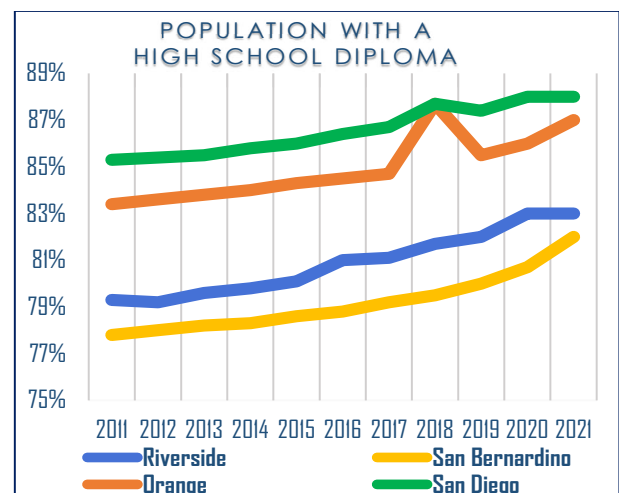
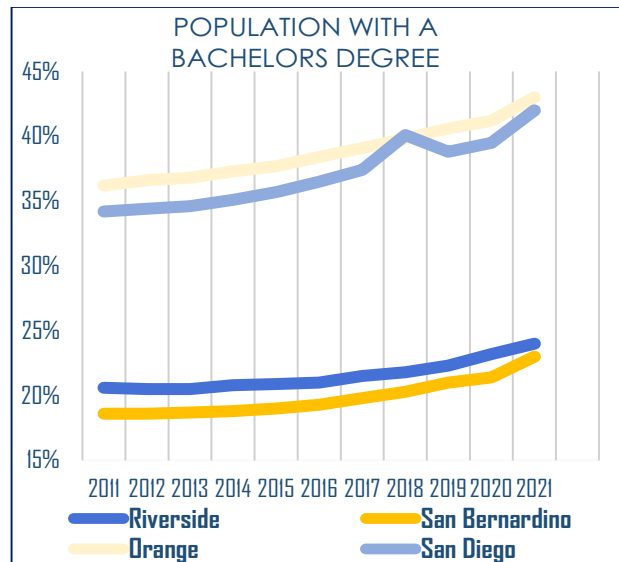
The percent of residents employed and working within Riverside County is 69%, while 31% travel to a different county for employment.<sup>3</sup> Both inland counties have similar numbers of constituents working outside of their county. The coastal counties typically provide higher wages, explaining the high percentage of residents traveling to the coast for employment.

Ten Largest Employers 2021	
	Employees <sup>4</sup>
County of Riverside	23,772
Amazon	14,500
March Air Reserve Base	9,600
University California Riverside	8,593
Moreno Valley USD	6,020
Kaiser Medical Center	5,817
Corona-Norco USD	5,478
Riverside USD	5,431
Stater Bros	4,699
Mt. San Jacinto CCD	4,638



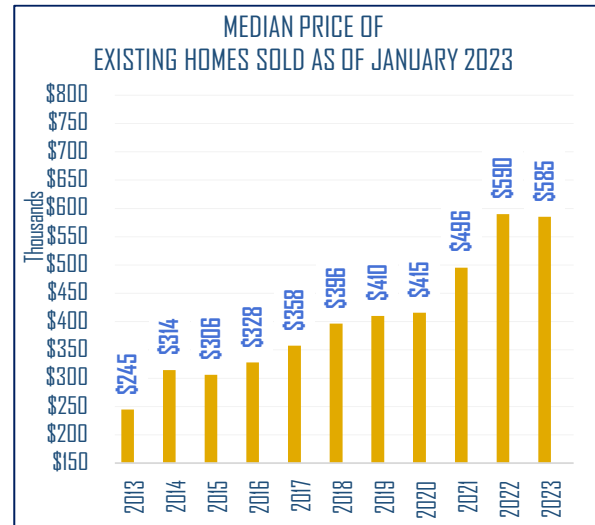
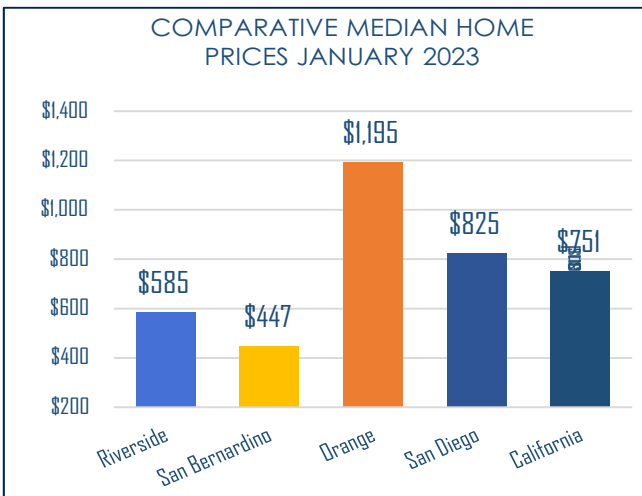
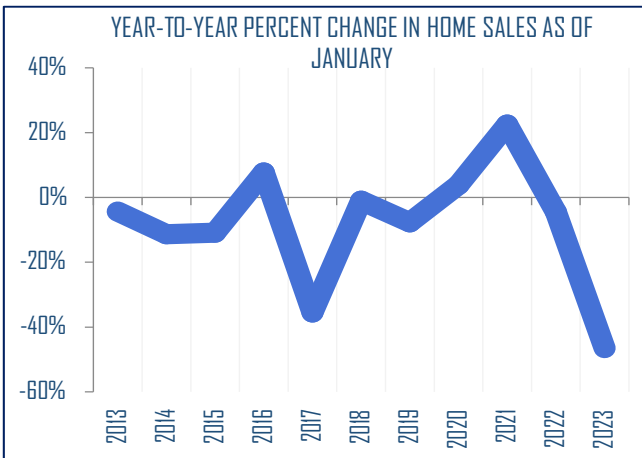
### Education

The County of Riverside educational attainment level has gradually increased over the last decade. As of 2021, Riverside County's percent of population with a high school diploma was 83% and the percent of the population with a bachelor's degree was 24%.<sup>1</sup>



**Housing**

The median home price in Riverside County as of January 2023 was \$585,000 a 1% decrease since January 2022.<sup>5</sup> Despite Riverside County homes being more affordable than the statewide average, there is nevertheless concern regarding affordability for households earning the median family income. Regional home prices remain 25% above pre-pandemic levels. This along with the significant rise in rates has slowed down local real estate market, with experts suggesting a reduction in real estate related revenues.<sup>6</sup>

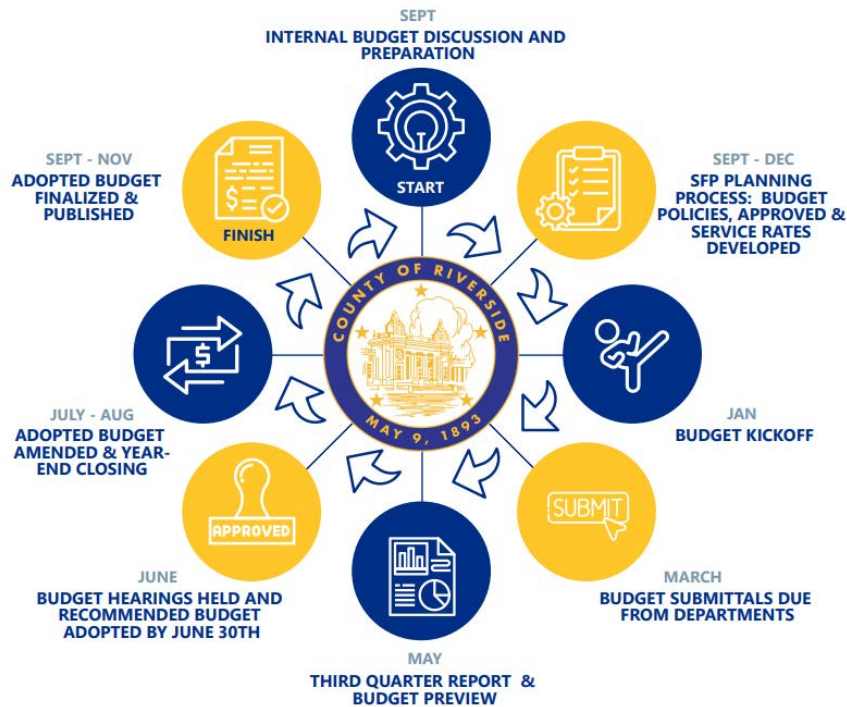


**Endnotes**

1. U.S Census Bureau, QuickFacts
2. Healthy Places Index (HPI)
3. U.S Census Bureau, Commuting Flows (2011-2015)
4. Riverside County Business and Community Services
5. California Association of Realtors
6. UC Riverside School of Business, Riverside County Economic and Revenue Forecast (November 2022)



## BUDGET CYCLE



### Timeline

The budget process is year-round, beginning with development of internal service rates and culminating with adoption of the budget. Budget amendment takes place throughout the year by 4/5ths vote.

During the FY 2022/23 budget cycle, A Strategic Financial Plan (SFP) was initiated and used a strategic tool for developing the budget. The FY 2023/24 Budget continues to build upon the success of the SFP in the development of this year's budget.

#### *September through December*

In September, the Executive Office and County Departments begin the SFP process. The SFP provides executive management and departments with a five-year projection of a capital improvement plan, strategic departmental priorities, General fund discretionary revenue as well as a projection of departmental revenues and net county cost.

In the first quarter report, the Executive Office presents budget guidelines for the next fiscal year based on economic indicators, revenue forecasts, and Board of Supervisors priorities. Internal service rates are developed based on anticipated operating budgets for the next fiscal year in accordance with Board policy.

#### *January through February*

In the midyear report, the Executive Office updates projected budget conditions. Internal service rates are also presented for approval. The Executive Office distributes Board budget policies, priorities, and information about budget targets, deadlines, and rates to departments.

#### *March through April*

Departments submit budget requests to the Executive Office for consideration in March. If economic conditions allow, departments submit new capital improvement project requests to the Executive Office. Due to financial constraints, new projects are limited.

***May***

The Executive Office presents the third quarter report in May, including a current year budget status, economic forecasts, and previews budget considerations for the following fiscal year.

***June***

The Executive Officer presents the recommended budget for Board approval by June 30. The Board holds budget hearings and provides direction on policy decisions. After the conclusion of the hearings on the recommended budget, and not later than June 30, the board shall adopt the budget.

***July through August***

The Executive Office prepares amendments to the recommended budget addressing the direction given by the Board during budget deliberations. The year-end closing process begins in July, establishing the ending fund balances that roll forward to begin the budget year.

***September through November***

Once year-end balances are complete and finalized by the Auditor-Controller Office, the Executive Office finalizes the adopted budget for publication, which is submitted to the State Controller before December 1 in accordance with the County Budget Act.

## About the Budget Book

The recently revised approach uses more graphics to summarize and communicate budget detail in quick, easily read snapshots. It frames departments' budget narratives within the county's strategic objectives.

The introduction summarizes key information about the county itself to provide context, about the budget process, and about the budgetary and financial policies and procedures that influence it. The budget overview provides a synopsis concisely distilling budget detail into a compact summary and outlining the long-range budget strategy.

Budget narratives are gathered within a portfolio group, under one heading for each department. Departments with responsibilities spanning multiple functions requiring more than one narrative are grouped together to align with the department structure.

### Budget Schedules

Pursuant to the County Budget Act, the State Controller issues the forms and methods with which counties must prepare and submit budget details. Budget Schedules 1 through 15E contained in Volume 2 of this budget document conform to those state requirements. Schedules 1 through 8 summarize the unit-level detail for the governmental funds contained in Schedules 9, and proprietary funds contained in Schedules 10 and 11. Schedules 12, 13 and 14 summarize the unit-level detail for the special district budgets contained in Schedule 15 and 15E. Schedule 10 contains the budgets for the county's internal service funds, while Schedules 11 and 15E contain the budgets for the county and special district enterprise funds, respectively. In addition, Schedule 20 contains unit-level detail of positions authorized by resolution amending Ordinance 440; Schedules 21, 22, and 23 contain detailed listings of recommended vehicles and other capital assets; and Schedule 24 illustrates the County's fund structure as reported in the Annual Comprehensive Financial Report (ACFR). Taken together, these budget schedules comprise the official county budget approved by the Board of Supervisors in accordance with the County Budget

Act. The tables and charts contained in the narratives provide snapshots of this information.

Governmental funds account for most of the county's primary operations, the largest of which is the general fund. It is the county's basic operating fund, used to report all operating activity not accounted for in other funds. Special revenue funds account for operations with revenue sources restricted to a particular purpose. Capital project funds account for construction, rehabilitation, and acquisition of major capital assets. Debt service funds account for debt repayment. Internal service funds account for transfers between county departments supported by direct cost recovery. Enterprise funds account for county functions primarily supported by user charges to external parties.

In addition to summarizing budget detail by fund type, the State Controller's budget schedules also identify each budget unit by function, and principal activity within function. This facilitates aggregating myriad budget data across a multitude of budget units to gain a clearer picture of the sources and uses contained in the budget.

**Mission Statement**

The mission states clearly and concisely the purpose of the department or agency.

**Department/Agency Description**

Highlights responsibilities of the department or agency, noting key budget units and programs within the functional group presented.

**Objectives and Strategic Alignment**

Departmental Objective  
Portfolio Objective  
County Outcome

Uses the Strategic Alignment Framework developed with the County Performance Unit to outline key departmental objectives and shows their alignment within their portfolio objectives and the county's strategic outcomes.

Performance Measures	FY 2021/22 Actuals	FY 2022/23 Estimate	FY 2023/24 Target	FY 2023/24 Goals
Measure 1				
Measure 2				

Key Performance Indicators (KPI) that influence departmental performance relative to strategic objectives.

**Insights**

Insights include explanatory notes for performance measures as well as notable achievement of objective & other accomplishments.

**Related Links**

Department/agency's county website, social media links, or other related websites that may be informative for the reader.

**Budget Changes & Operational Impacts**

**Staffing**

Summary of authorized positions, including the total budgeted, the number funded and not funded, and how many are filled and vacant. Detailed but succinct explanations of changes in staffing from the previous adopted budget, by budget unit and program.

**Expenses**

- ◆ Salaries & Benefits
- ❖

Detailed but concise explanations of major budgetary changes in appropriations from the prior fiscal year's adopted budget, organized by category.

**Revenues**

- ◆ Taxes
- ❖

Detailed but concise explanations of major budgetary changes in revenues from the prior fiscal year's adopted budget, organized by category.

**Departmental Reserves**

- ◆ Fund
- ❖

Separate detailed explanations by fund of each spendable departmental reserve, including restricted, committed, and assigned equity fund balances. Include discussion of anticipated increases or use of reserves expected to influence budget year beginning balances, and planned increases or use of reserves factored into the budget.

**Net County Cost Allocations**

Brief explanation of any ongoing and one-time changes in the net county cost allocation for each budget unit.

**Budget Tables**

For each department/agency, budget tables compare trends in staffing, expenditures, revenues, and use of fund balance across time. In a balanced budget, total sources equal total uses. In a *structurally balanced* budget, total ongoing sources equal ongoing uses, net of one-time sources & uses, including beginning fund balance.

## Budget Tables

Department/Agency Staffing by Budget Unit						
	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Authorized	FY 2023/24 Requested	FY 2023/24 Recommended	FY 2023/24 Adopted
Grand Total						

Department/Agency Expenditures by Budget Unit						
	FY 2021/22 Actuals	FY 2022/23 Adopted	FY 2022/23 Estimate	FY 2023/24 Requested	FY 2023/24 Recommended	FY 2023/24 Adopted
Grand Total						

Department/Agency Expenditures by Subfund						
	FY 2021/22 Actuals	FY 2022/23 Adopted	FY 2022/23 Estimate	FY 2023/24 Requested	FY 2023/24 Recommended	FY 2023/24 Adopted
Grand Total						

Department/Agency Budget by Category of Expenditures						
	FY 2021/22 Actuals	FY 2022/23 Adopted	FY 2022/23 Estimate	FY 2023/24 Requested	FY 2023/24 Recommended	FY 2023/24 Adopted
Salaries and Employee Benefits						
Services and Supplies						
Other Charges						
Capital Assets						
Other Financing Uses						
Intrafund Transfers						
Expenditures Net of Transfers						
Total Operating Transfers Out						
Total Uses						

Department/Agency Budget by Category of Source						
	FY 2021/22 Actuals	FY 2022/23 Adopted	FY 2022/23 Estimate	FY 2023/24 Requested	FY 2023/24 Recommended	FY 2023/24 Adopted
Taxes						
Licenses, Permits & Franchises						
Fines, Forfeitures & Penalties						
Total Net of Transfers						
Operating Transfers In						
Total Revenue						
Net County Cost						
Use of Fund Balance						
Total Sources						

## Financial Policies and Procedures

Financial policies and procedures ensure fiscal stability and provide guidance for the development and administration of the annual budget.

### ***Budgeting***

The County Budget Act contained in Government Code §§29000, et seq. governs the authority of the Board of Supervisors to adopt the annual county budget and specifies the process and deadlines by which certain actions must be achieved. These ensure appropriations authority is in place on July 1 with which to sustain core county operations, while also accommodating year-end processes that determine the budget year's beginning fund balances. This process also provides transparency and accountability in the budget process, allowing open public information and participation when the budget is considered, and public hearings are held.

The County Budget Act also empowers the State Controller to prescribe the methods and forms used in presenting the formal budget (29005). Per provisions of the County Budget Act, the Riverside County Board of Supervisors has by past actions designated the County Executive Officer as the officer responsible for administering the county budget.

### ***Preparation of the Budget***

The County Executive Officer prescribes the procedures for submitting budget requests (29042).

All county officials are to provide the County Executive Officer budget requests detailing estimated financing sources and uses required on or before June 10 (29040).

The County Executive Officer receives these budget requests (29040), prepares requests when an official responsible for submitting a budget request has not done so (29045), and compiles all the requests (29060).

The County Executive Officer reviews the budget requests, prepares a recommended budget, and submits that recommended budget to the Board of Supervisors on or before June 30.

### ***Approval of the Recommended Budget***

The Board of Supervisors may make revisions, reductions, and additions to the recommended budget on or before June 30 (29063), and the County Executive Officer is responsible for revising the recommended budget to reflect those changes made by the Board (29083).

To provide the legal spending authority necessary to sustain county operations when the fiscal year begins on July 1, the Board of Supervisors must formally approve the recommended budget, as revised, on or before June 30 (29064). Approval of the recommended budget requires a majority vote.

### ***Adoption of the Budget***

- On or before September 8, the Board of Supervisors must make the recommended budget available to the public (29065) and publish public notice of its availability and announcement of public hearings on it 10 days in advance of the hearings (29080).
- Not fewer than 10 days following publication of the hearing notice, and no later than September 18, the Board of Supervisors must commence public hearings on the recommended budget (29080). The Board of Supervisors may continue those hearings day to day until concluded, not exceeding a total of 14 calendar days (29081). The Board of Supervisors must conclude budget hearings on or before October 2 (29081).
  - Any official whose budget requests have been revised (29063) and any member of the public may appear and be heard at the budget hearings (29080(c)).
  - All proposals for revisions shall be submitted in writing to the Clerk of the Board prior to close of the budget hearings (29080(d)). Increases or additions may not be made after the public hearing, unless the items were proposed in writing and filed with the Clerk of the Board before close of the public hearing or approved by the Board of Supervisors by 4/5ths vote.

- The Board of Supervisors must approve a resolution formally adopting the budget on or before October 2 (29088). Budget adoption requires a majority vote.
- The County Auditor-Controller must file copies of the adopted budget with the Clerk of the Board and the State Controller on or before December 2 (29093).

#### **Actions Following Adoption of the Budget**

- Revisions to the adopted appropriations may be made by an action formally adopted by the Board of Supervisors at a regular or special meeting as follows (29125):
  - If between funds, 4/5ths vote is required.
  - If transfers from appropriations for contingencies, 4/5ths vote is required.
  - If between budget units within a fund if overall appropriations are not increased, majority vote is required.
  - The Board of Supervisors has delegated to the County Executive Officer authority to approve transfers of appropriations within a budget unit to the extent overall appropriations of the budget unit are not increased (29125(b)).
- The Board of Supervisors may at any regular or special meeting by 4/5ths vote make available for appropriation any of the following balances over which the Board of Supervisors has authority (29130):
  - Restricted, committed, assigned, and unassigned fund balances, excluding general reserves, and non-spendable fund balance.
  - Amounts either in excess of anticipated amounts or not specifically set forth in the budget derived from any actual or anticipated increases in financing sources.

#### **In the Event of Emergency**

- If due to an emergency the Board of Supervisors has not approved a recommended budget by June 30, appropriations of the previous year final

budget shall roll over and be deemed appropriations of the new year, excluding assets and transfers out unless specifically approved by the Board (29124(a)(3)).

- The Board of Supervisors may by 4/5ths vote at any regular or special meeting adopt a resolution declaring an emergency (29127) and approve appropriations and expenditures necessary to meet that emergency, in the following cases:
  - Upon emergency caused by war, fire, failure or imminent failure of the water supply, flood, explosion, storm, earthquake, epidemic, riot, or insurrection;
  - For the immediate preservation of order or public health;
  - For the restoration to a condition of usefulness of any public property destroyed by accident;
  - For the relief of a stricken community overtaken by calamity;
  - For the settlement of approved claims for personal injuries or property damages, except claims arising from operation of public utilities owned by the county; or,
  - For mandatory expenditures required by law.
- Emergency expenditures may be paid from any money in the county treasury in any fund from which the expenditure may be properly paid (29128).

#### **Constraints of Appropriations**

- Except as provided by law, the Board of Supervisors and every other county official are limited in incurring or paying obligations to the amounts of appropriations allowed for each budget unit in the adopted budget as revised (29120).
- Except as provided by law, obligations incurred or paid in excess of budget unit appropriations are not a liability of the county, but a personal liability of the official authorizing the obligation (29121). Except on court order, for an emergency, or as provided by law, the Board of Supervisors cannot

approve a claim nor the Auditor issue payment for any obligation that would result in a budget unit exceeding its appropriations (29122).

- Any unencumbered appropriations remaining at the end of the fiscal year shall lapse and revert to the available fund balance from which they were appropriated (29143).

### ***Basis of Budgeting***

Government accounting is distinguished from business accounting by use of funds to separate resources of a jurisdiction by type or use. These fund types are defined by the Governmental Accounting Standards Board (GASB) as follows:

- Governmental Funds
  - General fund
  - Special revenue funds
  - Capital project funds
  - Debt service funds
  - Permanent Funds
- Proprietary Funds
  - Enterprise funds
  - Internal service funds
- Fiduciary Funds

Governmental funds account for the primary operations of a jurisdiction. The annual budget for governmental funds is done on the modified accrual basis of accounting. Modified accrual accounting recognizes revenues when the dollar value of the revenue is known and collectible within the current period. Proprietary funds account for the business-type functions of a jurisdiction that provide services almost exclusively on a fee-for-service basis. Because they are intended to operate like businesses, the annual budgets for proprietary funds are done on the full accrual basis of accounting. Full accrual accounting recognizes both revenue and expense when earned. Because they hold assets for other parties, annual budgets are not adopted for fiduciary funds.

### ***Fund Descriptions***

For budgetary purposes major funds may differ from major funds reported in the County of Riverside Annual Comprehensive Financial Report (ACFR). In the ACFR, major funds are those whose revenues, expenditures, assets, or liabilities are at least 10% of all governmental or enterprise funds and at least 5% of the aggregate amount for the same item. In a budget document, any fund whose revenues or expenditures, excluding other financial sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget should be considered a major fund. The budgetary funds and descriptions are as follows:

### ***Major Funds***

The general fund is the county's primary operating fund, comprising 57.9% of the overall budget. It is used to account for all revenues and expenditures necessary to carry out the basic governmental activities of the county that are not accounted for through other funds. The county general fund includes such functions as general government, public protection, health and sanitation, public assistance, education, and recreation and culture services.

The Riverside University Health Systems - Medical Center (RUHS-MC) Enterprise Fund accounts for the maintenance of physical plant facilities and providing quality care to all patients in accordance with accreditation standards; the bylaws, rules and regulations of the medical staff; and the RUHS-MC. Total appropriations for this fund comprise 14.1% of the overall budget. Revenue for this fund is primarily from charges for services, and secondarily from the County's general fund.

### ***Non-Major Funds, Governmental***

A special revenue fund is a governmental fund used to account for and report proceeds of specific revenue sources restricted or committed to expenditures for specified purposes other than debt service or capital projects. Examples include Community Services, County Service Areas, In-Home Support Services and Regional Park and Open-Space.



A capital project fund is a governmental fund used to account and report for financial resources restricted, committed, or assigned for the acquisition or construction of major capital projects. Examples include Developers Impact Fee (DIF) Operations, the County of Riverside Enterprise Solutions for Property Taxation (CREST) Project, and Capital Improvement Project (CIP) funds.

A debt service fund is a governmental fund used to account and report financial resources restricted, committed, or assigned to expenditure for principal and interest. Examples include Pension Obligation Bonds, Teeter Debt Service, and Public Financing Authority.

#### ***Non-Major Funds, Proprietary (Business-Type) and Others***

An internal service fund accounts for goods or services for which the county charges internal customers. Examples include Human Resources, Information Technology, Fleet Services, Custodial Services, and Maintenance Services funds.

An enterprise fund accounts for goods or services for which the county charges outside customers. Examples include Waste Resources and Housing Authority funds.

Special district and other agency funds are used to account and report financial resources of independent units of local government organized to perform a single government function or a restricted number of related functions. Examples include County Service Areas, Flood Control and Water Conservation District, Perris Valley Cemetery Operations, and the Regional Parks and Open Space District.

#### ***Strategic Financial Plan***

The County Executive Officer has identified four strategic initiatives for the county: achieve fiscal stability, transform service delivery, seek systemic equity, and improve quality of life. The FY 2023/24 budget was developed with these strategic initiatives in mind. The Strategic Financial Plan (“The Plan” or “SFP”) incorporates five-year projections and was used as an internal tool for building the FY 2023/

24 Budget. The SFP was developed to identify significant issues that must be addressed to achieve the county’s goals for fiscal stability. The SFP was used as an internal tool to facilitate the budget process and assist with future objectives as listed below:

- The plan was used to gauge the needs and resources to ensure that the county’s financial position is sufficient to support ongoing services and long-term needs.
- The plan was used to solidify departments’ budgetary needs and resource constraints while promoting collaborative discussions to simplify the budget process, primarily related to general fund net county cost targets.
- The plan provided the executive management with a five-year capital improvement plan, five years of strategic department priorities, and a five-year projection of discretionary revenue.
- Independent economists gather economic data from the national, state, and local levels to produce a five-year general-purpose revenue forecast for the county. This five-year outlook is a vital component in the financial planning process, the county uses to develop plans that maintain the financial health and stability of the county.

#### ***Governmental Fund Balance and Reserve Policy***

Fund balance is the difference between assets and liabilities on a governmental fund balance sheet, and represents the net remainder of resources less expense at year-end. It is a widely used component in government financial statements analysis. Board Policy B-30, Government Fund Balance and Reserve Policy, establishes county guidelines for use of fund balance with restricted purpose versus unrestricted purpose. This policy applies to governmental funds, which includes the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds. GASB Statement No. 54, which applies to periods beginning after June 15, 2010, governs how fund balance information is reported to enhance its decision-making value.

**Governmental Fund Balance Categories**

Governmental fund balances are comprised of the following categories:

- Non-spendable fund balance: amounts that cannot be spent because they are not in spendable form or must be maintained intact.
- Restricted fund balance: amounts specified by external parties, such as laws, regulations creditors, or grantors.
- Committed fund balance: unrestricted amounts formally committed by the Board for a specific purpose. Board approval is required to establish, change, or remove a commitment.
- Assigned fund balance: unrestricted, uncommitted amounts set aside for a specific intended purpose.
- Unassigned fund balance: general fund equity not reported in any other category and available for use. The general fund is the only fund that has unassigned fund balance.

**Spending Prioritization**

Board Policy B-30 intends to ensure that:

- When both restricted and unrestricted fund balances are available, restricted amounts are used first.
- Unrestricted fund balance are used in the following order: committed, assigned, and unassigned.

**Minimum Balance Requirements**

Guidelines for minimum fund balance for governmental funds are essential to ensuring a prudent equity level is maintained for working capital to cover expenditures pending receipt of revenues, delays in revenue receipt, or revenue shortfalls.

**Unassigned Fund Balance – General Fund**

It is expected the County will be establishing a minimum unassigned fund balance policy in its General Fund of no less than the equivalent of two

months of regular General Fund operating expenditures consistent with best practices issued by the Government Finance Officers of America (GFOA).

To achieve this goal, the Executive Office will adopt the following practices in the Fiscal Year 2023/24 Recommended Budget:

- The Executive Office will set aside an annual amount each year for a period not to exceed five years to establish, or restore, the minimum balance based on the GFOA recommended best practice.
- On an annual basis, the Executive Office will set aside 1% of General Fund discretionary revenue for no more than five-years to achieve the minimum unassigned fund balance.
- In the event the County experiences economic uncertainty or significant reduction in General Fund discretionary revenue, the replenishment plan will be reviewed, the policy will be amended accordingly and submitted to the Board for approval.

**Fund Balance – Special Revenue Funds**

Special revenue fund balances are to be kept at or above the minimum level dictated by the funding source and should not fall below zero. If the fund balance drops below minimum levels, the department responsible for the fund will develop a plan to restore the balance to established minimum levels within two years.

**Pension Management Policy**

- The focus of Board Policy B-25, Pension Management And Other-Post Employment Benefits (OPEB) Policy, is to ensure financial stability through proper management. This policy applies to the county defined benefit pension plans administered by the California Public Employees Retirement System (CalPERS), the Section 115 OPEB Trust, the Temporary and Part-Time Employees' Retirement Plan, and the Section 115 Pension Trust.

**Pension Management Policy Overview**

- The county's defined benefit pension assets constitute a trust independently administered by CalPERS to satisfy the county's retirement obligations. The county bears the ultimate responsibility to meet pension obligations.
- The county sets contribution rates sufficient to:
  - Pay any amounts due to CalPERS;
  - Capture full cost of annual debt service on any pension obligation bonds outstanding;
  - Collect amounts sufficient to make required deposits to the liability management fund in connection with the issuance of such bonds; and,
  - Pay consultants hired to assist the Pension Advisory Review Committee (PARC).
- Withdrawal of a group of employees from participation in the plans does not necessarily trigger a distribution of assets.
- If any employee group or department separates from the county, the associated actuarial liability and pension assets are subject to independent actuarially determined "true value."
- All contracts or grants include the full estimated pension cost in the contract or grant. Upon termination of such contracts or grants, a termination payment may be negotiated to reflect any unfunded liability associated with such employees.

**Pension Advisory Review Committee (PARC)**

- The PARC is comprised of a representative of the County Executive Office (Chair), the County Treasurer-Tax Collector, the Human Resources Director, the County Auditor-Controller, and a local safety member department representative.
- The PARC meets at least annually or as necessary upon the call of the Chairperson to address county pension plan topics.
- Each year, PARC prepares a public report on the status of the county's CalPERS pension plans, the

Temporary and Part-Time Employees' Retirement plan, the Other Post-Employment Benefits plan and Section 115 OPEB and Pension Trusts.

- PARC reviews proposed changes to pension benefits or liability amortization schedules, and provides the Board of Supervisors with an analysis of the long-term costs and benefits.

**Pension Obligation Financing**

Issuance of pension-related debt is reviewed first by PARC.

- The county may establish a liability management fund in connection with the initial debt issuance, and any future issuance.
- Such liability management funds are funded by a portion of the projected savings from issuance and only used to: retire pension bond debt, be transferred to CalPERS to reduce any unfunded liability, deposit in the Section 115 Pension Trust to assist with pension rate stabilization, or potentially share with departments.

PARC evaluates recommendations annually regarding prepayment of pension obligation bonds, or to make additional discretionary payments to CalPERS and evaluate the potential associated savings.

**Investment Policy**

Board Policy B-21, County Investment Policy, safeguards public funds by assuring prudent investments, practices and oversight. The policy applies to all funds held in the county treasury, and those held in trust outside of the county treasury. The County Treasurer-Tax Collector's Statement of Investment Policy is the county standard. Policy updates are reviewed annually by the County Investment Oversight Committee (IOC) and approved by the Board of Supervisors. The Treasurer's delegation of investment authority is approved annually by the Board of Supervisors, pursuant to state law. All investments are governed by restrictions defining the type of investments authorized, maturity limitations, portfolio diversification, credit quality standards, and applicable purchase restrictions.

***Fiduciary Responsibility***

The County Treasurer-Tax Collector, or governing body authorized to make investment decisions on behalf of local agencies, is a trustee and therefore a fiduciary subject to the prudent investor standard. Government Code §27000.3 requires that when investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a county treasurer or board of supervisors will act with care, skill, prudence, and diligence to safeguard the principal and maintain the liquidity needs of the county and other depositors.

***County Treasurer-Tax Collector's Pooled Investment Fund Portfolio Objectives***

The Treasurer-Tax Collector actively manages the pooled investment portfolio in a manner responsive to the public trust and consistent with state law with the objectives to:

- Safeguard investment principal.
- Maintain sufficient liquidity to meet daily cash flow requirements.
- Achieve a reasonable rate of return or yield on the portfolio consistent with these objectives.

***Investment Oversight Committee (IOC)***

The IOC has five members and is chaired by a representative of the County Executive Office. IOC members are nominated by the County Treasurer-Tax Collector and confirmed by the Board of Supervisors, as openings occur. Members of the IOC are chosen from among the following:

- The County Executive Office (chair)
- The County Treasurer-Tax Collector
- The Auditor-Controller
- The County Superintendent of Schools
- A representative selected by schools and community college districts
- A representative of the Board of Supervisors
- A representative selected by special districts with funds in the County Treasury

- Up to two members of the public
- IOC duties are specified in Government Code §27133 (review of investment policies), §27134 (compliance audits), and §27137 (prohibits members from making investment decisions), and are limited to assets in the County Treasurer-Tax Collector's Pooled Investment Fund, and any other funds outside of the county treasury whose investment are under the direct control of the County Treasurer-Tax Collector or Board of Supervisors.
- IOC members are advised of, and subject to, Government Code §§27132.1, 27132.3, and §27133(d) (conflicts of interest prohibitions), as well as limits on gifts and honoraria set by the Fair Political Practices Commission (FPPC).

***Debt Management Policy***

Board Policy B-24, Debt Management Policy, was created to ensure the financial stability of the County, reduce the County's cost of borrowing, and protect the County's credit quality through proper debt management. This policy applies to all direct county debt, conduit financing, and land secured financing.

***Debt Management Policy Overview***

- Long-term debt is not used to finance ongoing operational costs. When possible, the county pursues alternative sources of funding, such as pay-as-you-go, or grant funding, to minimize the level of direct debt.
- The county uses special assessment revenue, or other self-supporting debt instead of general fund debt whenever possible.
- Debt issued shall not have a maturity date beyond the useful life of the asset acquired or constructed.
- Long-term, general fund obligated debt is incurred, when necessary, to acquire land or fixed assets based upon project priority and ability of the county to pay. The project should be integrated with the county's long-term financial plan and capital improvement program.

- The county establishes an affordable debt level to preserve credit quality and ensure sufficient revenue is available to pay annual debt service. Aggregate debt service, excluding self-supporting debt and resources other than the general fund, will not exceed seven percent (7%) of general fund discretionary revenue.
- The county uses its best effort to maintain a variable rate debt ration in an amount not greater than 20% of the total outstanding debt, excluding variable rate debt hedged with cash, cash equivalents, or a fixed-rate swap.
- When it benefits the county's financial or operating position, the county reviews outstanding debt and initiates fixed-rate refundings. The terms of such refundings do not extend the maturity beyond the original debt, without compelling justification.
- Each county department, agency, district or authority managing debt will observe applicable state and federal regulations and laws regarding disclosure in all financings and file annual reports and material event notices in a timely manner.

#### ***Debt Advisory Committee (DAC)***

The DAC reviews proposed county-related financings at least once prior to approval by the Board of Supervisors.

The DAC has seven members and is comprised of:

- A representative of the County Executive Office (Chair)
- The County Treasurer-Tax Collector
- The County Auditor-Controller
- County Counsel
- Office of Economic Development
- Community Facilities District/Assessment District Administrator
- Riverside County Flood Control & Water Conservation District

DAC meetings are held monthly or as called by the chairperson. Each financing proposal brought before the DAC includes:

- A detailed description of the type and structure of the financing
- Full disclosure of the specific use of the proceeds
- A description of the public benefit to be provided by the proposal
- The principal parties involved in the financing
- Anticipated sources of repayment
- An estimated statement of sources and uses
- Any credit enhancements proposed
- The anticipated debt rating, if any
- An estimated debt service schedule

The DAC acts on items brought before it with either a "Review and File" or "Review and Recommend" action.

#### ***Conduit Financing***

Conduit financing is an arrangement involving a government agency using its name in an issuance of fixed income securities for a large capital project. The county uses conduit financing to encourage:

- Development of residential housing intended to provide quality, affordable single-family housing for first time homebuyers, within incorporated and unincorporated areas.
- Development of residential housing that complies with both federal and state requirements for low- and moderate-income multi-family housing within the incorporated and unincorporated areas of the county.
- Commercial, retail, industrial, and other development projects that increase the employment base within the county to create a synergistic jobs/housing balance and enhance the overall tax base of the county.

***Land Secured Financing***

Community Facilities Districts (CFDs) or Special Benefits Assessment Districts (ADs) are considered when public facilities of a residential development represent a significant public benefit:

- The county uses CFDs or ADs to develop commercial or industrial properties that increase jobs, property or sales tax revenues, and major public improvements.
- Projects comply with the requirements of the Improvement Act of 1911, the Municipal Improvement Act of 1913, the Improvement Bond Act of 1915, or the Community Facilities Act of 1982, and provisions of Board Policy B-12.

***Alternative Financing Products***

Alternate financing products are different methods that may be used by the county to reach their financial objectives, such as:

- Achieving greater debt savings by taking advantage of market conditions
- Better managing county assets and liabilities
- Reducing interest rate risk
- Increasing cash flow savings

The county does not use alternative financing products for speculative purposes, and Board of Supervisors approval is required.

# Budget Overview

## Executive Summary

The FY 2023/24 Recommended Budget establishes \$8.6 billion in appropriations, a net increase of 15.1% or \$1.1 billion. The budget increase results primarily from increased labor costs associated with union contracts, increase in medical contribution subsidies to resolve recruitment and retention challenges, and increased project cost funded with state and federal revenue increases. Revenue across all funds is projected to increase by \$1.1 billion, or 15.6% over the prior fiscal year and is projected at \$8.4 billion. The revenue increase is mostly attributed to an increase in taxes and state and federal revenue, including ARPA related funds.

The Executive Office is strategically leveraging departmental reserves, net assets, and reserved funding sources to establish a FY 2023/24 balanced budget.

## County General Fund

\$5.0 billion is budgeted in appropriations for the County General Fund, a net increase of \$655.4 million or 15.2% over the prior fiscal year. General Fund revenue is anticipated to increase to \$5 billion, or a 16.2% increase over prior year. The Recommended Budget includes a net increase in fund balance to the General Fund of \$2.4 million, resulting from an increase to unassigned fund balance of \$18.5 million and a decrease of \$16.1 in departmental restricted fund balances. The net increase in unassigned fund balance of \$18.5 million resulted from the implementation of new budget practices to strengthen General Fund reserves and start building deferred maintenance and capital improvement reserves for countywide projects. The new practice includes the following:

- Set aside 1% of General Fund discretionary revenue to continue to build General Fund reserves, \$11.4 million.
- Set aside 0.5% of General Fund discretionary revenue for deferred maintenance projects and capital improvements projects, \$5.7 million.
- Set aside unspent General Fund Contingency for future countywide capital improvement projects.

## County General Fund – Discretionary

For FY 2023/24, the county anticipates discretionary revenue of \$1.1 billion, a net increase of \$129.9 million or 12.8% from the FY 2022/23 Adopted Budget. The increase is primarily attributed to a net increase of \$45.6 million in property taxes, \$32.7 million in motor vehicle in-lieu revenue and \$6.5 million in sales and use tax.

General fund discretionary spending, or net county cost (NCC) in the Adopted Budget is \$1.1 billion, a net increase of \$111.4 million from prior year adopted budget. The Recommended Budget NCC of \$1.1 billion includes \$20 million in contingency reserved for emergency board action, and \$10 million for community investment as part of the Unincorporated Communities Initiatives (UCI). The Executive Office is recommending a net increase to General Fund reserves of \$18.5 million for current year.

## Reserves

FY 2023/24 reserves balance is projected at \$555 million, with a beginning balance of \$537 million. The projected reserves balance of \$555 million at June 30, 2024, is \$268 million above the current policy 25% of the discretionary requirement based on Board Policy B-30. However, the projected reserves balance of \$555 million is below the new Government Finance Officers of America (GFOA) Best Practices of maintaining no less than the equivalent of two months of regular General Fund operating expenditures. This new policy will be established after the adoption of FY 2023/24 budget.

General Fund Projected Financial Position Fiscal Year 23/24 (\$ in Millions)	
Beginning FY 23/24 Reserves	\$537
Discretionary Revenue	\$1,143
Less: Net County Cost	\$1,125
Net Savings from Operations	18
Projected Ending FY 23/24 Reserves	\$555

### **American Rescue Plan Act**

On March 11, 2021, President Biden signed the American Rescue Plan Act (ARPA) into law. The \$1.9 trillion package is intended to combat the COVID-19 pandemic, including the public health and economic impacts. As part of the \$362 billion in federal fiscal recovery aid for state and local governments, \$65.1 billion is provided in direct aid to counties. The deadline for expenditure of the ARPA funds is December 31, 2026.

Riverside County's share of the ARPA funding is \$479.8 million, split into two installments of \$239.9 million each. The second installment was received in FY 2021/22. For FY 2023/24, an initial budget of \$89.6 million is recommended and additional funds will be budgeted throughout the year based on eligibility and Board approval. The Board has approved an effective and equitable spending plan, with a focus on supporting public health, laying the foundation for a strong economic recovery, investing in infrastructure and housing, and strengthening community resiliency.





# COUNTYWIDE BUDGET

rivco.org

NUMBERS AT A GLANCE

# \$8,602,778,552

## FY 2023/24 BUDGET

### REVENUES



<b>\$2.8B</b>	STATE FUNDS	<b>\$531.8M</b>	MISCELLANEOUS REVENUE	<b>\$29.9M</b>	LICENSES, PERMITS & FRANCHISES
<b>\$2.7B</b>	CHARGES FOR CURRENT SERVICES	<b>\$134.2M</b>	OTHER FINANCING SOURCES	<b>\$19.1M</b>	INTERGOVERNMENTAL OTHER GOVERNMENT AND OTHER IN-LIEU TAXES
<b>\$1.4B</b>	FEDERAL FUNDS	<b>\$103.8M</b>	REVENUE FROM THE USE OF MONEY & PROPERTY		
<b>\$679.3M</b>	TAXES	<b>\$60.5M</b>	FINES FORFEITURES & PENALTIES		

### EXPENDITURES



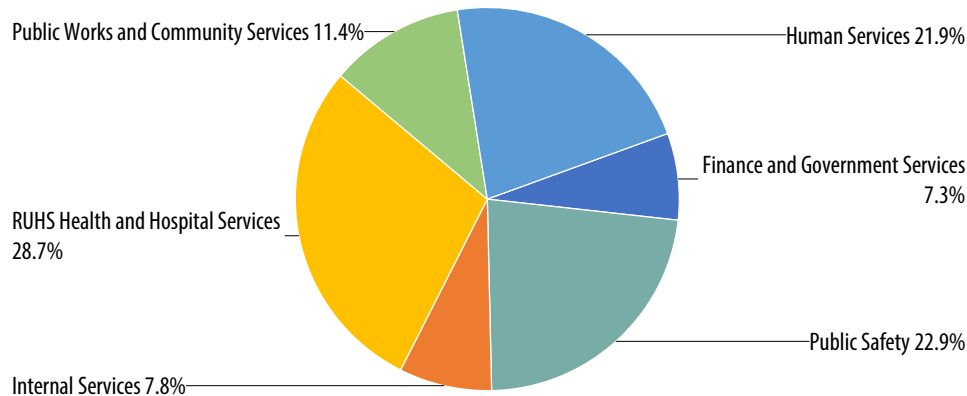
 <b>\$3.5B</b> SALARIES & BENEFITS	 <b>\$2.7B</b> SERVICES & SUPPLIES	 <b>\$2.3B</b> OTHER CHARGES	<b>(\$357.5M)</b> INTRAFUND TRANSFERS	<b>\$267.2M</b> CAPITAL ASSETS	<b>\$171.8M</b> OTHER FINANCING USES	<b>\$20M</b> APPROP FOR CONTINGENCIES
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### Budgeted Appropriations

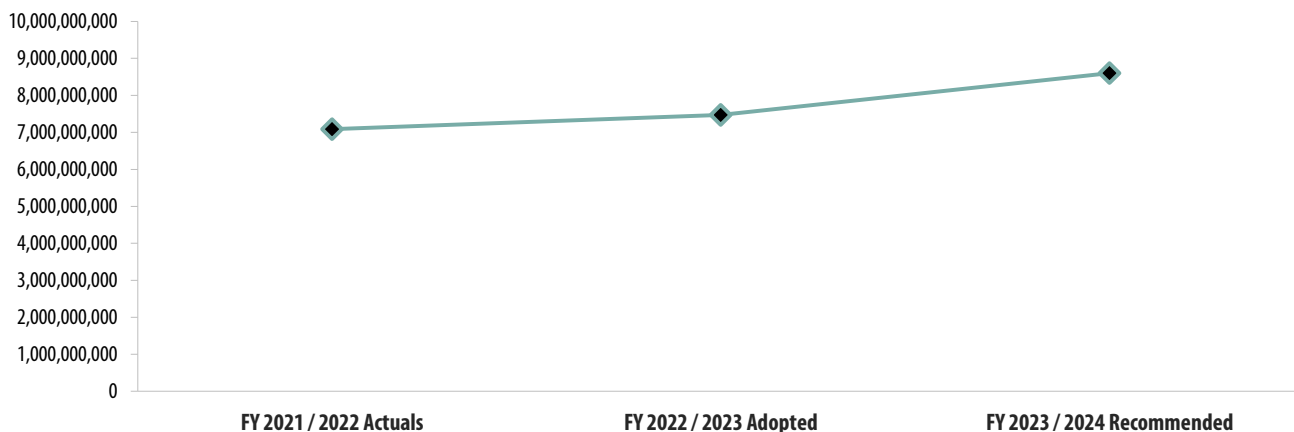
Overall, the budget contains \$8.6 billion in total appropriations across all funds, a 15.1% net increase of \$1.1 billion from the previously budgeted levels. Broken out by portfolio, the largest of overall county appropriations is \$2.5 billion for the RUHS Health and Hospital Services portfolio at 28.7%, reflecting a 28.7% increase, followed by \$2.0 billion for the Public Safety portfolio at 22.9%, reflecting a 7.9% increase, and \$1.9 billion for the Human

Services portfolio at 22%, reflecting an increase of 20.2%. These three portfolios comprise 73.5% of total appropriations. Public Works and Community Services portfolio comprises 11.4% of all appropriations at \$977.8 million, a net increase of 8.6%. The Internal Services portfolio comprises 7.8% and Finance and Government portfolio comprise the remaining 7.3%.

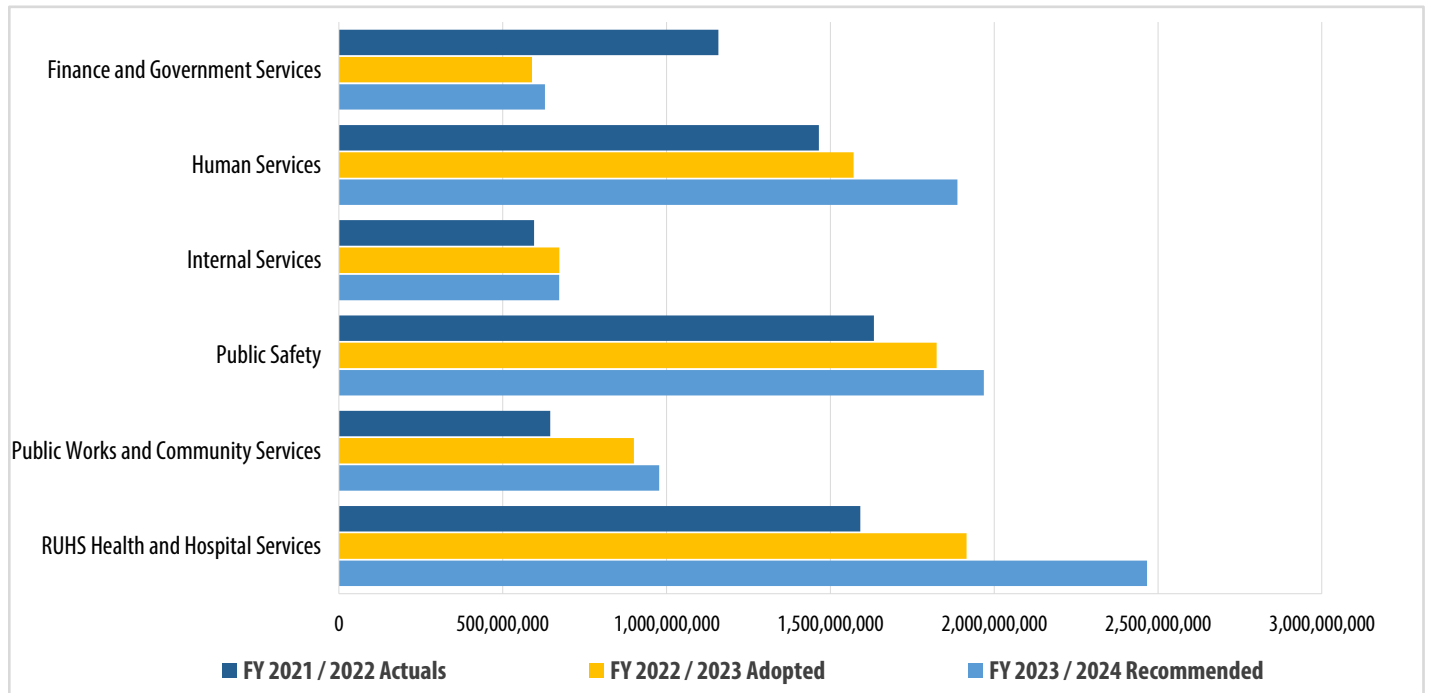
#### Appropriations by Portfolio



#### Trend in Appropriations



### Comparison of Total Appropriations by Portfolio



### Comparison of Total Appropriations by Portfolio

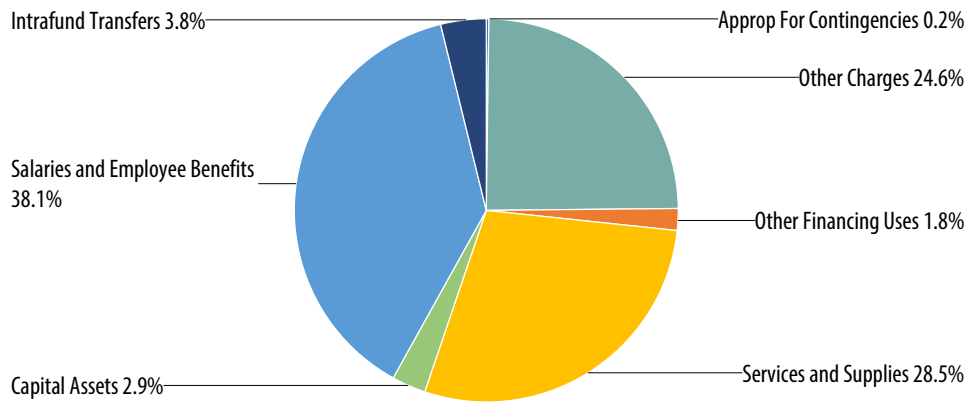
Category	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Finance and Government Services	1,158,604,697	589,701,878	629,071,350	39,369,472	6.7%
Human Services	1,464,903,783	1,570,628,429	1,888,093,618	317,465,189	20.2%
Internal Services	596,167,699	672,948,728	672,470,197	(478,531)	(0.1)%
Public Safety	1,633,045,015	1,824,262,859	1,968,574,330	144,311,471	7.9%
Public Works and Community Services	645,367,667	900,436,271	977,821,208	77,384,937	8.6%
RUHS Health and Hospital Services	1,591,784,131	1,916,061,598	2,466,747,849	550,686,251	28.7%
<b>Grand Total</b>	<b>7,089,872,992</b>	<b>7,474,039,763</b>	<b>8,602,778,552</b>	<b>1,128,738,789</b>	<b>15.1%</b>

### Budgeted Appropriations by Class

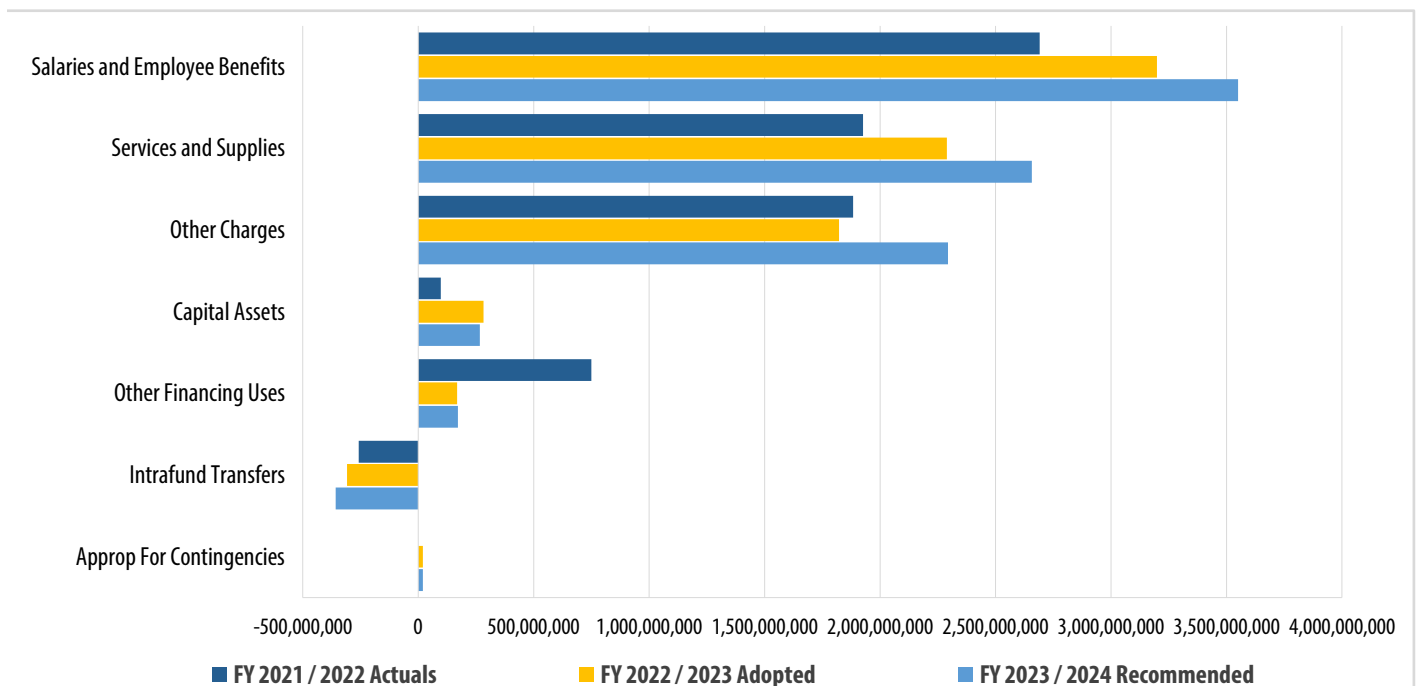
Broken out by spending category, 38.1% of overall appropriations are for salaries and benefits, with 28.5% for services and supplies, and 24.6% for other charges, such as public aid and debt service. Just 2.9%

of overall appropriations are for acquisition of capital assets, and 0.2% of the overall budget is set aside for general fund contingency.

### Budgeted Appropriations by Class



### Comparison of Total Expenditures by Appropriation Class



### Comparison of Total Expenditures by Appropriation Class

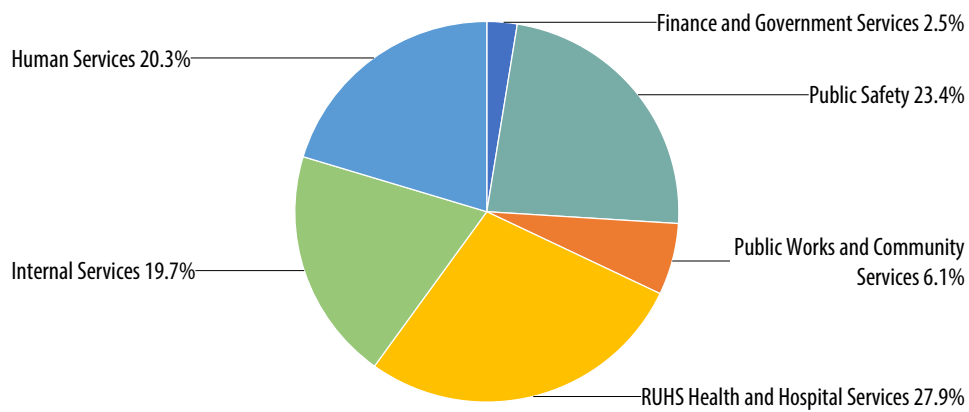
Category	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Salaries and Employee Benefits	2,690,894,438	3,198,677,901	3,549,806,292	351,128,391	11.0%
Services and Supplies	1,925,784,676	2,288,867,519	2,657,286,866	368,419,347	16.1%
Other Charges	1,883,019,174	1,822,612,691	2,294,088,004	471,475,313	25.9%
Capital Assets	97,916,832	283,417,972	267,240,874	(16,177,098)	(5.7)%
Other Financing Uses	749,985,745	168,544,759	171,842,822	3,298,063	2.0%
Intrafund Transfers	(257,727,873)	(308,081,079)	(357,486,306)	(49,405,227)	16.0%
Approp For Contingencies	0	20,000,000	20,000,000	0	0.0%
<b>Grand Total</b>	7,089,872,992	7,474,039,763	8,602,778,552	1,128,738,789	15.1%

### Personnel Summary

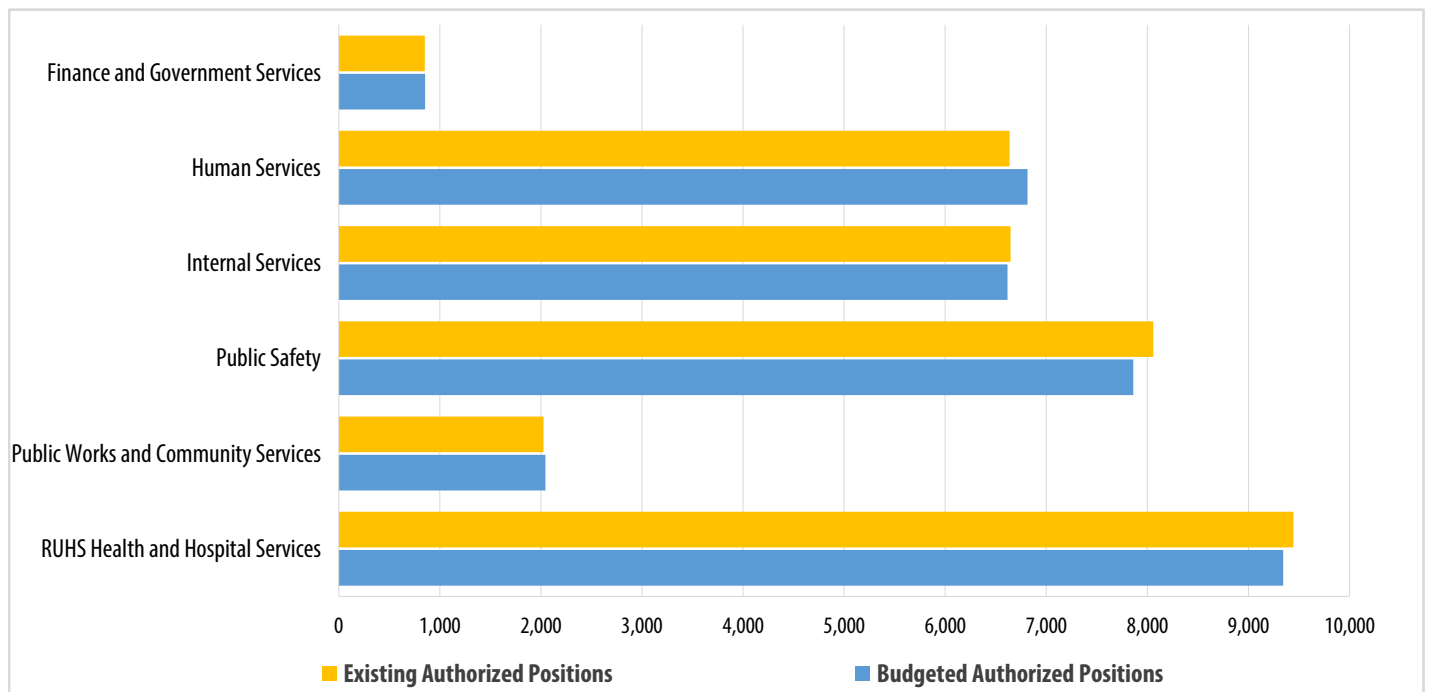
The county uses Budget Schedule 20 to amend the authorized position levels in Ordinance No. 440 in conjunction with annual appropriations. The budget authorizes 28,210 full time positions and 5,324 temporary positions for a total of 33,534 positions, a decrease of 131 positions from the

level authorized as of May 2023. Additional summary analyses are provided below. Further details regarding requested and adopted position authorization are summarized in the departmental narratives, and provided by budget unit and job classification in Schedule 20.

#### Budgeted Authorized Positions by Portfolio



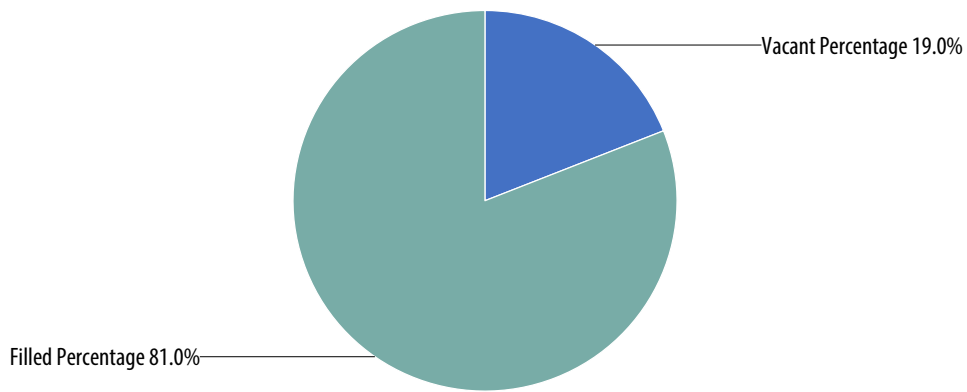
#### Comparison of Budgeted Authorization to Current Levels by Portfolio



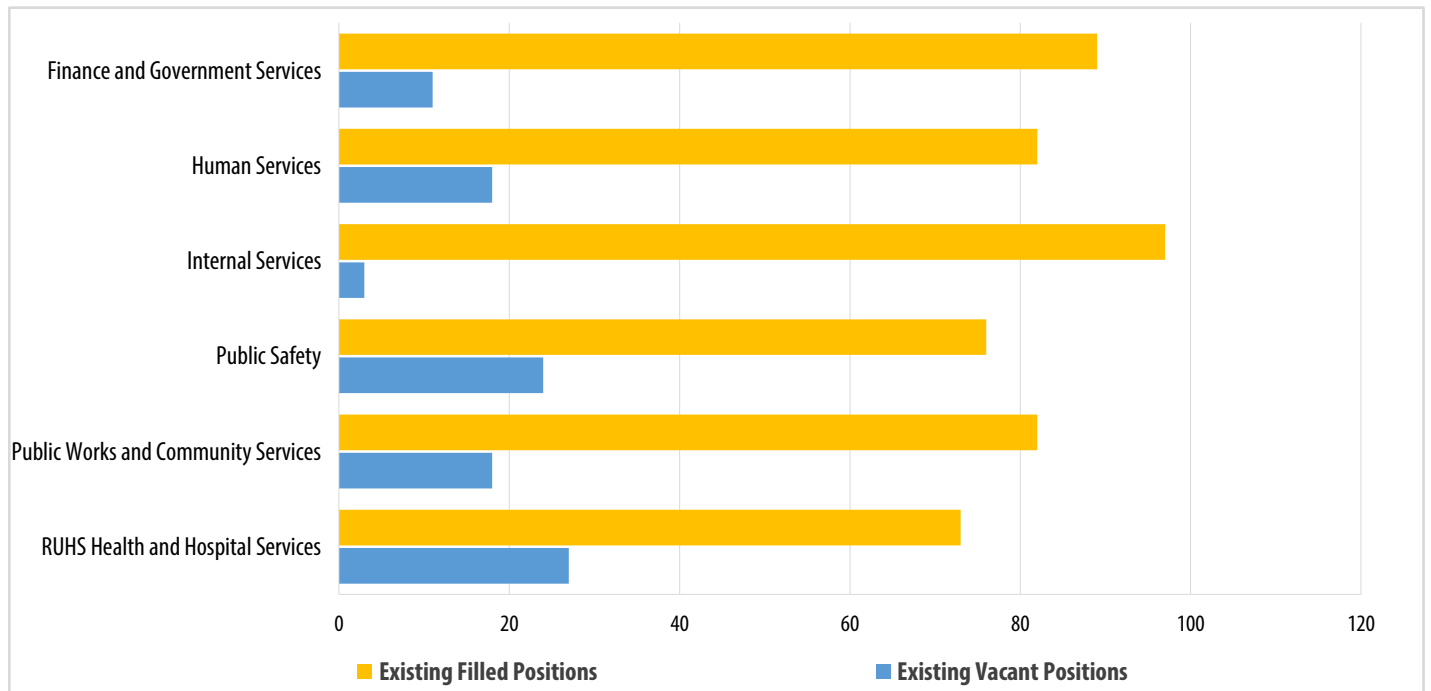
### Ratio of Current Filled to Vacant Authorized Positions

As of May 2023, 27,363 positions, regular and temporary, were filled and 6,302 were vacant. On a percentage basis, 81 percent of regular positions authorized were filled, and 19 percent remained vacant.

#### Ratio of Existing Filled to Vacant Authorized Positions



#### Vacancy Rate By Portfolio



## Breakout of Authorized Positions by Portfolio and Department

Class Code	Filled as of May 1	Vacant as of May 1	Total Authorized as of May 1	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>Finance and Government Services</b>							
Board of Supervisors and Clerk of the Board	59	6	65	66	1	66	1
County Executive Office	44	4	48	51	3	51	3
Assessor	196	9	205	205	0	205	0
County Clerk-Recorder	190	25	215	215	0	215	0
Auditor-Controller	86	23	109	107	(2)	107	(2)
Treasurer-Tax Collector	100	13	113	112	(1)	112	(1)
County Counsel	82	14	96	99	3	99	3
<b>Finance and Government Services Total</b>	<b>757</b>	<b>94</b>	<b>851</b>	<b>855</b>	<b>4</b>	<b>855</b>	<b>4</b>
<b>Human Services</b>							
Department of Child Support Services	360	26	386	417	31	417	31
Department of Public Social Services	4,617	1,000	5,617	5,779	162	5,767	150
Office On Aging	97	15	112	117	5	117	5
Veterans Services	19	7	26	26	0	26	0
HWS Administration	249	104	353	347	(6)	347	(6)
Children and Families Commission – First 5	50	19	69	69	0	69	0
IHSS Public Authority	61	14	75	72	(3)	72	(3)
<b>Human Services Total</b>	<b>5,453</b>	<b>1,185</b>	<b>6,638</b>	<b>6,827</b>	<b>189</b>	<b>6,815</b>	<b>177</b>
<b>Internal Services</b>							
Human Resources	5,664	47	5,711	5,691	(20)	5,691	(20)
Facilities Management	337	104	441	437	(4)	437	(4)
Purchasing and Fleet Services Department	81	13	94	93	(1)	93	(1)
Information Technology Department (RCIT)	361	40	401	396	(5)	396	(5)
<b>Internal Services Total</b>	<b>6,443</b>	<b>204</b>	<b>6,647</b>	<b>6,617</b>	<b>(30)</b>	<b>6,617</b>	<b>(30)</b>
<b>Public Safety</b>							
Emergency Management	81	8	89	89	0	89	0
District Attorney	709	169	878	872	(6)	843	(35)
Public Defender	280	52	332	330	(2)	330	(2)
Sheriff	4,088	1,335	5,423	5,301	(122)	5,284	(139)
Probation	706	300	1,006	981	(25)	981	(25)
Fire	274	56	330	402	72	333	3
<b>Public Safety Total</b>	<b>6,138</b>	<b>1,920</b>	<b>8,058</b>	<b>7,975</b>	<b>(83)</b>	<b>7,860</b>	<b>(198)</b>
<b>Public Works and Community Services</b>							
Registrar of Voters	39	3	42	42	0	42	0
Economic Development	62	28	90	89	(1)	89	(1)
Agricultural Commissioner and Sealer Of Weights and Measure	57	5	62	60	(2)	60	(2)
TLMA – General Government, Public Ways and Facilities	474	76	550	571	21	571	21
TLMA - Public Protection	126	21	147	149	2	149	2
Environmental Health	177	18	195	195	0	195	0
Animal Services	157	24	181	182	1	182	1
Waste Resources	226	97	323	317	(6)	317	(6)
Regional Parks and Open Space District	104	12	116	118	2	118	2
Flood Control and Water Conservation District	233	87	320	321	1	321	1



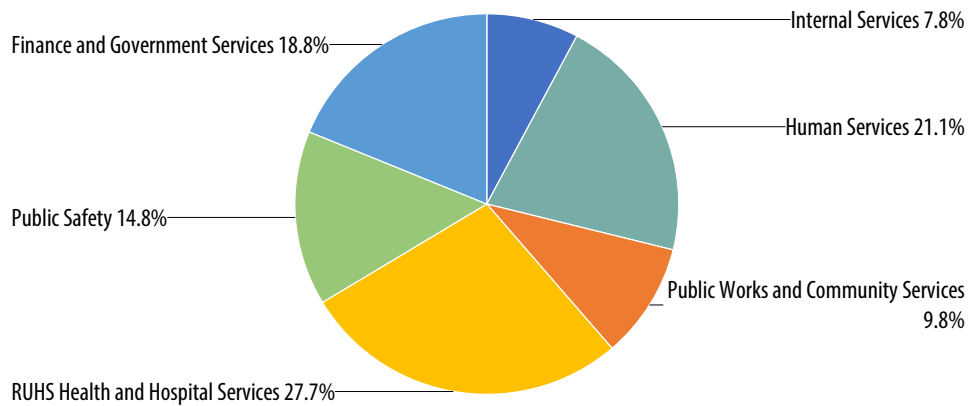
Class Code	Filled as of May 1	Vacant as of May 1	Total Authorized as of May 1	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>Public Works and Community Services Total</b>	1,655	371	2,026	2,044	18	2,044	18
<b>RUHS Health and Hospital Services</b>							
Behavioral Health	2,169	830	2,999	2,934	(65)	2,934	(65)
Public Health	710	363	1,073	1,130	57	1,130	57
Riverside University Health System – Medical Center	4,038	1,335	5,373	5,279	(94)	5,279	(94)
<b>RUHS Health and Hospital Services Total</b>	<b>6,917</b>	<b>2,528</b>	<b>9,445</b>	<b>9,345</b>	<b>(100)</b>	<b>9,345</b>	<b>(100)</b>
<b>Grand Total</b>	<b>27,363</b>	<b>6,302</b>	<b>33,665</b>	<b>33,661</b>	<b>(4)</b>	<b>33,534</b>	<b>(131)</b>

### Total Estimated Revenue

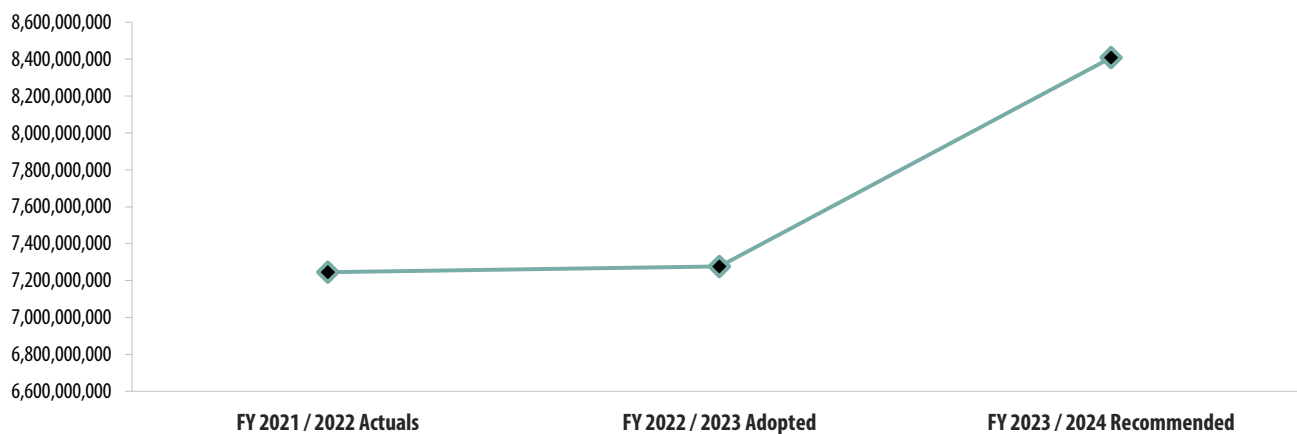
The budget includes \$8.4 billion in estimated revenues across all funds, a 15.6% net increase of \$1.1 billion from the prior budget estimates. By portfolio, RUHS Health and Hospital Services is projected to receive \$2.3 billion, or 27.7% of the total, an increase of 30.1%. Human Services is projected to collect \$1.8 billion, or 21.1% of the total, for a net increase of

20.6 percent. Finance and Government Services is projected to collect \$1.6 billion, or 18.8%, a net increase of 11.2%. Public Safety is projected to collect \$1.3 billion, or 14.8%, a net increase of 7.4%. Public Works and Community Services is projected to collect \$826.0 million, or 9.8% of all estimated revenues.

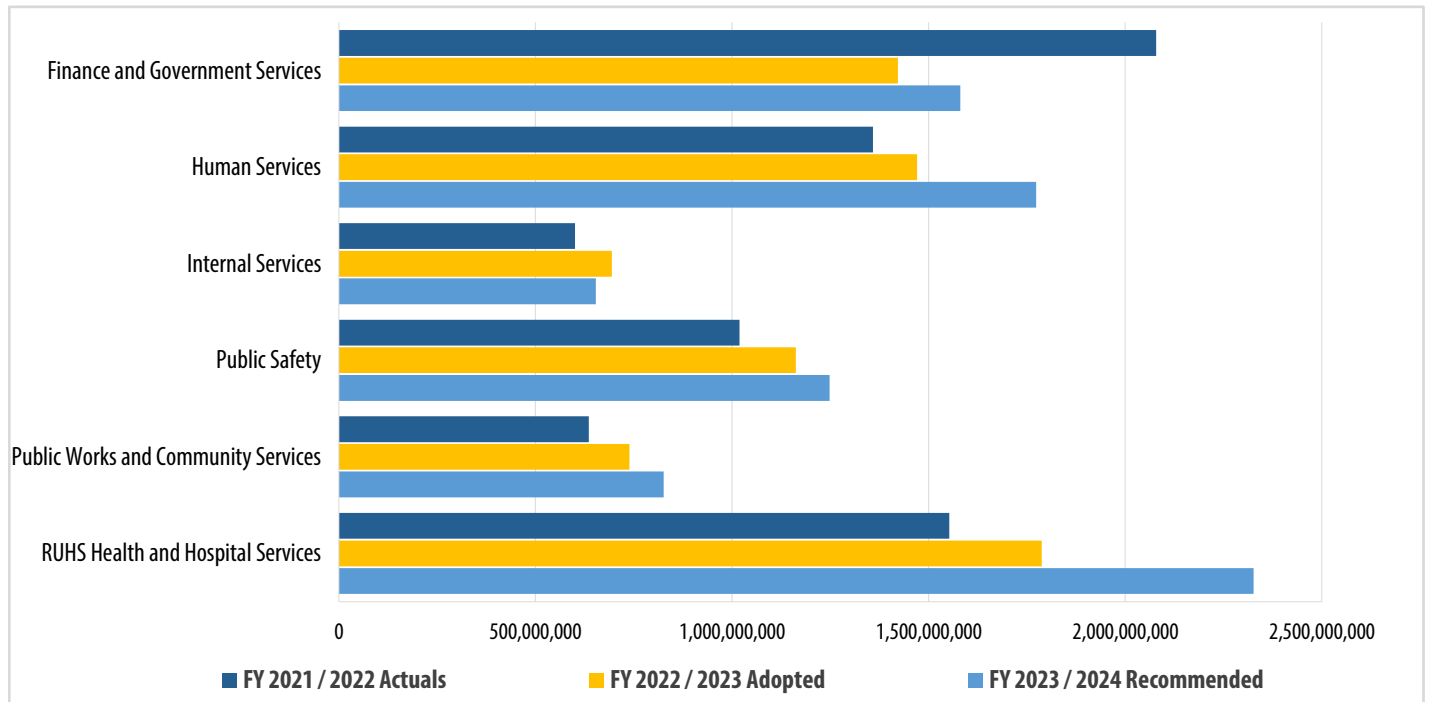
### Total Estimated Revenue by Portfolio



### Trend in Total Estimated Revenue



### Comparison of All Estimated Revenues by Portfolio



### Comparison of All Estimated Revenues by Portfolio

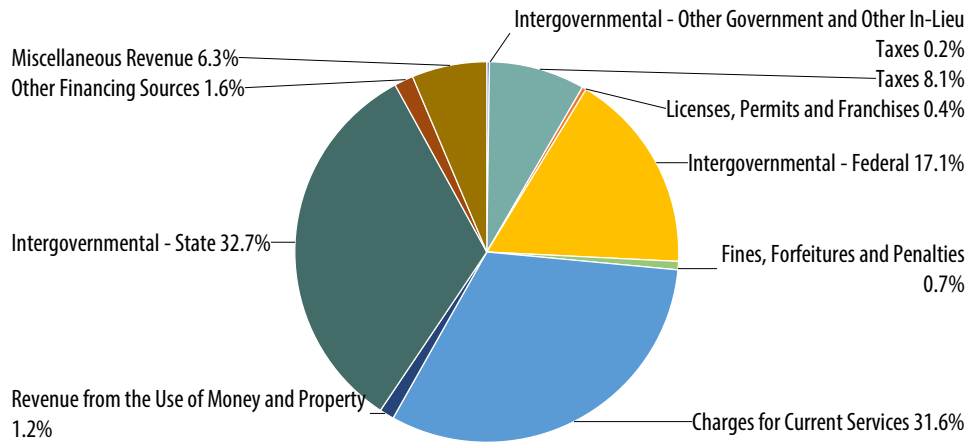
Portfolio	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Finance and Government Services	2,078,676,716	1,421,755,320	1,580,748,726	158,993,406	11.2%
Human Services	1,358,517,983	1,470,559,451	1,773,643,939	303,084,488	20.6%
Internal Services	600,712,281	694,336,089	653,679,774	(40,656,315)	(5.9)%
Public Safety	1,019,003,053	1,162,563,922	1,248,039,448	85,475,526	7.4%
Public Works and Community Services	635,805,924	739,078,502	825,995,964	86,917,462	11.8%
RUHS Health and Hospital Services	1,552,491,022	1,787,828,981	2,326,241,360	538,412,379	30.1%
<b>Grand Total</b>	<b>7,245,206,979</b>	<b>7,276,122,265</b>	<b>8,408,349,211</b>	<b>1,132,226,946</b>	<b>15.6%</b>

### Estimated Revenues by Category

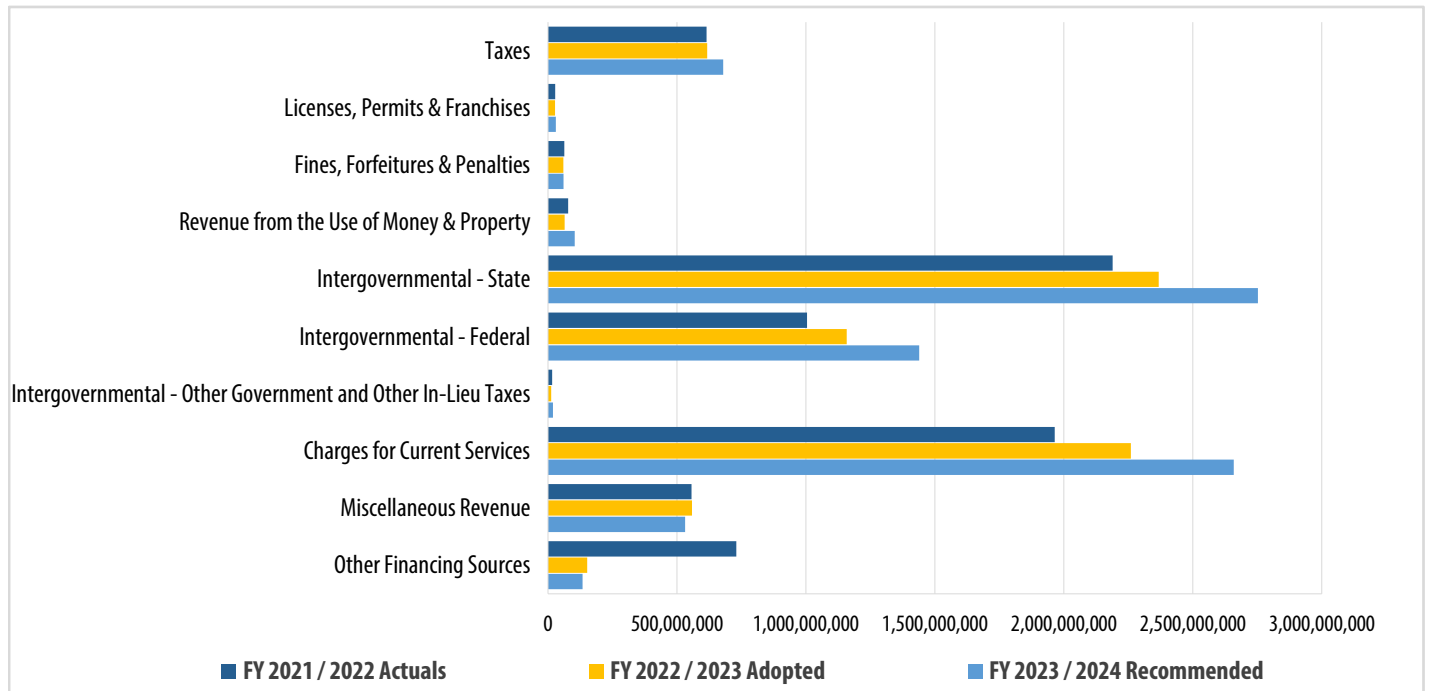
Of total revenues across all funds, 49.8% is intergovernmental state and federal revenues, charges for current services comprise 31.6%, taxes comprise 8.1% and miscellaneous revenue comprise

6.3%. Minor revenue sources comprising 4.2% of the total include other financing sources; use of money and property; fines, forfeitures and penalties; and licenses, permits and franchises.

### Estimated Revenues by Category



### Comparison of All Estimated Revenues by Category



### Comparison of All Estimated Revenues by Category

Category	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Taxes	614,910,330	617,249,213	679,292,682	62,043,469	10.1%
Licenses, Permits & Franchises	27,827,515	27,032,165	29,913,526	2,881,361	10.7%
Fines, Forfeitures & Penalties	63,736,766	59,826,916	60,487,659	660,743	1.1%
Revenue from the Use of Money & Property	78,393,252	64,895,648	103,786,980	38,891,332	59.9%
Intergovernmental - State	2,189,402,079	2,367,349,335	2,751,859,729	384,510,394	16.2%
Intergovernmental - Federal	1,003,983,838	1,158,144,470	1,439,447,926	281,303,456	24.3%
Intergovernmental - Other Government and Other In-Lieu Taxes	15,598,213	12,101,926	19,139,710	7,037,784	58.2%
Charges for Current Services	1,964,357,417	2,259,561,307	2,658,332,269	398,770,962	17.6%
Miscellaneous Revenue	556,700,081	558,132,581	531,842,020	(26,290,561)	(4.7)%
Other Financing Sources	730,297,487	151,828,704	134,246,710	(17,581,994)	(11.6)%
<b>Grand Total</b>	<b>7,245,206,979</b>	<b>7,276,122,265</b>	<b>8,408,349,211</b>	<b>1,132,226,946</b>	<b>15.6%</b>

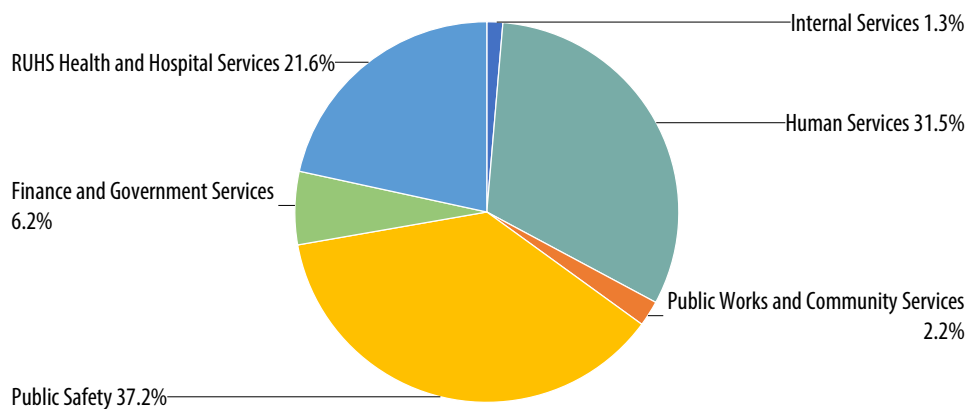
# County General Fund

## General Fund Appropriations

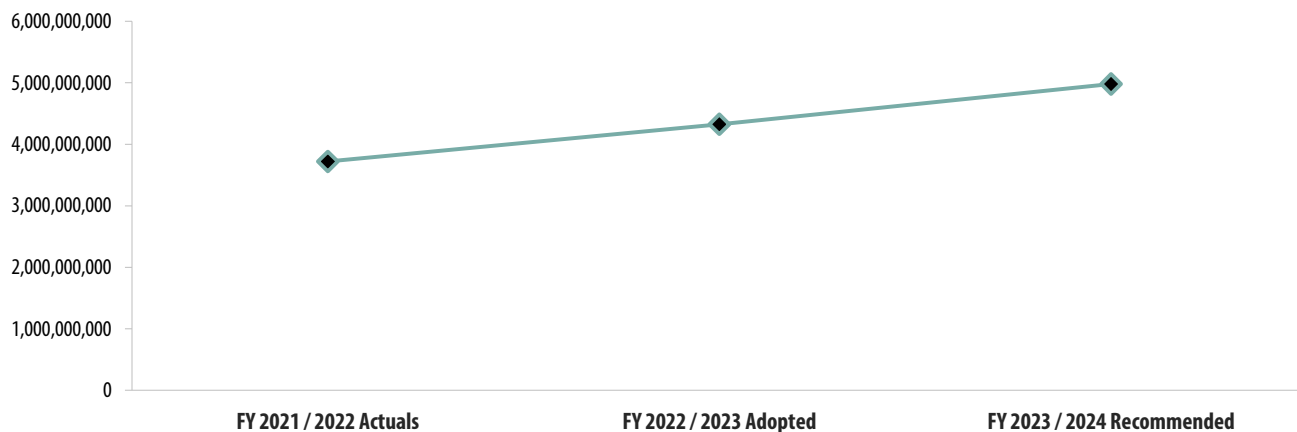
The county General Fund is the principal operational fund, comprising 57.9% of total appropriations. The budget includes \$5.0 billion in General Fund appropriations, an overall 15.2% increase of \$655.4 million. Public Safety accounts for the largest portion, totaling \$1.9 billion, or 37.2%, reflecting a spending increase of 7.8%. A total of \$1.6 billion, or

31.5%, is for Human Services, which is up 23%, and another \$1.1 billion, or 21.6%, supports RUHS Health and Hospital Services, reflecting a net increase of 28%. Finance and Government Services account for only 6.2%, at \$309.3 million, a net increase of less than 1%. The other portfolios together comprise only 3.5% of all General Fund appropriations.

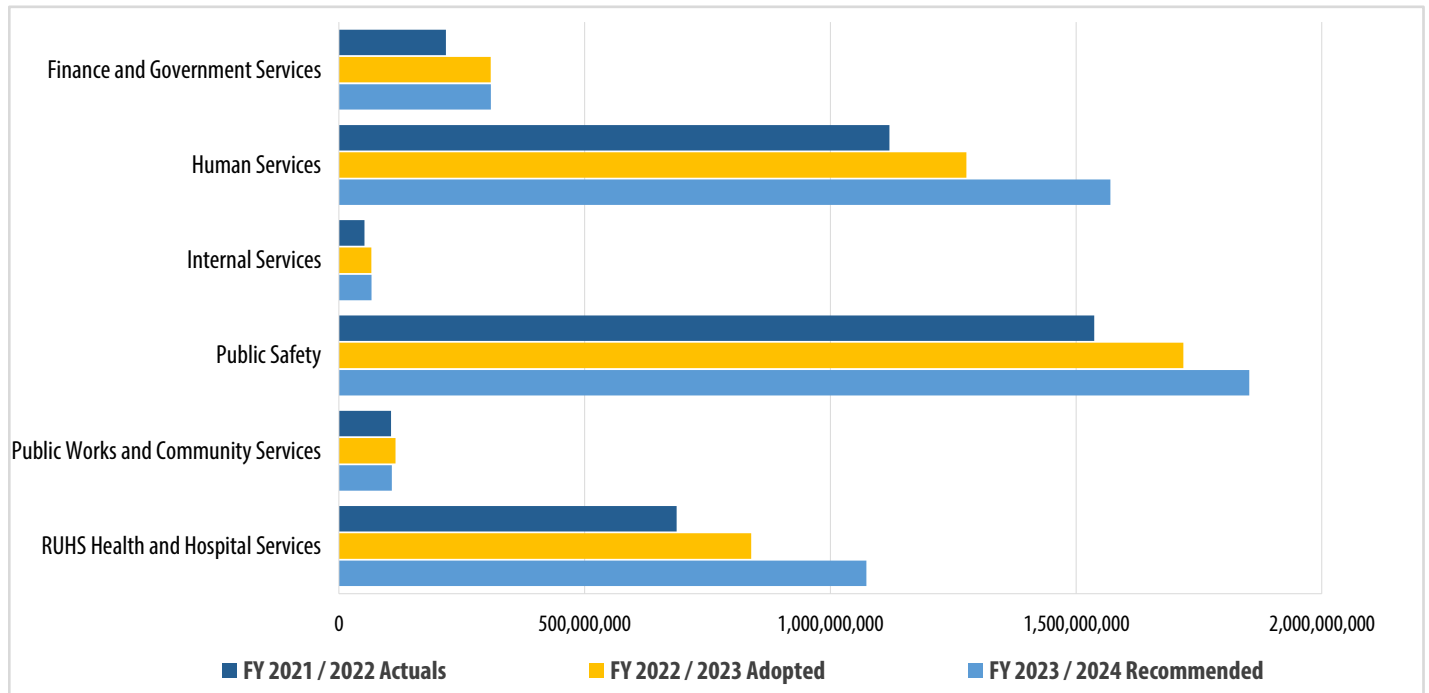
### General Fund Appropriations by Portfolio



### Trend in General Fund Expenditures by Portfolio



### Comparison of General Fund Appropriations by Portfolio



### Comparison of General Fund Expenditures by Portfolio

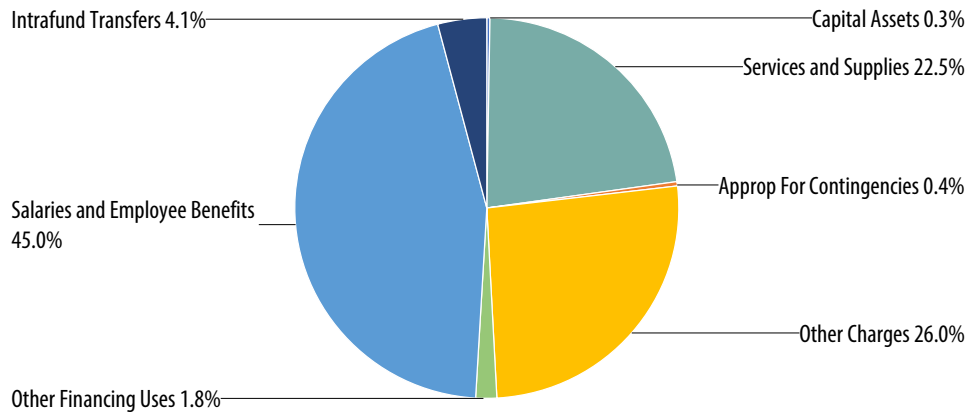
Portfolio	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Finance and Government Services	218,168,811	308,864,955	309,334,459	469,504	0.2%
Human Services	1,120,147,029	1,276,771,684	1,569,978,438	293,206,754	23.0%
Internal Services	52,305,904	66,344,975	66,679,368	334,393	0.5%
Public Safety	1,536,918,967	1,718,025,615	1,852,195,624	134,170,009	7.8%
Public Works and Community Services	106,263,479	115,333,432	107,942,009	(7,391,423)	(6.4)%
RUHS Health and Hospital Services	687,070,240	838,787,525	1,073,405,098	234,617,573	28.0%
<b>Grand Total</b>	<b>3,720,874,429</b>	<b>4,324,128,186</b>	<b>4,979,534,996</b>	<b>655,406,810</b>	<b>15.2%</b>

### General Fund by Appropriation Class

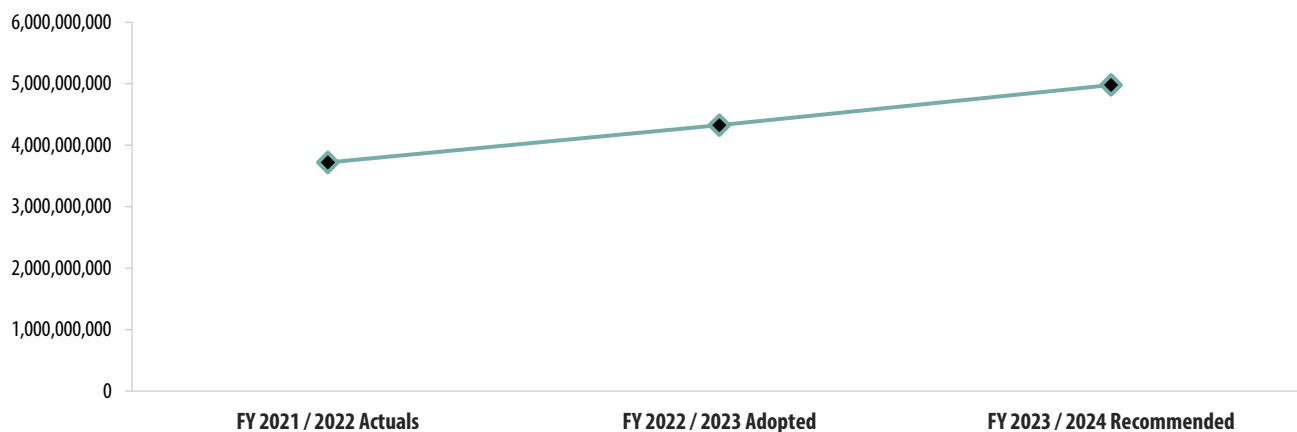
Broken out by spending category, 45% of general fund appropriations are for salaries and benefits, with 22.5% for services and supplies, and 26% for other charges, such as public aid and debt service. Just

0.3% of overall appropriations are for acquisition of capital assets. 1.8% for other financing uses, 4.1% for intrafund transfer, and 0.4% of the overall budget is set aside for general fund contingency.

#### General Fund by Appropriation Class

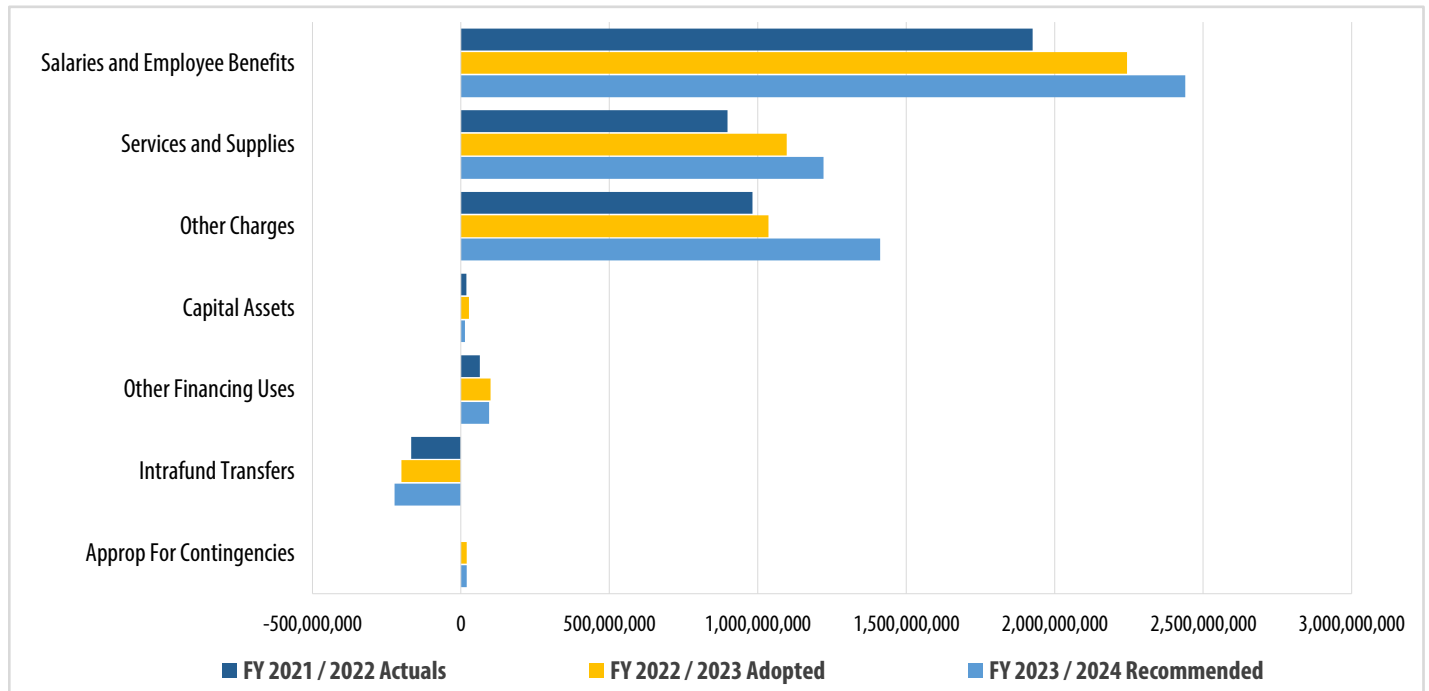


#### Trend in General Fund Expenditures by Appropriation Class





### Comparison of General Fund Expenditures by Appropriation Class



### Comparison of General Fund Expenditures by Appropriation Class

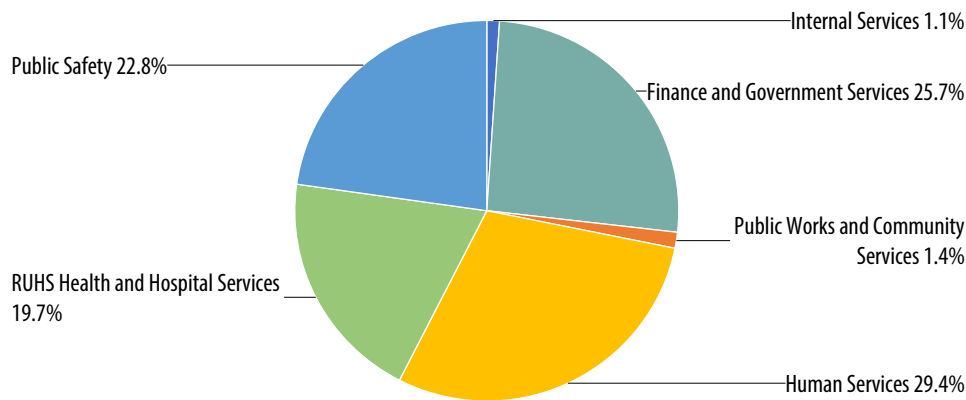
Category	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Salaries and Employee Benefits	1,925,768,105	2,243,698,735	2,439,512,297	195,813,562	8.7%
Services and Supplies	897,931,775	1,097,569,586	1,221,492,721	123,923,135	11.3%
Other Charges	982,084,571	1,035,710,239	1,412,448,818	376,738,579	36.4%
Capital Assets	18,514,722	27,303,037	14,125,678	(13,177,359)	(48.3)%
Other Financing Uses	63,965,521	100,018,055	95,284,024	(4,734,031)	(4.7)%
Intrafund Transfers	(167,390,265)	(200,171,466)	(223,328,542)	(23,157,076)	11.6%
Approp For Contingencies	0	20,000,000	20,000,000	0	0.0%
<b>Grand Total</b>	<b>3,720,874,429</b>	<b>4,324,128,186</b>	<b>4,979,534,996</b>	<b>655,406,810</b>	<b>15.2%</b>

### General Fund Estimated Revenue

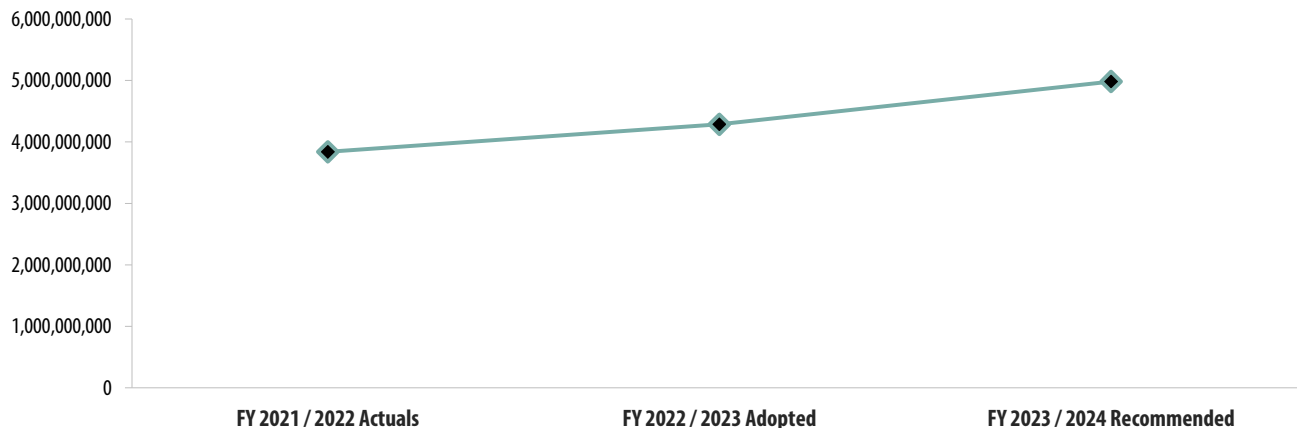
The budget projects \$5.0 billion in estimated General Fund revenue, or 59.3% of the total county budget, a 16.2% net increase of \$694.5 million. By portfolio, the Human Services Portfolio is projected to receive \$1.5 billion, or 29.4% of General Fund revenue, a net revenue increase of 23.6%. The Finance and Government Services Portfolio is projected to collect \$1.3 billion, or 25.7%, a net revenue increase of 11.6%. The Finance and Government Services Portfolio departments are responsible for collecting the bulk of the county’s general-purpose revenue, causing the amount of revenue attributed to that

functional group to be disproportionate to their appropriations. Such revenues include property taxes, sales and use taxes, and interest revenue. The Public Safety Portfolio is projected to collect \$1.1 billion, or 22.8% of estimated General Fund revenues, a net increase of 6.3%. The RUHS Health and Hospital Services Portfolio is projected to collect \$982.2 million, or 19.7% of General Fund revenue, reflecting a net revenue increase of 29.6%. The other portfolios together comprise only 2.4% of all estimated General Fund revenues.

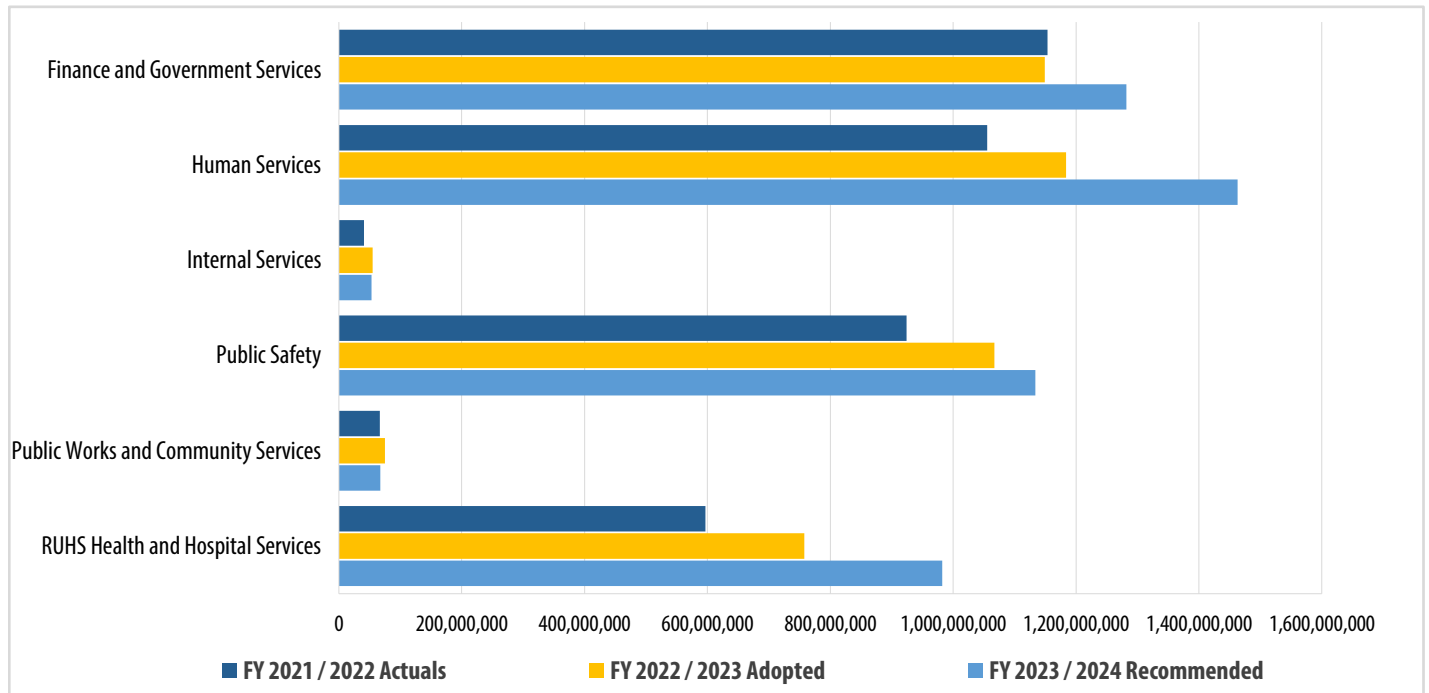
#### General Fund Estimated Revenue by Portfolio



#### Trend in General Fund Estimated Revenue



### Comparison of General Fund Estimated Revenues by Portfolio



### Comparison of General Fund Estimated Revenues by Portfolio

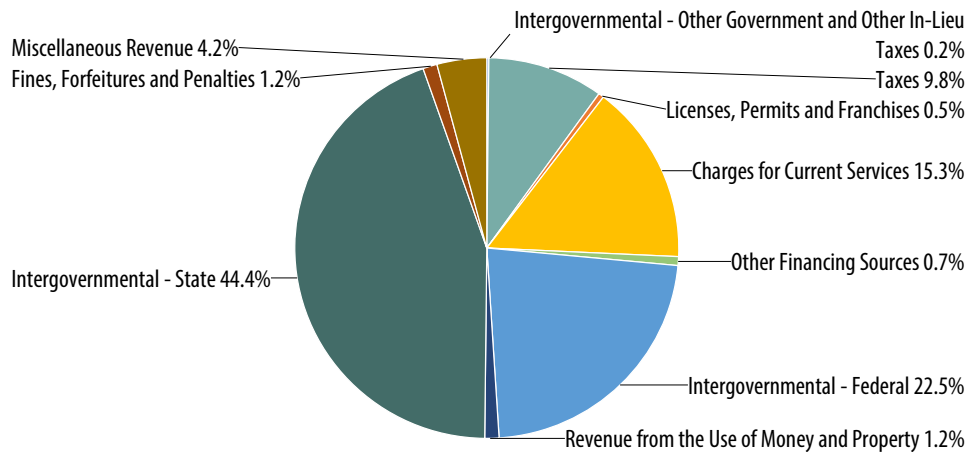
Portfolio	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Finance and Government Services	1,153,551,594	1,149,199,511	1,282,050,144	132,850,633	11.6%
Human Services	1,055,209,995	1,183,690,562	1,463,001,590	279,311,028	23.6%
Internal Services	41,182,267	54,988,385	53,216,352	(1,772,033)	(3.2)%
Public Safety	924,069,451	1,066,898,123	1,133,934,588	67,036,465	6.3%
Public Works and Community Services	66,787,372	75,019,337	67,579,645	(7,439,692)	(9.9)%
RUHS Health and Hospital Services	596,901,442	757,668,983	982,189,342	224,520,359	29.6%
<b>Grand Total</b>	<b>3,837,702,121</b>	<b>4,287,464,901</b>	<b>4,981,971,661</b>	<b>694,506,760</b>	<b>16.2%</b>

### General Fund Estimated Revenues by Category

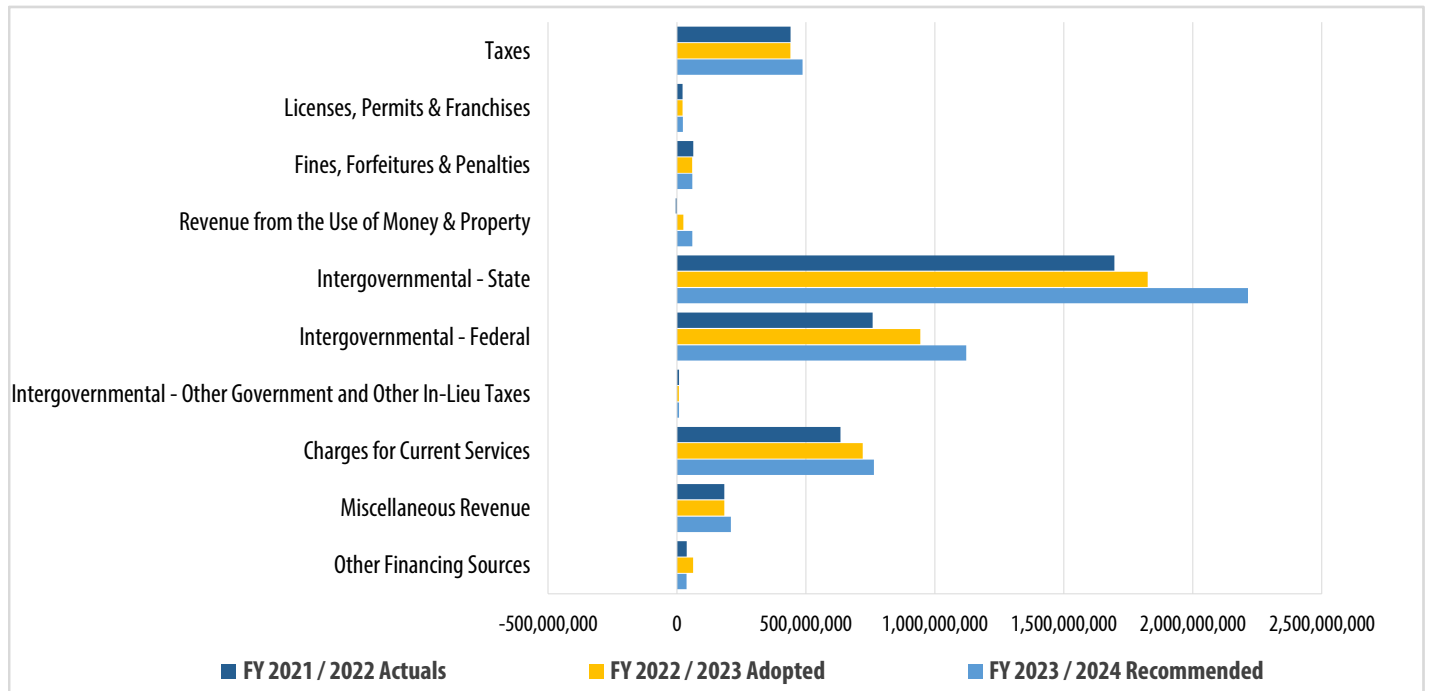
Broken out by revenue category, General Fund estimated revenue from state or federal governments include \$3.3 billion, or 67%. Charges for current services, such as fire and police services to contract

cities, comprise of \$763.5 million, or 15.3%. Taxes amount to \$486.7 million, or 9.8%. All other revenues comprise \$396.4 million, or 8%.

#### General Fund Estimated Revenues by Category



#### Comparison of General Fund Estimated Revenues by Category



### Comparison of General Fund Estimated Revenues by Category

Category	FY 2021/2022 Actuals	FY 2022/2023 Adopted	FY 2023/2024 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Taxes	440,139,185	439,600,327	486,674,867	47,074,540	10.7%
Licenses, Permits & Franchises	21,584,413	21,913,005	22,867,244	954,239	4.4%
Fines, Forfeitures & Penalties	62,974,853	59,037,825	59,746,464	708,639	1.2%
Revenue from the Use of Money & Property	(5,035,074)	24,935,355	59,655,798	34,720,443	139.2%
Intergovernmental - State	1,695,870,456	1,824,896,041	2,213,842,819	388,946,778	21.3%
Intergovernmental - Federal	758,843,300	943,728,279	1,121,591,615	177,863,336	18.8%
Intergovernmental - Other Government and Other In-Lieu Taxes	8,038,194	7,213,114	8,424,161	1,211,047	16.8%
Charges for Current Services	634,370,749	720,064,448	763,461,014	43,396,566	6.0%
Miscellaneous Revenue	183,172,153	183,331,266	208,512,897	25,181,631	13.7%
Other Financing Sources	37,743,892	62,745,241	37,194,782	(25,550,459)	(40.7)%
<b>Grand Total</b>	3,837,702,121	4,287,464,901	4,981,971,661	694,506,760	16.2%

## General Fund Discretionary Estimated Revenue

Overall, county spending is dominated by mandated core functions such as health, welfare, and criminal justice, which are heavily supported by purpose-restricted state and federal subventions. While having fiduciary responsibility for oversight of the entire county budget, the Board of Supervisors has discretionary spending authority over a limited amount of the county's overall financial resources.

The Board alone decides how General Fund discretionary revenue will be spent. Only 23%, or \$1.1

billion, of the county's estimated General Fund revenue is general-purpose, with the remaining 77% comprised of purpose-restricted sources such as state and federal revenues. General fund discretionary revenues are estimated in part on internal projections based on revenue history, and on reports from independent economists hired by the county to provide economic forecasts.

### General Fund Estimated Discretionary Revenue (in millions)

	FY 2021/22 Actuals	FY 2022/23 Adopted Budget	FY 2022/23 Revised Forecast	FY 2023/24 Recommended Budget	Change from Prior Budget	% Change
Property Taxes	\$440.3	\$459.4	\$477.7	\$505.0	\$45.6	10%
Motor Vehicle In Lieu	308.1	325.2	334.5	357.9	32.7	10%
RDA Residual Assets	43.2	47.8	56.1	59.4	11.6	24%
Tax Loss Reserves Overflow	27.0	20.0	20.0	20.0	-	0%
Fines and Penalties	14.8	15.9	16.5	15.7	(0.2)	-1%
Sales & Use Taxes	49.0	42.9	54.0	49.4	6.5	15%
Tobacco Tax	11.5	11.5	11.5	11.5	-	0%
Documentary Transfer Tax	31.1	19.4	20.8	19.6	0.2	1%
Franchise Fees	7.7	6.9	8.4	7.0	0.2	2%
Interest Earnings	8.6	11.0	45.0	40.0	29.0	264%
Miscellaneous State	4.6	4.9	5.0	4.9	(0.0)	0%
Federal In-Lieu	3.8	3.5	4.0	3.6	0.1	3%
Rebates & Refunds	8.0	7.1	6.6	6.5	(0.6)	-8%
Other (Prior Year & Misc.)	28.5	25.8	29.7	30.2	4.4	17%
Operating Transfers In	10.0	12.0	12.0	12.4	0.4	3%
<b>Total</b>	<b>\$996.2</b>	<b>\$1,013.3</b>	<b>\$1,101.7</b>	<b>\$1,143.2</b>	<b>\$129.9</b>	<b>13%</b>

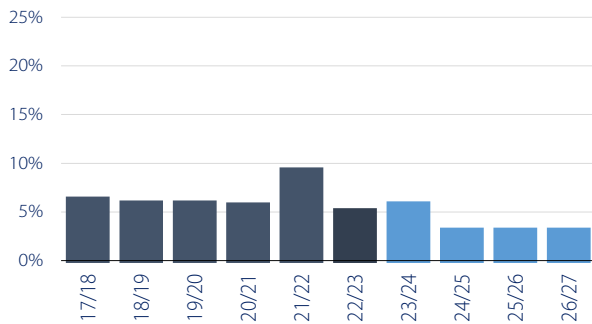
### Prop 172 Public Safety Sales Tax (in millions)

<b>Prop 172 Public Safety Sales Tax</b>	<b>\$275.9</b>	<b>\$284.1</b>	<b>\$297.4</b>	<b>\$303.8</b>	<b>\$19.6</b>	<b>7%</b>
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**Property Taxes**

Property tax revenue comprises 44% of the county’s General Fund discretionary revenue, and is estimated at \$505 million, including \$160.1 million in redevelopment tax increment pass-thru revenue. As property values increase, this revenue increases. Property tax estimates assume 5% growth in assessed valuation.

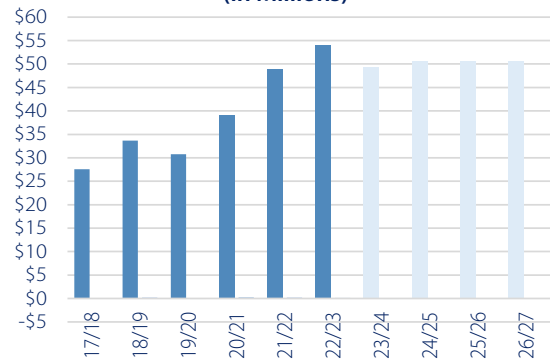
**Annual Change in Assessed Value**



**Sales and Use Taxes**

Sales and use taxes are estimated at \$49.4 million and represent about 4% of the county’s discretionary revenue. Consumer spending continues to increase. The business-industry sector posted strong receipts, with cost of goods rising due to shortages and high shipping costs.

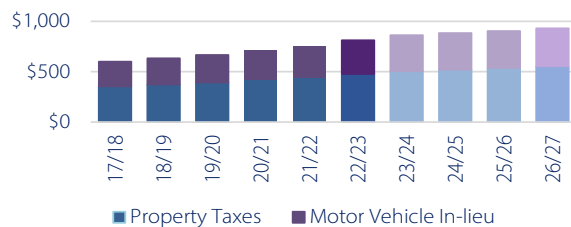
**Sales & Use Tax Revenue (In Millions)**



**Motor Vehicle In-lieu Fees**

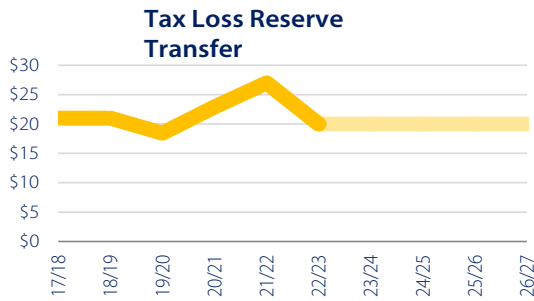
Motor vehicle in-lieu revenue is estimated at \$357.9 million and represents about 31% of the county’s discretionary revenue. When the state converted this revenue source to property tax revenue, it became tied to changes in assessed valuation. In essence, although tracked separately, it is now just another component of property tax revenue. When combined with traditional property taxes, property-driven revenue equates to 75% of the county’s General Fund discretionary revenue.

**Property Taxes and Motor Vehicle In-lieu (In Millions)**



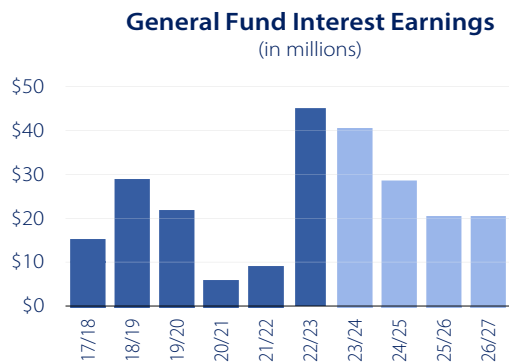
**Teeter Overflow**

The Teeter Plan provides for a tax distribution procedure by which secured roll taxes are distributed to taxing agencies within the County included in the Teeter Plan on the basis of the tax levy, rather than on the basis of actual tax collections. In return, the county retains the actual taxes received, plus penalties and interest on delinquent taxes. The TLRP captures revenues and expenditures associated with the program. Revenue exceeding financing costs and the necessary tax loss reserve is discretionary revenue released to the General Fund annually. The annual release is in accordance with the revenue and taxation code, and consistent with prudent risk management. Due to key assumptions such as, assessment roll growth, interest and delinquency rates for FY 2023/24, Teeter Overflow revenue is estimated at \$20 million.



**Interest Earnings**

The Treasurer’s estimate includes factors such as: General Fund balances in the Treasurer’s Pooled Investment Fund (TPIF), current and projected level of interest rates, and the continuation of accommodative US Federal Reserve monetary policy, impacting interest earned by investors such as the TPIF. The County General Fund interest earnings projection for FY 2023/24 is \$40 million. Interest rates in FY 2023/24 are expected to be lower than prior year. The Federal Reserve (FED) funds rate is one of the most important factors that sets short term rates. While the Federal Open Market Committee (FOMC) remains committed to fighting inflation, it is telegraphing it will continue to increase the FED funds rate in FY 2022/23 while market indicators point to rate cuts in FY 2023/24.



From March 16, 2022, to February 1, 2023, the FOMC has increased the FED rate by 4.50 percentage points. This has caused the yield curve to invert by 120 basis points with the 3-Month Treasury Bill at 4.90 and the 10-Year Note at 3.70. Historically, an inverted yield curve predicts an economic slowdown. Signs of economic slowdown have begun to appear in the service

and housing sectors. The Treasury term structure and future markets indicate in FY 2023/24 the FOMC will end the tightening rate cycle by cutting rates. The timing and magnitude of the FED rate cuts is uncertain.

**Court Fines and Penalties**

Court fines and penalties are estimated at \$15.7 million. Representing 1.4% of the county’s discretionary revenue. Fines and penalties are tied to funding the county’s obligation to the trial courts, and subject to state maintenance-of-effort requirements. The county continues to shift fines and fees resulting from trial court reform to the state.

**Documentary Transfer Tax**

Documentary transfer tax revenue is generated by recordation of transfers of real property ownership and is projected at \$19.6 million.

**Franchise Fees**

Franchise fee revenue is collected as part of franchise agreements executed between the county and utility, waste, and cable franchisees. Franchise revenues are typically calculated as a percentage of the franchise revenue from services and sales to customers within the county. Franchise revenue is estimated at \$7 million. Previously, cable franchise fees were administered by the Clerk of the Board and applied to their budget as departmental revenue. However, since cable franchise fees are declining due to increased obsolescence, this revenue was realigned to discretionary revenue to stabilize the Clerk of the Board’s budget. Franchise revenues tracked here do not include franchise revenue from solar power plant projects, which are deposited to a separate fund per Board policy.

**Tobacco Settlement Revenue**

In 1998, when the master tobacco litigation settlement was finalized, tobacco companies agreed to pay for causing tobacco-related problems across the nation. California cities and counties entered into an agreement with the state establishing allocation of the proceeds. In 2007, the county sold a portion of its tobacco settlement income to generate a one-time lump-sum amount. This year the annual payment will be



\$11.5 million, which the General Fund contributes to the county medical center to use for debt service payments.

***Federal, State, and Other Miscellaneous***

A small portion of the General Fund revenue received from federal and state sources is unrestricted and available for discretionary use. Miscellaneous revenue includes other revenue not readily classified in other categories. Miscellaneous Federal and State is estimated at \$5 million. Other Miscellaneous is estimated at \$30.2 million and some of the major sources are transient occupancy tax, El Sobrante landfill fee, landfill lease agreement, and city revenue sharing.

## General Fund Discretionary Net County Cost

The discretionary general fund portion of the budget includes \$1.1 billion in net county cost allocations. The tables below list the net county cost allocations summarized by portfolio and department within the general fund, as well as a breakout of individual contributions to other county funds and outside agencies with which the county has obligations.

### Net County Cost by Portfolio and Department

#### Net County Cost by Portfolio and Department

	<b>Recommended</b>
<b>Finance and Government Services</b>	50,466,723
ACO-COWCAP Reimbursement	(28,726,354)
ACO-Internal Audits	2,077,133
Assessment Appeals Board	505,796
Assessor	11,425,450
Auditor-Controller	3,506,186
Augmentation	20,000,000
Board of Supervisors	13,752,687
County Counsel	828,006
EO - Non-EO Operations	9,044,479
EO-County Contrib To Hlth and MH	8,878,767
EO-Natl Pollutant Dschrg Elim Sys	462,335
Executive Office	7,678,752
Treasurer-Tax Collector	1,033,486
<b>Human Services</b>	106,976,848
Administration DPSS	45,347,147
DPSS-Categorical Aid	8,224,209
DPSS-Mandated Client Services	32,689,632
DPSS-Other Aid	18,534,586
Veterans Services	2,181,274
<b>Internal Services</b>	13,463,016
FM-Community & Rec. Centers	3,167,222
FM-Energy	7,380,433
FM-Parking	695,291
Purchasing	2,220,070

#### Net County Cost by Portfolio and Department

	<b>Recommended</b>
<b>Public Safety</b>	729,091,535
District Attorney	97,974,775
EO-Confidential Court Orders	517,224
EO-Contrib To Trial Court Funding	26,495,697
EO-Court Facilities	8,240,801
EO-Court Reporting Transcripts	983,368
EO-Grand Jury Admin	580,708
EO-Indigent Defense	13,521,630
Fire Protection	81,146,952
Probation	19,717,372
Probation-Administration & Support	10,510,217
Probation-Court Placement Care	360,500
Probation-Juvenile Hall	11,209,247
Public Defender	45,366,568
Sheriff Administration	19,099,434
Sheriff Coroner	9,274,084
Sheriff Correction	192,707,057
Sheriff Court Services	12,359,214
Sheriff Patrol	136,920,487
Sheriff Support	15,487,686
Sheriff-Ben Clark Training Center	23,515,793
Sheriff-CAC Security	937,343
Sheriff-Public Administrator	2,165,378
<b>Public Works and Community Services</b>	40,362,364
Agricultural Commissioner	904,457
Animal Control Services	15,056,006
Code Enforcement	8,267,556
Planning	4,013,632
Registrar Of Voters	12,120,713
<b>RUHS Health and Hospital Services</b>	91,215,756
California Childrens Services	8,545,095
Cooperative Extension	785,784
Public Health	6,815,534

**Net County Cost by Portfolio and Department**

	<b>Recommended</b>
RUHS -Correctional Health Systems	50,670,948
RUHS -Med Indigent Services Program	1,796,845
RUHS-Mental Health Treatment	4,594,321
RUHS-MH-Detention	13,434,921
RUHS-MH-Public Guardian	4,572,308
<b>Contingency</b>	20,000,000
EO-Approp For Contingency-General	20,000,000
<b>Contribution to Other Funds</b>	66,602,594
EO-Contribution To Other Funds	66,602,594
<b>Debt Service</b>	6,532,189
EO-Interest On Trans & Teeter	6,532,189
<b>Grand Total</b>	<b>1,124,711,025</b>

**Contributions to Other Funds**

EO: Debt Service	\$ 19,584,363
IPTMS/CREST	4,000,000
RUHS: Hospital support	20,260,017
Community Action Partnership	58,492
Homeless Housing Relief	2,082,757
HWS: Government Affairs	250,000
IHSS	45,000
Office on Aging	1,932,798
Sheriff: CAL-ID	394,200
Courts: Unallowable Superior Courts	32,602
LAFCO	349,732
TLMA: ALUC	264,307
Code Enforcement	1,005,000
Mecca Comfort Station	50,000
Office of Economic Development	4,086,116
Cabazon Community Revitalization Fund	551,000
Wine Country Community Revitalization Fund	422,000
Mead Valley	487,000
So Cal Fair	25,000
Parks and Open-Space District	82,532
AB 189 Criminal Justice Facility: Debt Service	639,678
Unincorporated Communities Initiative	10,000,000
<b>Grand Total</b>	<b>\$ 66,602,594</b>

## Strategic Objectives and Budget Strategies

### ***Budget Strategies***

A Strategic Financial Plan (SFP) was initiated in September and utilized as one of the strategies for developing the FY 2023/24 Budget.

### ***Financial Objectives***

The Executive Office focuses on multi-year fiscal planning for fiscally sustainable operations that support the county's strategic vision. These financial objectives include:

- Continue achieving a structurally balanced budget where ongoing expenditures equal ongoing revenues. Also, limiting use of one-time resources to only fund one-time expenditures and rebuild reserves.
- Maintain Healthy General Fund Reserves/ Unassigned Fund Balance - Achieving and maintaining prudent General Fund reserves and working capital. Two new practices were implemented this year to increase General Fund Reserves:
  - Set aside 1% of General Fund discretionary revenue to continue to build General Fund reserves.
  - Set aside 0.5% of General Fund discretionary revenue for deferred maintenance projects and capital improvements projects.
  - Set aside unspent General Fund Contingency for future countywide capital improvement projects.
  - Maintain an amount equal to 20% of Prop 172 revenue in special reserves.
- Maintain Internal Support Flat Cost (some exceptions)
- Establish Greater Employee Position Control
- Achieving Efficiencies - Identifying and adopting operational efficiencies, streamlining countywide processes, especially internal services.
  - Evaluate Budget Processes Countywide

### ***Labor and Pension Costs***

Generally, departments absorb labor costs such as annual salary increases, annual leave payouts, pension increases, and internal support costs, including insurance.

### ***Internal Service Costs***

- For FY 2023/24, Internal Service (ISF) and General Support Service (GSS) departments were directed to provide user departments with predictable costs.
- The departments are expected to continue reducing costs through efficiencies and adjusting user department costs appropriately.
- Departments were instructed to develop an appropriate allocation methodology for countywide core services based on a roll-over budget (not including any pass-through costs). The department rolled over last year's direct rates where an allocation is inappropriate.

### ***Cost Containment & Avoidance***

Given limited options to address growing costs while containing discretionary spending overall, the Executive Office advocates an aggressive approach to maintaining structural balance. This budget strategy emphasizes a pragmatic, fiscally disciplined, multi-year approach.

- Tying new position authorization together with appropriations and funding availability.
- Selectively deauthorizing and deleting unfunded vacant positions that serve no current operational purpose.
- Limit hiring to filling mission-critical positions.
- Evaluating historical returns of discretionary allocations to identify and eliminate other forms of over-funding and reallocate where mission-critical.

## ***Full Cost Recovery***

- Bringing departmental fee schedules current and keeping them up to date.
- Ensuring contracts with other jurisdictions using county services and facilities are kept current with actual costs.



## Portfolio Introduction

The Finance and Government Services portfolio is committed to providing effective, efficient, and transparent governance and administrative oversight for the County of Riverside.

**Effectiveness:** The Finance and Government Services portfolio is committed to providing services that are effective in meeting the needs of the County of Riverside.

**Efficiency:** The Finance and Government Services portfolio is committed to providing services in a timely and cost-effective manner.

**Transparency:** The Finance and Government Services portfolio is committed to being transparent in its operations and decision-making.

The Finance and Government Services portfolio strives to uphold these values in all of its work. They are committed to providing the Board of Supervisors and the public with the information they need to make informed decisions about county governance and administration.

**The Assessor-County Clerk-Recorder** - By law the Assessor must complete an assessment roll by locating all taxable property in the County of Riverside, identifying the owners, describing the properties, and applying all legal exemptions and exclusions to determine their values. The Recorder's office is responsible for the review, deposit and maintenance of official records pertaining to land and land ownership

**The Auditor-Controller** is responsible for providing fiscal oversight countywide for governmental agencies under the control of the Board of Supervisors. The Auditor-Controller is also responsible for cash management, property tax administration, disbursements, capital assets management, payroll, reporting on long-term debt, rate/fee reviews, performing internal audits and the preparation of countywide financial reports.

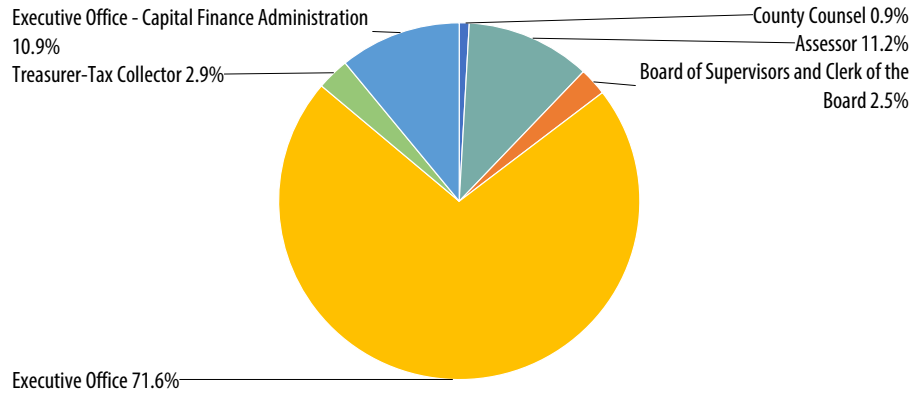
**The Board of Supervisors** serves as the governing body of the county, and Board-governed special districts. The Board enacts ordinances and resolutions, adopts the annual budget, approves contracts, appropriates funds, determines land use zoning for the unincorporated areas. The Clerk of the Board provides administrative support to the Board of Supervisors as well as providing services vital to the public and serves as the clearinghouse for all matters requiring review or executive action of the governing authorities.

**The County Counsel** handles civil matters for the County of Riverside. The office provides advisory, transaction and litigation support on issues of vital concern to the county and its residents.

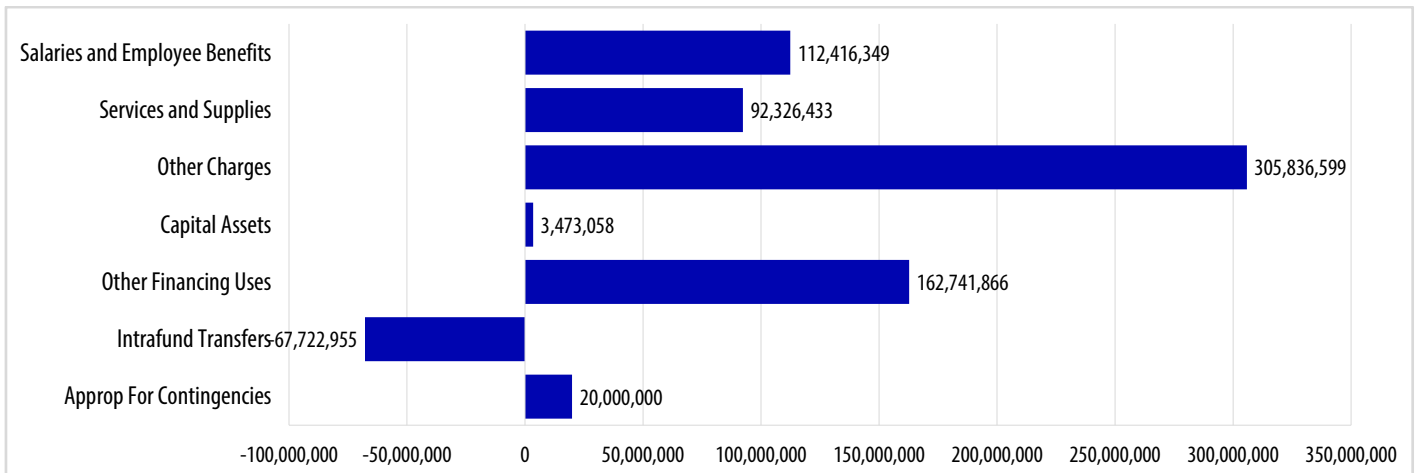
**The Executive Office** is responsible for the development of the annual budget and its related activities. The Office Communications and Legislative units are charged with leading and coordinating strategic countywide communications on all available public information platforms while the legislative administration works in conjunction with the Board of Supervisors as a liaison to the county's legislative advocates.

**The Treasurer-Tax Collector** is responsible for the billing and collection of property taxes, and, for the processing, investing and safeguarding of public funds, as specified by law. The office is responsible for mailing out over one million secured, unsecured, supplemental, transient occupancy tax as well as various other special assessments for the county, school and community colleges, and special districts.

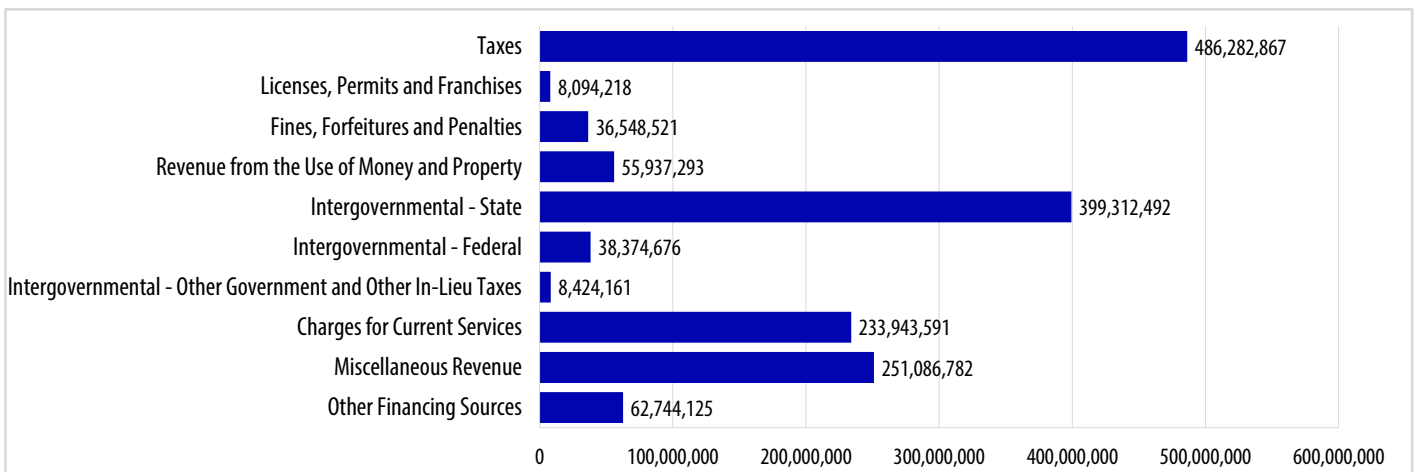
### Total Appropriations



### Appropriations by Category



### Revenues by Source







# ASSESSOR

Peter Aldana, Assessor-County Clerk-Recorder  
 rivcoacr.org

NUMBERS AT A GLANCE

# \$40,462,025

## FY 2023/24 BUDGET

## REVENUES



- \$20.6M** CHARGES FOR CURRENT SERVICES
- \$70k** REVENUE FROM THE USE OF MONEY & PROPERTY
- \$4M** OTHER FINANCING SOURCES
- \$146k** MISCELLANEOUS REVENUE

## EXPENDITURES

 <p><b>\$23.2M</b> SALARIES &amp; BENEFITS</p>	 <p><b>\$15.1M</b> SERVICES &amp; SUPPLIES</p>	 <p><b>(\$2.6M)</b> INTRAFUND TRANSFERS</p>	<p><b>\$2.6M</b> CAPITAL ASSETS</p>	<p><b>\$2.2M</b> OTHER CHARGES</p>
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## Mission Statement

Fulfill the legally and locally mandated functions of the Assessor in an accurate, timely, professional, and courteous manner and ensure high quality service.

## Description

The Assessor Division is part of the Assessor-County Clerk-Recorder business unit (ACR). The ACR is overseen by the elected Assessor-County Clerk-Recorder.

By law, the Assessor must locate all taxable property in the County of Riverside, identify the owners, and describe the property. The Assessor must determine a value for taxable property and apply legal exemptions and exclusions. The Assessor must also complete an assessment roll showing the assessed values for all taxable property in Riverside County. The Assessor’s Office consists of the following divisions that address and serve the specific needs of the property taxpayers: Agriculture, Business Personal Property, Commercial, Manufactured Homes, and Residential.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Maximize performance while containing cost.

#### Portfolio Objective

Promote county financial sustainability.

#### County Outcome

Transform Service Delivery.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Motor vehicle in lieu revenue generated for every \$1 spend	\$10.67	\$10.68	\$10.70	\$10.70
Property tax generated for every \$1 spend	\$121.85	\$122.11	\$122.32	\$122.32

### Insights

- Assessment activity is responsible for the largest portion of the County’s discretionary revenue. Moreover, the Assessor’s accurate and timely roll serves as the basis for property tax revenue for the State, Cities, Schools, and special districts.
- This Key Performance Indicator (KPI) measures the return on every dollar spent on assessment activity. Measuring total operating costs in relationship to the amount of property taxes generated allows the department to analyze how effectively it utilizes its resources to evaluate the increasing amount of owned property within the County.
- By leveraging technology, training, and continuously improving processes, the ACR expects staffing levels will stay consistent as workload continues to increase.

### OBJECTIVE 2

#### Department Objective

Optimize staffing efficiency.

#### Portfolio Objective

Promote county financial sustainability.

#### County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Hours per active assessment	2.00	1.99	1.95	1.95
Hours per assessment	0.23	0.22	0.21	0.21

**Insights**

- Employees comprise the majority of departmental costs; therefore, measuring the average direct hours of input to produce primary deliverables is critical to benchmark consistency during stable workloads and evaluate efficiency during workload fluctuations.
- “Active assessments” are assessments that are more complicated and labor intensive. “Assessments” reflect all assessment activity, regardless of complexity.

**OBJECTIVE 3**

**Department Objective**

Maintain an optimal balance between quantity and quality of services performed.

**Portfolio Objective**

Increase the quality of services provided to constituents.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Roll assessment error rate	0.11%	0.10%	0.09%	0.09%

**Insights**

- While there is a great deal of emphasis placed on evaluating output relative to input, the ACR is mindful that a singular focus on production may impact the quality of work performed. As such, the department strives to maintain an optimal balance between increased levels of service and the quality of the services performed.
- Error rates are calculated by the change in value to the roll in relationship to the total roll value.

**Related Links**

<http://www.asrclrec.com>

**Budget Changes & Operational Impacts**

**Staffing**

No change in position count, totals for FY 2023/24 are still 205 authorized positions.

**Expenditures**

Net increase of \$2.4 million.

- Salaries & Benefits
  - Net decrease due to anticipated attrition savings.
- Services & Supplies
  - Net increase due to technology infrastructure, Artificial Intelligence technology, and a reclassification of CREST maintenance software.
- Other Charges
  - Net increase due to outlays for building improvements.
- Capital Assets
  - Net decrease due to CREST enhancements to Aumentum and Disaster Recovery.

**Revenues**

Net decrease of \$180,369.

- Charges for Current Services
  - A projected decline in property tax administration fees.
- Fund 33600 – CREST
  - Fund balance will support the transition into full production.

**Departmental Reserves**

- Fund 11177 – SCAPAP
  - Sub-fund is used to support SCAPAP grant initiatives in accordance with State guidelines. Use of \$2.6 million is budgeted for FY 2023/24.

**Net County Cost Allocations**

Net County Cost for FY 2023/24 will be \$11.4 million, an increase of \$1.5 million over FY 2022/23. Increased funding is needed to support current and ongoing Assessor operations.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
ACR-CREST - 1200400000	12	8	8	8	8	0
Assessor - 1200100000	199	197	197	197	197	0
<b>Grand Total</b>	211	205	205	205	205	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
ACR-CREST - 1200400000	8,770,395	6,709,377	6,536,979	8,724,930	8,724,930	0
Assessor - 1200100000	28,996,479	31,360,082	30,363,662	31,737,095	31,737,095	0
<b>Grand Total</b>	37,766,875	38,069,459	36,900,642	40,462,025	40,462,025	0

**Department / Agency Expenditures by Subfund**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	28,996,479	26,547,825	26,511,504	29,146,038	29,146,038	0
11177 - SCAPAP 2014 SB 854	0	4,812,257	3,852,158	2,591,057	2,591,057	0
33600 - CREST	8,770,395	6,709,377	6,536,979	8,724,930	8,724,930	0
<b>Total</b>	37,766,875	38,069,459	36,900,642	40,462,025	40,462,025	0

**Department / Agency Budget by Category of Expenditure**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Salaries and Employee Benefits	22,543,264	24,443,987	23,680,009	23,164,600	23,164,600	0
Services and Supplies	9,895,067	14,909,471	13,444,533	15,109,368	15,109,368	0
Other Charges	1,188,012	1,904,834	1,904,834	2,184,706	2,184,706	0
Capital Assets	4,140,532	1,623,424	1,723,424	2,594,408	2,594,408	0
Intrafund Transfers	0	(4,812,257)	(3,852,158)	(2,591,057)	(2,591,057)	0
<b>Expense Net of Transfers</b>	<b>37,766,875</b>	<b>38,069,459</b>	<b>36,900,642</b>	<b>40,462,025</b>	<b>40,462,025</b>	<b>0</b>
<b>Total Uses</b>	<b>37,766,875</b>	<b>38,069,459</b>	<b>36,900,642</b>	<b>40,462,025</b>	<b>40,462,025</b>	<b>0</b>

**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Fines, Forfeitures & Penalties	54,029	1	0	1	1	0
Revenue from the Use of Money & Property	(106,861)	69,784	147,990	69,784	69,784	0
Charges for Current Services	20,772,321	20,790,656	20,301,323	20,571,784	20,571,784	0
Miscellaneous Revenue	145,739	107,431	145,933	145,934	145,934	0
Other Financing Sources	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	0
<b>Total Net of Transfers</b>	<b>20,865,227</b>	<b>20,967,872</b>	<b>20,595,246</b>	<b>20,787,503</b>	<b>20,787,503</b>	<b>0</b>
<b>Operating Transfers In</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>0</b>
<b>Total Revenue</b>	<b>24,865,227</b>	<b>24,967,872</b>	<b>24,595,246</b>	<b>24,787,503</b>	<b>24,787,503</b>	<b>0</b>
Net County Cost Allocation	11,191,047	9,925,450	9,925,447	11,425,450	11,425,450	0
Use of Fund Balance	1,710,600	3,176,137	2,379,948	4,249,072	4,249,072	0
<b>Total Sources</b>	<b>37,766,875</b>	<b>38,069,459</b>	<b>36,900,642</b>	<b>40,462,025</b>	<b>40,462,025</b>	<b>0</b>



# COUNTY CLERK-RECORDER

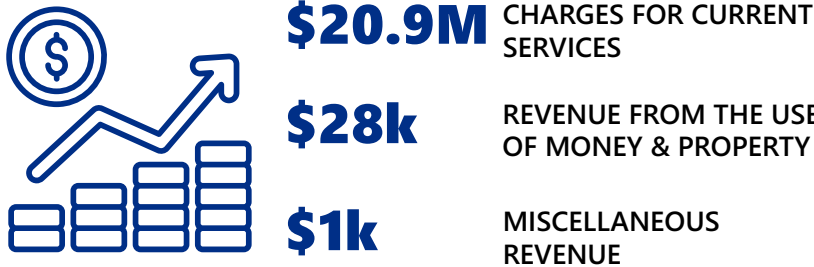
Peter Aldana, Assessor-County Clerk-Recorder  
 rivcoacr.org

NUMBERS AT A GLANCE

# \$30,750,269

## FY 2023/24 BUDGET

## REVENUES



## EXPENDITURES



## Mission Statement

Fulfill the legally and locally mandated functions of the County Clerk-Recorder in an accurate, timely, professional and courteous manner, and to ensure high quality service.

## Description

The County Clerk-Recorder Divisions are part of the Assessor - County Clerk - Recorder business unit (ACR). The ACR is run by the elected Assessor -County Clerk - Recorder.

The County Clerk is responsible for a variety of services including issuing marriage licenses, conducting civil marriage ceremonies, and registering notary public commissions/oaths. The Clerk also accepts fictitious business name (FBN) statements and supplemental documents pertaining to FBN filings. Additional responsibilities include registration of process servers, legal document assistance, and unlawful detainers.

The Recorder is charged with the responsibility of examining, recording, imaging, indexing, and archiving all official records that are recorded and filed within the County of Riverside. This includes maintaining custody of permanent records as well as providing public access to information regarding land and land ownership. The Recorder is also the local registrar of public marriages and issues certified copies of birth, death, and marriage records.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Optimize staffing efficiency.

#### Portfolio Objective

Promote county financial sustainability.

#### County Outcome

Transform Service Delivery.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Hours per clerk document	1.42	1.24	1.10	1.10
Hours per recorder document	0.17	0.16	0.15	0.15

### Insights

- Employees comprise the majority of departmental costs; therefore, measuring the average direct hours of input to produce the primary deliverables is critical to benchmark consistency during stable workloads and evaluate efficiency during workload fluctuations.

## OBJECTIVE 2

### Department Objective

Maintain an optimal balance between quantity and quality of services performed.

### Portfolio Objective

Increase the quality of services provided to constituents.

### County Outcome

Transform Service Delivery.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Clerk recorder error rates	0.75%	0.74%	0.73%	0.73%

**Insights**

- While there is a great deal of emphasis placed on evaluating output relative to input, the department is mindful that a singular focus on production may impact the quality of work performed. As such, the ACR strives to maintain an optimal balance between increased levels of service and the quality of the services performed.
- Error rates are derived from quality control measures employed by the department.

**OBJECTIVE 3**

**Department Objective**

Increase Customer Satisfaction.

**Portfolio Objective**

Promote county financial sustainability.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
ACR customer satisfaction rate	100%	100%	100%	100%

**Insights**

- One of the department’s strategic goals is to improve the customer experience by providing quick, convenient, and accurate service. The ACR endeavors to accomplish this through numerous customer centric projects that are aimed at better understanding the needs of customers and how to serve them in the most convenient and meaningful way.

**Insights**

- This performance indicator, in conjunction with other complimentary measures, is useful in evaluating the overall effectiveness of customer centric initiatives.

**Related Links**

Website: <http://www.asrclkrec.com>

**Budget Changes & Operational Impacts**

**Staffing**

Net increase of 2 positions from prior fiscal year, totaling 215 authorized positions. The additional positions are funded through associated service fees.

**Expenditures**

Net decrease of \$958,715.

- Salaries & Benefits
  - Net decrease due to anticipated attrition savings.
- Services & Supplies
  - Net increase due to County Support (COWCAP), new restrictive covenants legislation, and additional project-related expense.
- Other Charges
  - Net increase due to outlays for building improvements including the County Archives.
- Capital Assets
  - Net decrease due to a delay in capital outlays for building improvements.
- Intra-fund Transfers
  - Net increase due to reimbursements from other agencies.



**Revenues**

Net decrease of \$4.5 million attributed to the projected decrease in document recording services.

**Departmental Reserves**

The County Clerk-Recorder’s Office maintains five separate reserve funds for various projects. The department has budgeted use of \$9.9 million in FY 2023/24.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
County Clerk-Recorder - 1200200000	197	213	215	215	215	0
<b>Grand Total</b>	197	213	215	215	215	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
County Clerk-Recorder - 1200200000	23,816,903	31,708,984	28,208,612	30,750,269	30,750,269	0
<b>Grand Total</b>	23,816,903	31,708,984	28,208,612	30,750,269	30,750,269	0

**Department / Agency Expenditures by Subfund**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	20,015,182	20,627,417	17,127,045	17,853,008	17,853,008	0
11040 - Recorder Vital-Hlth Stat Fund	0	334,920	334,920	919,949	919,949	0
11076 - Modernization	3,200,704	6,669,990	6,669,990	7,700,754	7,700,754	0
11077 - Conversion	0	3,074,121	3,074,121	2,610,687	2,610,687	0
11128 - Soc.Security Truncation	135,943	200,000	200,000	200,000	200,000	0
11129 - Electronic Recording Fee	465,073	802,536	802,536	1,465,871	1,465,871	0
<b>Total</b>	23,816,903	31,708,984	28,208,612	30,750,269	30,750,269	0

**Department / Agency Budget by Category of Expenditure**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Salaries and Employee Benefits	21,060,577	23,014,864	22,578,116	22,648,314	22,648,314	0
Services and Supplies	11,293,700	21,926,309	18,750,795	24,406,960	24,406,960	0
Other Charges	148,795	20,000	2,388,778	2,639,785	2,639,785	0
Capital Assets	26,051	3,278,537	471,650	710,650	710,650	0
Intrafund Transfers	(8,712,220)	(16,530,726)	(15,980,727)	(19,655,440)	(19,655,440)	0
<b>Expense Net of Transfers</b>	23,816,903	31,708,984	28,208,612	30,750,269	30,750,269	0
<b>Total Uses</b>	23,816,903	31,708,984	28,208,612	30,750,269	30,750,269	0

**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Revenue from the Use of Money & Property	27,612	20,000	27,612	27,612	27,612	0
Charges for Current Services	27,718,986	25,408,310	20,086,733	20,864,761	20,864,761	0
Miscellaneous Revenue	49,906	3,194	52,944	865	865	0
<b>Total Net of Transfers</b>	27,796,503	25,431,504	20,167,289	20,893,238	20,893,238	0
<b>Total Revenue</b>	27,796,503	25,431,504	20,167,289	20,893,238	20,893,238	0
Net County Cost Allocation	(2,765,678)	0	(0)	0	0	0
Use of Fund Balance	(1,213,922)	6,277,480	8,041,323	9,857,031	9,857,031	0
<b>Total Sources</b>	23,816,903	31,708,984	28,208,612	30,750,269	30,750,269	0



# AUDITOR-CONTROLLER

**Ben J. Benoit, Auditor-Controller**  
[auditorcontroller.org](http://auditorcontroller.org)

NUMBERS AT A GLANCE

# \$12,659,748

## FY 2023/24 BUDGET

## REVENUES



**\$6.9M** CHARGES FOR CURRENT SERVICES

**\$203k** FEDERAL FUNDS

## EXPENDITURES



**\$12.7M**  
SALARIES & BENEFITS



**\$3.5M**  
SERVICES & SUPPLIES

**(\$3.7M)**  
INTRA-FUND  
TRANSFERS

**\$153k**  
CAPITAL ASSETS

## Mission Statement

Provide Riverside County with expert fiscal advice, oversight and performance of statutory duties with excellence, integrity, and innovation while embracing outstanding internal and external customer service to continuously improve county government.

## Description

The Office of the Auditor-Controller has many legal mandates. As legislated under the government code, the office provides fiscal oversight countywide for governmental agencies under the control of the Board of Supervisors. The office is responsible for establishing a chart of accounts in accordance with the generally accepted accounting principles for financial transactions. The department is also responsible for financial transactions’ budgetary control, property tax administration, disbursements/ vendor payments, 1099 reporting, capital assets management, biweekly payroll processing for over 25,000 employees, general ledger transactions approvals, cash management including issuance of tax anticipated notes, accounts receivable, long-term debt, rate/fee reviews, annual audit plan, and preparation of financial reports, such as the Annual Comprehensive Financial Report, Popular Annual Financial Report, and State Controller’s Report.

The department’s customers include serving 2.5 million county residents, over 47,500 active vendors, 28 cities, state, federal and 325 taxing agencies, K-12 school districts (421,000 students), community colleges, special districts, redevelopment successor agencies, employee unions, and county department’s fiscal and accounting personnel. The department has approximately 1 million parcels and it distributes over \$5.1 billion in property taxes annually.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Continue to increase financial integrity, accurate and timely disbursement, fiscal oversight, process improvement, and proactive leadership in communicating fiscal and accounting guidelines.

#### Portfolio Objective

Reinforce accountability and continuous improvement.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
On-time reporting for ACFR	100%	100%	100%	100%
Turnaround process for ACO payable approval within 72 hours	100%	100%	100%	100%

#### Insights

- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the Annual Comprehensive Financial Report, Popular Annual Financial Report, and State Controller’s Report for FY 2021/22.
- Manage the Accounts Payable software to increase service for vendors and County departments while streamlining the current processes. Provided centralized services that processed 229,877 warrants for the FY 2021/22.
- Provide centralized accounting services that included the review, approval and posting of 20,462 journals for the FY 2021/22.

Insights

- Reviewed, approved, and posted 210 Form 11s, 9,996 budget line adjustments and 20,962 zero budget lines for the FY 2021/22.

**OBJECTIVE 2**

Department Objective

Meet audit mandates by issuing objective, innovative, and independent audit and management reports, by evaluating the adequacy and effectiveness of the organization’s systems of internal controls, and assessing the organization’s compliance with laws, regulations, and internal policies. Also, through our services, provide recommendations for improving the efficiency and effectiveness of operations, enhancing the achievement of organizational objectives, and mitigating risk to the organization’s assets, operations, and reputation.

Portfolio Objective

Reinforce accountability and continuous improvement.

County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Complete draft audit report within 90 days of exit conference	100%	100%	100%	100%
Rate review turnaround process within 2 weeks	100%	100%	100%	100%

Insights

- Provide relevant and timely information to the Board of Supervisors and public by issuing more than 50 various audit reports, (Mandated Audits & Follow-up Audits), quarterly Treasurer Asset Verifications, 24 Internal Service Funds rate reviews, cash overage and shortage reviews, and innovative overtime monitoring reports.
- Oversee the Fraud, Waste, and Abuse Hotline and submit quarterly reports to the Board of Supervisors.

**OBJECTIVE 3**

Department Objective

Produce accurate and timely biweekly payroll for over 25,000 county employees and 50 special district employees while increasing innovation in an effort to reduce costs and streamline processes.

Portfolio Objective

Reinforce accountability and continuous improvement.

County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
On-time processing of on-cycle payroll	100%	100%	100%	100%
Turnaround process for off-cycle payroll within 48 hours	98%	99%	100%	100%

### Insights

- A continuing effort from last year to improve the current Human Capital Management system (HCM) to streamline routine payroll processes and allow more functionality within the system. The goal is to provide more flexibility and tools to the end user by taking advantage of enhanced 'Self-Service' tools. The Stakeholders (HR, RCIT, and the ACO) are working on Phase 2 improvements focused on Self-Service and 'On-Boarding' tools and reporting improvements. The ACO has taken on a new role in the overall HCM system as the Time and Labor business partner. This is a new joint effort with RCIT, who will handle the technical and programming aspects of the system.
- Disbursed over \$1.95 billion and approximately 580,000 paychecks annually for FY 2021/22. Improved existing ACH processing and will move towards truly paperless payroll disbursements in the new year, effectively dropping the paper warrant process by offering electronic ACH and real-time Pay-card options. We continue to address a continuing growth in data provided within the CalPERS reporting processes to enhance existing internal controls and external security. This information dovetails into the growing demands for information from CalPERS and its' need for enhanced data.
- Created, processed and distributed 28,483 W2s on time with a new mandated compressed deadline and a significant overhaul of the tax structure and reporting rules.

### Related Links

<https://www.auditorcontroller.org/>

### Budget Changes & Operational Impacts

#### Staffing

A net increase of 12 positions.

### Expenditures

Net increase of \$197,890 largely due to increased staffing and expected increases in salaries and benefits. The department also expects a decrease in intra-fund transfers that result in higher expenditures..

- Salaries & Benefits
  - Net increase due to additional staffing, and scheduled salary and benefit increases.
- Services & Supplies
  - Net increase is related to implementation of Government Accounting Standard Board (GASB 96), COWCAP, Treasury Cash count, SB90 and the Single Audit.

### Revenues

Net decrease of \$1.1 million due to decreases in Charges for Current Services.

- Intergovernmental-Federal
  - Net increase due to the purchase of software covered by federal funding.
- Charges for Current Services
  - Net decrease in charges for current services to recover internal costs through reimbursements for services provided to other departments.

### Net County Cost Allocations

The net county cost allocation increased by \$1.3 million. This increase will allow the department to continue offering the high level of service expected by constituents.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
ACO-County Payroll - 1300300000	22	23	24	25	25	0
ACO-Internal Audits - 1300200000	11	12	14	13	13	0
Auditor-Controller - 1300100000	56	60	71	69	69	0
<b>Grand Total</b>	89	95	109	107	107	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
ACO-County Payroll - 1300300000	904,761	1,893,473	1,929,102	1,221,285	1,221,285	0
ACO-Internal Audits - 1300200000	1,456,466	1,972,819	1,972,819	2,127,133	2,127,133	0
Auditor-Controller - 1300100000	6,519,780	8,595,566	9,016,778	9,311,330	9,311,330	0
<b>Grand Total</b>	8,881,007	12,461,858	12,918,700	12,659,748	12,659,748	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	8,881,007	12,461,858	12,918,700	12,490,367	12,490,367	0
33600 - CREST	0	0	0	169,381	169,381	0
<b>Total</b>	8,881,007	12,461,858	12,918,700	12,659,748	12,659,748	0

**Department / Agency Budget by Category of Expenditure**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Salaries and Employee Benefits	8,923,567	11,547,703	11,569,771	12,713,458	12,713,458	0
Services and Supplies	2,890,464	3,000,418	3,435,192	3,462,711	3,462,711	0
Capital Assets	24,030	65,000	65,000	153,000	153,000	0
Intrafund Transfers	(2,957,054)	(2,151,263)	(2,151,263)	(3,669,421)	(3,669,421)	0
<b>Expense Net of Transfers</b>	8,881,007	12,461,858	12,918,700	12,659,748	12,659,748	0
<b>Total Uses</b>	8,881,007	12,461,858	12,918,700	12,659,748	12,659,748	0

**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Revenue from the Use of Money & Property	124,557	0	0	0	0	0
Intergovernmental - State	0	0	0	0	0	0
Intergovernmental - Federal	0	0	0	0	203,000	0
Charges for Current Services	5,964,530	8,221,667	8,257,296	6,873,429	6,873,429	0
Miscellaneous Revenue	116	500	500	0	0	0
Other Financing Sources	0	1	1	0	0	0
<b>Total Net of Transfers</b>	6,089,202	8,222,167	8,257,796	6,873,429	7,076,429	0
<b>Operating Transfers In</b>	0	1	1	0	0	0
<b>Total Revenue</b>	6,089,202	8,222,168	8,257,797	6,873,429	7,076,429	0
Net County Cost Allocation	2,916,362	4,239,690	4,660,903	5,583,319	5,583,319	0
Use of Fund Balance	(124,557)	0	0	203,000	0	0
<b>Total Sources</b>	8,881,007	12,461,858	12,918,700	12,659,748	12,659,748	0





# COUNTYWIDE COST ALLOCATION PLAN/OTHER

[auditorcontroller.org/reports-and-publications](http://auditorcontroller.org/reports-and-publications)

NUMBERS AT A GLANCE

# (\$21,004,406)

## FY 2023/24 BUDGET

### REVENUES



**\$5.7M** CHARGES FOR CURRENT SERVICES

### EXPENDITURES



**(\$23.1M)**  
INTRAFUND TRANSFERS



**\$2.1M**  
OTHER FINANCING USES

## Description

The Countywide Cost Allocation Plan is used to capture indirect costs incurred by internal county departments. Each year, this plan is approved by the state to allow reimbursement of these costs from both the state and federal governments.

The Prop 172 Public Safety Revenue fund is used to fund one-time public safety costs. The funds are a result of revenue that exceeds the current year Prop 172 budget, established at the beginning of the year.

## Budget Tables

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
ACO-COWCAP Reimbursement - 1302200000	(20,038,996)	(13,479,305)	(13,479,305)	(23,056,390)	(23,056,390)	0
ACO-Prop 172 Public Safety Revenue - 1302400000	0	24,024,982	24,224,982	2,051,984	2,051,984	0
<b>Grand Total</b>	(20,038,996)	10,545,677	10,745,677	(21,004,406)	(21,004,406)	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	(20,038,996)	10,545,677	10,745,677	(23,056,390)	(23,056,390)	0
11039 - Public Safety Augmentation	0	0	0	2,051,984	2,051,984	0
<b>Total</b>	(20,038,996)	10,545,677	10,745,677	(21,004,406)	(21,004,406)	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Other Financing Uses	0	24,024,982	24,224,982	2,051,984	2,051,984	0
Intrafund Transfers	(20,038,996)	(13,479,305)	(13,479,305)	(23,056,390)	(23,056,390)	0
<b>Expense Net of Transfers</b>	(20,038,996)	(13,479,305)	(13,479,305)	(23,056,390)	(23,056,390)	0
<b>Operating Transfers Out</b>	0	24,024,982	24,224,982	2,051,984	2,051,984	0
<b>Total Uses</b>	(20,038,996)	10,545,677	10,745,677	(21,004,406)	(21,004,406)	0

**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Intergovernmental - State	43,120,827	0	0	0	0	0
Charges for Current Services	8,880,709	8,329,289	8,329,289	5,669,964	5,669,964	0
<b>Total Net of Transfers</b>	52,001,536	8,329,289	8,329,289	5,669,964	5,669,964	0
<b>Total Revenue</b>	52,001,536	8,329,289	8,329,289	5,669,964	5,669,964	0
Net County Cost Allocation	(28,919,705)	(21,808,594)	2,416,388	(28,726,354)	(28,726,354)	0
Use of Fund Balance	(43,120,827)	24,024,982	0	2,051,984	2,051,984	0
<b>Total Sources</b>	(20,038,996)	10,545,677	10,745,677	(21,004,406)	(21,004,406)	0



# BOARD OF SUPERVISORS AND CLERK OF THE BOARD

Kimberly Rector, Clerk of the Board  
[rivco.org/board-supervisors](http://rivco.org/board-supervisors) & [rivcocob.org](http://rivcocob.org)

NUMBERS AT A GLANCE

# \$16,068,709

## FY 2023/24 BUDGET

### REVENUES



**\$1.4M**

CHARGES FOR CURRENT SERVICES

**\$3k**

REVENUE FROM THE USE OF MONEY & PROPERTY

**\$192k**

FEDERAL FUNDS

**\$115k**

OTHER FINANCING SOURCES

### EXPENDITURES



**\$9.6M**

SALARIES & BENEFITS



**\$4M**

OTHER CHARGES



**\$2.5M**

SERVICES & SUPPLIES

**\$15k**  
CAPITAL ASSETS

**\$5**  
OTHER FINANCING USES

**(\$3)**  
INTRAFUND TRANSFERS

## Mission Statement

The mission of the Clerk of the Board of Supervisors is to provide exceptional customer service to the county and its citizens using proven technology while preserving the past, recording the present, and providing accessibility to official county records and information.

## Description

The Board of Supervisors is the governing body of the county and Board-governed special districts. The Board of Supervisors’ budget supports its policy-making role and local legislative functions and funds projects that promote health, safety, and quality of life for county residents.

The Clerk of the Board provides administrative support to the Board of Supervisors as well as providing services vital to the public. The Clerk of the Board serves as the clearinghouse for all matters requiring review or executive action of the governing authorities of the County of Riverside and provides processing and dissemination of board directives, policies and laws of the county’s legislative branch.

The Clerk of the Board Assessment Appeals Division receives and processes applications for changed assessments and written findings of fact in accordance with legal requirements. The Assessment Appeals Division provides administrative support to the Assessment Appeals Board Members and Hearing Officers appointed on behalf of the Board of Supervisors to act as the County Board of Equalization.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Increase availability, transparency, and open access to BOS official records by efficient processing and storage of Board Agenda items.

#### Portfolio Objective

Reinforce accountability and continuous improvement.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Board agenda items processed (calendar year)	2,217	2,301	2,301	2,301
Customer survey forms processed	2	30	30	30

#### Insights

- The department initiated an automated agenda process using a software program. The department will continue to make improvements and enhancements to the system that will benefit the Board of Supervisors, county staff, and the public. The department will coordinate with the Human Resources Department to add agenda training to the county’s Management, Supervisory, and Professional Assistants Academies. The creation of a training video that will be offered on the COR Learning Center website is also being considered.

Insights

- The department will be working with vendors to convert its stored documents, including paper, media and microfilm, to an electronic format. The electronic file conversion program will allow for easier access when items are requested by both the public and county agencies, ensuring a seamless, transparent process.
- The department continues to improve website accessibility so the public and county agencies can access information more efficiently. An enhanced video streaming service has been implemented to provide a better viewing experience for users on line.

**OBJECTIVE 2**

Department Objective

Increase efficiency in the dissemination, collection, review, processing and tracking of Statement of Economic Interest forms.

Portfolio Objective

Embrace continuous improvement to enhance the customer experience, identify efficiencies, and exercise fiscal prudence.

County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Form 700 (Statement of Economic Interest) filings processed	3,862	5,000	5,000	5,000

Insights

- The department implemented full use of the NetFile E-File system in 2015 to create efficiencies in the collection of Form 700 and to provide greater flexibility in reporting.

**OBJECTIVE 3**

Department Objective

Ensure efficiency and transparency of the property tax assessment appeal process by managing property tax assessment appeal applications in a timely manner.

Portfolio Objective

Increase the quality of services provided to constituents.

County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Assessment appeals filings	3,773	3,434	3,500	3,500

Insights

- The department continues to make upgrades to the Assessment Appeals Division system to improve efficiency and provide staff flexibility in the creation of weekly agendas, printing of letters, and providing the ability to access historical assessment data relative to current appeals. The department has implemented a process that allows applicants to pay fees electronically through an online system. The department is also considering an update to the system to allow for electronic signatures on applications filed.

**Related Links**

District 1: <http://www.rivcodistrict1.org>  
 District 2: <http://www.rivcodistrict2.org>  
 District 3: <https://supervisorchuckwashington.com>  
 District 3 Facebook: <https://www.facebook.com/supervisorchuckwashington/>  
 District 4: <https://www.rivco4.org/>  
 District 5: <https://rivcodistrict5.org/>  
 Clerk of the Board: <http://www.rivcocob.org>  
 Clerk of the Board Facebook: <https://www.facebook.com/RivCoCOB/>  
 Assessment Appeals Division: <http://www.rivcocob.org/assessment-appeals-office/>

- An increase to cover the cost of a records digitization project, and software upgrades for the current Assessment Appeals Division application system.
- Other Charges
  - An decrease in contributions to non-county agencies, to help support community improvement efforts in each of the five supervisorial districts. The decrease was primarily due to ARPA Community Improvement Designation (CID) funds that were budgeted in the prior year.
- Capital Assets
  - An increase to cover the costs of a new MFP copier for the department.

**Budget Changes & Operational Impacts**

**Staffing**

The FY 2023/24 will fund 66 full-time positions. This is an increase of 7 positions.

**Expenditures**

Net increase of \$702,725.

- Salaries & Benefits
  - An increase due to organizational changes and changes in retirement benefit rates.
- Services & Supplies

**Revenues**

A net decrease of \$618,026. This decrease is from the federal government in the form of ARPA funding that was used to fund CID projects.

**Department Reserves**

The department has budgeted the use of \$62,500 in reserves for the Board of Supervisors’ Youth Protection Program.

**Net County Cost Allocations**

The net county cost allocation is \$14.3 million, an increase of \$1.3 million from last fiscal year to support CID projects.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Assessment Appeals Board - 1000200000	6	7	6	6	6	0
Board of Supervisors - 1000100000	52	52	59	60	60	0
<b>Grand Total</b>	58	59	65	66	66	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Assessment Appeals Board - 1000200000	811,691	865,796	603,879	905,796	905,796	0
Board of Supervisors - 1000100000	10,723,980	14,500,188	12,684,701	15,162,913	15,162,913	0
<b>Grand Total</b>	<b>11,535,671</b>	<b>15,365,984</b>	<b>13,288,579</b>	<b>16,068,709</b>	<b>16,068,709</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	10,792,803	14,315,984	13,181,794	15,812,209	15,812,209	0
11072 - Youth Protection/Intervention	30,369	50,000	22,285	65,000	65,000	0
21736 - ARP Act CID BOS	712,500	1,000,000	84,500	191,500	191,500	0
<b>Total</b>	<b>11,535,671</b>	<b>15,365,984</b>	<b>13,288,579</b>	<b>16,068,709</b>	<b>16,068,709</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	7,989,331	8,586,000	8,090,673	9,554,935	9,554,935	0
Services and Supplies	1,728,454	2,177,207	1,510,655	2,515,461	2,515,461	0
Other Charges	1,622,102	4,602,774	3,477,772	3,983,311	3,983,311	0
Capital Assets	0	0	0	15,000	15,000	0
Other Financing Uses	256,100	5	210,005	5	5	0
Intrafund Transfers	(60,316)	(2)	(526)	(3)	(3)	0
<b>Expense Net of Transfers</b>	<b>11,279,571</b>	<b>15,365,979</b>	<b>13,078,574</b>	<b>16,068,704</b>	<b>16,068,704</b>	<b>0</b>
<b>Operating Transfers Out</b>	<b>256,100</b>	<b>5</b>	<b>210,005</b>	<b>5</b>	<b>5</b>	<b>0</b>
<b>Total Uses</b>	<b>11,535,671</b>	<b>15,365,984</b>	<b>13,288,579</b>	<b>16,068,709</b>	<b>16,068,709</b>	<b>0</b>



**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Revenue from the Use of Money & Property	(10,955)	5,000	15,991	2,500	2,500	0
Intergovernmental - Federal	712,500	1,000,000	84,500	191,500	191,500	0
Intergovernmental - Other Government and Other In-Lieu Taxes	30,000	30,000	0	0	0	0
Charges for Current Services	1,228,711	1,215,382	1,103,105	1,438,356	1,438,356	0
Miscellaneous Revenue	225	0	0	0	0	0
Other Financing Sources	115,370	115,370	115,370	115,370	115,370	0
<b>Total Net of Transfers</b>	1,960,481	2,250,382	1,203,596	1,632,356	1,632,356	0
<b>Operating Transfers In</b>	115,370	115,370	115,370	115,370	115,370	0
<b>Total Revenue</b>	2,075,851	2,365,752	1,318,966	1,747,726	1,747,726	0
Net County Cost Allocation	9,418,722	12,955,232	11,963,319	14,258,483	14,258,483	0
Use of Fund Balance	41,099	45,000	6,294	62,500	62,500	0
<b>Total Sources</b>	11,535,671	15,365,984	13,288,579	16,068,709	16,068,709	0



# COUNTY COUNSEL

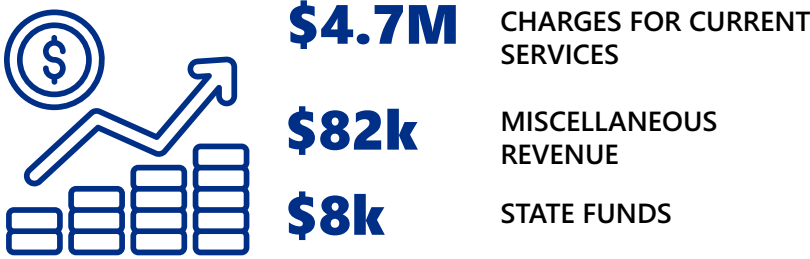
Minh C. Tran, County Counsel  
[rivco.org/county-counsel](http://rivco.org/county-counsel)

NUMBERS AT A GLANCE

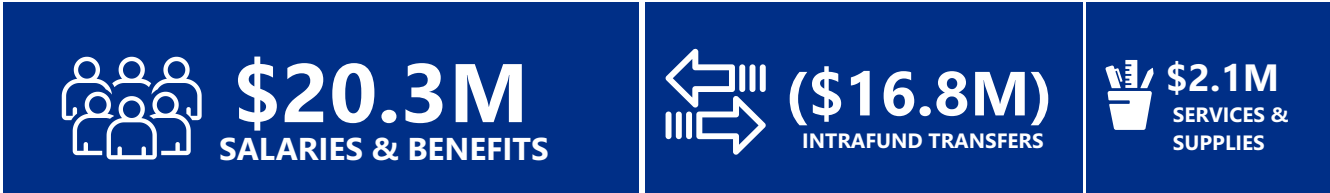
# \$5,658,888

## FY 2023/24 BUDGET

## REVENUES



## EXPENDITURES



## Mission Statement

The Office of County Counsel provides a broad range of high quality, cost-effective legal services designed to promote the public service objectives of the County of Riverside, while at the same time protecting the county from risk and loss.

## Description

The Office of County Counsel handles civil matters for the County of Riverside. The office provides advisory, transaction and litigation support on issues of vital concern to the county and its residents such as health care, public safety, adult and child welfare, land development, environmental protection, real estate, contracts, public finance, taxation, public works and elections. The office is staffed by experienced attorneys who have dedicated their careers to public service. The office’s primary clients are the Board of Supervisors and county agencies, departments, commissions and officers. Legal services are also provided to other public entities within the county, including certain joint powers authorities, school districts, and special districts.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Aggressively represent the county in litigation, maintaining fiscal stability while advancing the overall interests of the County of Riverside and the public it serves.

#### Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

#### County Outcome

Improve the Quality of Life.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of litigated cases handled in-house by County Counsel	174	200	210	210

### Insights

- Significant effort continues to be made to increase experience and expertise to handle more cases in-house and to reduce the reliance on outside counsel; and thus reduce cost to the county and its departments and districts. The varied nature of the litigation handled by in-house lawyers reflects the diversity of the county’s mission. From taxes and finance to personal injury defense, and everything in between, the County Counsel’s Office helps to safeguard the county and its employees in civil lawsuits and other proceedings as well as helping the county and its agencies acquire property to construct vital infrastructure for an expanding county population.
- The County Counsel’s Office works closely with each client department to understand operations, goals, and objectives to provide better quality and more responsive legal advice and counsel. This effort involves Assistant County Executive Officers and the Risk Management Steering Committee to ensure proactive steps are being taken by county departments, as well as subsequent remedial measures to ensure a significant reduction in settlements, judgments, and defense costs.

**OBJECTIVE 2**

**Department Objective**

Provide quality, accurate, effective and timely legal services to all county departments to enable them to fulfill their mission and objectives in accordance with the law.

**Portfolio Objective**

Provide quality service to support continuous county operations.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of business transactions handled for client departments	4,628	3,682	4,100	4,100
Number of land use related transactions handled for TLMA	474	298	324	324

**Insights**

- The County Counsel’s Office continues to improve the quality and responsiveness of its legal services by providing counsel assignments that align with the organizational structure of the county departments and their business operations. Departments are seeking counsel advice and participation early and often. This has resulted in counsel being more actively involved with assisting clients in the creation of various social, loan and grant programs and business transactions for the benefit of the residents and businesses in Riverside County. The County Counsel’s Office continues to experience an increase in the complexity of the assignments and matters presented. The office’s primary challenge is to fully meet the needs of its clients. Due to unexpected retirements and laterals the number of cases reflected for fiscal year 2021-22 Actuals are higher than the Estimate numbers for fiscal year 2022-23. We are currently in the process of recruiting a Chief Deputy County Counsel and additional Deputy County Counsel to replace vacancies.
- Given the county’s implementation of its regulatory framework for cannabis land uses, comprehensive revision to the zoning ordinance and several high profile development projects, there has been a steady demand on County Counsel in recent years. Additionally, TLMA has sought our advice and counsel early and often on the environmental review and the California environmental quality act (CEQA) documentation for county initiated projects and other high profile projects which has minimized litigation risks, particularly with the steady volume of industrial/warehouse development projects, which are highly controversial. Moreover, the demand for real estate transaction work as it relates to flood and TLMA agreements, coupled with the work related to the assessment appeals board, keep the real estate and land use staff consistently busy.

**OBJECTIVE 3**

**Department Objective**

Provide quality, accurate, effective and timely legal services to the Department of Public Social Services (DPSS) and the Public Guardian (PG).

**Portfolio Objective**

Preserve and reinstate safe environments to eliminate abuse and neglect.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of CARE Court cases to be handled	0	0	60	60
Number of child protective custody warrants issued	1,024	1,074	1,124	11,240
Number of juvenile dependency cases and appeals handled	2,805	2,940	3,080	3,080
Number of Laura’s Law cases handled	1	12	20	20
Number of LPS/Probate case handled	1,185	1,100	1,100	1,100

**Insights**

- Protecting children from harm, abuse, and neglect is a key responsibility for the County Counsel’s Office. We continue to increase the scope of our legal services in response to requests from the Child services Division of DPSS. We have expanded our services to include training, training bulletins on key issues and new case law, policy review and development, and general advice on a wide variety of dependency matters. We continue to monitor individual and office caseloads for the trial lawyers as well as for the appellate lawyers to ensure high quality and responsive service. The successful implementation of a child protective custody warrant protocol as well as the passage of AB 1401 (permitting after-hours warrants) has significantly increased safety while minimizing risk to the county.
- The County Counsel’s Office works closely with Public Guardian (PG) to protect dependent adults from abuse or neglect and those with serious mental illness. In an effort to increase safety of those in conservatorships and reduce potential liability risk, the County Counsel’s Office continues to carefully evaluate attorney workloads based upon surveys of similarly situated counties for lawyers representing public guardians. The County Counsel’s Office continues to partner with the Executive Office, DPSS/Adult Protective Services (APS), and the PG to implement a protocol to expedite the review and investigation of APS referrals to the PG and the filing of conservatorship petitions with the Probate Court, including increase communication and responsiveness.

**Insights**

- At the beginning of FY 21/22, the County Counsel’s Office partnered with Riverside University Health System-Behavioral Health, the Public Defender, and the Courts to implement the Laura’s Law Program. The program is a Court Ordered Assisted Outpatient Treatment Program which provides an alternative to inpatient treatment for qualified patients suffering from mental illness. In FY 23/24, it is anticipated that County Counsel’s Office will once again partner with Riverside University Health System-Behavioral Health, the Public Defender, and the Courts to implement SB 1338, known also as CARE (Community Assistance Recovery Act) Court. This program is intended to provide services and treatment for homeless people who struggle with serious mental illness.

**Department Objective**

Provide quality, accurate, effective and timely legal services to all county departments to enable them to fulfill their mission and objectives in accordance with the law.

**Portfolio Objective**

Provide quality service to support continuous county operations.

**County Outcome**

Improve the Quality of Life.

**Related Links**

<https://www.countyofriverside.us/countycounsel/Home.aspx>

**Budget Changes & Operational Impacts**

**Staffing**

The FY 2023/24 budget funds 99 full-time positions, an increase of 3 positions from FY 2022/23.

**Expenditures**

A net increase of \$374,229.

- Salaries & Benefits:
  - Net increase as a result of additional positions, annual merit increases, additional costs of labor agreements, and increase pension obligation costs.
- Services & Supplies:
  - Net decrease as a result of a reduction in costs associated with professional services and furniture costs.
- Intrafund Transfers:
  - Net increase due to increases in intra-fund revenue from county departments as a result of client service demands continue to increase.

**Revenues**

Net increase of \$58,433 mainly due to an increase in revenue from charges for current services. As vacant positions are filled, revenue is expected to increase as caseloads and client demands continue to grow.

**Net County Cost Allocations**

The net county cost is \$828,006, a net increase of \$315,796 from prior year. The additional NCC will increase workforce in order to meet client demands, keep caseloads manageable, and meet state requirements.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
County Counsel - 1500100000	88	96	96	99	99	0
<b>Grand Total</b>	88	96	96	99	99	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
County Counsel - 1500100000	4,765,652	5,284,659	4,795,180	5,658,888	5,658,888	0
<b>Grand Total</b>	4,765,652	5,284,659	4,795,180	5,658,888	5,658,888	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	4,765,652	5,284,659	4,795,180	5,658,888	5,658,888	0
<b>Total</b>	4,765,652	5,284,659	4,795,180	5,658,888	5,658,888	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	16,204,513	18,407,609	17,233,788	20,348,363	20,348,363	0
Services and Supplies	1,943,514	2,192,556	2,162,046	2,129,175	2,129,175	0
Other Charges	0	0	8,000	0	0	0
Intrafund Transfers	(13,382,375)	(15,315,506)	(14,608,654)	(16,818,650)	(16,818,650)	0
<b>Expense Net of Transfers</b>	4,765,652	5,284,659	4,795,180	5,658,888	5,658,888	0
<b>Total Uses</b>	4,765,652	5,284,659	4,795,180	5,658,888	5,658,888	0

**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Intergovernmental - State	8,860	8,000	8,900	8,000	8,000	0
Charges for Current Services	3,906,419	4,668,449	4,062,550	4,741,222	4,741,222	0
Miscellaneous Revenue	157,975	96,000	83,344	81,660	81,660	0
<b>Total Net of Transfers</b>	4,073,255	4,772,449	4,154,794	4,830,882	4,830,882	0
<b>Total Revenue</b>	4,073,255	4,772,449	4,154,794	4,830,882	4,830,882	0
Net County Cost Allocation	692,397	512,210	640,386	828,006	828,006	0
Use of Fund Balance	0	0	0	0	0	0
<b>Total Sources</b>	4,765,652	5,284,659	4,795,180	5,658,888	5,658,888	0





# COUNTY EXECUTIVE OFFICE

Jeffrey Van Wagenen, County Executive Officer  
[rivco.org/what-we-do](http://rivco.org/what-we-do)

NUMBERS AT A GLANCE

# \$271,880,999

## FY 2023/24 BUDGET

## REVENUES

	<b>\$43.3M</b> MISCELLANEOUS REVENUE	<b>\$9.2M</b> FINES, FORFEITURES & PENALTIES	<b>\$66k</b> OTHER GOVERNMENT AND OTHER IN-LIEU TAXES
	<b>\$36.5M</b> STATE FUNDS	<b>\$8.4M</b> REVENUE FROM THE USE OF MONEY & PROPERTY	
	<b>\$34.4M</b> FEDERAL FUNDS	<b>\$8.2M</b> OTHER FINANCING SOURCES	
	<b>\$9.9M</b> CHARGES FOR CURRENT SERVICES	<b>\$1M</b> LICENSES, PERMITS & FRANCHISES	

## EXPENDITURES

	<b>\$133.9M</b> OTHER FINANCING USES	<b>\$84M</b> OTHER CHARGES	<b>\$24.4M</b> SERVICES & SUPPLIES	<b>\$20M</b> APPROP FOR CONTINGENCIES	<b>\$11.6M</b> SALARIES & BENEFITS	<b>(\$1.9M)</b> INTRAFUND TRANSFERS
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## Mission Statement

In support of the Board of Supervisors, the mission of the County Executive Office is to facilitate administrative excellence in partnership with departments through leadership, vision, stewardship of resources and communication to promote, foster, and enhance the quality of life in Riverside County. The Executive Office's core values include integrity in service, teamwork, competence and perspective, and making a difference.

## Description

The Executive Office is responsible to the Board of Supervisors for proper and efficient administration of county departments, agencies, and special districts under the jurisdiction of the Board. The Executive Office administers and enforces policies established by the Board and promulgates rules and regulations as necessary to implement Board policies, subject to prior approval of the Board. The department represents the Board in the county's intergovernmental relationships and activities and coordinates with other local government. The department also recommends employee relations policies and positions (in consultation with the county personnel director), prepares multi-year plans for capital projects, administers debt management, information management needs and financial issues.

The Executive Office oversees the countywide budget and its related activities such as submittal of proposed budget to the Board, approving fund transfers within different budgetary units, providing quarterly budget reports on the status of the budget, and making recommendations to the Board, as well as establishing control systems to ensure departmental compliance with approved budgets. Additionally, it's the department's responsibility to develop countywide programs or recommend cost-saving initiatives that create saving and efficiency in county government.

The Executive Office formed the County Performance Unit (CPU) in April 2021. The unit is charged with creating countywide data dashboards that are interactive and easy to navigate; with an emphasis on

better data, for better discussions, ultimately resulting in better decisions. Core functions include working closely with departments to compile various county-wide data for ease of reporting department budget, staffing, and workload.

The Executive Office Communications Team is charged with leading and coordinating strategic countywide communications across all county departments and on all available public information platforms. Core functions of the communications team include media relations, community relations, social media outreach, video production, website design and promotion of the RivCo brand. The Executive Office communications team works closely with county departments and designated public information personnel to coordinate and support various public education initiatives and public relations campaigns across departments.

The County's Legislative Advocacy and Intergovernmental Affairs Team in cooperation with the Board of Supervisors, County departments, legislative advocates, and community partners develops the County's Legislative Platform which includes the County's legislative priorities and serves as a tool for focusing on and achieving the County's primary advocacy goals, as well as a reference for evaluating legislation under consideration at the State and Federal level. The County's policy pillars and legislative priorities, taken in conjunction with the strategies to implement them, serve as a roadmap for our region.

Contributions to Other Funds – Contributions to other funds is a budget unit organized by the Executive Office and used to contribute discretionary support to operations and programs outside of the general fund. These contributions may include required state "maintenance of effort" payments for certain programs as well as public safety, revenue-sharing agreements, and debt service-related expenditures that require general fund support.

Court Sub-fund – Fees, fines, and forfeitures collected by the Riverside Superior Court for criminal offenses are placed in a trust fund and distributed to the county to fund adequate court facilities. The funds

disbursed to the county are deposited in the general fund and monitored by the Executive Office.

CFD Assessment District Administration – The Community Facilities Districts (CFD) and Assessment Districts Administration falls within the Executive Office’s responsibility. The Mello-Roos Community Facilities Act of 1982 authorized local governments and developers to create CFDs for the purpose of selling tax-exempt bonds to fund public improvements and services. The CFD and Assessment District Administration supports the administrative activities of the county’s land-secured finance districts.

Pass Through Funds – The Executive Office also oversees various “pass through” funds, which include revenue from Teeter overflow activity, as well as administrative activity for development impact fees, pari-mutuel in-lieu of tax, tax loss reserve, dispute resolution, AB2766 air quality, health and juvenile services, solar program, and the Casa Blanca Clinic operations.

National Pollutant Discharge Elimination System (NPDES) – This budget unit administers and coordinates the Municipal Separate Storm Sewer System permit (MS4) compliance program within the unincorporated are to protect public health and safety. The three regional water quality control boards (Santa Ana, San Diego, and Colorado) whose regulatory boundaries are located within the county enforce this federally mandated NPDES program. Renewal of these MS4 permits typically occurs every five to seven years and requires the county to participate in a multitude of program development initiatives in order to help mitigate the effects of urban runoff quality and quantity associated with new development, and in some cases, redevelopment.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Update Board Policies.

#### Portfolio Objective

Promote county financial sustainability.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of board policies reviewed	3	5	6	7
Number of board policies updated	2	3	5	5

#### Insights

- A comprehensive review of policies allows the county to determine if a policy is still needed or if it should be combined with another administrative policy. It is also to determine whether the purpose and goal of the policy is still being met, and to determine if changes are required to improve the effectiveness or clarity of the policy.
- Review of Board Policies ensures that policies are relevant to the county’s current organizational structure and are still aligned with the updated or legal stipulation.

**OBJECTIVE 2**

**Department Objective**

Advance and achieve policy priorities locally, regionally, in Sacramento, and in Washington, D.C.

**Portfolio Objective**

Guide mutual advocacy efforts to develop policies, improve processes, and build partnerships that seek to identify and implement solutions to the challenges our community faces.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of bills on which positions were taken	20	17	20	20
Number of bills sponsored	7	9	5	5
Percent of county sponsored legislation that was successfully enacted	60%	75%	100%	100%
Percent of legislative bills that were enacted into law that were consistent with county's position	70%	90%	85%	100%

**Insights**

- Each State and Federal legislative session the Executive Office works with the Board of Supervisors and department leaders to develop a bill priority list and advocacy strategy for the year. As the legislative session moves forward regular updates are provided to the Board of Supervisors as part of the monthly legislative report.

**Insights**

- A collaborative effort with the Board of Supervisors, county departments, and the Executive Office is taken to create a legislative platform that will enhance and protect county resources and programs, provide administrative flexibility to maximize resources for services, and protect against imposition of additional mandates without adequate reimbursement.

**OBJECTIVE 3**

**Department Objective**

Maintain healthy general fund reserves, twenty-five percent of general fund's discretionary revenues.

**Portfolio Objective**

Promote county financial sustainability.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Reserve percentage of discretionary revenue	47%	49%	48%	25%

**Insights**

- Building a healthy reserve will remain the foundation for fulfilling county future obligations as well as Board of Supervisors' priorities.
- To sustain healthy reserves, we need a structurally balanced budget, and the ability to hold the net county costs as level as possible.

**Related Links**

Office Website: <https://rivco.org/what-we-do>

Budget Website: <https://rivco.org/budget-information>

## Budget Changes & Operational Impacts

### Staffing

The Executive Office has 51 authorized positions for FY 2023/24. This includes a net increase of six positions from prior fiscal year.

### Expenditures

A net increase of \$52.9 million.

- Salaries & Benefits
  - Net increase due to step increases, pension increases and an increase of new positions to enhance county programs and service delivery.
- Services and Supplies
  - Net increase due to increase in contract and legal fees, increases in Boardband support services and new projects for Bankruptcy and District Courts.
- Other Charges
  - Net increase due to various approved ARPA funded projects.
- Operating Transfers Out
  - Net increase due to \$20 million in augmentation funds being included in the Recommended Budget to be allocated to other units upon Board approval.

### Revenues

Net increase of \$20.9 million.

- Fines, Forfeitures & Penalties
  - Net increase mostly due to an increase in proceeds from tax loss reserve fund.
- Revenue from the Use of Money and Property
  - Net increase from Bankruptcy Court lease payments.
- Intergovernmental – State

- Increase in state grant for the Salton Sea – North Lake.
- Intergovernmental – Federal
  - A net increase from federal funds for ARPA funded projects.
- Operating Transfers In
  - Net decrease is a result of reclassification of certain revenue proceeds which are discretionary in nature.

### Departmental Reserves

An increase in restricted reserves of \$11.7 million from capital project funds.

### Net County Cost Allocations

The net county cost allocation for FY 2023/24 is \$132.7 million, a net increase of \$20.5 million from the previous year. This includes countywide costs such as the Augmentation fund, Contingency, Contributions to Other Funds, Contributions to Health and Mental Health and National Pollutant Discharge Elimination System.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Executive Office - 1100100000	39	45	48	51	51	0
<b>Grand Total</b>	39	45	48	51	51	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
AB2766 Sher Bill - Air Quality - 1110100000	281,690	576,000	588,000	591,038	591,038	0
Augmentation - 1103000000	0	0	0	20,000,000	20,000,000	0
Casa Blanca Clinic Operations - 1110500000	279,117	280,260	293,973	285,710	285,710	0
CFD Assessment Dist Admin - 1150100000	514,305	511,667	528,411	580,000	580,000	0
Countywide Oversight Board Reimbursement Fund - 1111200000	134,328	185,887	185,887	199,231	199,231	0
DNA Identification (County) - 1110300000	512,255	580,000	580,000	580,000	580,000	0
EO - Non-EO Operations - 1102900000	2,653,740	5,778,883	4,539,403	16,078,085	16,115,585	0
EO COVID19 ARP - 1108000000	15,665,340	15,000,000	19,452,264	34,380,176	34,380,176	0
EO Subfund Operations - 1103800000	319,802	1,820,762	1,820,812	3,058,405	3,058,405	0
EO-Approp For Contingency-General - 1109000000	0	20,000,000	14,252,964	20,000,000	20,000,000	0
EO-CARES Act Coronavirus Relief - 1107000000	24,452,628	0	0	0	0	0
EO-Contribution To Other Funds - 1101000000	60,000,587	73,808,944	90,181,343	66,602,594	66,602,594	0
EO-County Contrib To Hlth and MH - 1101400000	54,092,385	37,785,656	31,748,675	37,785,656	37,785,656	0
EO-Court Sub-Fund Budget - 1101200000	6,336,286	6,368,496	6,368,496	6,104,980	6,104,980	0
EO-Natl Pollutant Dschrng Elim Sys - 1105000000	450,844	468,498	462,069	493,835	493,835	0
EO-Solar Program - 1104100000	1,815,854	2,280,319	2,280,319	2,668,432	2,668,432	0
EO-WC-MSHCP - 1103600000	6,132,367	6,683,222	6,683,222	5,669,672	5,669,672	0
Executive Office - 1100100000	11,123,084	13,558,218	13,463,761	13,929,986	13,929,986	0
Health and Juvenile Services - 1110200000	1,744,863	1,591,000	1,676,600	1,677,800	1,677,800	0
Mead Valley Infrastructure - 1110700000	43,987	0	248,000	248,000	248,000	0
Mobile Homes - 1111400000	30,187	35,871	39,439	29,600	29,600	0

**Department / Agency Expenditures by Budget Unit**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Parimutuel In-Lieu Tax - 1111000000	0	45,000	45,000	34,727	34,727	0
RDA Capital Improvements - 1110800000	35,202,147	27,626,283	45,148,372	30,000,597	30,000,597	0
Riverside County Executive Office - 1110000000	4,136,176	2,835,120	2,835,120	7,734,940	7,734,940	0
Tax Loss Reserve Fund - 1111300000	497,850	1,200,000	1,200,000	3,110,035	3,110,035	0
<b>Grand Total</b>	<b>226,419,820</b>	<b>219,020,086</b>	<b>244,622,129</b>	<b>271,843,499</b>	<b>271,880,999</b>	<b>0</b>

**Department / Agency Expenditures by Subfund**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
10000 - General Fund	132,456,815	154,238,351	157,486,367	182,625,096	182,662,596	0
11050 - AB 189-Crim Justice Facil	1,833,524	1,839,678	1,839,678	1,741,734	1,741,734	0
11054 - Court House Temp Const	4,502,763	4,528,818	4,528,818	4,363,246	4,363,246	0
11060 - Tax Losses Reserve Fund	497,850	1,200,000	1,200,000	3,110,035	3,110,035	0
11062 - Countywide DIF Program Admin	43,106	206,000	206,050	207,000	207,000	0
11065 - Reg Mobile Homes	30,187	35,871	39,439	29,600	29,600	0
11131 - Parimutuel In-Lieu Tax	0	45,000	45,000	34,727	34,727	0
11183 - Proceeds from sale of Cnty Prop	276,696	1,611,730	1,611,730	2,851,405	2,851,405	0
11186 - County Oversight Brd Reimb Fnd	134,328	185,887	185,887	199,231	199,231	0
21730 - CARES Act Coronavirus Relief	24,452,628	0	0	0	0	0
21735 - ARP Act Coronavirus Relief	15,665,340	15,000,000	19,452,264	34,380,176	34,380,176	0
22050 - AD CFD Adm	514,305	511,667	528,411	580,000	580,000	0
22300 - AB2766 Sher Bill	281,690	576,000	588,000	591,038	591,038	0
22430 - Health and Juvenile Services	1,744,863	1,591,000	1,676,600	1,677,800	1,677,800	0
22450 - WC- Multi-Species Habitat Con	6,132,367	6,683,222	6,683,222	5,669,672	5,669,672	0
22820 - DNA Identification - County	512,255	580,000	580,000	580,000	580,000	0
22840 - Solar Payment Revenue Fund	1,815,854	2,280,319	2,280,319	2,668,432	2,668,432	0
22850 - Casa Blanca Clinic Operations	279,117	280,260	293,973	285,710	285,710	0
30380 - Mead Valley Infrastructure	43,987	0	248,000	248,000	248,000	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
31540 - RDA Capital Improvements	149,244	27,626,283	30,926,283	30,000,597	30,000,597	0
31541 - Sycamore Canyon Redev Project	3,199,942	0	2,053,449	0	0	0
31542 - Moreno Valley Redev Project	12,642,513	0	600,000	0	0	0
31543 - Palm Desert Redev Projects	19,210,447	0	11,568,640	0	0	0
<b>Total</b>	226,419,820	219,020,086	244,622,129	271,843,499	271,880,999	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	7,922,115	9,723,831	9,522,448	11,581,793	11,581,793	0
Services and Supplies	11,518,617	16,742,839	19,296,508	24,348,368	24,385,868	0
Other Charges	68,354,662	54,307,860	54,446,402	83,955,122	83,955,122	0
Capital Assets	10,174,017	69,400	69,400	0	0	0
Other Financing Uses	129,264,380	118,970,626	148,079,695	133,890,210	133,890,210	0
Intrafund Transfers	(813,970)	(794,470)	(1,045,288)	(1,931,994)	(1,931,994)	0
Approp For Contingencies	0	20,000,000	14,252,964	20,000,000	20,000,000	0
<b>Expense Net of Transfers</b>	97,155,441	100,049,460	96,542,434	137,953,289	137,990,789	0
<b>Operating Transfers Out</b>	129,264,380	118,970,626	148,079,695	133,890,210	133,890,210	0
<b>Total Uses</b>	226,419,820	219,020,086	244,622,129	271,843,499	271,880,999	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	904,193	994,126	984,176	1,045,997	1,045,997	0
Fines, Forfeitures & Penalties	7,515,647	7,365,000	7,933,404	9,245,337	9,245,337	0
Revenue from the Use of Money & Property	5,328,698	3,579,653	6,824,111	8,441,650	8,436,650	0
Intergovernmental - State	45,715,887	32,896,889	33,238,675	36,477,995	36,477,995	0
Intergovernmental - Federal	38,087,323	15,000,000	43,867,589	34,380,176	34,380,176	0
Intergovernmental - Other Government and Other In-Lieu Taxes	53,930	61,500	54,150	66,227	66,227	0
Charges for Current Services	9,522,752	10,585,291	10,417,551	9,888,109	9,888,109	0



**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Miscellaneous Revenue	43,377,366	40,137,785	68,158,717	43,251,211	43,251,211	0
Other Financing Sources	4,960,636	19,444,340	23,238,410	8,157,933	8,162,933	0
<b>Total Net of Transfers</b>	150,573,346	112,149,461	173,007,590	145,606,712	145,601,712	0
<b>Operating Transfers In</b>	4,893,085	17,915,123	21,709,193	5,347,923	5,352,923	0
<b>Total Revenue</b>	155,466,431	130,064,584	194,716,783	150,954,635	150,954,635	0
Net County Cost Allocation	76,309,135	112,133,791	97,722,561	132,666,927	132,666,927	0
Use of Fund Balance	(5,355,747)	(23,178,289)	(47,817,215)	(11,778,063)	(11,740,563)	0
<b>Total Sources</b>	226,419,820	219,020,086	244,622,129	271,843,499	271,880,999	0

### Description

The goal of the budget unit is to facilitate efficiency in its current and future cash flows and ensure the timely servicing of its short-term and long-term debts.

### Current Debt Obligations

#### Debt Management

The County’s debt obligations are governed by Board of Supervisors Policy B-24 (Debt Management Policy). B-24 was created to ensure the financial stability of the County, reduce the County’s cost of borrowing, and protect the County’s credit quality through proper debt management. Any debt issued shall not have a maturity date beyond the useful life of the asset being acquired or constructed by the debt proceeds. The County reviews all outstanding debt and initiates fixed rate refundings, or alternative financing products, when there is either an economic benefit or non-economic benefit to the County’s financial and operating position.

Under the policy, the Debt Advisory Committee (DAC) reviews all debt issuances of the County, related Authorities, and financing component unit organizations.

For more information, see Debt Management Policy in the Financial Policies and Procedures section.

#### Debt Limit

The legal debt limit is 1.25% of the total assessed value. The calculated limit as of June 30, 2022, is \$4.164 billion, the total net debt applicable to the limit is \$1.706 billion, and the legal debt margin is \$2.457 billion.

<b>COUNTY OF RIVERSIDE</b>	
<b>Legal Debt Margin Information</b>	
	<b>FY Ending June 30, 2022</b>
<b>Debt Limit</b>	\$ 4,164,629
<b>Total net debt applicable to limit</b>	(1,706,842)
<b>Legal Debt Margin</b>	<u>\$ 2,457,787</u>
Total net debt applicable to limit as a percentage of debt limit	41.0%
<b>Legal Debt Margin Calculated for Fiscal Year 2022</b>	
Assessed Value	\$ 335,139,823
Less: Homeowners exemptions	<u>1,969,493</u>
Total assessed value	<u>\$ 333,170,330</u>
Debt Limit (1.25% of total assessed value)	<u>\$ 4,164,629</u>
Debt applicable to limit:	
General obligation bonds (Governmental & Business-type)	\$ 1,742,062
Less: Amount set aside for repayment of general obligation debt	<u>35,220</u>
Total net debt applicable to limit'	<u>\$ 1,706,842</u>
<b>Legal debt margin</b>	<u>\$ 2,457,787</u>
Definitions: Debt Limit- the maximum amount of outstanding gross or net debt legally permitted.	
Debt margin- the difference between debt limit and existing debt.	
Legal debt margin- the excess of the amount of debt legally authorized over the amount of debt outstanding.	
Source: Annual Comprehensive Financial Report (ACFR), Auditor-Controller, County of Riverside.	

## Effects of Existing Debt Levels on Current and Future Operations

The Debt Management Policy limits the County and related Authorities’ debt to affordable levels. Debt is issued when there is either an economic benefit or non-economic benefit to the County’s financial or operating position. Policy B-24 establishes an affordable debt level to preserve credit quality and ensure that sufficient revenue is available to pay annual debt service. As such, the aggregate debt service, excluding self-supporting debt and resources other than the County’s General Fund, should not exceed seven percent (7%) of the County’s discretionary revenue.

Debts are backed by revenues, leased properties, base rental revenues and/or lease payments, therefore current debt levels do not influence current and future operations. Assuming no new long-term debt issuance, debt service is projected to decline after fiscal year 2023-24. The Discretionary General Fund Net County Cost (NCC) contributes towards debt service to augment various departments budgets. For fiscal year 2023-24, the debt service burden for the General Fund is \$19.6 million.

### Credit Ratings

The County of Riverside and its issuing authorities maintain ratings with three municipal credit rating agencies, Moody’s Investors Service, Standard and Poor’s (S&P) and Fitch Ratings to provide an objective measure of the strength of the County’s credit. The current credit ratings are as follows:

	<b>Moody's Investors Services, Inc.</b>	<b>Standard &amp; Poor's Corp</b>	<b>Fitch</b>
Tax and Revenue Anticipation Notes	NR	SP-1+	F1+
Teeter Notes	MIG1	NR	F1+
Long-Term General Obligations	Aa2	AA	AA-
Certificates of Participation	Aa3	A+	A+
Pension Obligation Bonds	A1	AA	A+
Lease Revenue Bonds	Aa3	AA-	A+

## Short-term Obligations

### Tax and Revenue Anticipation Notes

On July 1, 2022, the County issued \$360,000,000 of tax-exempt Tax and Revenue Anticipation Notes (2022 TRANs), which will be paid on June 30, 2023. The 2022 TRANs were issued with a yield of 2.15%, a stated interest rate of 5.0% and are rated SP-1+ by S&P and F1+ by Fitch.

TRANs are issued annually to provide cash to cover the projected intra-period cash-flow deficits of the County’s General Fund during the fiscal year. The 2023 TRANs are anticipated to be issued July 3, 2023.

### Teeter Notes

In October 2022, the County retired \$87,410,000 of 2021 Series A Tax-Exempt Teeter Plan Obligation Notes and issued \$84,055,000 of 2022 Series A Teeter Plan Obligation Notes. The 2022 Teeter Notes were issued

with a yield of 3.30%, a stated interest rate of 3.70% and are rated MIG 1 by Moody's and F1+ by Fitch. The 2023 Teeter Notes are anticipated to be issued in October 2023.

Teeter Notes are one-year, fixed interest tax-exempt notes issued annually to refund the outstanding Teeter Notes and fund an advance of unpaid property taxes for agencies participating in the Teeter Plan.

The short-term debt to maturity schedule is as follows:

	<b>Principal</b>	<b>Interest</b>
TRANS	\$ 360,000,000	\$ 17,950,000
Teeter Notes	84,055,000	3,110,035
<b>Total</b>	<b>\$ 444,055,000</b>	<b>\$ 21,060,035</b>

### **Lease Lines of Credit**

Lease line of credit agreements are reviewed and approved by the Debt Advisory Committee, and then presented to the Board of Supervisors for their final approval. The County may utilize the lines of credit to finance capital assets for a period of 24 to 120 months. No specific amortization is required by the lease lines of credit, and the County budgets to repay the outstanding amounts over the lifecycle of the financed assets.

The County has entered into several multi-year lease lines of credit with Banc of America Public Capital Corporation in connection with various capital and capital equipment purchases, on the dates and in the original principal amounts as further described in the following table.

On October 25, 2022, the County entered into a \$50 million multi-year lease line of credit with JPMorgan Chase Bank, N.A. (in increments of \$25 million).

#### **SUMMARY OF LEASE LINES OF CREDIT AS OF MAY 1, 2023 <sup>(1)</sup>**

<b>Date Incurred</b>	<b>Original Principal Amount</b>	<b>Outstanding Principal Amount<sup>(1)</sup></b>	<b>Outstanding Interest <sup>(1)</sup></b>	<b>Total Outstanding Obligations<sup>(1)</sup></b>
February 4, 2014 <sup>(2)</sup>	\$ 40,000,000	\$ 865,129	\$ 24,688	\$ 889,817
December 15, 2015 <sup>(3)</sup>	40,000,000	3,970,007	220,566	4,190,573
July 31, 2018 <sup>(4)</sup>	75,000,000	21,210,931	930,451	22,141,382
June 9, 2020 <sup>(5)</sup>	40,000,000	29,620,834	2,454,270	32,075,104
October 25, 2022 <sup>(6)</sup>	50,000,000	17,517,328	1,827,972	19,345,300
<b>Total</b>	<b>\$245,000,000</b>	<b>\$73,184,229</b>	<b>\$5,457,947</b>	<b>\$78,642,176</b>

<sup>(1)</sup> Outstanding amounts as of May 1, 2023.

<sup>(2)</sup> This line of credit was exhausted in March 2016.

<sup>(3)</sup> This line of credit was exhausted in December 2018.

<sup>(4)</sup> Original principal amount of \$50 million increased to \$75 million with County approval in April 2019. This line of credit was exhausted on June 3, 2020.

<sup>(5)</sup> As of May 1, 2023, the County has drawn down \$39.9 million of this \$40 million lease line of credit.

<sup>(6)</sup> As of May 1, 2023, the County has drawn down \$17.6 million of this \$50 million lease line of credit.

## Long-Term Obligations

### County of Riverside Asset Leasing Corporation (CORAL) Bonds

CORAL is a non-profit public benefit corporation, authorized under its Articles of Incorporation and under the laws of the State of California, to finance the acquisition, construction, and operation of facilities for the benefit of the County.

The 1997 Series A Leasehold Revenue Bonds were issued to provide additional funds for the completion of the County of Riverside Hospital project. The 2009 Public Safety Communication (PSEC) and Woodcrest Library Projects Refunding are Certificates of Participation (COP) issued to refund and redeem the Series 2007 B PSEC, and the Series 2006 Note. The Series 2006 Note was issued to temporarily finance the cost of acquisition and construction of the Woodcrest Library. The Series 2019A CORAL Bonds were issued to refund a portion of the outstanding Series 2013 A Public Defender/Probation Building and the Riverside County Technology Solutions Center Projects.

CORAL bonds are payable and secured solely from revenues, consisting primarily of base rental/lease payments and additional rental for certain real property, equipment and improvements constructed on and in connection with the project/leased premises being funded. Furthermore, the 2009 PSEC & Woodcrest COP is supported by an irrevocable direct-pay letter of credit issued by Bank of America, N.A.

Fiscal Year Ending June 30	1997 A Hospital Bonds		2009 PSEC & Woodcrest		2019 Technology Rfdg		Total
	Principal	Interest	Principal	Interest	Principal	Interest	
2024	\$ 3,654,652	\$ 15,850,348	\$ 170,000	\$ 184,400	\$ 425,000	\$ 339,423	\$ 20,623,823
2025	3,444,583	16,060,417	180,000	177,400	430,000	330,851	20,623,251
2026			190,000	170,000	445,000	321,681	1,126,680
2027			200,000	162,200	450,000	311,790	1,123,989
2028-2032			1,185,000	677,900	2,425,000	1,384,387	5,672,287
2033-2037			1,580,000	403,600	2,770,000	1,017,827	5,771,427
2038-2042			1,190,000	73,200	3,250,000	531,930	5,045,130
2043-2044					1,460,000	49,980	1,509,980
<b>Total</b>	<b>\$ 7,099,235</b>	<b>\$ 31,910,765</b>	<b>\$ 4,695,000</b>	<b>\$ 1,848,700</b>	<b>\$ 11,655,000</b>	<b>\$ 4,287,867</b>	<b>\$ 61,496,567</b>

The 1997 CORAL Bonds are rated Aa3 by Moody’s, AA- by S&P and A+ by Fitch. The 2009 PSEC & Woodcrest COPs are rated Aa3 by Moody’s, A+ by S&P and A+ by Fitch. The 2019 CORAL Bonds are rated AA- by S&P. Interest rates on the 1997 CORAL and 2019 CORAL Bonds range from 1.87% to 6.01%. The 2009 PSEC and Woodcrest Library Projects Refunding Bonds were issued as a variable rate and the interest shown in the table are estimates at the time of issuance.

### Pension Obligation Bonds (POBs)

The County issued its POBs, Series 2005 A and Series 2020, to refund a portion of the County’s obligations to the California Public Employees’ Retirement System (CalPERS) under the CalPERS contract, evidencing the County’s unfunded actuarial accrued liability to the System. POB debt service is covered by offsetting revenues from the state, federal government, and contracting agencies of the County, as well as certain County General Fund revenue as part of bi-weekly payroll collections charged to departments. The Series 2005 A POBs are rated Aa2 by Moody’s, AA by S&P and A+ by Fitch. The Series 2020 POBs are rated Aa2 by Moody’s and AA by S&P. Interest rates on the POBs range from 2.17% to 5.04%.

Fiscal Year Ending June 30	2005 A Pension Oblig Bonds		2020 Pension Oblig Bonds		Total
	Principal	Interest	Principal	Interest	
2024	\$ 36,960,000	\$ 6,323,603	\$ 40,795,000	\$ 20,869,850	\$ 104,948,453
2025	23,745,000	4,503,221	43,985,000	19,802,245	92,035,466
2026	4,220,000	3,333,708	47,340,000	18,629,165	73,522,873
2027	4,755,000	3,121,020	50,935,000	17,273,821	76,084,841
2028-2032	33,155,000	11,405,016	301,795,000	59,517,290	405,872,306
2033-2037	24,015,000	2,254,896	135,230,000	11,442,928	172,942,824
2038			1,610,000	61,470	1,671,470
<b>Total</b>	<b>\$ 126,850,000</b>	<b>\$ 30,941,463</b>	<b>\$ 621,690,000</b>	<b>\$ 147,596,770</b>	<b>\$ 927,078,233</b>

### ***Riverside County Infrastructure Financing Authority (IFA) Bonds***

The IFA is a joint powers authority duly organized and existing pursuant to that certain Joint Exercise of Powers Agreement dated September 15, 2015, by and between the County of Riverside and the Riverside County Flood Control District, to assist in the financing of public capital improvements to be owned by any of its members and to exercise any powers common to the contracting parties.

In October 2015, the IFA issued the Series 2015A Lease Revenue Bonds to refund approximately \$86.4 million of outstanding 2005A, 2005B and 2006 A Certificates of Participation. The Series 2015A Bonds are payable from revenues consisting primarily of base rental payments made to the Authority by the County for the leased property described pursuant to the Facility Lease dated as of November 1, 2015, by and between the County and the Authority. The Series 2015A Bonds are rated AA- by S&P.

In September 2016, the IFA issued the 2016 Series A and Series A-T (Federally Taxable) Lease Revenue Bonds to refund the outstanding 2008 Riverside County Palm Desert Financing Authority Lease Revenue Bonds and finance the acquisition, construction, and installation of certain capital improvements to be owned and operated by the County. The Series 2016 A and Series 2016 A-T bonds are payable from and secured by a pledge of revenues from lease payments and certain funds and accounts established and held by the trustee under the Indenture. The 2016 Series A and A-T bonds are rated AA- by S&P.

In November 2017, the IFA issued the Series 2017A Lease Revenue Refunding Bonds to refund the outstanding Riverside Community Properties Development, Inc. Lease Revenue Bonds Series 2013 (Riverside County Law Building Project). The Series 2017A Bonds are limited obligations of the Authority payable solely from base rental payments paid by the County pursuant to the facility lease. The Series 2017A Bonds are rated AA- by S&P.

In December 2017, the IFA issued the 2017 Series B and C Lease Revenue Bonds. The Series B Bonds were issued to provide funds to refund all the outstanding 2008 Southwest Communities Financing Authority Lease Revenue Bonds Series A. The Series C Bonds were issued to provide funds to finance the acquisition and construction of certain capital improvements to be owned and operated by the County. The 2017 Series B & C Bonds are rated AA- by S&P.

In September 2021, the IFA issued Series 2021A and Series 2021B (Federally Taxable) Lease Revenue Refunding Bonds. The Series 2021A was issued to refund, through redemption or defeasance as applicable, all the outstanding County of Riverside Asset Leasing Corporation (CORAL) Variable Rate Demand

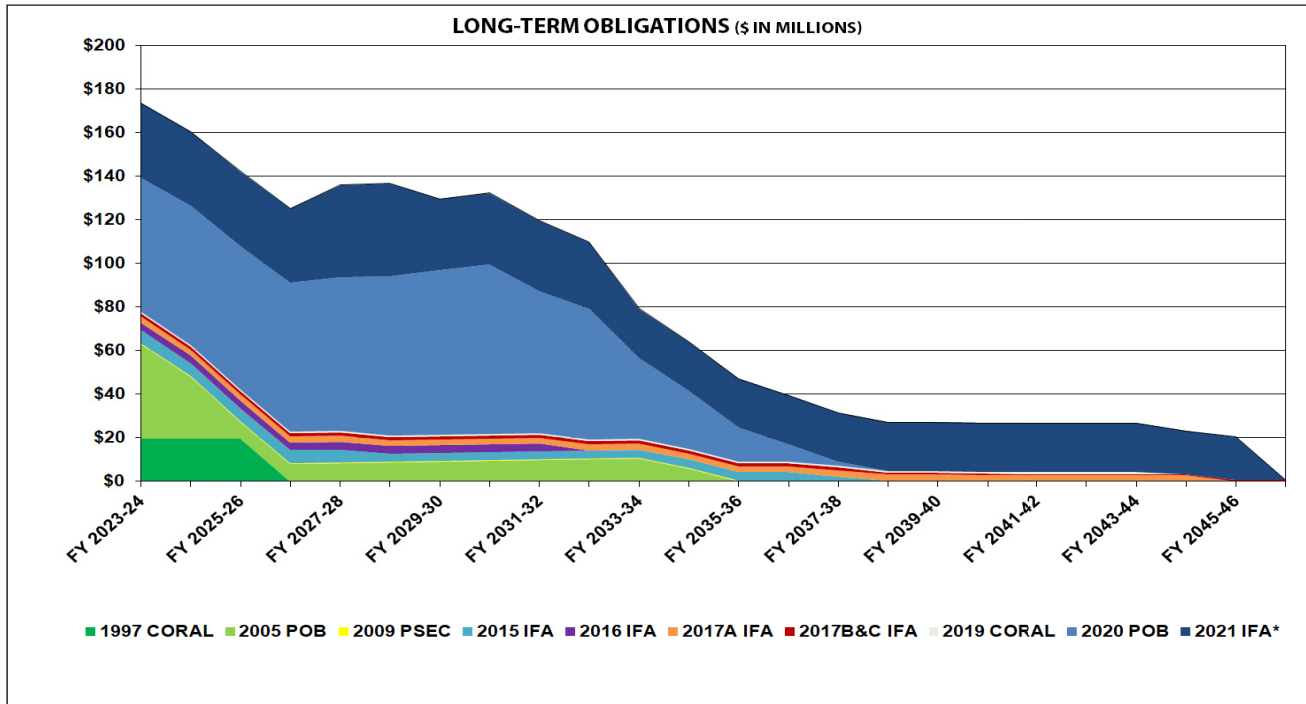
Leasehold Revenue Refunding Bonds, Series 2008A. The Series 2021B was issued to refund, through redemption or defeasance as applicable, all the outstanding: 2012 CORAL bonds (County Administrative Center Project), 2012 CORAL Bonds (Capital Facilities Projects), 2013 CORAL Bonds (Public Defender/Probation/Riverside County Technology Solutions Project), 2014 CORAL Bonds (Court Facilities Project), 2012 Riverside County Public Financing Authority (PFA) bonds and 2015 PFA Bonds (Capital Facilities Projects). The 2021 Series A and B Lease Revenue Bonds are rated AA- by S&P. Interest rates on the IFA bonds range from 0.40% to 5.00%.

Fiscal Year Ending June 30	Series 2015A IFA Bonds		2016 Series A IFA Bonds		Series 2017A IFA Bonds		Total
	Principal	Interest	Principal	Interest	Principal	Interest	
2024	\$ 3,840,000	\$ 2,191,881	\$ 2,520,000	\$ 966,725	\$ 1,225,000	\$ 1,529,963	\$ 12,273,569
2025	4,055,000	1,994,506	2,620,000	863,925	1,280,000	1,479,863	12,293,294
2026	4,310,000	1,785,381	2,730,000	756,925	1,330,000	1,427,663	12,339,969
2027	4,555,000	1,563,756	2,840,000	645,525	1,380,000	1,373,463	12,357,744
2028-2032	15,770,000	5,411,819	16,010,000	1,418,063	7,770,000	5,976,913	52,356,794
2033-2037	16,765,000	2,089,909			9,385,000	4,372,588	32,612,497
2038-2042	1,805,000	36,100			11,160,000	2,557,056	15,558,156
2043-2045					7,715,000	471,100	8,186,100
<b>Total</b>	<b>\$ 51,100,000</b>	<b>\$ 15,073,353</b>	<b>\$ 26,720,000</b>	<b>\$ 4,651,163</b>	<b>\$ 41,245,000</b>	<b>\$ 19,188,606</b>	<b>\$ 157,978,122</b>

Fiscal Year Ending June 30	2017 Series B&C IFA Bonds		Series 2021A IFA		Series 2021B IFA Taxable		Total
	Principal	Interest	Principal	Interest	Principal	Interest	
2024	\$ 685,000	\$ 729,950	\$ 4,167,402	\$ 2,465,245	\$ 16,982,598	\$ 10,709,317	\$ 35,739,512
2025	720,000	695,700	4,256,269	2,254,653	17,073,731	10,575,794	35,576,148
2026	755,000	659,700	4,541,579	2,034,707	17,253,421	10,383,698	35,628,105
2027	795,000	621,950	4,728,668	1,802,951	17,476,332	10,137,636	35,562,537
2028-2032	4,555,000	2,523,150	27,417,856	5,124,361	106,232,144	44,214,196	190,066,707
2033-2037	5,405,000	1,659,531	6,276,828	156,921	81,183,173	33,451,849	128,133,301
2038-2042	3,065,000	764,850			92,265,000	20,521,272	116,616,122
2043-2047	2,730,000	293,300			79,525,000	5,109,317	87,657,617
<b>Total</b>	<b>\$ 18,710,000</b>	<b>\$ 7,948,132</b>	<b>\$ 51,388,602</b>	<b>\$ 13,838,838</b>	<b>\$ 427,991,398</b>	<b>\$ 145,103,079</b>	<b>\$ 664,980,048</b>

The chart below summarizes the principal and interest debt service for each fiscal year:



\* 2021 IFA includes Series A and Series B-Taxable

### Non-County Obligations

Non-County obligations consists of notes, bonds and other liabilities issued by a Joint Powers Authority or a component, or blended component unit of the County. These obligations do not constitute a debt, liability, or obligation of the County.

#### Inland Empire Tobacco Securitization Authority

In 2007, the Inland Empire Tobacco Securitization Authority issued the Series 2007 Inland Empire Tobacco Settlement Asset-Backed Bonds, consisting of the Series 2007A, the Series 2007B, the Series 2007C and together with the Series 2007 C-1 and Series 2007C-2, the Series 2007D, the Series 2007E and the Series 2007F Bond, to fund the Issuer’s loan to the Inland Empire Tobacco Securitization Corporation pursuant to a Secured Loan Agreement dated as of August 1, 2007.

The Series 2007 Bonds are primarily secured by a portion of tobacco settlement revenues required to be paid to the State of California under the Master Settlement Agreement entered into by participating cigarette manufacturers, 46 states, including the State, and six other U.S. jurisdictions, in November 1998 in settlement of certain cigarette smoking-related litigation and made payable to the County pursuant to agreements with the State and other parties.

Fitch Ratings has assigned each of the Series 2007A Bonds, the Series 2007B Bonds and the Series 2007C Bonds a rating of BBB, while the Series 2007D Bonds a rating of BBB-, and the Series 2007E Bonds a rating



of BB. No request has been made and no rating has been assigned to the Series 2007F Bonds. The 2007 Tobacco Bonds interest rates range from 5.10% to 8.00%.

On May 30, 2019, the Inland Empire Tobacco Securitization Authority issued \$100 million of Series 2019 Turbo Current Interest Bonds with an interest rate of 3.68% and an expected final Turbo redemption date of June 1, 2028. The proceeds of the 2019 Turbo Current Interest Bonds, along with other available funds under the Authority were deposited in an escrow account to refund and defease the outstanding Series 2007A and Series 2007B Bonds and fund the debt service and reserve account for the 2019 Bonds. S&P has assigned the Series 2019 Bonds a rating of A- (sf). The interest rate for the 2019 Tobacco Bonds is 3.678%.

**NOTE:** The 2007 and 2019 Inland Empire Tobacco Securitization Bonds do not constitute a debt, liability, or obligation of the State, nor any public agency of the State (other than the Issuer) or any Local Agency of the Issuer, including the County. The County is under no obligation to make payment of the principal or redemption premiums, if any, or interest on the 2007 and 2019 Inland Empire Tobacco Securitization Bonds if revenues are insufficient for the payment thereof.

	Balance June 30, 2021	Additions	Retirements	Balance June 30, 2022
Capital Appreciation Bonds	\$ 152,676,588	\$ -	\$ -	\$ 152,676,588
Interest Bonds	82,480,000	-	(11,520,000)	70,960,000
Accreted Interest	246,646,626	28,905,782	-	275,552,408
Deferred Amounts: Discount	(2,091,182)	-	57,954	(2,033,228)
<b>Total</b>	<b>\$ 479,712,032</b>	<b>\$ 28,905,782</b>	<b>\$ (11,462,046)</b>	<b>\$ 497,155,768</b>

Source: Annual Audited Financial Statement, Inland Empire Tobacco Securitization Authority.

**Community Facilities Districts/Assessment District (CFDs/AD) Bonds**

Various CFDs/AD in the County have issued special assessment bonds to provide financing or improvements benefiting certain property owners. CFDs/AD are payable solely from revenues derived from certain annual special taxes to be levied on and collected from the owners of parcels within the respective districts.

Community Facilities District No. 03-1 Special Tax Refunding Bonds, Series 2014 (CFD 03-1) was formed to fund the acquisition and construction of facilities including Newport Road as a six-lane urban arterial with raised center median from Menifee Road to Winchester Road (State Highway 79) with required drainage appurtenances and connectors to existing streets. CFD 03-1 is located east of Menifee Road, south of Simpson Road, north of Holland Road and west of Highway 79.

Community Facilities District No. 04-2 Special Tax Refunding Bonds, Series 2012 (CFD 04-2) was formed to finance the acquisition and construction of certain roads and appurtenant drainage facilities, water and sewer facilities, flood control and storm water drainage facilities and related grading as required as a condition of the development of the property. CFD 04-2 is in the northwest portion of the County, in an unincorporated area one mile south of the 91 Freeway and 3 miles east of the I-15 Freeway.

Community Facilities District No. 05-8 Special Tax Bonds was formed to finance improvements along Scott Road including: (i) the widening of Scott Road between Antelope Road and Briggs Road to four lanes, (ii) the widening of the interchange at Interstate 215 and Scott Road and the modification of the ramps to meet future traffic demands including all associated appurtenances and any rights-of-way, (iii) the full width improvement to Scott Road from Antelope Road to Highway 79 including all associated appurtenances and any rights-of-way, and (iv) other road facilities and appurtenances authorized under the County’s Transportation Uniform Mitigation Fee program, as amended from time to time.

Community Facilities District No. 07-2 Special Tax Bonds Series 2015, Series 2017 & Series 2020 (CFD 07-2) funded certain facilities including the widening of the interchange at Interstate 215, the extension of the Clinton Keith Road between Antelope Road in the City of Murrieta and SR-79, including bridge facilities, and appurtenances thereto, street improvements, including grading, paving, curbs and gutters, sidewalks, street signalization and signage, street lights and parkways and landscaping related thereto, and storm drain facilities, environmental mitigation facilities needed in connection therewith, and land, rights-of way and easements necessary for any of such facilities. CFD 07-2 is located east of Interstate 15 which is a major freeway connecting the cities of Riverside and San Diego.

Community Facilities District No. 89-1 Special Tax Refunding Bonds, Series 2018 (CFD 89-1) funded a portion of the cost to acquire additional public infrastructure consisting of sanitary sewer, water, storm drain, roadway facilities and to refund the 2006 Refunding Bonds. CFD 89-1 consists of approximately 765 acres and is located approximately five miles southeast of the City of Corona adjacent to the Cleveland National Forest in unincorporated western Riverside County, California.

Community Facilities District No. 89-4 Special Tax Refunding Bonds, Series 2018 (CFD 89-4) was formed to fund the acquisition and construction of roads, flood control facilities, water and sewer facilities, and park, recreation, and open space facilities. CFD 89-4 consists of approximately 28.97 net acres and is located within the City of Murrieta.

Reassessment District No. 168 Limited Obligation Improvement Bonds (AD 168) was formed to fund the acquisition of improvements such as street and storm drain improvements on Fairview Avenue and Bethlam Avenue. AD 168 consists of approximately 106 acres located near the City of San Jacinto, on the north and south side of Fairview Avenue, east of Chicago Avenue in Valle Vista.

CFD 03-1, CFD 04-2, CFD 05-8, CFD 89-1 and CFD 89-4 are non-rated. S&P has assigned a rating of AA to the CFD 07-2 Insured Series 2020 Bonds; and has also assigned the underlying rating of A- to the Series 2020 Bonds. Interest rates on CFDs/AD bonds range from 1.00% to 5.00%.

**NOTE:** The County is not obligated to advance any available funds from the County General Fund to the Community Facilities Districts or the Assessment District for any current or future delinquent debt service obligations. The CFDs/AD uses all means available to bring current any delinquent special assessment taxes, including workouts, settlement agreements and foreclosure actions when necessary.

	Balance			Balance	
	June 30, 2022	Additions	Reductions	June 30, 2023	
CFDs	\$ 106,160,000	\$ -	\$ (3,400,000)	\$ 102,760,000	
AD	750,000	-	(135,000)	615,000	
<b>Total</b>	<b>\$ 106,910,000</b>	<b>\$ -</b>	<b>\$ (3,535,000)</b>	<b>\$ 103,375,000</b>	

LONG-TERM OBLIGATIONS (\$IN MILLIONS)

## Budget Tables

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
EO-Interest On Trans & Teeter - 1102100000	7,187,313	21,932,189	18,439,000	20,005,000	20,005,000	0
EO-Pension Obligation Bonds - 1104000000	96,207,123	103,056,314	103,056,314	105,298,456	105,298,456	0
EO-Teeter Debt Service - 1103400000	840,692	802,050	777,670	3,475,035	3,475,035	0
<b>Grand Total</b>	104,235,128	125,790,553	122,272,984	128,778,491	128,778,491	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	7,187,313	21,932,189	18,439,000	20,005,000	20,005,000	0
35000 - Pension Obligation Bonds	40,198,101	43,252,186	43,252,186	43,438,604	43,438,604	0
35100 - Pension Liability Mgmt Fund	2,500,000	0	0	0	0	0
35200 - 2020 Pension Obligation Bonds	53,509,022	59,804,128	59,804,128	61,859,852	61,859,852	0
37050 - Teeter Debt Service Fund	840,692	802,050	777,670	3,475,035	3,475,035	0
<b>Total</b>	104,235,128	125,790,553	122,272,984	128,778,491	128,778,491	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Services and Supplies	0	60,000	30,000	0	0	0
Other Charges	104,235,128	125,730,553	122,242,984	128,778,491	128,778,491	0
<b>Expense Net of Transfers</b>	104,235,128	125,790,553	122,272,984	128,778,491	128,778,491	0
<b>Total Uses</b>	104,235,128	125,790,553	122,272,984	128,778,491	128,778,491	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	927,189	15,000	1,110,093	110,000	110,000	0
Charges for Current Services	94,274,659	103,056,314	101,289,135	105,298,456	105,298,456	0
Miscellaneous Revenue	28	0	55,000	0	0	0
Other Financing Sources	6,918,672	16,187,050	10,453,050	16,582,846	16,582,846	0
<b>Total Net of Transfers</b>	101,622,699	118,821,314	112,470,228	118,881,267	118,881,267	0
<b>Operating Transfers In</b>	497,850	437,050	437,050	3,110,035	3,110,035	0
<b>Total Revenue</b>	102,120,549	119,258,364	112,907,278	121,991,302	121,991,302	0
Net County Cost Allocation	766,462	6,532,189	8,368,000	6,532,189	6,532,189	0
Use of Fund Balance	1,348,116	0	997,706	255,000	255,000	0
<b>Total Sources</b>	104,235,128	125,790,553	122,272,984	128,778,491	128,778,491	0

## County Capital Improvement Program (CIP)

### Description

The Capital Improvement Program (CIP) is the capital planning mechanism for new facilities, major facility expansions, and purchases of large capital assets. The Board of Supervisors adopted Policy B-22 which is used as a guiding strategy to establish funding methods, administration and control, and allowable uses of the CIP Fund. The CIP team, led by the Executive Office, evaluates immediate and long-term capital needs, as well as financing and budget requirements, to best use the county's limited capital funds. This year, the county initiated the compilation of the Strategic Financial Plan (SFP) in which the county departments were requested to submit a five-year projection of all their capital needs. The report was utilized to have a better understanding of the capital project goals for the next five years.

Capital facilities approved under the CIP addressed in this section, are funded through a variety of sources noted below. Capital projects of the Transportation Department, Flood Control and Water Conservation District, Regional Parks and Open Space District, and Waste Management Department are not addressed in this section but are contained under the operating budgets of those departments and districts elsewhere in this budget.

### Funding Source

The Capital Improvement Program fund accounts for capital expenditures associated with various projects.

- The CIP fund receives bond proceeds, project-specific resources, and contributions from the general fund, as required.
- In 2007, the Board of Supervisors approved the securitization of future cash flows of tobacco settlement revenue. The action resulted in a one-time payment of cash to be used for qualifying general fund capital projects.
- Reimbursement from the City of Riverside, who partnered with the county for construction of the Riverside Animal Shelter, is deposited to the CIP fund. This agreement will continue through FY 2034/35.

### Development Impact Fees (DIF)

- DIF are payments required by local governments of new development for the purpose of providing new or expanded public capital facilities required to serve that development. The fees typically require cash payments in advance of the completion of development, are based on a methodology and calculation derived from the cost of the facility and the nature and size of the development, and are used to finance improvements offsite of, but to the benefit of the development.
- In the County of Riverside, DIF pays for projects the Board authorizes. Projects and eligible funding amounts are published within the public facilities needs list, which is updated every ten years. The list is the official public document that identifies facilities eligible to financing in whole or in part, through DIF funds levied on new development within the unincorporated Riverside County. There is no general fund cost associated with this fund.

The Cabazon Community Revitalization Act Infrastructure Fund was established pursuant to Board action taken on December 10, 2013 (Agenda Item No. 3.7b), directing that 25% of the growth in sales and use tax from the expansion of the factory outlets in Cabazon be set aside in a separate fund for infrastructure improvements and public safety in that area.

The Wine Country Community Revitalization Act Infrastructure fund was similarly approved to allocate 25% of the sales and use tax in the Wine Country area to assist with the development of the wineries.

### Capital Improvement Program Process

The CIP process allows the County of Riverside to fully account and plan for capital projects that have a major impact to the county's annual budget, future staffing levels and service to the public. The CIP will allow the county to anticipate and plan for its future capital needs, as well as prioritize multiple projects to maximize the use of county's limited capital funds.

county facilities that will be used, occupied or owned by a county entity; major leases over \$1,000,000 and changes/revisions to current projects on the CIP list; or any county facilities project requiring new net county cost.

The various CIP projects are included in the adopted budget based on current Board-approved project commitments and adjustments made as needed if funding is available. Any appropriations remaining in the fund at the end of the fiscal year will automatically carry forward into the next fiscal year.

Facilities Management has received project lists from departments within each portfolio. The table below reflects the current top CIP projects. The information provided includes the projects' title, scope, estimated budget and estimated completion date.

The following tables provide funding information and construction status for the previously approved CIP Projects as well as projects anticipated to initiate in FY 2023/24.

### Major Capital Projects (over \$10,000,000)

The guiding strategy of the CIP is to allow the County of Riverside to fully account and plan for such capital projects that will have a major impact to the county's annual budget, future staffing levels, and service to the public. The CIP allows the county to anticipate and plan for its future capital needs, as well as prioritize multiple projects to maximize the use of the county's limited capital funds.

The following tables represent the CIP's Major Capital Projects (over \$10,000,000). The tables reflect only projects that have been fully or partially funded. Partially funded projects may not proceed beyond the funding amounts committed by the Board of Supervisors per Board policy.

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS-Behavioral Health Restorative Transformation Center	<p>FM08410010266</p> <p>The project remodels the existing 3950 Reynolds Rd, Riverside into a 49-bed, 24/7, Adult Residential Facility (ARF). Facility will be utilized to house the new Incompetent to Stand Trial (IST) Diversion Program.</p>	\$26,000,000	\$16,023,634	\$300,000	December 2022	3.27 of 8/04/20; 3.14 of 3/2/21; 3.15 of 5/25/21; 3.22 of 10/18/22	State Grant Funds - 73%, RUHS Behavioral Health Funds - 27%
Probation Riverside YTEC Vocational Facility Expansion	<p>FM05260009426</p> <p>Project will expand the current Alan M. Crogan Youth Treatment &amp; Education Center facility by approx. 12,000 Sq. ft. The expansion &amp; supporting site improvements will provide additional program space, classrooms, vocational training rooms, multi-purpose rooms, recreational spaces, &amp; other amenities.</p>	\$23,430,125	\$361,709	\$300,000	August 2026	3.11 of 6/21/22; MT Item #19267 routing	State Grant Funds - 74.69%, DIF Fund 30501 - 25.31%

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
Sheriff's Department JJBDC Offsite Improvements	FM08110006391 Offsite Street improvements associated with JJBDC.	\$10,809,737	\$10,349,812	\$134,925	June 2023	3-13 of 4/07/15; 3.52 of 8/29/17; 3.15 of 1/23/18; 3.21 of 6/16/20; 3.5 of 09/22/20; 3.14 6/22/21; 3.14 of 1/11/22	East County Detention Fund 30702 - 100%
Fire Department Salton Sea Station 41	FM08270011226 Replace existing aged facility. Construction of a new Fire Station 41 at Salton Sea.	\$11,078,985	\$3,408,855	\$2,670,130	November 2023	3.11 of 4/27/21; 3.13 10/19/21; 3.15 of 6/7/22; 3.17 of 6/7/22; 3.18 of 6/7/22; 3.7 of 9/13/22	Prop 172 Funds - 100%
<b>SUBTOTAL- MAJOR CAPITAL PROJECTS</b>		<b>\$71,318,847</b>	<b>\$30,144,011</b>	<b>\$3,405,055</b>			



Minor Capital Projects (between \$1,000,000 and \$10,000,000)

The following tables represent the CIP's Minor Capital Projects between \$1,000,000 and \$10,000,000. All projects below have been approved by the Board of Supervisors, in compliance with Board policy. The tables include projects, which are in the development phase, where the final project cost estimates have not been fully determined.

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
Assessor Clerk Recorder Main Lobby Redesign	FM05120009537 Redesign the main lobby and staff open work area at the Gateway facility.	\$1,800,000	\$35,326	\$1,200,000	May 2025	3.12 of 9/24/19	Assessor County Clerk Recorder Fund - General Fund 10000 - 100%
Mecca Sports Park	FM08100009946 Development of community sports park with sports fields and various amenities.	\$6,700,660	\$3,014,768	\$800,000	June 2023	3.6 of 10/29/19; 3.8 of 4/21/20; 3.22 of 08/04/20; 3.11 of 1/12/21; 3.11 of 10/19/21; 3.13 of 3/22/22	Statewide Park Development and Community Revitalization Grant Funds- 86.82%, Riverside County Transportation Purchase of Right of Way Funds-10.94%, Community Development Block Grant Funds-2.24%.

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
Riverside CAC 2nd Floor Tenant Improvement	FM08110010872 Remodel 2nd Floor CAC for TLMA and ACR. Scope includes demolition, abatement of hazardous materials, new HVAC, re-carpet, re-paint, and replace ceilings.	\$6,041,096	\$345,624	\$2,595,472	October 2023	3.11 of 5/11/21; 3.22 of 11/29/22	Proceeds From Sale of County Property Fund 11183 - 33.43%, Assessor-County Clerk-Recorder Department Conversion Fund 11077 - 39.57%, Transportation and Land Management Agency Department Fund 20200 - 27%
Home Gardens Community Park	FM08110012072 Redevelopment of the existing 7.5-acre (approximate) Villegas Middle School sports field into a multi-use Home Gardens Community Park for both the school and the public.	\$6,000,000	\$52,365	\$5,947,635	December 2024	3.2 of 4/5/22	American Rescue Plan Act (ARPA) - 100%

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
Lakeland Village Baseball Fields	FM08720011956 Rehabilitation of existing baseball fields. Addition of restroom/concession building and re-build of upper parking lot. Baseball fields will be primarily artificial turf.	\$5,000,000	\$163,201	\$4,000,000	May 2024	3.1 of 5/10/22	American Rescue Plan Act (ARPA) - 100%
Palm Springs CAC - New Chiller & Cooling Tower	FM08720012156 Replace three reciprocating Carrier Chillers and two Cooling Towers at the Palm Springs CAC facility. Demo and remove the existing chillers in the Basement Mechanical Room and the two Cooling Tower on the roof of the facility.	\$1,471,939	\$40,738	\$1,350,000	TBD	3.9 of 7/26/22	Courts Facilities Fund - 40.61%, Sale of Land Proceeds Fund 11183 - 59.39%
RCIT County-wide Wireless Access Points	FM08740012235 RCIT has an internal project to replace a total of 2,730 Wireless Access Points throughout the county.	\$1,139,638	\$6,451	\$835,526	February 2024	MT Item #20793 Routing	ISF Information Technology Fund 45500 - 100%
RUHS-BH Indio Telecare Anti-Ligature Upgrades	FM05410011587 Requesting anti-ligature safety enhancements for OSHPD site.	\$1,117,895	\$7,071	\$1,053,824	February 2024	MT Item #19992 Routing	RUHS - Behavioral Health Department - General Fund 10000 - 100%

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS-BH Roy's Desert Resource Center Emergency Generators	FM08410010047 Construction of generator farm to support Roy's, The Path, and RUHS Clinic.	\$2,219,662	\$137,982	\$1,631,680	August 2023	3.14 of 4/27/21	State Funds - 100%
RUHS-BH Meyers Street Roof Replacement	FM08410010484 Full replacement of entire roof system.	\$1,612,706	\$134,794	\$77,912	September 2023	3.14 of 1/26/21	Mental Health Services Act Funds (Reprogrammed Project Funds) - 84.8%, Facility Renewal Funds - 15.2%
RUHS-ITF Upgrade Security Camera System	FM08430009942 A project to assess and upgrade the security cameras and video storage system throughout the Facility.	\$1,915,470	\$133,302	\$1,632,168	December 2023	3.12 of 8/2/22	RUHS Enterprise Fund 40050 - 100%
RUHS-MC Upgrades - SPC/NPC Categories	FM08430010079 RUHS-MC upgrades as required to achieve the appropriate SPC/NPC Categories by 2030.	\$3,832,164	\$247,284	\$1,500,000	June 2028	3.15 of 12/17/19; 3.11 of 8/2/22	RUHS Enterprise Fund 40050 - 100%

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS-PH 1st Floor & Room 127 upgrades	FM08420011324 Update and enhance the 1st floor lobby (extending from the public entrance double doors to the employee entrance double doors).	\$1,198,823	\$165,514	\$933,309	September 2023	3.17 of 12/7/21	State Funds - 100%
RUHS-MC New Parking lot cameras, Lights, Call Boxes	FM08430010620 Provide enhanced security and emergency response systems, in parking lots A, B N, P and loading dock area.	\$1,944,816	\$934,755	\$194,198	February 2024	3.13 of 4/5/22; MT item #21079 Routing	RUHS Enterprise Fund 40050 - 100%
RUHS-Replace & Anchor All Pyxis Units	FM08430008458 Riverside University Health System (RUHS) requests a project to replace and seismically anchor Pyxis dispensing units throughout the medical center.	\$5,802,124	\$243,706	\$210,000	February 2025	3.18 of 5/2/17; 3.12 of 7/12/22	RUHS Enterprise Fund 40050 - 100%
RUHS-BH & PH Parking lot Replacement	FM08420011558 Perform upgrade to parking lot and street areas (County Circle Dr. and Purdy Street) not owned by the City of Riverside surrounding the Public Health Administration and Behavioral Health Administration Buildings	\$3,275,986	\$99,848	\$1,676,138	March 2024	3.24 of 6/7/22	State Funds - 60%, Federal Funds - 40%

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS-MC Replace Angiography Machine	FM08430009117 Project to replace an end-of-life Angiography machine that is 20 years old and has frequent problems. The equipment is no longer supported by the vendor and parts are no longer manufactured.	\$3,003,924	\$337,600	\$1,926,324	August 2023	3.14 of 3/22/22; 3.12 of 9/20/22	RUHS Enterprise Fund 40050 - 100%
RUHS-MC Upgrade Security System	FM08430009215 Upgrade of the video surveillance and access control systems for the main hospital	\$1,536,000	\$201,412	\$1,300,588	November 2024	3.12 of 10/8/19	RUHS Hospital Project Bond Funds - 100%
RUHS-MC House-wide Nurse-call System	FM08430010718 Complete the replacement of the house-wide nurse-call system with Hill-Rom per the approved plans.	\$4,631,638	\$44,499	\$1,050,000	December 2025	3.10 of 7/27/21	RUHS Enterprise Fund 40050 - 100%
RUHS-MC Replace Radiology CT Scanner	FM08430011195 Project to replace the end-of-life CT Scanner in Radiology.	\$3,853,494	\$178,005	\$1,175,489	December 2023	3.17 of 9/14/21; 3.21 of 11/29/22	RUHS Enterprise Fund 40050 - 100%

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS-MC Labor and Delivery/NICU Reconfiguration	FM08430011241 L&D/NICU/Peds Accessibility and Wayfinding. The project includes reconfiguring the existing L&D waiting room area to incorporate the existing NICU waiting room into a large and easily accessible and identifiable joint space. Project will provide better flow and refresh to create a cohesive appearance and maintain visual appeal.	\$1,623,070	\$416,162	\$56,908	February 2024	3.17 of 4/26/22	RUHS Enterprise Fund 40050 - 100%
RUHS-MC 2nd Floor Domestic Water Remediation	FM08430012225 Flood remediation and repair needed in various office spaces throughout the 2nd, 1st, and lower-level floors.	\$4,802,050	\$1,049,080	\$500,000	July 2023	3.10 of 11/8/22	RUHS Enterprise Fund 40050 (to be reimbursed by insurance) - 100%
RUHS-MC Nason Lobby Remodel	FM08430012452 Development of a new, highly visible, and clear entrance to the hospital lobby.	\$3,681,873	\$1,317	\$2,080,556	September 2023	3.10 of 1/10/23	RUHS Enterprise Fund 40050 - 100%

PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
GSA US District Courtroom Audio Visual Upgrades	FM05000010196 USDC Courtroom A/V upgrades.	\$1,396,820	\$92,387	\$304,433	July 2023	3.11 of 11/1/22	USDC Lease Payments through GSA Reimbursed by Federal GSA Administration Fund - 100%
US District Courts Tenant Improvements	FM08000012060 Tenant Improvements (Lease Mandated): Carpet, flooring, wallcovering, and painting.	\$3,836,628	\$65,184	\$3,200,000	July 2024	3.9 of 8/2/22	Lease Payments from General Services Administration - 100 %
Probation Department County Farm Facility Remodel	FM05260010358 Reconfigure front lobby to secure reception desk and create additional space for clients.	\$1,717,331	\$310,085	\$7,246	December 2023	3.12 of 4/13/21	Probation Department Budget-General Fund 10000 - 100%
Sheriff JJBDC Security Electronics Conversion	FM08250012610 Convert existing (Wonderware) electronic security system software for the entire JBDC facility into a non-proprietary (InduSoft) electronic security system, replace NVRs, and provide the necessary license for all cameras at the facility.	\$1,381,761	\$4,063	\$377,698	December 2023	MT Item #20265 Routing	Benoit Detention Center Fund - 30702, Additional NCC funding Pending



PROJECT NAME	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED EXPENDITURES FOR FY 2023/24	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
Riverside County Fire Department Station 77- Construct Apparatus Bay	FM08270007 841 New Apparatus Bay at Lake Riverside Station 77 to be able to house 4 fire engines.	\$3,563,680	\$3,003,090	\$148,615	June 2023	3.32 of 3/7/17; 3.10 05/01/17; 3.9 of 5/11/21; 3.14 of 12/14/21; 3.11 of 7/12/22	DIF Western Riverside County Fire Facilities Fund 30505 - 100%
Riverside County Fire Department Stations 34 Winchester and 11 Lakeland Village Remodel	FM08270011 497 Re-design and expansion of fire stations to allow for 6-8 dual occupancy rooms.	\$6,100,000	\$22,257	\$5,231,025	November 2024	3.16 of 6/7/22	DIF Western Riverside County Fire Facility 30505 Fund - 100%
Lakeland Village Community Center Child Care Facility	FM08938011 633 Convert existing Bldg. B into new approximately 10,000 sq. ft childcare center meeting all licensing requirements	\$2,607,628	\$64,948	\$1,240,000	TBD	3.8 of 4/5/22	ARPA District 1 - \$1,000,000 DIF District 1 - \$617,000 First 5 Prop 10 - \$1,000,000
Smith Correctional Facility - Kitchen Remodel		\$1,500,000	TBD	TBD	TBD	TBD	TBD
<b>SUBTOTAL - MINOR CAPITAL PROJECTS</b>		<b>\$96,308,876</b>	<b>\$11,552,818</b>	<b>\$44,236,744</b>			
<b>GRAND TOTAL - ALL CAPITAL PROJECTS</b>		<b>\$167,627,723</b>	<b>\$41,696,829</b>	<b>\$47,641,799</b>			

## Budget Tables

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
EO-Cap Imp Prg-Capital Projects - 1104200000	3,376,360	25,525,194	40,610,827	31,201,868	31,201,868	0
EO-Devel.Impact Fees Op Org - 1103700000	8,644,614	18,600,000	18,652,290	24,132,000	24,132,000	0
EO-Mitigation Project Operation - 1103500000	682,399	505,004	569,673	26,000	26,000	0
EO-Tobacco Settlement - 1105100000	395,000	406,000	406,000	426,000	426,000	0
<b>Grand Total</b>	<b>13,098,373</b>	<b>45,036,198</b>	<b>60,238,790</b>	<b>55,785,868</b>	<b>55,785,868</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
30120 - County Tobacco Securitization	395,000	406,000	406,000	426,000	426,000	0
30500 - Developers Impact Fee Ops	0	19,105,004	19,169,673	24,158,000	24,158,000	0
30501 - Countywide Public Facilities	16,974	0	51,295	0	0	0
30502 - East R'side CTY Traffic Signal	69,648	0	0	0	0	0
30503 - West R'side CTY Traffic Signal	1,823,204	0	0	0	0	0
30505 - West.Riverside CTY Fire Facil.	1,316,051	0	995	0	0	0
30507 - Rbi-Ap1	1,646	0	0	0	0	0
30508 - Rbi-Ap2	779,415	0	0	0	0	0
30511 - Rbi-Ap7	427,710	0	0	0	0	0
30512 - Rbi-Ap6	266,251	0	0	0	0	0
30514 - Rbi-Ap4	7,992	0	0	0	0	0
30516 - Rbi-Ap9	0	0	0	0	0	0
30518 - Rbi-Ap12	7,596	0	0	0	0	0
30520 - Rbi-Ap16	7,214	0	0	0	0	0
30521 - Rbi-Ap15	7,696	0	0	0	0	0
30524 - Rbi-Ap18	164,897	0	0	0	0	0
30525 - Rbi-Ap19	40,715	0	0	0	0	0
30527 - East R'side CTY Reg.Park Facil	25,000	0	0	0	0	0
30528 - West R'side CTY Reg.Park Facil	1,306,898	0	0	0	0	0
30531 - Cc/Pf-Ap14	(1,620)	0	0	0	0	0
30533 - W. R'side CTY Reg Multi Trail	297,934	0	0	0	0	0

**Department / Agency Expenditures by Subfund**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
30534 - Cc/Pf-Ap18	(48,033)	0	0	0	0	0
30535 - Cc/Pf-Ap15	0	0	0	0	0	0
30536 - Cc/Pf-Ap6	73	0	0	0	0	0
30537 - Fcf-Ap5	63,324	0	0	0	0	0
30538 - Fcf-Ap10	30,158	0	0	0	0	0
30540 - Fcf-Ap13	295,641	0	0	0	0	0
30541 - Fcf-Ap20	10,797	0	0	0	0	0
30542 - West.CTY Library Book	842,774	0	0	0	0	0
30543 - East.CTY Library Book	51,189	0	0	0	0	0
30544 - East CTY Public Facilities	953,114	0	0	0	0	0
30550 - CDM-PF-SD-4	274,774	0	0	0	0	0
30553 - DA-HC-SD-1	6	0	0	0	0	0
30554 - DA-HC-SD-2	6	0	0	0	0	0
30555 - DA-HC-SD-3	3	0	0	0	0	0
30556 - DA-PF-SD-1	26,779	0	0	0	0	0
30557 - DA-PF-SD-2	329	0	0	0	0	0
30558 - DA-PF-SD-3	92,833	0	0	0	0	0
30559 - DA-PF-SD-4	163,368	0	0	0	0	0
30560 - DA-PF-SD-5	23	0	0	0	0	0
30561 - DA-PS-COW	181	0	0	0	0	0
30562 - DA-RP-SD-1	16	0	0	0	0	0
30563 - DA-RP-SD-2	231	0	0	0	0	0
30564 - DA-RP-SD-3	3,793	0	0	0	0	0
30565 - DA-RT-SD-1	7	0	0	0	0	0
30566 - DA-RT-SD-2	344	0	0	0	0	0
30567 - DA-RT-SD-3	13	0	0	0	0	0
30568 - Cc/Pf-Ap13	0	0	0	0	0	0
30569 - West Cnty Multi-Service Center	50	0	0	0	0	0
30700 - Capital Improvement Program	1,765,760	25,525,194	30,625,194	31,201,868	31,201,868	0
30702 - East Cnty Detention Cntr AB900	1,610,600	0	9,985,633	0	0	0
<b>Total</b>	<b>13,098,373</b>	<b>45,036,198</b>	<b>60,238,790</b>	<b>55,785,868</b>	<b>55,785,868</b>	<b>0</b>

**Department / Agency Budget by Category of Expenditure**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Services and Supplies	829,117	18,790,194	28,770,827	13,824,313	13,824,313	0
Other Charges	6,082,458	9,945,000	9,917,290	15,191,888	15,191,888	0
Other Financing Uses	6,186,799	16,301,004	21,550,673	26,769,667	26,769,667	0
<b>Expense Net of Transfers</b>	6,911,575	28,735,194	38,688,117	29,016,201	29,016,201	0
<b>Operating Transfers Out</b>	6,186,799	16,301,004	21,550,673	26,769,667	26,769,667	0
<b>Total Uses</b>	13,098,373	45,036,198	60,238,790	55,785,868	55,785,868	0

**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Revenue from the Use of Money & Property	(1,184,074)	1,629,284	2,437,151	2,477,641	2,477,641	0
Intergovernmental - State	0	2,732,266	0	0	0	0
Charges for Current Services	9,031,806	17,800,000	27,449,418	22,332,000	22,332,000	0
Miscellaneous Revenue	367,119	0	391,625	0	0	0
Other Financing Sources	4,773,871	2,306,000	18,694,667	306,000	306,000	0
<b>Total Net of Transfers</b>	8,214,851	22,161,550	30,278,194	24,809,641	24,809,641	0
<b>Operating Transfers In</b>	4,773,871	2,306,000	18,694,667	306,000	306,000	0
<b>Total Revenue</b>	12,988,722	24,467,550	48,972,861	25,115,641	25,115,641	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	109,651	20,568,648	11,265,929	30,670,227	30,670,227	0
<b>Total Sources</b>	13,098,373	45,036,198	60,238,790	55,785,868	55,785,868	0

## Mission Statement

In support of the Board of Supervisors, the mission of the County Executive Office is to facilitate administrative excellence in partnership with departments, through leadership, vision, stewardship of resources, and communication, to promote, foster and enhance the quality of life in Riverside County. The Executive Office’s core values include: integrity in service, teamwork, competence and perspective, and making a difference.

## Description

Capital Finance Administration provides appropriations to fund the annual lease payments due to the County of Riverside Asset Leasing Corporation (CORAL), the Riverside County Public Financing Authority (PFA), and the Riverside County Infrastructure Financing Authority (IFA) on the county’s outstanding Certificates of Participation (COPs) and Lease Revenue Bonds (LRBs).

The CORAL is a non-profit public benefit corporation, authorized under its Articles of Incorporation and under the laws of the State of California, to finance the acquisition, construction, and operation of facilities of benefit to the county.

The PFA is a joint exercise of powers authority, duly organized and existing under and pursuant to that certain amended and restated joint exercise of powers agreement, dated May 15, 1999, by and between the County of Riverside and the Redevelopment Agency of the County.

The IFA is a joint exercise of powers authority, duly organized and existing under and pursuant to that certain joint exercise of powers agreement dated as of September 15, 2015, by and between the County of Riverside and the Riverside County Flood Control and Water Conservation District.

The goal of these budget units is to facilitate efficiency in its current and future cash flows and ensure the timely servicing of its short-term and long-term debts.

## Budget Tables

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
CORAL-Capital Finance Administration - 925001	115,272	220,875	220,875	195,630	195,630	0
CORAL-General Govt - 925002	159,816,215	20,733,697	20,797,897	21,787,381	21,787,381	0
Riv Co Infrastructure Fin Auth - 930001	552,528,847	42,151,279	42,151,279	42,301,212	42,301,212	0
Riv Co Public Financing Auth - 928001	21,701,916	5,998,382	5,998,382	5,126,073	5,126,073	0
<b>Grand Total</b>	734,162,250	69,104,233	69,168,433	69,410,296	69,410,296	0

**Department / Agency Expenditures by Subfund**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
31010 - 89 93A&B	22,970	0	64,200	0	0	0
31095 - 2013A PubDef/Prb Bldg&Tech Sol	494,368	0	0	0	0	0
31115 - 2012 Series A&B Hosp Refunding	120	0	0	0	0	0
32910 - 2015 PFA Cap Fac Proj LRB	428,740	0	0	0	0	0
33805 - 2017 B&C IFA CPF LRB	891,879	0	0	0	0	0
35900 - Capital Finance Administration	112,189	220,875	220,875	195,630	195,630	0
36040 - 89 93A&B	29,501,528	0	0	0	0	0
36060 - 97a Hospital Project	40,014,022	19,505,000	19,505,000	20,553,558	20,553,558	0
36210 - 2008 A SWJC Refunding Project	65,717,724	0	0	0	0	0
36220 - 2009 Larson Jus Cntr Ref Proj	6,074,436	0	0	0	0	0
36230 - 2009 PSEC & Woodcrt Lib Rf Prj	2,029,312	466,000	466,000	469,400	469,400	0
36250 - 2012 CAC Refunding Debt Service	4,597,106	0	0	0	0	0
36260 - 2012 A&B Hospital Refunding	257	0	0	0	0	0
36270 - 2012 Public Finance Authty Dbt	1,607,019	0	0	0	0	0
36280 - 2013A PubDef/Prb Bldg&Tech Dbt	4,275,764	0	0	0	0	0
36290 - 2014A&B Court Facilities Rf Pj	6,331,040	0	0	0	0	0
36300 - 2019 A-T CORAL RCIT Ref Proj	760,653	762,697	762,697	764,423	764,423	0
37410 - 2015 PFA Cap Fac Proj LRB	13,712,275	0	0	0	0	0
37420 - 2015A IFA Lease Revenue Bonds	5,953,881	5,998,382	5,998,382	5,126,073	5,126,073	0
37430 - 2016 Infrastructure Finng Auth	3,485,422	3,485,525	3,485,525	3,486,726	3,486,726	0
37435 - 2017A IFA Lease Revenue Bonds	2,759,363	2,758,063	2,758,063	2,754,970	2,754,970	0
37440 - 2017B&C IFA Lease Revenue Bnds	1,883,260	2,018,767	2,018,767	1,734,951	1,734,951	0
37450 - 2021 A&B IFA Lease Revenue Refunding	543,508,923	33,888,924	33,888,924	34,324,565	34,324,565	0
<b>Total</b>	734,162,250	69,104,233	69,168,433	69,410,296	69,410,296	0

**Department / Agency Budget by Category of Expenditure**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Services and Supplies	1,244,460	310,000	341,200	277,000	277,000	0
Other Charges	127,619,831	68,794,233	68,794,233	69,103,296	69,103,296	0
Other Financing Uses	605,297,959	0	33,000	30,000	30,000	0
<b>Expense Net of Transfers</b>	690,062,793	69,104,233	69,135,433	69,380,296	69,380,296	0
<b>Operating Transfers Out</b>	44,099,457	0	33,000	30,000	30,000	0
<b>Total Uses</b>	734,162,250	69,104,233	69,168,433	69,410,296	69,410,296	0

**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Revenue from the Use of Money & Property	26,193,169	1,778,170	25,365,865	861,073	861,073	0
Charges for Current Services	9,327,919	23,308,417	19,880,797	22,626,876	22,626,876	0
Miscellaneous Revenue	59,629,289	24,173,327	23,424,347	24,525,416	24,525,416	0
Other Financing Sources	621,298,950	19,317,444	65,466,523	21,201,301	21,201,301	0
<b>Total Net of Transfers</b>	631,804,123	49,259,914	68,671,009	48,013,365	48,013,365	0
<b>Operating Transfers In</b>	84,645,204	19,317,444	65,466,523	21,201,301	21,201,301	0
<b>Total Revenue</b>	716,449,327	68,577,358	134,137,532	69,214,666	69,214,666	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	17,712,923	526,875	(64,969,099)	195,630	195,630	0
<b>Total Sources</b>	734,162,250	69,104,233	69,168,433	69,410,296	69,410,296	0



# TREASURER-TAX COLLECTOR

Matthew Jennings, Treasurer-Tax Collector  
countytreasurer.org

NUMBERS AT A GLANCE

# \$18,620,463

FY 2023/24 BUDGET

## REVENUES



**\$13.6M** CHARGES FOR CURRENT SERVICES

**\$3.9M** FINES, FORFEITURES & PENALTIES

**\$16k** MISCELLANEOUS REVENUE

## EXPENDITURES



**\$12.4M**  
SALARIES & BENEFITS



**\$6.2M**  
SERVICES & SUPPLIES



## Mission Statement

Our mission and objectives are the sound investment of public funds, fair and efficient tax collection, and exceptional public service.

## Description

The Office of the Treasurer-Tax Collector is budgeted as one unit and consists of two major divisions: Treasury and Tax Collection. The Treasury Division manages between \$11 to \$13.6 billion held in the Treasurer’s Pooled Investment Fund on behalf of the county, school districts, special districts, and other discretionary depositors. With four office locations, the Tax Collection Division is responsible for mailing out more than one million secured, unsecured, and supplemental tax bills, collecting over \$5.1 billion annually in property taxes, which provides 70% of the county’s general-purpose revenue. The Tax Collection Division also enforces collection on tax delinquencies and administers sales of tax-defaulted properties.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

To maintain timely processing of tax payments and improve on the processing time of tax payment exceptions.

#### Portfolio Objective

Accurately evaluate, calculate, bill, collect, and distribute property tax revenues.

#### County Outcome

Transform Service Delivery.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average days to process all exceptions	16	15	15	15

### Insights

- While the bulk of the payment volume is processed daily and smoothly, a small percentage of payment exceptions require more manual and laborious research, handling, and reconciliation, causing delays in processing and posting of payments.

## OBJECTIVE 2

### Department Objective

Enhance taxpayers’ access to electronic payment options; increasing and optimizing the use of digital transactions.

### Portfolio Objective

Increase efficiency, improve security, and enhance customer convenience and ease of use.

### County Outcome

Transform Service Delivery.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Annual unsecured amount collected (in millions of dollars)	\$6	\$5	\$5	\$5
Number of electronic payments completed	369	375	380	385

**Insights**

- Payments received electronically achieve the most efficiency in processing and provide a secure and convenient alternative to bills and coins.
- Unsecured property taxes are difficult to collect as we do not have the same tools and resources available as with secured. Therefore, we take extra steps such as Field Enforcement to secure and increase the dollars collected.
- The Unsecured collection amount is lower than previous fiscal years as a result of the Coronavirus pandemic and the temporary suspension of the Franchise Tax Board Interagency Intercept Collections Program. In addition, our office agreed to temporarily suspend field investigations, in order to allow unsecured taxpayers to resume business and replenish revenue.
- The Franchise Tax Board Interagency Intercept Collections Program has resumed as of January 2022 and it was anticipated that the program with help with the collection efforts; however, expectations fell short due to timing, so it is anticipated that the program will be more effective in Fiscal Year 2023-2024.

**OBJECTIVE 3**

**Department Objective**

Decrease processing time it takes the Treasury Division to balance the daily activity.

**Portfolio Objective**

Time management and workplace productivity.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Average time to balance Treasury (Hours)	1	1	0	0

**Insights**

- The daily balancing in Treasury is a large component of Treasurer-Tax Collector functions. After the enhancement of the Treasury system, we expect to decrease the time it takes to balance through automation.

**Related Links**

<https://countytreasurer.org/>

**Budget Changes & Operational Impacts**

**Staffing**

The FY 2023/24 budget represents 112 positions. There is no change in position count from the prior year adopted budget.

**Expenditures**

Net increase of \$1.3 million.

- Salaries & Benefits
  - Net increase due to scheduled salary benefit and pension increases. It also includes a leave pay-out due to two anticipated retirements.
- Services & Supplies
  - Net increase due to anticipated operating expenses and contracted service costs as well as established ISF costs.

**Revenues**

A net increase of \$1.3 million.

- Fines, Forfeitures & Penalties

- Net increase in the billing and collection of delinquent taxes.
- Charges for Current Services
  - Net increase in reimbursable Treasury related items and the billing and collection of supplemental and unsecured taxes.
- Miscellaneous Revenue
  - Net decrease due to the discontinuation of reimbursable administrative fees associated

with the Tourism Business Improvement District for Coachella Valley. Collection activities for the Coachella Valley ended in FY 2022/23.

**Net County Cost Allocations**

There is no change in the net county allocation cost. The \$1 million in general fund support continues to fill the 5% gap in operations.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Treasurer-Tax Collector - 1400100000	109	112	113	112	112	0
<b>Grand Total</b>	109	112	113	112	112	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Treasurer-Tax Collector - 1400100000	13,962,013	17,314,187	16,858,951	18,620,463	18,620,463	0
<b>Grand Total</b>	13,962,013	17,314,187	16,858,951	18,620,463	18,620,463	0

**Department / Agency Expenditures by Subfund**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	13,962,013	17,314,187	16,858,951	18,620,463	18,620,463	0
<b>Total</b>	13,962,013	17,314,187	16,858,951	18,620,463	18,620,463	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	9,688,123	11,693,068	11,234,686	12,404,886	12,404,886	0
Services and Supplies	4,250,536	5,561,019	4,953,445	6,215,577	6,215,577	0
Other Charges	9,202	100	569,733	0	0	0
Capital Assets	14,151	60,000	101,087	0	0	0
<b>Expense Net of Transfers</b>	13,962,013	17,314,187	16,858,951	18,620,463	18,620,463	0
<b>Total Uses</b>	13,962,013	17,314,187	16,858,951	18,620,463	18,620,463	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Fines, Forfeitures & Penalties	4,091,366	3,696,705	3,932,080	3,932,080	3,932,080	0
Charges for Current Services	11,753,579	12,563,674	11,222,239	13,638,634	13,638,634	0
Miscellaneous Revenue	18,351	20,322	18,707	16,263	16,263	0
<b>Total Net of Transfers</b>	15,863,296	16,280,701	15,173,026	17,586,977	17,586,977	0
<b>Total Revenue</b>	15,863,296	16,280,701	15,173,026	17,586,977	17,586,977	0
Net County Cost Allocation	(1,901,283)	1,033,486	1,685,925	1,033,486	1,033,486	0
Use of Fund Balance	0	0	0	0	0	0
<b>Total Sources</b>	13,962,013	17,314,187	16,858,951	18,620,463	18,620,463	0

## Portfolio Introduction

The Human Services (HS) portfolio consists of six departments that protect and support the safety, health, economic and social well-being of vulnerable families and individuals by providing a range of essential integrated services and benefits in partnership within other county departments and community organizations.

**Housing and Workforce Solutions (HWS)** consists of the following agencies: Housing Authority of the County of Riverside (HACR), County of Riverside Community and Housing Development (CHD), Riverside County Workforce Development (WD), Community Action Partnership of Riverside County (CAP), and the Continuum of Care (CoC). All 5 of these agencies work in a collaborative and integrated approach to decrease poverty, provide homelessness prevention and services, increase the supply of affordable housing, and administer federal and state programs that address these issues.

**Department of Child Support Services (DCSS)** is statutorily charged with establishing, modifying, and enforcing child support orders. Child support is the financial assistance provided by a non-custodial parent to a custodial parent for the support and care of their minor child.

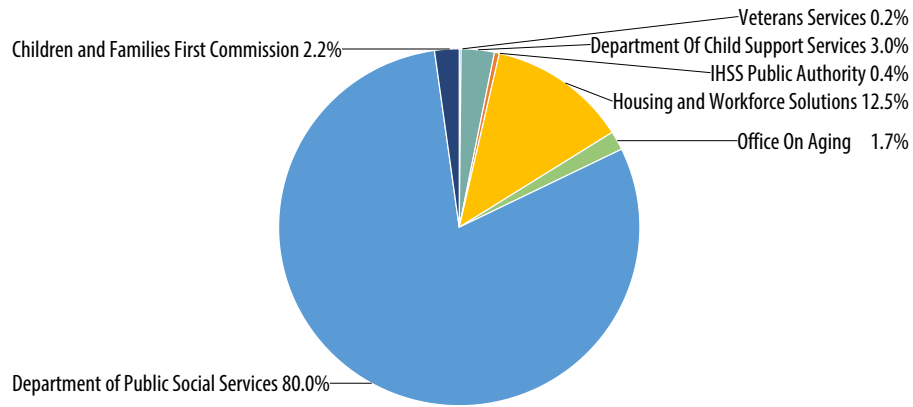
**The Riverside County Office on Aging** is charged with developing and supporting a system of care that offers safety net services for vulnerable older persons, adults with disabilities, and their caregivers. The Office on Aging provides services designed to promote and support a life of dignity, well-being, and independence, including nutrition, caregiver support, health services navigation and management, and assistance with transportation, and care transition services.

**First 5 Riverside County (First 5):** The most rapid period of brain growth occurs in the earliest years of life, with nearly 90% of brain development occurring by age 5. First 5 Riverside County (F5RC) invests in partnerships that promote, support, and enhance the health and early development of children, prenatal through age 5, their families and communities.

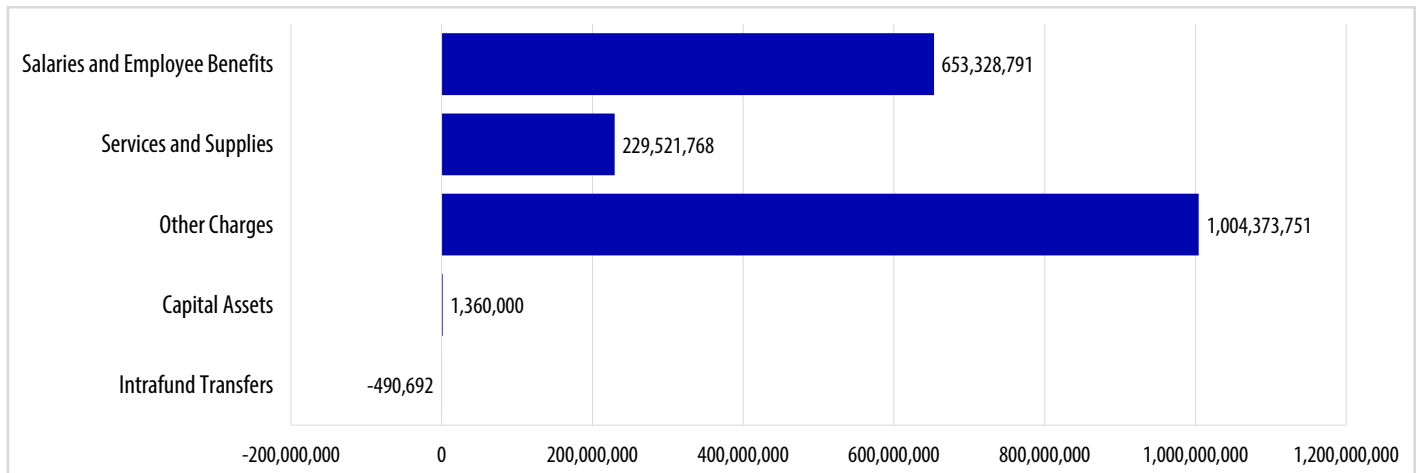
**The Department of Public Social Services (DPSS)** consists of three major program divisions to include: the Children's Services Division (CSD) the Adult Protective Services Division (ASD) and the Self Sufficiency Division (SSD). CSD is responsible for keeping children safe by investigating allegations of child abuse and neglect, achieving permanency and strengthening families by providing family support and preservation services. ASD provides programs to help elder and dependent adults live safely with as much independence as possible. ASD responds to reports of abuse and neglect for elder and dependent adults. The In-Home Supportive Services (IHSS) program helps elders, dependent adults, and minors live safely in their own homes or other non-institutional settings by providing in-home assistance to eligible clients in need. SSD provides mandated safety net and work support programs and benefits to include Cash Assistance, Food & Nutrition, Medical Insurance, Job Placement Services and General Assistance.

**Veterans' Services** provides advocacy, counseling and claims assistance to former Military personnel and their families through services aimed at assisting them in fully accessing veterans benefits and services for which they are eligible to enhance their quality of life.

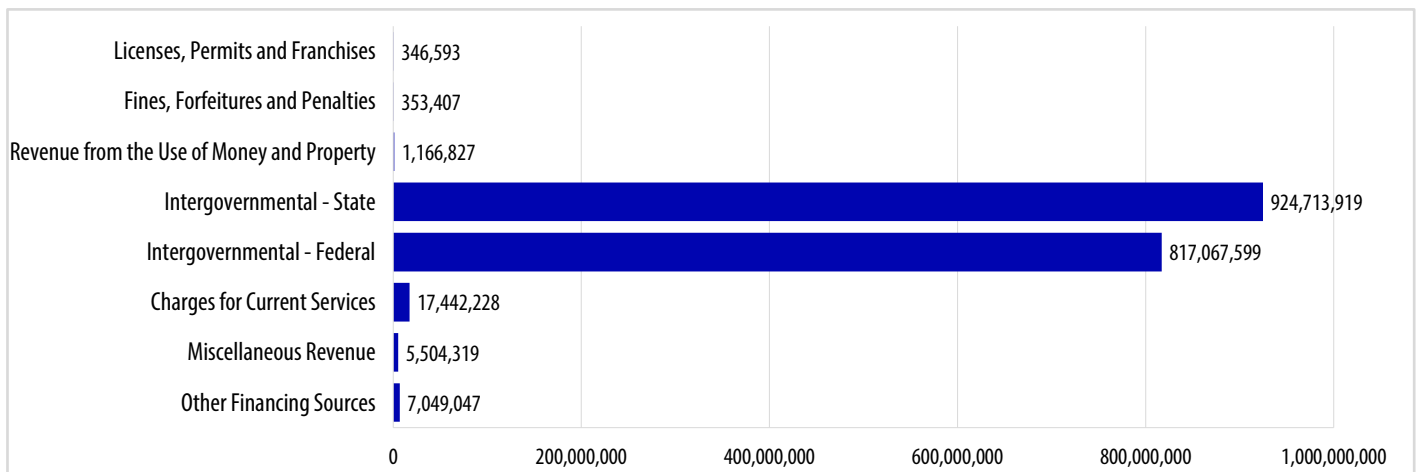
### Total Appropriations



### Appropriations by Category



### Revenues by Source





## CHILDREN AND FAMILIES COMMISSION-FIRST 5

Tammi Graham, Executive Director  
first5riverside.org

NUMBERS AT A GLANCE

# \$41,393,389

## FY 2023/24 BUDGET

### REVENUES



**\$16.6M** STATE FUNDS

**\$10M** FEDERAL FUNDS

**\$7.8M** CHARGES FOR  
CURRENT SERVICES

**\$350k** REVENUE FROM THE  
USE OF MONEY &  
PROPERTY

### EXPENDITURES



**\$32.3M**  
SERVICES & SUPPLIES



**\$8.3M**  
SALARIES & BENEFITS

**\$800k**  
CAPITAL ASSETS

## Mission Statement

First 5 Riverside County invests in partnerships that promote, support, and enhance the health and early development of children, prenatal through age five, their families, and communities.

## Description

The Riverside County Children and Families Commission, First 5 Riverside County is funded by tobacco taxes generated as a result of Proposition 10 to support our youngest Californians, from prenatal through age five, to get the best start in life. Focus areas established by the Commission include quality early learning, comprehensive health and development, resilient families, and countywide impact. First 5 Riverside County provides funding to local agencies to support services creating an integrated and coordinated system for children and families. Beginning in July 2020, in partnership with the Department of Public Social Services, First 5 Riverside County began operational oversight of the Family Resource Centers located throughout the County. Each family resource center has formal service partnerships established with public and private partner agencies to provide on-site and remote services and linkages to a variety of services and supports. The family resource centers serve as a hub for community services aimed at improving outcomes and quality of living for families in these communities, particularly for overburdened and disadvantaged families and children.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Promote programs that improve birth outcomes and family functioning for families with children under age 5.

#### Portfolio Objective

Provide resources and supports that promote family resiliency.

#### County Outcome

Improve the Quality of Life.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of families served through home visiting services	1,041	900	990	1,000

#### Insights

- Early Childhood Home Visiting programs are evidence-based interventions that support children and their families from the prenatal phase through the fifth year of life. These programs have been proven to 1) reduce child maltreatment, 2) improve maternal and child health, 3) promote family well-being and 4) assist families in promoting their child’s optimal development through improved systems navigation, utilization of preventive care, and establishment of developmentally supportive home and social environments.



### Insights

- Home Visiting programs exist on a continuum from light-touch to intensive engagement of families. This diversity of options allows for efficient use of resources to build on a family's unique strengths and to meet their unique needs. Riverside County is home to multiple home visiting programs, as well as local, state, and federal-level funding streams to support programming, including CalWORKs funds that seek to increase family economic self-sufficiency by supporting whole family needs. This increase in families served will support the maximization of state CalWORKs funds in the county.

### Related Links and Budget Changes

#### Related Links

Website: <http://First5Riverside.org>

Twitter: @First5Riverside

Facebook: <https://www.facebook.com/First5Riverside>

YouTube: <https://www.youtube.com/user/First5Riverside>

### Budget Changes & Operational Impacts

The primary revenue source for First 5 Riverside County is driven by two factors – Riverside County's share of tobacco tax sales collection based upon statewide births, which are expected to decline approximately three percent annually, according to First 5 California. Negative impacts to the Commission's annual revenue stream are adjusted by backfill revenue received from Prop 56, which is a tobacco tax to support health care for low-income citizens. However, preliminary projections of tobacco tax sales impacted by Prop 31 (flavor ban) may reduce revenue between 11-23%. The department continues to diversify funding streams through County partnerships to support Family Resource Centers, as well as CalWORKs funding for home visitation. First 5 Riverside County expects additional funding from First 5 California to support efforts in quality learning and home visitation. In response to the declining

revenues, the department continues to meet growing demands through a systems approach, while ensuring sustainability through diversified funding streams, capacity building, and community engagement.

The FY 2023/24 budget includes appropriations of approximately \$41.4 million.

#### Staffing

The number of full-time positions increased by 3 to 69 from the prior fiscal year.

#### Expenditures

Net decrease of approximately \$1.4 million.

- Salaries and Benefits
  - Increase due to the addition of three positions in FY 2022/23 and reclassification of several positions.
- Services and Supplies
  - Decrease due to the American Rescue Plan Act of 2021 (ARPA) funds disbursement for wage enhancement payments to support the early care and education workforce.

#### Revenues

Net decrease of approximately \$1.8 million.

- Use of Money & Property
  - Projected increase due to an increase in interest revenue.
- Intergovernmental Revenue
  - Anticipated decrease of Prop 10 tobacco tax due to Prop 31 (flavor ban) and prior year expenditures of allocated ARPA funds.
- Charges for Current Services
  - Increase in California CalWORKs funding for home visitation expansion in Riverside County.

**Reserves**

Use of Committed Reserves and Assigned Fund Balance Reserves of approximately \$6.7 million.

**Budget Tables****Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
RCCFC - Agency - 938001	66	66	69	69	69	0
<b>Grand Total</b>	66	66	69	69	69	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
RCCFC - Agency - 938001	28,897,030	42,816,885	29,071,765	41,393,389	41,393,389	0
<b>Grand Total</b>	28,897,030	42,816,885	29,071,765	41,393,389	41,393,389	0

**Department / Agency Expenditures by Subfund**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
25800 - RC Children & Family Commission	23,115,262	34,019,460	26,274,470	31,393,389	31,393,389	0
25820 - RCCFC - ARPA Funding 2021	5,781,769	8,797,425	2,797,295	10,000,000	10,000,000	0
<b>Total</b>	28,897,030	42,816,885	29,071,765	41,393,389	41,393,389	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	5,772,864	7,755,700	6,376,650	8,285,045	8,285,045	0
Services and Supplies	23,124,166	34,261,185	21,895,115	32,308,344	32,308,344	0
Capital Assets	0	800,000	800,000	800,000	800,000	0
<b>Expense Net of Transfers</b>	28,897,030	42,816,885	29,071,765	41,393,389	41,393,389	0
<b>Total Uses</b>	28,897,030	42,816,885	29,071,765	41,393,389	41,393,389	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(659,195)	100,000	763,744	350,000	350,000	0
Intergovernmental - State	20,634,841	21,867,583	20,083,610	16,574,768	16,574,768	0
Intergovernmental - Federal	5,781,769	8,797,425	2,797,295	10,000,000	10,000,000	0
Charges for Current Services	3,026,113	5,746,617	3,824,500	7,792,507	7,792,507	0
Miscellaneous Revenue	1,151,447	0	250,000	0	0	0
<b>Total Net of Transfers</b>	29,934,975	36,511,625	27,719,149	34,717,275	34,717,275	0
<b>Total Revenue</b>	29,934,975	36,511,625	27,719,149	34,717,275	34,717,275	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(1,037,944)	6,305,260	1,352,616	6,676,114	6,676,114	0
<b>Total Sources</b>	28,897,030	42,816,885	29,071,765	41,393,389	41,393,389	0



# DEPARTMENT OF CHILD SUPPORT SERVICES

Kimberly Britt, Director  
rivcodcss.com

NUMBERS AT A GLANCE

# \$56,047,963

## FY 2023/24 BUDGET

## REVENUES



**\$37.1M** FEDERAL FUNDS

**\$7k** REVENUE FROM THE USE OF MONEY & PROPERTY

**\$18.6M** STATE FUNDS

**\$311k** MISCELLANEOUS REVENUE

## EXPENDITURES



**\$45.5M**  
SALARIES & BENEFITS



**\$10.1M**  
SERVICES & SUPPLIES

**\$420K**  
OTHER CHARGES

## Mission Statement

Committed to partnering with both parents to provide essential child support services to families.

## Description

The Riverside County Department of Child Support Services (DCSS) works with parents and guardians to ensure children and families receive court-ordered financial and medical support. Services provided include locating, establishing paternity, establishing, modifying and enforcing court orders for child support, and establishing, modifying and enforcing orders for health coverage.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Ensure children are financially supported through timely support order establishment and collections. Increase the total amount of child support collected and distributed.

#### Portfolio Objective

Enable financial independence to instill economic security, restore self-reliance, and enhance societal contribution.

#### County Outcome

Achieve Fiscal Stability.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Cases with support orders established	91%	90%	93%	93%
Paternity establishment percentage	106%	101%	100%	100%
Total collections (in millions)	\$185	\$184	\$201	\$201

## Insights

- The Child Support Services Program is the third largest anti-poverty program in the nation. DCSS helps children receive the support they are entitled to from both parents, thereby improving the economic stability of the families. This is achieved by establishing parentage and financial and medical support orders for children and families in Riverside County.
- These outcomes can best be measured by the departments key performance indicators including the total amount of monetary support collected and distributed to families, the rate at which paternity is established for children, and the percent of cases with support orders established.
- Total collections which is distributed to families as well as recuperated for the county and state for public assistance is expected to increase at the rate of 3% from FY 2021/22 to FY 2022/23. The department expects this trend to continue into FY 2023/24 as a positive outlook is forecasted for post pandemic employment along with an increase in casework staff.

## Related Links

For State information regarding the program:

<https://childsupport.ca.gov/>

For more information regarding the Riverside County program please visit:

<https://riversidechildsupport.com/>

## Budget Changes & Operational Impacts

### Staffing

The budget represents a 41 position increase, from the prior year’s budget. This reflects an improved alignment of staffing to case ratios. The increase in staffing will allow the department to create a greater community awareness of the program and improve services to the county’s constituents.

**Expenditures**

Net increase of \$4.2 million.

- Salaries & Benefits
  - Net increase due to additional cost increases related to adding new staff along with other increases for existing staff for negotiated employee merit increases and employee benefit costs.
- Other Charges
  - Net decrease due to a reduction in capital lease payments and no additional capital leases needed for FY 2023/24.

- Intergovernmental State and Federal Revenue
  - Net increase due to additional funding from the California State Department of Child Support Services (CADCSS) which comes primarily from state and federal sources at 34% and 66%, respectively. The receipt of this funding has allowed the department to increase staffing levels and helped to absorb other rising costs of doing business.
- Miscellaneous Revenue
  - Net decrease due to the reduction of welfare recoupment funding use.

**Revenues**

Net increase of \$4.2 million.

**Net County Cost Allocations**

DCSS does not receive a net county cost allocation.

**Budget Tables****Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Department of Child Support Services - 2300100000	330	376	386	417	417	0
<b>Grand Total</b>	330	376	386	417	417	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Department of Child Support Services - 2300100000	43,882,846	51,890,770	51,881,302	56,047,963	56,047,963	0
<b>Grand Total</b>	43,882,846	51,890,770	51,881,302	56,047,963	56,047,963	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	43,882,846	51,890,770	51,881,302	56,047,963	56,047,963	0
<b>Total</b>	43,882,846	51,890,770	51,881,302	56,047,963	56,047,963	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	34,219,613	41,227,395	41,227,395	45,548,889	45,548,889	0
Services and Supplies	9,132,041	10,143,163	10,133,695	10,078,859	10,078,859	0
Other Charges	531,192	520,212	520,212	420,215	420,215	0
<b>Expense Net of Transfers</b>	43,882,846	51,890,770	51,881,302	56,047,963	56,047,963	0
<b>Total Uses</b>	43,882,846	51,890,770	51,881,302	56,047,963	56,047,963	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	1,268	7,000	2,934	7,000	7,000	0
Intergovernmental - State	15,024,455	17,432,742	17,432,742	18,604,032	18,604,032	0
Intergovernmental - Federal	28,951,205	33,840,028	33,840,029	37,125,799	37,125,799	0
Miscellaneous Revenue	1,277	611,000	611,000	311,132	311,132	0
<b>Total Net of Transfers</b>	43,978,205	51,890,770	51,886,705	56,047,963	56,047,963	0
<b>Total Revenue</b>	43,978,205	51,890,770	51,886,705	56,047,963	56,047,963	0
Net County Cost Allocation	(96,858)	0	(15,356)	0	0	0
Use of Fund Balance	1,499	0	9,953	0	0	0
<b>Total Sources</b>	43,882,846	51,890,770	51,881,302	56,047,963	56,047,963	0



# DEPARTMENT OF PUBLIC SOCIAL SERVICES

Charity Douglas, Director  
rivcodpss.org

## NUMBERS AT A GLANCE

# \$1,510,799,615

## FY 2023/24 BUDGET

### REVENUES



<b>\$797.7M</b>	STATE FUNDS	<b>\$353k</b>	FINES, FORFEITURES & PENALTIES
<b>\$603.3M</b>	FEDERAL FUNDS	<b>\$347k</b>	LICENSES, PERMITS & FRANCHISES
<b>\$4M</b>	MISCELLANEOUS REVENUE	<b>\$301k</b>	CHARGES FOR CURRENT SERVICES

### EXPENDITURES

 <b>\$810.6M</b> OTHER CHARGES	 <b>\$535M</b> SALARIES & BENEFITS	<b>\$164.9M</b> SERVICES & SUPPLIES	<b>\$560k</b> CAPITAL ASSETS	<b>(\$239k)</b> INTRAFUND TRANSFERS
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## Mission Statement

The Riverside County Department of Public Social Services is dedicated to supporting and improving the health, safety, independence, and well-being of individuals and families.

## Description

The Department of Public Social Services (DPSS) includes three major program divisions that provide support and services to county residents who are members of various vulnerable populations. The budget units described here represent the department's general operating fund for all three divisions:

The Adult Services Division (ASD) provides programs to help elder and dependent adults live safely with as much independence as possible. The Adult Protective Services (APS) program receives and responds to reports of abuse and neglect for elder and dependent adults. The In-Home Supportive Services (IHSS) program helps elders, dependent adults, and minors live safely in their own homes or other non-institutional settings by providing in-home assistance to eligible clients in need.

Children's Services Division (CSD) investigates allegations of child abuse and neglect and offers a wide variety of programs that are designed to promote the safety, permanency, and well-being of vulnerable children. The CSD division supports prevention programs by working with internal and external partners including Faith in Motion, First 5 Riverside, Public Health, Behavioral Health, and the Family Resource Centers (FRC). In addition, as Riverside County's appointed Child Abuse Prevention Council, the HOPE Collaborative established six collaborative councils, one in each of the supervisory districts, and one in the community of Blythe. These councils work on a variety of prevention efforts which include educating the public and mandated reporters on the topic of abuse and neglect. CSD funds direct services designed to prevent the occurrence of child abuse and ensure safety and permanency for children who have suffered abuse.

The Self-Sufficiency Division (SSD) serves and supports individuals and families to achieve and sustain their health, well-being, and economic independence. The division's mission is achieved by providing low-income residents with health care coverage (Medi-Cal and Affordable Care Act), Food/Nutritional Benefits (CalFresh Program), Temporary Cash Assistance (California Work Opportunity and Responsibility for Kids (CalWORKs)), and General Assistance). Employment services are also offered to assist individuals to become self-sufficient. With customer service at its forefront, the Self-Sufficiency Division strives to be the leader in an innovative service delivery model that is customer centric, effective, and efficient. The division provides services that are easily accessible through a variety of channels including on-line, in-person, and over the phone. The SSD delivers services respectfully, timely, and accurately in accordance with state and federal regulations.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Develop prevention and intervention strategies that reduce trauma, risk and the multigenerational cycle of abuse and neglect.

#### Portfolio Objective

Preserve and reinstate safe environments to eliminate abuse and neglect.

#### County Outcome

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Percentage of Adult Protective Services (APS) clients with an additional confirmed report of abuse within six months	12.0%	13.0%	12.0%	10.0%
Percentage of children that had a substantiated allegation during the 12-month period and had another substantiated allegation within 12 months.	11.0%	9.7%	9.7%	9.7%

**Insights**

- The CSD continues to maintain the gains achieved since FY 2019/20 when the percentage of recurrence of maltreatment peaked at 16.9%. Due to specific CQI efforts in the form of data analytics, visual dashboards, and targeted preventative services, the aforementioned outcome improved to 12% in FY 2020/21 and now 11%.
- Research conducted by the CSD proved strong positive correlations between the proper use of risk assessment tools and a reduction in the recurrence of maltreatment. The CSD continues to emphasize comprehensive and timely investigations highlighting the safety and risk assessment tools as pivotal in decision making.
- In FY 2021/22, there was a one percent decrease in the APS recidivism rate (13% in FY 2020/21 vs. 12% in FY 2021/22). APS cases have increasingly become complex and multi-faceted. To reduce re-abuse, ASD has implemented processes and programs to provide additional staffing and community resources as well as increased inter-agency collaboration and ongoing case management and support to maintain the safety and well-being of seniors and disabled adults on a long-term basis.

**OBJECTIVE 2**

**Department Objective**

Develop and maintain safe, healthy and thriving environments to improve the well-being of vulnerable residents.

**Portfolio Objective**

Connect people to health resources to improve wellness.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Increase in CalFresh underserved, low income Riverside County residents enrolled in public assistance.	19.0%	10.0%	10.0%	10.0%
Increase in Medi-Cal underserved, low income Riverside County residents enrolled in public assistance.	8.0%	10.0%	10.0%	10.0%
Percentage of children in foster care that exit to permanent placements within 12 month period.	37.7%	35.2%	35.2%	35.2%

**Insights**

- Research shows that poverty, the lack of health insurance, food insecurity, and poor nutrition have serious consequences for the health and well-being of children, adults, and older adults, including a greater risk for chronic disease and poor mental health.

Insights

- Research indicates that a safe, stable, family environment is important for a child’s well-being. At the start of every new case, the CSD focuses case plan activities and services objectives on the specific needs of children, adolescents, and their families to promote safe & timely reunification. If reunification does not occur, the emphasis becomes legal guardianship or adoption. Last year approximately 367 adoptions were finalized.
- The SSD will continue to expand its outreach and collaborative efforts to increase the number of residents receiving Medi-Cal and CalFresh by geocoding target populations in areas which residents are eligible but not receiving benefits. The SSD will also continue its cross-county collaborative efforts through the California Advancing and Innovating Medi-Cal (CalAIM) partnerships and Countywide Service Integration efforts to ensure Riverside County residents receive coordinated and person-centered approach to maximize their health and life trajectory. The SSD set an outcome performance measure of 10% new CalFresh and Medi-Cal enrollment for this population by the end of FY 2023/24.

**OBJECTIVE 3**

Department Objective

Increase self-sufficiency among low-income families through employment with a sustainable livable wage.

Portfolio Objective

Enable financial independence to instill economic security, restore self-reliance, and enhance societal contribution.

County Outcome

Achieve Fiscal Stability.

Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
CalWORKs Work Participation Rate (WPR)	62.0%	52.0%	53.0%	50.0%

Insights

- SSD continues to plan and prepare for the official end of the Public Health Emergency. SSD is seeking out ways to engage with, and market to, customers regarding the benefits of the program through video content, flyers, and technology which was procured for the Department to engage with customers in a virtual environment. In addition, the SSD has undergone collaborative efforts with county and community partners to expand and enhance services. These efforts have directly impacted the WPR rate as shown by the County meeting the 50% state mandate.

Related Links

For more information about the programs and services offered by DPSS, go to <http://rivcodpss.org/>  
 Twitter: <https://twitter.com/RivCoDPSS>  
 Facebook: <https://www.facebook.com/RivCoDPSS>

Adult Services

For state information and regulations on APS and IHSS go to:  
<http://www.cdss.ca.gov/inforesources/Adult-Protective-Services>  
<http://www.cdss.ca.gov/inforesources/IHSS>

Children’s Services

For state information and regulations go to:  
<http://www.cdss.ca.gov/Reporting/Report-Abuse/Child-Protective-Services>  
<https://www.cdss.ca.gov/inforesources/child-welfare-protection/policies>

Adoptions: <http://www.cdss.ca.gov/Benefits-Services/Adoption-Services>

### Self-Sufficiency

For state information and regulations, go to:

CalWORKs: <http://www.cdss.ca.gov/CalWORKS>

CalFresh: <https://www.cdss.ca.gov/inforesources/calfresh>

Medi-Cal: <http://www.dhcs.ca.gov/services/medi-cal/Pages/default.aspx>

## Budget Changes & Operational Impacts

In FY 2021/22, programmatic changes pursuant to Senate Bill 187 (Chapter 50, Statutes of 2022) increased the CalWORKs program by 21%. A portion of this increase (10%) is scheduled to expire in October 2024. In addition, effective July 1, 2022, the earned income disregard for applicants was increased from \$90 to \$450 per employed person, resulting in more clients becoming eligible to receive CalWORKs assistance payments.

The department is continuing to operate a Children's Placement Continuum, formerly referred to as a Continuum of Care, for Child Welfare Services (CWS) to provide additional placement options to address the increasing complex care needs of children and youth in Foster Care.

### Staffing

Due to estimated allocation increases in CWS, IHSS, Medi-Cal, and additional grant funding, DPSS has increased staffing needs by 664 positions.

### Expenditures

Net increase of \$288.6 million for all DPSS budget units combined due to increases in salaries and benefits, contracted services, the Children's Placement Continuum, and caseload increases in CalWORKs Assistance, Foster Care, and Emergency Assistance.

- Salaries & Benefits

- Net increase due to staffing, payroll, and retirement plan account increases.
- Services & Supplies
  - Net increase due to facility related costs, software purchases, and increases in contracted services and grants.
- Other Charges
  - Net increase due to caseload increases and recent changes to the CalWORKs Assistance grant amount and income eligibility, as well as caseload increases in Foster Care and Emergency Assistance.

### Revenues

Net increase of \$275 million as compared to FY 2022/23 adopted budget due to changes in program expenditures.

- Intergovernmental Revenue
  - Federal revenue net increase for changes in CWS, Adult Protective Services (APS), IHSS, Medi-Cal, CalWORKs, Welfare to Work (WTW), Child Care, Foster Care, and Adoption Assistance payments.
  - State revenue net increase due to changes in program expenditures in CWS, APS, IHSS, Medi-Cal, CalWORKs, WTW, and Adoption Assistance.
  - Net increase in Realignment revenue, which partially funds CWS, APS, IHSS, Foster Care and Adoptions Assistance.
- Charges for Current Services
  - Decrease due to the ESG-CV grant ending in September 2023.
- Miscellaneous Revenue
  - Increase due to grant funding received for Children's Trust Fund (CTF) and Department of Housing and Community Development.
- Licenses, Permits & Franchises

- Increase due to domestic violence shelter services.
- Fines, Forfeitures & Penalties
  - Increase due to domestic violence shelter services

anticipated CalWORKs expenditures results in a net decrease of \$2.6 million.

**Departmental Reserves**

- Reserve Balances
  - The general fund reflects a net increase of \$2.3 million which is the result of reclassification of entries to properly reflect balances related to advances in the department. The California Department of Social Service (CDSS) provides advance funding to the department to support anticipated expenditures. The actual expenditures for a period are reconciled against the advances to record revenue in the period earned and to adjust the next state advance from CDSS.
  - The Realignment 2011 Local Revenue Fund reflects a net decrease of \$50.8 million due to projected use of deferred revenue balances in FY 2023/24.
  - Projected use of the AB85 realignment 1991 deferred revenue balances to support

**Net County Cost Allocations**

Net increase of \$13.6 million in net county cost (NCC). Increase of \$867,000 in net county cost due to increases in CWS and APS to invest in social workers and increase retention of \$1.9 million, a net decrease of \$2.6 million in IHSS Maintenance of Effort (MOE), including an increase of \$3.3 million for 4% annual inflator factor and a decrease of \$5.9 million in realignment caseload growth offset, and increase in CalWORKs assistance of \$1.5 million due to increased caseload related to recent changes to the program’s grant amount and income eligibility. Additional increase in net county cost is related to \$328,000 for an Office of Staff Health and Well-being to improve services and overall staff well-being, and \$10.5 million in IHSS for the negotiated UDW MOU approved on February 7, 2023, Board of Supervisors agenda item 3.34 and on February 28, 2023, Board of Supervisors agenda item 3.25. The \$10.5 million includes \$9.05 million for cost increases in FY 2023/24 and on-going, and a one-time net county cost amount of \$1.45 million for partial year impact due to a May 2023 implementation.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Administration DPSS - 5100100000	5,049	5,103	5,617	5,779	5,767	0
<b>Grand Total</b>	5,049	5,103	5,617	5,779	5,767	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Administration DPSS - 5100100000	572,297,512	704,174,806	711,140,622	820,133,146	815,859,304	0
DPSS-Categorical Aid - 5100300000	372,391,610	374,415,970	433,410,970	504,726,676	504,726,676	0
DPSS-Mandated Client Services - 5100200000	118,409,308	124,701,051	128,501,051	170,228,705	170,228,705	0
DPSS-Other Aid - 5100400000	11,267,376	18,864,586	19,005,101	19,984,930	19,984,930	0
<b>Grand Total</b>	1,074,365,806	1,222,156,413	1,292,057,744	1,515,073,457	1,510,799,615	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	1,074,145,806	1,222,156,413	1,291,956,077	1,515,073,457	1,510,799,615	0
11055 - Domestic Violence Prog	220,000	0	101,667	0	0	0
<b>Total</b>	1,074,365,806	1,222,156,413	1,292,057,744	1,515,073,457	1,510,799,615	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	400,435,337	480,158,218	484,658,283	536,761,533	534,981,966	0
Services and Supplies	120,704,249	149,444,711	149,428,923	166,940,564	164,946,289	0
Other Charges	553,338,473	592,223,771	657,640,825	810,550,647	810,550,647	0
Capital Assets	11,965	560,000	560,000	1,060,000	560,000	0
Intrafund Transfers	(124,218)	(230,287)	(230,287)	(239,287)	(239,287)	0
<b>Expense Net of Transfers</b>	1,074,365,806	1,222,156,413	1,292,057,744	1,515,073,457	1,510,799,615	0
<b>Total Uses</b>	1,074,365,806	1,222,156,413	1,292,057,744	1,515,073,457	1,510,799,615	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	300,702	169,322	169,322	346,593	346,593	0
Fines, Forfeitures & Penalties	380,795	160,678	160,678	353,407	353,407	0
Revenue from the Use of Money & Property	(56,466)	0	0	0	0	0
Intergovernmental - State	555,401,389	613,356,967	652,816,443	797,666,473	797,666,473	0
Intergovernmental - Federal	449,051,317	509,705,784	536,953,087	603,718,118	603,339,118	0
Charges for Current Services	1,998,390	945,226	945,029	300,636	300,636	0
Miscellaneous Revenue	2,522,638	3,655,229	3,662,908	3,997,814	3,997,814	0
Other Financing Sources	678,650	3,000,000	3,000,000	0	0	0
<b>Total Net of Transfers</b>	1,009,598,765	1,127,993,206	1,194,707,467	1,406,383,041	1,406,004,041	0
<b>Operating Transfers In</b>	678,650	3,000,000	3,000,000	0	0	0
<b>Total Revenue</b>	1,010,277,415	1,130,993,206	1,197,707,467	1,406,383,041	1,406,004,041	0
Net County Cost Allocation	64,493,423	91,163,207	94,500,989	104,795,574	104,795,574	0
Use of Fund Balance	(405,032)	0	(150,712)	3,894,842	0	0
<b>Total Sources</b>	1,074,365,806	1,222,156,413	1,292,057,744	1,515,073,457	1,510,799,615	0



# IHSS PUBLIC AUTHORITY

Charity Douglas, Director

[rivcodpss.org/dpss-programs/ihss-public-authority](http://rivcodpss.org/dpss-programs/ihss-public-authority)

NUMBERS AT A GLANCE

# \$8,142,850

## FY 2023/24 BUDGET

## REVENUES



**\$3.7M**

FEDERAL FUNDS

**\$75k**

MISCELLANEOUS REVENUE

**\$2.6M**

STATE FUNDS

**\$45k**

OTHER FINANCING SOURCES

**\$850k**

CHARGES FOR CURRENT SERVICES

## EXPENDITURES



**\$6.4M**  
SALARIES & BENEFITS



**\$1.2M**  
SERVICES & SUPPLIES

**\$582k**  
OTHER CHARGES



## Mission Statement

The IHSS Public Authority’s mission is to strive to assist the elderly and people with disabilities to remain safely in their homes.

## Description

The Department of Public Social Services is responsible for administering the County’s In-Home Supportive Services (IHSS) program and provides oversight for the IHSS Public Authority. The Riverside County Board of Supervisors, via Ordinance 819, established the IHSS Public Authority to act as employer of record for Riverside County’s IHSS care providers. The IHSS Public Authority achieves this goal by recruiting, training, maintaining and mobilizing a registry of viable in-home care providers to assist vulnerable elderly and people with disabilities to remain in their homes. This service is available at no cost to the eligible IHSS consumers.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Develop and maintain safe, healthy and thriving environments to improve the well-being of vulnerable residents.

#### Portfolio Objective

Connect people to health resources to improve wellness.

#### County Outcome

Improve the Quality of Life.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Growth rate for active IHSS providers	5%	6%	6%	10%

## Insights

- California Employment Development Department projects that an additional 185,000 caregiver positions will be needed by 2028 in California of which 17,600 will be needed in the Inland Empire region. It is one of the fastest growing occupations with a 31% growth rate. These statistics underscore the need for continued inter-agency and community collaboration for the recruitment and retention of in-home providers to meet the needs of the growing target population.
- In the 2nd quarter of FY 2021/22, the Public Authority (PA) implemented self-registration for the caregiver orientation automated system. This change allowed caregivers to begin the enrollment process immediately, eliminating the wait time for staff to manually enroll them. In FY 2021/22, there was a two percent increase in the growth rate of IHSS providers (3% in FY 2020/21 vs. 5% in FY 2021/22). The PA continues to participate in virtual job fairs and presentations and pursue social media and other avenues to inform the public of the continued caregiver need. The PA also continues to partner with stakeholders to implement and enhance low-cost and technology-based strategies for engaging new caregivers.

## Related Links

For state information and regulations on IHSS Public Authority, go to:

[https://www.wcapaihss.org/public-authorities/](https://www.capaihss.org/public-authorities/)

For more information regarding the program, go to:

<https://rivcodpss.org/dpss-programs/ihss-public-authority>

### Budget Changes & Operational Impacts

The Governor’s January FY 2023/24 budget included \$26.5 million for Public Authorities. Riverside anticipates that the PA Administrative allocation will be maintained at \$2.6 million for FY 2023/24.

#### Staffing

The proposed budget supports a staffing level of 72 positions, which is a decrease of three from FY 2022/23.

#### Expenditures

Net increase of \$63,078.

- Salaries & Benefits
  - Net decrease due to staffing level reduction.
- Services & Supplies
  - Net decrease due to union negotiated and insurance costs.
- Other Charges
  - Net increase due to career pathways contracted costs.

#### Revenues

Net decrease of \$96,043.

- Intergovernmental Revenue

- Net increase due to additional State and Federal funding.
- Charges for Current Services
  - Net decrease due to funding reductions from provider partners.
- Misc. Revenue
  - Net decrease due to reduction in State funding for Inland Empire Health Plan (IEHP) services.

#### Departmental Reserves

- Fund 22800
  - Planned utilization of \$796,717 from the Public Authority fund balance reserve in FY 2023/24.

#### Net County Cost Allocations

The department budget includes a net county cost allocation of \$45,000 for FY 2023/24. The net county cost request was approved by the Board of Supervisors via agenda item 3.34 on February 7, 2023. On February 28, 2023, agenda item 3.25 for the negotiated Union Domestic Workers of America Memorandum of Understanding was approved. The agreement includes funding for personal protective equipment (PPE) cost and paid time for union stewards for at total cost of \$75,000. The \$45,000 net county cost request includes \$37,500 ongoing costs and \$7,500 one-time costs for a partial year impact as a result of the May 2023 implementation.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
IHSS Public Authority - Admin - 985101	69	75	75	72	72	0
<b>Grand Total</b>	69	75	75	72	72	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
IHSS Public Authority - Admin - 985101	6,414,832	8,079,772	8,829,772	8,142,850	8,142,850	0
<b>Grand Total</b>	6,414,832	8,079,772	8,829,772	8,142,850	8,142,850	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
22800 - IHSS Public Authority	6,414,832	8,079,772	8,829,772	8,142,850	8,142,850	0
<b>Total</b>	6,414,832	8,079,772	8,829,772	8,142,850	8,142,850	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	5,271,695	6,778,113	6,778,113	6,402,988	6,402,988	0
Services and Supplies	977,017	986,765	986,765	1,157,751	1,157,751	0
Other Charges	166,119	314,894	1,064,894	582,111	582,111	0
<b>Expense Net of Transfers</b>	6,414,832	8,079,772	8,829,772	8,142,850	8,142,850	0
<b>Total Uses</b>	6,414,832	8,079,772	8,829,772	8,142,850	8,142,850	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(7,592)	0	0	0	0	0
Intergovernmental - State	2,628,671	2,644,676	3,394,676	2,644,676	2,644,676	0
Intergovernmental - Federal	2,573,205	3,187,500	3,187,500	3,731,457	3,731,457	0
Charges for Current Services	529,386	1,340,000	1,340,000	850,000	850,000	0
Miscellaneous Revenue	0	225,000	225,000	75,000	75,000	0
Other Financing Sources	0	0	0	0	45,000	0
<b>Total Net of Transfers</b>	5,723,670	7,397,176	8,147,176	7,301,133	7,301,133	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
<b>Operating Transfers In</b>	0	0	0	0	45,000	0
<b>Total Revenue</b>	5,723,670	7,397,176	8,147,176	7,301,133	7,346,133	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	691,162	682,596	682,596	841,717	796,717	0
<b>Total Sources</b>	6,414,832	8,079,772	8,829,772	8,142,850	8,142,850	0



# HOUSING AND WORKFORCE SOLUTIONS

Heidi Marshall, Director  
rivcohws.org

NUMBERS AT A GLANCE

# \$236,333,623

## FY 2023/24 BUDGET

## REVENUES



**\$144.8M** FEDERAL FUNDS

**\$5.1M** OTHER FINANCING SOURCES

**\$79.1M** STATE FUNDS

**\$908k** MISCELLANEOUS REVENUE

**\$5.6M** CHARGES FOR CURRENT SERVICES

**\$810k** REVENUE FROM THE USE OF MONEY & PROPERTY

## EXPENDITURES



**\$181.9M**  
OTHER CHARGES

**\$39.4M**  
SALARIES & BENEFITS

**\$15.3M**  
SERVICES & SUPPLIES

**(\$251k)**  
INTRA-FUND TRANSFERS

## Mission Statement

Enhance the economic position of the county and its residents, improve the quality of life, encourage business growth, build a positive business climate, develop a trained workforce, improve existing communities, offer a variety of housing opportunities, and maintain the environment.

## Description

The Housing and Workforce Solutions Department (HWS) provides services that enhance the lives and wellbeing of the county's most vulnerable constituents. HWS is comprised of five divisions: Housing Authority of the County of Riverside, Community and Housing Development, Continuum of Care, Community Action Partnership, and Workforce Development.

The Community Action Partnership (CAP) works to reduce poverty through education, collaboration, energy conservation, and professional development. CAP provides emergency utility assistance services, energy efficiencies, and wealth-building education to low-income individuals and families throughout the county.

The Continuum of Care division (CoC) is responsible for implementing and supporting an effective countywide continuum for homeless citizens throughout Riverside County. The CoC promotes community-wide planning and the strategic use of resources to address homelessness using a network of more than 140 private and public sector organizations and homeless service providers. The CoC also strives to improve coordination and integration with mainstream resources and other community programs for people who are experiencing homelessness or are at-risk of becoming homeless, and to move homeless people toward stable housing and maximum self-sufficiency.

The Community and Housing Development division works toward the development of viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

The Housing Authority is responsible for administering the county's federally funded Housing Choice Voucher Program (Section 8), which includes both tenant-based vouchers and project-based vouchers, Moderate Rehabilitation Program, and Veteran Affairs Supportive Housing Program, and is also the housing successor to the former Redevelopment Agencies for the County of Riverside and City of Coachella. The purpose of these programs is to combat homelessness, provide decent and safe housing, expand the supply of affordable housing, increase homeownership opportunities for low-moderate income households and to oversee the wind down of the Former Redevelopment Agencies for the County of Riverside and City of Coachella.

The Workforce Development (WFD) division is responsible for building and strengthening Riverside County's workforce. WFD strives to ensure a healthy workforce ecosystem by supporting a labor force that is skilled and prepared along with employers that are strong and resilient. Towards that end, WFD assists Riverside County employers with recruitments, reimbursement for training/onboarding of new hires, and provision of labor market and human resources information. WFD also assists unemployed and underemployed job seekers with job placement, career coaching, job preparation services, assessments, and vocational training that leads to industry-recognized credential/certificate attainment.

## OBJECTIVE 1

### Department Objective

Provide permanent housing, emergency shelter, and other homeless services.

### Portfolio Objective

Improve access to permanent and emergency services.

### County Outcome

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number (unit count) of Permanent Supportive Housing Units	808	927	1,066	1,622
Number of crisis housing beds in the system, geographically distributed	1,357	1,396	1,537	1,745
Number of people experiencing unsheltered and sheltered homelessness	3,316	3,700	3,300	1,850

**Insights**

- The CoC serves as the collaborative applicant for the County of Riverside and is directly responsible for administering \$43.6M in annual funding received by U.S. Department of Housing and Urban Development (HUD). The CoC is also the administrative entity responsible for overseeing the following state programs: Emergency Solutions Grant, Homeless Emergency Aid Program (HEAP), Homeless Housing, Assistance and Prevention (HHAP), and California Emergency Solutions Housing (CESH) programs to eligible service providers within the CoC Service Area(s).
- The department’s goal is to decrease the number of persons experiencing homelessness by 50% from 3,700 in 2023 to 1,850 in 2028. Broken down, the goal is a decrease of 10% or 370 individuals per year.

**Insights**

- Rapid re-housing is an intervention designed to help individuals and families quickly exit homelessness and return to permanent housing. Rapid re-housing services combine time-limited subsidized housing with customized supportive services to promote housing stability and wellness.
- The department’s goal is to increase the number of crisis housing units by 25% from 1,396 units in FY 22/23 to 1,745 units in FY 26/27. Broken down, the goal is an increase of 15% or 70 new/additional crisis housing beds per year.
- Permanent Supportive Housing (PSH) is a model that combines low-barrier affordable housing, health care, and supportive services to help individuals and families lead more stable lives. PSH typically targets people who are homeless, experience multiple barriers to housing, and/or are unable to maintain housing stability without supportive services. PSH has proven to reduce homelessness while delivering cost savings for the county through the reduction of other services including health care.
- The department’s goal is to increase the number of permanent supportive housing units by 75% from 927 units in FY 22/23 to 1,622.25 units in FY 26/27. Broken down, the goal is an increase of 15% or 139 new/additional PSH units per year.

**OBJECTIVE 2**

**Department Objective**

Engage local industry and business leaders to develop career pathways and talent pipelines that ensure economic success for businesses and employees across the county.

**Portfolio Objective**

Create and maintain opportunities for businesses and employees.

**County Outcome**

Achieve Fiscal Stability.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Amount of cash flow assistance provided to employers through the On-the-Job Training program (in millions)	\$1.50	\$1.20	\$1.60	\$1.50
Number of business visits annually	492	425	480	450
Percent of enrolled adult jobseekers obtaining employment within 12 months of exit	76%	80%	71%	71%

**Insights**

- The division operates four America’s Job Center of California (AJCC’s) within Riverside County that serve as one-stop shops, providing a comprehensive range of no-cost employment and training services for employers and job seekers. The Riverside County AJCCs had almost 59,000 customer inquiries including 41,578 visits to the Career Resource Areas in Fiscal Year 21/22 serving over 6,100 unique individuals with access to computers, internet, and general assistance for self-guided job search. Approximately 2,100 new participants are enrolled in comprehensive career coaching and/or job training services each year.
- WIOA Employer Services activities have the objective of ensuring employers are strong and resilient through provision of myriad resources and supports. Related activities include business visits and engagement, recruitment assistance, reimbursement (i.e. cash flow assistance) for the cost to hire and train new employees, and provision of related resources and information.
- Engaging employers is an important strategy for workforce development programs; it can help align programs with employer needs so participants can secure jobs. The public workforce system has sought to engage employers for several decades, and the Workforce Innovation and Opportunity Act of 2014 emphasizes the importance of partnering with employers. The division provides \$1.5 million in funding annually to support “on the job training” with local businesses.



**OBJECTIVE 3**

**Department Objective**

Create safe physical and social environments that promote healthy lifestyles.

**Portfolio Objective**

Improve the health and well-being of patients and the community by delivering quality and compassionate care, education, and research.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Aggregate amount received by low- to moderate- income households in income tax refunds, including the Earned Income Tax Credit (in \$ millions)	\$0.00	\$6.10	\$7.00	\$10.00
Aggregate benefit to residents in the form of utility assistance, including electric, gas, water, and weatherization (in \$ millions)	\$0.00	\$17.00	\$11.80	\$12.00

**Insights**

- In partnership with volunteers and local community partners, CAP Riverside publicizes tax credits and facilitates the Volunteer Income Tax Assistance (VITA) program, a free tax preparation services for low- and moderate-income households. CAP Riverside focuses on supporting the most severely cost burdened renters and homeowners access the Earned Income Tax Credit (EITC), a refundable federal income tax credit for low-income working individuals and families. The Riverside County EITC program provides year-round free tax preparation assistance through VITA to residents and encourages asset-development to help families move up in life.
- Utility assistance is provided to low income individuals to prevent disconnection of service, which can lead to other problems, such as housing insecurity, as well as give them the ability to distribute their finances to cover other bills.

**OBJECTIVE 4**

**Department Objective**

Preserve, manage, and increase the supply of safe and affordable housing within Riverside County.

**Portfolio Objective**

Create and preserve housing options to enhance and revitalize communities.

**County Outcome**

Seek Systemic Equity.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
New affordable housing units earmarked for households at 30 percent or less of Area Median Income	30%	25%	25%	7%
New affordable housing units produced annually	131	250	750	100

**Insights**

- The Community Development Division works to address the demand for affordable housing by financing, acquiring, developing, owning, managing, and selling affordable housing for the benefit of persons of extremely low, low, and moderate- income families. Cuts in federal and state funding, including the elimination of the state redevelopment program, have reduced investment in affordable housing production and preservation by nearly \$159 million per year since 2008, an 86 percent reduction.
- Section 8 vouchers can be awarded to developments as “project based vouchers” which are permanently tied to an affordable housing development for up to 20 years. The leveraging of project-based vouchers is made possible by combining the project-based rental subsidy with the syndication of Low-Income Housing Tax Credits and other housing funds managed by the State. Combining these resources together has the potential to finance the construction of at least 100 additional affordable rental apartments annually.

**Insights**

- Median rent in Riverside County has increased 32 percent since 2000, while median renter household income has decreased three percent when adjusted for inflation. As a result, demand for affordable housing units has significantly increased. With project-based vouchers the department is able to target a deeper affordability and make more units for extremely low-income households, which are defined as having incomes at or below 30 percent of the Area Median Income.

**OBJECTIVE 5**

**Department Objective**

Increase earned income and self-sufficiency of program participants.

**Portfolio Objective**

Create economic opportunities for businesses and employees.

**County Outcome**

Achieve Fiscal Stability.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of FSS Participants who completed the FSS Program and become self-sufficient.	10	12	10	10
Percent of Housing Authority program participants that obtain employment within the fiscal year (July 1 – June 30th)	40%	55%	50%	50%
Section 8 funding utilization rate	99.0%	99.5%	100.0%	100.0%

### Insights

- Section 8 vouchers, also known as Housing Choice Vouchers, are the most common form of rental assistance in the nation, serving approximately 2.2 million households. The Housing Authority will use the recently adopted Riverside County Homeless Plan to guide and direct programming aimed at ending chronic homelessness in Riverside County. The County's plan emphasizes cross-system and interdepartmental collaboration to align investments in homeless services.
- The Family Self-Sufficiency (FSS) program enables Section 8 families to increase their earned income and reduce their dependency on welfare assistance and rental subsidies. Some of the services coordinated through the program include childcare, transportation, education, job training, employment counseling, financial literacy, and homeownership counseling, among others. Services are generally not provided by the Housing Authority, but rather outsourced to service providers in the community.
- In addition to increasing the earned income of program participants, the aim of the Self-Sufficiency Program is also to position unemployed participants for employment. The Housing Authority receives an annual grant from HUD to fund seven Self-Sufficiency Case Managers. These case managers provide direct career coaching and connections with training/educational providers.

### Related Links

[www.rivcohhpws.org](http://www.rivcohhpws.org)

[www.rivcoworkforce.org](http://www.rivcoworkforce.org)

[www.harivco.org](http://www.harivco.org)

[www.capriversideco.org](http://www.capriversideco.org)

[www.facebook.com/caprivco](https://www.facebook.com/caprivco)

[www.instagram.com/caprivco](https://www.instagram.com/caprivco)

[www.twitter.com/caprivco](https://www.twitter.com/caprivco)

## Budget Changes & Operational Impacts

### Staffing

The FY 2023/24 staff budget includes 347 funded positions, which is a net change of 4 from 343 positions in FY 2022/23.

### Expenditures

Net increase in expenditures of \$18.2 million anticipated for FY 2023/24.

- Salaries & Benefits
  - Net increase due to expected annual pay increases for staff and increased medical flex benefit costs.
- Services & Supplies
  - Net decrease due to discontinuation of one-time revenues received by Community Development divisions.
- Other Charges
  - Net increase due to increased use of State and Federal grant awards by Continuum of Care division.
- Intrafund Transfers
  - Net decrease due to changes in the methodology for internal cost allocations.

### Revenues

Net increase of \$18.2 million anticipated for FY 2023/24.

- Intergovernmental Revenue
  - Net increase in state and federal revenues due to additional federal funding awards for Continuum of Care.
- Charges for Current Services
  - Net increase due to changes in the methodology for internal cost allocations.
- Miscellaneous Revenue

- Net increase due to projected increases in program-specific earned revenues.
- Other Financing Sources
  - Net increase due to new ARPA funding assigned to Workforce Development.

### **Departmental Reserves**

- Fund Number 21050 – Community Action Agency
  - Community Action Partnership reserves represent advances from various federal programs.
- Fund Number 21300 – Continuum of Care
  - Continuum of Care reserves represent advances received from various federal programs. Program advances are recorded in deferred revenue. As program expenses are incurred and approved by the grantor, funds are recognized from deferred revenue.
- Fund Number 21330 – HWS CARES ACT
  - Reserves represent advances received from CARES Act funding for various federal programs aimed at housing opportunities, such as Rental Relief and Project Roomkey.
- Fund Number 21340 – HWS Grants
  - Reserves represent advances received from Housing & Urban Development for Riverside’s Permanent Local Housing Allocation.
- Fund Number 21350 – HUD Community Services Grant
  - Reserves represent advances received from Federal Housing and Urban Development grant for projects related to Oasis Mobile Home Park.
- Fund Number 21370 – Neighborhood Stabilization NSP
  - Reserves represents advances received from Federal Housing & Urban Development grant for Neighborhood Stabilization projects.

- Fund Number 21550 – Workforce Development
  - Nonspendable for Imprest Cash: \$10,000. This revolving fund was established to provide urgently needed supportive services for WIOA enrolled customers to remove barriers for participation in authorized WIOA activities. These services included but are not limited to mileage reimbursement, child services, and job search activities.
  - Restricted Program Money: \$1.13 million. The WIOA funding is restricted use for the federal program and represents a timing variance between the revenue draw down and expenditures.

### **Net County Cost Allocations**

No change to HWS FY 2023/24 allocation of net county cost: \$250,000 to fund Government Affairs and Community Engagement initiatives, \$58,492 to Community Action Partnership, and \$2.1 million to Continuum of Care.

## Budget Tables

## Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Continuum of Care - 5500300000	25	23	26	26	26	0
DCA-Local Initiative Program - 5500600000	34	33	37	32	32	0
DCA-Other Programs - 5500700000	2	1	1	3	3	0
HOME Investment Partnership Act - 5500800000	0	0	0	9	9	0
Housing and Workforce Solutions - 5500100000	4	8	9	24	24	0
Housing Authority - 5600100000	124	147	145	129	129	0
HUD-CDBG Home Grants - 5500900000	16	18	18	18	18	0
HWS-Continuum of Care - 5500300000	0	0	1	0	0	0
HWS-DCA-Local Initiative Program - 5500600000	0	0	0	0	0	0
HWS-DCA-Other Programs - 5500700000	0	0	0	0	0	0
HWS-HOME Investment Partnership Act - 5500800000	0	0	0	0	0	0
HWS-HUD-CDBG Home Grants - 5500900000	0	0	0	0	0	0
HWS-Local Initiative Admin DCA - 5500500000	0	0	0	0	0	0
Local Initiative Admin DCA - 5500500000	24	25	26	17	17	0
Workforce Development - 5500400000	86	88	90	89	89	0
<b>Grand Total</b>	315	343	353	347	347	0

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Continuum of Care - 5500300000	29,779,907	22,183,032	64,517,784	59,553,013	59,553,013	0
Continuum of Care Contracts - 5500200000	9,141,543	13,098,618	13,098,618	12,542,874	12,542,874	0
DCA-Local Initiative Program - 5500600000	6,213,291	6,153,119	8,732,495	8,579,602	8,579,602	0
DCA-Other Programs - 5500700000	347,417	413,975	449,206	496,727	496,727	0
HOME Investment Partnership Act - 5500800000	3,062,825	2,886,313	2,886,313	3,805,480	3,805,480	0
Housing and Workforce Solutions - 5500100000	833,651	1,807,249	1,807,249	3,624,558	3,624,558	0
Housing Authority - 5600100000	12,527,451	19,020,189	18,710,991	20,693,082	20,693,082	0
HUD-CDBG Home Grants - 5500900000	14,624,921	19,950,304	19,950,304	21,573,746	21,573,746	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Local Initiative Admin DCA - 5500500000	4,000,219	2,751,795	3,287,230	2,988,401	2,988,401	0
PLHA - 5502000000	963,220	31,881,858	45,915,584	49,169,986	49,169,986	0
Rental Relief Program - 5501000000	184,730,009	69,795,559	104,256,381	24,341,986	24,341,986	0
Workforce Development - 5500400000	23,092,643	28,182,935	28,182,935	28,964,168	28,964,168	0
<b>Grand Total</b>	<b>289,317,097</b>	<b>218,124,946</b>	<b>311,795,090</b>	<b>236,333,623</b>	<b>236,333,623</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
21050 - Community Action Agency	10,560,927	9,318,889	12,468,931	12,064,730	12,064,730	0
21250 - HOME Investmnt Partnership Act	2,926,863	2,886,313	2,886,313	3,805,480	3,805,480	0
21251 - PI - Home Program (FTHB)	133,880	0	0	0	0	0
21252 - Home - Cash Match Contribution	2,081	0	0	0	0	0
21300 - Homeless Housing Relief Fund	38,921,450	35,281,650	77,616,402	72,095,887	72,095,887	0
21330 - HHPWS CARES Act Funding	173,053,176	69,795,559	84,795,559	3,464,986	3,464,986	0
21340 - HWS Grants	963,220	31,881,858	45,915,584	49,169,986	49,169,986	0
21350 - Hud Community Services Grant	6,105,394	17,349,262	17,349,261	19,528,835	19,528,835	0
21351 - Community Development	7,103	0	0	0	0	0
21352 - RDA Rental Rehabilitation Prog	2,820,193	0	(0)	0	0	0
21355 - RDA Home Improvement Program	3,298,164	0	0	0	0	0
21356 - Emergency Solutions Grant	619,859	0	0	0	0	0
21370 - Neighborhood Stabilization NSP	1,159,212	2,601,042	2,601,042	2,044,911	2,044,911	0
21371 - NSHP Program Income	613,088	0	0	0	0	0
21374 - Neighborhood StabP3 Prg Income	1,907	0	0	0	0	0
21550 - Workforce Development	23,092,643	28,182,935	28,182,935	28,964,168	28,964,168	0
21560 - Housing, Homeless, Wrkfrce	833,651	1,807,249	1,807,249	3,624,558	3,624,558	0
21735 - ARP Act Coronavirus Relief	11,676,833	0	19,460,822	20,877,000	20,877,000	0
40600 - Housing Authority	12,527,451	19,020,189	18,710,991	20,693,082	20,693,082	0
<b>Total</b>	<b>289,317,097</b>	<b>218,124,946</b>	<b>311,795,090</b>	<b>236,333,623</b>	<b>236,333,623</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	26,881,247	35,780,067	37,838,803	39,431,753	39,431,753	0
Services and Supplies	11,701,818	18,342,980	19,881,429	15,263,334	15,263,334	0
Other Charges	251,094,788	164,136,802	254,209,761	181,889,941	181,889,941	0
Intrafund Transfers	(360,756)	(134,903)	(134,903)	(251,405)	(251,405)	0
<b>Expense Net of Transfers</b>	289,317,097	218,124,946	311,795,090	236,333,623	236,333,623	0
<b>Total Uses</b>	289,317,097	218,124,946	311,795,090	236,333,623	236,333,623	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(324,728)	786,164	832,695	809,827	809,827	0
Intergovernmental - State	91,878,610	102,462,436	166,167,387	79,127,980	79,127,980	0
Intergovernmental - Federal	139,461,192	108,781,441	137,743,807	144,772,634	144,772,634	0
Charges for Current Services	10,562,003	2,763,976	3,078,622	5,643,840	5,643,840	0
Miscellaneous Revenue	2,508,815	759,680	1,400,160	908,093	908,093	0
Other Financing Sources	2,321,249	2,571,249	2,571,249	5,071,249	5,071,249	0
<b>Total Net of Transfers</b>	244,085,892	215,553,697	309,222,671	231,262,374	231,262,374	0
<b>Operating Transfers In</b>	2,321,249	2,571,249	2,571,249	5,071,249	5,071,249	0
<b>Total Revenue</b>	246,407,141	218,124,946	311,793,920	236,333,623	236,333,623	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	42,909,956	0	1,170	0	0	0
<b>Total Sources</b>	289,317,097	218,124,946	311,795,090	236,333,623	236,333,623	0



# OFFICE ON AGING

Jewel Lee, Director  
rcaging.org

NUMBERS AT A GLANCE

# \$32,245,318

## FY 2023/24 BUDGET

### REVENUES



**\$18.1M** FEDERAL FUNDS

**\$1.9M** OTHER FINANCING SOURCES

**\$9.2M** STATE FUNDS

**\$212k** MISCELLANEOUS REVENUE

**\$2.8M** CHARGES FOR CURRENT SERVICES

### EXPENDITURES



**\$16M**  
SALARIES & BENEFITS



**\$10.9M**  
OTHER CHARGES

**\$5.3M**  
SERVICES & SUPPLIES



## Mission Statement

The Riverside County Office on Aging serves to promote and support a life of dignity, well-being and independence for older adults, persons with disabilities, and their caregivers.

## Description

The Riverside County Office on Aging (RCOoA) provides over 27 different programs and services, either directly or through contracted providers, which allow older adults and persons with disabilities to live independently in their homes and communities. All RCOoA programs and services are free to those who meet the minimum qualifications for each program. These services include care coordination, options counseling and decision support, healthy lifestyle and wellness programs, social engagement and community activation, advocacy, coordination and outreach, and community education.

Riverside County is projected to experience a 248% increase in the population over age 60, and a 711% increase in adults over age 85 between 2010 and 2060. This growth is more than the state average and places Riverside County amongst the top five counties with the largest older adult population projections in California. Aging Americans are living longer, achieving higher levels of education, and striving to remain physically and socially active as they age, making it necessary to alter the approach to service provision across the nation.

The Riverside County Office on Aging's 2020-2024 Area Plan on Aging, "The Path Ahead" highlights the challenges and needs of the growing older adult population and how communities can respond to the opportunities for change presented by the increase. In this final year of the current Area Plan, the department continues to prioritize the following goals for Riverside County:

Goal 1: Supporting the Development of Age-Friendly Communities – Participate in discussions, coalitions, collaborations, and initiatives that focus on developing age-friendly, disability-friendly communities that support older adults and persons

with disabilities, allowing them to remain in their homes and communities of their choice.

Goal 2: Developing Engaging Programs and Environments for Older Adults – Support and assist in the expansion of engaging programs and environments for older adults through enhanced education regarding promising practices, increased sharing of information and resources to promote/expand age-friendly environments, user-friendly mechanisms for feedback and recommendations, and providing opportunities for employment and volunteering.

Goal 3: Increased Access to Supportive Services – Increase access to local resources through integrated partnerships and the promotion of "No Wrong Door" service provision.

Goal 4: Educate, Report, and Reduce Elder Abuse and Neglect – Increase collaborations and training initiatives with local protection and emergency response entities to educate, report, and reduce the abuse and neglect of vulnerable adults.

Informed by California's Master Plan for Aging, these goals continue to serve as a roadmap for the department to initiate and participate in critical discussions and initiatives to integrate and improve services to older adults, people with disabilities, and their caregivers.

The impacts of the COVID-19 outbreak continue to evolve and significantly impact services and supports for older adults and adults with disabilities. Across the county, senior and community centers continue to struggle to re-open to pre-pandemic levels of support, volunteers, and activities. COVID-19 further isolated many who were at risk of isolation before, and highlighted challenges for maintaining social connection in an increasingly online world. Although the Governor's Emergency Authorization was lifted on February 28, 2023, many older adults and persons with disabilities remain isolated and vulnerable with increases in inflation and the cost of goods and services further impacting the ability of many to afford basic necessities.

While many of the department's emergency-response services have slowed from the height of

COVID (e.g., emergency food pantry boxes, short-term partnerships with local restaurants for meal delivery), the Department continues to see significant needs for community-based resources, particularly those that address social isolation and increase availability of services. The Department also continues to receive expanded funding from state programs to enhance and modernize service access and infrastructure.

RCOoA continues to provide increased levels of our most needed services. Updated service report data from FY 2021/22 show that the Department:

- Answered over 37,000 phone calls for assistance and offered over 39,000 services to callers
- Provided over 1,200 hours of caregiver support and training to over 200 caregivers
- Facilitated over 718,000 meals through grab-and-go home-delivered meal programs
- Impacted over 71,500 lives through new and ongoing services

The department will continue to plan and deliver service strategies that consider the long-term impacts of the pandemic on clients and services, and is committed to working with the aging network and county partners to increase access to service, reduce the digital divide, and mitigate the impacts of loneliness and isolation through technology and nontraditional interventions.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Enhance access to critical supports and expand integrated services to enable vulnerable older adults, adults with disabilities, and their caregivers to remain independent and safe in their homes and communities.

#### Portfolio Objective

Foster healthy and safe environments through prevention and early intervention.

#### County Outcome

Improve the Quality of Life.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent of customers more confident in managing their life as a result of the services and assistance received.	0%	82%	85%	99%
Percent of customers who report that services and assistance they received improved their health, safety, and/or well-being.	0%	80%	85%	99%

### Insights

- Since 2010, the share of Californians over the age of 65 has grown from 11.5% to 14.8%. This growth will increase further by 2035 and then again in 2060 to 22.3% and 26.4%, respectively. Locally, projections for Riverside County indicate a 248% increase in the population over age 60, and a 711% increase in adults over age 85 between 2010 and 2060. This growth is more than the state average and places Riverside County amongst the top 5 counties with the largest older adult population projections in California.
- Dramatic increases to services provided during the height of COVID have normalized to lower levels; however, service levels are expected to remain more than double pre-COVID levels. The Department's visible role with nutrition and vaccine registration efforts during the pandemic brought greater awareness of the services and programs offered, greatly increasing the number of County residents who have reached out for services.
- During FY 2021/22, the Office on Aging assisted over 71,000 Riverside County residents by providing more than 718,000 meals; more than 23,000 1-way transportation trips to critical appointments and to reduce social isolation; and over 1200 hours of training to caregivers who greatly benefit from information, assistance, support, and respite.

### Related Links

[www.rcaging.org](http://www.rcaging.org)

### Budget Changes & Operational Impacts

Riverside County Office on Aging (RCOoA) will operate with an annual budget of approximately \$32.7 million in federal, state, county contributions, and local funds for FY 2023/24. The department relies heavily on funding through the Older Americans Act (OAA) and the Older Californians Act to provide core services to the county's most frail and vulnerable

seniors and persons with disabilities over the age of 18. In recent years, OAA programs have required increased resources to maintain service levels due to the pronounced population increase in persons over the age of 60, which make up approximately 25% of the county's total residents. The continued growth of older adults in communities requires the department to adjust and transform traditional service delivery systems to address the needs of aging seniors, which continue to evolve and grow more complex later in life.

The California Department of Aging (CDA) administers the funds allocated under the federal OAA and the Older Californians Act through the network of Area Agencies on Aging (AAA); RCOoA is the established AAA for Riverside County.

As most national and state agencies had to rapidly respond their efforts to the unprecedented COVID-19 pandemic, CDA allocated additional funding for FY 2023/24 in the amount of \$1.4 million through the Older Americans Resilience and Recovery (OARR) Act, \$5.9 million through the American Recovery Plan Act (ARPA), and \$3.9 million through Modernizing the Older Californians Act (MOCA) funds for continued support of improved service delivery and access enhancement to older adults and persons with disabilities.

RCOoA maintains a conservative approach to available and future funding, while remaining focused on ensuring staffing levels and classifications that support the department's commitment to service integration efforts, the increasing complexity and acuity of the workload, county-wide employee retention efforts that include ongoing additional cost, and the department's planned footprint expansion to more easily provide services to clients where they are, particularly in hard to reach and underserved areas.

### Staffing

Net increase of 13 full-time positions, raising the total number of funded positions to 117. The increase in total positions will ensure adequate staffing levels to support expanded existing services and the creation of new programs related to funding increases

through state and federal funds and increased local grants in FY 2023/24 to fulfill contractual agreements.

**Expenditures**

Net increase of \$7.4 million.

- Salaries & Benefits
  - Net increase due to organizational changes and additional permanent positions added to support enhanced social service programs.
- Services & Supplies
  - Net increase due to general increases in the level of client need and corresponding services provided, as well as an increase in several ISF accounts.
- Other Charges
  - Net increase due to additional allocation to senior service providers, coinciding with increased federal revenue.

- Federal
  - Net increase due to the increase in allocation of Federal grants.
- State
  - Net increase due to the increase in allocation of State grants.
- Charges for Current Services
  - Net increase due to available funding from local partners.
- Miscellaneous Revenue
  - Net decrease due to decrease in grant funding.

**Revenues**

Net increase of \$7.1 million.

**Net County Cost Allocations**

RCOoA’s net county contribution increase of \$300,000 will be utilized to fulfill the total match required by Federal and State funding allocations the Department receives and to support continued expansion of service access into underserved areas of the County. This increase will result in a total net county contribution allocation of \$1.9 million.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Office On Aging-Title III - 5300100000	92	104	112	117	117	0
<b>Grand Total</b>	92	104	112	117	117	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Office On Aging-Title III - 5300100000	20,127,796	24,835,142	18,483,692	32,695,318	32,245,318	0
<b>Grand Total</b>	20,127,796	24,835,142	18,483,692	32,695,318	32,245,318	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
21450 - Office On Aging	20,127,796	24,835,142	18,410,774	32,695,318	32,245,318	0
21453 - Handicapped Parking Fees	0	0	72,918	0	0	0
<b>Total</b>	20,127,796	24,835,142	18,483,692	32,695,318	32,245,318	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	9,295,027	11,798,020	8,834,672	16,031,440	16,031,440	0
Services and Supplies	2,623,058	2,622,842	2,249,154	5,768,041	5,318,041	0
Other Charges	8,209,710	10,414,280	7,399,866	10,895,837	10,895,837	0
<b>Expense Net of Transfers</b>	20,127,796	24,835,142	18,483,692	32,695,318	32,245,318	0
<b>Total Uses</b>	20,127,796	24,835,142	18,483,692	32,695,318	32,245,318	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(110,436)	0	0	0	0	0
Intergovernmental - State	5,758,265	4,886,942	9,683,816	9,204,404	9,204,404	0
Intergovernmental - Federal	11,870,404	14,858,256	14,802,156	18,098,591	18,098,591	0
Charges for Current Services	1,845,772	2,404,119	2,527,315	2,797,245	2,797,245	0
Miscellaneous Revenue	471,090	1,053,027	1,183,100	212,280	212,280	0
Other Financing Sources	1,407,107	1,632,798	1,632,798	1,632,798	1,932,798	0
<b>Total Net of Transfers</b>	19,835,095	23,202,344	28,196,387	30,312,520	30,312,520	0
<b>Operating Transfers In</b>	1,407,107	1,632,798	1,632,798	1,632,798	1,932,798	0
<b>Total Revenue</b>	21,242,202	24,835,142	29,829,185	31,945,318	32,245,318	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(1,114,407)	0	(11,345,493)	750,000	0	0
<b>Total Sources</b>	20,127,796	24,835,142	18,483,692	32,695,318	32,245,318	0



# VETERANS SERVICES

Grant Gautsche, Director  
rivcoveterans.org

NUMBERS AT A GLANCE

# \$3,130,860

FY 2023/24 BUDGET

## REVENUES



**\$892k** STATE FUNDS

**\$58k** CHARGES FOR CURRENT SERVICES

## EXPENDITURES



**\$2.6M**  
SALARIES & BENEFITS



**\$449k**  
SERVICES & SUPPLIES

**\$35k**  
OTHER CHARGES

### Mission Statement

To promote and honor all veterans and enhance their quality of life, and that of their dependents and survivors through benefits counseling, claims assistance, education, advocacy and special projects.

### Description

Riverside County is home to over 118,000 veterans that comprise 4.8% of the total county population; this is the third largest veteran population in the state. Further, the total veteran, dependent and surviving spouse population is over 413,000 or 16.8% of the county’s population. The Department of Veterans’ Services assists veterans, their dependents and survivors in obtaining veteran’s benefits from local, state and federal agencies. The department’s focus is on enhancing the lives of veterans, their dependents and survivors through providing customer-centric, high quality service and promoting healthy communities. This includes encouraging businesses to participate in the County’s Veteran-Friendly Business program. The department partners with other county departments, all levels of government, and community organizations to connect veterans to programs, services and resources, to achieve the best possible quality of life.

### Objectives and Strategic Alignment

#### OBJECTIVE 1

##### Department Objective

Connect with veterans, their dependents, and survivors throughout the county to educate them about available benefits and services.

##### Portfolio Objective

Provide educational opportunities to promote early development and boost employability; enable financial independence to instill economic security, restore self-reliance and enhance societal contribution; foster healthy and safe environments through prevention and early intervention.

##### County Outcome

Improve the Quality of Life.

#### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Clients reached and served	70,096	57,000	95,000	100,000
Number of annual outreach events	17	35	50	60

**OBJECTIVE 2**

**Department Objective**

Enhance the quality of life of veterans, their dependents and survivors by providing comprehensive benefits counseling, advocacy, education, and claims assistance.

**Portfolio Objective**

Provide educational opportunities to promote early development and boost employability; enable financial independence to instill economic security, restore self-reliance and enhance societal contribution; foster healthy and safe environments through prevention and early intervention.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
New awards generated contribute to the total federal expenditures for awards paid annually (in millions)	988	1,000	1,025	1,100
New federal monetary benefits generated from claims annually (in millions)	\$29	\$28	\$38	\$45

**Related Links**

[www.Rivcoveterans.org](http://www.Rivcoveterans.org)

**Budget Changes & Operational Impacts**

**Staffing**

The FY 2023/24 budget represents 26 positions, which were approved in FY 2022/23.

**Expenditures**

Net increase in expenditures of \$406,359.

- Salaries & Benefits
  - Net increase due to adjusting Veterans' Services Representatives' salaries to median-market range and increased flex-subsidy benefit costs in order to attract and retain qualified personnel.
- Services & Supplies
  - Net increase due to additional expenses for equipment, training, licenses, memberships and supplies.

**Revenues**

Net increase in revenue of \$143,000.

- Intergovernmental - State
  - Net increase due to additional claims work performed in FY 2021/22. Once new Veterans Services Representatives (VSR's) and vacant positions are filled with training/accreditation completed, then anticipated increase in claims work in FY 2023/24 should increase revenues in FY 2024/25.

**Net County Cost Allocations**

Net increase of \$263,359 due to increased flex subsidy benefits and salaries to market-median to attract and retain qualified personnel.



## Budget Tables

## Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Veterans Services - 5400100000	20	26	26	26	26	0
<b>Grand Total</b>	20	26	26	26	26	0

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Veterans Services - 5400100000	1,898,377	2,724,501	3,163,235	3,130,860	3,130,860	0
<b>Grand Total</b>	1,898,377	2,724,501	3,163,235	3,130,860	3,130,860	0

## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	1,852,467	2,724,501	3,003,713	3,010,860	3,010,860	0
11176 - Enhanced Services Outreach	45,910	0	159,522	120,000	120,000	0
<b>Total</b>	1,898,377	2,724,501	3,163,235	3,130,860	3,130,860	0

## Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	1,526,377	2,320,163	2,387,902	2,646,710	2,646,710	0
Services and Supplies	349,515	404,338	532,705	449,150	449,150	0
Other Charges	27,484	0	221,644	35,000	35,000	0
Capital Assets	0	0	20,984	0	0	0
Other Financing Uses	(5,000)	0	0	0	0	0
<b>Expense Net of Transfers</b>	1,903,377	2,724,501	3,163,235	3,130,860	3,130,860	0
<b>Operating Transfers Out</b>	(5,000)	0	0	0	0	0
<b>Total Uses</b>	1,898,377	2,724,501	3,163,235	3,130,860	3,130,860	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Intergovernmental - State	875,509	748,586	868,586	891,586	891,586	0
Charges for Current Services	78,721	58,000	58,000	58,000	58,000	0
<b>Total Net of Transfers</b>	954,230	806,586	926,586	949,586	949,586	0
<b>Total Revenue</b>	954,230	806,586	926,586	949,586	949,586	0
Net County Cost Allocation	1,205,616	1,917,915	2,197,127	2,181,274	2,181,274	0
Use of Fund Balance	(261,469)	0	39,522	0	0	0
<b>Total Sources</b>	1,898,377	2,724,501	3,163,235	3,130,860	3,130,860	0

## Portfolio Introduction

The County's Internal Services portfolio provides an essential method by which to deliver general services internally to other departments. Departments include Facilities Management, Human Resources, Information Technology, Purchasing, Central Mail, Supply Services and Fleet Management. These departments offer other county departments the resources and subject matter experts necessary to operate effectively and ultimately serve the citizens of the county. As a group, they are committed to:

- Providing the subject matter expertise required to do the job right
- Engaging with departments to find solutions that move the county forward
- Continual process improvement and finding ways to do business differently and at less cost
- Supporting the county with dedicated staff focused on delivery the best service

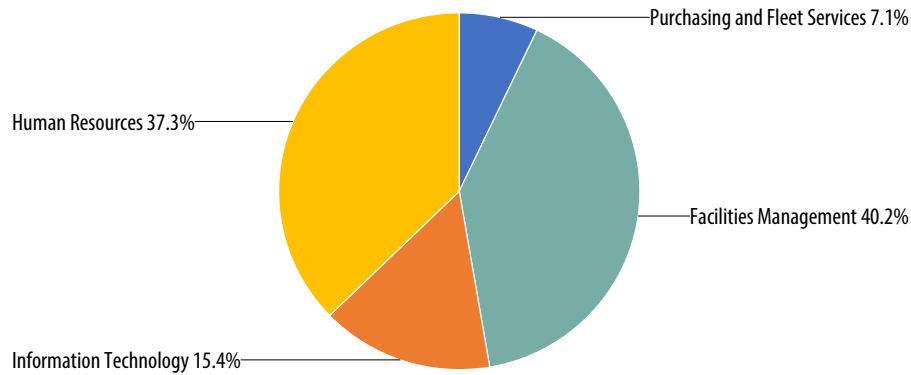
**The Facilities Management Department (FM)** is responsible for administering the countywide facilities management program and ensuring that county facilities are designed, constructed, operated, and maintained to standards established by the Board and in compliance with building code requirements and laws and statutes. Custodial and maintenance services are provided to ensure a clean, safe, and sanitary environment for county employees and the public. The Real Estate Division provides real estate activities including acquisitions, sales, lease administration, and public private partnership developments. The Project Management division oversees the design and development of new facilities and tenant improvements. FM also manages parking structures, the fairgrounds, community centers and parks through operator agreements.

**The Human Resources Department** is responsible for supporting the life cycle of the employee from interviewing, hiring, and onboarding to negotiating union agreements, investigating issues in the workplace to planning retirements. Human Resources focuses on promoting a positive and productive work environment by managing the relationship between the County and the unions, by addressing employee concerns and ensuring the County complies with relevant laws and regulations related to employee relations. Additionally, the department manages activities related to Employee Benefits, Employee Assistance Program, and Rideshare.

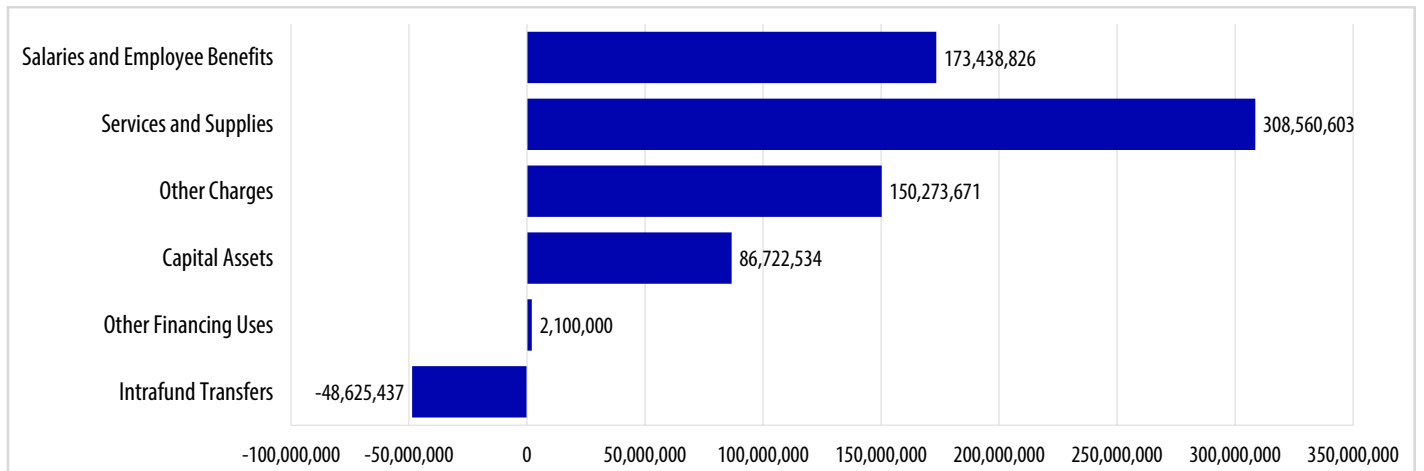
**The Information Technology Department** is responsible for designing, implementing, and operating enterprise technologies, communications, and applications across the County of Riverside. The department is also responsible for maintaining the county's primary datacenter (RC3) and handling security services countywide. Other services provided are the countywide Help Desk, RivcoTV, Broadband, Geographical Information Services (GIS) and the Digital Equity Program (DEP), which repurposes electronic surplus equipment and provides low-income families and charitable organizations with PC's and printers.

**The Purchasing and Fleet Services Department** establishes procurement policies and procedures to comply with state regulations, provides procurement services, manages countywide contract implementation/compliance, and management of the procurement card system. The Fleet Services Division provides a comprehensive fleet management program for all vehicles in the central county fleet. The Central Mail division provides complete mailing services to all county departments including 295 different locations. The Surplus Services Division manages the liquidation of surplus assets through the reutilization among other county departments, recycling, auction sale or disposal.

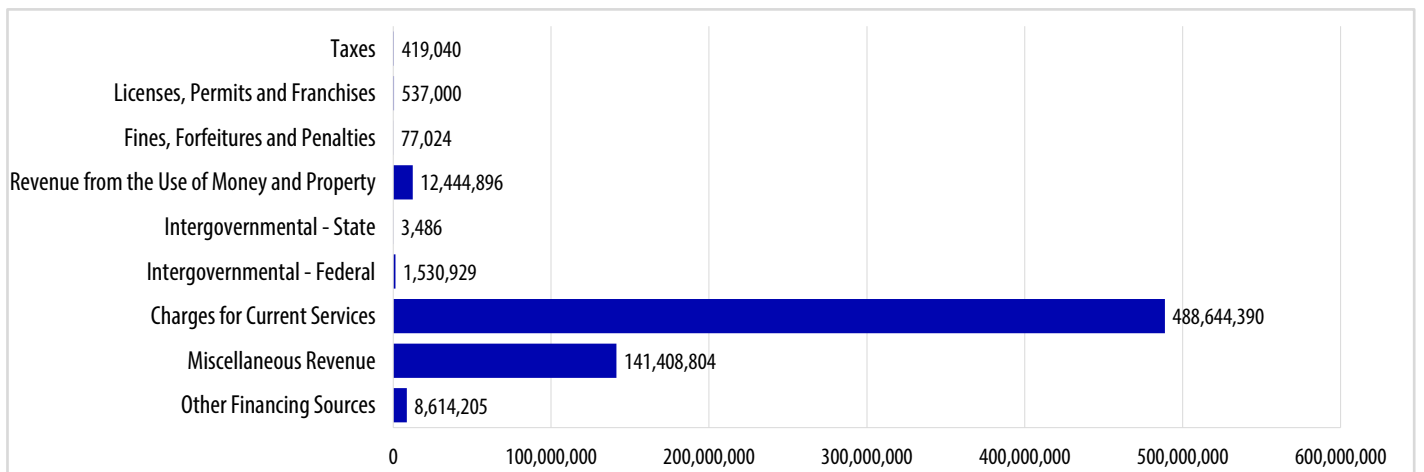
### Total Appropriations



### Appropriations by Category



### Revenues by Source





# FACILITIES MANAGEMENT

Rose Salgado, Director  
rivcofm.org

NUMBERS AT A GLANCE

# \$270,420,102

## FY 2023/24 BUDGET

## REVENUES



<b>\$233.4M</b>	CHARGES FOR CURRENT SERVICES	<b>\$419k</b>	TAXES
<b>\$12.2M</b>	REVENUE FROM THE USE OF MONEY & PROPERTY	<b>\$279k</b>	OTHER FINANCING SOURCES
<b>\$10.4M</b>	MISCELLANEOUS REVENUE	<b>\$77k</b>	FINES, FORFEITURES & PENALTIES
<b>\$1.5M</b>	FEDERAL FUNDS	<b>\$3k</b>	STATE FUNDS

## EXPENDITURES

 <p><b>\$165.4M</b> SERVICES &amp; SUPPLIES</p>	 <p><b>\$76.8M</b> CAPITAL ASSETS</p>	<p><b>\$44.2M</b> SALARIES &amp; BENEFITS</p>	<p><b>(\$25.9M)</b> INTRAFUND TRANSFERS</p>	<p><b>\$9.9M</b> OTHER CHARGES</p>
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## Mission Statement

Facilities Management (FM) is committed to providing safe, comfortable, efficiently operated and aesthetically pleasing facilities for all county employees and the general public.

## Description

FM is comprised of nine separate divisions that support county departments and agencies occupying approximately 14.4 million square feet of county-owned and leased space. In accordance with Board Policy H-9, Management of Building Space, the Director of Facilities Management is the designated building official for county owned buildings and responsible for administering the countywide facilities management program and ensuring that county facilities are designed, constructed, operated, and maintained to standards established by the Board and in compliance with building code requirements and laws and statutes. The FM portfolio of professional services includes property acquisition, disposition, design and development of new construction, tenant improvements, space planning, energy management, custodial and maintenance services and the management and oversight of community centers, active parks, and the Desert Expo Center (fairgrounds). Funding sources include internal service funds, general funds, and special revenue funds.

The Administrative Division supports FM's administrative needs, responsible for, budget planning and analysis, rate development, invoice processing, revenue recovery, project costing, personnel management, procurement, inventory and asset management.

The Custodial Services Division (CSD) provides services to 4.8 million square feet of County occupied space and is committed to providing professional, comprehensive, and responsive custodial services to all county customers. The primary goal of Custodial Services is to provide a clean, safe, and sanitary environment for county employees and partner agencies, customers, visitors, and the public. CSD performs general custodial services and specialized

cleaning such as window cleaning, carpet cleaning, floor stripping and waxing, and specialized COVID-19 disinfecting. Custodial Division also provides a 24/7 Customer Service call center.

Maintenance Services Division (MSD) maintains 8 million square feet of county-owned facilities and responds to facility emergencies 24 hours a day, 365 days a year. MSD performs approximately 40,000 Preventive, Predictive and Corrective maintenance activities annually in 330 diverse buildings spanning the county's 7,200 square miles. The division successfully completes approximately 250 non-capital tenant improvement projects annually. The MSD portfolio is diverse, requiring broad regulatory-compliance knowledge and implementation. The team proactively enhances the health and safety environment within county buildings through indoor air quality best practices and high standards of care.

The Real Estate Division (RE) pursues a wide variety of full-service real estate transactions including acquisitions, sales, leases, space and asset management, and public private partnership (P3) development on behalf of the county, its various departments, and partner public agencies. The RE Division oversees a portfolio of approximately 11.2 million square feet of county-owned space and approximately 3.2 million square feet of county-leased space and manages over 400 lease agreements which include providing lease management and property management services.

The Project Management Office (PMO) oversees the design, development, permitting, environmental compliance, and construction of new facilities and tenant improvements to fulfill the needs of county departments in support of their mission. PMO oversees all phases of capital projects, from inception to completion, and ensures that all services are provided within Board of Supervisors approved scope, schedule and budget, and in accordance with Board policies, code requirements, applicable laws and statutes.

The Energy Division promotes and delivers smart, cost-effective renewable, sustainable, energy-efficient solutions in utilities such as water, natural gas, and electrical power resources for Riverside County

departments. The Energy Division, utilizes technology, industry innovations, best-practices, energy conservation and opportunity measures, with renewable energy systems to reduce energy costs and usage. The division analyzes, manages, and processes all utility accounts for over 40 county departments. The division also manages over 12.5 megawatts of solar-array, 70 Electrical Vehicle (EV) charging stations and works at developing energy-efficiency projects within the county.

The Parking Services Division is responsible for the operation and patrol of county-owned and leased parking structures and surface lots countywide. The Division’s goal is to streamline its operations and is in the process of pursuing automated parking systems and methods that would provide greater efficiency and reduce operating cost.

FM manages several community centers including Mead Valley, Moses Schaffer, James Venable, Norton Younglove, Roy Wilson and Lakeland Village. In addition, FM works with private operators to run and manage several active parks and properties including the Cove Waterpark, DropZone Waterpark, Big League Dreams Perris, Big League Dreams Jurupa Valley and Desert Expo Center home of the Riverside County Fair and National Date Festival. These vibrant community centers and active parks are located throughout the county and provide services and recreational activities that benefit the residents, businesses, and the communities served. Several of these community assets are run through a direct partnership with private sector operators and non-profits. The programming and services provided to the community and residents of this county are delivered through this public/private partnership approach and reflect the active engagement by the county to partner with the community and the private sector to provide quality services, programs, and activities for the benefit of families and residents of Riverside County.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Reduce county cost by encouraging general fund departments to occupy county-owned space vs. leased space. Maximize revenue and minimize costs by maintaining a low county-owned vacancy.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Annual vacancy rate	3.0%	2.6%	1.5%	1.5%
Percent of NCC departments SF located in County-owned space	87.0%	89.0%	91.0%	91.0%

#### Insights

- Moving general fund departments from private leased space and into county-owned space helps the county avoid private market-rate lease costs.
- Reducing county vacant/owned space through leasing and surplus sale efforts generates revenue. County long-term purposeful ownership is preferred over leasing as it provides useable assets that gain equity and can be pledged to pursue the needs of the county.

**OBJECTIVE 2**

**Department Objective**

Make effective use of county resources by completing public works projects in an efficient manner. Remain responsive to county customers and to deliver high quality service.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Customer satisfaction rate	95%	95%	100%	100%
Percent of projects completed on schedule and within approved budget	94%	94%	95%	100%

**Insights**

- The Project Management Office’s ability to deliver projects on schedule and within budget saves money for county departments. Factors influencing delivery vary widely, and the goal is to steadily improve by continuous management of project scope, development of reasonable budgets, and enforcement of contracts to successfully complete the project.
- Facilities Management will enhance service levels and increase customer satisfaction by providing consistent and responsive services to all customers. The frequency of customer surveys will increase this fiscal year and the implementation of new software will give customers an opportunity to provide feedback at the completion of all projects and work tasks.

**OBJECTIVE 3**

**Department Objective**

Reduce Riverside County’s Green House Gas (GHG) emissions through the use of renewable solar energy. Promote healthy environmental building conditions.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent of indoor air quality assessments within Cal-OSHA/ASHRAE health standards	100%	100%	100%	100%
Reduction of Green House Gas emissions in metric kilotons	11	11	11	12

**Insights**

- In the past year, Riverside County’s owned solar systems have generated over 14,000,000 kilowatt hours (kWh) of electricity, a decrease in production of approximately 12.5% from the previous year. This removed 10.72 metric kilotons of greenhouse gas emissions from the atmosphere, a reduction equivalent to removing the carbon dioxide emissions from 1,250 homes or 2,138 cars for a single year.
- In line with the reduction of Green House Gases (GHG’s) the energy team is currently developing an energy conservation strategy working with MSD and utilizing Building Automation System (BAS) and Computerized Maintenance Management System (CMMS) to enhance and optimize building systems efficiencies, schedules, duty-cycles, energy load- shifting, and other industry best practices to reduce building energy consumption through technology and digital control systems within buildings utilizing BAS.



### Insights

- Indoor Air Quality (IAQ) is a well-recognized best-practice and industry standard to measure, monitor and confirm the environmental health of a building. The MSD currently utilizes our County Industrial Hygienist and may outsource IAQ testing and reporting throughout the county to ensure appropriate fresh-air exchange and measure air component levels to confirm compliance with regulatory health standards.
- This best practice metric validates that air conditioning and ventilation systems are functioning properly and validates positive operation within the building envelope and other systems to provide optimal environmentally friendly buildings for all occupants.

### Related Links

<https://rivcofm.org>

<https://billinginfo.rivcofm.org>

## Budget Changes & Operational Impacts

### Staffing

In order to absorb contractual salary and benefit increases the authorized position count remains flat at 437. FM will continue to partner with outside vendors as needed to supplement the workforce and will delete vacant positions as necessary during the year.

### Expenditures

Net decrease in expenditures of \$1.4 million, which is offset by a net decrease in revenue of approximately \$2.8 million.

- Salaries and Benefits
  - A net increase is due to contractual salary and benefit increases for employees. Staffing levels remained flat to accommodate these increases.

- Services and Supplies
  - A net decrease of COWCAP charges in FM-Real Estate and a realignment of non-capital project appropriations in the Capital fund.
- Other Charges
  - A net increase due to a capital project expense in the Parking budget due to the parking structure automation effort.
- Capital Assets
  - A net increase due to a realignment of non-capital project appropriations in the Capital fund.
- Other Financing Uses
  - A slight decrease due to department consolidation of Lakeland Village with Community Center.
- Intrafund Transfers
  - A net increase due to an increase in utility reimbursements from general fund departments.

### Revenues

Net decrease of approximately \$3.7 million in overall revenue for FM.

- Charges for Current Services
  - FM is anticipating a decrease in revenue due to a realignment of non-capital project appropriations in the Capital fund.

FM continues to allocate cost to departments on a 1/12 allocation methodology for core custodial and maintenance services based on a two-year average of actual cost. All labor increases are absorbed by the department.

### Departmental Reserves

Overall unrestricted net assets continues to appear in an unfavorable position due to constrained cost recovery efforts that have resulted in reduced impacts to other county operational budgets. Revenue has not been sufficiently increased to improve the overall

financial position of the ISF funds to aid county departments with austerity measures.

### Net County Cost Allocations

The Energy Management Division carries an on-going cost of approximately \$7.4 million mainly to fund commodity costs such as electric, gas, water, etc. for certain county-owned buildings not directly billed by FM, administrative costs, solar debt service, and the EnergyCAP Utility Bill Management System.

The Parking Services Division receives \$695,000 to assist in offsetting on-going maintenance, repairs, and other increases in operating costs.

In addition, Community and Recreational Centers received an increased allocation of \$3.2 million from the general fund. This is due to combining a separate allocation for the fairgrounds with this fund. These funds are used to contract with operators that provide programming at each community center, operational costs, and facility improvements.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
FM-Administration - 7200100000	45	47	47	45	45	0
FM-Community & Rec. Centers - 7201300000	0	1	1	1	1	0
FM-Custodial Services - 7200200000	147	147	147	147	147	0
FM-Desert Expo Center - 7201400000	3	0	0	0	0	0
FM-Energy - 7200600000	2	2	2	2	2	0
FM-Maintenance Services - 7200300000	169	168	172	168	168	0
FM-Parking - 7200700000	15	15	14	15	15	0
FM-Project Management Office - 7200500000	30	29	30	29	29	0
FM-Real Estate - 7200400000	30	28	28	30	30	0
<b>Grand Total</b>	<b>441</b>	<b>437</b>	<b>441</b>	<b>437</b>	<b>437</b>	<b>0</b>

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
FM-Administration - 7200100000	3,223,538	4,796,985	4,425,807	4,792,007	4,792,007	0
FM-Capital Projects - 7200800000	40,557,688	79,008,703	63,773,262	82,474,760	82,474,760	0
FM-Community & Rec. Centers - 7201300000	2,439,899	4,444,444	4,334,543	4,973,169	4,973,169	0
FM-Custodial Services - 7200200000	11,817,267	15,497,784	14,636,769	16,239,508	16,239,508	0
FM-Desert Expo Center - 7201400000	2,177,811	0	0	0	0	0
FM-Energy - 7200600000	17,934,994	20,624,724	18,323,099	19,373,487	19,373,487	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
FM-Lakeland Village Rec. Ctrs - 7201200000	922,597	941,081	1,041,557	0	0	0
FM-Maintenance Services - 7200300000	32,822,871	37,400,592	36,238,626	35,682,533	35,682,533	0
FM-Parking - 7200700000	1,448,827	2,070,303	2,634,955	2,246,219	2,246,219	0
FM-Project Management Office - 7200500000	6,849,247	8,966,652	6,806,178	7,556,126	7,556,126	0
FM-Real Estate - 7200400000	97,823,725	98,108,550	96,342,273	97,082,293	97,082,293	0
<b>Grand Total</b>	218,018,464	271,859,818	248,557,068	270,420,102	270,420,102	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	31,896,505	40,903,108	36,524,583	38,501,335	38,501,335	0
21735 - ARP Act Coronavirus Relief	0	0	0	1,530,929	1,530,929	0
21830 - FM-Lakeland Village Rec. Ctrs.	922,597	941,081	1,041,557	439,673	439,673	0
22200 - National Date Festival	2,177,811	0	0	0	0	0
30100 - Capital Const-Land & Bldg Acq	42,093,922	79,008,703	63,772,960	80,943,831	80,943,831	0
30104 - Indio Jail Expansion - AB900	(1,536,234)	0	302	0	0	0
47200 - FM-Custodial Services	11,817,267	15,497,784	14,636,769	16,239,508	16,239,508	0
47210 - FM-Maintenance Services	32,822,871	37,400,592	36,238,626	35,682,533	35,682,533	0
47220 - FM-Real Estate	97,823,725	98,108,550	96,342,273	97,082,293	97,082,293	0
<b>Total</b>	218,018,464	271,859,818	248,557,068	270,420,102	270,420,102	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	33,262,476	43,538,598	39,647,820	44,202,707	44,202,707	0
Services and Supplies	111,540,379	167,307,890	163,075,695	165,399,849	165,399,849	0
Other Charges	58,846,892	9,390,839	8,843,341	9,888,927	9,888,927	0
Capital Assets	37,709,104	74,998,920	61,660,459	76,848,779	76,848,779	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Other Financing Uses	527,824	436,272	436,272	0	0	0
Intrafund Transfers	(23,868,213)	(23,812,701)	(25,106,519)	(25,920,160)	(25,920,160)	0
<b>Expense Net of Transfers</b>	217,490,640	271,423,546	248,120,796	270,420,102	270,420,102	0
<b>Operating Transfers Out</b>	527,824	436,272	436,272	0	0	0
<b>Total Uses</b>	218,018,464	271,859,818	248,557,068	270,420,102	270,420,102	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Taxes	359,962	395,322	395,322	419,040	419,040	0
Fines, Forfeitures & Penalties	48,202	77,024	49,411	77,024	77,024	0
Revenue from the Use of Money & Property	57,966,156	14,868,315	12,850,737	12,220,399	12,220,399	0
Intergovernmental - State	2,688	3,288	3,288	3,486	3,486	0
Intergovernmental - Federal	0	0	0	1,530,929	1,530,929	0
Charges for Current Services	145,302,159	241,995,993	213,883,140	233,420,931	233,420,931	0
Miscellaneous Revenue	2,245,485	2,661,342	10,540,378	10,383,827	10,383,827	0
Other Financing Sources	2,830,817	2,060,088	2,560,905	279,316	279,316	0
<b>Total Net of Transfers</b>	205,924,653	260,001,284	237,722,276	258,055,636	258,055,636	0
<b>Operating Transfers In</b>	2,830,817	2,060,088	2,560,905	279,316	279,316	0
<b>Total Revenue</b>	208,755,470	262,061,372	240,283,181	258,334,952	258,334,952	0
Net County Cost Allocation	10,302,983	9,798,446	11,251,922	11,242,946	11,242,946	0
Use of Fund Balance	(1,039,989)	0	(2,978,034)	842,204	842,204	0
<b>Total Sources</b>	218,018,464	271,859,818	248,557,068	270,420,102	270,420,102	0



# HUMAN RESOURCES

Mike Bowers, Director  
rc-hr.com

NUMBERS AT A GLANCE

# \$250,625,119

## FY 2023/24 BUDGET

## REVENUES



- \$128.9M** MISCELLANEOUS REVENUE
- \$114.9M** CHARGES FOR CURRENT SERVICES
- \$2.1M** OTHER FINANCING SOURCES
- \$212k** REVENUE FROM THE USE OF MONEY & PROPERTY
- \$37k** LICENSES, PERMITS & FRANCHISES

## EXPENDITURES

<b>\$122.9M</b> OTHER CHARGES	<b>\$91.7M</b> SERVICES & SUPPLIES	<b>\$53.5M</b> SALARIES & BENEFITS	<b>(\$19.6M)</b> INTRAFUND TRANSFERS	<b>\$2.1M</b> OTHER FINANCING USES
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## Mission Statement

To effectively serve and partner with our community, departments, and employees by leveraging best practices and innovation to foster a thriving county.

## Description

The Human Resources Department is responsible for supporting the life cycle of the employee. From interviewing, hiring, and on-boarding; to negotiating union contracts, planning retirements, or investigating issues in the work environment, staff members give assurance to management and the public that HR is in full compliance with federal, state, and local laws and regulations. Additionally, HR reviews overall compensation through cyclical classification and compensation studies. HR also strives to create a growth mindset by promoting professional development and offering numerous educational opportunities for employees at all levels, empowering them to take their careers to the next level and beyond.

Human Resources accounts for all its core activities within the general fund, which are subsequently charged to all other County departments on a fair and equitable basis that reflects the actual level of services used annually. These service activities are organized into four major programs: Business Services, Recruiting, Benefits, and Departmental Services.

- Business Services: This program includes the following activities related to general administration: Executive, Asset Management, Business Administration, Business Systems Solutions, Finance, and Marketing.
- Recruiting: This program includes the following activities related to employee hiring: Recruiting, Assessment & Background, Psychological Assessments, Temporary Assistance Program, and Testing.
- Benefits: This program includes the following activities related to employee benefits: Benefits, Culture of Health, Employee Assistance Program, Retirement, and Rideshare.

- Departmental Services: This program includes the following activities related to department service and support: Business Partners, Class & Compensation, Employee Relations, Employee Services, Labor Relations, Learning & Organizational Development, and On-boarding/Community Events/College Relations.

Human Resources also provides additional services to specific departments as requested on a contracted basis for needs that exceed the core service levels.

In addition to its Core Services operating within the general fund, Human Resources maintains 13 internal service funds which are organized into three major programs: Risk Management, Insurance, and Benefits Maintenance.

- Risk Management: There are five divisions within the Risk Management program – Disability Access, Leave Management, Occupational Health, Safety/Loss Control, and Workers Compensation.

The Disability Access division coordinates compliance efforts to ensure that there is no discrimination in any terms, conditions, or privileges of employment within the County of Riverside.

The Leave Management division ensures county compliance with state and federal leave laws and has established family and medical leave practices that enable employees to be away from work while maintaining their employment status.

The Occupational Health division provides pre-employment physicals to all potential county employees, as well as yearly health screenings for many classifications based on the needs of the departments.

The Safety/Loss Control division promotes full compliance with federal and California Occupational Safety and Health Agency (Cal OSHA) rules and regulations for the workplace. This division provides training, on-site safety, and ergonomic evaluations, conducts accident investigations, reviews or assists in the creation of department-required written safety programs, and acts as the county's liaison with outside

regulatory agencies on matters pertaining to occupational health and safety.

The Workers Compensation division ensures that employees who are injured or become ill on the job receive appropriate medical attention and treatment. The division also works to return employees who have disabling injuries to full or modified work as soon as their medical conditions permit.

- Insurance: To protect the resources of the county, HR maintains actuarially defined reserves for general and auto liability, and medical malpractice to self-insure against accidents and disasters. Additional insurance is purchased to pay claims beyond specified high dollar amounts and for certain other insurances, including but not limited to property, watercraft, and cyber liability.
- Benefits Maintenance: Human Resources manages several benefit programs and self-insured medical and dental providers for county employees: Deferred Compensation, Delta Dental, CalPERS health benefits, Local Advantage Dental (Blythe and Plus), and Short Term and Long Term Disability insurance.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Expedite time to hire for all positions and deliver tailored responses to critical priorities, to ensure continuity of county operations.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average days to fill	90	90	90	90
Average time to Offer	53	52	52	52
Percent of hours spent in instructor-led mandated training	2%	1%	1%	1%
Promotion Ratio	11%	11%	11%	11%
Voluntary turnover rate	10%	11%	11%	11%

### Insights

- Average number of calendar days from when the requisition is issued to when a candidate is hired.
- Average number of calendar days from when the requisition is issued to when a candidate receives an Offer.
- Percentage of hours spent in County Mandated Training in synchronous (live instructor facilitated) training Courses.
- Percentage of employees who promoted in the county during the fiscal year.
- Percentage of employees that left the county during the fiscal year.

### OBJECTIVE 2

#### Department Objective

Promote employee health, safety, and expert claims management.

#### County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Injury and illness rate **	154	133	133	133
Liability Claims Closing Ratio (General & Auto)	11%	13%	13%	13%
Percentage of employees working an alternative work schedule	79%	76%	76%	76%
Workers Compensation cost per FTE	\$1,852	\$1,434	\$1,434	\$1,434

**Insights**

- Number of injuries or illnesses per 100 FTE
- Ratio of new claims reported during the Fiscal Year compared to the claims closed during the same Fiscal Year (closed claims during Fiscal Year / New Claims during Fiscal Year)
- Percentage of employees working a 9/80, 4/10, 3/12 or other alternative work schedule than that of a 5/8 and therefore having less drivers on the road five days a week.
- Total cost of Workers Compensation divided by total FTE

**OBJECTIVE 3**

**Department Objective**

Coordinate high quality, affordable benefits and competitive compensation through a total rewards program.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average Compensation per FTE	70	70	70	70
Average days to close employee relations cases	37	37	38	38
Healthcare Costs per employee	\$8,539	\$7,663	\$10,534	\$10,534

**Insights**

- Total compensation divided by total FTE count
- Average days to close employee relations cases
- Total cost of employee health premiums per employee (medical, dental, vision)

**Related Links**

<https://www.rc-hr.com/>

**Budget Changes & Operational Impacts**

**Staffing**

Excluding the Temporary Assignment Program positions, the Human Resources Department staffing level decreased by 14 full-time positions from 381 to 367.

**Expenditures**

Net decrease of \$2.3 million

- Salaries & Benefits
  - General Support Services, General Fund increased due to annual salary and benefit cost increases and 9 additional full-time positions.
  - RideShare Special Revenue Fund increased due to annual salary and benefit cost increases.
  - Exclusive Care decreased due closure of the Exclusive Care program.



- Risk Management ISF Funds increased due to annual salary and benefit cost increases.
- Services & Supplies
  - General Support Services, General Fund increased due to variable volume-based recruiting expenses and increases in internal service charges and utility costs.
  - RideShare Special Revenue Fund increased due to reduced internal service charges for Fleet Services.
  - Exclusive Care decreased due closure of Exclusive Care program.
  - Risk Management ISF Funds increased due to increased costs for insurance product premiums for property, workers compensation, and general/auto liability coverage.
- Interfund
  - Exclusive Care decreased due to closure of the Exclusive Care resulting in lower claims cost.
- Transfers & Contributions
  - Exclusive Care decreased due to the closure of the Exclusive Care program resulting in no collections of premiums from participants.
- General Support Services, General Fund increased due to the reclassification of a portion of the temporary assistance program General Support Service rate budget as revenue rather than intrafund transfer as previously budgeted.
- Safety & Loss Division increased due to implementation of additional direct service agreement.
- Exclusive Care decreased due to the closure of the Exclusive Care program.
- Delta Dental PPO increased due to a rise in plan membership.
- Risk Management ISF Funds increased due to increase in ISF rates to cover the cost of increased insurance policy premiums, increase for Long Term Disability program due to additional bargaining units opting into this program in lieu of Short Term Disability.

**Net County Cost Allocations**

Human Resources’ restructured General Support Service’s rate is designed to ensure full cost recovery for core HR services without the need for net county cost support. Any future requests for net county cost will be related to the up-front cost for the procurement and implementation of systems and software for modernization of HR business processes serving all County departments.

**Revenues**

Net decrease of \$41.4 million

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
HR-Air Quality Division - 1130300000	2	2	2	2	2	0
HR-Culture of Health - 1133000000	0	0	1	0	0	0
HR-Exclusive Provider Option - 1132000000	29	29	25	7	7	0
HR-Liability Insurance - 1131000000	13	13	13	13	13	0
HR-Malpractice Insurance - 1130900000	2	2	2	2	2	0

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
HR-Occupational Health & Wellness - 1132900000	18	18	18	18	18	0
HR-Safety Loss Control - 1131300000	22	24	24	24	24	0
HR-Temporary Assignment Program - 1131800000	4,338	5,325	0	0	0	0
HR-Unemployment Insurance - 1131100000	1	1	1	1	1	0
HR-Workers Compensation - 1130800000	50	52	52	52	52	0
Human Resources - 1130100000	215	240	5,573	5,572	5,572	0
<b>Grand Total</b>	4,690	5,706	5,711	5,691	5,691	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
HR ISF - HCM Technology - 1131500000	1,753,151	1,753,151	876,575	0	0	0
HR-Air Quality Division - 1130300000	326,204	441,093	406,333	438,651	438,651	0
HR-Culture of Health - 1133000000	2,665	45,490	0	0	0	0
HR-Delta Dental PPO - 1130600000	5,128,883	8,239,000	8,202,141	8,467,267	8,467,267	0
HR-Employee Assistance Services - 1132200000	0	15,741	0	0	0	0
HR-Exclusive Provider Option - 1132000000	58,830,263	57,811,602	49,245,550	3,020,006	3,020,006	0
HR-Liability Insurance - 1131000000	60,193,387	85,718,058	81,284,043	106,934,314	106,934,314	0
HR-Local Advantage Blythe Dental - 1132500000	18,443	15,570	15,570	16,220	16,220	0
HR-Local Advantage Plus Dental - 1132600000	583,351	588,165	670,111	536,795	536,795	0
HR-LTD Disability Ins-ISF - 1131400000	3,352,313	2,503,500	2,248,182	4,092,968	4,092,968	0
HR-Malpractice Insurance - 1130900000	26,869,563	9,720,133	28,735,760	32,932,375	32,932,375	0
HR-Occupational Health & Wellness - 1132900000	2,838,528	3,627,280	3,844,407	3,656,172	3,656,172	0
HR-Property Insurance - 1130700000	15,547,686	0	0	0	0	0
HR-Safety Loss Control - 1131300000	2,322,205	3,439,712	3,281,214	3,485,182	3,485,182	0
HR-STD Disability Insurance - 1131200000	3,350,951	158,384	153,805	117,406	117,406	0
HR-Temporary Assignment Program - 1131800000	1,553,636	1,091,393	100,305	0	0	0
HR-Unemployment Insurance - 1131100000	2,571,574	3,678,115	3,678,115	4,154,855	4,154,855	0
HR-Workers Compensation - 1130800000	46,006,280	48,507,689	47,308,270	54,655,783	54,655,783	0
Human Resources - 1130100000	18,169,596	25,601,017	25,938,398	28,117,125	28,117,125	0
<b>Grand Total</b>	249,418,678	252,955,093	255,988,779	250,625,119	250,625,119	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	16,101,215	20,601,017	20,938,398	23,117,125	23,117,125	0
22000 - Rideshare	326,204	441,093	406,333	438,651	438,651	0
22040 - County Benefit Contribution	3,153,307	5,000,000	5,000,000	5,000,000	5,000,000	0
45800 - ISF-Exclusive Provider Optn	58,830,263	57,811,602	49,245,550	3,020,006	3,020,006	0
45860 - Delta Dental PPO	5,128,883	8,239,000	8,202,141	8,467,267	8,467,267	0
45900 - ISF-Local Adv Plus Dental	583,351	588,165	670,111	536,795	536,795	0
45920 - ISF-Local Adv Blythe Dental	18,443	15,570	15,570	16,220	16,220	0
45960 - ISF-Liability Insurance	75,741,072	85,718,058	81,284,043	106,934,314	106,934,314	0
45980 - ISF-LTD Disability Ins	3,352,313	2,503,500	2,248,182	4,092,968	4,092,968	0
46000 - ISF-Malpractice Insurance	26,869,563	9,720,133	28,735,760	32,932,375	32,932,375	0
46040 - ISF-Safety Loss Control	2,322,205	3,439,712	3,281,214	3,485,182	3,485,182	0
46060 - ISF-Std Disability Ins	3,350,951	158,384	153,805	117,406	117,406	0
46080 - ISF-Unemployment Insurance	2,571,574	3,678,115	3,678,115	4,154,855	4,154,855	0
46100 - ISF-Workers Comp Insurance	46,006,280	48,523,430	47,308,270	54,655,783	54,655,783	0
46120 - ISF-Occupational Health & Well	2,841,193	3,672,770	3,844,407	3,656,172	3,656,172	0
46140 - ISF - Workday System	1,753,151	1,753,151	876,575	0	0	0
47000 - Temporary Assignment Program	468,710	1,091,393	100,305	0	0	0
<b>Total</b>	249,418,678	252,955,093	255,988,779	250,625,119	250,625,119	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	42,201,664	53,565,475	52,787,116	53,545,334	53,545,334	0
Services and Supplies	77,505,979	90,241,413	74,434,519	91,689,856	91,689,856	0
Other Charges	148,900,691	126,709,267	146,339,301	122,863,876	122,863,876	0
Other Financing Uses	2,100,000	1,920,723	1,909,628	2,100,000	2,100,000	0
Intrafund Transfers	(21,289,655)	(19,481,785)	(19,481,785)	(19,573,947)	(19,573,947)	0
<b>Expense Net of Transfers</b>	247,318,678	251,034,370	254,079,151	248,525,119	248,525,119	0
<b>Operating Transfers Out</b>	2,100,000	1,920,723	1,909,628	2,100,000	2,100,000	0
<b>Total Uses</b>	249,418,678	252,955,093	255,988,779	250,625,119	250,625,119	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	36,523	33,422	33,422	37,000	37,000	0
Revenue from the Use of Money & Property	(5,207,061)	234,922	247,461	211,997	211,997	0
Intergovernmental - State	43,391	0	39,905	0	0	0
Charges for Current Services	97,236,075	84,478,964	110,108,291	114,859,207	114,859,207	0
Miscellaneous Revenue	168,338,664	199,137,726	87,234,615	128,931,712	128,931,712	0
Other Financing Sources	3,853,151	3,666,113	2,778,443	2,100,000	2,100,000	0
<b>Total Net of Transfers</b>	260,447,593	283,885,034	197,663,694	244,039,916	244,039,916	0
<b>Operating Transfers In</b>	3,853,151	3,666,113	2,778,443	2,100,000	2,100,000	0
<b>Total Revenue</b>	264,300,743	287,551,147	200,442,137	246,139,916	246,139,916	0
Net County Cost Allocation	(469,904)	0	337,381	0	0	0
Use of Fund Balance	(14,412,161)	(34,596,054)	55,209,261	4,485,203	4,485,203	0
<b>Total Sources</b>	249,418,678	252,955,093	255,988,779	250,625,119	250,625,119	0



# INFORMATION TECHNOLOGY

Jim Smith, Chief Information Officer  
[rivco.org/information-technology-services](http://rivco.org/information-technology-services)

NUMBERS AT A GLANCE

# \$103,797,275

## FY 2023/24 BUDGET

## REVENUES



- \$101.4M** CHARGES FOR CURRENT SERVICES
- \$1.9M** MISCELLANEOUS REVENUE
- \$500k** LICENSES, PERMITS & FRANCHISES

## EXPENDITURES



**\$63.5M**  
SALARIES & BENEFITS



**\$37.6M**  
SERVICES & SUPPLIES

**\$2.7M**  
OTHER CHARGES

## Mission Statement

The employees of Riverside County Information Technology (RCIT) are committed to excellence and ensuring the business of government remains efficient by providing an information technology infrastructure with systems that are secure, reliable, and financially viable. RCIT continuously strives to improve the dissemination of public service information through the expanded use of communications, computing technology and effective management oversight.

## Description

RCIT is an umbrella organization responsible for planning, designing, implementing, operating, and coordinating the county's information and communications technology. Included Services are: Countywide Cyber Security, Geographic Information Services (GIS), RivCoTV, Network, Wireless, Managed Technology Services, Digital Equity Program, and RivcoPRO. The department fully manages 27 separate county departments under the Board's shared services approach. RCIT provides a variety of county technologies including applications development, Office 365, operations support services, help desk services, field support, data center server and storage services, project management, and additional support services all designed to meet the ever-changing demands of the county.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Deliver an effective "utility-like" end-user experience.

#### County Outcome

Transform Service Delivery.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent of customer survey scores of "Good" or better	96%	95%	95%	95%
Percent of end-user uptime that is 99.99% or better	99.99%	99.99%	99.99%	99.99%
Percent of RCIT supported devices are fully managed	100%	100%	100%	100%

### Insights

- RCIT effectively manages the end-user experience for 27 departments, including over 15,000 desktops, laptops, tablets, and over 1,400 servers. In the departments that RCIT manages, all productivity and operating system software are now maintained up to date in an automated fashion rather than the manual process that existed before optimization.
- Customer survey scores represent post-help desk survey responses; RCIT is implementing a general customer satisfaction survey to understand further how the department performs across all its services.
- A metric of 99.99% represents only 4.3 minutes per month, or 53 minutes per year, of unplanned downtime (excluding personal computer hardware failure). End-user uptime is also dependent on non-RCIT managed infrastructure.

### OBJECTIVE 2

#### Department Objective

Provide a secure technology infrastructure to protect county data and minimizing risk.

#### County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent compliance with regulatory requirements (HIPAA, PII, etc.)	100%	100%	100%	100%
Percent of enterprise infrastructure actively monitored 24x7x365	100%	100%	100%	100%
Percent of RCIT managed systems backed up to offsite secure facility	100%	100%	100%	100%

**Insights**

- A future goal is to optimize the efficiency of data back-ups by direct replication to an offsite data center rather than rely on the more manual process of using physical tapes.
- To reach the goal of 100% active monitoring of the enterprise infrastructure, RCIT will continue to work with departments currently managing their internal infrastructure collaboratively to ensure the entire infrastructure is monitored and protected from malicious activity and county data is secure.
- RCIT has a security team that monitors the county network for intrusions 24x7x365 and employs advanced security tools that block an average of 650,000 cyberattacks daily. This team also monitors compliance with state and federal regulatory requirements, responds to internal and external audits, and actively works with all county departments to ensure county data is protected.

**OBJECTIVE 3**

**Department Objective**

Provide the opportunity for departments to leverage technology to increase efficiencies.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
IT spend as a percentage of county expenditures	3%	3%	3%	3%
Number of enterprise-wide process improvements initiatives per year	3	6	6	4
Percent departments leverage one or more Enterprise Investments*	100%	100%	100%	100%

**Insights**

- RCIT has identified the departments with major information technology (IT) spending but only manages 27 of these departments. The departments that are RCIT managed utilize centralized IT assets such as the Enterprise Data center, Enterprise Backup services, Enterprise Email/Collaborations services, desktop software management, server/application management services, and Enterprise Identity Management and Security services. The county's goal is to find opportunities for non-RCIT managed departments to leverage one or more of these enterprise investments while still maintaining their management autonomy.

### Insights

- RCIT is at the center of technology optimization and the demands on enterprise infrastructure continue to grow as departments transform their operations using technology. It is important to note that while these demands grow RCIT's budget has remained flat at 1.4% of the entire county budget. To support ongoing innovation and transformation, RCIT intends to advocate for increasing IT investment to 3 percent of the county budget in future years (industry standards are 5 to 7% of county budget).
- 

### Insights

- RCIT strives to deliver leading, innovative IT solutions that allow departments to improve business processes and achieve cost avoidance/savings when implemented. RCIT's goal is to continue to identify and deliver improvements as follows:
    - Multi-Protocol Label Switching (MPLS) (FY 2022/23 - 2023/24) – to replace our End-of-Life core fiber multiplexer (DWDM) with MPLS that as an added benefit can be built to provide individual virtual private networks that would create the segregation required to keep CoRNet and the County secure from potential cyber-attacks.
    - Disaster Recovery for our critical applications in the VM Ware cloud (VCDR solution) (FY 2022/23 - FY 2023/24) - If RC3 goes down for some reason, this solution provides us a way to bring our critical applications back up within a reasonable amount of time.
    - Move our current 60 days tape backups to the cloud and add an additional monthly backup to the cloud for 12 months for Ransomware risk mitigation.
    - MinuteTraQ replacement (FY2023/24) – Work with COB to identify a replacement product, vendor has communicated that they will no longer be focusing on MinuteTraQ moving forward.
    - Enterprise Data (FY 2023/24 – FY 2025/26) – Establish an enterprise solution that includes all the processes for proactively collecting, organizing, protecting, storing, and sharing data for better insights and data driven decisions across the County.
-



**OBJECTIVE 4**

**Department Objective**

Increase access to GIS data and services provided by the county to its residence and stakeholders.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Solutions in production	50	53	56	56

**Insights**

- ArcGIS is used for creating and using maps; compiling geographic data; analyzing mapped information; sharing and discovering geographic information; using maps and geographic information in a range of applications.
- As part of the County’s effort to improve parcel boundary accuracy, we are working to align all spatial data layers to newly improved parcel boundaries.
- Review and redesign our GIS Enterprise Architecture to streamline operations and improve performance, resiliency, and scalability.

**OBJECTIVE 5**

**Department Objective**

Expand customer base for RIVCOTV through Service Agreements with both internal and external customers to assist with increasing visibility and transparency for the customers/constituents using the many delivery options offered.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of customer MOU’s executed	0	5	5	5
Number of Department Service Contracts executed	1	5	5	5

**Insights**

- County Outcome: Public outreach through emerging media technologies and multiple delivery platforms, Transparent Government.
- High-quality video messages and events delivered through social media platforms, websites, and broadcast television (including closed captioning and Spanish translation) - provides the customer the opportunity to reach a much broader audience compared to written format alone.
- Continue to nourish relationships with county departments and local agencies and enter into MOU’s or Service Contracts. Research the need and feasibility to implement ASL (American Sign Language) into the workflow and production for every Board of Supervisors meeting we produce. Continue to work with county departments, board committees, and commissions who are required to provide translation services for customers during live events and bring those services to customers in the board chambers. Continue with upgrade projects in the board chambers to bring better visibility for live audience presentations and upgrade “listening devices” for hard-of-hearing residents. Continue to make cosmetic changes to modernize aging furniture.

**Related Links**

<https://www.riversidecountyit.org/>

## Budget Changes & Operational Impacts

### Staffing

A net total of 396 positions. This is the same amount of positions as in the previous fiscal year.

### Expenditures

Net increase of \$505,000. Resulting from an in RCIT's Internal Service Funds (ISF) of \$255,000 and an increase in RCIT's Special Revenue Funds of \$250,000.

- Salaries & Benefits
  - A net increase of \$1.86 million mainly due to step increases, benefits increase, and max salary adjustments to various classifications.
- Services & Supplies
  - A net decrease of \$1.46 million mainly due to cutting Software line item to help assist with budgetary constraints.

- Other Charges

- A net increase of \$112,000 is mainly due to adding RivcoTV projects.

### Revenues

Net increase of \$505,000 in the overall revenue budget.

- Charges for Current Services

- A net increase of \$505,000 due to increasing RCIT revenue by \$255,000 to be in line with RCIT's expense budget, increasing GIS revenue by \$150,000 to be in line with GIS's expense budget, and increasing RivcoTV revenue by \$100,000 to be in line with RivcoTV's expense budget.

### Net County Cost

Information Technology does not receive net county cost.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
IT-Chief Data Officer - 7400130000	3	2	2	2	2	0
IT-Chief Technology Officer - 7400101100	1	1	1	1	1	0
IT-Converged Communication Bureau - 7400150000	52	53	57	54	54	0
IT-Enterprise Application Bureau - 7400170000	113	122	121	121	121	0
IT-Information Security Office - 7400180000	6	6	7	7	7	0
IT-Office of CIO - 7400101000	50	44	48	46	46	0
IT-Technology Services Bureau - 7400160000	164	160	157	157	157	0
RCIT Geographical Info Systems - 7400900000	8	8	8	8	8	0
<b>Grand Total</b>	397	396	401	396	396	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Information Technology - 7400100000	(5,134,838)	1,895,501	1,854,134	1,501,402	1,501,402	0
IT-Chief Data Officer - 7400130000	745,352	822,360	643,609	718,996	718,996	0
IT-Chief Technology Officer - 7400101100	325,949	314,406	313,739	344,080	344,080	0
IT-Converged Communication Bureau - 7400150000	18,554,064	16,784,269	16,650,505	16,772,785	16,772,785	0
IT-Department Systems Bureau - 7400190000	0	0	0	0	0	0
IT-Enterprise Application Bureau - 7400170000	22,686,610	25,289,837	26,981,381	24,305,996	24,305,996	0
IT-Information Security Office - 7400180000	2,544,832	2,829,042	2,828,052	2,945,000	2,945,000	0
IT-Office of CIO - 7400101000	12,233,208	11,010,412	11,544,080	11,188,618	11,188,618	0
IT-Technology Services Bureau - 7400160000	28,219,582	28,162,958	27,746,194	29,586,490	29,586,490	0
IT-Telephone - 7400110000	4,836	0	3,010	0	0	0
RCIT Geographical Info Systems - 7400900000	2,250,562	2,264,298	2,455,647	2,414,533	2,414,533	0
RCIT Pass Thru - 7400400000	9,286,462	13,519,375	13,519,375	13,519,375	13,519,375	0
RCIT-RIVCOTV (PEG) - 7400800000	126,732	400,000	400,000	500,000	500,000	0
<b>Grand Total</b>	<b>91,843,350</b>	<b>103,292,458</b>	<b>104,939,726</b>	<b>103,797,275</b>	<b>103,797,275</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
22570 - Geographical Information System	2,250,562	2,264,298	2,455,647	2,414,533	2,414,533	0
22750 - RCIT-RIVCOTV (PEG)	126,732	400,000	400,000	500,000	500,000	0
45500 - ISF-Information Technology	80,179,594	87,108,785	88,564,703	87,363,367	87,363,367	0
45510 - RCIT Pass Thru	9,286,462	13,519,375	13,519,375	13,519,375	13,519,375	0
<b>Total</b>	<b>91,843,350</b>	<b>103,292,458</b>	<b>104,939,726</b>	<b>103,797,275</b>	<b>103,797,275</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	51,472,985	61,639,220	59,417,146	63,496,973	63,496,973	0
Services and Supplies	37,134,912	39,082,479	42,836,524	37,618,308	37,618,308	0
Other Charges	3,235,453	2,570,759	2,680,271	2,681,994	2,681,994	0
Capital Assets	(0)	0	5,785	0	0	0
<b>Expense Net of Transfers</b>	91,843,350	103,292,458	104,939,726	103,797,275	103,797,275	0
<b>Total Uses</b>	91,843,350	103,292,458	104,939,726	103,797,275	103,797,275	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	504,066	400,000	504,065	500,000	500,000	0
Revenue from the Use of Money & Property	(458,217)	0	0	0	0	0
Intergovernmental - Federal	624	0	0	0	0	0
Charges for Current Services	94,656,017	100,807,457	100,455,181	101,400,950	101,400,950	0
Miscellaneous Revenue	248,924	2,085,001	1,968,015	1,896,325	1,896,325	0
Other Financing Sources	(40,450)	0	10,255	0	0	0
<b>Total Net of Transfers</b>	94,910,964	103,292,458	102,937,516	103,797,275	103,797,275	0
<b>Total Revenue</b>	94,910,964	103,292,458	102,937,516	103,797,275	103,797,275	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(3,067,614)	0	2,002,210	0	0	0
<b>Total Sources</b>	91,843,350	103,292,458	104,939,726	103,797,275	103,797,275	0



# PURCHASING AND FLEET SERVICES

Sarah Franco, Director  
[purchasing.co.riverside.ca.us](http://purchasing.co.riverside.ca.us)

NUMBERS AT A GLANCE

# \$47,627,701

## FY 2023/24 BUDGET

## REVENUES



**\$39M**

CHARGES FOR CURRENT SERVICES **\$13k**

REVENUE FROM THE USE OF MONEY & PROPERTY

**\$6.2M**

OTHER FINANCING SOURCES

**\$197k**

MISCELLANEOUS REVENUE

## EXPENDITURES



**\$14.8M**  
OTHER CHARGES



**\$13.9M**  
SERVICES & SUPPLIES



**\$12.2M**  
SALARIES & BENEFITS



**\$9.9M**  
CAPITAL ASSETS

**(\$3.1M)**  
INTRAFUND TRANSFERS

## Mission Statement

To provide materials, vehicles and services to county departments and agencies in the most effective and efficient manner and to serve our customers with integrity, professionalism, reliability, and strive for excellence in performance.

## Description

The Purchasing and Fleet Services Department manages the divisions of Purchasing, Central Mail, Fleet Services, and Surplus Operations. The Purchasing Division is led by the Purchasing Agent, who is authorized as such by law and by the Board of Supervisors (Ord. 459). The department establishes procurement policies and procedures to comply with state regulations and implements best practices to provide services with fairness and integrity. Procurement services are facilitated by 29 positions dedicated to 20 departments. The remaining departments are served by 12 staff positions who also manage countywide contract implementation, contract compliance, procurement training, management of the procurement card system, oversight of the county's eProcurement/contract management system, and the county's travel program.

Fleet Services provides a comprehensive fleet management program for all vehicles in the central county fleet. This includes vehicle acquisition, maintenance, repair, modification, fuel sales, motor pool, car wash, and vehicle disposal. The department operates two garages throughout the county, two motor pool locations, and 12 fuel sites. Fleet Services manages 2,508 vehicles.

Central Mail processes all county incoming and outgoing U.S. Postal Service mail, certified and registered mail, packages, and interoffice mail. The department sorts all interoffice mail for 408 mail stops at 240 locations throughout the county, excluding Blythe.

Surplus Services provides liquidation of non-technical assets that are no longer needed by county departments and is supported by one Customer Service Representative II.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Promote the continuity of county business operations through ongoing improvement to the timeliness and efficiency of procurement processes.

#### County Outcome

Transform Service Delivery.

#### Insights

- Purchasing and Fleet Services in collaboration with the Auditor Controllers Office (ACO), Riverside County Information Technology (RCIT), and the Executive Office (EO) determined conversion of all procurement efforts back to our legacy system of record PeopleSoft, updated to version 9.2 as the best solution overall for the County of Riverside. This project is ongoing and will go live May 30, 2023. The integration of all county departments into one system for procurement and fiscal activities is an effort to create efficiencies and greater transparency. As part of this effort, a review of all contracts is underway. Once the review and implementation is complete Purchasing will re-engage in efforts to review opportunities to aggregate efforts in contracting. Purchasing is also working on an initiative to redefine "countywide contracts" to ensure that they carry the greatest impact amongst the largest number of county departments.

### OBJECTIVE 2

#### Department Objective

Achieve cost savings for county departments through strategic contract management.

#### County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Negotiated contract cost savings achieved (in millions)	6.10	2.00	2.50	2.50

**Insights**

- The Metrics for FY 2021 shows artificially high numbers as the county returned to competitive bidding post-pandemic. Many contracts were negotiated and resulted in savings spanning one to five years. The following fiscal years show a decline in overall savings as a result of an inflated marketplace. This is supported by the current Consumer Price Index (CPI). CPI is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. Current CPI as of November 2022 is trending upwards at 7.5% increase over the previous report in September 2022. The resulting effect is an environment in procurement where vendors are not motivated to negotiate. The exact opposite of the results of FY 2021 is true in that procurement is receiving frequent requests for price increases on existing contracts due to the inflationary nature of the market. Considering that the present market factors which are unlikely to change for some time, we are reducing our goal for FY 2023/24 to a target of 2.5 million.

**OBJECTIVE 3**

**Department Objective**

Remain responsive to our county customers and to deliver high quality service.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Internal customer satisfaction score (Purchasing)	4.10	4.50	4.50	4.50

**Insights**

- As discussed in the previous years insights, the Purchasing and Fleet Services Department is in a state of transition and transformation especially in the procurement division. Department structural re-organization is complete, but the impacts of those changes will be experienced and evaluated by our team and customers in the coming year. As a measure of customer satisfaction, department leadership has visited 18 client departments this fiscal year in order to establish what is going well and to discover additional areas of opportunity that may require specific focus or targeted initiatives. Department leadership meetings will continue until all departments have been engaged, and then on regular intervals thereafter. The annual customer service survey is soon to be distributed to multiple levels of stakeholders to include Department Heads and other focused customer groups (both internal and external). Additionally the department will adopt satisfaction surveys attached to email signatures to allow the opportunity to capture customer feedback with every interaction, to be consistent with the survey methodology utilized in the Fleet Services Division. We are working with RCIT to implement this by the end of the fiscal year. For external stakeholders (vendor community) the department is working with the implementation team for the procurement system upgrade to see if a link to a satisfaction survey can be added to the new vendor portal page.

**OBJECTIVE 4**

**Department Objective**

Ensure county vehicles are available to county employees when needed to fulfill their core responsibilities to serve the public.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Fleet vehicle uptime	2,616,992	2,624,219	2,600,000	2,600,000

**Insights**

- Vehicle fuel sold to internal and external customers helps to fund the County fueling infrastructure and strategic fuel reserves. Total throughput is calculated by totaling all Gasoline and Diesel fuel sold at all Central Fleet owned and operated fuel sites. By stabilizing and increasing the total amount of fuel sold over time Fleet is able to better forecast operational and capital expenditures in an effort to keep rates flat over longer periods of time. Fleet Services sells fuel to County departments at an annual average of 70 cents per gallon cheaper than at commercial retail sites saving the County 1.5M - 1.8M annually. These saving increase when the volume of throughput increases.

**OBJECTIVE 5**

**Department Objective**

Promote the cost-effective management of the county fleet.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Promote the cost-effective management of the county fleet.	\$0.10	\$0.14	\$0.15	\$0.15

**Insights**

- Vehicle cost per mile (CPM) is defined as the average (all vehicle types) maintenance & repair cost to operate vehicles. CPM is only measured for vehicles that Fleet controls which includes Motor Pool daily rentals. Timely preventative maintenance of vehicles leads to more cost effective repairs, fewer breakdowns and ultimately extended life of the assets which results in a more consistent per mile rate overall.
- The department continues to seek efficiencies to manage expenses and reduce the cost of operating the county fleet of vehicles.

**Department Objective**

Continue to focus on serving county customers through Fleet Services, Central Mail, and Supply Services that meet or exceed their needs.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Internal Customer satisfaction score(Central Mail, Fleet, Supply)	4.70	5.00	4.80	4.50



### Insights

- Survey Results are specifically for the Fleet Services and Surplus Division. Surplus services has been operating under the umbrella of Fleet Services since July of 2022. FY 21/22 survey results represent 2022 calendar year end results. In addition, Fleet includes QR codes and URL links in all Fleet correspondence and these same links to the survey are located at every Fleet facility and all service counters. Results of these electronic surveys are reviewed by the department head. The number of electronic surveys has increased and reflect comments of improved customer service that mirrors the efforts of the departments to improve operations and customer satisfaction. Fleet Services 40 Departments and 15 Political sub-divisions. Central mail customer satisfaction survey will be released soon in coordination with the procurement services division.

### Related Links

<https://www.purchasing.co.riverside.ca.us/>

## Budget Changes & Operational Impacts

### Staffing

A net increase of five positions.

- Purchasing Staffing
  - The Purchasing Department staffing level is 47 in FY 2023/24, which is an increase of five from FY 2022/23.
- Fleet Services Staffing
  - There are 37 positions funded within the Fleet Services Division in FY 2023/24, which is an increase of one from FY 2022/23.
- Central Mail and Surplus Services Staffing
  - Central Mail staffing has 9 positions. Surplus Services has zero positions for surplus operations, which is a decrease of one from FY 2022/23.

### Expenditures

A net increase of \$2.8 million.

- Salaries & Benefits
  - The Purchasing Division reflects an increase of \$325,042 in salaries and benefits from FY 2022/23. This is the net result of an increase in costs associated with retirement contributions, step increases, the addition of one and a half Procurement Contract Specialists (PCS's), and department reorganization. All costs for PCS's that are assigned to specific departments are reimbursed by the department.
  - The Fleet Services division has no significant change in expenditures.
  - The Central Mail and the Surplus Services Divisions reflect a 3% and 5% increase, respectively, in salaries and benefits due to the increase in retirement contributions and step increases.
- Services & Supplies
  - Purchasing has a net decrease of \$173,363 in services and supplies, which is due primarily to the move of the Purchasing and Fleet office to the RCIC building in FY 2022/23.
  - There are no significant changes to the budgets in the Central Mail budget.
  - Surplus Services has been aligned as a service under the Fleet Services Division.
- Other Charges
  - Purchasing has a reduction of \$359,883 due to the ending of the financed portion of the eProcurement county-wide system (RivcoPRO).
  - Fleet Services auction sales revenue has decreased due to analysis of trending actuals.
- Fixed Assets
  - Fleet Services has an increase from FY 2022/23 as the department requires appropriations to purchase new vehicle requests along with

prior approved vehicle requests delayed due to the slow vehicle market

- Intrafund Transfers

- Purchasing expects a lower amount of general fund department payments due to the transfer of RivcoPRO administration to RCIT.

- The use of net assets for Central Mail is for two new vehicles as part of the Division's vehicle replacement plan.

- Charges for Current Services.

- Fleet Services reflects an increase in fuel sales due to higher gasoline and diesel prices.

## Revenues

A net increase of \$4 million.

- Revenue from Use of Assets

## Net County Cost Allocations

Purchasing Services Division receives \$2.2 million to fund administrative costs, operational expenses, and procurement contract specialist staffing for countywide procurement efforts and departments without dedicated support.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Central Mail Services - 7300600000	9	9	9	9	9	0
Fleet Services - 7300500000	44	36	37	37	37	0
Purchasing - 7300100000	38	42	47	47	47	0
Supply Services - 7300400000	1	1	1	0	0	0
<b>Grand Total</b>	92	88	94	93	93	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Central Mail Services - 7300600000	2,922,039	3,433,447	3,451,093	3,138,157	3,138,157	0
Fleet Services - 7300500000	29,357,431	36,243,242	41,934,452	39,428,636	39,428,636	0
Purchasing - 7300100000	4,308,184	4,840,850	5,225,195	5,060,908	5,060,908	0
Supply Services - 7300400000	299,552	323,820	445,280	0	0	0
<b>Grand Total</b>	36,887,207	44,841,359	51,056,021	47,627,701	47,627,701	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	4,308,184	4,840,850	5,225,195	5,060,908	5,060,908	0
45300 - ISF-Automotive Maintenance	20,924,876	36,243,242	41,908,452	22,550,903	22,550,903	0
45310 - ISF-Fleet Svcs Vehicle Hldings	8,432,555	0	26,000	16,877,733	16,877,733	0
45620 - ISF-Central Mail Services	2,922,039	3,433,447	3,451,093	3,138,157	3,138,157	0
45700 - ISF-Surplus Services	299,552	323,820	445,280	0	0	0
<b>Total</b>	<b>36,887,207</b>	<b>44,841,359</b>	<b>51,056,021</b>	<b>47,627,701</b>	<b>47,627,701</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	8,845,756	10,768,596	11,022,455	12,002,366	12,193,812	0
Services and Supplies	20,595,714	14,091,382	19,800,185	13,852,590	13,852,590	0
Other Charges	10,322,735	11,943,550	11,995,550	14,838,874	14,838,874	0
Capital Assets	0	10,308,840	10,508,840	9,873,755	9,873,755	0
Intrafund Transfers	(2,876,999)	(2,271,009)	(2,271,009)	(2,939,884)	(3,131,330)	0
<b>Expense Net of Transfers</b>	<b>36,887,207</b>	<b>44,841,359</b>	<b>51,056,021</b>	<b>47,627,701</b>	<b>47,627,701</b>	<b>0</b>
<b>Total Uses</b>	<b>36,887,207</b>	<b>44,841,359</b>	<b>51,056,021</b>	<b>47,627,701</b>	<b>47,627,701</b>	<b>0</b>

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(85,487)	58,923	58,150	12,500	12,500	0
Charges for Current Services	29,747,414	34,264,762	34,238,251	38,963,302	38,963,302	0
Miscellaneous Revenue	2,602,933	872,538	807,755	196,940	196,940	0
Other Financing Sources	480,422	6,234,889	789,065	6,234,889	6,234,889	0
<b>Total Net of Transfers</b>	<b>32,745,283</b>	<b>41,431,112</b>	<b>35,893,221</b>	<b>45,407,631</b>	<b>45,407,631</b>	<b>0</b>
<b>Operating Transfers In</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenue</b>	<b>32,745,283</b>	<b>41,431,112</b>	<b>35,893,221</b>	<b>45,407,631</b>	<b>45,407,631</b>	<b>0</b>
Net County Cost Allocation	1,593,187	1,558,144	1,803,132	2,220,070	2,220,070	0
Use of Fund Balance	2,548,737	1,852,103	13,359,667	(0)	(0)	0
<b>Total Sources</b>	<b>36,887,207</b>	<b>44,841,359</b>	<b>51,056,021</b>	<b>47,627,701</b>	<b>47,627,701</b>	<b>0</b>



## Portfolio Introduction

Under the California Constitution, public safety is the first responsibility of local government (Article XIII, Section 35). Generally speaking, public safety refers to the protection and welfare of the whole community. More specifically, the Public Safety portfolio is focused on carrying out programs involving, directly or indirectly, the protection, safety, law enforcement activities, and criminal justice system of Riverside County. As a group, they are committed to:

Being ready by having the right people, in the right place, with the right tools.

Responding at the right time, in the right manner, with the right resources.

Resolving matters through the effective use of a variety of resources.

Restoring residents and communities to a position of safety, stability, and resilience.

**The Sheriff's Department** is dedicated to suppressing and preventing crime. They have the responsibility for upholding both the United States and California constitutions, and the reasonable enforcement of all federal and state laws or ordinances. They also serve the courts and maintain our county jails.

**The Probation Department** serves the courts, protects the community and changes lives by working in a collaborative manner with law enforcement, public and private social services agencies, mental health, schools, and other county departments. The department conducts investigations on adult and juvenile criminal offenders, provides intensive supervision, early intervention and treatment services in the community, participates on task force assignments, and delivers juvenile institutional detention and treatment programs throughout the county.

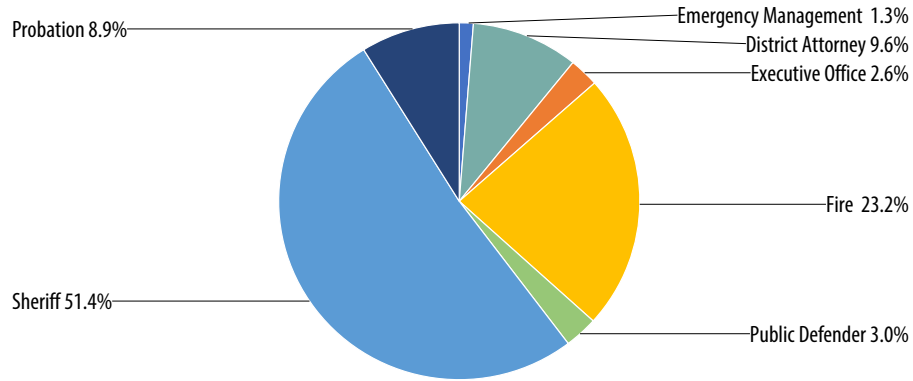
**The District Attorney's Office** is the public prosecutor acting on behalf of the community and vigorously enforces the law, pursues the truth, and safeguards the rights of individuals to ensure that justice is done. They work with every component of the criminal justice system to protect the innocent, to convict and appropriately punish the guilty, and to protect the rights of victims. They also work within the community to prevent and deter crime, now and for future generations.

**The Law Offices of the Public Defender** provides legal representation to those individuals who are charged with a crime or involved in certain civil matters. While maintaining the highest level of professional integrity, they are diligent and conscientious advocates and seek to honor and protect the rights of all members of the community by providing vigorous defense from fully competent attorneys.

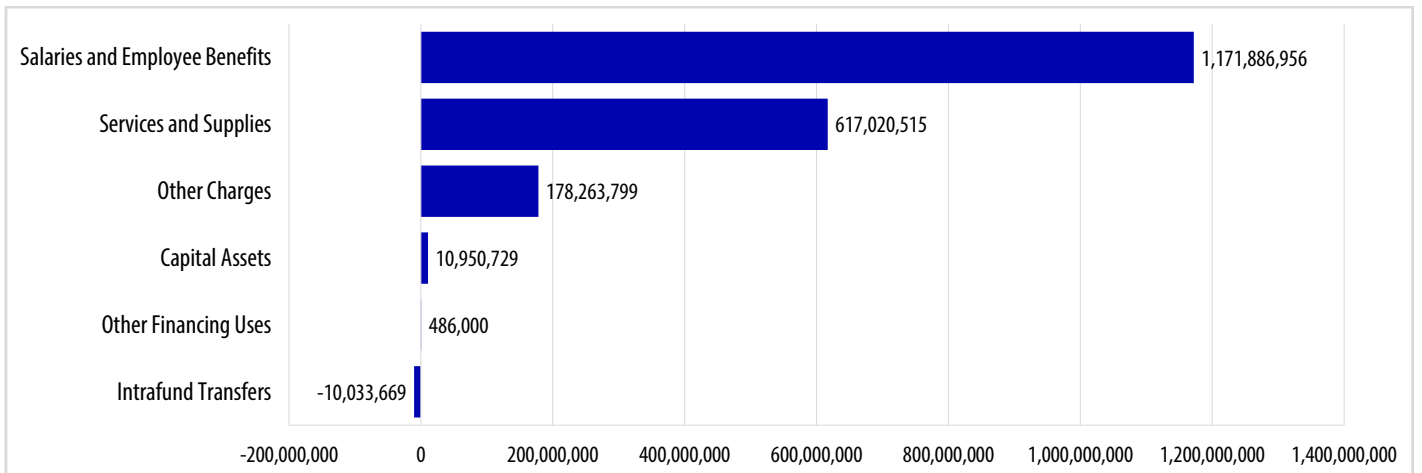
**The Fire Department**, in cooperation with Cal Fire, is committed to cooperative, regional and integrated fire protection and emergency services. They are an all-risk department devoted to protecting and serving our residents and visitors.

**The Emergency Management Department** enhances the safety and security of the whole community by leading the efforts to mitigate, prepare for, respond to, and recover from emergencies and disasters. They work diligently to implement a novel, all-hazards approach to emergency management with integrated programs for our area's stakeholders.

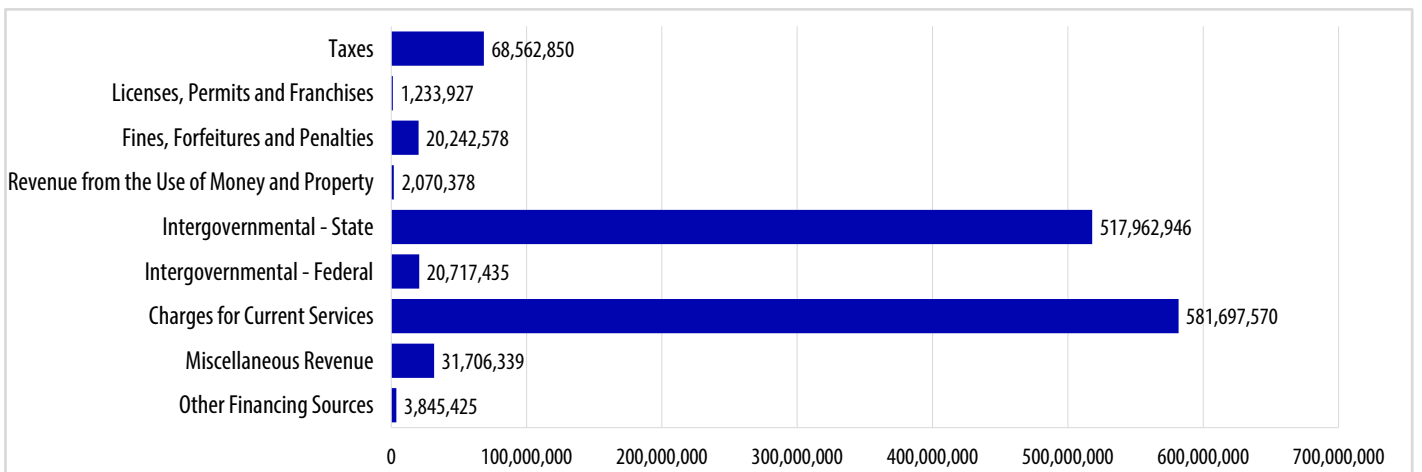
### Total Appropriations



### Appropriations by Category



### Revenues by Source





# DISTRICT ATTORNEY

Michael Hestrin, District Attorney  
rivcoda.org

NUMBERS AT A GLANCE

# \$188,569,224

## FY 2023/24 BUDGET

### REVENUES



**\$64M**

STATE FUNDS

**\$4M**

FEDERAL FUNDS

**\$16.3M**

CHARGES FOR CURRENT SERVICES

**\$1.3M**

MISCELLANEOUS REVENUE

**\$4.9M**

FINES, FORFEITURES & PENALTIES

### EXPENDITURES



**\$155.4M**  
SALARIES & BENEFITS



**\$22.7M**  
SERVICES & SUPPLIES



**\$13M**  
OTHER CHARGES

**(\$2.9M)**  
INTRAFUND TRANSFERS

**\$414K**  
CAPITAL ASSETS

### Mission Statement

The District Attorney of Riverside County, as the public prosecutor acting on behalf of the People, vigorously enforces the law, pursues the truth, and safeguards the rights of all to ensure that justice is done on behalf of our community. The District Attorney works with every component of the criminal justice system to protect the innocent, to convict and appropriately punish the guilty, and to protect the rights of victims. The District Attorney also works within our community to prevent and deter crime and to promote public safety, now and for future generations. The District Attorney fulfills these critical responsibilities through the efforts of the employees of the District Attorney’s Office, and each employee is integral to achieving this mission. To that end, the employees of the Riverside County District Attorney’s Office, will adopt the highest standards of ethical behavior and professionalism and proudly commit ourselves to the following core values in the performance of the department’s duties: Integrity, Respect, Quality, Loyalty, Teamwork, Partnership, Innovation, Fairness, and Service.

### Description

The District Attorney’s Office is comprised of approximately 700+ attorneys, investigators, victim specialists, and support staff who serve more than 2.5 million residents across the vast 7,200 square miles that make up Riverside County - the tenth largest county in the United States by population. The department handles, on average, more than 53,000 criminal cases each year and is one of the largest District Attorney offices in the state.

### Objectives and Strategic Alignment

#### OBJECTIVE 1

##### Department Objective

Achieve justice for the community through quality, efficient, and ethical prosecution of criminal and civil cases, while adapting to a rapidly-changing criminal justice landscape and ever-increasing constitutional and legal mandates.

##### Portfolio Objective

Resolve/Respond/Innovate.

##### County Outcome

Improve the Quality of Life.

#### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average Felony/Misdemeanor Caseload Per Attorney	98	108	55	55



### Insights

- New Legal Mandates: Building on the unprecedented new mandates during the 2017 through current legislative sessions have included several updates including the two-step race blind charging requirement (AB 2778), ability to vacate conviction based on human trafficking (AB2169), retroactive application of the Racial Justice Act (AB256) just to name a few. Other ongoing mandates include retroactively invalidating murder convictions potentially obtained under certain theories (SB 1437/SB 775), rendering firearm enhancements discretionary in non-final cases (SB 620), reducing sex-offender registration periods (SB 384), reducing sentences for serious and violent felonies (SB 1393), retroactively invalidating prior prison term and drug enhancements and requiring full resentencing proceedings in affected cases (SB 483), invalidating all non-final criminal street gang convictions and enhancements and requiring retrials with additional evidentiary requirements (AB 333), invalidating aggravated prison terms in non-final cases and requiring additional facts to be proved at resulting resentencing proceedings (SB 567, AB 124), increased scrutiny on the jury selection process that will further burden courts and lengthen trials (AB 3070), motions to vacate convictions based on potential misunderstandings of consequences filed in more cases and even after the resulting sentence is completed (AB 1259), successive resentencing proceedings based on CDCR requests and additional presumptions in favor of resentencing (AP 1540), and Due to the combined effect of a number of recent bills, it is now possible that a single case could involve separate trials or receive separate findings on competency, guilt, gang benefit, factors in aggravation, and all of which mean that a single case going to trial may now take much longer to reach disposition.

### Insights

- These new laws build on the legislative requirements to re-evaluate and/or re-litigate tens of thousands of post-conviction cases in addition to the more than approximately 53,000 felony and misdemeanor cases our office normally reviews each year, straining our already limited public safety resources.
- Disposition for General Felony and Misdemeanor Cases: Focus on an advanced case disposition process to resolve general felony and misdemeanor cases earlier in the criminal justice process, preventing the unnecessary expenditure of agency and court resources. New measures are currently being developed by the office which will provide a clearer viewpoint of the case lifecycle under the current conditions.
- Average Felony and Misdemeanor Caseload Per Attorney: Manageable caseloads allow attorneys to focus on efficiently meeting their legal obligations. These legal obligations require providing timely discovery to defense attorneys, diligent case preparation, and management of overall caseloads to effectuate disposition by early plea agreements or the commencement of trial. As a result of the COVID-19 aftermath criminal courts continue to operate minimally, not affording the opportunity to resolve cases through normal disposition practices, such as conducting trials. This has caused a backlog of cases and substantial increase in felony and misdemeanor caseloads. Compounding the substantial caseload increase are the continued filing of new cases that come into the criminal justice process each day.

**OBJECTIVE 2**

**Department Objective**

Prevent future crime through early intervention, education, and prevention efforts in collaboration with educators, parents, youth, and recent offenders.

**Portfolio Objective**

Resolve/Respond/Innovate.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of crime prevention Deputy DA contacts with youth/families	74,224	37,051	22,000	22,000
Number of juvenile court filings * As Needed	767	651	600	600
Number of SARB Deputy DA contacts with school staff, parents and students	4,805	1,639	250	250

**Insights**

- The Crime Prevention Unit (CPU): CPU focuses on early intervention, education, and prevention programs for youth and at-risk populations to prevent minors from entering the criminal justice system. These programs include the School Attendance Review Board (SARB) and the Gang Awareness Mentoring and Education program (GAME).
- School Attendance Review Board (SARB): Education is a key factor in crime prevention. In our U.S. prison population, 82 percent of incarcerated individuals are high school dropouts. The SARB program works to mitigate truancy and increase high school graduation rates by providing families with the guidance, support, and resources needed to stop truancy.
- Gang Awareness Mentoring and Education program (GAME): GAME is a proactive and cost-effective gang awareness and suppression program for youth, parents, and educators in our communities. In 2022, the department made 427 presentations to over 30,000 participants, including elementary school students, to deter gang participation.

**OBJECTIVE 3**

**Department Objective**

The District Attorney Bureau of Investigations protects the community through innovative and rigorous high level investigations of criminal and civil law violations.

**Portfolio Objective**

Resolve/Respond/Innovate.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
CRTF Cannabis Regulation Task Force investigation closed (Formed July 2018) * As Needed	130	23	95	95
CRTF Cannabis Regulation Task Force investigation opened * As Needed	212	32	175	175
GIT Gang Impact Team Investigations Closed (Closed cases indicate arrests, filings and /or case clearances) * As Needed	187	79	235	235
GIT Gang Impact Team Investigations Opened * As Needed	239	96	180	180

**Insights**

- The Bureau of Investigations: In addition to providing all required investigative support for active criminal prosecution and post- conviction case reviews and investigations, a key component of the Bureau’s law enforcement mission is to pursue a proactive approach to combating criminal activity within the county. The Bureau leads or actively participates in diverse multi-agency task forces, combating a wide range of problems from gangs, narcotics, and firearms trafficking, to black market cannabis sales. The Bureau is uniquely equipped to combat this type of complex criminal activity in cooperation with deputy district attorneys while sharing investigative expertise and resources with allied agencies.

**OBJECTIVE 4**

**Department Objective**

Provide support and safeguard rights of crime victims and witnesses throughout the criminal justice process through advocacy and the facilitation of critical care and financial services.

**Portfolio Objective**

Resolve/Respond/Innovate.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Ensuring a professionally trained, countywide mass victimization response team (training hours)	1,249	390	1,000	1,000
Number of special victims unit cases per advocate	156	142	65	65
Services provided to special victims unit *As Needed	203,273	99,124	150,000	150,000

**Insights**

- To be the victim of any crime, but especially a violent one, not only devastates the individual and their family, but often leaves long term trauma on those involved. This is where the Division of Victim Services (DVS) steps in to help. The department’s Victim Service Specialists not only facilitate the delivery of immediate crisis services, but also serve as a critical member of the prosecution team providing needed guidance and support throughout the criminal justice process. While the advocates faithfully serve all victims of crime, certain types of cases demand specialized training and attention to particularly vulnerable victims.

### Insights

- Crisis Response Team: DVS established a crisis response team in FY16/17. To properly respond and advocate in mass casualty events, specialists require specialized training on mass victimization and coordinated response strategies. Over the last several years, the DVS team has engaged in significant professional training and is poised to be one of the most effective and organized crisis response teams in future deployments. The team's deployment to the Las Vegas Route 91 mass shooting response proved our team's operational readiness and advanced skill sets. Since that tragedy, the team has continued to receive cutting-edge training and development,
- Special Victims Unit: The Special Victims Unit (SVU) prosecutes some of the most emotionally challenging offenses within the District Attorney's Office. Sexual assault, child and elder abuse, and extreme neglect have a long-lasting impact upon the victims, leaving them feeling helpless and afraid. The SVU Specialists provide support and guidance to these vulnerable victims through a complicated and oftentimes lengthy criminal justice process. Caseloads in SVU are extremely high and require significantly more attention and resources than other types of crimes prosecuted by our office. Providing these victims with comprehensive resources and services not only helps victims prepare for the stress of trial, but also for the long-term healing that continues well after the case is resolved. These highly trained specialists ensure victims are provided with the support they need to reduce stress and prevent or address poly victimization (having experienced multiple victimizations such as sexual abuse, physical abuse, bullying, and exposure to family violence).

### Related Links

Website: <http://www.rivcoda.org>

Twitter: <http://www.twitter.com/RivCoDa@RivCoDa>

Facebook: [www.facebook.com/RivCoDA/](http://www.facebook.com/RivCoDA/)

Instagram: <http://www.instagram.com/rivcoda/?ref=badge@RivCoDa>

## Budget Changes & Operational Impacts

### Staffing

The budget represents 843 full-time positions, which is a net increase of two positions.

### Expenditures

Net increase in expenditures of \$17.7 million.

- Salaries & Benefits
  - Net increase to maintain current staffing levels which includes county salary and benefit increases and Public Employee Retirement System increases which are outside of department control.
- Services & Supplies
  - A net increase is mostly due to an increase in professional service cost and building maintenance.
- Capital Assets
  - The net decrease is due to the department concluding more significant capital purchases in the prior fiscal year.
- Intrafund Transfers
  - A net decrease is primarily due to a decline in activity anticipated from the Juvenile Justice Coordinating Council revenue.

### Revenues

Net increase of \$9.7 million.

- Intergovernmental – State
  - The increase is primarily due to an increase in Prop 172 sales tax allocation to the department.

### Departmental Reserves

The department use of reserves remains consistent from the prior years. The District Attorney's Office

projects to spend \$4.63 million in reserves for FY 2023/24:

- \$1.8 million in asset forfeiture funds restricted to support law enforcement training and equipment.
- \$2.8 million in restricted funding for salaries and benefits of designated staff in Consumer,

Environmental Fraud, and the Cannabis Regulation Task Force.

### Net County Cost Allocations

Net county cost increased to \$98 million, a \$8 million increase from prior year to cover existing salary and benefit costs.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
District Attorney - 2200100000	793	841	878	872	843	0
<b>Grand Total</b>	793	841	878	872	843	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
District Attorney - 2200100000	156,025,471	170,559,027	173,912,359	190,844,372	188,269,224	0
District Attorney Forensic - 2200200000	280,473	300,000	300,000	300,000	300,000	0
<b>Grand Total</b>	156,305,944	170,859,027	174,212,359	191,144,372	188,569,224	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	143,699,029	156,205,580	158,977,694	175,345,765	172,770,617	0
11017 - Consumer Protection Prosecut	1,822,343	3,591,200	2,446,086	2,813,000	2,813,000	0
11018 - State Adj DA Asset Forf	134,394	345,000	896,000	1,120,000	1,120,000	0
11019 - DA-Vehicle Theft Allocation	1,565,429	1,500,000	1,707,726	1,827,267	1,827,267	0
11028 - DA Federal Asset Forfeiture	701,632	927,000	1,619,024	700,000	700,000	0
11041 - Real Estate Fraud Prosecution	2,752,390	2,500,000	3,125,701	3,300,200	3,300,200	0
11118 - DOI - Auto Insurance Fraud	928,931	945,000	908,315	904,390	904,390	0
11143 - AB158 Casino Morongo DA	209,492	150,000	5,204	526,000	526,000	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
11144 - AB158 Pechanga Resort DA	228,951	230,971	224,771	360,000	360,000	0
11147 - AB158 Augustine Casino DA	7,597	9,595	9,744	4,000	4,000	0
11151 - DA Law Enforcement Training	17,500	0	0	0	0	0
11156 - Auto Insurance Fraud - Urban	526,141	527,974	475,810	473,750	473,750	0
11157 - Life & Annuity Consmr Prot Prg	33,512	67,000	52,124	50,000	50,000	0
11158 - Workers Comp Insurance Fraud	3,177,546	3,101,107	3,249,442	3,380,000	3,380,000	0
11160 - AB158 Spa&Agua Caliente Cso DA	98,850	280,000	288,252	110,000	110,000	0
11174 - Disability & Hlthcre Ins Fraud	401,218	478,600	226,466	230,000	230,000	0
11185 - PC 186.11_Major Fraud	263	0	0	0	0	0
11202 - Victim Emergency Fund	726	0	0	0	0	0
<b>Total</b>	156,305,944	170,859,027	174,212,359	191,144,372	188,569,224	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	129,582,197	140,942,163	139,064,394	157,914,493	155,371,345	0
Services and Supplies	18,604,818	20,551,615	24,292,229	22,693,599	22,693,599	0
Other Charges	10,987,160	12,049,244	11,909,225	12,980,303	12,980,303	0
Capital Assets	195,803	698,500	1,729,270	445,530	413,530	0
Intrafund Transfers	(3,064,035)	(3,382,495)	(2,782,759)	(2,889,553)	(2,889,553)	0
<b>Expense Net of Transfers</b>	156,305,944	170,859,027	174,212,359	191,144,372	188,569,224	0
<b>Total Uses</b>	156,305,944	170,859,027	174,212,359	191,144,372	188,569,224	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Fines, Forfeitures & Penalties	6,111,791	5,164,700	5,156,780	4,933,500	4,933,500	0
Revenue from the Use of Money & Property	(173,388)	0	158,561	0	0	0
Intergovernmental - State	51,574,582	58,576,491	58,157,496	64,030,764	64,030,764	0
Intergovernmental - Federal	3,934,900	3,451,413	3,865,487	3,981,109	3,981,109	0
Charges for Current Services	14,904,245	12,962,919	15,026,189	16,196,904	16,332,276	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Miscellaneous Revenue	1,433,399	725,000	1,254,631	1,316,800	1,316,800	0
Other Financing Sources	10,000	0	4,000	0	0	0
<b>Total Net of Transfers</b>	77,785,528	80,880,523	83,619,144	90,459,077	90,594,449	0
<b>Operating Transfers In</b>	10,000	0	4,000	0	0	0
<b>Total Revenue</b>	77,795,528	80,880,523	83,623,144	90,459,077	90,594,449	0
Net County Cost Allocation	82,756,667	89,978,504	90,589,216	97,974,775	97,974,775	0
Use of Fund Balance	(4,246,250)	0	(1)	2,710,520	0	0
<b>Total Sources</b>	156,305,944	170,859,027	174,212,359	191,144,372	188,569,224	0



# EMERGENCY MANAGEMENT

**Bruce Barton, Director**  
rivcoready.org

NUMBERS AT A GLANCE

# \$24,779,707

## FY 2023/24 BUDGET

### REVENUES



**\$9.2M**

FEDERAL FUNDS

**\$4.7M**

MISCELLANEOUS REVENUE

**\$6.2M**

STATE FUNDS

**\$4.7M**

CHARGES FOR CURRENT SERVICES

### EXPENDITURES



**\$14.2M**  
SERVICES & SUPPLIES



**\$12.6M**  
SALARIES & BENEFITS

**(\$3.4M)**  
INTRAFUND TRANSFERS

**\$1.3M**  
OTHER CHARGES

**\$55K**  
CAPITAL ASSETS



## Mission Statement

Enhance the safety and security of the whole community by leading the efforts to mitigate, prepare for, respond to, and recover from emergencies and disasters.

## Description

The County of Riverside Emergency Management Department (EMD) was established in July 2015 and has four divisions: Business and Finance, Planning, Riverside County Emergency Medical Services Agency (REMSA), and Emergency Services. These divisions function together to provide coordination and oversight of emergency management and disaster response services for the residents of Riverside County. EMD also supports the Riverside County Operational Area and the Regional Disaster Medical Health Coordination for California Region VI.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Optimize community resiliency by preparing residents and businesses to participate in all phases of disasters and emergencies.

#### Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

#### County Outcome

Improve the Quality of Life.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
New individuals trained for Community Emergency Response Team (CERT)	217	600	600	600

### Insights

- The Community Emergency Response Team (CERT) program educates people about disaster preparedness for hazards that may impact their area and trains them in basic disaster response skills, such as fire safety, light search and rescue, team organization, and disaster medical operations. CERT courses are scheduled throughout the calendar year to ensure basic emergency preparedness training is available for residents and employees living and working in cities and communities within Riverside County.

### OBJECTIVE 2

#### Department Objective

Prepare county departments to integrate into the county emergency management structure and maintain critical departmental functions during and after emergencies.

#### Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

#### County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
County Personnel identified as Emergency Field Responders and/or EOC Personnel trained on Standardized Emergency Management System (SEMS) and IS 100 Introduction to Incident Command System (ICS).	182	200	200	200
Trained county Emergency Operations Center (EOC) responders	0	50	50	50

**Insights**

- EOC Training is scheduled continually to ensure County staff and operational partners are well versed in EOC operations.
- The Continuity of Operations (COOP) Plan and supporting agency/department annexes ensure County of Riverside essential government functions continue following situations that disrupt normal operations. Local government jurisdictions with continuity plans respond and recover effectively because: 1) they identify essential functions, 2) they prioritize their mission critical functions, and 3) they operate from a different location when necessary.

**Insights**

- The SEMS course provides an overview of the Standardized Emergency Management System (SEMS). SEMS is the cornerstone of California’s emergency response system and the fundamental structure for the response phase of emergency management. The course provides learners with a basic understanding of SEMS concepts, principles, and components. The ICS 100 course is designed to introduce employees to the Incident Command System (ICS) and provides the foundation for higher level ICS training. The course describes the history, features, principles, and organizational structure of the Incident Command System.

**OBJECTIVE 3**

**Department Objective**

Assure the Emergency Medical Services (EMS) system operates effectively through excellent clinical practices, and rapid response times to critical 9-1-1 calls.

**Portfolio Objective**

Appropriately respond in the right manner and with the right resources.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percentage of 9-1-1 emergency ground ambulance response times meeting or exceeding contract response times	0%	92%	92%	92%
STEMI survival rate	0%	90%	90%	90%

### Insights

- The 9-1-1 emergency response time performance measure can be modified based on Emergency Medical Dispatch prioritization changes in conjunction with the 9-1-1 emergency ambulance agreement with American Medical Response.
- A measurement greater than 90 percent for the 9-1-1 emergency ambulance provider response time performance standard gives us insight into their ability to surge to unexpected increases in 9-1-1 requests.
- The STEMI survival rate is the rate at which patients survive ST Elevation Myocardial Infarction (heart attack), which is dependent on EMD's effectual application of patient outcome focused system design and management utilizing National Standards and research driven best practices.

### Related Links

Website:

<http://www.RivCoReady.org>

<http://www.RivCoEMD.org>

<http://www.RivCoCERT.org>

<http://www.RivCoEMS.org>

Twitter:

@RivCoReady

@RivCoCERT

@RivCoListos (Spanish version)

Facebook: RivcoReady

### Budget Changes & Operational Impacts

#### Staffing

Net increase of two positions from the prior fiscal year, totaling 89 authorized positions.

#### Expenditures

Net increase of \$443,737 due to increases in salaries and benefit contributions and increases in operating expenses.

- Salaries & Benefits
  - A net increase due to the projected increase in County contributions to medical benefits, scheduled pay increases, and the increase to account for the increase of two positions.
- Services & Supplies
  - A net increase to support the development of disaster preparedness operations and EOC readiness.
- Other Charges
  - A net increase attributable to projected increase to interfund charges.
- Fixed Assets
  - A net decrease in planned capital assets purchases from last year's purchases funded from one-time COVID-19 funding.

#### Revenues

Net increase of \$443,737 due to projected increase in one-time Prop 172 funding.

- Intergovernmental – State
  - A net increase due to increases in intra-fund grants including PH- ELC and Fire- EMS MOU's.
- Intergovernmental - Federal
  - A net decrease due to a projected decrease in COVID-19 pandemic response operations and funding.
- Charges for Current Services
  - A net increase due to estimated revenues collected through the EMS Maddy Fund and the expansion of the EMD Partnership agreements to support an Office Assistant.

**Departmental Reserves**

EMD will begin FY 2023/24 with a balance of \$7.6 million, with project spending anticipated to be \$2.3 million. These departmental reserves are restricted by state and federal regulations as outlined below. The department’s reserves are currently used to maintain the existing level of services, and to fund the implementation of the emergency medical services.

- Fund 11038 - EMS Restricted Revenue Balances
  - The EMS Deferred Revenue balance is \$5 million. Of that, \$1.1 million is encumbered for FY 2023/24. This balance represents the combined restricted revenue from the ambulance contract and the MADDY/Richie fine money. EMD is continuing the multi-year implementation of the REMSA EMS Strategic plan. The EMS Strategic Plan includes system wide enhancements that are budgeted to be funded out of this account. The estimated cost for this fiscal year is \$2.3 million.
- Fund 21800 - Public Health Emergency Preparedness (PHEP) Equity
  - The PHEP Equity account balance \$2.1 million which is encumbered for FY 2022/23. This is a result of restricted, interest bearing funds from federal grants funding passed through the

California Department of Public Health. Reserves must be spent on improvements to the health/medical emergency management system. The PHEP Equity fund is used to update equipment in the Medical/Health Branch of the EOC, Medical/Health DOC and to support professional services contracts for EOC/DOC policy development and exercises. The fund is projected to be expended by FY 2024/25.

- Fund 21810 - Hospital Preparedness Program (HPP) Equity
  - The HPP Equity account balance is \$459,283. This is a result of unexpended grant funding received over multiple fiscal years. EMD is required to maintain HPP funds in a separate interest bearing account and the funds can only be used on projects that enhance hospital preparedness programs. The fund is projected to be expended by FY 2024/25.

**Net County Cost Allocations**

The \$5.8 million received through Prop 172 Funds in lieu of Net County Cost includes \$1.5 million in necessary financial stability by filling the 21% gap for emergency management services provided Countywide.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Emergency Management Department - 2000100000	74	87	89	89	89	0
<b>Grand Total</b>	74	87	89	89	89	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Emergency Management Department - 2000100000	27,013,128	24,335,970	21,323,309	24,779,707	24,779,707	0
<b>Grand Total</b>	27,013,128	24,335,970	21,323,309	24,779,707	24,779,707	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	22,625,173	20,952,903	18,213,582	21,406,093	21,406,093	0
11038 - Maddy Fund	4,373,180	3,337,307	3,107,141	3,373,614	3,373,614	0
21800 - Bio-terrorism Preparedness	14,554	45,760	2,586	0	0	0
21810 - Hosp Prep Prog Allocation	221	0	0	0	0	0
<b>Total</b>	27,013,128	24,335,970	21,323,309	24,779,707	24,779,707	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	10,407,169	11,661,631	10,589,453	12,570,268	12,570,268	0
Services and Supplies	16,652,497	14,207,226	12,202,103	14,210,316	14,210,316	0
Other Charges	877,055	829,480	834,120	1,321,406	1,321,406	0
Capital Assets	2,978,681	1,488,473	1,548,473	55,000	55,000	0
Intrafund Transfers	(3,902,273)	(3,850,840)	(3,850,840)	(3,377,283)	(3,377,283)	0
<b>Expense Net of Transfers</b>	27,013,128	24,335,970	21,323,309	24,779,707	24,779,707	0
<b>Total Uses</b>	27,013,128	24,335,970	21,323,309	24,779,707	24,779,707	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(88,258)	0	198,210	0	0	0
Intergovernmental - State	4,693,931	4,630,341	4,377,456	6,201,517	6,201,517	0
Intergovernmental - Federal	7,530,357	10,047,166	8,249,726	9,195,208	9,195,208	0
Charges for Current Services	3,743,885	5,963,991	3,892,084	4,712,769	4,712,769	0
Miscellaneous Revenue	1,956,547	3,694,472	2,090,341	4,670,213	4,670,213	0
Other Financing Sources	6,727,960	0	7,188,032	0	0	0
<b>Total Net of Transfers</b>	17,836,463	24,335,970	18,807,817	24,779,707	24,779,707	0
<b>Operating Transfers In</b>	6,727,960	0	7,188,032	0	0	0
<b>Total Revenue</b>	24,564,423	24,335,970	25,995,849	24,779,707	24,779,707	0
Net County Cost Allocation	632,039	0	(4,644,587)	0	0	0
Use of Fund Balance	1,816,666	0	(27,953)	0	0	0
<b>Total Sources</b>	27,013,128	24,335,970	21,323,309	24,779,707	24,779,707	0



# COUNTY EXECUTIVE OFFICE-COURTS

Jeffrey Van Wagenen, Chief Executive Officer  
rivco.org/what-we-do

NUMBERS AT A GLANCE

# \$51,939,079

## FY 2023/24 BUDGET

### REVENUES



**\$1.2M** STATE FUNDS

**\$432k** CHARGES FOR CURRENT SERVICES

**\$61** MISCELLANEOUS REVENUE

### EXPENDITURES



**\$29.3M**  
OTHER CHARGES



**\$22.5M**  
SERVICES & SUPPLIES

FINANCING USES  
OTHER \$180k  
BENEFITS & SALARIES \$170

## Mission Statement

In support of the Board of Supervisors, the mission of the County Executive Office is to facilitate administrative excellence in partnership with departments, through leadership, vision, stewardship of resources, and communication, to promote, foster and enhance the quality of life in Riverside County. The Executive Office's core values include: integrity in service, teamwork, competence and perspective, and making a difference.

## Description

The Executive Office oversees the administration of various budget units within the Public Protection functional area. These budget units receive revenue and make payments that are required by the state based on legislation or court orders and are considered "pass-through funds." County departments and agencies receiving the funds execute the operational activities related to each budget unit.

- Contribution to Trial Court Funding: In FY 97/98, AB233 became effective, which provides state responsibility for funding of trial court operations. Each county is responsible for contributing to trial court operations, which is permanently capped at the same dollar amount as that county provided to court operations in FY 94/95. The Contribution to Trial Court Funding budget unit receives revenues from trial courts and distributes a portion back to the state based on this legislation.
  - Confidential Court Orders: This budget unit reimburses the Superior Court for defense expenses related to Penal Code 987.9. All expenses must be requested by counsel and approved by a judicial panel. Services covered include expert witnesses, experts assisting in preparation of demonstrative evidence for trial, medical and lab support, legal research and investigative services.
  - Court Facilities Payments: The county makes required quarterly facilities payments for all courts transferred to the state as of December 31, 2009. Under terms of joint occupancy agreements between the county and the state, quarterly payments are made for operations, maintenance, and utilities at four shared facilities: Larson, Banning, Southwest, and Riverside Juvenile Court. The budget also provides property and liability insurance, custodial service and building maintenance for the historic courthouse and law libraries. Juror parking and a juror trolley service is also paid from this budget.
- Court Reporter Transcripts: Judges in Superior Courts may make motions directing the county to pay for creating a verbatim record in criminal matters, appeals, juvenile proceedings, proceedings to declare a minor free from custody, probate proceedings and some civil matters. Pursuant to these orders, court reporters must submit an invoice along with a minute order for each case to the County Executive Office. Requests for transcripts by the prosecutor or defense attorney are charged to the requestor's office.
- Grand Jury: The Executive Office oversees the Grand Jury budget, which funds stipend and mileage reimbursements for the 19 Grand Jury members, as well as for the Criminal Grand Jury, which is empaneled and requested at the request of the District Attorney. The Grand Jury is selected by the court following an application, interview, and then random selection of those interviewed. The impaneled jury is charged and sworn to investigate or inquire into county matters of civil concern. Penal Code 888-892 and 914.5 require the county to pay all costs associated with civil and criminal grand juries. This budget unit, along with the District Attorney, shares the cost of one administrative staff member to oversee the day-to-day operation.
- Indigent Defense: This budget unit provides legal defense services to the impoverished, as directed by the court, in criminal, juvenile and probate matters. Services also are provided in some family law cases including termination of parental rights. Four private firms under contract with the county provide assistance when the Public Defender declares a representation conflict.



## Budget Tables

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Dispute Resolution - 1111100000	380,486	421,500	421,500	421,500	421,500	0
EO-Confidential Court Orders - 1103300000	493,372	517,224	517,224	517,224	517,224	0
EO-Contrib To Trial Court Funding - 1100900000	25,178,136	26,365,123	26,365,123	26,626,393	26,495,758	0
EO-Court Facilities - 1103900000	5,600,916	8,336,624	8,336,624	8,240,801	8,240,801	0
EO-Court Reporting Transcripts - 1104300000	996,559	983,368	983,368	983,368	983,368	0
EO-Grand Jury Admin - 1104400000	454,428	580,708	589,431	580,708	580,708	0
EO-Indigent Defense - 1109900000	10,296,229	12,853,540	12,973,303	14,699,720	14,699,720	0
<b>Grand Total</b>	<b>43,400,126</b>	<b>50,058,087</b>	<b>50,186,573</b>	<b>52,069,714</b>	<b>51,939,079</b>	<b>0</b>

## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	43,019,640	49,636,587	49,765,073	51,648,214	51,517,579	0
11149 - Dispute Resolution Program	380,486	421,500	421,500	421,500	421,500	0
<b>Total</b>	<b>43,400,126</b>	<b>50,058,087</b>	<b>50,186,573</b>	<b>52,069,714</b>	<b>51,939,079</b>	<b>0</b>

## Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	279	219	219	170	170	0
Services and Supplies	14,929,840	20,597,032	20,725,518	22,608,708	22,478,073	0
Other Charges	28,290,007	29,280,836	29,280,836	29,280,836	29,280,836	0
Other Financing Uses	180,000	180,000	180,000	180,000	180,000	0
<b>Expense Net of Transfers</b>	<b>43,220,126</b>	<b>49,878,087</b>	<b>50,006,573</b>	<b>51,889,714</b>	<b>51,759,079</b>	<b>0</b>
<b>Operating Transfers Out</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>0</b>
<b>Total Uses</b>	<b>43,400,126</b>	<b>50,058,087</b>	<b>50,186,573</b>	<b>52,069,714</b>	<b>51,939,079</b>	<b>0</b>

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(133)	0	35	0	0	0
Intergovernmental - State	500,000	500,000	500,000	1,168,090	1,168,090	0
Charges for Current Services	546,932	421,500	431,160	431,500	431,500	0
Miscellaneous Revenue	47	61	61	61	61	0
<b>Total Net of Transfers</b>	1,046,846	921,561	931,256	1,599,651	1,599,651	0
<b>Total Revenue</b>	1,046,846	921,561	931,256	1,599,651	1,599,651	0
Net County Cost Allocation	42,492,487	49,136,526	49,255,352	50,339,428	50,339,428	0
Use of Fund Balance	(139,207)	0	(35)	130,635	0	0
<b>Total Sources</b>	43,400,126	50,058,087	50,186,573	52,069,714	51,939,079	0



# FIRE

Bill Weiser, Chief  
 rvcfire.org

NUMBERS AT A GLANCE

# \$457,309,778

## FY 2023/24 BUDGET

## REVENUES



<b>\$251.2M</b>	CHARGES FOR CURRENT SERVICES	<b>\$2M</b>	FEDERAL FUNDS
<b>\$68.6M</b>	TAXES	<b>\$1.3M</b>	OTHER FINANCING SOURCES
<b>\$26M</b>	STATE FUNDS	<b>\$1M</b>	REVENUE FROM THE USE OF MONEY & PROPERTY
<b>\$21.2M</b>	MISCELLANEOUS REVENUE		

## EXPENDITURES

	<b>\$314.2M</b> SERVICES & SUPPLIES	<b>\$97.5M</b>	<b>\$41.7M</b>	<b>\$4.1M</b>	<b>(\$589k)</b>	<b>\$306k</b>
		OTHER CHARGES	SALARIES & BENEFITS	CAPITAL ASSETS	INTRAFUND TRANSFERS	OTHER FINANCING USES

## Mission Statement

The department is a public safety agency dedicated to protecting life, property, and the environment through professionalism, integrity, and efficiency.

## Description

The Riverside County Fire Department (RCFD) is an integrated, cooperative, regional fire protection system that provides fire, emergency medical services, technical rescue and hazardous materials response to approximately 1.6 million residents in the unincorporated area, in 20 partner fire cities and one community services district. The County of Riverside contracts with the California Department of Forestry and Fire Protection (CALFIRE) to serve as the RCFD for emergency. All hazards emergency response services are provided from 95 fire stations using about 1,050 firefighters (CALFIRE), 276 administrative and support personnel, and about 150 reserve volunteer firefighters. CALFIRE is responsible to protect the State Responsibility Area (SRA) or watershed as part of the cooperative agreement and Public Resources Code §§4125-4127. The RCFD is one of the largest regional fire service organizations in California.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Minimize the frequency and severity of fires through preventive services.

#### Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

#### County Outcome

Improve the Quality of Life.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Construction permit plan reviews completed within established timeframes	85%	85%	90%	90%
Fire hazard reduction violation compliance rate	100%	100%	100%	100%
Training Compliance	96%	96%	96%	100%

## Insights

- To ensure responders are best equipped for emergency response, RCFD employs a mix of academic and manipulative (i.e., hands-on, simulative) training, the latter of which to be resource-intensive but very effective. The goal is an average of 80 hours per employee per year. We are not on target with our estimates mainly because of the pandemic.
- RCFD conducts construction permit plan reviews for compliance with fire and life safety codes, standards, and regulations and typically aims to have them completed within 14-21 calendar days of submittal depending on office location and respective partner city goals.
- The Riverside County Hazard Reduction Office enforces the abatement of hazardous vegetation on vacant parcels within pre-defined unincorporated areas of Riverside County, in support of various State and County Ordinances. This inspection activity is critical to the prevention and spread of fire throughout Riverside County.

**OBJECTIVE 2**

**Department Objective**

Quickly and safely respond to all emergency services requests.

**Portfolio Objective**

Appropriately respond in the right manner and with the right resources.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Turnout timeliness	86%	86%	88%	100%

**Insights**

- Turnout Time is measured from time dispatcher hits the dispatch button in CAD to when the resource is placed in CAD as going EnRoute. The turnout time target is established by the department based on training and our internal data analysis and is 90 seconds.

**OBJECTIVE 3**

**Department Objective**

Pursue the best possible outcomes for fire and emergency victims through delivery of competent fire suppression and emergency medical care.

**Portfolio Objective**

Successfully resolve matters through effective use of a variety of resources.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Customer satisfaction response rate	30%	30%	30%	50%
Return of spontaneous circulation	28%	28%	30%	32%

**Insights**

- RCFD will be measuring Customer Satisfaction via website and intend to institute procedures to ensure this data is more regularly captured in a way that proves valuable to residents and the department, alike. Our customer survey was established on our website in October 2019. Initially we will be measuring the number of responses in relation to our volume of calls responses.
- Return of spontaneous circulation is when a patient’s heart returns to function. The national average for field ROSC is 8-11% and we know through training and staffing we can exceed this average.

**Related Links**

- CALFIRE/RCFD website: <http://www.rvcfire.org>
- CALFIRE website: [www.fire.ca.gov](http://www.fire.ca.gov)
- CALFIRE Careers: [http://calfire.ca.gov/about/about\\_careers](http://calfire.ca.gov/about/about_careers)
- CAL MAST: [www.sbcounty.gov](http://www.sbcounty.gov)
- Fire & Burn Foundation website: [www.fireandburn.org](http://www.fireandburn.org)
- California Fire Safe Council: [www.cafiresafecouncil.org](http://www.cafiresafecouncil.org)
- Mountain Communities Fire Safe Council: <http://mcfsc.org/>
- National Fire Protection Association: [www.nfpa.org](http://www.nfpa.org)
- National Weather Service: [www.weather.gov](http://www.weather.gov)
- Twitter: [https://twitter.com/intent/follow?source=followbutton&variant=1.0&screen\\_name=calfirerru](https://twitter.com/intent/follow?source=followbutton&variant=1.0&screen_name=calfirerru)

Facebook: <https://www.facebook.com/CALFIRERRU/>

## Budget Changes & Operational Impacts

### Staffing

Net increase of 14 positions.

The department is budgeting for 333 positions. There were 319 positions authorized with the FY 2022/23 Adopted Budget, an increase of 14. There are currently 269 filled positions and 59 vacancies. These increases are in various programs within the Department. Several City Partners requested additional personnel in their contracts for Fire Marshal Services: resulting in an increase of five positions. Two additional positions are part of Administration and Public Information Bureaus.

### Expenditures

A net increase of \$33.5 million or 8%.

- Salaries & Benefits
  - Increase as a result of 14 additional positions, raises, merit increases and benefits.
- Services & Supplies
  - The CalFire cooperative agreement increased by \$22.3 million from the FY 2022/23 Adopted Budget; \$12.4 million for the County and \$9.9 million for the city partners. The increase in the CalFire contract is due to personnel raises of 6.5% from the FY 2022/23 Adopted Budget and additional personnel or changes in staffing levels. The Department added additional relief positions in anticipation of the change in the CalFire work week.
- Other Charges
  - The transfer expense from the Structural Fire Tax fund increased. This increase is to transfer the estimated increase in revenue from the fund for the County and city partner pass through amounts.
- Capital Assets

- A net decrease in capital assets is due to an overall reduction in one-time budgeted items.

### Revenues

A net increase of \$14.9 million or 4.2%

- Taxes
  - The increase is due to increased structural fire taxes and redevelopment property tax trust fund distributions for the county unincorporated areas and six city partners
- Intergovernmental Revenue
  - The decrease is due to the reduction of California Public Safety Sales tax (Prop. 172) funding for one-time expenses from the prior fiscal year.
- Charges for Current Services
  - The increase of the CalFire contract costs increases the amount of revenue received from city partners.

### Departmental Reserves

- 21000 - Structural Fire Tax Fund
  - Fire Department structural fire tax and redevelopment funds for the county and six city partners under contract with the county for fire services.
- 30300 - Construction & Land Acquisition Fund
  - The fund balance is from previous mitigation fees and solar impact capital funds. The restricted fund balance is expected to be \$4.8 million. These funds must be utilized for construction and land acquisition for future fire stations, training facilities and capital purchases for the Fire Department.

### Net County Cost Allocations

The total net county cost allocation for FY 2023/24 is \$81.1 million.

## Budget Tables

## Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Fire Protection - 2700200000	260	274	280	352	283	0
Fire Protection-Contract Svc - 2700400000	39	45	50	50	50	0
<b>Grand Total</b>	299	319	330	402	333	0

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Administration - 2700250000	95,261,593	113,591,010	117,091,010	126,518,573	126,608,573	0
Battalion 01 - 2700201000	53,216	82,642	82,642	82,222	82,222	0
Battalion 02 - 2700202000	46,548	16,708	16,708	21,830	21,830	0
Battalion 03 - 2700203000	46,909	41,776	41,776	28,804	28,804	0
Battalion 04 - 2700204000	31,938	70,731	70,731	28,718	28,718	0
Battalion 05 - 2700205000	52,519	58,372	58,372	32,961	32,961	0
Battalion 06 - 2700206000	42,935	15,284	15,284	24,006	24,006	0
Battalion 07 - 2700207000	4,410	11,595	11,595	10,700	10,700	0
Battalion 08 - 2700208000	60,054	42,672	42,672	12,018,311	18,311	0
Battalion 09 - 2700209000	24,426	10,483	10,483	12,700	12,700	0
Battalion 10 - 2700210000	34,113	21,908	21,908	11,700	11,700	0
Battalion 11 - 2700211000	51,489	34,246	34,246	61,763	61,763	0
Battalion 12 - 2700212000	23,236	9,832	9,832	12,700	12,700	0
Battalion 13 - 2700213000	24,802	11,595	11,595	11,700	11,700	0
Battalion 14 - 2700214000	(2,396)	63,569	63,569	36,252	36,252	0
Battalion 15 - 2700215000	127,034	28,197	28,197	23,700	23,700	0
Communications/IT Services - 2700236000	4,828,963	5,737,624	5,737,624	7,487,695	7,132,695	0
Emergency Command Center - 2700230000	103,506	243,044	243,044	1,266,251	1,241,251	0
EMS Administration Bureau - 2700234000	1,509,667	1,578,227	1,578,227	1,979,738	1,979,738	0
Facilities Maintenance Bureau - 2700252000	1,221,863	2,357,122	2,357,122	2,654,404	2,654,404	0
Fire Prevention Bureau - 2700255000	467,010	206,879	206,879	211,268	211,268	0
Fire Protection - 2700200000	36,385,268	52,164,413	60,321,057	110,249,704	48,599,447	0
Fire Protection Inventory - 2700200100	6,825,586	6,370,750	6,370,750	6,222,900	5,222,900	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Fire Protection-Const & Land Acq-Fire - 2700100000	720,122	3,571,445	3,571,445	4,827,630	4,827,630	0
Fire Protection-Contract Svc - 2700400000	114,560,902	144,634,556	148,634,556	155,633,755	155,633,755	0
Fire Protection-Non Forest - 2700300000	75,605,156	81,316,117	85,316,117	89,705,437	89,705,437	0
Fleet Administration - 2700256000	6,430,102	6,620,894	6,620,894	10,298,579	8,811,679	0
Hazmat Bureau Services - 2700235000	(28,787)	210,200	210,200	2,649,193	190,000	0
Health & Safety Bureau - 2700239000	94,838	57,844	57,844	138,655	138,655	0
Office of the Fire Marshal - 2700233000	589,200	1,994,644	1,994,644	1,888,573	1,708,573	0
Public Information Office - 2700251000	(232,767)	27,650	27,650	184,040	184,040	0
Technical Rescue - 2700258000	2,061,563	431,640	431,640	160,000	160,000	0
Training Bureau - 2700257000	1,090,744	1,964,016	1,964,016	2,407,931	1,722,450	0
Volunteer Administration Burea - 2700253000	59,194	193,416	193,416	159,216	159,216	0
<b>Grand Total</b>	<b>348,174,954</b>	<b>423,791,101</b>	<b>443,447,745</b>	<b>537,061,609</b>	<b>457,309,778</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	271,849,676	338,903,539	354,560,183	442,528,542	362,776,711	0
21000 - Co Structural Fire Protection	75,605,156	81,316,117	85,316,117	89,705,437	89,705,437	0
30300 - Fire Capital Project Fund	720,122	3,571,445	3,571,445	4,827,630	4,827,630	0
<b>Total</b>	<b>348,174,954</b>	<b>423,791,101</b>	<b>443,447,745</b>	<b>537,061,609</b>	<b>457,309,778</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	32,658,029	38,433,896	38,433,895	49,207,228	41,722,631	0
Services and Supplies	232,359,261	287,226,063	297,714,010	324,034,541	314,245,307	0
Other Charges	81,447,948	89,321,856	93,321,856	97,536,968	97,536,968	0
Capital Assets	1,970,823	9,032,140	14,200,838	66,566,180	4,088,180	0



## Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Other Financing Uses	306,000	306,000	306,000	306,000	306,000	0
Intrafund Transfers	(567,107)	(528,854)	(528,854)	(589,308)	(589,308)	0
<b>Expense Net of Transfers</b>	347,868,954	423,485,101	443,141,745	536,755,609	457,003,778	0
<b>Operating Transfers Out</b>	306,000	306,000	306,000	306,000	306,000	0
<b>Total Uses</b>	348,174,954	423,791,101	443,447,745	537,061,609	457,309,778	0

## Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Taxes	61,178,566	54,976,424	54,976,424	68,562,850	68,562,850	0
Revenue from the Use of Money & Property	1,200,433	1,242,503	1,242,503	1,009,000	1,009,000	0
Intergovernmental - State	23,340,621	37,566,277	37,566,277	26,014,278	26,014,278	0
Intergovernmental - Federal	2,420,566	2,319,806	3,103,512	2,000,000	2,000,000	0
Charges for Current Services	177,834,326	233,652,004	240,152,004	254,230,991	251,184,415	0
Miscellaneous Revenue	17,893,396	19,297,775	23,297,775	21,644,220	21,225,669	0
Other Financing Sources	1,360,901	7,407,000	7,607,000	0	1,338,984	0
<b>Total Net of Transfers</b>	283,867,908	349,054,789	360,338,495	373,461,339	369,996,212	0
<b>Operating Transfers In</b>	1,360,901	7,407,000	7,607,000	0	1,338,984	0
<b>Total Revenue</b>	285,228,809	356,461,789	367,945,495	373,461,339	371,335,196	0
Net County Cost Allocation	57,697,644	56,757,867	67,430,805	81,146,952	81,146,952	0
Use of Fund Balance	5,248,501	10,571,445	8,071,445	82,453,318	4,827,630	0
<b>Total Sources</b>	348,174,954	423,791,101	443,447,745	537,061,609	457,309,778	0



# PROBATION

Christopher H. Wright, Chief Probation Officer  
 rivcoprobation.org

NUMBERS AT A GLANCE

# \$174,530,058

## FY 2023/24 BUDGET

### REVENUES



**\$126.8M** STATE FUNDS

**\$3.5M** CHARGES FOR CURRENT SERVICES

**\$2.4M** FEDERAL FUNDS

### EXPENDITURES



**\$124.3M**  
SALARIES & BENEFITS

**\$28.3M**  
SERVICES & SUPPLIES

**\$23.5M**  
OTHER CHARGES

**(\$2.2M)**  
INTRAFUND TRANSFERS

**\$605k**  
CAPITAL ASSETS

## Mission Statement

Serving Courts, Protecting Our Community, Changing Lives

## Description

The Probation Department is one of the most diversified criminal justice agencies in the county and enjoys an excellent reputation for working in a collaborative manner with other county agencies and various organizations in the community. The department’s four distinct services are:

- Field Services is responsible for the investigation and supervision of adult and juvenile offenders through 13 office locations countywide. Services include state-mandated services to the courts, performing intake and investigation functions, and preparing court reports, providing community supervision to approximately 9,653 adult clients, including Post Release Community Supervision and Mandatory Supervision, and approximately 719 juvenile clients.
- Institution Services is responsible for the operation of two juvenile detention facilities: Indio Juvenile Hall (IJH), and Southwest Juvenile Hall (SJH); as well as two secure treatment programs: Alan M. Crogan Youth Treatment and Education Center (AMC YTEC), and Pathways to Success (PTS).
- Administrative and Business Services is responsible for providing the infrastructure by which the department can achieve its mission. The division provides research and evaluation, fiscal, and human resources services.
- Juvenile Court Placement is responsible for the out-of-home care for minors who are wards of the Juvenile Court, funds all psychological services ordered by the Juvenile Court and pays for minors sent to the California Department of Corrections and Rehabilitation, Division of Juvenile Justice (DJJ) under the Welfare and Institutions Code (WIC) Sections 601-827.e.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Community and Court Value.

#### Portfolio Objective

Restore our residents and communities to a position of safety, stability, and resilience.

#### County Outcome

Improve the Quality of Life.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percentage of adult clients successfully completing probation	76%	72%	75%	75%
Percentage of juvenile clients successfully completing probation	72%	71%	72%	75%

### Insights

- Adult Clients Successfully Completing Probation: This metric illustrates the success rate of the Probation Department in guiding adults with the completion of their court mandated terms and conditions. In addition to the Probation Department’s work with the clients, there are many other factors that affect the success rate. An increase in success rate results is a better outcome for the client and the community.

Insights

- Juvenile Clients Successfully Completing Probation: This metric illustrates the success rate of the Probation Department in guiding youth with the completion of their court mandated terms and conditions. In addition to the Probation Department’s work with the clients, there are many other factors that affect the success rate. An increase in success rate results in a better outcome for the client and the community.

OBJECTIVE 2

Department Objective

Promote Client Safety

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Improve the Quality of Life.

Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Use of Force Incidents	12.90%	8.40%	10.90%	10.00%

Insights

- Use of Force Incidents: This measures the number of uses of force incidents by Department Staff.
- There are many variables that impact this metric including legislative changes. Each use of force incident is reviewed to ensure compliance with training and policy.

OBJECTIVE 3

Department Objective

Promote Staff Safety

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Improve the Quality of Life.

Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Workers Compensation Incidents	2.00%	8.00%	3.80%	5.00%

Insights

- Workers Compensation Incidents: This measures the number of workers compensation incidents filed by department staff.
- Total number of Worker’s Compensation incidents divided by total number of staff. There are many variables that may impact this metric which include recent COVID-19 exposure related incidents.

Related Links

<https://probation.co.riverside.ca.us/>

Budget Changes & Operational Impacts

Staffing

Net decrease of 25 positions. The decrease is due to recent internal review of departmental staffing levels and service delivery and the need to realign programs with the operation and financial needs of the department.

## Expenditures

A projected net increase of \$13.2 million.

- Salaries & Benefits
  - Increase due to the annual merit increases, and an increase in pension obligations.
- Services & Supplies
  - Increase is due to the addition of new and/or expanded programs because of legislative changes such as SB823 –Juvenile Justice Realignment Block Grant and SB129 – Pretrial Services for client related programing, assessment software and a new client management system. There are also increases in Internal Service costs and professional service expenses.
- Other Charges
  - Increase in contracted services with other agencies. These services are funded primarily through the Pathways to Success (SB823 Juvenile Justice Realignment) and Judicial Council Pretrial (SB129), Juvenile Justice Crime Prevention Act (JJCPA) and Local Revenue Fund 2011.
- Capital Assets
  - Increase due to the replacement of aging equipment within the department’s juvenile facilities and Public Safety Enterprise Communication System radios for Filed Services operational needs.
- Intrafund Transfers
  - Increase in programs funded through partnerships with other county agencies. These increases in funding will mitigate labor cost increases.

## Revenues

Projected net increase of \$13.2 million.

- Intergovernmental Revenue
  - Rollover funding levels in AB 1869 Backfill from the Executive Office for revenue decreases in

Court Collections of Probation Adult and Juvenile Fees due to the passage of SB190, AB1869 and SB177.

- Minimal increases in Youthful Offender Block Grant and estimated FY 2022/23 growth allocation (YOBG).
- Decrease in Judicial Council Pretrial (SB129) funds. This revenue will be used to fund the expanded Pretrial Services as required by SB36.
- Increase in Juvenile Justice Realignment allocation to county (SB823). This revenue will be used to fund the department’s Pathways to Success program which services youth as a result of the closure of Division Juvenile Justice (DJJ).

## Departmental Reserves

The below reserves are restricted by state and federal regulations. To maintain current service levels, these funds and projected rollover balances from FY 2022/23 will be recognized based on anticipated expenditures within FY 2023/24.

- Fund Number 11047 – Title IV-E Advances
  - Funds are used to support youth at imminent risk of removal from their homes.
- Fund Number 11164 – SB678 Community Corrections Performance Incentives Act
  - Budget year ending balances are budgeted in FY 2023/24 to provide treatment and intervention services for adult offenders.
- Fund Number 11167 – Local Revenue Fund 2011
  - Centers Community Corrections Partnership (CCP) Training Grants: These funds are received by the Community Corrections Partnership Executive Committee (CCPEC) for the training and evaluation of the county’s CCP implementation plans. Funds are approved and distributed by the CCPEC. CCP Grant funds are included in the FY 2023/24 budget for contracted services.

- Juvenile Justice Crime Prevention Act (JJCPA) funds: These funds are administered through the Juvenile Justice Coordinating Council to support the juvenile preventive programs with a goal of preventing, intervening, and suppressing juvenile delinquency. The JJCPA reserved funds are budgeted in FY 2023/24 to maintain services provided to at risk youth throughout Riverside County.
- Youthful Offender Block Grant (YOBG): These funds are used for the ongoing operational needs of the Alan M. Crogan Youth and Treatment Center.

### **Net County Cost Allocations**

The department has a net county cost allocation of \$41.8 million, a rollover allocation from last year. The department was directed to absorb all annual merit increases and increases in pension obligations.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Probation - 2600200000	486	536	534	506	506	0
Probation-Administration & Support - 2600700000	98	101	100	99	99	0
Probation-Juvenile Hall - 2600100000	319	369	372	376	376	0
<b>Grand Total</b>	903	1,006	1,006	981	981	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Probation - 2600200000	66,972,137	87,809,890	78,201,486	88,664,460	88,664,460	0
Probation-Administration & Support - 2600700000	17,510,081	18,861,712	17,705,461	23,060,905	23,060,905	0
Probation-Court Placement Care - 2600400000	726,544	945,679	729,015	360,500	360,500	0
Probation-Juvenile Hall - 2600100000	44,505,195	53,686,791	50,786,172	62,444,193	62,444,193	0
<b>Grand Total</b>	129,713,956	161,304,072	147,422,134	174,530,058	174,530,058	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	129,694,989	161,304,072	147,422,134	174,530,058	174,530,058	0
11178 - Ward Welfare Fund-Probation	18,967	0	0	0	0	0
<b>Total</b>	129,713,956	161,304,072	147,422,134	174,530,058	174,530,058	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	93,731,680	117,301,722	97,288,820	124,269,115	124,269,115	0
Services and Supplies	21,633,924	25,369,998	26,036,171	28,280,374	28,280,374	0
Other Charges	15,679,030	20,352,038	24,393,887	23,533,726	23,533,726	0
Capital Assets	65,013	750,000	1,431,014	604,701	604,701	0
Intrafund Transfers	(1,395,691)	(2,469,686)	(1,727,758)	(2,157,858)	(2,157,858)	0
<b>Expense Net of Transfers</b>	129,713,956	161,304,072	147,422,134	174,530,058	174,530,058	0
<b>Total Uses</b>	129,713,956	161,304,072	147,422,134	174,530,058	174,530,058	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Fines, Forfeitures & Penalties	1	0	0	0	0	0
Revenue from the Use of Money & Property	(16,729)	0	0	0	0	0
Intergovernmental - State	84,517,068	113,162,781	94,282,840	126,817,412	126,817,412	0
Intergovernmental - Federal	2,463,569	2,338,633	2,344,069	2,441,178	2,441,178	0
Charges for Current Services	67,195	2,245,207	2,442,900	3,474,132	3,474,132	0
Miscellaneous Revenue	17,162	1,512,301	1,658,631	0	0	0
Other Financing Sources	0	247,814	247,814	0	0	0
<b>Total Net of Transfers</b>	87,048,266	119,258,922	100,728,440	132,732,722	132,732,722	0
<b>Operating Transfers In</b>	0	247,814	247,814	0	0	0
<b>Total Revenue</b>	87,048,266	119,506,736	100,976,254	132,732,722	132,732,722	0
Net County Cost Allocation	42,629,994	41,797,336	46,445,880	41,797,336	41,797,336	0
Use of Fund Balance	35,696	0	0	0	0	0
<b>Total Sources</b>	129,713,956	161,304,072	147,422,134	174,530,058	174,530,058	0



# PUBLIC DEFENDER

Steven L. Harmon, Public Defender  
 rivcopublicdefender.org

NUMBERS AT A GLANCE

# \$58,795,962

## FY 2023/24 BUDGET

### REVENUES



**\$11.9M** STATE FUNDS

**\$1.5M** CHARGES FOR CURRENT SERVICES

### EXPENDITURES



**\$53.8M**  
 SALARIES & BENEFITS

**\$4.9M**  
 SERVICES & SUPPLIES

**\$49k**  
 OTHER CHARGES



## Mission Statement

Provide the highest quality of legal representation to any indigent person unable to afford such representation in criminal, juvenile or certain civil proceedings upon the request of the client or appointment of the court.

## Description

Since 1948, The Law Offices of the Public Defender has continued to deliver highly skilled legal representation to the indigent population in Riverside County. The office consists of lawyers, investigators, paralegals, social workers, and clerical staff. The office represents approximately 85% of all criminal cases filed within the County of Riverside.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Acquire and retain high-performing personnel through effective recruitment and training.

#### Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

#### County Outcome

Improve the Quality of Life.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of law clerks hired as attorneys	1	1	1	1
Percentage of new hires who remain with the office for at least 5 years	93%	93%	95%	95%

### Insights

- Retaining new hires past the five-year mark not only reduces the cost of hiring, but increases quality of service through retention of institutional knowledge.
- The Office Law Clerk Program is an innovative state-wide model. By hiring law clerks who have participated in the volunteer program the Office reduces the amount of time, expense and energy in recruitment and training of new attorneys. The trend is to continue to hire motivated and committed law students from the law clerk program as attorneys.
- Newly hired attorneys undergo an 18-month performance-based probation period. This indicates on-target hiring practices, which ensures a stable work environment, continuity of counsel for our clients, and retention of legal experience.
- The Office is authorized by the State Bar of California to provide Minimum Continuing Legal Education (MCLE) to the attorneys in the Office and the legal community at large. The Office provides over 24 trainings per year at no expense to the Office or to attendees. Due to the Office’s efforts, all of our attorneys exceed the minimum State Bar training requirements.

### OBJECTIVE 2

#### Department Objective

To competently, and efficiently attempt to resolve cases to the satisfaction of clients in a timely manner and without going to trial.

#### Portfolio Objective

Appropriately respond in the right manner and with the right resources.

#### County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percentage of felonies resolved prior to preliminary hearing	90%	990%	90%	90%
Percentage of felony cases resolved between preliminary hearing and trial	99%	99%	99%	99%
Percentage of misdemeanors resolved prior to trial	99%	99%	99%	99%

**Insights**

- It is to the benefit of most misdemeanor and felony clients that their case be resolved to their satisfaction without a trial. The office works hard to bring their cases to a successful conclusion.
- Resolving matters at an early stage in the proceedings is beneficial to clients. Staffing the many courts throughout the county to accomplish early case resolutions directly results in time and money savings to the Office.

**OBJECTIVE 3**

**Department Objective**

Prepare and conduct trials to achieve the best possible results for clients in a competent manner.

**Portfolio Objective**

Successfully resolve matters through effective use of a variety of resources.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percentage of cases that go to jury trials	1%	1%	1%	1%

**Insights**

- Case resolution at an early stage of the criminal proceedings is clearly beneficial to clients. By having the necessary staff to properly and efficiently prepare each case, the Office is able to keep the number of jury trials it conducts low
- Whenever a case must go to trial and it is necessary to have a well-trained attorney that has the necessary time to competently prepare for the challenges of a jury trial. Competent counsel benefits the client in receiving a fair and just sentence, and saves the Office and the county money by avoiding the sentence being overturned based on the granting of a motion for new trial based on ineffective assistance of counsel or reversed on appeal for ineffective assistance of counsel.

**OBJECTIVE 4**

**Department Objective**

Ensure that members of the community are able to minimize the consequences of criminal convictions by providing post conviction relief services that allow them to maintain professional licenses and apply for work.

**Portfolio Objective**

Restore our residents and communities to a position of safety, stability, and resilience.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percentage of filed 1203.4 petitions that are granted	90%	90%	90%	90%

**Insights**

- A petition pursuant to Penal Code section 1203.4 is a request to the court to withdraw a plea of guilty and enter a plea of not guilty. The court shall thereupon dismiss the accusations against a defendant and the defendant will be released from all penalties and disabilities resulting from the conviction of the offense. Clients who benefit from PC 1203.4 are able to keep professional licenses, seek and maintain jobs, take care of their families and in general succeed.
- In 2014, California voters passed Proposition 47, which reclassified non-serious and nonviolent felonies such as personal use of drugs or certain types of thefts to misdemeanors. The direct effect of the law change was that many people were and are able to have their prior felony convictions reduced to misdemeanors allowing them to maintain professional licenses and apply for and get jobs.
- Penal Code section 17(b) allows our Office to petition the court on behalf of our client to reduce a charge filed as a felony to a misdemeanor (or a felony conviction to a misdemeanor conviction). The direct effect of the granting of a 17(b) motion is that the harsh consequence of a felony conviction are minimized when the charge is reduced. This makes it easier for our clients to seek and maintain employment, receive federal school loans, and maintain certain professional licenses.

**Related Links**

<https://publicdef.co.riverside.ca.us/>

**Budget Changes & Operational Impacts**

**Staffing**

The budget represents 330 authorized positions, a net increase of 13 positions compared to the FY 2022/23 adopted budget.

**Expenditures**

There is a net increase in expenditures of \$6.9 million.

- Salaries and Benefits
  - Salaries and Benefits increased compared to FY 2022/23 due to additional positions and increasing cost of benefits.
- Services and Supplies
  - Increase is due to the increases in Internal Service charges and professional service expenses.

**Revenues**

Net increase of \$4.1 million.

- Intergovernmental Revenue
  - State revenue has increased due to funding from Prop 172 for operations.

**Departmental Reserves**

- 11123 – Indian Gaming Spc. Distribution
  - The purpose is to reimburse the department for staff time associated with Indian Gaming cases.
- 11167 – Local Revenue Fund 2011
  - The purpose is to reimburse the department for AB109 casework. All money is posted to the budget each fiscal year as revenue. Normally there are more expenditures in AB109 casework than there is revenue available.

**Net County Cost Allocations**

In FY 2022/23, the Board of Supervisors approved 10 new positions for the SB 483 mandate. The FY 2023/

24 cost for these positions is \$1.4 million, increasing the net county cost allocation to \$45.4 million.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Public Defender - 2400100000	277	317	332	330	330	0
<b>Grand Total</b>	277	317	332	330	330	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Public Defender - 2400100000	45,952,752	51,808,072	53,842,439	58,795,962	58,795,962	0
<b>Grand Total</b>	45,952,752	51,808,072	53,842,439	58,795,962	58,795,962	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	45,952,752	51,808,072	53,842,439	58,795,962	58,795,962	0
<b>Total</b>	45,952,752	51,808,072	53,842,439	58,795,962	58,795,962	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	41,226,448	47,001,582	48,872,386	53,842,859	53,842,859	0
Services and Supplies	4,677,775	4,757,960	4,921,523	4,904,574	4,904,574	0
Other Charges	48,529	48,530	48,530	48,529	48,529	0
Intrafund Transfers	0	0	0	0	0	0
<b>Expense Net of Transfers</b>	45,952,752	51,808,072	53,842,439	58,795,962	58,795,962	0
<b>Total Uses</b>	45,952,752	51,808,072	53,842,439	58,795,962	58,795,962	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(3,781)	0	0	0	0	0
Intergovernmental - State	4,487,069	7,473,493	9,980,251	10,122,652	11,922,652	0
Charges for Current Services	40,454	1,576,140	19,684	1,506,742	1,506,742	0
Miscellaneous Revenue	290	0	0	0	0	0
Other Financing Sources	0	210,000	210,000	0	0	0
<b>Total Net of Transfers</b>	4,524,032	9,049,633	9,999,935	11,629,394	13,429,394	0
<b>Operating Transfers In</b>	0	210,000	210,000	0	0	0
<b>Total Revenue</b>	4,524,032	9,259,633	10,209,935	11,629,394	13,429,394	0
Net County Cost Allocation	41,424,940	42,548,439	43,632,504	45,366,568	45,366,568	0
Use of Fund Balance	3,781	0	0	1,800,000	0	0
<b>Total Sources</b>	45,952,752	51,808,072	53,842,439	58,795,962	58,795,962	0



# SHERIFF

Chad Bianco, Sheriff-Coroner-Public Administrator  
 riversidesheriff.org

NUMBERS AT A GLANCE

# \$1,012,650,522

## FY 2023/24 BUDGET

### REVENUES



<b>\$304M</b>	CHARGES FOR CURRENT SERVICES	<b>\$3M</b>	FINES, FORFEITURES & PENALTIES
<b>\$281.8M</b>	STATE FUNDS	<b>\$2.5M</b>	OTHER FINANCING SOURCES
<b>\$4.5M</b>	MISCELLANEOUS REVENUE	<b>\$1.2M</b>	LICENSES, PERMITS & FRANCHISES
<b>\$3.1M</b>	FEDERAL FUNDS	<b>\$1.1M</b>	REVENUE FROM THE USE OF MONEY & PROPERTY

### EXPENDITURES

	<b>\$784.1M</b> SALARIES & BENEFITS		<b>\$210.2M</b> SERVICES & SUPPLIES	CHARGES <b>\$13.6M</b> OTHER	CAPITAL ASSETS <b>\$5.8M</b>	INTRAFUND TRANSFERS <b>(\$1M)</b>
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### Mission Statement

In partnership with the public we serve, we are dedicated to suppress and prevent crime through the reduction of criminal recidivism; we have the responsibility for upholding both the United States and California constitutions, the reasonable enforcement of all federal and state laws or ordinances, and all required mandates of the elected Sheriff; we serve our superior courts by providing court security, service of civil processes, and the execution of lawful orders of the court; we maintain our county jails and committed inmates in accordance with state guidelines and regulations in a fair and humane manner; and we perform the legal functions of the Coroner-Public Administrator with dignity and respect for those in need of our services.

### Description

The core services of the Sheriff’s Department are to provide a 24/7 uniformed response to calls for service from the public in the unincorporated county areas, to operate a countywide jail system that serves all local agencies, to provide court security and service of court processes and orders, and to perform Coroner – Public Administrator functions pursuant to California law.

- The Field Operations Division provides much of the county’s law enforcement via ten Sheriff patrol stations, several support bureaus, and specialty teams spread across the county’s different regions. In addition, the department provides police services for seventeen incorporated cities, one tribal reservation, and one community college district.
- The Corrections Division operates five correctional facilities, an alternative sentencing program, and several in-custody treatment programs.
- The Courts Services Division provides court security by maintaining public safety, execution of orders issued by the court, service, and enforcement of civil processes, and serving civil and criminal arrest warrants. The Court Services Division also provides enhanced security at the County Administration Center.

- The Coroner’s Bureau investigates and reports on all the violent, sudden, or unusual deaths of persons within the county as established by California law. The Public Administrator investigates and administers the estates of Riverside County residents who die without someone available or willing to handle their affairs.
- The department supports internal operations through the Administration Division, Support Services Bureau, and the Ben Clark Training Center.

### Objectives and Strategic Alignment

#### OBJECTIVE 1

##### Department Objective

Maintain high-performing employees and organizational agility through proficiency in best practices and efficient hiring processes.

##### Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

##### County Outcome

Improve the Quality of Life.

#### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average number of days from application to employment offer	160	160	160	160
Percentage of eligible staff completing de-escalation training	100%	100%	100%	100%

### Insights

- Tracking the time from application to employment offer is critical in meeting anticipated demand. It typically takes 160 days from the date of application for Sheriff applicants to complete all steps in the hiring process (background check, medical and physiological screening, and polygraph test). Hiring new employees at a rate greater than the department's actual attrition rate in sworn, corrections, and classified categories is needed to stabilize workforce levels.
- Equipping members of the department with the right skills is integral to providing quality service to the public. Over 90 percent of uniformed staff meet the Peace Officer Standards and Training (POST) and Standards and Training in Corrections (STC) requirements, as confirmed via external audits. Additionally, to respond to evolving demands in society, the department aims to have 90% of eligible staff complete formal de-escalation training. De-escalation training helps uniformed personnel resolve highly emotional situations using less force and with fewer injuries to themselves and others.

### Department Objective

Implement continuous and innovative improvements that streamline operations and customer experiences.

### Portfolio Objective

Appropriately respond in the right manner and with the right resources.

### County Outcome

Improve the Quality of Life.

### Related Links

<https://www.riversidesheriff.org/>

## Budget Changes & Operational Impacts

### Staffing

Net increase of 435 positions. The FY 2023/24 budget funds 5,284 positions. The positions are related to existing operations, the continued phased in opening of JBDC and critical staffing plans in the patrol division, coroner bureau and public administrator, and the remaining staff for the Lake Mathew's Patrol Station.

### Expenditures

A net increase in expenditures of \$70.5 million is requested for FY 2023/24.

- Salaries & Benefits
  - A net increase is due to annual merit, pension cost, and workers compensation increases. The increase is also related to critical staffing plans in the patrol division, coroner bureau and public administrator, and the remaining staff for the Lake Mathew's Patrol Station.
- Services & Supplies
  - A net increase is primarily due to County Support Services (COWCAP) increases, County insurance rate increases, and operational need increases in the following accounts: maintenance – software, subscriptions, computer equipment software, security guard services, pre-employment services, professional and consultant services, and increases to utilities and fuel expenses.

### Revenues

A net increase of \$42.3 million is requested for FY 2023/24. This is due to an increase in Prop 172 Sales Tax revenues to fund a portion of the Department's increased labor costs.

### Departmental Reserves

- 11026 – Federal Asset Forfeiture
  - \$3 million
- 11167 – Local Revenue Fund 2011



- \$2.9 million
- 11013 – Auto Theft Interdiction (RAID)
  - \$1.8 million
- 11085 – Booking Recovery Fund

- \$1.5 million

**Net County Cost Allocations**

In Recommended Budget, the department has a net county cost allocation of \$412.4 million.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
RCIT Communications Solutions - 7400600000	9	33	35	34	34	0
Sheriff Administration - 2500100000	85	93	108	93	93	0
Sheriff Cal-Id - 2505100000	31	31	34	31	31	0
Sheriff Coroner - 2501000000	65	68	76	84	72	0
Sheriff Correction - 2500400000	1,993	1,951	1,965	1,950	1,950	0
Sheriff Court Services - 2500500000	191	218	219	219	219	0
Sheriff Patrol - 2500300000	1,958	1,842	2,356	2,280	2,275	0
Sheriff Support - 2500200000	446	441	444	440	440	0
Sheriff-Ben Clark Training Center - 2500700000	149	146	155	142	142	0
Sheriff-CAC Security - 2500600000	3	3	3	3	3	0
Sheriff-Public Administrator - 2501100000	20	23	28	25	25	0
<b>Grand Total</b>	4,950	4,849	5,423	5,301	5,284	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
RCIT Communications Solutions - 7400600000	11,951,714	13,016,050	14,597,181	13,716,567	13,716,567	0
Sheriff Administration - 2500100000	20,410,227	23,468,643	24,605,153	23,571,704	23,571,704	0
Sheriff Cal-DNA - 2505200000	526,781	526,460	241,460	241,583	241,583	0
Sheriff Cal-Id - 2505100000	4,612,410	4,737,490	4,931,013	5,157,422	5,157,422	0
Sheriff Coroner - 2501000000	13,929,709	15,581,791	16,259,263	19,242,692	16,418,634	0
Sheriff Correction - 2500400000	272,869,227	293,314,501	320,605,615	325,132,424	325,132,424	0
Sheriff Court Services - 2500500000	34,411,635	37,225,217	38,895,036	39,893,898	39,309,449	0
Sheriff Patrol - 2500300000	435,892,041	460,411,539	491,256,929	493,229,791	491,772,666	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Sheriff Support - 2500200000	55,363,485	58,495,334	58,395,277	63,389,261	60,220,320	0
Sheriff-Ben Clark Training Center - 2500700000	29,060,246	31,574,417	32,607,576	34,994,489	33,194,344	0
Sheriff-CAC Security - 2500600000	1,031,642	999,309	1,133,708	1,216,594	1,031,837	0
Sheriff-Public Administrator - 2501100000	2,425,036	2,755,779	2,492,005	3,064,920	2,883,572	0
<b>Grand Total</b>	<b>882,484,155</b>	<b>942,106,530</b>	<b>1,006,020,217</b>	<b>1,022,851,345</b>	<b>1,012,650,522</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	858,921,764	911,513,136	976,498,845	994,220,505	984,019,682	0
11008 - AB 709 Court Svcs Automation	0	0	93,073	0	0	0
11013 - Auto Theft Interdiction	1,555,551	1,797,368	1,751,706	2,285,201	2,285,201	0
11026 - Federal Equity Share	1,518,972	3,000,000	0	3,000,000	3,000,000	0
11067 - Sheriff Writ Assessment	208,571	0	1,776,431	0	0	0
11085 - Booking Fees Recovery	493,301	1,503,566	393,513	1,500,000	1,500,000	0
11167 - Local Revenue Fund 2011	0	2,988,538	2,988,538	0	0	0
22250 - Cal Id	5,139,191	5,263,950	5,172,473	5,399,005	5,399,005	0
22270 - Inmate Welfare Fund	2,695,091	3,023,922	2,748,457	2,730,067	2,730,067	0
45520 - ISF PSEC Operations	11,951,714	13,016,050	14,597,181	13,716,567	13,716,567	0
<b>Total</b>	<b>882,484,155</b>	<b>942,106,530</b>	<b>1,006,020,217</b>	<b>1,022,851,345</b>	<b>1,012,650,522</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	684,776,255	743,537,673	747,680,809	788,337,632	784,110,568	0
Services and Supplies	179,339,694	181,228,288	201,297,495	216,167,363	210,208,272	0
Other Charges	7,497,861	7,519,298	10,711,503	13,576,699	13,562,031	0
Capital Assets	12,242,042	11,229,856	47,796,149	5,789,318	5,789,318	0
Intrafund Transfers	(1,371,698)	(1,408,585)	(1,465,739)	(1,019,667)	(1,019,667)	0
<b>Expense Net of Transfers</b>	<b>882,484,155</b>	<b>942,106,530</b>	<b>1,006,020,217</b>	<b>1,022,851,345</b>	<b>1,012,650,522</b>	<b>0</b>
<b>Total Uses</b>	<b>882,484,155</b>	<b>942,106,530</b>	<b>1,006,020,217</b>	<b>1,022,851,345</b>	<b>1,012,650,522</b>	<b>0</b>

## Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	1,021,209	1,242,744	1,484,174	1,233,927	1,233,927	0
Fines, Forfeitures & Penalties	1,317,336	3,013,203	373,848	3,020,579	3,020,579	0
Revenue from the Use of Money & Property	374,445	1,044,170	1,987,678	1,061,378	1,061,378	0
Intergovernmental - State	221,771,287	245,498,807	259,990,897	278,280,604	281,808,233	0
Intergovernmental - Federal	7,868,694	3,535,267	9,272,676	3,099,940	3,099,940	0
Charges for Current Services	287,156,851	284,184,227	297,715,098	304,013,736	304,013,736	0
Miscellaneous Revenue	5,740,796	3,498,720	5,138,226	4,493,596	4,493,596	0
Other Financing Sources	1,808,511	16,850,073	33,841,500	1,793,441	2,506,441	0
<b>Total Net of Transfers</b>	525,757,191	542,317,138	576,762,597	596,600,484	600,128,113	0
<b>Operating Transfers In</b>	1,301,938	16,550,073	33,041,500	396,717	1,109,717	0
<b>Total Revenue</b>	527,059,129	558,867,211	609,804,097	596,997,201	601,237,830	0
Net County Cost Allocation	359,070,374	381,735,753	395,740,282	412,466,476	412,466,476	0
Use of Fund Balance	(3,645,348)	1,503,566	475,838	13,387,668	(1,053,784)	0
<b>Total Sources</b>	882,484,155	942,106,530	1,006,020,217	1,022,851,345	1,012,650,522	0



## Portfolio Introduction

The Public Works and Community Services Portfolio departments are focused on infrastructure, facilities, and critical services, which are essential to the quality of life, safety, well-being, and public health of Riverside County residents.

**The Agricultural Commissioner's Office** promotes and protects Riverside County's \$1.4 billion agricultural industry and its environment, ensures the health and safety of the county's citizens, and fosters confidence and equity in the marketplace.

**The Department of Animal Services** serves as a dedicated steward to the shelter and care of animals countywide, along with keeping pets and families together. The department enforces the protection and welfare of animals.

**The Department of Environmental Health** ensures the health and safety of both people and the environment by providing outreach, education, and oversight to the community in a variety of programs.

**The Riverside County Flood Control and Water Conservation District** operates in the western third of Riverside County. The district responsibly manages floodwaters, works with local water districts to capture and recharge stormwater runoff, and partners with local jurisdiction to protect the health of the county's lakes, rivers, and streams.

**The Riverside County Regional Park and Open-Space District** is designated a Special District for the county. They provide high-quality recreational opportunities for all people to enjoy, while preserving places of natural beauty and important cultural heritage.

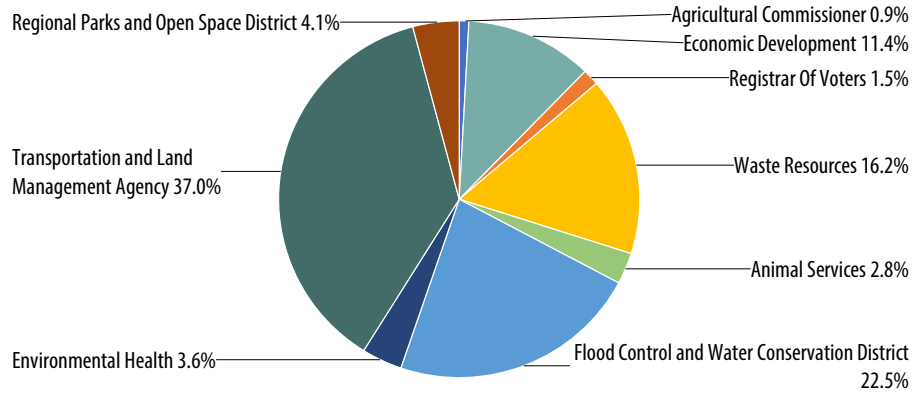
**The Transportation and Land Management Agency (TLMA)** consists of the Transportation Department, responsible for the construction, operation, and maintenance of transportation infrastructure; the Planning and Building and Safety Departments who are responsible for the entitlement and construction approvals in the county's unincorporated areas; and the Code Enforcement Department who enforces land use ordinances to enhance the quality of life of county residents. TLMA also houses the Aviation Division and the Airport Land Use Commission (ALUC), both responsible for managing and protecting the county's airports.

**The Department of Waste Resources** efficiently and effectively manages the landfilling process for non-hazardous county waste and operates five landfills, maintains a contract agreement with an additional private landfill, and oversees various transfer station.

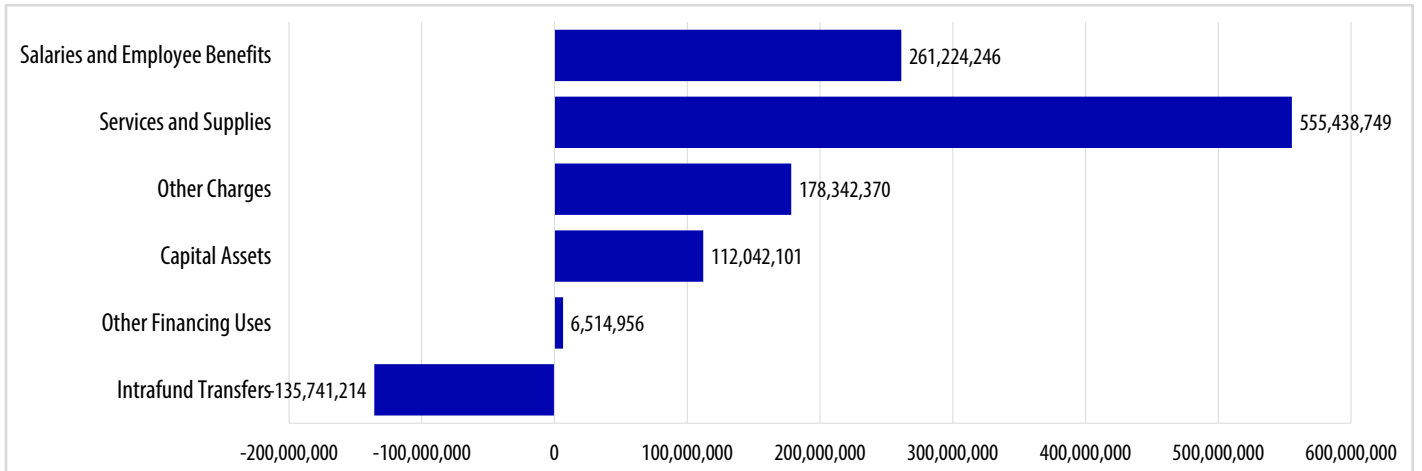
**The Office of Economic Development** plays a vital role in the economic position of the county and its residents while improving the quality of life by providing cultural and entertainment activities through their business assistance programs, the Riverside County Library System, the Edward Dean Museum, Special Districts, and various grant and administrative budget units that support operations.

**The Registrar of Voters** is responsible for providing equal access for all eligible citizens in Riverside County to participate in the democratic process and is entrusted with protecting the integrity of votes, and maintaining transparent, accurate and fair elections for federal, state, and local offices.

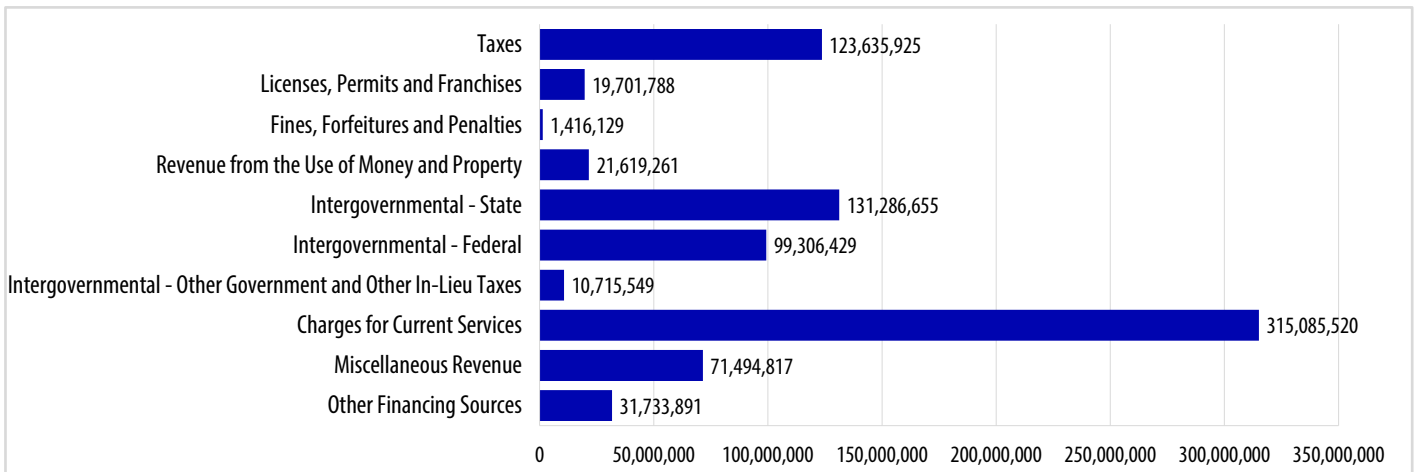
### Total Appropriations



### Appropriations by Category



### Revenues by Source





# AGRICULTURAL COMMISSIONER'S OFFICE

Ruben Arroyo, Agricultural Commissioner/Sealer Weights & Measures  
rivcoawm.org

NUMBERS AT A GLANCE

# \$8,386,773

## FY 2023/24 BUDGET

### REVENUES



**\$4.6M**

STATE FUNDS

**\$34k**

LICENSES, PERMITS & FRANCHISES

**\$2.7M**

CHARGES FOR CURRENT SERVICES

**\$68k**

FINES, FORFEITURES & PENALTIES

### EXPENDITURES



**\$7M**

SALARIES & BENEFITS



**\$1.3M**

SERVICES & SUPPLIES

**\$11k**  
OTHER CHARGES

### Mission Statement

Promote and protect the agricultural industry of the county and its environment, ensure the health and safety of the county’s citizens, and foster confidence and equity in the marketplace through education and the fair and uniform enforcement of laws, regulations, and ordinances enacted by the people of the State of California and the County of Riverside.

### Description

The Agricultural Commissioner’s Office protects the environment, public health and Riverside County’s \$1.4 billion agricultural industry and ensures a fair and equitable marketplace for businesses and consumers. This is accomplished through a combination of public outreach, industry education and appropriate regulatory action. The department is comprised of five key programs:

**Pest Prevention** – Protect the environment and agricultural businesses by preventing the introduction, establishment and spread of invasive agricultural pests.

**Environmental Protection** – Protect public health and the environment from adverse effects of pesticides through the administration of regulatory requirements aimed at ensuring the safe and legal use of pesticides, as well as investigating and reporting on pesticide-related illnesses and injuries.

**Weights and Measures** – Protect businesses and consumers by testing the accuracy of commercial weighing and measuring devices and point-of-sale systems while ensuring product packaging and labeling meets all regulatory requirements.

**Consumer Protection** – Promote healthy communities and sustainable agriculture through the administration of direct marketing, organic farming and egg quality control programs, and the inspection of agricultural commodities for compliance with California quality and maturity standards.

**Administration** – Oversee the department budget, personnel, contract procurement, invoicing and publishing of the annual Riverside County Agricultural

Production Report quantifying the production and value of Riverside County agriculture.

### Objectives and Strategic Alignment

#### OBJECTIVE 1

##### Department Objective

Ensure equity in the marketplace through uniform enforcement of weights and measures regulations.

##### Portfolio Objective

Protect agriculture, the environment, and animal welfare.

##### County Outcome

Improve the Quality of Life.

#### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of registered weighing and measuring devices inspected	32,256	65,180	60,000	60,000

##### Insights

- Ensure equity in the marketplace through uniform enforcement of weights and measures regulations.



**OBJECTIVE 2**

**Department Objective**

Protect agriculture and the environment by promoting safe use of pesticides through outreach, education and inspection.

**Portfolio Objective**

Protect agriculture, the environment, and animal welfare.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of assigned pesticide use monitoring inspections completed	1,995	2,100	2,400	2,400
Number of pesticide handlers who received safety training	1,500	1,500	1,500	1,500

**Insights**

- Ensuring that pesticide handlers are properly trained helps reduce human exposure, environmental contamination, and unsafe pesticide residue on agricultural commodities. Training events include proper use of safety equipment, emergency decontamination and the safe and effective use of pesticides.
- Uniform inspection of pesticide applications provides information on where additional outreach and education may be needed.

**OBJECTIVE 3**

**Department Objective**

Ensure responsible stewardship of public funds by developing untapped revenue, maximizing efficiencies and increasing staff output.

**Portfolio Objective**

Protect agriculture, the environment, and animal welfare.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Annual state and federal funding (in millions)	\$4.10	\$4.10	\$4.60	\$4.60
Percent of staff fully licensed	71%	80%	100%	100%

**Insights**

- Maximizing state and federal funding provides a sustainable revenue stream without undue burden on the county general fund.
- Fully licensed staff are more versatile and provide greater scheduling flexibility for supervisors. The department’s goal is to have 100 percent of staff fully licensed.
- Increasing staff productivity will result in lowered costs and help reduce the regulatory workload on county businesses by minimizing the number and duration of disruptions for inspection purposes.

**Related Links**

Department Website: [www.rivcoawm.org](http://www.rivcoawm.org)  
 California Department of Food and Agriculture: [www.cdfa.ca.gov](http://www.cdfa.ca.gov)  
 California Department of Pesticide Regulation:

www.cdpr.ca.gov  
 United States Department of Agriculture:  
 www.usda.gov

## Budget Changes & Operational Impacts

### Staffing

The FY 2023/24 budget represents 60 positions.

### Expenditures

A net increase of \$766,475 from FY 2022/23 adopted budget in overall expenses.

- Salaries & Benefits
  - Net increase due to an increase in salaries, benefits and promotions.
- Services & Supplies
  - Net decrease due to the purchase of 13 regular vehicles and one specialty vehicle.

### Revenues

Net increase of \$766,475 in FY 2023/24 over prior year projections.

- Intergovernmental-State
  - State revenue will increase due to Gas Tax and Mill Fee increases. The revenues are contingent on the agriculture programs and pesticide use enforcement activities in the County.
- Fines, Forfeitures & Penalties
  - There is an anticipated increase due to increased civil penalties in the Pesticide Use Monitoring program and the Weights and Measures program.
- Charges for Current Services
  - The category is unchanged.

### Net County Cost Allocations

The net county cost allocation is \$904,457. This amount remained unchanged from the previous fiscal year.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Agricultural Commissioner - 2800100000	55	60	62	60	60	0
<b>Grand Total</b>	55	60	62	60	60	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Ag Comm-Range Improvement - 2800200000	0	2,578	0	2,578	2,578	0
Agricultural Commissioner - 2800100000	6,681,691	7,617,720	8,376,162	8,384,195	8,384,195	0
<b>Grand Total</b>	6,681,691	7,620,298	8,376,162	8,386,773	8,386,773	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	6,681,691	7,617,720	8,376,162	8,384,195	8,384,195	0
22500 - US Grazing Fees	0	2,578	0	2,578	2,578	0
<b>Total</b>	6,681,691	7,620,298	8,376,162	8,386,773	8,386,773	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	5,231,064	6,153,041	6,355,501	7,035,299	7,035,299	0
Services and Supplies	1,439,610	1,456,257	1,975,342	1,340,474	1,340,474	0
Other Charges	11,017	11,000	45,319	11,000	11,000	0
<b>Expense Net of Transfers</b>	6,681,691	7,620,298	8,376,162	8,386,773	8,386,773	0
<b>Total Uses</b>	6,681,691	7,620,298	8,376,162	8,386,773	8,386,773	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	31,512	34,000	34,000	34,000	34,000	0
Fines, Forfeitures & Penalties	2,208	16,000	30,000	68,216	68,216	0
Intergovernmental - State	4,168,304	4,118,283	4,377,097	4,648,262	4,648,262	0
Charges for Current Services	2,344,438	2,544,980	2,504,755	2,729,260	2,729,260	0
<b>Total Net of Transfers</b>	6,546,462	6,713,263	6,945,852	7,479,738	7,479,738	0
<b>Total Revenue</b>	6,546,462	6,713,263	6,945,852	7,479,738	7,479,738	0
Net County Cost Allocation	135,229	904,457	1,430,310	904,457	904,457	0
Use of Fund Balance	0	2,578	0	2,578	2,578	0
<b>Total Sources</b>	6,681,691	7,620,298	8,376,162	8,386,773	8,386,773	0



# ANIMAL SERVICES

Erin Gettis, Director  
rcdas.org

NUMBERS AT A GLANCE

# \$27,713,167

## FY 2023/24 BUDGET

### REVENUES



- \$11.7M** CHARGES FOR CURRENT SERVICES
- \$824k** LICENSES, PERMITS & FRANCHISES
- \$180k** MISCELLANEOUS REVENUE

### EXPENDITURES



**\$20M**  
SALARIES & BENEFITS



**\$9.2M**  
SERVICES & SUPPLIES

**(\$1.5M)**  
INTRAFUND  
TRANSFERS

**\$21k**  
OTHER CHARGES

### Mission Statement

Working together to improve Riverside County for people and animals.

### Description

Department of Animal Services (RCDAS) provides animal care and control for unincorporated Riverside County areas and 17 contract cities. The activities performed by the department including sheltering of stray or lost impounded animals, rabies control, public safety, emergency response, animal law enforcement, veterinary care, and programs that support the community and domesticated pets.

The county’s state-of-the-art animal shelters provide a haven for animals and function as community resources for animal care and service programs. Animals sheltered at the facilities include dogs, cats, horses, livestock, and rabbits, along with other small animals, such as guinea pigs, hamsters, and reptiles. In addition to caring for the animals, RCDAS shelters offer services such as adoptions, placing animals in need with rescue partner organizations or in foster, reuniting lost pets with owners, and volunteer opportunities.

The Field Services team members are skilled animal control officers equipped to ensure public health and safety, enforcement of state and local animal welfare laws and ordinances, educational outreach, emergency response, animal rescue, and animal cruelty investigations. These officers are request driven, responding when asked by the public and other first responders (police, fire, EMS), to assist with lost-and-found stray pets, rabies control, animal bites, emergencies including wildfires, protecting the public from potentially dangerous animals, and more. Riverside County animal control officers have responded to an average of 72,000 calls for service per year over the prior three year period.

The Veterinary Services team is responsible for the health of over 28,000 animals entering Riverside County shelters in 2022. All animals impounded are examined and receive prompt and necessary care immediately upon arrival. In addition, Veterinary Services typically performs more than 10,000 spay/

neuter surgeries per year for adopted or rescued shelter pets. The Veterinary Services team plays an integral role in community public health encompassing: rabies control efforts (animal bite reporting and prevention); zoonotic disease surveillance activities; and reporting of suspected disease outbreaks in the animal population.

RCDAS programs specifically focus on bringing needed services to risk, vulnerable, and underserved regions. The services offered include spay/neuter for the public, vaccinations, and microchips. These services are available on the mobile bus in communities or at shelter locations. Veterinary wellness, medical care, pet food assistance, temporary pet boarding for people experiencing homelessness and persons in crisis, along with pet behavior support, are services that provided to the public via programs.

### Objectives and Strategic Alignment

#### OBJECTIVE 1

##### Department Objective

Increase live release rates for impounded dogs and cats.

##### Portfolio Objective

Restore our residents and communities to a position of safety, stability, and resilience.

##### County Outcome

Improve the Quality of Life.

#### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Live cat release rate	0.46%	0.56%	0.65%	0.70%
Live dog release rate	0.92%	0.82%	0.90%	0.90%

Insights

- RCDAS aims to reduce the need for euthanasia by improving the live release rate outcomes through assisting the public with animal needs, reuniting owners with lost pets, and adoptions.
- Additionally, placing animals in need with rescue partner organizations or in foster homes, and education/counseling on responsible pet ownership are ways that outcomes can be improved.
- RCDAS’s free roaming neighborhood cat program takes feral cats from various neighborhoods and provides spay/neuter and ear tipping services to reduce population of cat communities.

**OBJECTIVE 2**

Department Objective

Enhance community safety for animals and people by increasing the number of dog licenses issued.

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Licenses in effect in the unincorporated area (per 1,000 residents)	31.40	32.00	35.00	45.00

Insights

- Animal licensing, mandated by the State of California, protects the public from rabies by ensuring animals are properly vaccinated against the disease to prevent infection.
- Licensing helps with owner identification/reunification in the case of lost pets. Licensing fees help support shelter animals and provide spay and neuter services.
- This metric is measured by licenses issued per 1,000 of the population.

**OBJECTIVE 3**

Department Objective

Provide the best care possible to injured or sick animals by improving response times to priority one calls.

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average Response Time in Priority 1 Calls (In Minutes)	49.00	34.00	30.00	25.00

Insights

- Priority one calls involve an animal incident in which a person’s safety is at risk. Call wait times are one metric used to gage service efficiency. Other metrics, such as call volume, lost calls, call types, etc. are also collected to determine efficiency.

**Insights**

- New mobile technology employed by RCDAS has improved call response time reducing last year’s wait of 48 minutes to 34 minutes a 29% improvement.
- This metric is calculated in minutes taken to arrive at the scene once officer has been notified.

**OBJECTIVE 4**

**Department Objective**

Reduce stray pet populations in unincorporated areas and contracted cities by providing low-cost spay and neuter services.

**Portfolio Objective**

Successfully resolve matters through effective use of a variety of resources.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Spay and neuter surgeries by calendar year	8,971	10,024	11,000	11,000

**Insights**

- Spay/neuter surgeries are mandated by the state of California for all animal releases by animal service agencies.
- Spay/neuter surgeries are funded by adoption fees and financial support of grants and partner agencies in order to assist underserved communities.

**Insights**

- A nationwide shortage of veterinary staff has impacted the number of spay/neuter surgeries Animal Services can perform, as well as the closure of San Jacinto.

**Related Links**

<https://www.rcdas.org/>

**Budget Changes & Operational Impacts**

**Staffing**

The FY 2023/24 budget represents 182 positions. This is a net increase of five positions from prior year’s adopted budget.

**Expenditures**

A net decrease of \$110,375 from FY 2022/23 adopted budget in overall expenses.

- Salaries & Benefits
  - The increase is due to negotiated pay increases, along with benefit increases, for all positions affected by the minimum pay studies.
  - The BOS also granted a large increase the county Flex Benefit Plan to help increase costs for medical coverages.
- Supplies and Services
  - The decrease is due to the department absorbing costs to help offset the increase in salaries and benefits and reductions in estimated revenues.
  - A one-time increase of \$300,000 was awarded as part of the 5-year strategic financial plan. The funds are being used to help implement replacement plans for vital equipment.
- Other Charges
  - The decrease is due to the department absorbing costs to help offset the increase in salaries and benefits.

**Revenues**

A net decrease of \$160,375 from FY 2022/23 adopted budget in overall revenue.

- Licenses, Permits & Franchises
  - The increase is due to the anticipated increase of notifications and educational information being distributed through mail and multiple events.
- Charges for Current Services
  - A decrease is due to anticipated reduction in the number of kenneling days being charged to each contract city.
  - An increase is anticipated in non-contract city charges. Impounds, clinic fees and adoptions are anticipated to increase in FY 23/24.
- Miscellaneous Revenue
  - The increase is due to the projected use of RCDAS’s spay and neuter bus. A new bus is scheduled to be delivered in November. This should significantly reduce the amount of down time for repairs.

**Departmental Reserves**

RCDAS currently has two sub-funds of the general fund that are being used and have a balance.

Sub-fund 11102 is currently being used to track state mandated fine funds. The current balance is approximately \$378,807. Some of the funds are held in fiduciary responsibility until the pet owner comes in compliance. If compliance is not met in a timely manner the funds may revert to use for supplement of spay/neuter education and application.

Sub-fund 11109 is currently set up to track monetary donations coming into RCDAS. Current balance is approximately \$471,846. Each donation is assigned one of four project codes that help to identify what the donor wishes to happen with the funds.

**Net County Cost Allocations**

The RCDAS’s net county cost allocation increased by \$50,000 from \$15 million to \$15.1 million in FY2023/24.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Animal Control Services - 4200600000	171	154	181	182	182	0
Animal Services - Programs - 4202600000	0	6	0	0	0	0
Animal Services Administration - 4201600000	0	17	0	0	0	0
<b>Grand Total</b>	171	177	181	182	182	0



### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Animal Control Services - 4200600000	22,469,632	24,587,572	27,591,498	27,713,167	27,713,167	0
Animal Services - Programs - 4202600000	0	816,292	550,717	0	0	0
Animal Services Administration - 4201600000	0	2,419,678	2,880,338	0	0	0
<b>Grand Total</b>	22,469,632	27,823,542	31,022,553	27,713,167	27,713,167	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	22,469,632	27,823,542	31,022,553	27,713,167	27,713,167	0
<b>Total</b>	22,469,632	27,823,542	31,022,553	27,713,167	27,713,167	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	14,690,685	18,339,652	17,024,181	19,976,269	19,976,269	0
Services and Supplies	9,021,238	10,958,640	12,153,986	9,235,898	9,235,898	0
Other Charges	42,700	45,250	2,249,282	21,000	21,000	0
Capital Assets	235,009	0	1,115,104	0	0	0
Intrafund Transfers	(1,520,000)	(1,520,000)	(1,520,000)	(1,520,000)	(1,520,000)	0
<b>Expense Net of Transfers</b>	22,469,632	27,823,542	31,022,553	27,713,167	27,713,167	0
<b>Total Uses</b>	22,469,632	27,823,542	31,022,553	27,713,167	27,713,167	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	823,685	742,000	787,492	824,000	824,000	0
Intergovernmental - Federal	2,396	0	0	0	0	0
Charges for Current Services	10,145,235	11,911,007	13,092,493	11,652,910	11,652,910	0
Miscellaneous Revenue	382,470	164,529	283,026	180,251	180,251	0
<b>Total Net of Transfers</b>	11,353,787	12,817,536	14,163,011	12,657,161	12,657,161	0
<b>Total Revenue</b>	11,353,787	12,817,536	14,163,011	12,657,161	12,657,161	0
Net County Cost Allocation	11,115,845	15,006,006	16,859,542	15,056,006	15,056,006	0
Use of Fund Balance	0	0	0	0	0	0
<b>Total Sources</b>	22,469,632	27,823,542	31,022,553	27,713,167	27,713,167	0



# ECONOMIC DEVELOPMENT

Suzanne Holland, Director  
rivcoed.org

NUMBERS AT A GLANCE

# \$111,774,695

## FY 2023/24 BUDGET

## REVENUES



<b>\$37.1M</b> CHARGES FOR CURRENT SERVICES	<b>\$10.8M</b> MISCELLANEOUS REVENUE	<b>\$50k</b> FINES, FORFEITURES & PENALTIES
<b>\$24.5M</b> TAXES	<b>\$2.4M</b> INTERGOVERNMENTAL OTHER GOVERNMENT AND OTHER IN-LIEU TAXES	
<b>\$12.7M</b> FEDERAL FUNDS	<b>\$742k</b> REVENUE FROM THE USE OF MONEY & PROPERTY	
<b>\$11.8M</b> OTHER FINANCING SOURCES	<b>\$502k</b> STATE FUNDS	

## EXPENDITURES

 <b>\$55.8M</b> SERVICES & SUPPLIES	 <b>\$34.1M</b> OTHER CHARGES	<b>\$13M</b> CAPITAL ASSETS	<b>\$9.2M</b> SALARIES & BENEFITS	<b>(\$880k)</b> INTRAFUND TRANSFERS	<b>\$499k</b> OTHER FINANCING USES
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### Mission Statement

The Office of Economic Development’s mission is to elevate the economic position of the county and foster economic vitality, encourage business growth, build a positive business climate, preserve and enhance neighborhoods, improve the quality of life, provide and promote cultural and learning opportunities for all.

### Description

The Office of Economic Development has several units that aggressively promote Riverside County and its business opportunities, including Economic Development, Special Districts, and Libraries. The overarching goal of the department is to facilitate regional economic development efforts that promote job growth, investment, entrepreneurship, and innovation; the office also creates a business-friendly climate that supports the efforts of the private sector.

Through its County Service Areas (CSAs), Community Facilities Districts (CFDs), and Perris Valley Cemetery District (PVCD), the Office of Economic Development provides municipal services for sustainable neighborhoods within unincorporated communities in Riverside County, and affordable public access for respectful and compassionate burial services.

The Riverside County Library System (RCLS) is a network of 36 libraries, in addition to resource vans, and a city museum, with one more library being built and another being relocated in 2023.

The Edward-Dean Museum (EDM) is located in Cherry Valley, and hosts numerous weddings, receptions, banquets, retirements, concerts and other special events. The museum presents three rotating exhibits throughout the year and is committed to providing culturally enriching experiences to all attendees.

### Objectives and Strategic Alignment

#### OBJECTIVE 1

##### Department Objective

Support small business entrepreneurship, innovation and investment in Riverside County

##### Portfolio Objective

Create economic opportunities for businesses and employees.

##### County Outcome

Improve the Quality of Life.

#### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Businesses attending virtual support workshops	532	1,543	1,600	1,600
Number of businesses provided one-on-one technical assistance annually	248	587	600	600
Number of consulting hours provided	532	1,696	1,700	1,700

Insights

- Small Business Development Centers (SBDC) provide assistance to small businesses and aspiring entrepreneurs throughout the country. SBDCs help entrepreneurs realize the dream of business ownership and help existing businesses remain competitive in a complex, ever-changing global marketplace. SBDCs are hosted by leading universities and local economic development agencies and funded in part through a partnership with U.S. Small Business Administration. Riverside County currently hosts one SBDC: the Coachella Valley Small Business Development Center which is directly administered by department staff and located at the Indio Workforce Development Center. SBDC services include business plan development, manufacturing assistance, financial packaging and lending assistance, exporting and importing support, disaster recovery assistance, procurement and contracting aid and market research help. Department staff and SBDC consultants provide confidential, one-on-one business counseling at no charge to local small businesses. Counseling is provided in a variety of areas and is customized to meet the specific needs of each business. Counseling areas include Pre-Venture, Startup Process, Early-Growth Stage, Exit Strategy and Disaster Recovery.

Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
(Virtual/In-person) Business Assistance NOW and Business Ambassador Program visits to new & existing businesses	330	214	250	250
Sharing of Foreign Trade Zone benefits with businesses including individualized assessments	12	24	25	25
Site selection and technical assistance for business retention and expansion projects	58	35	40	40

OBJECTIVE 2

Department Objective

Support business retention and expansion in Riverside County by providing direct support to all types of businesses

Portfolio Objective

Create economic opportunities for businesses and employees.

County Outcome

Pandemic Response/Recovery/Resilience.

**Insights**

- A key priority in economic development is the retention and expansion of existing companies. Of all new jobs, 65 to 80 percent are created by existing companies. Businesses that stay competitive are more likely to remain in the county and possibly expand. A critical component of a county-led business retention and attraction program is business visitation. The Business Ambassador Program launched in 2020 to assist businesses with Covid-19 resources to help navigate the pandemic. The Business Assistance NOW Program launched in 2021 to assist new and existing businesses with permitting, financial resources, site selection, hiring and training and incentives. The department’s goal is to meet with at least 250 businesses annually throughout the county to obtain comprehensive information regarding the opportunities and challenges that exist for local business owners. The International Business Office will offer a no cost analysis to assist prospective business within the Foreign Trade Zone boundaries information on potential financial savings and logistics benefits associated with the County’s three Foreign Trade Zones. This information will allow the department to assist businesses obtain financing, navigate permitting processes, find employees, and providing one-one technical assistance.

**OBJECTIVE 3**

**Department Objective**

Enhance the quality of CSA maintained roads through regular improvement activities and timely storm damage repairs.

**Portfolio Objective**

Enhance county attractiveness, vibrancy, and resident engagement.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Improved and stabilized dirt roads (linear feet in thousands)	3	10	10	10
Permanent Paving Improvements (in miles)	0	0	1	1

**Insights**

- Proactively improving the quality of roads reduces the demand for more costly annual maintenance costs, leaving more funding for future improvements.
- The savings realized by improvement projects that stabilize existing dirt roads allows the district to build a fund reserve that will be utilized on major capital improvement paving projects.
- An advisory committee representing the Wine Country region requested a reduction in minor improvements for two fiscal years to bolster reserve funds, allowing for a potential major improvements project.

**OBJECTIVE 4**

**Department Objective**

Provide timely services to residents and developers engaging responsible and efficient development

**Portfolio Objective**

Create and maintain opportunities for businesses and employees.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Community Facilities District (CFD) Formation Time (in months)	3	3	3	2
Development process time reduction (in months)	1.00	2.00	2.00	2.00

**Insights**

- Multiple county departments are involved in the process to complete a development project. On behalf of the CSAs, the Office of Economic Development department aims to strengthen inter-departmental agreements and coordination to provide a faster turnaround time for completing the process.
- The County has a variety of options when determining how to best fund and deliver municipal services to future residents of Riverside County. The Office of Economic Development works with the development community to select the option that fits best with each individual project. One option is a Community Facilities District (CFD); a quick and efficient CFD formation process improves the overall development experience. The Office of Economic Development targets a two-month formation process for CFDs.

**OBJECTIVE 5**

**Department Objective**

Increase patron engagement with libraries and their roles within communities.

**Portfolio Objective**

Enhance county attractiveness, vibrancy, and resident engagement.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Annual Collections (in millions)	1.10	1.50	1.70	2.08
Annual visitor counts (in millions)	1.70	2.50	3.00	3.50
New Library Cards Issued Annually (in thousands)	39	42	45	49

**Insights**

- The goal is to increase visitor counts each year, but scheduled construction and renovation projects may prevent the goal of physical in-person visits. To maintain a high level of service during renovation projects, RCLS is offering an increased collection available for online order and pick-up at any RCLS branch.
- The department participates in community outreach events utilizing two new Library Connect resource vans and vendor booths to provide awareness of RCLS programs and services including the issuance of new library cards to patrons.

**OBJECTIVE 6**

**Department Objective**

Provide educational resources to library patrons and a place that provides education, programming, museum tours and special events.

**Portfolio Objective**

Enhance county attractiveness, vibrancy, and resident engagement.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of Educational Program Participants Annually (in thousands)	55	60	75	100
Number of Events at EDM Annually	62	60	66	70
Number of Students for Museum School Tours Conducted Annually	300	300	500	800

**Insights**

- Educational participants include students and the general public. Together, RCLS and EDM receive almost 200,000 program participants annually, and the goal is to increase participation by 2 percent each year. Coordination with local schools will help increase program participation at all Riverside County libraries and the museum.

**Insights**

- Increased marketing and outreach to schools will provide more exposure to the museum and complement educational learning through the exhibition displays, increasing likelihood that families will return to visit. Covid-19 resulted in the cancellation of school tours in FY2020/21, and the increase planned for FY2021/22 was hindered by continued Covid-19 protocols. FY2022/23 saw a slight increase and a larger increase is anticipated for FY2023/24.
- As general fund revenues decreased, the EDM began to host weddings and events as a way to increase revenue and provide for cultural enhancement. The department has steadily increased the number of weddings and events hosted and aims to increase the annual number by 10 percent. EDM has accomplished these increases by offering a broader variety of wedding packages with a comprehensive list of options, including on-site catering vendor, on-site bartending vendor, and a wedding coordinator. In fiscal year 2022/23, EDM left the General Fund and updated its rate structure, marketing pieces, website, and social media sites for a progressive look and new brand. Covid-19 resulted in the cancellation of weddings and special events in FY2020/21. The easing of restrictions for outdoor gatherings resulted in an increase in FY2021/22, and a larger increase is anticipated for FY2022/23.

**Related Links**

Riverside County Office of Economic Development Website <https://www.rivcoed.org>

Riverside County Center for Demographics <https://rivcobcs.org/riv-co-demographics>

Riverside County Innovation Month website <https://www.rivcoinnovation.org/>

Coachella Valley Small Business Development Center <https://coachellavalleysbdc.org/about/>

Excite Acceleration Program <https://exciteriverside.org/>



International Business Office: <https://rivcoed.org/ibo>

Riverside County Library System: <https://rivlib.info>

Riverside County Library System Twitter: @RivCntyLib

Riverside County Library System Facebook: <https://www.facebook.com/riversidecountylibrarysystem/>

Edward-Dean Museum website: <https://www.edward-deanmuseum.org>

Edward-Dean Museum Facebook: <https://facebook.com/Edward-Dean-Museum-Gardens-224933677656747>

Edward-Dean Museum Twitter: @RivcoEDM

## Budget Changes & Operational Impacts

### Staffing

Net decrease of one positions.

- The Office of Economic Development Business Services budget represents a total of 19 positions, reflecting a net increase of one position from the FY 2022/23 budget.
- The Agency Administration budget represents a total of 24 positions, reflecting a net increase of one from the FY 2022/23 budget. The department requests addition of three new positions; two unnecessary positions are proposed for deletion, two positions are intended for promotion, and one is for addition of an analyst to provide service across department divisions.
- Together, the County Service Area (CSA) budget units represent 39 total positions. CSA 152 proposes deletion of four positions and addition of two promotional positions, and CSA Administration proposes deletion of one position for a net decrease of three positions across all CSA budget units. The Community Facilities District (CFD), Perris Valley Cemetery (PVC), and the Perris Valley Cemetery Endowment budget units utilize staffing resources from the CSA budget units.
- Edward Dean Museum proposes deletion of one position, resulting in a total staffing need

of three positions, two full time and one part time.

- The County Free Library proposes an increase of staffing by one position, reflecting a total proposed staffing need of four positions.

### Expenditures

Net increase of \$19.7 million, primarily due to expenditures associated with American Rescue Plan (ARPA) programs, increased cost estimates associated with the funding agreement with the City of Riverside for the Van Buren Boulevard sewer improvement project, increased services associated with addition of nine new CFD funds, refresh projects at several library branches, and a revitalization project at the Edward Dean Museum.

- Services & Supplies – Net increase of \$17.3 million.
  - Agency Administration – Net increase due to purchase of a new vehicle, and allocation to reserve funding for unexpected project expenses.
  - Business Services – Net increase due to ARPA programs, enhanced and expanded CVSBDC program and consultant contracts.
  - CSA Administration – Net increase primarily due to pass through engineering report services provided by the CSA tax preparation consultant and paid for by the developers requesting service.
  - CSA 51 Desert Center – Net increase primarily due to the planned motor replacement of a large riding mower used on the golf course and a renovation project for the current water system.
  - CSA 126 Highgrove/Spring Mountain Ranch – Net increase primarily due to increased landscaping needs for expanded community area.
  - CSA 152 – Net increase primarily due to an improvement project in the Woodcrest community area.

- CFDs – Several funds are expected to begin operational services in FY2023/24 as development phases are completed.
  - PVC – Net decrease primarily due to completion of a one-time project to increase available niche space in FY2022/23.
  - County Free Library – Net decrease primarily due to e-rate program rebates and a decrease in start-up book costs and equipment needs related to new library branches.
  - Edward Dean Museum – Net increase primarily due to a one-time revitalization project scheduled for FY 2023/24 being funded by ARPA.
- Other Charges – Net decrease of \$9.9 million
  - Agency Administration – Net increase largely due to increased COWCAP expense.
  - Business Services – Net increase reflective of interfund salary reimbursement for staff and operating costs associated with analysis and potential establishment of enhanced infrastructure finance districts (EIFDs).
  - CSAs – Other charges are decreased overall primarily due to an overall decrease in inter-fund expenses.
  - CFDs – Net increase due to the addition of thirteen new CFD areas.
  - CSA 108 Road Improvement Maintenance – Net decrease due to no planned road projects in FY2023/24.
  - County Free Library – Net decrease due to projects being managed internally which shifted project costs to Fixed Assets.
  - Edward Dean Museum – Net decrease primarily due to less inter-fund reimbursements for administrative staff.
- Capital Assets – Net increase of \$12.1 million
  - CSA 51 Desert Center – Net decrease due to one-time equipment purchases budgeted in FY2022/23.
  - CSA 126 – Net increase due to sidewalk and parking lot improvement projects.
  - CSA 152 – Net increase due to purchase of wind screens for the tennis courts and baseball dugouts at Deleo Park.
  - County Free Library – Net increase due to construction and/or refresh projects at eleven locations.
- Intrafund Transfers – Net increase of \$303,194
  - Agency Administration – Net increase due to higher Admin costs and support to the Business Services budget for expanded economic development programs.

### Revenues

Net increase of \$20.69 million, primarily due to revenue for ARPA programs, and an increase in revenue from Riverside County Flood Control & Water Conservation District for the Van Buren Boulevard sewer project, increase in assessments due to growth and expanded CFD service areas, and reimbursements for library expansion and EDM refresh projects. .

- Taxes - Net increase of \$1.34 million
  - CSAs – Net increase due to current tax assessments and new year projections of 4 percent for FY 2023/24.
  - PVC – Net increase due to current tax assessments and new year projections of 4 percent for FY 2023/24.
  - County Free Library tax revenue will increase based on a 4 percent increase of FY 2022/23 expected revenue and increases in Redevelopment taxes received.
- Revenue from Use of Assets – Net increase of \$384,314
  - CSAs, CFDs, and PVC anticipates a net increase primarily due to actual interest assessments being increased.

- County Free Library – Net increase primarily due to Interest-Invested funds at a higher rate based on current Fair Market Value.
  - Edward Dean Museum – Net increase in event revenues based on increased rates in effect as of FY 2022/23.
- Intergovernmental Revenue – Net increase of \$10.2 million
  - Agency Administration – Net decrease due to USEDA Grant Program cycle.
  - Business Services - Net increase due to ARPA revenue and reimbursement from the State of California for the Microbusiness Grant program.
  - County Free Library – Net decrease primarily due to one-time grants received in FY 2022/23.
  - Edward Dean Museum – Net increase due to ARPA funding for museum capital maintenance projects.
- Intergovernmental - Other – Net increase of \$288,737
  - County Free Library – Increase primarily from the City of Calimesa for the expansion project and increased Redevelopment funds being received.
- Charges for Current Services – Net Increase of \$3.7 million
  - Agency Administration – Net increase due to addition of one net new position; this budget unit receives revenues through reimbursement for services from other department divisions.
  - Business Services – Increase due to salary reimbursement for ARPA project work.
  - CFDs – Net increase primarily due to increased special assessment taxes for new districts.
  - PVC – Net increase estimated due to funeral service trends.
- County Free Library – Increase primarily due to reimbursement from County Library DIF and city funds for the Lakeland, Calimesa, Home Gardens, Indio, Palm Desert, and Mecca refresh projects.
  - Edward Dean Museum – Decrease primarily due to a decrease in salary and operational reimbursement from the County Free Library division for operations of the Edward Dean Museum Reference Library Branch.
- Miscellaneous Revenue – Net Increase of \$725,005
  - Business Services – Net increase due to revenue associated with sponsorships for the ICSC Conference and the CVBC Conference.
  - CSAs and PVC anticipate a net increase related to increased RDA pass through taxes.
  - County Free Library – Increase primarily due to increased contractual revenue from increases in Redevelopment Property Tax Trust Fund revenues.
- Other Financing Sources – Net increase of \$4.04 million
  - Business Services – Net increase due to increase in funding from Riverside County Flood Control & Water Conservation District for the Van Buren Boulevard sewer improvement project.
  - CSAs – Net decrease related to one-time transfers of CFD administrative revenues to their individual CFDs in FY2022/23.

### **Departmental Reserves**

- 21150 - Agency Administration
  - \$425,921 Restricted Program Money fund balance represents a 20 percent non-Federal match and loan funds that will be disbursed to qualified borrowers, as well as the revenue received from principal and interest payments from borrowers.

- Fund AFB for Program Money – \$554,831. Running fund account for day-to-day operations of the Office of Economic Development Administration budget to meet all administrative related expenditures.
- 21100 Business Services
  - Fund AFB for Program Money had a FY 22/23 beginning balance of \$2.5 million. The department projects it will not use fund balance in FY 22/23.
- 21100 – Single Family Revenue Bond
  - Fund 21101 Restricted Program Money – \$28,080 reserved for San Geronio Water Task Force.
  - Fund 21107 Restricted Program Money – \$26,651 reserved for marketing events.
  - Fund 21109 Committed Fund Balance – \$483,881 reserve necessary for disallowed grant costs in the event of an audit finding.
- Fund 21200 – County Free Library
  - The budgeted usage of reserve balance in FY 2023/24 is \$5.37 million.
- Fund 22900 – Perris Valley Cemetery District
  - \$147,259 budgeted use of reserve balance for FY 2023/24.
- Fund 39810 – Perris Valley Cemetery Endowment
  - Forecasted budgeted increase in reserve balance is \$216,482 in FY 2023/24. Funds are restricted for use until the Cemetery has sold all plots.
- Various – County Service Areas
  - Budgeted usage of reserve balance is \$5.3 million for FY 2023/24.

### **Net County Cost Allocations**

The Office of Economic Development Business Services budget is targeted to receive \$4.1 million in net county cost allocation; this represents the same amount allocated in FY 22/23.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
CSA 152 NPDES - 915201	28	35	35	33	33	0
CSA Administration Operating - 915202	9	7	7	6	6	0
ED - RivCo/County Free Library - 1900700000	4	5	3	4	4	0
ED - RivCo/Edward Dean Museum - 1930100000	4	4	4	3	3	0
ED- Business Services - 1901000000	19	19	18	19	19	0
ED-Agency Administration - 1900100000	20	23	23	24	24	0
<b>Grand Total</b>	84	93	90	89	89	0

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
CFD 16-M Citrus Heights - 991115	54,090	159,979	0	172,544	172,544	0
CFD 17-1M Conestoga - 991105	32,432	64,401	0	69,060	69,060	0
CFD 17-2M Bella Vista II - 991100	44,541	75,523	1,268	80,975	80,975	0
CFD 17-3M Tierra Del Rey - 991110	82,722	150,933	4,675	161,841	161,841	0
CFD 17-4M Promontroy - 991120	41,684	117,122	0	126,058	126,058	0
CFD 17-5M French Valley South - 991125	26,502	97,730	17,454	154,474	154,474	0
CFD 17-6M Amberley TR31199 - 991130	31,685	79,876	0	85,650	85,650	0
CFD 18-1M Tramonte TR36475 - 991140	40,007	188,351	11,560	201,981	201,981	0
CFD 18-2M Goldn Sunst TR31632-1 - 991145	0	10,202	0	37,493	37,493	0
CFD 19-1M La Ventana - 991150	0	10,202	0	10,202	10,202	0
CFD 19-2M Winchester Ranch - 991155	0	10,202	0	2,776	2,776	0
CFD 19-3M Brisa Pointe - 991160	20,587	38,777	8,779	41,475	41,475	0
CFD 20-1M Springbrook TR30908/9 - 991165	0	10,202	0	841,664	841,664	0
CFD 20-2M Prairie Crssng Area A - 991170	0	0	0	54,557	54,557	0
CFD 20-2M Prairie Crssng Area B - 991175	0	0	0	5,100	5,100	0
CFD Administration - 991000	0	0	0	205,512	205,512	0
CFD21-1M Mountain Vista - 991180	0	0	0	5,100	5,100	0
CFD21-2M Sunset Crossing - 991185	0	0	0	5,100	5,100	0
CFD21-3MEagleVista/LakeRnchIAA - 991190	0	0	0	5,100	5,100	0
CFD21-3MEagleVista/LakeRnchIAB - 991195	0	0	0	5,000	5,000	0
CFD22-1MLosOlivos/CntryviewIAA - 991200	0	0	0	11,419	11,419	0
CFD22-1MLosOlivos/CntryviewIAB - 991205	0	0	0	101,347	101,347	0
CFD22-2M Mountain Edge - 991210	0	0	0	5,100	5,100	0
CFD22-4M Nuevo Meadows - 991215	0	0	0	10,202	10,202	0
CFD22-5M Siena - 991220	0	0	0	10,202	10,202	0
CFD22-6M Summit Canyon - 991225	0	0	0	10,202	10,202	0
CSA 001 Coronita Lighting - 900101	2,032	7,673	2,564	8,335	8,335	0
CSA 013 N Palm Springs Lighting - 901301	2,573	7,019	2,693	8,191	8,191	0
CSA 015 N Palm Springs Oasis - 901501	6,836	23,644	6,843	24,589	24,589	0
CSA 021 Coronita-Yorba Heights - 902101	8,238	22,596	9,485	25,168	25,168	0
CSA 022 Elsinore Area Lthg - 902201	14,234	20,106	16,030	20,635	20,635	0
CSA 027 Cherry Valley Lighting - 902701	26,462	50,574	30,780	53,931	53,931	0
CSA 036 Idyllwild Lighting - 903601	209,089	320,520	222,465	244,624	244,624	0

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
CSA 038 Pine Cove Fire Prot - 903801	9,890	166,381	58,084	91,148	91,148	0
CSA 043 Homeland Lighting - 904301	14,143	54,034	16,769	56,548	56,548	0
CSA 047 W Palm Springs Villa - 904701	3,288	15,624	3,234	17,173	17,173	0
CSA 051 Desert Centre-Multi - 905102	657,892	968,878	931,999	1,011,009	1,011,009	0
CSA 059 Hemet Area Lighting - 905901	3,239	7,851	4,107	8,197	8,197	0
CSA 060 Pinyon Fire Protection - 906001	150,699	191,403	191,403	162,662	162,662	0
CSA 062 Ripley Dept Service - 906203	317,563	386,026	385,026	271,720	271,720	0
CSA 069 Hemet Area E Lighting - 906901	129,389	167,273	119,534	172,721	172,721	0
CSA 070 Perris Area Lighting - 907001	27,448	60,549	25,629	66,130	66,130	0
CSA 080 Homeland Lighting - 908001	48,050	116,232	50,568	122,320	122,320	0
CSA 084 Sun City Lighting - 908401	74,138	170,912	82,419	179,509	179,509	0
CSA 085 Cabazon Lighting - 908501	163,546	225,231	223,203	242,568	242,568	0
CSA 087 Woodcrest Lighting - 908701	28,122	40,778	33,136	42,406	42,406	0
CSA 089 Perris Area (Lakeview) - 908901	28,827	30,773	34,597	33,000	33,000	0
CSA 091 Valle Vista (E Of HT) - 909101	104,715	160,036	97,681	167,318	167,318	0
CSA 094 SE Of Hemet Lighting - 909401	2,469	3,740	2,700	3,913	3,913	0
CSA 097 Mecca Lighting - 909701	70,494	93,391	89,098	97,478	97,478	0
CSA 103 La Serene Lighting - 910301	535,569	724,767	559,574	759,770	759,770	0
CSA 104 Santa Ana - 910401	292,606	259,418	169,418	162,532	162,532	0
CSA 105 Happy Valley Rd Maint - 910501	159,159	93,398	31,420	115,324	115,324	0
CSA 108 Road Improvement Maint - 910801	197,956	315,801	37,580	109,164	109,164	0
CSA 113 Woodcrest Lighting - 911301	1,675	12,850	1,902	15,042	15,042	0
CSA 115 Desert Hot Springs - 911501	3,743	15,021	3,608	16,916	16,916	0
CSA 117 Mead Valley-An Service - 911701	21,800	37,961	25,717	38,934	38,934	0
CSA 121 Bernuda Dunes Lighting - 912101	87,518	103,992	92,285	106,222	106,222	0
CSA 122 Mesa Verde Lighting - 912211	140,384	563,270	505,240	354,956	354,956	0
CSA 124 Elsinore Area Warm Spr - 912411	10,171	103,872	28,822	84,505	84,505	0
CSA 125 Thermal Area Lighting - 912501	17,515	31,501	17,380	32,967	32,967	0
CSA 126 Highgrove Area Lghtg - 912601	2,516,831	5,178,013	3,218,425	5,286,325	5,286,325	0
CSA 128 Lake Mathews Rd Maint - 912801	6,913	107,799	16,900	77,093	77,093	0
CSA 132 Lake Mathews Lighting - 913201	172,097	192,059	183,131	196,270	196,270	0
CSA 134 Temescal Canyon Lghtg - 913401	2,233,606	2,428,730	2,432,553	2,513,607	2,513,607	0
CSA 135 Temescal Canyon Lghtg - 913501	13,601	15,767	15,080	15,827	15,827	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
CSA 142 Wildomar Lighting - 914201	11,466	13,563	12,664	13,830	13,830	0
CSA 143 Rancho CA Park & Recr - 914301	3,156,322	3,862,395	3,966,793	3,553,189	3,553,190	0
CSA 145 Sun City Park & Recr - 914501	0	1,289	0	6,126	6,126	0
CSA 146 Lakeview Park & Recr - 914601	2,506	11,064	3,060	12,027	12,027	0
CSA 149 - 914901	214,365	345,011	554,924	583,539	583,539	0
CSA 152 NPDES - 915201	4,781,186	9,463,679	9,225,751	9,978,568	9,978,567	0
CSA Administration Operating - 915202	2,853,114	3,219,349	3,040,156	3,758,523	3,758,523	0
ED - RivCo/County Free Library - 1900700000	34,021,859	45,023,464	37,941,465	46,858,367	46,858,367	0
ED - RivCo/Edward Dean Museum - 1930100000	651,616	688,000	3,729,945	3,592,486	3,592,486	0
ED - RivCo/Perris Valley Cemetery District - 980503	788,498	1,012,439	1,040,790	1,005,995	1,005,995	0
ED- Business Services - 1901000000	7,366,066	9,476,670	20,304,802	21,938,599	22,163,599	0
ED-Agency Administration - 1900100000	4,136,157	3,829,550	3,704,131	4,182,549	4,182,549	0
ED-Single Family Revenue Bond - 1900500000	353,477	611,000	611,000	629,016	629,016	0
<b>Grand Total</b>	<b>67,225,405</b>	<b>92,066,436</b>	<b>94,158,300</b>	<b>111,549,695</b>	<b>111,774,695</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	651,616	0	0	0	0	0
20605 - CFD Administration	0	0	0	205,512	205,512	0
20610 - CFD 17-2M Bella Vista II	44,541	75,523	1,268	80,975	80,975	0
20620 - CFD 17-1M Conestoga	32,432	64,401	0	69,060	69,060	0
20630 - CFD 17-3M Tierra Del Rey	82,722	150,933	4,675	161,841	161,841	0
20640 - CFD 16-1M Citrus Heights	54,090	159,979	0	172,544	172,544	0
20650 - CFD 17-4M Promontory	41,684	117,122	0	126,058	126,058	0
20660 - CFD 17-5M French Valley South	26,502	97,730	17,454	154,474	154,474	0
20670 - CFD 17-6M Aberley TR31199	31,685	79,876	0	85,650	85,650	0
20680 - CFD 18-1M Tramonte TR36475	40,007	188,351	11,560	201,981	201,981	0
20690 - CFD18-2M Goldn Sunst TR31632-1	0	10,202	0	37,493	37,493	0
20700 - CFD19-1M La Ventana TR31100	0	10,202	0	10,202	10,202	0
20710 - CFD19-2M Winchstr Rnch TR30807	0	10,202	0	2,776	2,776	0
20720 - CFD19-3M Brisa Pointe TR36687	20,587	38,777	8,779	41,475	41,475	0

## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
20730 - CFD 20-1M Springbrook TR30908/9	0	10,202	0	841,664	841,664	0
20740 - CFD 20-2M Prairie Crossing Area A	0	0	0	54,557	54,557	0
20750 - CFD 20-2M Prairie Crossing Area B	0	0	0	5,100	5,100	0
20760 - CFD 21-1 Mountain Vista	0	0	0	5,100	5,100	0
20770 - CFD 21-2 Sunset Crossing	0	0	0	5,100	5,100	0
20780 - CFD21-3MEagleVista/LakeRnchIAA	0	0	0	5,100	5,100	0
20790 - CFD21-3MEagleVista/LakeRnchIAB	0	0	0	5,000	5,000	0
20800 - CFD22-1MLosOlivos/CntryviewIAA	0	0	0	11,419	11,419	0
20810 - CFD22-1MLosOlivos/CntryviewIAB	0	0	0	101,347	101,347	0
20820 - CFD22-2M Mountain Edge	0	0	0	5,100	5,100	0
20830 - CFD22-4M Nuevo Meadows	0	0	0	10,202	10,202	0
20840 - CFD22-5M Siena	0	0	0	10,202	10,202	0
20850 - CFD22-6M Summit Canyon	0	0	0	10,202	10,202	0
21100 - EDA-Administration	8,394,784	13,509,720	13,130,441	16,737,955	16,962,955	0
21109 - EDA Special Projects	353,477	0	0	0	0	0
21150 - USEDA Grant	819,000	407,500	407,500	400,000	400,000	0
21200 - County Free Library	34,021,859	45,023,464	37,941,465	46,858,367	46,858,367	0
21210 - Edward Dean Museum & Gardens	0	688,000	629,945	542,486	542,486	0
21735 - ARP Act Coronavirus Relief	2,254,501	0	14,181,993	12,662,209	12,662,209	0
22900 - Perris Cemetery District	788,498	1,012,439	1,040,790	1,005,995	1,005,995	0
23010 - CSA Administration	2,853,114	3,219,349	3,040,156	3,758,523	3,758,523	0
23025 - Co Service Area #001	2,032	7,673	2,564	8,335	8,335	0
23100 - Co Service Area #013	2,573	7,019	2,693	8,191	8,191	0
23125 - Co Service Area #015	6,836	23,644	6,843	24,589	24,589	0
23200 - Co Service Area #021	8,238	22,596	9,485	25,168	25,168	0
23225 - Co Service Area #022	14,234	20,106	16,030	20,635	20,635	0
23300 - Co Service Area #027	26,462	50,574	30,780	53,931	53,931	0
23375 - CSA #36 Idyllwild Ltg-P&R	209,089	320,520	222,465	244,624	244,624	0
23400 - Co Service Area #038	9,890	166,381	58,084	91,148	91,148	0
23475 - Co Service Area #043	14,143	54,034	16,769	56,548	56,548	0
23500 - Co Service Area #047	3,288	15,624	3,234	17,173	17,173	0
23525 - Co Service Area #051	657,892	968,878	931,999	1,011,009	1,011,009	0
23600 - Co Service Area #059	3,239	7,851	4,107	8,197	8,197	0



## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
23625 - Co Service Area #060	150,699	191,403	191,403	162,662	162,662	0
23675 - Co Service Area #069	129,389	167,273	119,534	172,721	172,721	0
23700 - Co Service Area #070	27,448	60,549	25,629	66,130	66,130	0
23775 - Co Service Area #080	48,050	116,232	50,568	122,320	122,320	0
23825 - Co Service Area #084	74,138	170,912	82,419	179,509	179,509	0
23850 - Co Service Area #085	163,546	225,231	223,203	242,568	242,568	0
23900 - Co Service Area #087	28,122	40,778	33,136	42,406	42,406	0
23925 - Co Service Area #089	28,827	30,773	34,597	33,000	33,000	0
23950 - Co Service Area #091	104,715	160,036	97,681	167,318	167,318	0
24025 - Co Service Area #094	2,469	3,740	2,700	3,913	3,913	0
24050 - Co Service Area #097	70,494	93,391	89,098	97,478	97,478	0
24075 - Co Service Area #103	535,569	724,767	559,574	759,770	759,770	0
24100 - CSA #104 Sky Valley	292,606	259,418	169,418	162,532	162,532	0
24125 - Co Service Area #105	159,159	93,398	31,420	115,324	115,324	0
24150 - Co Service Area #108	197,956	315,801	37,580	109,164	109,164	0
24175 - Co Service Area #113	1,675	12,850	1,902	15,042	15,042	0
24200 - Co Service Area #115	3,743	15,021	3,608	16,916	16,916	0
24225 - Co Service Area #117	21,800	37,961	25,717	38,934	38,934	0
24250 - Co Service Area #121	87,518	103,992	92,285	106,222	106,222	0
24275 - Co Service Area #124	10,171	103,872	28,822	84,505	84,505	0
24300 - Co Service Area #125	17,515	31,501	17,380	32,967	32,967	0
24325 - Co Service Area #126	2,460,187	5,077,963	3,123,425	5,175,356	5,175,356	0
24350 - Co Service Area #128 East	6,913	107,799	16,900	77,093	77,093	0
24400 - Co Service Area #132	172,097	192,059	183,131	196,270	196,270	0
24425 - Co Service Area #134	2,233,606	2,428,730	2,432,553	2,513,607	2,513,607	0
24450 - Co Service Area #135	13,601	15,767	15,080	15,827	15,827	0
24525 - Co Service Area #142	11,466	13,563	12,664	13,830	13,830	0
24550 - CSA #143a Warner Sprg Subzone1	3,156,322	3,552,395	3,666,793	3,403,189	3,403,190	0
24600 - Co Service Area #149 Wine Cou	116,716	182,924	458,709	402,656	402,656	0
24625 - Co Service Area #152 NPDES	4,144,825	5,032,005	4,716,925	5,629,252	5,631,149	0
24800 - Co Service Area #146	2,506	11,011	3,060	11,770	11,770	0
24825 - CSA #149 Wine Country Beautif	97,649	162,087	96,215	180,883	180,883	0
24875 - CSA #152 Sports Facility	608,867	760,429	756,631	949,316	947,418	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
31550 - Co Service Area #143 Qmby	0	310,000	300,000	150,000	150,000	0
31555 - CSA #145 Quimby	0	1,289	0	6,126	6,126	0
31570 - CSA #152 Zone B	5,395	2,770,100	2,776,500	2,450,000	2,450,000	0
32710 - EDA Mitigation Projects	33,938	0	0	0	0	0
32720 - CSA 126 Quimby	56,644	100,050	95,000	110,969	110,969	0
32730 - CSA 146 Quimby	0	53	0	257	257	0
32740 - CSA 152 Cajalco Corridor Quimby	22,098	901,145	975,695	950,000	950,000	0
40400 - Co Service Area #122 Water	140,384	563,270	505,240	354,956	354,956	0
40440 - CSA #62 Water-Sewer	317,563	386,026	385,026	271,720	271,720	0
<b>Total</b>	<b>67,225,405</b>	<b>92,066,436</b>	<b>94,158,300</b>	<b>111,549,695</b>	<b>111,774,695</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	8,309,271	9,261,758	8,168,711	9,191,565	9,191,565	0
Services and Supplies	28,877,304	38,206,979	53,326,986	55,569,264	55,794,264	0
Other Charges	29,707,809	44,015,659	30,486,405	34,125,713	34,125,713	0
Capital Assets	179,380	848,600	1,986,479	13,044,318	13,044,318	0
Other Financing Uses	773,014	310,711	554,100	499,300	499,300	0
Intrafund Transfers	(621,373)	(577,271)	(364,381)	(880,465)	(880,465)	0
<b>Expense Net of Transfers</b>	<b>66,452,392</b>	<b>91,755,725</b>	<b>93,604,200</b>	<b>111,050,395</b>	<b>111,275,395</b>	<b>0</b>
<b>Operating Transfers Out</b>	<b>773,014</b>	<b>310,711</b>	<b>554,100</b>	<b>499,300</b>	<b>499,300</b>	<b>0</b>
<b>Total Uses</b>	<b>67,225,405</b>	<b>92,066,436</b>	<b>94,158,300</b>	<b>111,549,695</b>	<b>111,774,695</b>	<b>0</b>

## Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Taxes	23,433,797	23,178,316	23,191,576	24,524,450	24,524,450	0
Fines, Forfeitures & Penalties	144,735	100,000	100,265	50,000	50,000	0
Revenue from the Use of Money & Property	(798,002)	358,060	1,254,839	742,374	742,374	0
Intergovernmental - State	1,833,800	2,527,455	2,527,131	502,125	502,125	0
Intergovernmental - Federal	3,155,220	415,000	13,536,993	12,662,209	12,662,209	0
Intergovernmental - Other Government and Other In-Lieu Taxes	815,943	2,089,812	2,764,725	2,378,549	2,378,549	0
Charges for Current Services	30,138,777	33,406,095	33,395,409	37,141,386	37,141,386	0
Miscellaneous Revenue	13,965,008	10,030,088	10,266,906	10,755,143	10,755,143	0
Other Financing Sources	4,843,672	7,804,117	7,726,412	11,846,040	11,846,040	0
<b>Total Net of Transfers</b>	72,701,673	72,104,826	87,039,444	88,756,236	88,756,236	0
<b>Operating Transfers In</b>	4,831,278	7,804,117	7,724,812	11,846,040	11,846,040	0
<b>Total Revenue</b>	77,532,951	79,908,943	94,764,256	100,602,276	100,602,276	0
Net County Cost Allocation	59,058	0	0	0	0	0
Use of Fund Balance	(10,366,604)	12,157,493	(605,956)	10,947,419	11,172,419	0
<b>Total Sources</b>	67,225,405	92,066,436	94,158,300	111,549,695	111,774,695	0



# ENVIRONMENTAL HEALTH

Jeff Johnson, Director  
rivcoeh.org

NUMBERS AT A GLANCE

# \$35,432,007

## FY 2023/24 BUDGET

### REVENUES



**\$22.1M** CHARGES FOR CURRENT SERVICES

**\$12.2M** LICENSES, PERMITS & FRANCHISES

**\$1.1M** MISCELLANEOUS REVENUE

### EXPENDITURES



**\$25.3M**  
SALARIES & BENEFITS



**\$9.9M**  
SERVICES & SUPPLIES

OTHER CHARGES  
\$378k  
INTRAFUND TRANSFERS  
(\$278k)  
CAPITAL ASSETS  
\$76k

## Mission Statement

The mission of the Department of Environmental Health is to enhance the quality of life in Riverside County through implementation of efficient and effective programs that protect public health and safety as well as the environment.

## Description

The Department of Environmental Health consists of three divisions located in seven area offices throughout the county. The District Environmental Services Division consists of professional, technical, and support staff in six area offices throughout the county. The major programs within the division include retail food safety, recreational water safety, vector control, mobile home parks, organized camps, and retail tobacco. Second is that of Environmental Protection and Oversight, which is responsible for compliance relating to hazardous materials handling and disposal, liquid/solid waste collection/disposal, medical waste storage/disposal, body art, land use and water system programs. Lastly, the Business Operations and Finance Division provides administrative support for the entire department. Support functions provided include accounting, revenue tracking and analysis, purchasing, special projects, training, project development, and budget preparation and monitoring. In addition to the Mission Statement mentioned above, the overall goal of the department is to gain compliance with the law by partnering with applicable businesses to reach positive solutions. The department provides these critical services with its talented and dedicated staff of 195 and an annual budget of approximately \$35 million.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Ensure the efficient and effective review of new and remodeled food and public pool facilities by approving such plans in a timely manner.

#### Portfolio Objective

Encourage a positive climate for business development.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Plan approval cycle time, in days	11.40	10.60	11.00	11.00

#### Insights

- Providing timely plan review and approval is important for the business community. This creates value to businesses by ensuring they begin operating as soon as possible. Department staff complete more than 1,300 annual plan reviews for these facility types.
- The department currently tracks average plan approval time and continually refines this process to ensure the data is as accurate as possible. Consequently, this will provide a better understanding of the work efforts and required plan approval processes, allowing the department to identify opportunities for improvement.

Insights

- Increasing the online review of digital plans is expediting plan review. The department currently is receiving more than fifty percent of plans submitted electronically. As the department continues external outreach efforts on this capability, this number is expected to continue growing year-over-year.

**OBJECTIVE 2**

Department Objective

Maintain positive Customer Feedback Rating of 99 percent or greater by ensuring that customers have access to the surveys and are treated fairly and equitably by Environmental Health staff.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Customer feedback rating	98%	99%	100%	100%

Insights

- The department aims to provide a high level of customer satisfaction through the delivery of professional, accurate, and effective services. Customers are encouraged, but not forced, to take satisfaction surveys. This survey data is collected and reviewed as it is provided. The department immediately addresses all unfavorable responses no matter how minor they are. This valuable customer feedback is also used to recognize employees that have received favorable responses.

Insights

- The department conducts field evaluations of over one hundred inspection staff, including two ride a longs with a supervisor and two telephone audits per year with the regulated businesses or stakeholders encountered in the field. This feedback provides an excellent source of data to assist the department with ensuring staff knowledge, leadership, and development are in line with the department’s mission, portfolio objectives, and aligned county outcomes.

**OBJECTIVE 3**

Department Objective

Ensure the consistent and predictable delivery of safe and adequate supply of drinking water to all residents being served by small water systems.

Portfolio Objective

Foster environmental sustainability and community safety.

County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent inspected	98%	100%	100%	100%

### Insights

- Environmental Health is the Local Primacy Agency (LPA) program for Riverside County, under delegation of authority from the Water Quality Control Board, Drinking Water Program. As such, a workplan is prepared annually to set goals for public water system permitting and surveillance activities, water sampling and monitoring, data management and reporting, electronic annual reporting, and planned enforcement actions.
- To ensure the delivery of safe drinking water to all residents served by small public water systems, the LPA program monitors drinking water quality sampling. LPA staff monitor and review water quality results daily to ensure drinking water standards are met and that water systems are sampling in accordance with their sampling schedule. Drinking water advisories and corrective actions are issued when necessary.
- The LPA program works with multiple stakeholders to identify and prioritize water systems with water quality violations to provide funding and technical assistance to install treatment or consolidate with a larger public water system. During FY 21/22, thirteen small water systems were turned over to the EPA, and in turn, one to the LPA program.

### Related Links

<https://www.rivcoeh.org/>

<https://www.facebook.com/RiversideCountyEH>

<https://twitter.com/rivcoeh?lang=en>

<https://www.instagram.com/rivcoeh/>

## Budget Changes & Operational Impacts

### Staffing

The FY 2023/24 budget represents 195 positions. This amount is static relative to the previous year adopted budget. The department continues its conservative

practices and strategic decision making where it comes to adding or deleting positions.

### Expenditures

Net decrease of \$1.4 million from previous fiscal year.

- Salaries & Benefits
  - Net increase due to step increases, flex benefit and other provisions contained in the MOU contacts with SEIU, LIUNA and the Management agreement. This is also inclusive of minor increased pension obligations for all DEH employees.
- Services & Supplies, Other Chargers
  - Net decrease is anticipated due to DEH proposing to hold service and supply charges to the relative to the previous year adopted budget. However, project costs for the CAC 10 th floor project will be mostly eliminated. As this project comes to a close during the current year, DEH is projecting the possibility of expenses, approximately \$300,000, carrying over into FY 2023/24 and has budgeted accordingly.
- Capital Assets
  - Net decrease anticipated due to the purchase of two capital assets this fiscal year. For the HAZMAT program, a hazardous materials analyzer will be acquired through an EMD CHOG grant like previous years. This purchase is largely covered by a grant, benefiting our region as DEH is the primary coordinator for regional training exercises to include our area Fire Department partners. In addition, DEH is also proposing to purchase a replacement ice machine for the Indio office.

### Revenues

Net decrease of approximately \$1.4 million from previous the fiscal year due to the expected completion of the CAC 10 th floor project. Removing the revenue to cover the CAC 10 th floor costs, however, yields a base increase of revenue relative to

the last FY adopted budget of approximately \$387,000.

- Licenses, Permits & Franchises
  - Net increase due to business, construction, hazardous materials, underground storage tank, sewage, medical waste and unpackaged food cart permits and administering the waste hauler agreements.
- Charges for Current Services
  - Net increase due to issuance of business licenses, solid waste tipping fees, refuse, food facility, and swimming pool permits.

### Departmental Reserves

DEH reserves consist of deferred, restricted, and committed funds that range from legal mandates, solid waste efforts, vector control issues and grants. Restrictions are placed on these reserves for uses relative to state mandates, stipulated judgements, and/or other Board policy commitments. These funds are budgeted this fiscal year and consist of the following.

- 11053 – CalRecycle Local Enforcement Grant
  - Annual grant from CalRecycle to support the LEA’s solid waste facilities permit, inspection and enforcement program as specified in the Enforcement Program Plan. Includes organics compliance activities as required by SB 1383.

- 11059 – Hazardous Waste Generators Fines and Penalties
  - Restricted by court or administrative enforcement order for fine and penalty assessments levied against certain hazardous waste generators.
- 11089 – Local Enforcement Agency Fees
  - Coachella Valley illegal dumping fees collected until 2008. The fund supports illegal dumping cleanup and other activities in this area. No further revenue is anticipated to be received by this fund.
- 11114 – Temescal Valley, Synagro Fund
  - Fund restricted for 1st District use in and around the area of the Temescal Valley concurrent with Board approval. No further revenue is anticipated to be received by this fund.
- 11116 – Mosquito Control – Vector-Borne Diseases Surveillance (VBDS)
  - DEH will continue utilizing and is expected to close this fund out during FY 2023/24.

### Net County Cost Allocations

Not applicable, DEH does not receive net county cost allocations, the department is self-funded through permit fees and contract revenue.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
District Environmental Services - 4200430000	90	90	88	88	88	0
Environmental Health - 4200400000	34	34	34	34	34	0
Environmental Resource Mgmt - 4200420000	72	71	73	73	73	0
<b>Grand Total</b>	196	195	195	195	195	0



### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
District Environmental Services - 4200430000	12,195,091	13,285,689	13,249,025	12,615,172	12,615,172	0
Environmental Health - 4200400000	6,165,274	7,814,697	4,712,948	8,982,384	8,982,384	0
Environmental Resource Mgmt - 4200420000	12,342,160	15,781,461	17,108,817	13,834,451	13,834,451	0
<b>Grand Total</b>	<b>30,702,524</b>	<b>36,881,847</b>	<b>35,070,790</b>	<b>35,432,007</b>	<b>35,432,007</b>	<b>0</b>

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	29,395,662	35,183,661	32,924,652	32,919,007	32,919,007	0
11053 - CIWIMB Local Enforce Grant	44,392	44,392	44,392	45,000	45,000	0
11059 - Hazardous Waste Generators	43,150	94,500	66,542	97,000	97,000	0
11089 - Local Enforce Agency Tip Fees	19,654	91,854	20,000	20,000	20,000	0
11114 - Temescal Valley - Synagro Fund	0	250,000	0	250,000	250,000	0
11116 - Mosquito Control-VBDS	40,733	55,000	12,764	1,000	1,000	0
23000 - Franchise Area 8 Assmt For Wmi	1,158,934	1,162,440	2,002,440	2,100,000	2,100,000	0
<b>Total</b>	<b>30,702,524</b>	<b>36,881,847</b>	<b>35,070,790</b>	<b>35,432,007</b>	<b>35,432,007</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	22,658,619	25,045,362	23,228,732	25,339,442	25,339,442	0
Services and Supplies	7,816,693	9,045,222	9,300,753	9,916,665	9,916,665	0
Other Charges	409,461	2,977,513	2,656,303	377,500	377,500	0
Capital Assets	60,912	89,000	78,677	76,000	76,000	0
Intrafund Transfers	(243,161)	(275,250)	(193,675)	(277,600)	(277,600)	0
<b>Expense Net of Transfers</b>	<b>30,702,524</b>	<b>36,881,847</b>	<b>35,070,790</b>	<b>35,432,007</b>	<b>35,432,007</b>	<b>0</b>
<b>Total Uses</b>	<b>30,702,524</b>	<b>36,881,847</b>	<b>35,070,790</b>	<b>35,432,007</b>	<b>35,432,007</b>	<b>0</b>

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	11,422,863	11,831,159	12,118,432	12,243,223	12,243,223	0
Fines, Forfeitures & Penalties	0	1,453,316	0	0	0	0
Revenue from the Use of Money & Property	(57,450)	0	0	0	0	0
Intergovernmental - State	70,418	0	0	0	0	0
Charges for Current Services	21,161,411	20,960,833	22,060,482	22,093,182	22,093,182	0
Miscellaneous Revenue	11,551	2,636,539	2,705,793	1,095,602	1,095,602	0
<b>Total Net of Transfers</b>	32,608,792	36,881,847	36,884,707	35,432,007	35,432,007	0
<b>Total Revenue</b>	32,608,792	36,881,847	36,884,707	35,432,007	35,432,007	0
Net County Cost Allocation	(1,716,167)	0	(1,846,681)	0	0	0
Use of Fund Balance	(190,101)	0	32,764	0	0	0
<b>Total Sources</b>	30,702,524	36,881,847	35,070,790	35,432,007	35,432,007	0



# FLOOD CONTROL AND WATER CONSERVATION DISTRICT

Jason Uhley, General Manager-Chief Engineer  
rcflood.org

NUMBERS AT A GLANCE

# \$219,798,118

## FY 2023/24 BUDGET

### REVENUES



<b>\$77.9M</b>	TAXES	<b>\$4.7M</b>	OTHER FINANCING SOURCES
<b>\$41.6M</b>	MISCELLANEOUS REVENUE	<b>\$3.9M</b>	FEDERAL FUNDS
<b>\$11.8M</b>	REVENUE FROM THE USE OF MONEY & PROPERTY	<b>\$584k</b>	STATE FUNDS
<b>\$10.1M</b>	CHARGES FOR CURRENT SERVICES		

### EXPENDITURES

<b>\$71.1M</b> OTHER CHARGES	<b>\$53.4M</b> SERVICES & SUPPLIES	<b>\$46.7M</b> CAPITAL ASSETS	<b>\$45.6M</b> SALARIES & BENEFITS	<b>\$5.2M</b> OTHER FINANCING USES	<b>(\$2.2M)</b> INTRA-FUND TRANSFERS
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## Mission Statement

The mission of the Riverside County Flood Control and Water Conservation District is to responsibly manage stormwater in service of safe, sustainable and livable communities. Our vision is to be a leader in the field of stormwater management, achieve extraordinary results for our customers, be the home of high-quality teams and return value to our community.

## Description

The Riverside County Flood Control and Water Conservation District is a special district formed in 1945 by the State Legislature to serve the regional stormwater management needs of western Riverside County and its citizens. The County Board of Supervisors serves as the district's legislative body.

The district's 2,700 square miles of service area covers the western third of the county, with its eastern limits reaching Desert Hot Springs, most of Palm Springs and parts of Cathedral City. Stormwater management for the balance of the county is provided by Coachella Valley Water District or directly by the county. Local cities and the county also maintain local drainage infrastructure that connect to larger regional district facilities.

The district performs the following broad services:

- Plans, designs, constructs and operates regional storm drains, channels, levees and dams;
- Partners with local water agencies to conserve stormwater and other local water supplies;
- Works with cities and the county to protect the environmental integrity of local lakes, rivers, and streams;
- Partners with cities and local agencies to fund the design and construction of storm water management systems;
- Provides flood hazard related development review, floodplain management and public education support to city and county departments;

- Works with local agencies to find opportunities to incorporate multi-use functions into district facilities, including parks, trails, and habitat; and
- Maintains and operates flood warning and early detection systems.

The district currently maintains nearly \$1 billion in assets, including over 600 miles of channels, storm drains and levees and 55 dams and debris basins. An additional 400 miles of regional channels and another 48 dams and debris basins are proposed in the district's master drainage plans as part of our comprehensive plan to protect county residents.

The district's functions are supported by ad valorem property tax revenues, contributions from other local, state and federal agencies, grants and special assessments.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Maximize the community benefits of flood control infrastructure.

#### Portfolio Objective

Increase the quality and safety of county infrastructure.

#### County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Complete and maintain state dam and federal levee certification processes	95%	92%	95%	95%
Maintain a FEMA Community Rating System (CRS) score of 6 or better to secure a 20% flood insurance discount	7	6	6	6

**Insights**

- The district, in partnership with the Building and Safety Department, implements effective floodplain management programs rated by the Federal Emergency Management Agency (FEMA) Community Rating System (CRS) program. The CRS program provides FEMA Communities an opportunity to secure a flood insurance discount for its residents when the Community exceeds FEMA’s minimum floodplain management standards. Since 2019, residents within unincorporated Riverside County have been entitled to a 15% discount on flood insurance. However, since April 2022, residents are entitled to a 20% discount because the county has reached a level 6 CRS score. On average, the FEMA program discount is expected to reduce flood insurance premiums for unincorporated residents an average of \$142 per year.
- The United States Army Corps of Engineers and FEMA developed and/or enhanced levee inspection and certification programs in the wake of Hurricane Katrina. The district is currently in the process of having its levees certified against these new programs. FEMA recently added another levee to be certified and California Department of Water Resources added another district basin under its jurisdiction. The two additional projects lowered the percent complete from previous years.

**OBJECTIVE 2**

**Department Objective**

Promote outstanding outcomes for customers.

**Portfolio Objective**

Encourage a positive climate for business development.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Maintain a 90% positive customer feedback score	100%	100%	100%	100%
Percent of Plan Checks completed within 21 working days.	80%	75%	85%	85%

**Insights**

- The district is committed to providing outstanding service to its customers by focusing on both timely and solutions-oriented service. Solutions-oriented service is a philosophy that centers on truly trying to help customers achieve their goals. This includes asking the questions necessary to understand their needs, helping them find the information that they may actually need (as opposed to simply responding to a flawed initial inquiry), and identifying alternative approaches to achieve their goals if their initial proposal is not acceptable.

Insights

- The district strives to provide outstanding service to its customers by providing timely development related services. The 21-working day turn-around target on district facility plan checks provides a representative performance measure for this objective. The district reviewed their internal processes and made improvements to their data management system to notify their plan check reviewers on upcoming deadlines. This coupled with improvements in our coordination processes with developers and plan check reviewers, the district managed to restore their trajectory towards an 85 percent 21-working day plan check goal.

**OBJECTIVE 3**

Department Objective

Ensure flood control projects support multi-benefit outcomes for communities.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Ensure all Flood Control administered construction contracts allow for inclusion of partner-funded betterments.	100%	100%	100%	100%
Ensure all Flood Control led projects assess opportunities for multiple-benefit opportunities prior to design.	100%	100%	100%	100%

Insights

- The district wishes to promote safe and sustainable communities through agreements with partner agencies (cities, county, etc.) that allow them to add betterments, such as street repairs and additional paving, into district construction projects at their cost.
- In many cases, partners discover issues that they would like addressed during the construction phase of district facilities. Addressing those issues using the district’s contractor saves the partner money and reduces inconveniences to the public. Standard contract provisions often preclude these cost-saving opportunities. The district has modified standard contract terms to allow the district the flexibility to help their partners and assist the county’s communities
- The district promotes sustainability by working with local partner agencies to include multiple-benefit features, such as parks, trails, water quality treatment, and storm water capture features, into new district facilities where feasible to reduce the total cost of infrastructure and lead to more sustainable communities overall. It is the goal of the district to ensure that 100 percent of new Design Division projects proactively evaluate opportunities for multiple-benefit improvements.

**Related Links**

Department Website: <http://www.rcflood.org>

County Watershed Protection Website: <http://www.rcwatershed.org>

Facebook: <https://www.facebook.com/rivcowatershed>

**Budget Changes & Operational Impacts**

**Staffing**

The FY 2023/24 budget represents 321 positions. This is a net increase of one position from prior year’s adopted budget.

### Expenditures

A net increase of \$6.9 million in FY 2023/24 over prior year overall expenses.

- Salaries & Benefits
  - Net decrease as a result of budgeting all fully funded vacant positions at Step 1.
- Services & Supplies
  - Net increase as a result of current inflation costs as it relates to construction projects.
- Other Charges
  - Net increase as a result of the total amount of district's contribution to non-county agencies for construction project costs.
- Capital Assets
  - Net decrease as a result of a reduction in construction projects and infrastructure in year 1 of the CIP and an increase in district's contribution to non-county agencies.
- Other Financing Uses
  - Net decrease as a result of changes to district overhead allocation methodologies.
- Intrafund Transfers
  - Net increase as a result of transfers to district's Capital Project Fund.

### Revenues

Net increase of \$34.1 million in FY 2023/24 over prior year projections.

- Taxes
  - Net increase due to higher housing market prices.
- Redevelopment Pass-Thru
  - Net increase due to higher housing market prices.
- Special Assessment
  - Net decrease due to cost-share from co-permittees.

- Intergovernmental Revenue
  - Net decrease due to a reduction in contribution from other agencies.
- Charges for Current Services
  - Net increase due to increased services provided.
- Revenue from the Use of Money & Property
  - Net increase due to the interest rate increases by the federal government.

### Departmental Reserves

- Fund 15000 – Special Accounting
  - These funds are primarily from recovering costs associated with inspection of developer-constructed facilities to be accepted into the district's maintained system.
  - Anticipated decrease in revenue due to decreased construction inspection activity.
- Fund 15100 – Administration
  - This fund accounts for revenue and expenditures related to the general administration of the district. Services provided include accounting, personnel, payroll and benefits, budgeting, purchasing, agreement preparation, grant application and administration, and secretarial services.
  - This fund also finances the operation costs of the district's office complex in Riverside.
  - These services are primarily financed by ad valorem property taxes designated for this purpose, supplemented by appropriate contributions from all the other district funds benefiting from the provided services.
  - There is an anticipated decrease in salaries and benefits as a result of budgeting all fully funded vacant positions at Step 1.
- Fund 15105 – Funded Leave Balance

- The allocation to fund the district's compensated absence leave balances is increasing by two percent.
- Fund 25110 – Zone 1 Construction/Maintenance/Miscellaneous
  - Revenue collected in this fund must be used for projects located either within or for the benefit of that zone.
  - The fund will experience a decrease in fund balance as the demand for infrastructure is projected to outpace revenue.
- Fund 25120 – Zone 2 Construction/Maintenance/Miscellaneous
  - Revenue collected in this fund must be used for projects located either within or for the benefit of that zone.
  - The fund will experience a decrease in fund balance as the demand for infrastructure is projected to outpace revenue.
- Fund 25130 – Zone 3 Construction/Maintenance/Miscellaneous
  - Revenue collected in this fund must be used for projects located either within or for the benefit of that zone.
  - The fund will experience a decrease in fund balance as the demand for infrastructure is projected to outpace revenue.
- Fund 25140 – Zone 4 Construction/Maintenance/Miscellaneous
  - Revenue collected in this fund must be used for projects located either within or for the benefit of that zone.
  - The fund will experience an increase in fund balance due to a delay in the start time of some projects. The projects have moved to years 2 – 5 in the district's CIP budget.
- Fund 25150 – Zone 5 Construction/Maintenance/Miscellaneous
  - Revenue collected in this fund must be used for projects located either within or for the benefit of that zone.
- Fund 25160 – Zone 6 Construction/Maintenance/Miscellaneous
  - Revenue collected in this fund must be used for projects either located within or for the benefit of that zone.
  - The fund will experience a decrease in fund balance as the demand for infrastructure is projected to outpace revenue.
- Fund 25170 – Zone 7 Construction/Maintenance/Miscellaneous
  - Revenue collected in this fund must be used for projects located either within or for the benefit of that zone.
  - The fund will experience a decrease in fund balance as the demand for infrastructure is projected to outpace revenue.
- Fund 25180 – NPDES Whitewater
  - Revenue collected in this fund must be used for programs within or for the benefit of the watershed.
  - The fund may experience a slight decrease in fund balance due to an increase in program cost.
- Fund 25190 – NPDES Santa Ana
  - Revenue collected in this fund must be used for programs within or for the benefit of the watershed.
  - The fund may experience a decrease in fund balance due to an increase in program cost.
- Fund 25200 – NPDES Santa Margarita
  - Revenue collected in this fund must be used for projects located either within or for the benefit of that zone.



- The fund may experience a slight decrease in fund balance due to an increase in program cost.
- Fund 33000 – Flood Control (FC) Capital Project Fund
  - The fund is used by the district to account for financial resources for capital outlays related to acquisition of capital facilities other than flood control and drainage infrastructure.
  - The fund will experience a slight increase in fund balance due to the interest earned on available cash.
- Fund 38530 – Zone 4 Debt Service
  - The fund is used by the district to account for accumulation of resources for the principal and interest payment on its Zone 4 Promissory Notes issued to pay for the construction of Romoland MDP, Line A infrastructure.
  - The fund is financed by Zone 4 (25140) contributions.
  - The fund will experience a slight increase in fund balance due to the interest earned on available cash.
- Fund 40650 – Photogrammetry
  - The fund was established to account for revenue and expenditures related to survey control and topographic mapping services.
  - The fund receives revenue from the agencies requiring the services.
  - The charges for services revenue are Board approved fees.
  - Revenue receipts will vary from year to year since these types of services are contingent upon the growth in the local economy.
  - Anticipated decrease in fund balance due to increase in salaries and benefits because of the demand for topographic mapping.
- Fund 40660 – Subdivision
  - The fund was established to account for revenue and expenditures related to various development review services required by developers for construction of their projects within the county.
- Revenue receipts will vary from year to year since these types of services are contingent upon the growth in the local economy.
  - The fund will maintain the negative fund balance due to its unfunded pension liability.
- Fund 40670 – Encroachment Permits
  - The fund was established to account for revenue and expenditures related to issuing encroachment permits to various agencies, developers, and individuals allowing temporary access/use of district property to complete their projects.
  - Revenue receipts will vary from year to year since these types of services are contingent upon the growth in the local economy.
  - Revenues are primarily from charges for the cost of issuing the permits and monitoring/inspecting the work.
  - The fund is projected to have a slight increase in fund balance due to an anticipated increase in interest earned on available cash.
- Fund 48000 – Hydrology Services
  - This fund was established to account for revenue and expenditures related to providing hydrologic data collection and analysis services beneficial to the district's seven zones funds.
  - The fund is financed by the district's seven zone funds.
  - The fund is projected to have a slight increase in fund balance due to interest earned on available cash.
- Fund 48020 – Garage / Fleet Operations
  - The fund was established to account for revenue and expenditures related to the operation and maintenance of the district's heavy equipment and light vehicles.

- The fund is financed from hourly and mileage charges to all the district funds for use of heavy equipment and light vehicles.
- This fund will experience a decrease in fund balance due to increases in anticipated purchases of heavy equipment.
- Fund 48040 – Project/Maintenance Operation
  - The fund was established to account for revenue and expenditures related to maintaining an inventory of supplies and materials used for field maintenance and repair of the district’s flood control infrastructure.
  - The fund is financed by revenue from charges to the district seven zone funds.
  - This fund is projected to have a slight decrease in fund balance due to inflation.
- Fund 48080 – Data Processing
  - The fund was established to account for revenue and expenditures related to the operations of the district’s Watershed Analytics Division.
  - The fund is financed by revenue equipment usage charges to the district funds.
  - The fund is projected to experience a decrease in fund balance due to an increase in computer software expenditures.

### **Net County Cost Allocations**

As a special district, the Riverside County Flood Control and Water Conservation District receives neither net county cost nor other support from the county general fund.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Flood Control-Administration Division - 947200	298	320	320	321	321	0
<b>Grand Total</b>	298	320	320	321	321	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Flood Control Subdivision - 947140	2,295,417	2,386,871	1,910,891	2,582,457	2,582,457	0
Flood Control- Capital Projects - 947100	0	500,000	400,000	1,450,000	1,450,000	0
Flood Control-Administration Division - 947200	6,091,836	9,569,218	4,467,436	6,382,265	6,382,265	0
Flood Control-Data Processing - 947320	3,901,137	3,581,858	3,590,932	4,239,804	4,239,804	0
Flood Control-Encroachment Permits - 947160	401,893	754,693	338,349	681,657	681,657	0
Flood Control-Garage & Fleet Operations - 947260	2,932,367	9,140,032	5,638,272	10,320,318	10,320,318	0
Flood Control-Hydrology - 947240	883,422	1,438,184	1,063,506	1,400,719	1,400,719	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Flood Control-NPDES Santa Ana Assess - 947560	2,769,752	4,082,969	3,237,228	5,316,581	5,316,581	0
Flood Control-NPDES Santa Margarita Assess - 947580	1,884,138	2,566,115	2,181,820	2,764,660	2,764,660	0
Flood Control-NPDES Whitewater Assess - 947540	470,919	908,555	755,998	886,379	886,379	0
Flood Control-Photogrammetry Operations - 947120	206,356	318,880	150,831	245,674	245,674	0
Flood Control-Project Maint Ops - 947280	267,312	458,203	369,141	462,369	462,369	0
Flood Control-Special Accounting - 947180	865,751	1,092,313	834,380	1,153,797	1,153,797	0
Flood Control-Zone 1 Constr_Maint_Misc - 947400	11,152,321	21,250,683	18,668,865	18,636,277	18,636,277	0
Flood Control-Zone 2 Constr_Maint_Misc - 947420	11,784,416	43,512,898	35,454,994	62,776,713	62,776,713	0
Flood Control-Zone 3 Constr_Maint_Misc - 947440	2,114,982	11,098,072	10,116,047	9,670,633	9,670,633	0
Flood Control-Zone 4 Constr_Maint_Misc - 947460	29,618,884	39,389,652	24,554,490	34,464,421	34,464,421	0
Flood Control-Zone 4 Debt Service - 947350	2,823,500	2,821,500	2,821,500	2,818,375	2,818,375	0
Flood Control-Zone 5 Constr_Maint_Misc - 947480	6,977,827	18,225,588	9,227,408	10,286,253	10,286,253	0
Flood Control-Zone 6 Constr_Maint_Misc - 947500	7,709,221	16,411,790	11,856,940	20,716,049	20,716,049	0
Flood Control-Zone 7 Constr, Maint, Misc - 947520	4,934,799	23,399,729	7,137,799	22,542,717	22,542,717	0
<b>Grand Total</b>	100,086,249	212,907,803	144,776,827	219,798,118	219,798,118	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
15000 - Special Accounting	865,751	1,092,313	834,380	1,153,797	1,153,797	0
15100 - Flood Administration	5,834,249	9,569,218	4,467,436	5,982,265	5,982,265	0
15105 - Funded Leave Balances	257,587	0	0	400,000	400,000	0
25110 - Zone 1 Const-Maint-Misc	11,145,602	21,250,683	18,668,865	18,636,277	18,636,277	0
25112 - Zone 1 Area Drainage Plans	6,719	0	0	0	0	0
25120 - Zone 2 Const-Maint-Misc	11,780,633	43,512,898	35,454,994	62,776,713	62,776,713	0
25122 - Zone 2 Area Drainage Plans	3,783	0	0	0	0	0
25130 - Zone 3 Const-Maint-Misc	2,114,982	11,098,072	10,116,047	9,670,633	9,670,633	0
25140 - Zone 4 Const-Maint-Misc	28,974,855	39,389,652	24,554,490	34,464,421	34,464,421	0
25142 - Zone 4 Area Drainage Plans	644,029	0	0	0	0	0
25150 - Zone 5 Const-Maint-Misc	6,977,827	18,225,588	9,227,408	10,286,253	10,286,253	0
25160 - Zone 6 Const-Maint-Misc	7,709,221	16,411,790	11,856,940	20,716,049	20,716,049	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
25170 - Zone 7 Const-Maint-Misc	4,788,495	23,399,729	7,137,799	22,542,717	22,542,717	0
25171 - Zone 7 Maintenance	146,304	0	0	0	0	0
25180 - NPDES White Water Assessment	470,919	908,555	755,998	886,379	886,379	0
25190 - NPDES Santa Ana Assessment Are	2,769,752	4,082,969	3,237,228	5,316,581	5,316,581	0
25200 - NPDES Santa Margarita Assmt	1,884,138	2,566,115	2,181,820	2,764,660	2,764,660	0
33000 - FC-Capital Project Fund	0	500,000	400,000	1,450,000	1,450,000	0
38530 - Flood - Zone 4 Debt Service	2,823,500	2,821,500	2,821,500	2,818,375	2,818,375	0
40650 - Photogrammetry Operation	206,356	318,880	150,831	245,674	245,674	0
40660 - Subdivision Operation	2,295,417	2,386,871	1,910,891	2,582,457	2,582,457	0
40670 - Encroachment Permits	401,893	754,693	338,349	681,657	681,657	0
48000 - Hydrology Services	883,422	1,438,184	1,063,506	1,400,719	1,400,719	0
48020 - Garage-Fleet Operations	2,932,367	9,140,032	5,638,272	10,320,318	10,320,318	0
48040 - Project-Maintenance Operation	267,312	458,203	369,141	462,369	462,369	0
48080 - Data Processing	3,901,137	3,581,858	3,590,932	4,239,804	4,239,804	0
<b>Total</b>	100,086,249	212,907,803	144,776,827	219,798,118	219,798,118	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	43,423,752	52,444,848	46,030,034	45,566,410	45,566,410	0
Services and Supplies	26,346,013	47,758,812	36,735,305	53,356,151	53,356,151	0
Other Charges	6,782,151	41,889,268	16,355,300	71,130,536	71,130,536	0
Capital Assets	20,891,203	67,062,750	43,066,187	46,724,506	46,724,506	0
Other Financing Uses	3,824,854	5,374,125	4,194,176	5,214,865	5,214,865	0
Intrafund Transfers	(1,181,724)	(1,622,000)	(1,604,175)	(2,194,350)	(2,194,350)	0
<b>Expense Net of Transfers</b>	96,261,394	207,533,678	140,582,651	214,583,253	214,583,253	0
<b>Operating Transfers Out</b>	3,824,854	5,374,125	4,194,176	5,214,865	5,214,865	0
<b>Total Uses</b>	100,086,249	212,907,803	144,776,827	219,798,118	219,798,118	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Taxes	70,179,344	67,471,591	74,200,717	77,901,938	77,901,938	0
Revenue from the Use of Money & Property	2,028,286	8,251,866	13,264,958	11,793,853	11,793,853	0
Intergovernmental - State	580,575	599,496	584,934	583,844	583,844	0
Intergovernmental - Federal	0	20,000	20,000	3,939,000	3,939,000	0
Charges for Current Services	11,349,642	9,902,120	8,494,125	10,144,633	10,144,633	0
Miscellaneous Revenue	25,547,496	26,568,787	33,502,289	41,600,694	41,600,694	0
Other Financing Sources	3,975,010	3,771,500	3,576,140	4,718,375	4,718,375	0
<b>Total Net of Transfers</b>	109,835,498	112,863,860	130,094,516	146,013,962	146,013,962	0
<b>Operating Transfers In</b>	3,824,854	3,721,500	3,548,647	4,668,375	4,668,375	0
<b>Total Revenue</b>	113,660,353	116,585,360	133,643,163	150,682,337	150,682,337	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(13,574,104)	96,322,443	11,133,664	69,115,781	69,115,781	0
<b>Total Sources</b>	100,086,249	212,907,803	144,776,827	219,798,118	219,798,118	0



# REGIONAL PARK AND OPEN SPACE DISTRICT

Kyla Brown, Director  
rivcoparks.org

NUMBERS AT A GLANCE

# \$40,562,036

## FY 2023/24 BUDGET

### REVENUES



**\$10M**

FEDERAL FUNDS

**\$5.2M**

OTHER FINANCING SOURCES

**\$9.2M**

CHARGES FOR CURRENT SERVICES

**\$1.7M**

REVENUE FROM THE USE OF MONEY & PROPERTY

**\$7.2M**

TAXES

**\$833k**

MISCELLANEOUS REVENUE

**\$7M**

STATE FUNDS

### EXPENDITURES



**\$17.8M**  
SERVICES & SUPPLIES



**\$11.9M**  
SALARIES & BENEFITS

**\$7M**  
CAPITAL ASSETS

**\$3.3M**  
OTHER CHARGES

**\$490k**  
OTHER FINANCING USES

## Mission Statement

To acquire, protect, develop, manage, and interpret for the inspiration, use and enjoyment of all people, a well-balanced system of park related places of outstanding scenic, recreational, and historic importance.

## Description

The county’s award-winning park and open-space system, RivCoParks, features more than 100,000 acres and includes camping parks, historic sites, nature centers, ecological reserves and trails. The district is accredited by the National Recreation and Park Association for demonstrating the highest standards of ethical and professional practices in the delivery of park and recreation programs. RivCoParks provides community members and visitors to Riverside County access to outdoor spaces for camping, fishing, hiking, cycling, horseback riding, bird watching, picnicking, playing, special events, learning about the natural environment, and learning about historical and cultural resources.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Maintain superior customer satisfaction by offering exciting programs and amenities, cultivating positive experiences, and delivering excellent value for the price.

#### Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

#### County Outcome

Improve the Quality of Life.

## Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percentage of surveys with a positive experience (4-5 out of 5 is above satisfactory)	85%	95%	95%	95%
Total number of customer surveys collected	1,120	2,000	2,000	2,000

### Insights

- The district seeks to increase the number of surveys year over year to demonstrate increased reach. Overall, the district maintains 90 percent or higher positive rating which is above industry standards that range between 70 percent and 80 percent positive response.
- The decrease in our positive ratings from our surveys was due to the survey conducted regarding the proposed off-highway vehicle (OHV) park locations. Residents across the county expressed their concerns about the proposed locations.

### OBJECTIVE 2

#### Department Objective

Promote positive park use with ranger patrol and a park reservation system that makes parks accessible to all through camping, events and day use.

#### Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

#### County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of Park rangers per 10,000 acres of land managed	2.16	2.85	2.85	2.85
Percent of sites reserved nightly based on total number of campsites (occupancy rate)	31.00%	35.00%	35.00%	35.00%

**Insights**

- Reservations directly impact revenues of RivCoParks. An increase in percentage from year to year will reflect how many visitors invest in fees utilizing RivCoParks campgrounds and related amenities.
- The occupancy rate of 31% is a 4% increase from prior year as the surge continues for park users and campers to enjoy the outdoors.
- Safety, patrol, and engagement with RivCoParks users is important across all open-space, park and facilities managed. With the addition of the RivCoParks Santa Ana River Bottom (SARB) unit, additional rangers have been deployed to help with patrolling and encampment cleanup along the river. The goal remains, as this measure aims to create a standard for RivCoParks going forward.

**OBJECTIVE 3**

**Department Objective**

Protect natural and cultural resources through conservation and community education.

**Portfolio Objective**

Protect agriculture, the environment, and animal welfare.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Education program participants annually.	16,326	25,000	25,000	25,000
Value of Park volunteers (in millions)	\$1.63	\$2.50	\$3.00	\$3.00

**Insights**

- Volunteers are an essential part of the RivCoParks workforce and help meet critical operational objectives. The value of volunteer hours is directly linked to reduced cost of service to RivCoParks guests. RivCoParks continue to see the aftereffects of the pandemic as volunteer participation and opportunities are steadily declining. RivCoParks is working to develop more volunteer opportunities through programming and events around the county.
- Interpretation that connects children to nature is provided at four nature centers and three historic museums. The benefits of connecting nature and history are well-documented and research shows that children’s social, psychological, academic, and physical health is positively impacted when they have regular contact with nature. The Nature Centers and Historic Museums have resumed their in-person educational trip programming for students.

**Related Links**

<https://www.rivcoparks.org/>

**Budget Changes & Operational Impacts**

**Staffing**

The FY 2023/24 budget represents 118 positions. This is a net increase of 8 positions from prior year’s adopted budget.



## Expenditures

Net increase of \$12.6 million.

- Salaries & Benefits
  - Net increase due to additional positions, increase in benefit costs, and increase in CalPERS Unfunded Liability (UAL) payments.
- Services & Supplies
  - Net increase due to internal service costs, maintenance supplies, contracted maintenance services, utilities, fleet maintenance, and vehicle replacements.
- Capital Assets
  - Heavy equipment and other upstart costs associated with the Santa Ana River Bottom (SARB) unit and on-going Capital Improvement projects that will be starting in FY 2023/24.
- Intrafund Transfers
  - Operating transfers from Fund 25400 to Fund 25430 is to support the Habitat and Open-Space Unit.
  - Repaving projects underway for Rancho Jurupa Park and Lake Skinner Park both of which will be managed by the Transportation department (TLMA).

## Revenues

Net increase of \$12.6 million.

- Taxes
  - Property tax revenues are expected to increase by five percent from prior year.
- Revenue from the Use of Money & Property
  - Net increase due to steady surge in park visits and increase events reservations at the Crestmore Manor facility.
- Intergovernmental-State
  - Net increase due to upcoming grant projects such as the Gilman Stagecoach Park project

and also continued progress of the Santa Ana River Trail project.

- Charges for Current Services
  - Net increase due to projected growth in camping, fishing, and day use activities at county regional parks and increased revenues in contract services with Western Riverside County Regional Conservation Authority and Metropolitan Water District (MWD).
- Other Financing Sources
  - Riverside County Flood and Housing Workforce Solutions entered into agreements with SARB for managing patrols and clean-up for parcels along the Santa Ana River.
  - Operating Transfers from Fund 25400 to Fund 25430 is to support the Habitat and Open-Space Unit, which continues to patrol and restore habitat in RivCoParks open-space lands.

## Departmental Reserves

- 25400 – Regional Park and Open-Space District Operating Fund
  - The District’s fiscal policy states minimum reserves for its operating fund is 30% of current annual operating expenditures: 25% of which as a general reserve, three percent as a reserve for accrued leave liabilities, and two percent as a reserve for emergency disaster relief. The district anticipates fund 25400 to end FY 2022/23 with a fund balance of \$8.1 million, representing 67.4% of FY 2022/23 operating expenditures.
- 21735 American Rescue Plan Act (ARPA)
  - The District has a total of seven projects under the ARPA grant totaling \$14.2 million. This includes a variety of regional park improvements.
- 33100 – Park Acquisition and Development, District

- The District has \$9.3 million budgeted for capital improvement projects in FY 2023/24. This includes, but is not limited to, Mayflower Sewer Expansion, Adobe Preservation Plan, Gilman Stagecoach Stop Park, and the Santa Ana River Trail.
- The expected ending reserve in 33100 for FY 2022/23 is \$366,849, which represents -3.1% of FY 2022/23 operating expenditures and is currently \$2.29 million underfunded.
- Grant reimbursements is \$3 million is pending from state agencies and is expected to be received sometime in FY 2023/24.

### **Net County Cost Allocations**

The department received a general fund contribution through Contribution from Other Funds of \$82,532 to fund a Parks Facility Coordinator to manage and organize district-sponsored events such as the Healthy Living Extravaganza in Jurupa Valley and the regular fishing clinics.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Blythe Parks - 931420	3	3	0	0	0	0
Gilman Ranch Historic Museum - 931302	0	1	0	1	1	0
Hidden Valley Nature Center - 931305	0	4	0	4	4	0
Hurkey Creek Park - 931402	0	3	0	4	4	0
Idyllwild Nature Center - 931306	0	2	0	2	2	0
Idyllwild Park - 931403	0	4	0	3	3	0
Jensen Alvarado Historic Ranch - 931303	0	1	0	2	2	0
Lake Cahuilla Park - 931405	0	3	0	3	3	0
Mayflower Park - 931421	0	0	0	3	3	0
McCall Park - 931408	0	1	0	1	1	0
Rancho Jurupa Park - 931409	0	8	0	8	8	0
Reg Parks-Administration - 931220	0	5	0	5	5	0
Reg Parks-Business Operations - 931235	0	11	1	12	12	0
Reg Parks-Finance - 931240	0	8	0	7	7	0
Reg Parks-Fleet Management - 931270	0	0	1	12	12	0
Reg Parks-Habitat & Open Space Mgmt - 931170	10	12	15	9	9	0
Reg Parks-Historical - 931301	0	3	0	1	1	0
Reg Parks-Lake Skinner Park - 931750	10	12	13	12	12	0
Reg Parks-Major Parks - 931400	0	2	0	2	2	0
Reg Parks-Marketing - 931260	0	2	0	2	2	0
Reg Parks-MSHCP Reserve Management - 931150	10	11	11	11	11	0

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Reg Parks-Multi-Species Reserve - 931116	2	4	5	4	4	0
Reg Parks-Parks HQ Maintenance - 931205	1	4	4	7	7	0
Reg Parks-Recreation - 931180	0	0	1	0	0	0
Reg Parks-Reservation/Reception - 931183	0	3	0	0	0	0
Reg Parks-Santa Ana River Mitigation - 931101	0	0	0	1	1	0
Reg Parks-Trails - 931300	0	1	0	0	0	0
Regnl Parks & Open-Space Dist - 931104	59	0	65	0	0	0
Santa Rosa Plateau Nature Ctr - 931307	0	2	0	2	2	0
<b>Grand Total</b>	95	110	116	118	118	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Blythe Parks - 931420	11,235	495,434	246,493	12,403	12,403	0
Gilman Ranch Historic Museum - 931302	104,411	147,503	153,302	151,417	151,417	0
Hab & Opn Spc - Box Springs - 931171	36,244	0	1	0	0	0
Hab & Opn Spc -Harford Springs - 931172	22,968	0	1	0	0	0
Hab & Opn Spc-Hidden Valley - 931173	331,398	0	2	0	0	0
Hab & Opn Spc-SantaRosaPlateau - 931174	182,106	0	(2)	0	0	0
Hidden Valley Nature Center - 931305	181,483	284,763	284,764	309,825	309,825	0
Hurkey Creek Park - 931402	304,081	409,408	432,407	451,258	451,258	0
Idyllwild Nature Center - 931306	197,528	203,685	225,685	207,691	207,691	0
Idyllwild Park - 931403	307,418	440,908	458,909	357,239	357,239	0
Jensen Alvarado Historic Ranch - 931303	190,549	186,592	198,592	281,601	281,601	0
Kabian Park - 931404	5,680	22,325	22,325	32,925	32,925	0
Lake Cahuilla Park - 931405	495,297	585,449	596,520	603,931	603,931	0
Lawler Lodge & Alpine Cabins - 931406	58,732	39,897	39,897	45,330	45,330	0
Mayflower Park - 931421	392,238	0	248,939	433,052	433,052	0
McCall Park - 931408	63,351	91,705	91,704	99,443	99,443	0
Rancho Jurupa Park - 931409	1,225,996	1,481,301	1,574,371	1,474,890	1,474,890	0
Reg Parks-Administration - 931220	802,435	1,132,705	1,132,705	1,064,521	1,064,521	0
Reg Parks-Business Operations - 931235	4,623,457	5,977,924	6,133,499	5,474,525	5,474,525	0

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Reg Parks-Finance - 931240	619,408	878,692	878,692	864,061	864,061	0
Reg Parks-Fish and Wildlife Commission - 931103	1,000	1,050	1,050	2,050	2,050	0
Reg Parks-Fleet Management - 931270	1,592	0	0	1,297,033	1,297,033	0
Reg Parks-Grants & Contracts - 931245	0	0	0	0	0	0
Reg Parks-Habitat & Open Space Mgmt - 931170	253,183	1,478,033	2,339,031	1,074,633	1,074,633	0
Reg Parks-Historical - 931301	87,501	259,701	259,701	138,691	138,691	0
Reg Parks-Historical Commission Trust - 931111	40	150	150	100	100	0
Reg Parks-Human Resources - 931250	0	0	0	271,897	271,897	0
Reg Parks-Interpretive - 931119	(169)	0	0	0	0	0
Reg Parks-Lake Skinner Park - 931750	1,808,529	2,580,551	2,591,620	2,846,574	2,846,574	0
Reg Parks-Major Parks - 931400	185,850	245,737	245,737	231,315	231,315	0
Reg Parks-Marketing - 931260	188,290	232,922	232,922	227,425	227,425	0
Reg Parks-MSHCP Reserve Management - 931150	1,016,875	1,385,947	1,385,947	1,365,836	1,365,836	0
Reg Parks-Multi-Species Reserve - 931116	308,625	500,000	499,999	432,852	432,852	0
Reg Parks-Natural Resources Admin - 931230	0	0	0	0	0	0
Reg Parks-Off Road Vehicle Management - 931160	100,000	90,000	90,000	90,000	90,000	0
Reg Parks-Park Acq & Dev, DIF - 931800	2,416,136	3,657,235	3,684,204	202	202	0
Reg Parks-Park Acq & Dev, District - 931105	1,069,382	1,781,516	19,548,984	19,389,900	19,389,900	0
Reg Parks-Park Residences Util & Maint - 931108	42,613	64,500	64,500	64,500	64,500	0
Reg Parks-Parks Facility Maintenance - 931200	0	0	0	0	0	0
Reg Parks-Parks HQ Maintenance - 931205	190,549	285,389	320,390	572,978	572,978	0
Reg Parks-Planning - 931210	0	0	0	0	0	0
Reg Parks-Prop 40 Capital Dev Parks - 931121	748,342	2,225,279	2,275,279	0	0	0
Reg Parks-Recreation - 931180	0	0	0	140	140	0
Reg Parks-Reservation/Reception - 931183	199,926	238,787	238,786	0	0	0
Reg Parks-Santa Ana River Mitigation - 931101	43,380	191,459	191,459	266,776	266,776	0
Reg Parks-Trails - 931300	10,422	59,925	59,925	0	0	0
Reg Parks-Volunteer Management Services - 931265	0	0	0	0	0	0
Regnl Parks & Open-Space Dist - 931104	500,000	0	1	111,445	111,445	0
San Timoteo Schoolhouse - 931304	4,560	11,990	11,990	22,150	22,150	0
Santa Rosa Plateau Nature Ctr - 931307	199,866	286,512	286,512	291,427	291,427	0
<b>Grand Total</b>	19,532,508	27,954,974	47,046,995	40,562,036	40,562,036	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
21735 - ARP Act Coronavirus Relief	0	0	14,267,468	10,000,000	10,000,000	0
25400 - Regional Park & Open Space Dis	11,151,686	13,999,404	14,374,920	15,028,473	15,028,473	0
25401 - Historical Commission	40	0	0	100	100	0
25420 - Recreation	0	0	0	140	140	0
25430 - Habitat/Open Space Mgt-Parks	825,899	1,478,033	2,339,033	1,074,633	1,074,633	0
25440 - Off-Highway Vehicle Mgmt	100,000	90,000	90,000	90,000	90,000	0
25500 - County Fish and Wildlife	1,000	1,050	1,050	2,050	2,050	0
25510 - Park Residences Util & Maint	42,613	64,500	64,500	64,500	64,500	0
25540 - Multi-Species Reserve	308,625	500,000	499,999	432,852	432,852	0
25550 - Santa Ana Mitigation Bank	43,380	191,459	191,459	266,776	266,776	0
25590 - MSHCP Reserve Management	1,016,875	1,385,947	1,385,947	1,365,836	1,365,836	0
25620 - Lake Skinner Park	1,808,529	2,580,551	2,591,620	2,846,574	2,846,574	0
33100 - Park Acq & Dev, District	1,069,382	1,781,516	5,281,516	9,389,900	9,389,900	0
33110 - Park Acq & Dev, Grants	748,342	2,225,279	2,275,279	0	0	0
33120 - Park Acq & Dev, DIF	2,416,136	3,657,235	3,684,204	202	202	0
<b>Total</b>	19,532,508	27,954,974	47,046,995	40,562,036	40,562,036	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	8,711,652	11,765,600	12,001,598	11,907,377	11,907,377	0
Services and Supplies	4,917,029	7,291,070	8,340,124	17,803,731	17,803,731	0
Other Charges	601,392	883,404	883,404	3,321,028	3,321,028	0
Capital Assets	4,212,435	7,424,900	25,231,869	7,039,900	7,039,900	0
Other Financing Uses	1,090,000	590,000	590,000	490,000	490,000	0
<b>Expense Net of Transfers</b>	18,442,508	27,364,974	46,456,995	40,072,036	40,072,036	0
<b>Operating Transfers Out</b>	1,090,000	590,000	590,000	490,000	490,000	0
<b>Total Uses</b>	19,532,508	27,954,974	47,046,995	40,562,036	40,562,036	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Taxes	6,868,726	6,779,021	6,779,021	7,200,000	7,200,000	0
Revenue from the Use of Money & Property	1,344,103	1,909,425	1,940,418	1,736,592	1,736,592	0
Intergovernmental - State	1,687,549	2,371,900	5,317,316	7,022,900	7,022,900	0
Intergovernmental - Federal	0	0	14,267,468	10,000,000	10,000,000	0
Charges for Current Services	7,386,414	9,051,069	9,178,069	9,167,618	9,167,618	0
Miscellaneous Revenue	1,060,302	821,150	1,182,150	832,500	832,500	0
Other Financing Sources	3,079,218	7,167,000	7,073,182	5,150,000	5,150,000	0
<b>Total Net of Transfers</b>	18,347,094	20,934,565	38,666,442	35,959,610	35,959,610	0
<b>Operating Transfers In</b>	3,079,218	7,165,000	7,071,182	5,150,000	5,150,000	0
<b>Total Revenue</b>	21,426,312	28,099,565	45,737,624	41,109,610	41,109,610	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(1,893,804)	(144,591)	1,309,371	(547,574)	(547,574)	0
<b>Total Sources</b>	19,532,508	27,954,974	47,046,995	40,562,036	40,562,036	0



# REGISTRAR OF VOTERS

Rebecca Spencer, Registrar of Voters  
voteinfo.net

NUMBERS AT A GLANCE

# \$14,323,238

## FY 2023/24 BUDGET

### REVENUES



**\$1.4M**

CHARGES FOR CURRENT SERVICES

**\$780k**

STATE FUNDS

**\$20k**

MISCELLANEOUS REVENUE

### EXPENDITURES



**\$8.4M**  
SERVICES & SUPPLIES



**\$5.9M**  
SALARIES & BENEFITS

**\$40k**  
OTHER CHARGES

## Mission Statement

Ensure the electoral process will be conducted professionally, consistently demonstrating neutrality and non-partisan decision-making, based upon a thorough knowledge of and compliance with all election laws by administering them timely, responsively and with integrity on behalf of those we serve.

## Description

The Registrar of Voters (ROV) is responsible for providing equal access for all eligible citizens in Riverside County to participate in the democratic process. The ROV is also entrusted with protecting the integrity of votes, and maintaining transparent, accurate and fair elections for federal, state and local offices.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Achieve transparent and fair elections through equal access for all eligible citizens.

#### Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

#### County Outcome

Seek Systemic Equity.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Increase Limited English Proficiency (LEP) poll workers by 1%	90%	91%	92%	92%

#### Insights

- Increasing the number of bilingual poll workers allows for citizens with limited English proficiency to participate in the electoral process and allow for community inclusion.

### OBJECTIVE 2

#### Department Objective

Maintain voter confidence by administering accurate and efficient elections.

#### Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Customer service satisfaction survey	92%	93%	94%	94%

#### Insights

- Customer service scores from citizens, candidates, poll workers, and local jurisdictions allow our organization to improve service delivery in areas of election administration, candidate services, voter services and election officer training.
- Results from our customer service surveys help our department ensure that participation is fair and conducted professionally.

### Related Links

<http://www.voteinfo.net>

Twitter: @RivCoRegistrar



Facebook: <https://www.facebook.com/Riverside-County-Registrar-of-Voters-195311860513146/?ref=bookmarks>

- Services & Supplies
  - Net decrease due to only one statewide election scheduled for FY 2023/24.

## Budget Changes & Operational Impacts

### Staffing

The FY 2023/24 budget represents 42 positions. This is no change from the previous fiscal year.

### Expenditures

Net decrease of \$8.6 million.

- Salaries & Benefits
  - Net decrease, however the costs for the March 2024 Primary election is currently being evaluated.

### Revenues

Net decrease of \$7.6 million.

- Charges for Current Services
  - Net decrease due to less billable jurisdictions that will participate FY 2023/24 elections.

### Net County Cost Allocations

Current year net county cost allocation is \$12.1 million which is a decrease of \$904,287 from the prior fiscal year.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Registrar Of Voters - 1700100000	40	42	42	42	42	0
<b>Grand Total</b>	40	42	42	42	42	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Registrar Of Voters - 1700100000	28,800,535	22,883,640	27,997,806	26,922,613	14,323,238	0
<b>Grand Total</b>	28,800,535	22,883,640	27,997,806	26,922,613	14,323,238	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	28,800,535	22,883,640	27,997,806	26,922,613	14,323,238	0
<b>Total</b>	28,800,535	22,883,640	27,997,806	26,922,613	14,323,238	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	11,613,126	10,534,829	9,590,867	11,069,542	5,897,466	0
Services and Supplies	15,579,287	12,312,811	18,338,939	15,813,071	8,385,772	0
Other Charges	1,580,571	36,000	68,000	40,000	40,000	0
Capital Assets	27,552	0	0	0	0	0
<b>Expense Net of Transfers</b>	28,800,535	22,883,640	27,997,806	26,922,613	14,323,238	0
<b>Total Uses</b>	28,800,535	22,883,640	27,997,806	26,922,613	14,323,238	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Intergovernmental - State	7,130,335	2,005,000	4,624,030	780,375	780,375	0
Charges for Current Services	1,657,543	7,813,640	10,303,645	1,402,150	1,402,150	0
Miscellaneous Revenue	29,289	40,000	45,000	20,000	20,000	0
<b>Total Net of Transfers</b>	8,817,168	9,858,640	14,972,675	2,202,525	2,202,525	0
<b>Total Revenue</b>	8,817,168	9,858,640	14,972,675	2,202,525	2,202,525	0
Net County Cost Allocation	19,983,368	13,025,000	13,025,131	12,120,713	12,120,713	0
Use of Fund Balance	0	0	0	12,599,375	0	0
<b>Total Sources</b>	28,800,535	22,883,640	27,997,806	26,922,613	14,323,238	0



# TLMA-GENERAL GOVERNMENT PUBLIC WAYS AND FACILITIES

Charissa Leach, Director  
rctlma.org

NUMBERS AT A GLANCE

# \$325,630,792

## FY 2023/24 BUDGET

### REVENUES

	<b>\$115.1M</b> STATE FUNDS	<b>\$12.9M</b> MISCELLANEOUS REVENUE	<b>\$433k</b> LICENSES, PERMITS & FRANCHISES
	<b>\$82.4M</b> CHARGES FOR CURRENT SERVICES	<b>\$9.3M</b> OTHER FINANCING SOURCES	<b>\$22K</b> FINES, FORFEITURES & PENALTIES
	<b>\$72.7M</b> FEDERAL FUNDS	<b>\$8.3M</b> INTERGOVERNMENTAL OTHER GOVT. AND OTHER IN-LIEU TAXES	
	<b>\$14M</b> TAXES	<b>\$6M</b> REVENUE FROM THE USE OF MONEY & PROPERTY	

### EXPENDITURES

	<b>\$311.9M</b>	<b>(\$121.7M)</b> INTRAFUND TRANSFERS	<b>\$77.5M</b> SALARIES & BENEFITS	<b>\$51.1M</b> OTHER CHARGES	<b>\$6.5M</b> CAPITAL ASSETS	<b>\$311k</b> OTHER FINANCING USES
	SERVICES & SUPPLIES					

## Mission Statement

In partnership with our diverse communities, we will promote a high quality of life by being good stewards of the environment, consistently and fairly enforcing regulations to preserve existing neighborhoods, properly planning new communities to accommodate growth in a balanced way and serving the public through excellent customer service.

## Description

The Transportation and Land Management Agency (TLMA) consists of the Transportation, Planning, Building and Safety, Code Enforcement Departments, the Riverside County Airport Land Use Commission (ALUC) and the Aviation Division.

The Transportation Department oversees the design, operation, and maintenance of 2,248 miles of county-maintained roads and 108 bridges. The department protects the health and safety of residents and improves quality of life through a variety of critical activities. These include engineering design, construction, and maintenance of county roads; review of plans and construction of transportation facilities by private land development; and land surveying and map processing.

Survey is a major division in the Transportation Department responsible for all land surveying functions, supporting the delivery of the Transportation Department's Transportation Improvement Program (TIP), reviewing and processing land development cases, and assisting the public and other agencies with research relating to land records. The division also provides public information and keeps land surveying and public right-of-way records, performs office analysis of all field surveys, processes public right-of-way documents for transportation projects and private developments, reviews Local Agency Formation Commission (LAFCO) documents, approves street name changes, performs reviews on tract and parcel maps, records of survey, corner record reviews, lot line adjustments, parcel mergers, and certificates of compliance.

TLMA Administration provides executive management, purchasing facilities support services, human resources, fee administration, special projects, records, information management, and fiscal business services to support the TLMA departments.

The Counter Services group, also a division of TLMA Administration, provides permit counter staffing, property research information, ombudsman services and public outreach services.

The Airport Land Use Commission (ALUC) is an appointed seven-member commission, with staff support provided by TLMA. The commission undertakes local jurisdiction project reviews within Airport Influence Areas (AIAs), updates airport land use compatibility plans, and cooperates with the State Department of Transportation (Caltrans) on regional aviation issues.

The Aviation Division manages five airports: Blythe, Hemet Ryan, French Valley, Jacqueline Cochran, and Chiriaco Summit encompassing over 5,000 acres of land and provide aviation facilities and services to private and corporate tenants, aircraft users, and businesses. Each airport is unique and offers a variety of services. The Aviation Division applies received grants from the Federal Aviation Administration (FAA) and Caltrans for capital improvement projects for each airport.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Provide a safe and reliable roadway infrastructure to the community.

#### Portfolio Objective

Sustain the integrity of county infrastructure.

#### County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Pavement Condition Index (PCI)	74	75	76	80

**Insights**

- Roadway condition is rated on a scale of zero (failed) to 100 (excellent). A Pavement Condition Index (PCI) value less than 70 is at risk of failing. California’s statewide average PCI is 66. To reach the PCI goal of 80, \$472 million in funding would be needed over a five-year period. The passage of Senate Bill 1, the Road Repair and Accountability Act of 2017 (SB1), is critically important in helping the Transportation Department move towards its goal to improve the conditions of pavement throughout the county.

**OBJECTIVE 2**

**Department Objective**

Continually serve and support customers through timely plan check services.

**Portfolio Objective**

Encourage a positive climate for business development.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Encroachment permits issued within 15 days	67%	80%	80%	90%

**Insights**

- Encroachment permits are issued to individuals, public utilities, and contractors for permission to enter the county road right-of-way to perform work. Work performed under an encroachment permit can include tree planting and removal, driveway installations, placement of any structures, construction of street improvements, and drainage facilities.
- The Transportation Department issued 1,080 encroachment permits between July 1, 2021, and June 30, 2022. During this timeframe 67% of the encroachment permits were issued within 15 days and the average number of days to issue a permit was 12.2.

**OBJECTIVE 3**

**Department Objective**

Provide a consistently high level of customer service to the community through all TLMA activities and through timely permitting counter services.

**Portfolio Objective**

Encourage a positive climate for business development.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average front counter wait times in minutes	15	15	15	15
Customer service score	94%	94%	94%	95%

Insights

- The customer service score is represented as an average of department results based on a 1–5 point scale. This customer service score reflects the activities of all TLMA budget units, including those represented in the Public Protection and General Government sections of this document. TLMA leadership and staff review customer service scores regularly to identify trends, successes, and opportunities for improvement. The customer service score is also posted on all TLMA floors in county offices to provide full transparency and to promote the continued use of the comment cards by all customers.

**OBJECTIVE 4**

Department Objective

Increase responsiveness to public inquiries.

Portfolio Objective

Sustain the integrity of county infrastructure.

County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Number of views to our online land records site	58,000	60,000	62,000	65,000
Respond to public inquiries from our research counter within 24 hours	100%	100%	100%	100%

Insights

- The Survey Research Team manages all the land records and engineering plans for the county, and receives phone, email, and walk-in requests for research at the public counter. The goal of this team is to provide excellent customer service and respond to these requests within 24 hours.
- The Survey Division has been a leader in using Geographic Information System (GIS) technology and has full access to ESRI’s global mapping tools. This GIS technology allows the user to use the search tools to find their parcel and retrieve their land records online.
- The Research Counter Team places land records and documents into an online retrieval database named Laserfiche. This system allows the public and private sector professionals to conduct property research without having to visit county offices and is available 24/7. This team will continue this effort of expanding the online records database during the next fiscal year.

**OBJECTIVE 5**

Department Objective

Provide a timely and customer friendly service by reducing iteration cycles on project reviews.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Transform Service Delivery.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent of maps approved within 3 plan check cycles	50%	35%	45%	50%
Percent of subdivision map comments returned within 20 working days	59%	70%	70%	80%

**Insights**

- To increase accountability and transparency, the Survey Division strives to return final maps back to the applicant in a timely manner. Offering to meet the applicant and surveyor after the first check print and having additional working meetings to resolve issues will help reduce turnaround time and get projects completed.
- Returning map comments within 20 working days will help reduce overall review and approval time to get projects completed and built. The Survey Division reviews and records hundreds of cases per year. These cases help customers subdivide land, obtain permits, and establish land boundaries. By reducing iterations, the applicant will realize cost savings, and see their projects move forward faster towards documentation and permitting.
- The Survey Division will improve the efficiency of the map plan check review and approval process by implementing an in-person meeting with the applicant prior to the second plan check submittal to approve maps timely and save the applicant money.

**OBJECTIVE 6**

**Department Objective**

Maximize revenue through lease and development opportunities.

**Portfolio Objective**

Create and maintain opportunities for businesses and employees.

**County Outcome**

Achieve Fiscal Stability.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent increase in annual lease revenue	10.3%	5.0%	5.0%	5.0%

**Insights**

- The County’s annual lease revenue at the airports is derived from leases with private and corporate tenants and users of the airports.

**OBJECTIVE 7**

**Department Objective**

Capital improvement undertaken with federal and state grant funding.

**Portfolio Objective**

Maintain airport infrastructure for users.

**County Outcome**

Achieve Fiscal Stability.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Federal funding towards airport improvement projects (in millions)	\$0.63	\$4.40	\$2.35	\$0.72
State funding towards airport improvement projects (thousands)	\$50.00	\$234.80	\$167.70	\$50.00

**Insights**

- Caltrans grant of \$10,000 for each of the county's five General Aviation Airports.
- Grant application for Blythe Runway 8/26 Rehabilitation Design. Total project amount is \$572,000, with expected federal share of \$515,000 and Caltrans contribution of \$25,750.
- Grant application for Jacqueline Cochran Regional Airport Runway 17/35 Lighting – Construction. Total project amount is \$1,747, 000 with anticipated federal share of \$1,572,000 and Caltrans contribution of \$78,600.
- Grant application for Jacqueline Cochran Regional Airport Runway 35 PAPI and Runway 17 PAPI – Construction. Total project amount is \$296,000 with anticipated federal share of \$267,000 and Caltrans contribution of \$13,350.
- A Contract Tower application for Jacqueline Cochran Regional Airport was approved by the FAA on April 19, 2022. The Contract Tower application for French Valley Airport was approved by the FAA on July 25, 2022. Preliminary projected tower cost is \$12 million per tower.

**OBJECTIVE 8**

**Department Objective**

Number of ALUC projects reviewed

**Portfolio Objective**

Encourage a positive climate for business development.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of ALUC projects reviewed	90	112	115	120

**Insights**

- The Riverside County Airport Land Use Commission (ALUC) is responsible for the safety and land use planning around public use airports for 22 local jurisdictions within Riverside County. The ALUC reviews development projects within these jurisdictions for safety and noise impacts from aircrafts. In order to ensure that development around airports is kept safe, the ALUC will continue to sustain project review from these jurisdictions.

**Related Links**

- TLMA website: <http://rctlma.org>
- Counter Services - Permit Assistance Centers Information: <http://rctlma.org/Counter-Services>
- Airport Land Use Commission (ALUC): <http://www.rcaluc.org/>
- Transportation Department: <http://rctlma.org/trans>
- Survey: <http://rctlma.org/trans/Survey>
- Aviation: <https://www.rctlma.org/Departments/Aviation>



Twitter: <https://twitter.com/rivcotrans>

Facebook: <https://www.facebook.com/RivCoTrans>

## Budget Changes & Operational Impacts

### Staffing

The FY 2023/24 budget for the TLMA's Public Ways and Facilities group represents 571 positions. This is a net increase of 27 positions from prior year's adopted budget.

### Expenditures

Net increase of \$32.3 million.

- Salaries & Benefits
  - There has been series of salary adjustments to minimum and maximum rate for the majority of classifications since July of 2022. There has also been recent increase in the medical subsidy. These adjustments have been done to be competitive with other local jurisdictions as well as private sector for employee retention and to attract new promising candidates.
  - As a result, TLMA's Public Ways and Facilities group has an approximate increase of \$4.9 million. This group has contributed \$3.87 million or 11.7% in the past six years for the discretionary payment to CalPERS for unfunded liabilities.
  - The other reason for salary increase for this group is adding a few positions in Administration to ramp up records digitizing for Trusted System, Public Information Officer, and Transportation department adding some positions in the field and for engineering projects.
- Services & Supplies
  - TLMA's Public Ways and Facilities group has a net increase in the Transportation department's Liability Insurance while the property and general liability dropped for the Aviation department as the space footprints were significantly reduced. The cost as increased for the Community Business Services as well, the offset of this cost is reflected in increased revenue.
- TLMA's Public Ways and Facilities has a net increase due to an increase in the Transportation Department's Capital budget. The Capital budget includes a budget for a few very large Transportation Improvement Projects such as the Mission Boulevard Bridge, Market Street Bridge, Hamner Avenue Bridge, Jurupa Road/Cedar Street, and Highway 74-Crumpton Road projects. The department is expecting to receive \$45 million in SB1 funds for multiple capital improvement projects.
- Aviation Capital budget also has an increase due to three new FAA grants and three carryover grants from current fiscal year.
- Other Charges
  - The Transportation Capital budget will have a net increase due to a few large right of way projects such as I-10 Bypass Hathaway Street, Cajalco Road, Temescal to I-215, and Monroe Street Interchange.
  - Transportation Garage budget will have an increase mainly due to an increase in capital lease payments as new vehicles are coming in with higher costs.
- Capital Assets
  - The Transportations Operations budget is expecting an increase mainly due to a sewer line and solar power Installation project at the Thermal Yard in the amount of \$2.4 million. These enhancements will reduce wasted staff time at truck washes and will enable them to efficiently maintain county vehicles; reduce power consumption by collecting solar energy. This will increase the ability to accomplish more maintenance activities and reduced response time to public complaints.
- Intrafund Transfers

- Intrafund transfers increased from FY 2022/23 budget based on an anticipated rise in labor for Transportation Capital projects.
- Other Financing
  - Aviation Capital budget will be absorbing their share of \$261,000 for five FAA grant projects.

### Revenues

Net increase of \$14.7 million.

- All groups under this category aside from Counter Services and ALUC are expected to have an increase in revenue. Counter Services division's overall has reduced and thus the revenue generated from agency allocation to TLMA departments. ALUC will have majority of its March CUS grant completed in current fiscal year.

### Departmental Reserves

- TLMA Administration Services is anticipating a draw of \$1.2 million from its fund balance due to additional staffing and projected decrease in LMS and GIS surcharge revenue from Deposit Based Fee projects. The department will be drawing \$400,000 from its Fish and Game fund to support Planning Department's advance planning projects.
- TLMA's Counter Services is anticipating a draw of \$1.47 million from its fund balance mainly due to the second-floor tenant improvements at the CAC.
- The Transportation Garage division will have a draw of \$1.9 million from its fund balance to replace end of life equipment and to comply with emission standards.
- Transportation Operations and LMD cost centers will have a draw of \$2.6 million and \$162,000 respectively from their fund balance.
- Transportation Survey cost center will have a draw of \$578,000 from its fund balance. The draw from fund balance will reduce in the following year

as new Real Estate staff will be fully reimbursable from capital and DBF projects.

- TLMA's Aviation division will have a draw of \$366,639 from its fund balance due to incurring costs of much needed building improvements, installing cameras at Hemet Ryan airport, and adding some new equipment, such as, debris blower, pressure washer, and aircraft towing equipment, which are needed frequently and are currently being rented at high cost and purchasing these will be cost effective.
- Aviation Capital division will have a draw of \$313,000, this is county share for federal projects.

### Net County Cost

TLMA's Public Ways and Facilities group does not receive net county cost.

## Budget Tables

## Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Consolidated Counter Services - 3100300000	36	42	42	42	42	0
Surveyor - 3130200000	35	36	36	43	43	0
TLMA Administrative Services - 3100200000	56	60	64	69	69	0
TLMA ALUC - 3130800000	3	3	3	3	3	0
TLMA-County Airports - 1910700000	12	12	12	16	16	0
Transportation - 3130100000	357	364	366	370	370	0
Transportation Equipment - 3130700000	25	27	27	28	28	0
<b>Grand Total</b>	524	544	550	571	571	0

## Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Community & Business Services - 3139000000	1,044,056	1,514,000	2,364,477	4,037,117	4,037,117	0
Consolidated Counter Services - 3100300000	3,920,746	6,831,494	5,497,017	6,247,578	6,247,578	0
Surveyor - 3130200000	5,831,920	6,589,109	6,421,086	7,958,739	7,958,739	0
TLMA Administrative Services - 3100200000	7,880,501	9,011,937	9,285,560	10,339,031	10,339,031	0
TLMA ALUC - 3130800000	650,822	941,874	849,595	669,105	669,105	0
TLMA-Aviation - Capital - 1910900000	341,213	851,099	2,294,755	5,078,480	5,078,480	0
TLMA-County Airports - 1910700000	3,796,764	4,540,539	6,648,744	4,796,487	4,796,487	0
TLMA-Landscape Maintenance District - 3132000000	1,559,639	2,047,183	1,577,284	2,015,918	2,015,918	0
TLMA-Supervisory Dist No 4 - 3130400000	52,132	1,210,175	605,087	2,014,510	2,014,510	0
Transportation - 3130100000	48,702,570	54,282,190	52,792,339	59,160,640	59,160,640	0
Transportation Const Projects - 3130500000	145,329,064	199,831,303	159,876,203	218,836,933	218,836,933	0
Transportation Equipment - 3130700000	361,443	5,648,720	5,146,920	4,476,254	4,476,254	0
<b>Grand Total</b>	219,470,869	293,299,623	253,359,069	325,630,792	325,630,792	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
20000 - Transportation	134,718,004	255,703,632	209,615,470	267,564,662	267,564,662	0
20007 - Road Measure A	10,792,101	0	0	0	0	0
20008 - Transportation Equipment	361,443	0	5,146,920	6,589,980	6,589,980	0
20009 - Developer Contributions	436,701	0	0	0	0	0
20013 - Highway Users Tax AB 105, 2103	9,258,085	0	0	0	0	0
20014 - Butterfield Stage Rd STL	2,384	0	0	0	0	0
20017 - SB1 Transportation Funding	34,961,438	0	0	0	0	0
20019 - Highway 74 Acquisition	7,154	0	0	0	0	0
20200 - Tran-Lnd Mgmt Agency Adm	11,276,689	15,843,431	14,782,577	16,586,609	16,586,609	0
20202 - Ord 671 D-Based Fees Ops	2,103	0	0	0	0	0
20203 - Land Management System (LMS)	522,455	0	0	0	0	0
20260 - Survey	5,831,920	6,589,109	6,421,086	7,958,739	7,958,739	0
20300 - Landscape Maintenance District	176,279	2,047,183	1,577,284	2,015,918	2,015,918	0
20301 - L & LMD - Zone 1	23,497	0	0	0	0	0
20302 - L & LMD - Zone 3	51,998	0	0	0	0	0
20307 - L & LMD - Zone 8	206,631	0	0	0	0	0
20309 - L & LMD - Zone 10	29,568	0	0	0	0	0
20313 - L & LMD - Zone 19	54,216	0	0	0	0	0
20316 - L & LMD 89-1, Zone 15	62,035	0	0	0	0	0
20317 - L & LMD 89-1, Zone 24	62,074	0	0	0	0	0
20319 - L & LMD 89-1, Zone 26	48,958	0	0	0	0	0
20320 - L & LMD 89-1, Zone 28	16,292	0	0	0	0	0
20321 - L & LMD 89-1, Zone 29	15,252	0	0	0	0	0
20325 - L & LMD 89-1, STL Zone 3	663	0	0	0	0	0
20326 - L & LMD 89-1, STL Zone 4	533	0	0	0	0	0
20331 - L & LMD 89-1, STL Zone 9	736	0	0	0	0	0
20335 - L & LMD 89-1, STL Zone 13	1,704	0	0	0	0	0
20336 - L & LMD 89-1, STL Zone 14	199	0	0	0	0	0
20338 - L & LMD 89-1, STL Zone 16	1,250	0	0	0	0	0
20341 - L & LMD 89-1, STL Zone 20	608	0	0	0	0	0
20342 - L & LMD 89-1, STL Zone 21	209	0	0	0	0	0
20343 - L & LMD 89-1, STL Zone 22	596	0	0	0	0	0
20350 - L & LMD 89-1C Zone 11	30,276	0	0	0	0	0

## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
20351 - L & LMD 89-1C Zone 31	16,083	0	0	0	0	0
20352 - L & LMD 89-1C Zone 36	9,801	0	0	0	0	0
20355 - L & LMD 89-1C, Zone 39	8,899	0	0	0	0	0
20358 - L & LMD 89-1C, Zone 43	89,939	0	0	0	0	0
20359 - L & LMD 89-1C, Zone 44	14,271	0	0	0	0	0
20360 - L & LMD 89-1C, Zone 45	63,902	0	0	0	0	0
20365 - L & LMD 89-1C, Zone 53	14,005	0	0	0	0	0
20366 - L & LMD 89-1C, Zone 55	2,608	0	0	0	0	0
20370 - L & LMD 89-1, STL Zone 29	1,078	0	0	0	0	0
20371 - L & LMD 89-1, STL Zone 30	322	0	0	0	0	0
20372 - L & LMD 89-1, STL Zone 31	248	0	0	0	0	0
20375 - L & LMD 89-1, STL Zone 36	531	0	0	0	0	0
20376 - L & LMD 89-1, STL Zone 37	466	0	0	0	0	0
20377 - L & LMD 89-1, STL Zone 38	472	0	0	0	0	0
20380 - L & LMD 89-1, STL Zone 42	397	0	0	0	0	0
20381 - L & LMD 89-1, STL Zone 43	304	0	0	0	0	0
20382 - L & LMD 89-1, STL Zone 44	736	0	0	0	0	0
20383 - L & LMD 89-1, STL Zone 45	184	0	0	0	0	0
20385 - L & LMD 89-1, STL Zone 47	4,208	0	0	0	0	0
20386 - L & LMD 89-1-C STL Zone 48	701	0	0	0	0	0
20391 - L & LMD 89-1-C STL Zone 54	797	0	0	0	0	0
20392 - L & LMD 89-1-C STL Zone 56	173	0	0	0	0	0
20393 - L & LMD 89-1-C STL Zone 57	698	0	0	0	0	0
20396 - L & LMD 89-1-C Zone 57	21,712	0	0	0	0	0
20397 - L & LMD 89-1-C Zone 58	8,677	0	0	0	0	0
20404 - L & LMD 89-1-C Zone 64	97	0	0	0	0	0
20405 - L & LMD 89-1-C Zone 66	1,511	0	0	0	0	0
20407 - L & LMD 89-1-C Zone 68	6,215	0	0	0	0	0
20414 - L & LMD 89-1-C STL Zone 55	164	0	0	0	0	0
20415 - L & LMD 89-1-C STL Zone 53	181	0	0	0	0	0
20416 - L & LMD 89-1-C STL Zone 61	584	0	0	0	0	0
20419 - L & LMD 89-1-C STL Zone 64	587	0	0	0	0	0
20420 - L & LMD 89-1-C STL Zone 65	793	0	0	0	0	0

## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
20421 - L & LMD 89-1-C STL Zone 66	387	0	0	0	0	0
20422 - L & LMD 89-1-C STL Zone 67	990	0	0	0	0	0
20423 - L & LMD 89-1-C STL Zone 68	149	0	0	0	0	0
20429 - L & LMD 89-1-C STL Zone 74	160	0	0	0	0	0
20430 - L & LMD 89-1-C STL Zone 75	199	0	0	0	0	0
20431 - L & LMD 89-1-C STL Zone 76	162	0	0	0	0	0
20432 - L & LMD 89-1-C Zone 74	58,298	0	0	0	0	0
20436 - L & LMD 89-1-C Zone 81	(24)	0	0	0	0	0
20437 - L & LMD 89-1-C Zone 83	8,437	0	0	0	0	0
20438 - L & LMD 89-1-C Zone 84	1,987	0	0	0	0	0
20440 - L & LMD 89-1-C Zone 86	8,396	0	0	0	0	0
20442 - L & LMD 89-1-C Zone 89	2,409	0	0	0	0	0
20444 - L & LMD 89-1-C Zone 91	20,231	0	0	0	0	0
20445 - L & LMD 89-1-C Zone 92	308	0	0	0	0	0
20446 - L & LMD 89-1-C Zone 94	4,267	0	0	0	0	0
20448 - L & LMD No 89-1-C, Zone 97	35,406	0	0	0	0	0
20451 - L & LMD NO 89-1-C Zone 72	39,494	0	0	0	0	0
20453 - L & LMD NO 89-1-C Zone 103	309	0	0	0	0	0
20455 - L & LMD NO 89-1-C Zone 109	922	0	0	0	0	0
20458 - L & LMD NO 89-1-C STL Zone 78	675	0	0	0	0	0
20461 - L & LMD NO 89-1-C STL Zone 81	448	0	0	0	0	0
20462 - L & LMD NO 89-1-C Zone 100	34,462	0	0	0	0	0
20464 - L & LMD NO 89-1-C Zone 112	29,658	0	0	0	0	0
20469 - L & LMD NO 89-1-C STL Zone 82	324	0	0	0	0	0
20472 - L & LMD NO 89-1-C STL Zone 85	338	0	0	0	0	0
20476 - L & LMD No 89-1-C, STL Zone 89	3,342	0	0	0	0	0
20477 - L & LMD No 89-1-C, Zone 123	9,681	0	0	0	0	0
20482 - L & LMD No 89-1-C, Zone 119	756	0	0	0	0	0
20483 - L & LMD No 89-1-C, Zone 124	4,254	0	0	0	0	0
20484 - L & LMD No 89-1-C, Zone 135	22,725	0	0	0	0	0
20485 - L & LMD No 89-1-C, Zone 138	16,016	0	0	0	0	0
20488 - L & LMD No 89-1-C, STL Zone 95	152	0	0	0	0	0
20492 - L & LMD No 89-1-C, Zone 146	3,430	0	0	0	0	0

## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
20497 - L & LMD No 89-1-C, Zone 149	4,124	0	0	0	0	0
20498 - L & LMD No 89-1-C, Zone 145	12,158	0	0	0	0	0
20501 - L & LMD No 89-1-C Zone 157	3,667	0	0	0	0	0
20503 - L & LMD No 89-1-C STL Zone 101	364	0	0	0	0	0
20504 - L & LMD No 89-1-C STL Zone 103	406	0	0	0	0	0
20506 - L & LMD No 89-1-C, Zone 154	6,248	0	0	0	0	0
20507 - L & LMD No 89-1-C, Zone 155	3,635	0	0	0	0	0
20511 - L & LMD No 89-1-C, Zone 162	8,402	0	0	0	0	0
20512 - L & LMD No 89-1-C, Zone 168	8,481	0	0	0	0	0
20514 - L & LMD No 89-1-C, Zone 164	203	0	0	0	0	0
20515 - L & LMD No 89-1-C, Zone 166	257	0	0	0	0	0
20516 - L & LMD No 89-1-C, Zone 171	7,436	0	0	0	0	0
20517 - L & LMD No 89-1-C, Zone 172	50,006	0	0	0	0	0
20518 - L & LMD No 89-1-C, Zone 174	29,352	0	0	0	0	0
20520 - L & LMD No 89-1-C STL Zone 108	152	0	0	0	0	0
20521 - L & LMD No 89-1-C, Zone 175	21,514	0	0	0	0	0
20522 - L & LMD No 89-1-C, Zone 180	774	0	0	0	0	0
20524 - L & LMD No 89-1-C, Zone 187	12,932	0	0	0	0	0
20525 - L & LMD No 89-1-C, Zone 188	351	0	0	0	0	0
20526 - L & LMD No 89-1-C, Zone 190	934	0	0	0	0	0
20528 - L & LMD No 89-1-C, Zone 191	8,397	0	0	0	0	0
20529 - L & LMD No 89-1-C, Zone 192	8,042	0	0	0	0	0
20530 - L & LMD No 89-1-C, Zone 193	1,634	0	0	0	0	0
20531 - L & LMD No 89-1-C, Zone 195	322	0	0	0	0	0
20539 - L & LMD No 89-1-C, Zone 199	438	0	0	0	0	0
20540 - L & LMD No 89-1-C, Zone 200	3,993	0	0	0	0	0
20544 - L & LMD No 89-1-C, Zone 202	1,753	0	0	0	0	0
20600 - Community & Business Sevices	1,044,056	1,514,000	2,364,477	4,037,117	4,037,117	0
22350 - Special Aviation	341,213	851,099	2,294,755	5,078,480	5,078,480	0
22400 - Supervisorial Road Dist #4	52,132	1,210,175	605,087	2,014,510	2,014,510	0
22650 - Airport Land Use Commission	650,822	941,874	849,595	669,105	669,105	0
31600 - Menifee Rd-Bridge Benefit Dist	574,111	11,988	11,025	14,000	14,000	0
31610 - So West Area RB Dist	1,325	971,582	571,836	514,308	514,308	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
31630 - Traffic Signal Mitigation	0	2,000	2,000	2,000	2,000	0
31640 - Mira Loma R & B Bene District	0	10,000	10,000	10,000	10,000	0
31650 - Dev Agrmt DIF Cons. Area Plan	2,240,694	845,851	845,851	3,856,893	3,856,893	0
31690 - Signal Mitigation Dev Imp Fees	0	2,195,172	1,590,372	3,828,984	3,828,984	0
31691 - Signal Mitigation DIF - East	69,648	0	0	0	0	0
31692 - Signal Mitigation DIF - West	1,823,204	0	0	0	0	0
31693 - RBBD-Scott Road	(853,214)	21,988	21,988	93,000	93,000	0
40710 - Aviation - Operations	3,796,764	4,540,539	6,648,744	4,796,487	4,796,487	0
<b>Total</b>	<b>219,470,869</b>	<b>293,299,623</b>	<b>253,359,069</b>	<b>325,630,792</b>	<b>325,630,792</b>	<b>0</b>

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	65,566,069	72,524,531	69,419,589	77,483,669	77,483,669	0
Services and Supplies	221,477,307	272,453,070	236,763,416	311,935,421	311,935,421	0
Other Charges	18,385,419	36,568,996	34,427,073	51,097,923	51,097,923	0
Capital Assets	2,018,441	6,733,000	8,087,401	6,461,885	6,461,885	0
Other Financing Uses	183,816	130,311	187,194	310,791	310,791	0
Intrafund Transfers	(88,160,183)	(95,110,285)	(95,525,603)	(121,658,897)	(121,658,897)	0
<b>Expense Net of Transfers</b>	<b>219,287,053</b>	<b>293,169,312</b>	<b>253,171,875</b>	<b>325,320,001</b>	<b>325,320,001</b>	<b>0</b>
<b>Operating Transfers Out</b>	<b>183,816</b>	<b>130,311</b>	<b>187,194</b>	<b>310,791</b>	<b>310,791</b>	<b>0</b>
<b>Total Uses</b>	<b>219,470,869</b>	<b>293,299,623</b>	<b>253,359,069</b>	<b>325,630,792</b>	<b>325,630,792</b>	<b>0</b>

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Taxes	12,750,749	24,848,212	14,967,170	14,009,537	14,009,537	0
Licenses, Permits & Franchises	706,042	396,404	576,968	432,700	432,700	0
Fines, Forfeitures & Penalties	8,073	24,091	21,176	21,195	21,195	0
Revenue from the Use of Money & Property	1,057,206	3,972,552	4,508,797	5,973,388	5,973,388	0
Intergovernmental - State	87,778,652	96,960,653	94,185,569	115,099,640	115,099,640	0



## Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Intergovernmental - Federal	32,307,248	58,331,789	35,081,932	72,705,220	72,705,220	0
Intergovernmental - Other Government and Other In-Lieu Taxes	6,744,077	2,799,000	2,731,317	8,337,000	8,337,000	0
Charges for Current Services	64,967,217	88,922,148	75,255,680	82,447,309	82,447,309	0
Miscellaneous Revenue	20,644,385	26,504,196	25,475,544	12,909,525	12,909,525	0
Other Financing Sources	6,460,152	3,775,841	6,761,099	9,264,476	9,264,476	0
<b>Total Net of Transfers</b>	224,350,146	302,820,445	252,927,528	312,101,614	312,101,614	0
<b>Operating Transfers In</b>	9,073,655	3,714,441	6,637,724	9,098,376	9,098,376	0
<b>Total Revenue</b>	233,423,801	306,534,886	259,565,252	321,199,990	321,199,990	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(13,952,932)	(13,235,263)	(6,206,183)	4,430,802	4,430,802	0
<b>Total Sources</b>	219,470,869	293,299,623	253,359,069	325,630,792	325,630,792	0



# TLMA-PUBLIC PROTECTION

Charissa Leach, Director  
[rctlma.org](http://rctlma.org)

NUMBERS AT A GLANCE

# \$35,990,399

## FY 2023/24 BUDGET

### REVENUES



**\$13.4M**

CHARGES FOR CURRENT SERVICES

**\$882k**

MISCELLANEOUS REVENUE

**\$6.2M**

LICENSES, PERMITS & FRANCHISES

**\$755k**

OTHER FINANCING SOURCES

**\$1.4M**

STATE FUNDS

**\$10k**

REVENUE FROM THE USE OF MONEY & PROPERTY

**\$1.3M**

FINES, FORFEITURES & PENALTIES

### EXPENDITURES



**\$18.2M**  
 SALARIES & BENEFITS



**\$11M**  
 SERVICES & SUPPLIES

OTHER CHARGES  
**\$6.8M**

CAPITAL ASSETS  
**\$99k**

INTRAFUND TRANSFERS  
**(57k)**

## Mission Statement

In partnership with our diverse communities, we will promote a high quality of life by being good stewards of the environment, consistently and fairly enforcing regulations to preserve existing neighborhoods, properly planning new communities to accommodate growth in a balanced way and serving the public through excellent customer service.

## Description

The Transportation and Land Management Agency’s Public Protection group includes the TLMA Planning, Building and Safety, and Code Enforcement departments.

The Planning Department reviews and processes land use applications and makes recommendations to the Planning Commission and Board of Supervisors on entitlement applications. Applications include tract and parcel maps for residential, commercial, and industrial projects, land use and zoning changes; plot plans, and conditional use permits for business operations. The Planning Department also fulfills advanced planning functions mandated by state law, including management of the county’s General Plan. Advanced planning functions also includes the preparation of community plans for unincorporated areas where the county is looking to proactively foster orderly growth and economic development in conjunction with community stakeholders.

The Building and Safety Department provides construction permit related services, including grading, building plan check, counter assistance, and field inspections. Development fees fund department activities. The department also assists the Emergency Management Department with post-disaster assessments, CALFIRE with emergency fire damage assessments, as well as the Riverside County Flood Control and Water Conservation District and Coachella Valley Water District as the Flood Plain Administrator.

Riverside County Code Enforcement Department’s mission is to: Keep Communities Safe & Improve the Quality of Life. The department works toward these goals by first encouraging voluntary compliance

followed by an increasing level of enforcement techniques which respect the rights of property owners while providing a pathway to compliance. Typical Code Enforcement cases include accumulated rubbish, inoperative vehicles, occupied RV’s, illegal dumping, homeless encampments, parking violations, excessive noise, fireworks, construction or grading without a permit, unpermitted cannabis facilities and grows, permitted dispensary inspections, unpermitted event venues and short-term rentals (STRs).

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Provide efficient services by maintaining timely case and permit processing.

#### Portfolio Objective

Encourage a positive climate for business development.

#### County Outcome

Transform Service Delivery.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Average number of working days to process initial building and safety plan check	10	15	10	10
Percentage of non-general fund Code Enforcement revenue	32%	54%	60%	65%
Percentage of reviews by development team within 45 days of submittal	100%	100%	100%	100%

### Insights

- As part of the agency's efforts to become more customer friendly, the Planning Department continues to simplify the application process, for instance, by adding Planning Land Use Technicians within the Planning Department that can assist applicants at the counter. Also, both the Building and Safety and Planning departments are successfully using contract services to assist with peaks in development activity.
- Funding for Code Enforcement comes from a net cost allocation from the General Fund, as well as cost recovery efforts, the Flat Fee Program, Court Ordered Settlement Agreements, Grant Programs, like CDBG, TEA29 (Tires), AVA (Vehicle Abatement), Development Agreements, and Transient Occupancy Taxes (TOT).
- Building and Safety has increased customer service by providing additional online services. In addition, Building and Safety is offering appointments to reduce wait time at their offices, over the counter reviews on some permit types, for expedited permit approvals and virtual inspections for some permit types.

### Related Links

Code Enforcement: <https://rctlma.org/ce/>

Planning Department: <https://planning.rctlma.org/>

Building and Safety Department: <https://rctlma.org/building>

Planning Department Twitter: <https://twitter.com/RivCoPlan>

### Budget Changes & Operational Impacts

#### Staffing

The FY 2023/24 budget represents 149 positions. This is a net increase of 7 positions from prior year's adopted budget and reflects the proposed staffing needs.

### Expenditures

Net increase of \$4.37 million.

- Salaries & Benefits
  - TLMA's Public Protection group has a net increase in salaries and benefits. The Planning, Building and Safety and Code Enforcement Departments' salaries and benefits will increase to fund all vacancies. The other reason for an increase is recent salary adjustments for majority of the classifications and medical subsidy increases totaling \$640,000. This group has contributed \$934,000 or 11.7% in the past six years for the discretionary payment to CalPERS for unfunded liabilities.
- Services & Supplies
  - TLMA's Public Protection group has a net increase in services and supplies. The Building and Safety department has an increase in consultant costs while the Planning department will have a reduction. However, Planning department is expecting an increase in County Counsel involvement and cost as they are gearing towards multiple community planning projects, STR moratorium, 6th Cycle Housing Element, and Ordinance 348 overhaul. Code Enforcement is expecting increased cost for ARPA funded projects they are actively pursuing for the Business Revitalization Program.
- Other Charges
  - TLMA's Public Protection group will have a net increase in other charges. The Planning department will have an increase in agency allocation due to reduced GIS revenue at the agency level. Code Enforcement will have an increase to support the salaries and benefit increases due to two dedicated Records staff and one additional Cost Recovery staff.

### Revenues

Net increase of \$4 million.

- The Code Enforcement department is expecting a slightly higher short term rental revenue in FY 2023/24. Based on current fiscal year trends, the department is expecting a decrease of \$368,690 in cannabis litigation settlements revenue. The department is budgeting \$173,696 for potential cannabis development agreements baseline public benefit payments. The department is expecting to utilize \$500,000 of ARPA funding for the Business Revitalization Program by bringing businesses and property owners into compliance. The department is projecting to draw \$976,576 from the abatement fund for FY 2023/24. Projected Transient Occupancy Tax (TOT) distribution from the Executive Office is \$255,000 for FY 2023/24, the true-up will be done at year end to determine correct allocation. The department’s draw from Abatement fund will reduce accordingly.
- The Planning Department is anticipating a decrease in grant revenue as existing three grants will be fully paid in current fiscal year. However,

the department is actively pursuing two new grants and projecting \$170,000 revenue for FY 2023/24. The reduction in revenue will offset with the corresponding professional services costs that are decreasing.

- The Building and Safety Department is anticipating an overall revenue increase of \$2 million mainly due to increased deposit based and flat fee revenue.

**Departmental Reserves**

TLMA’s Public Protection group is anticipating a draw of \$171,000 from its fund balance.

**Net County Cost Allocations**

Overall the net county cost allocation increased by \$902,556 from previous fiscal year adopted budget. The recommended net county cost allocated to the Planning and Code Enforcement departments has increased by \$820,000 and \$82,556, respectively.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	<b>FY 2021/2022 Adopted</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Authorized</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Building & Safety - 3110100000	44	46	48	48	48	0
Code Enforcement - 3140100000	54	66	66	68	68	0
Planning - 3120100000	28	30	33	33	33	0
<b>Grand Total</b>	126	142	147	149	149	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Building & Safety - 3110100000	10,523,679	10,333,822	11,534,451	11,800,997	11,800,997	0
Code Enforcement - 3140100000	10,417,993	12,529,560	13,261,746	14,552,256	14,552,256	0
Planning - 3120100000	7,698,421	8,759,563	7,987,416	9,637,146	9,637,146	0
<b>Grand Total</b>	28,640,093	31,622,945	32,783,613	35,990,399	35,990,399	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	18,087,865	21,289,123	21,249,162	24,189,402	24,189,402	0
11098 - Air Quality Program	1,568	0	0	0	0	0
11101 - Planning Special Projects	26,981	0	0	0	0	0
20250 - Building Permits	10,523,679	10,333,822	11,534,451	11,800,997	11,800,997	0
<b>Total</b>	28,640,093	31,622,945	32,783,613	35,990,399	35,990,399	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	13,417,869	16,532,013	15,481,396	18,165,731	18,165,731	0
Services and Supplies	9,767,897	9,128,864	11,276,324	10,996,926	10,996,926	0
Other Charges	5,627,523	6,004,568	6,127,094	6,786,189	6,786,189	0
Capital Assets	0	28,500	35,094	98,500	98,500	0
Intrafund Transfers	(173,196)	(71,000)	(136,295)	(56,947)	(56,947)	0
<b>Expense Net of Transfers</b>	28,640,093	31,622,945	32,783,613	35,990,399	35,990,399	0
<b>Total Uses</b>	28,640,093	31,622,945	32,783,613	35,990,399	35,990,399	0

## Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Licenses, Permits & Franchises	4,349,684	4,306,898	5,470,926	6,167,865	6,167,865	0
Fines, Forfeitures & Penalties	1,256,514	1,025,083	1,428,795	1,276,718	1,276,718	0
Revenue from the Use of Money & Property	(110,192)	10,000	127,186	10,000	10,000	0
Intergovernmental - State	2,292,915	1,602,000	1,702,435	1,410,000	1,410,000	0
Charges for Current Services	11,321,120	12,451,918	11,485,928	13,378,934	13,378,934	0
Miscellaneous Revenue	371,394	483,385	1,063,910	881,545	881,545	0
Other Financing Sources	0	0	200,000	755,000	755,000	0
<b>Total Net of Transfers</b>	19,481,435	19,879,284	21,279,180	23,125,062	23,125,062	0
<b>Operating Transfers In</b>	0	0	200,000	755,000	755,000	0
<b>Total Revenue</b>	19,481,435	19,879,284	21,479,180	23,880,062	23,880,062	0
Net County Cost Allocation	10,017,401	11,378,632	11,982,749	12,281,188	12,281,188	0
Use of Fund Balance	(858,742)	365,029	(678,316)	(170,851)	(170,851)	0
<b>Total Sources</b>	28,640,093	31,622,945	32,783,613	35,990,399	35,990,399	0



# WASTE RESOURCES

Hans Kernkamp, General Manager-Chief Engineer  
rcwaste.org

NUMBERS AT A GLANCE

# \$158,209,983

## FY 2023/24 BUDGET

### REVENUES



- \$124.9M** CHARGES FOR CURRENT SERVICES
- \$1.2M** STATE FUNDS
- \$3.2M** MISCELLANEOUS REVENUE
- \$1.4M** REVENUE FROM THE USE OF MONEY & PROPERTY

### EXPENDITURES

<b>\$76.7M</b> SERVICES & SUPPLIES	<b>\$40.7M</b> SALARIES & BENEFITS	<b>\$38.6M</b> CAPITAL ASSETS	<b>\$11.4M</b> OTHER CHARGES	<b>(\$9.2M)</b> INTRAFUND TRANSFERS
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### Mission Statement

Protect the general public’s health and welfare by efficiently managing Riverside County’s solid waste system through: the provision of facilities and programs, which meet or exceed all applicable local, state, federal, and land use regulations; the utilization of up-to-date technological improvements; the development and maintenance of a system that is balanced economically, socially, and politically; and the economically feasible recovery of waste materials.

### Description

The Department of Waste Resources (DWR) is responsible for the efficient and effective landfilling of non-hazardous waste. DWR operates five active landfills, 33 inactive landfills, has a contract agreement for waste disposal with an additional private landfill, and administers several transfer station and collection center leases. The department believes that much of what our society throws away today actually has residual value and should be repurposed for a better use; therefore, every effort is made to recycle and reuse appropriate items with scrupulous attention to public health and safety.

As required by statute, DWR ensures that Riverside County has a minimum of 15 years of capacity, at any time, for future landfill disposal. DWR is organized so that nearly all functions of designing, permitting, operating, maintaining, and supporting the landfill system are performed by in-house staff. In addition to landfill management, DWR provides a variety of community services including household hazardous waste collection, recycling, composting, illegal dumping clean up, community clean-ups, and graffiti abatement.

Although the Waste Resources Management District (District) was dissolved in 1993, active employees at the time of dissolution have retained their District status. This budget unit is solely for District employee salaries, benefits, and mileage reimbursement costs.

### Objectives and Strategic Alignment

#### OBJECTIVE 1

##### Department Objective

Effectively manage landfill airspace and capacity by efficient site design, material reduction, effective compaction, minimal use of daily cover material and annual measuring and monitoring of the Airspace Utilization Factor.

##### Portfolio Objective

Foster community and environmental sustainability.

##### County Outcome

Improve the Quality of Life.

#### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Airspace Utilization Factor	0.57	0.60	0.60	0.60

##### Insights

- Disposal system remaining capacity is calculated based on the current permitted landfill capacities of the six remaining active landfills in the county and is estimated to meet in county disposal needs through 2038. Significant expansion potential exists beyond current permitted refuse disposal footprints.
- Without any changes in policy, the county’s growing population is projected to lead to higher amounts of overall disposal, despite the positive influence of current recycling policies (e.g., 75 percent statewide recycling goal).

Insights

- RCDWR continues to implement innovative solutions to ensure long-term disposal capacity and success in managing the county’s solid waste. For example, tarps continue to be utilized to cover the daily trash cell to conserve airspace that would have otherwise been consumed by traditional cover materials such as dirt or processed green waste.
- Traditional outlet markets for recyclables, such as China, have become more restrictive and could further hamper current diversion efforts and negatively impact disposal system capacity. The department continues to explore alternatives and continues to pilot a reuse store that allows landfill users to purchase usable items that would otherwise be landfilled or which the department may incur costs to recycle.

**OBJECTIVE 2**

Department Objective

Enhance the vitality of communities through cleanup, graffiti abatement, and outreach efforts.

Portfolio Objective

Foster community and environmental sustainability.

County Outcome

Improve the Quality of Life.

**Performance Measures**

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent of graffiti abated within 24 hours	94%	90%	88%	88%

Insights

- Properties repeatedly targeted by graffiti vandals and in need of cost-effective solutions benefit from RCDWR’s graffiti abatement program. Staff uses paint collected during household hazardous waste collection events to remove graffiti in a cost-effective manner.
- Quickly abating negative impacts on the quality of life of residents, such as graffiti, helps to promulgate a more positive community experience, as suggested by the “broken window” theory.
- As additional resources are devoted to abate graffiti blight, prevention efforts include developing private/public partnerships to promote education and heighten awareness and sensitivity to graffiti, the department encourages innovative solutions from the community to deter graffiti through the development of art programs, landscaping, and/or the design and construction of graffiti resistant structures.
- The department’s priority is to continue providing graffiti abatement services for Riverside County residents. The operational goal is to abate graffiti within a 24 hour period at a minimum 88% completion rate. This helps Riverside County communities be safe and provide the citizens with a healthy environment.

**OBJECTIVE 3**

Department Objective

Increase recycling/waste diversion to meet or exceed state mandated organics diversion goals.

Portfolio Objective

Foster community and environmental sustainability.

County Outcome

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of phone calls/email to RIVCO business/Multifamily complexes	4,465	6,000	6,500	6,500

**Insights**

- Local governments and private industries continue to work jointly to create an extensive material collection infrastructure and have implemented effective programs to achieve a statewide diversion rate of greater than 50 percent.
- RCDWR responded proactively to legislation and started a pilot compost program at the Lamb Canyon Landfill, and will open an additional compost facility at the Badlands Landfill in FY24/25.
- Through the use of technology, staff has better visibility into waste stream data, and has increased productivity in tracking outreach and education for Mandatory Commercial Recycling (MCR) and Mandatory Organics Recycling (MORE) accounts.
- In October 2014, Governor Brown signed AB1826, requiring businesses to recycle a specified portion of organic waste. This law also requires that local jurisdictions implement an organic waste recycling program to divert organic waste generated by businesses, including multifamily residential dwellings. The law phases in the requirements for businesses over time, with full implementation realized in 2019.

**Insights**

- In September 2016, Governor Brown signed SB1383 establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants (SLCP), such as methane emissions from landfills. SB 1383 sets ambitious targets to reduce the disposal of organics (green waste, food waste, paper, etc.), requiring jurisdictions to divert 50 percent by 2020 and 75 percent by 2025. The legislation requires, with few exceptions, that all residents and businesses arrange for organics separation and collection.
- Staff will provide education and outreach as required by SB 1383/AB 341/AB1826/AB 837/AB 939 to all residents, businesses, and multi-family dwellings in unincorporated Riverside County. The objective is to ensure we are complying with legislative/regulatory requirements.
- In FY 22/23, staff and volunteers provided outreach to communities/residents in Riverside County at over 100 events. RCDWR provides educational classes on composting, vermicomposting, green cleaning, green landscaping, recycling, food waste, environmental justice, climate change, and attend community events, group presentations, and offer volunteer and Master Composter Certificate trainings. Additional awareness is achieved through daily posts/special events through social media and virtual summits.

**Related Links**

- Website: <http://www.rcwaste.org/>
- Twitter: @RCWaste
- Facebook: <https://www.facebook.com/deptwastereresources?ref=hl>
- Instagram: <https://www.instagram.com/rcwaste/?ref=hl>
- YouTube: <https://www.youtube.com/channel/UCaARwKuDgze6YOlcvErcumQ>

## Budget Changes & Operational Impacts

### Staffing

- The FY 2023/24 budget represents 317 positions. This is a net decrease of 2 positions from the prior year adopted budget.

### Expenditures

Net increase of \$10.8 million from FY 2022/23 adopted budget in overall expenses.

- Salaries & Benefits
  - Although the department's position count is projected to decrease in FY 2023/24, the department anticipates an increase in cost due to projected higher hourly salaries for new hires, and to account for parity and salary adjustments resulting from class/comp studies. While the number of employees has decreased by two positions, seven of the nine remaining district employees are at top pay and therefore subject to the 2.5% increase in the current fiscal year. Job reclassifications resulted in higher paying positions in FY 2023/24.
- Services & Supplies
  - Net increase due to inflation factors driving up the cost of consumables, increased grounds maintenance costs due to closed landfill repair projects, and increased property insurance costs. RCDWR's closure, post-closure and remediation expenses are anticipated to double for FY 2023/24 due to regulatory requirements that will require funding recalculation.
- Other Charges
  - A large portion of other charges includes depreciation expense, but it also includes taxes and assessments for payments made to the Board of Equalization (BOE). A decrease is projected for FY 2023/24 primarily due to a change in the methodology used to calculate this expense based on tonnage projection. In

previous years, a 5-year average was used to determine the budgeted amount. Depreciation expenses decreased in FY 2023/24.

- Capital Assets
  - Net increase mostly due to the Badlands Phase II, Stage I Liner expansion and for drainage improvements at both the Badlands and Lamb Canyon landfills in compliance with NPDES requirements.
- Intrafund Transfers
  - This negative cost offsets budgeted depreciation expense.
- Operating Transfers Out

RCDWR is expected to provide approximately \$14.8 million to the General Fund and other agencies in FY 2023/24.

- In-county tonnage revenue distribution includes amounts to the Habitat Conservation Agency, the Department of Environmental Health for regulatory oversight, and to Code Enforcement/Cities in support of the Abandoned Vehicle Abatement program. Revenue distribution for out-of-county tonnage includes amounts to the Habitat Conservation Agency, the County's General fund, the Department of Environmental Health (vector control), Transportation and Land Management Agency, and to the Executive Office for import tonnage
- Other funds provided to the General fund include \$1.8 million for the annual landfill lease payment.

### Revenues

Net revenue is expected to increase by \$9 million in FY 2023/24 over prior year projections.

- Charges for Current Services
  - Net increase primarily due to anticipated increase in rates by 7.33% CPI to ensure revenues cover expenses that are also

projected to increase due to inflation factors. Refuse revenue is projected to increase in FY 2023/24 from FY 2022/23. The department is projecting zero tonnage growth.

- Other Revenue
  - Net decrease primarily due to a projected decrease in interest invested funds and miscellaneous revenue.

- Anticipated decrease of approximately \$27.5 million is projected. RCDWR will monitor expenses throughout the year and continue to implement cost saving measures as needed.

### Departmental Reserves

- Unrestricted Net Assets - account 380100

### Net County Cost Allocations

As a county enterprise fund, RCDWR does not incur any net county cost, nor does it generate revenue to offset the cost to the other county departments.

## Budget Tables

### Department / Agency Staffing by Budget Unit

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Department of Waste Resources - 4500100000	280	310	314	308	308	0
WRMD Operating - 943001	11	9	9	9	9	0
<b>Grand Total</b>	291	319	323	317	317	0

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Department of Waste Resources - 4500100000	120,299,931	145,708,928	147,778,941	156,634,153	156,634,153	0
WRMD Operating - 943001	1,458,231	1,666,235	1,483,605	1,575,830	1,575,830	0
<b>Grand Total</b>	121,758,162	147,375,163	149,262,546	158,209,983	158,209,983	0

## Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
40200 - Waste Disposal Enterprise	105,436,105	145,708,928	147,778,941	156,634,153	156,634,153	0
40203 - Escrow-Oasis Closure	29,675	0	0	0	0	0
40205 - Escrow-Lamb Canyon Closure	83,677	0	0	0	0	0
40206 - Escrow-Mecca li Closure	41,800	0	0	0	0	0
40207 - Escrow-Badlands Closure	(181,469)	0	0	0	0	0
40208 - Escrow-Edom Hill Clsoure	1	0	0	0	0	0
40209 - Escrow-Desert Center Closure	10,894	0	0	0	0	0
40211 - Escrow-Blythe Closure	76,637	0	0	0	0	0
40214 - Highgrove Cap/Remediation Fund	(1,132,738)	0	0	0	0	0
40215 - Blythe Cap/Remediation	132,448	0	0	0	0	0
40216 - Desert Center Cap/Remediation	122,528	0	0	0	0	0
40217 - Double Butte Cap/Remediation	(296,167)	0	0	0	0	0
40218 - Badlands Cap/Remediation	3,269,134	0	0	0	0	0
40219 - Edom Hill Cap/Remediation	(716,673)	0	0	0	0	0
40220 - Oasis Cap/Remediation	221,624	0	0	0	0	0
40221 - Lamb Canyon Cap/Remediation	6,317,237	0	0	0	0	0
40222 - Coachella Cap/Remediation	(667,584)	0	0	0	0	0
40223 - Mead Valley Cap/Remediation	(540,314)	0	0	0	0	0
40224 - Anza Cap/Remediation	(422,898)	0	0	0	0	0
40225 - Mecca II Cap/Remediation	498,810	0	0	0	0	0
40226 - Corona Cap/Remediation	(10,373)	0	0	0	0	0
40227 - Elsinore Cap/Remediation	(111,043)	0	0	0	0	0
40228 - West Riverside Cap/Remediation	(233,809)	0	0	0	0	0
40229 - Beaumont Cap/Remediation	(88,699)	0	0	0	0	0
40232 - Legacy Sites	8,461,128	0	0	0	0	0
40250 - WRMD Operating	1,458,231	1,666,235	1,483,605	1,575,830	1,575,830	0
<b>Total</b>	121,758,162	147,375,163	149,262,546	158,209,983	158,209,983	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	27,078,608	37,251,720	37,071,178	40,661,018	40,661,018	0
Services and Supplies	83,612,872	69,460,950	71,528,875	76,673,447	76,673,447	0
Other Charges	11,066,682	13,875,320	13,875,320	11,431,481	11,431,481	0
Capital Assets	0	37,202,327	37,202,327	38,596,992	38,596,992	0
Intrafund Transfers	0	(10,415,154)	(10,415,154)	(9,152,955)	(9,152,955)	0
<b>Expense Net of Transfers</b>	121,758,162	147,375,163	149,262,546	158,209,983	158,209,983	0
<b>Total Uses</b>	121,758,162	147,375,163	149,262,546	158,209,983	158,209,983	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	(2,700,496)	864,546	2,883,127	1,363,054	1,363,054	0
Intergovernmental - State	884,946	1,107,819	835,460	1,239,509	1,239,509	0
Charges for Current Services	109,140,664	116,774,565	116,603,922	124,928,138	124,928,138	0
Miscellaneous Revenue	3,361,339	3,052,248	3,312,169	3,219,557	3,219,557	0
Other Financing Sources	124,062	0	0	0	0	0
<b>Total Net of Transfers</b>	110,810,516	121,799,178	123,634,678	130,750,258	130,750,258	0
<b>Total Revenue</b>	110,810,516	121,799,178	123,634,678	130,750,258	130,750,258	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	10,947,646	25,575,985	25,627,868	27,459,725	27,459,725	0
<b>Total Sources</b>	121,758,162	147,375,163	149,262,546	158,209,983	158,209,983	0





## Portfolio Introduction

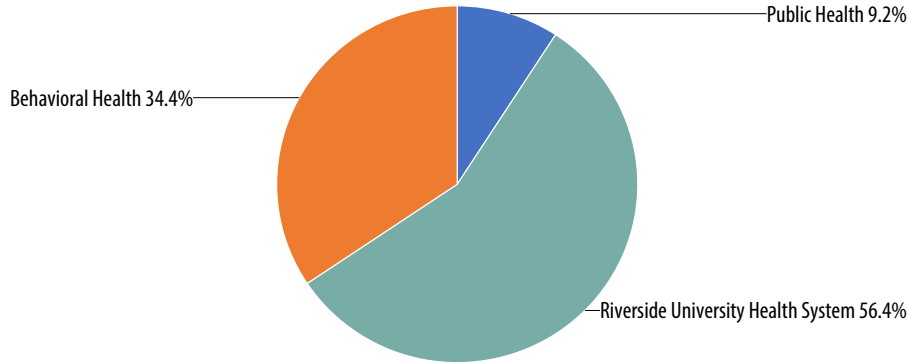
The Riverside University Health System (RUHS) is an integrated public health safety net healthcare system focused on improving access and quality by providing the right care, at the right time, in the right setting and driving for the lowest cost.

**Behavioral Health (RUHS-BH)** – Recognizing the importance of mental health in overall well-being, RUHS houses a robust Behavioral Health Department. The department is dedicated to addressing the complex needs of individuals with mental health and substance abuse disorders providing treatment and support across a full care continuum including acute inpatient services, step down care, outpatient services, medication, peer recovery services, education, housing, residential care, and prevention and early intervention services.

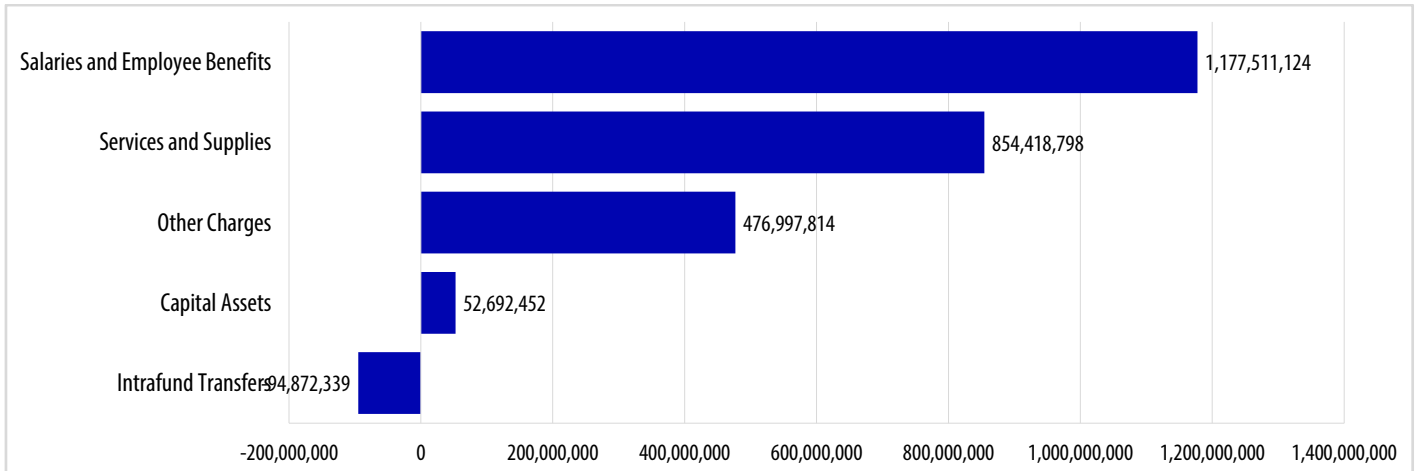
**Public Health (RUHS-PH)** – The department is committed to safeguarding the health and safety of the community and plays a vital role in the control and prevention of the spread of communicable diseases, responding to public health emergencies, promoting public health education, and implementing population-wide interventions. Through initiatives such as immunization programs, disease surveillance, health education campaigns, and emergency preparedness efforts, the Public Health Department works tirelessly to enhance the overall health of the community.

**Medical Center (RUHS-MC)** – At the heart of RUHS is its 439 bed Medical Center and its 60+ hospital based primary and specialty care clinics. As a tertiary care facility, the Center offers a wide range of specialized medical services. It houses advanced diagnostic tools, operating rooms, and specialized units, ensuring comprehensive care for patients. The Center brings together a team of highly skilled physicians, surgeons, nurses, and other healthcare professionals to provide exceptional medical care across various specialties. The Center is named a Top Performer on Key Quality Measures by the Joint Commission, accredited by the American College of Surgeons as a Level 1 Trauma Center, Certified by the Joint Commission as a Primary Stroke Center, accredited by the Commission on Cancer, operates the only Pediatric Intensive Care Unit in the region, and is a Baby Friendly Hospital designated by the World Health Organization and United Nations Children’s Fund.

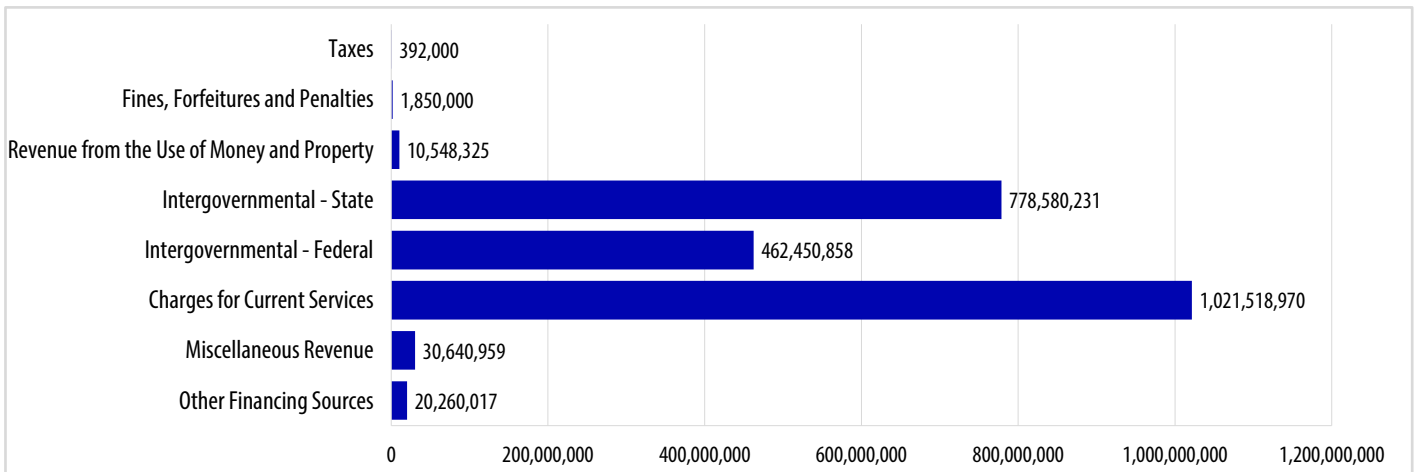
### Total Appropriations



### Appropriations by Category



### Revenues by Source





# BEHAVIORAL HEALTH

Dr. Matthew Chang, Behavioral Health Director-  
Medical Director  
rcdmh.org

NUMBERS AT A GLANCE

# \$848,318,241

## FY 2023/24 BUDGET

## REVENUES



<b>\$405.8M</b>	STATE FUNDS	<b>\$1.9M</b>	FINES, FORFEITURES & PENALTIES
<b>\$328.2M</b>	FEDERAL FUNDS	<b>\$392k</b>	TAXES
<b>\$34M</b>	CHARGES FOR CURRENT SERVICES	<b>\$289k</b>	MISCELLANEOUS REVENUE
<b>\$2.7M</b>	REVENUE FROM THE USE OF MONEY & PROPERTY		

## EXPENDITURES

<b>\$416.7M</b> OTHER CHARGES	<b>\$339.1M</b> SALARIES & BENEFITS	<b>\$157.5M</b> SERVICES & SUPPLIES	<b>(\$65.5M)</b> INTRA-FUND TRANSFERS	<b>\$515K</b> CAPITAL ASSETS
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## Mission Statement

Improve the health and well-being of our patients and communities through our dedication to exceptional and compassionate care, education, and research.

## Description

The Riverside University Health System (RUHS) is comprised of six divisions: Community Health Centers (CHC), Behavioral Health (RUHS-BH), RUHS Medical Center (RUHS-MC), Correctional Health Services (CHS), and Medically Indigent Services Program (MISP).

- The integration of Behavioral Health (BH) within RUHS has provided opportunities for increased community mental health and substance use services throughout the county as RUHS continues to implement healthcare reform changes and work toward behavioral health, healthcare, and substance abuse treatment integration. RUHS-BH has five key budget programs:
- Mental Health Treatment provides treatment and support services to transition age youth, adults, and older adults who have a mental illness and children who are seriously emotionally disturbed. Services include outpatient services, medication, peer recovery services, education, housing, residential care, and acute care.
- Detention Mental Health provides mental health and substance use services to individuals incarcerated at the county's five adult correctional facilities and juvenile halls. A mental health response team is available to address life threatening situations, as well as to provide mental health evaluations, treatment, and medication as needed.
- Mental Health Administration provides state required management and oversight of the mental health and substance use programs including: quality improvement, patient's rights, compliance, managed care utilization review, research and evaluation, finance, and general administration.

Substance Abuse Treatment and Prevention Program provides direct alcohol and drug use prevention and treatment for all ages through a network of countywide clinics and contract providers.

Public Guardian Division provides conservatorship investigation and administration services and is presented in the Public Protection section of this budget document.

- Correctional Health Services provides effective, efficient, and professional health care to adults and juveniles incarcerated in Riverside County. Correctional Health Services administratively reports to the administration of the Medical Center and provides medical and dental services in five county jails and three county juvenile halls. The department is responsible for providing all non-acute medical services to individuals admitted to the jails and juvenile halls. Per Title 15 of the California Code of Regulations, the Sheriff is responsible for ensuring basic and emergency medical, and dental services to adult inmates. Both the Sheriff and Probation departments have memorandums of understanding with Correctional Health to provide these services.
- Medically Indigent Services Program: provides financial assistance for health needs of adults. The program covers acute illnesses and medical care to prevent disability. The goal of the program is to reduce costly hospital stays and increase a patient's ability to work.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Behavioral Health department is mandated to provide behavioral health care to the seriously mentally ill Medi-Cal and indigent population across Riverside County.

#### Portfolio Objective

Improve access to healthcare and health resources through an integrated delivery network.

#### County Outcome

Improve the Quality of Life.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Mobile Crisis Diversion Cost Avoidance (in millions)	\$47	\$54	\$56	\$60
Urgent Care Diversion Cost Avoidance (in millions)	\$138	\$140	\$165	\$170

#### Insights

- Mobile Crisis Services – law enforcement and community collaboratives to help avoid hospitalizations and incarcerations. These diversions allow individuals to remain in their home and community with family. With the cost of an emergency room/inpatient episode averaging \$25,000 per visit, it is estimated these diversions avoided \$47 million of emergency and inpatient care costs. Through grant opportunities, RUHS-BH is expanding mobile crisis diversion teams to serve communities throughout the county.

#### Insights

- Crisis Walk In Centers – voluntary outpatient crisis stabilization with the goal of diverting clients from local emergency rooms and hospitals to more cost efficient outpatient care. These services are provided in all 3 regions of Riverside County. These services are available 24 hours per day, 365 days a year. In the last year 5,895 clients were served, potentially avoiding \$138 million of emergency and inpatient care costs.

### OBJECTIVE 2

#### Department Objective

Provide timely and appropriate medical and behavioral health assessments to provide care to people incarcerated in the county correctional facilities.

#### Portfolio Objective

Improve access to healthcare and health resources through an integrated delivery network.

#### County Outcome

Improve the Quality of Life.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Percent of health care requests with clinical symptom seen within 48-72 hours	93%	94%	99%	100%
Percent of inmates requiring important specialty care seen within 21 days	96%	96%	99%	100%

**Insights**

- Correctional Health’s provision of medical screening at intake serves to protect the County and the Sheriff’s Office by ensuring individuals incarcerated are not in need of acute care and are appropriately and safely housed in the jail setting. The jails do not provide specialty care, it is important for those services to be available to inmates on a timely basis from RUHS-MC. This results in improved care, better patient outcomes, and reduced inmates’ grievances. All requests for routine, non-urgent medical care are submitted via a health care request and collected daily by medical staff.

**Related Links**

RUHS Website: [www.Ruhealth.org](http://www.Ruhealth.org)

RUHS Network of Care Website: <http://riverside.networkofcare.org/>

Behavioral Health Website: [www.Rcdmh.org](http://www.Rcdmh.org)

It’s Up to Us Campaign Website: [www.Up2Riverside.org](http://www.Up2Riverside.org)

SHAPE Riverside County Website: [www.shaperivco.org](http://www.shaperivco.org)

**Budget Changes & Operational Impacts**

**Staffing**

Overall, RUHS staffing increased by 94 positions.

- The budget includes funding for 2,568 positions for RUHS-Behavioral Health. This is a net increase of 117 positions to support the ongoing efforts of CalAIM Medi-Cal and program expansion.
- The budget includes funding for 264 positions for Correctional Health Services. This is a net decrease of 36 positions.
- The budget includes funding for 63 positions for Public Guardian. This is a net increase of 13 positions.

- The budget includes funding for 39 positions for Medically Indigent Services Program. There is no net change compared to the previous fiscal year.

**Expenditures**

Overall net increase of \$197.1 million.

Behavioral Health - Net increase represents operating costs related to ongoing program expansion including CalAIM Medi-Cal program and meeting the service demands of the community.

Correctional Health – Net increase to meet service and staffing levels.

Public Guardian - Net increase to meet caseload demands.

Medically Indigent Services Program - Net increase to meet service levels.

- Salaries & Benefits
  - Behavioral Health – Net increase represents rising cost of labor and program expansion.
  - Correctional Health - Net increase due to rising cost of labor to meet service and staffing levels.
  - Public Guardian – Net increase due to increased staffing to meet caseload demand.
- Other Charges
  - RUHS-Behavioral Health includes the continued implementation of the social rehabilitation and community-based continuum of care treatment and wrap-around support programs targeting those facing homelessness, and diversion of those with a serious mental illness and/or a co-occurring substance use disorder away from hospitalization or incarceration. This will improve care, reduce recidivism, preserve public safety, and provide lower levels of outpatient recovery to avoid costly acute inpatient care.

**Revenues**

Overall, net increase of \$187.1 million.

- Intergovernmental Revenue
  - Behavioral Health - Federal funding for Behavioral Health Children’s Medicaid and Substance Abuse Disorder entitlement programs remain consistent with program growth.
  - Net increase for Mental Health Services Act (MHSA) is in line with program growth and service demand levels to meet community needs.

**Departmental Reserves**

RUHS Behavioral Health departments are not anticipated to utilize reserves.

**Net County Cost Allocations**

The net county cost is \$75.1 million, an increase of \$10 million from prior year. Correctional Health budget received additional NCC of \$8 million to ensure patients in custody have access to healthcare services, based on their needs and to be in compliance with the Court ordered Remedial Plan. Public Guardian received and additional NCC of \$2 million to assist is caseload.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	<b>FY 2021/2022 Adopted</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Authorized</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
RUHS -Correctional Health Systems - 4300300000	300	300	311	264	264	0
RUHS -Med Indigent Services Program - 4300200000	39	39	39	39	39	0
RUHS-Mental Health Treatment - 4100200000	1,296	1,560	1,629	1,630	1,630	0
RUHS-MH Administration - 4100400000	335	396	454	451	451	0
RUHS-MH-Detention - 4100300000	190	205	198	183	183	0
RUHS-MH-Mental Health Substance Abuse - 4100500000	232	290	305	304	304	0
RUHS-MH-Public Guardian - 4100100000	44	50	63	63	63	0
<b>Grand Total</b>	<b>2,436</b>	<b>2,840</b>	<b>2,999</b>	<b>2,934</b>	<b>2,934</b>	<b>0</b>

### Department / Agency Expenditures by Budget Unit

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
RUHS -Correctional Health Systems - 4300300000	50,220,002	52,224,821	55,301,990	64,478,858	61,170,948	0
RUHS -Med Indigent Services Program - 4300200000	6,022,433	6,184,543	6,129,997	8,090,270	8,090,270	0
RUHS-Mental Health Treatment - 4100200000	382,789,199	449,761,792	404,950,151	594,034,060	593,034,060	0
RUHS-MH Administration - 4100400000	20,250,004	14,488,603	17,229,540	19,331,269	19,331,269	0
RUHS-MH-Detention - 4100300000	22,477,577	27,391,759	24,587,955	34,303,479	34,303,479	0
RUHS-MH-Mental Health Substance Abuse - 4100500000	80,952,692	94,023,862	87,601,887	123,158,707	123,158,707	0
RUHS-MH-Public Guardian - 4100100000	5,313,362	7,127,583	6,308,475	9,229,508	9,229,508	0
<b>Grand Total</b>	568,025,270	651,202,963	602,109,995	852,626,151	848,318,241	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
10000 - General Fund	568,025,270	651,202,963	602,109,995	852,626,151	848,318,241	0
<b>Total</b>	568,025,270	651,202,963	602,109,995	852,626,151	848,318,241	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	223,846,602	285,051,583	256,978,797	342,445,210	339,137,300	0
Services and Supplies	109,646,574	145,695,402	122,306,416	157,477,658	157,477,658	0
Other Charges	275,188,296	280,078,544	269,053,660	417,692,249	416,692,249	0
Capital Assets	18,599	565,481	56,756	515,000	515,000	0
Intrafund Transfers	(40,674,801)	(60,188,047)	(46,285,634)	(65,503,966)	(65,503,966)	0
<b>Expense Net of Transfers</b>	568,025,270	651,202,963	602,109,995	852,626,151	848,318,241	0
<b>Total Uses</b>	568,025,270	651,202,963	602,109,995	852,626,151	848,318,241	0



**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Taxes	240,236	392,000	284,171	392,000	392,000	0
Fines, Forfeitures & Penalties	1,001,952	1,850,000	739,766	1,850,000	1,850,000	0
Revenue from the Use of Money & Property	(600)	2,036,106	2,550,273	2,699,645	2,699,645	0
Intergovernmental - State	286,273,735	308,866,398	309,924,115	400,024,567	405,838,544	0
Intergovernmental - Federal	188,241,565	255,634,305	205,402,130	328,216,170	328,216,170	0
Charges for Current Services	11,234,307	15,655,324	10,972,293	33,963,435	33,963,435	0
Miscellaneous Revenue	841,048	1,698,813	4,935,995	289,104	289,104	0
Other Financing Sources	478,859	0	47,054	0	0	0
<b>Total Net of Transfers</b>	487,840,097	586,132,946	534,852,443	767,434,921	773,248,898	0
<b>Operating Transfers In</b>	471,005	0	3,354	0	0	0
<b>Total Revenue</b>	488,311,102	586,132,946	534,855,797	767,434,921	773,248,898	0
Net County Cost Allocation	77,466,336	65,070,017	67,601,700	75,069,343	75,069,343	0
Use of Fund Balance	2,247,831	0	(347,502)	10,121,887	0	0
<b>Total Sources</b>	568,025,270	651,202,963	602,109,995	852,626,151	848,318,241	0



# PUBLIC HEALTH

Kim Saruwatari, Director  
[ruhealth.org/ruhs-public-health](http://ruhealth.org/ruhs-public-health)

NUMBERS AT A GLANCE

# \$226,400,739

## FY 2023/24 BUDGET

### REVENUES



**\$128.4M** FEDERAL FUNDS

**\$3.6M** CHARGES FOR CURRENT SERVICES

**\$69M** STATE FUNDS

**\$9.2M** MISCELLANEOUS REVENUE

### EXPENDITURES



**\$123.8M**  
 SERVICES & SUPPLIES



**\$121M**  
 SALARIES & BENEFITS

**(\$29.4M)**  
 INTRAFUND  
 TRANSFERS

**\$8.1M**  
 OTHER CHARGES

**\$2.9M**  
 CAPITAL ASSETS

## Mission Statement

To meaningfully enhance and extend life for all in Riverside County.

## Description

RUHS-Public Health is responsible for preserving and protecting the health of Riverside County's 2.4 million residents and visitors. The department is comprised of doctors, nurses, nutritionists, social workers, administrators and support staff who work each day to serve and provide essential programs and services to the community. Core functions include: the control and prevention of communicable diseases; responding to public health emergencies; prevention and control of chronic disease; promoting healthy behaviors including increased physical activity, healthy eating and tobacco cessation; monitoring, analyzing and communicating data reflecting health indicators and risk; registering vital events of births and deaths; and, providing diagnosis and treatment services, case management and physical and occupational therapy to children under age 21 with complex life-threatening or physically handicapping medical conditions.

Since January 2020, RUHS-Public Health has led the COVID-19 response efforts through education, contact tracing and case management, and vaccination and therapeutics dissemination. As we are now in the recovery phase, with the federal Public Health Emergency to expire in May 2023, we have learned that through our investments and our efforts to mitigate its worst impacts, we are in a better position to transition away from the emergency phase, ensuring our county not only recovers from the pandemic but becomes more resilient to any future emergencies and/or challenges. Addressing COVID-19 remains a public health priority; however, our focus will be on improving access to care and services for the constituents of Riverside County.

RUHS-Public Health has dedicated efforts and resources toward creating a strategic plan to define and share our mission, vision, guiding principles, values, and strategic goals. With the vision to be the healthiest County in the Nation, the department has

identified the following strategic goals: (1) Improve Community Wellness Outcomes, (2) Expand and Integrate Services, (3) Build a Sustainable Workforce, and (4) Achieve Sustainable Operational Stability. As an ongoing process, our goal is to formulate better strategies using a logical and systematic approach that will result in empowering staff to formulate and implement effective decisions, enhance communication with all stakeholders, and provide a clear and concise roadmap for the future of public health services.

RUHS-Public Health is privileged to have the University of California Cooperative Extension (UCCE) join RUHS in their efforts to enhance the quality of life and the environmental and economic well-being of the constituents of California through research and education.

The Riverside University Health System; Public Health/ University of California Cooperative Extension (UCCE) Riverside County programs enhance the quality of life and the environmental and economic well-being of the citizens of California through research and education. Programs include Agriculture, Nutrition, Family and Consumer Sciences, 4-H Youth Development, IPM (Integrated Pest Management), Biomass & Bioenergy, and Master Gardener. The UCCE was established in 1917 via a Memorandum of Understanding (MOU) between the University of California Agriculture and Natural Resources (UC ANR) and the County of Riverside. In this partnership, the university provides funding for researchers and educators and Riverside County provides General Fund support for the divisions operational budget.

**OBJECTIVE 1**

**Department Objective**

Reduce health disparities and eliminate racial injustice.

**Portfolio Objective**

Improve the health and well-being of patients and the community by delivering quality and compassionate care, education, and research.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
COVID-19 positivity rate in lower health quartiles	14.5%	13.0%	5.0%	5.0%
Percent of staff completed implicit bias training	20%	40%	60%	60%

**Insights**

- The COVID-19 positivity rate in the lower health quartiles is an important measure to ensure vulnerable populations are not disproportionately impacted by COVID-19 and do not experience additional health disparities.
- The percent of staff that have completed implicit bias training conveys the department’s efforts to eliminate racial injustice by ensuring staff are equipped to understand and avoid bias in their work.

**OBJECTIVE 2**

**Department Objective**

Promote safe physical and social environments that promote healthy and resilient lifestyles.

**Portfolio Objective**

Improve the health and well-being of patients and the community by delivering quality and compassionate care, education, and research.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Number of ACEs trainings offered	7	12	12	12

**Insights**

- Training the public on Adverse Childhood Experiences (ACEs) can increase understanding of how to reduce the impacts of trauma and improve resilience for the populations that are served.

**OBJECTIVE 3**

**Department Objective**

Enhance competitive, sustainable food systems with agricultural production and innovation through research and outreach efforts. Maintain sustainable urban horticulture and natural ecosystem.

**Portfolio Objective**

Protect agriculture, the environment, and animal welfare.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Attendees at agricultural educational and urban horticulture outreach events	11,800	12,800	13,000	13,000
Number of agricultural research projects	27	30	32	32

**Insights**

- Crop Production & Entomology: Field trials have focused on alfalfa insect control, bio-stimulants/growth enhancement products, and heat mitigation. These trials all lend themselves to helping to utilize water more efficiently by increasing yields with the same amounts of water.
- Vegetable Crops program has 4 projects in the planning phase in growers’ fields and expects a couple more if gets a hold of more growers. Hope to get funding soon to conduct additional field experiments in Research and Extension Centers.
- Small Farm: Over 95 percent of the farms in Riverside County are small-scale farms by USDA definition. Small-scale farms are the backbone of how we can create a better food system, increase biodiversity, and create stronger communities. We support small-scale farmers at all phases of their farming business development to improve their farming operations. Our program aims to provide culturally and linguistically appropriate research and outreach in order to enhance the skills and abilities of socially disadvantaged, small-scale, limited-resource, and specialty crop producers of Riverside County.

**OBJECTIVE 4**

**Department Objective**

Promote healthy lifestyles, science literacy, and positive youth development through the Healthy Families and Communities initiative; nutrition education for adults and children; and encouraging youth engagement, especially in underserved communities, through the formation of 4H clubs.

**Portfolio Objective**

Enhance county attractiveness, vibrancy, and resident engagement.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Financial value of service contribution of Master Gardener and 4-H youth program volunteers (in millions)	\$12.00	\$13.00	\$13.00	\$14.00
Number of education participants in Nutrition/4-H programs	17,000	18,000	12,000	12,000

**Insights**

- Nutrition: (CFHL-CalFresh Healthy Living, EFNEP-Expanded Food & Nutrition Education Program, and Master Food Preserver Program): Riverside nutrition team promotes healthy lifestyles, science literacy, and positive youth development in local communities. Our Nutrition Program builds strong relationships with schools and community partners to educate limited resource youth and families on how to manage food resources, improve diet quality and physical activity, and become more food secure.

**Insights**

- The 4-H Youth Development Program: Programming was conducted in virtual, outdoor, and limited in-person settings depending on the restrictions at the time. Youth were able to complete the entire year due to creative programs planned by volunteers and staff.
- UCCE Master Garden Program provides research-based horticulture information to the gardening public in Riverside County. Master Gardener Volunteers reach out to their local communities through hands-on demonstrations, public speaking, and one on one education. Master Gardeners have developed relationships throughout the county in schools, farmer’s markets, libraries, community gardens, water districts, cities, senior centers, and underserved populations.

- Public Health (PH) - The FY 2023/24 budget represents 812 positions. This is a net increase of 110 positions from the prior year’s budget.
- California Children’s Services (CCS) - The FY 2023/24 budget represents 211 positions. This is a net increase of 24 positions from the prior year’s budget.
- Cooperative Extension – The FY 2023/24 budget represents 7 positions. This is a net increase of 2 positions from the prior year’s budget.

**Related Links**

Riverside University Health System – Public Health: <http://rivcoph.org/>  
 Strategic Health Alliance Pursuing Equity: <http://www.shaperivco.org/>  
 Public Health Facebook: <http://www.facebook.com/countriversidedepartmentofpublichealth/>  
 Public Health Officer Twitter: <http://www.twitter.com/rivcodoc/>  
 Public Health Director – Kim Saruwatari Twitter: <http://www.twitter.com/rivcohealthdir1/>  
 UCCE Riverside County: <http://ceriverside.ucanr.edu>  
 UC Division of Agriculture and Natural Resources: <http://ucanr.edu>  
 UCCE Facebook: <https://www.facebook.com/UCCERiverside>  
 UCCE Twitter: <https://www.twitter.com/RivUCCE>

**Budget Changes & Operational Impacts**

**Staffing**

Net increase of 136 positions

**Expenditures**

Overall net increase of \$37.4 million

Public Health (PH) and the California Children’s Services (CCS) – Net increase represents additional staffing and operating expenses related to program growth.

Cooperative Extension – Net increase represents the additional of a new staffing position and and funding to convert a current part time position into a full-time position.

- Salaries & Benefits
  - Public Health expects to have a net increase in FY 2023/24.
  - Cooperative Extension expects to have an increase due to additional full-time staff.
- Services & Supplies
  - Public Health and California Children’s Services – Contributing to the rise in costs are the Future of Public Health efforts , CDC Infrastructure efforts, COVID19 Health Equity efforts, ELC Expansion efforts of, and additional expenses for California Children Services.
  - Cooperative Extension – Anticipates significant savings due to moving from a leased space to a county owned building, while expect an increase in private mileage for staff to expand outreach.
- Other Charges

- An increase is expected for Public Health for grant funded capital projects.
- Capital Assets
  - An overall increase is expected for Public Health for purchases of lab equipment and Information Technology capital items.
- Intrafund Transfers
  - An overall increase in intrafund transfers is anticipated for Public Health. The increase represents additional expenses for internal support departments for services provided to PH branches.

**Revenues**

Overall net increase of \$37.4 million

FY 2023/24, Public Health (PH) and the California Children’s Services (CCS) anticipates a net revenue increase.

- Intergovernmental Revenue
  - Intergovernmental revenue is expected to rise for PH and CCS. Contributing to the increase in funding from the Future of Public Health efforts, Centers for Disease Control Infrastructure grant, Clean California grant, Black Infant Health efforts, HIV Ending the

Epidemic efforts, and the California Home Visiting Program efforts.

- Charges for Current Services
  - Funding from charges for current services under Public Health is anticipated to decrease. The reduction is due to a projected decrease in reimbursement for clinical services.

**Departmental Reserves**

Public Health Department reserves represent advances received from federal and state grants, funds set aside for uncertainties from the COVID-19 pandemic and potential future public health concerns, and funds set aside in order to cover the unpredictable variation in medical treatment costs for CCS children, and the year-to-year changes in realignment funding.

**Net County Cost Allocations**

Overall net increase of \$97,888.

Public Health – The NCC allocation for FY 2023/24 has no change from the previous year.

Cooperative Extension – The NCC allocation for FY 2023/24 increased from the previous year’s adopted budget

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
California Childrens Services - 4200200000	171	187	190	211	211	0
Cooperative Extension - 4201000000	5	5	6	7	7	0
Public Health - 4200100000	658	802	877	912	912	0
<b>Grand Total</b>	834	994	1,073	1,130	1,130	0

**Department / Agency Expenditures by Budget Unit**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
California Childrens Services - 4200200000	26,350,005	35,291,136	33,991,428	44,097,881	44,097,881	0
Cooperative Extension - 4201000000	521,950	687,896	678,598	882,222	785,784	0
Public Health - 4200100000	93,663,580	152,972,979	128,882,632	181,517,074	181,517,074	0
<b>Grand Total</b>	120,535,535	188,952,011	163,552,658	226,497,177	226,400,739	0

**Department / Agency Expenditures by Subfund**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
10000 - General Fund	118,796,451	187,180,026	162,134,422	224,530,798	224,434,360	0
11046 - Vital-Health Stat Trust Fund	119,431	252,816	252,817	502,497	502,497	0
11084 - Local Lead Tobacco Education	129,088	151,720	129,499	150,000	150,000	0
21840 - CA Prop 56 Tobacco Tax of 2016	645,235	1,367,449	1,035,919	541,703	541,703	0
21841 - CA Prop 56 Local Oral Health	845,329	0	1	772,179	772,179	0
<b>Total</b>	120,535,535	188,952,011	163,552,658	226,497,177	226,400,739	0

**Department / Agency Budget by Category of Expenditure**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Salaries and Employee Benefits	85,867,099	119,377,842	94,840,113	121,048,551	120,952,113	0
Services and Supplies	47,696,787	91,035,061	84,484,083	123,827,221	123,827,221	0
Other Charges	6,618,422	4,754,032	5,904,244	8,103,059	8,103,059	0
Capital Assets	721,087	1,432,474	2,649,993	2,886,719	2,886,719	0
Intrafund Transfers	(20,367,859)	(27,647,398)	(24,325,775)	(29,368,373)	(29,368,373)	0
<b>Expense Net of Transfers</b>	120,535,535	188,952,011	163,552,658	226,497,177	226,400,739	0
<b>Total Uses</b>	120,535,535	188,952,011	163,552,658	226,497,177	226,400,739	0



**Department / Agency Budget by Category of Source**

	<b>FY 2021 / 2022 Actuals</b>	<b>FY 2022/2023 Adopted</b>	<b>FY 2022/2023 Estimate</b>	<b>FY 2023/2024 Requested</b>	<b>FY 2023/2024 Recommended</b>	<b>FY 2023/2024 Adopted</b>
Revenue from the Use of Money & Property	(328,368)	0	(139,068)	0	0	0
Intergovernmental - State	34,244,225	48,608,493	54,882,622	68,983,909	68,983,909	0
Intergovernmental - Federal	64,605,457	119,401,637	86,263,657	128,390,093	128,390,093	0
Charges for Current Services	3,637,573	3,629,348	3,258,681	3,646,752	3,646,752	0
Miscellaneous Revenue	990,643	1,264,008	1,118,643	9,233,572	9,233,572	0
Other Financing Sources	5,382,680	0	0	0	0	0
<b>Total Net of Transfers</b>	103,149,531	172,903,486	145,384,535	210,254,326	210,254,326	0
<b>Operating Transfers In</b>	5,382,680	0	0	0	0	0
<b>Total Revenue</b>	108,532,211	172,903,486	145,384,535	210,254,326	210,254,326	0
Net County Cost Allocation	11,596,355	16,048,525	18,690,516	16,146,413	16,146,413	0
Use of Fund Balance	406,969	0	(522,393)	96,438	0	0
<b>Total Sources</b>	120,535,535	188,952,011	163,552,658	226,497,177	226,400,739	0



# RIVERSIDE UNIVERSITY HEALTH SYSTEM-MEDICAL CENTER

Jennifer Cruikshank, RUHS Chief Executive Officer  
 ruhealth.org

NUMBERS AT A GLANCE

# \$1,392,028,869

## FY 2023/24 BUDGET

## REVENUES



<b>\$983.9M</b>	CHARGES FOR CURRENT SERVICES	<b>\$20.3M</b>	OTHER FINANCING SOURCES
<b>\$303.8M</b>	STATE FUNDS	<b>\$7.8M</b>	REVENUE FROM THE USE OF MONEY & PROPERTY
<b>\$21.1M</b>	MISCELLANEOUS REVENUE	<b>\$5.8M</b>	FEDERAL FUNDS

## EXPENDITURES

	<b>\$717.4M</b> SALARIES & BENEFITS		<b>\$573.1M</b> SERVICES & SUPPLIES	<b>\$52.2M</b> OTHER CHARGES	<b>\$49.3M</b> CAPITAL ASSETS
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## Mission Statement

Improve the health and well-being of our patients and communities through our dedication to exceptional compassionate care, education, and research.

## Description

The Riverside University Health System (RUHS) is comprised of six divisions: Federally Qualified Health Center (FQHC), Behavioral Health (RUHS-BH), Public Health (RUHS-PH), RUHS - Medical Center (RUHS-MC), Correctional Health Services (CHS), and Medically Indigent Services Program (MISP).

RUHS-MC is comprised of the Medical Center, hospital-based clinics and the Medical and Surgical Center (MSC) with over 7,000 healthcare professionals and support staff. Its mission and work profoundly and positively affect tens of thousands of patients every year. The 26-clinic, 439-bed Medical Center trains 1,000 medical residents and students and 2,500 nursing students annually. The Medical Center also operates an emergency psychiatric hospital. In FY 2021/22, RUHS-MC oversaw 81,514 clinic visits, 130,495 inpatient days, 21,115 discharges, 1,687 births, 97,634 emergency room visits and 181,959 outpatient diagnostic visits.

In FY 2019/20, RUHS opened the MSC which provides patients with an improved and more efficient ability to access a complete array of outpatient services, thereby increasing the overall experience and enhanced health outcomes for those served. By providing these services in an outpatient setting, RUHS is able to deliver a higher quality of care in a much more cost effective environment. Additionally, this development also creates the opportunity for the expansion of much needed specialty care services within the hospital. The MSC will allow RUHS to expand the reach and footprint in the County of Riverside elevating the standard of health care delivery by providing the community the opportunity to receive the care they need in the most appropriate, efficient and cost effective manner, for the benefit of all.

RUHS established key strategic initiatives in FY 2014/15 based on four pillars that leverage technology and develop a culture of perpetual improvement to enhance, build, and expand service lines to effectively meet community needs. After a multi-year strategic planning process, RUHS has adopted a vision to align the services of RUHS-MC and the FQHC to improve access to the delivery of coordinated care while cutting costs and improving clinical outcomes. Integrated care improves the quality of care as well as overall experience to help create a sustainable future for health promotion, disease prevention and coordinated care for all community members with the goal of ensuring care is delivered in the right place, at the right time, and for the right cost.

- **Integrated Delivery Network:** Technology provides the foundation for establishing a clinically integrated network, which is comprised of electronic patient health records designed to enhance patient care and enable health care providers to implement consistent preventative health measures. Additionally, RUHS recognizes that coordinated care across the health system, including close collaboration with other county departments and community partners, is essential to improving the health and well-being of the community. Together with department partners, RUHS can positively influence all aspects of an individual's state of health, both physical and emotional.
- **Master Plan:** Developing services, service lines, and structures that align and efficiently meet the demands of the rapidly growing community is essential to the community's wellness and to RUHS's financial viability.
- **Rebranding:** RUHS has been one of the region's best-kept secrets. RUHS's community deserves to learn how to access the exceptional services the County of Riverside has to offer across the continuum of care.
- **Efficient, high quality services:** Improving care delivery models, streamlining care, improving access, and improving outcomes results in an overall reduced cost for care and demonstrates the value of the care delivered. While all of this is

essential for the patients, providing efficient high quality service is paramount to RUHS’s financial future as the payment structure for services is expected to shift more towards outcome-oriented, value-based incentives, while reimbursement for services is expected to decline over time.

## Objectives and Strategic Alignment

### OBJECTIVE 1

#### Department Objective

Provide a positive experience for all at RUHS-MC.

#### Portfolio Objective

Improve the health and well-being of patients and the community by delivering quality and compassionate care, education, and research.

#### County Outcome

Improve the Quality of Life.

### Performance Measures

	FY 2021/ 2022 Actuals	FY 2022/ 2023 Estimate	FY 2023/ 2024 Target	Goal
Hospital top box score	69%	62%	71%	71%
Patient experience (Clinic)	79%	80%	83%	83%

### Insights

- RUHS-MC contracts with a company, National Research Center to collect patient satisfaction surveys from patients just as other hospitals and clinics do across the country. There are standard questions sent to all patients receiving care across the country to create a benchmarking measure for patient experience. These surveys are mailed to patients, and respondents rate their experiences. The top box scores are publicly reported, and some reimbursement for care is directly attributed to satisfaction results. A top box score is achieved when a patient selects the best score possible for a particular question in the survey. Either the respondent selects a nine or a 10 on a zero-to-10-point scale, where a 10 is considered the best score of all or selecting “always” to any question when the options to score are “never,” “some of the time,” “usually,” or “always.”
- RUHS-MC is implementing tools and methodologies to empower employees and physicians to solve workflows and improve processes including but not limited to: leadership training/rounding, continuous process improvement events/training, project coaching sessions, active daily management, daily huddles around huddle boards, escalation process to quickly address and manage any new issues that arise, and further support improvement activities. All these activities improve processes, workflows, teamwork, and communication, resulting in an improved experience overall.
- Improved experience for patients, staff, and physicians has positive impacts on the organization’s operational and financial performance. In a competitive marketplace ensuring an efficient, effective, and positive experience for patients should result in increased volume, which is essential for financial viability.

**OBJECTIVE 2**

**Department Objective**

Ensure patients and employees have access to high quality services and coordinated care and that employees have the tools to support the patients’ long-term success.

**Portfolio Objective**

Improve access to healthcare and health resources through an integrated delivery network.

**County Outcome**

Improve the Quality of Life.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Annual volume at outpatient diagnostics areas	181,959	188,126	197,532	197,532
Patient experience (Clinic)	79%	80%	83%	83%
Percent of patients accessing both CHC and Behavioral Health systems	3.85%	4.00%	4.50%	5.50%
Total CHC visits	319,600	338,000	372,000	389,000

**Insights**

- Volume growth in clinics, outpatient diagnostics, emergency room, and hospital visits are overarching outcome measures demonstrating improved access to care. However, every department within RUHS-MC has tailored metrics to improve access to care for the community who so desperately need services the department provides. New capital projects, like the recently expanded emergency department and new Medical and Surgical Center are necessary to meet increasing demand and generate new revenue to cover the rising costs for providing care and services.

**Insights**

- RUHS-MC work in close collaboration with targeted referral sources and payers while developing service lines, RUHS strives to earn certificates and awards that recognize the quality of services provided to a targeted patient volume.

**OBJECTIVE 3**

**Department Objective**

Embed a culture of continuous improvement across RUHS-MC to remove waste and enhance customer value.

**Portfolio Objective**

Embrace continuous improvement to enhance the customer experience, identify efficiencies, and exercise fiscal prudence.

**County Outcome**

Transform Service Delivery.

**Performance Measures**

	<b>FY 2021/ 2022 Actuals</b>	<b>FY 2022/ 2023 Estimate</b>	<b>FY 2023/ 2024 Target</b>	<b>Goal</b>
Emergency Department (ED) Door-to-Doc time (min)	16	16	20	20
Percent of ED patients that leave without being seen (LWBS)	0.3%	0.3%	3.0%	3.0%
Percent of patients accessing both CHC and Behavioral Health systems	3.85%	4.00%	4.50%	5.50%
Total CHC visits	319,000	338,000	372,000	389,000

**Insights**

- RUHS wants to move patients through the emergency department (ED) efficiently; having the patient see the right provider at the right time. They have many measured milestones throughout a patient’s journey through the ED to affect better and safer patient care, improved satisfaction, and improved revenue. ED door-to-doc time measures the time elapsed in minutes between the patient’s arrival to the time the patient sees a physician, nurse practitioner, or physician’s assistant.
- Leave without being seen (LWBS) is the percent of patients that check in at the emergency room but leave before seeing a physician. This indicates, not only lost revenue but potential danger of a patient leaving with a serious health problem.

**Related Links**

[www.ruhealth.org](http://www.ruhealth.org)

**Budget Changes & Operational Impacts**

**Staffing**

Net increase of 556 positions.

- Medical Center - The FY 2023/24 budget represents 4,428 positions. This is a net increase of 471 positions from the prior year’s budget and reflects adequate staffing to support the Medical Center’s healthcare delivery.
- Community Health Centers - The FY 2023/24 budget represents 851 positions. This is a net increase of 85 positions from the prior year’s budget that are necessary in the Community Health Centers in order to meet the growing service demands in the community.

**Expenditures**

Overall net increase of \$316.1 million.

Medical Center - Net increase as a result of higher operating costs to support the Medical Center.

Community Health Clinics - Net increase represents additional staffing and operating expenses related to program growth.

- Salaries & Benefits
  - Medical Center - Net increase due to a combination of rising labor costs and staffing needs to support an increased patient census. Non-volume related budget increases are primarily related to market adjustments, merit, specialty pay and pension increases.
  - Community Health Centers - Net increase due to rising labor costs and staff increases to meet growing service demand.
- Services & Supplies
  - Medical Center - Net increase is a result of inflationary rising costs related to healthcare staffing/professional services, medical supplies/non-capital equipment and pharmaceuticals.
  - Community Health Centers - Net increase to meet the growing service needs in the community.
- Other Charges
  - Medical Center - No Change.
  - Community Health Centers - Net increase to meet the growing service needs in the community.
- Fixed Assets
  - Medical Center - Net decrease due to the projected equipment needs. The Medical Center’s commitment to updating outdated equipment is critical to providing the safest and highest quality of care.
  - Community Health Centers - A net increase represents the projected equipment replacement needs.

**Revenues**

A net increase of \$313.9 million.

Medical Center - Net increase as a result of higher patient volume, contracted rate increases and reimbursement.

Community Health Centers - Net increase as a result of continued growth in the Community Health Centers to meet the needs of the community.

- Intergovernmental Revenue
  - Medical Center - Net increase due to expected CPI increases in supplemental revenue.
  - Community Health Centers - Net increase due to the rise in projected revenue outcomes.
- Charges for Current Services
  - Medical Center - Net increase budgeted within current services based on increased

patient volume, costs for cost-based payors and contracted rate increases.

- Community Health Centers - Net increase due to anticipated growth in service utilization.

**Departmental Reserves**

- RUHS-MC has a FY 2022/23 beginning net position of -\$144 million. The projected net position at the end of FY 2022/23 is -\$144 million. Based on the requested FY 2023/24 budget, the year-end net position is -\$144 million.

**Net County Cost Allocations**

RUHS-MC - budget request is \$20.3 million, which is no change over the prior fiscal year adopted budget. Funds are allocated through contributions to other funds revenue account.

**Budget Tables**

**Department / Agency Staffing by Budget Unit**

	FY 2021/2022 Adopted	FY 2022/2023 Adopted	FY 2022/2023 Authorized	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
RUHS - 4300100000	3,541	3,957	4,548	4,428	4,428	0
RUHS-Community Health Clinics - 4300600000	670	766	825	851	851	0
<b>Grand Total</b>	4,211	4,723	5,373	5,279	5,279	0

**Department / Agency Expenditures by Budget Unit**

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
RUHS - 4300100000	793,510,018	926,428,418	1,031,881,987	1,208,928,688	1,208,928,688	0
RUHS-Community Health Clinics - 4300600000	109,713,308	149,478,206	132,403,443	189,463,413	183,100,181	0
<b>Grand Total</b>	903,223,326	1,075,906,624	1,164,285,430	1,398,392,101	1,392,028,869	0

### Department / Agency Expenditures by Subfund

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
40050 - Riv University Health System	793,510,018	926,428,418	1,031,881,987	1,208,928,688	1,208,928,688	0
40090 - RUHS-FQHC Health Care Clinics	109,713,308	149,478,206	132,403,443	189,463,413	183,100,181	0
<b>Total</b>	903,223,326	1,075,906,624	1,164,285,430	1,398,392,101	1,392,028,869	0

### Department / Agency Budget by Category of Expenditure

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Salaries and Employee Benefits	454,581,434	572,769,609	580,491,536	717,421,711	717,421,711	0
Services and Supplies	410,405,479	407,527,038	491,519,981	573,113,919	573,113,919	0
Other Charges	38,236,413	48,542,127	48,706,063	52,202,506	52,202,506	0
Capital Assets	0	47,067,850	43,567,850	55,653,965	49,290,733	0
<b>Expense Net of Transfers</b>	903,223,326	1,075,906,624	1,164,285,430	1,398,392,101	1,392,028,869	0
<b>Total Uses</b>	903,223,326	1,075,906,624	1,164,285,430	1,398,392,101	1,392,028,869	0

### Department / Agency Budget by Category of Source

	FY 2021 / 2022 Actuals	FY 2022/2023 Adopted	FY 2022/2023 Estimate	FY 2023/2024 Requested	FY 2023/2024 Recommended	FY 2023/2024 Adopted
Revenue from the Use of Money & Property	7,344,440	7,234,922	8,195,179	7,848,680	7,848,680	0
Intergovernmental - State	277,781,297	301,989,413	362,010,971	303,757,778	303,757,778	0
Intergovernmental - Federal	11,189,865	3,979,020	8,805,653	5,844,595	5,844,595	0
Intergovernmental - Other Government and Other In-Lieu Taxes	0	0	0	0	0	0
Charges for Current Services	608,214,749	674,737,709	701,244,918	983,908,783	983,908,783	0
Miscellaneous Revenue	18,660,787	16,791,468	16,400,848	21,118,283	21,118,283	0
Other Financing Sources	31,321,227	24,060,017	24,060,017	20,260,017	20,260,017	0
<b>Total Net of Transfers</b>	923,191,138	1,004,732,532	1,096,657,569	1,322,478,119	1,322,478,119	0
<b>Operating Transfers In</b>	31,321,227	24,060,017	24,060,017	20,260,017	20,260,017	0
<b>Total Revenue</b>	954,512,365	1,028,792,549	1,120,717,586	1,342,738,136	1,342,738,136	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(51,289,039)	47,114,075	43,567,844	55,653,965	49,290,733	0
<b>Total Sources</b>	903,223,326	1,075,906,624	1,164,285,430	1,398,392,101	1,392,028,869	0



# Budget Schedules

## Resolution Amending Authorized Positions in Ordinance 440

### ***RESOLUTION NO. 440-9370***

BE IT RESOLVED by the Board of Supervisors of the County of Riverside, State of California, in regular session assembled on June 13, 2023, that pursuant to Section 4(a)(ii) of Ordinance No. 440, the County Executive Officer is hereby authorized to make the position change(s) to Ordinance No. 440 with an operative date of July 01, 2023, as listed in Schedule 20, Summary of Authorized Positions, a copy of which is attached hereto and by this reference incorporated herein.

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>1000100000 - Board of Supervisors</b>								
<b>Permanent</b>								
13496	BOARD ASSISTANT	3	1	4	4	0	4	0
13497	SR BOARD ASSISTANT	1	1	2	2	0	2	0
13901	DEP CLERK OF THE BOARD	0	1	1	1	0	1	0
13949	COB EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
13994	SUPV BOARD ASSISTANT	14	1	15	15	0	15	0
13999	SUPV LEGISLATIVE ASSISTANT	12	1	13	13	0	13	0
14000	SUPV SR LEGISLATIVE ASST	6	0	6	6	0	6	0
15919	ACCOUNTING TECHNICIAN I - CN	1	0	1	1	0	1	0
74101	RECORDS MANAGER	0	1	1	1	0	1	0
74259	CLERK OF THE BOARD	1	0	1	1	0	1	0
74265	ASST CLERK OF THE BOARD	1	0	1	1	0	1	0
74513	BOARD OF SUPV DEP CHF OF STAFF	2	0	2	3	1	3	1
74514	BOARD OF SUPV CHIEF OF STAFF	5	0	5	5	0	5	0
74516	BOARD OF SUPERVISORS MEMBER	5	0	5	5	0	5	0
77624	SR ADMIN SERVICES ANALYST - CE	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>53</b>	<b>6</b>	<b>59</b>	<b>60</b>	<b>1</b>	<b>60</b>	<b>1</b>
<b>1000100000 - Board of Supervisors Total</b>		<b>53</b>	<b>6</b>	<b>59</b>	<b>60</b>	<b>1</b>	<b>60</b>	<b>1</b>
<b>1000200000 - Assessment Appeals Board</b>								
<b>Permanent</b>								
13496	BOARD ASSISTANT	5	0	5	5	0	5	0
13901	DEP CLERK OF THE BOARD	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>6</b>	<b>0</b>	<b>6</b>	<b>6</b>	<b>0</b>	<b>6</b>	<b>0</b>
<b>1000200000 - Assessment Appeals Board Total</b>		<b>6</b>	<b>0</b>	<b>6</b>	<b>6</b>	<b>0</b>	<b>6</b>	<b>0</b>
<b>1100100000 - Executive Office</b>								
<b>Permanent</b>								
13938	ASST CEO EXECUTIVE ASSISTANT	2	0	2	3	1	3	1
13939	CEO EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
13998	LEGISLATIVE SPECIALIST	1	0	1	1	0	1	0
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	1	0	1	0
14014	EXECUTIVE ASSISTANT II - CN	1	1	2	2	0	2	0
15937	ACCOUNTING TECHNICIAN II - CN	0	1	1	0	(1)	0	(1)
15938	SUPV ACCOUNTING TECHNICIAN -CN	0	0	0	1	1	1	1
74134	PRINCIPAL MGMT ANALYST	16	1	17	16	(1)	16	(1)
74215	PUBLIC INFO SPECIALIST - CE	0	0	0	1	1	1	1
74242	ASST CEO-HR, TLMA, HS, CIO/IS	2	0	2	2	0	2	0
74261	COUNTY EXECUTIVE OFFICER	1	0	1	1	0	1	0
74284	COUNTY CHF ADMIN OFFICER	1	0	1	1	0	1	0
74285	DEP DIR OF ADMIN SERVICES - EO	5	1	6	6	0	6	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74304	CHF FINANCE OFFICER	1	0	1	1	0	1	0
74334	COUNTY CHF OPERATING OFFICER	1	0	1	1	0	1	0
74458	DEPT PUBLIC INFO OFFICER II	0	0	0	1	1	1	1
74459	SR PUBLIC INFO SPECIALIST - CE	1	0	1	1	0	1	0
74460	PUBLIC INFORMATION OFFICER	0	0	0	1	1	1	1
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77422	ACCOUNTANT II - CE	3	0	3	3	0	3	0
77423	SR ACCOUNTANT - CE	1	0	1	1	0	1	0
77620	EO PRINCIPAL BUDGET ANALYST	1	0	1	1	0	1	0
77621	EO PRINCIPAL POLICY ANALYST	3	0	3	3	0	3	0
77622	DEI OFFICER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>44</b>	<b>4</b>	<b>48</b>	<b>51</b>	<b>3</b>	<b>51</b>	<b>3</b>
<b>1100100000 - Executive Office Total</b>		<b>44</b>	<b>4</b>	<b>48</b>	<b>51</b>	<b>3</b>	<b>51</b>	<b>3</b>
<b>1130100000 - Human Resources</b>								
<b>Per Diem</b>								
13884	TEMPORARY ASST EXEMPT - PD	75	0	75	105	30	105	30
13886	TEMPORARY ASST - PD	667	0	667	667	0	667	0
13900	TEMPORARY ASST - PD-SEIU	900	0	900	900	0	900	0
<b>Per Diem Total</b>		<b>1,642</b>	<b>0</b>	<b>1,642</b>	<b>1,672</b>	<b>30</b>	<b>1,672</b>	<b>30</b>
<b>Permanent</b>								
13469	EMPLOYEE BENEFITS & REC SUPV	1	1	2	2	0	2	0
13612	HUMAN RESOURCES TECHNICIAN II	59	1	60	59	(1)	59	(1)
13613	HUMAN RESOURCES CLERK - CN	13	1	14	14	0	14	0
13614	SR HUMAN RESOURCES CLERK - CN	9	2	11	12	1	12	1
13876	OFFICE ASSISTANT II - CN	4	0	4	4	0	4	0
13880	OFFICE ASSISTANT III - CN	7	1	8	8	0	8	0
13915	EXECUTIVE SECRETARY - CN	2	0	2	2	0	2	0
13938	ASST CEO EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
15919	ACCOUNTING TECHNICIAN I - CN	0	0	0	1	1	1	1
15937	ACCOUNTING TECHNICIAN II - CN	3	0	3	3	0	3	0
15945	HR EMPLOYEE SERVICES MGR	1	0	1	1	0	1	0
74069	DSS ANALYST - CE	0	1	1	1	0	1	0
74088	ADMIN SVCS ANALYST I - CE	1	0	1	1	0	1	0
74110	ADMIN SVCS ANALYST II - CE	3	0	3	3	0	3	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74242	ASST CEO-HR, TLMA, HS, CIO/IS	0	1	1	1	0	1	0
74459	SR PUBLIC INFO SPECIALIST - CE	1	0	1	1	0	1	0
74669	MANAGING PSYCH-LE & ASSESSMENT	1	0	1	1	0	1	0
74748	DIR OF HUMAN RESOURCES	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74749	RECRUITMENT COMM SPECIALIST	1	0	1	1	0	1	0
74762	HR BUSINESS PARTNER	11	0	11	11	0	11	0
74763	SR HR BUSINESS PARTNER	1	0	1	1	0	1	0
74768	PRINCIPAL HR ANALYST	12	3	15	14	(1)	14	(1)
74772	HUMAN RESOURCES ANALYST III	42	5	47	48	1	48	1
74774	SR HUMAN RESOURCES ANALYST	25	4	29	29	0	29	0
74775	ASST HUMAN RESOURCES DIRECTOR	3	0	3	3	0	3	0
74776	HUMAN RESOURCES DIVISION MGR	9	0	9	9	0	9	0
74780	DEP HUMAN RESOURCES DIRECTOR	1	0	1	1	0	1	0
77417	SUPV ACCOUNTANT - CE	1	0	1	1	0	1	0
77422	ACCOUNTANT II - CE	2	0	2	2	0	2	0
77625	ADMIN SUPPORT SERVICES MANAGER	1	0	1	1	0	1	0
85191	HR BUSINESS SYSTEMS MANAGER	1	0	1	1	0	1	0
85194	BUSINESS PROCESS ANALYST III-CE	3	0	3	3	0	3	0
85199	BUSINESS PROCESS ANALYST II-CN	1	1	2	1	(1)	1	(1)
86218	BUSINESS PROCESS ANALYST I-CN	1	1	2	2	0	2	0
92758	MEDIA PRODUCTION SPECIALIST-CN	2	0	2	2	0	2	0
<b>Permanent Total</b>		<b>226</b>	<b>22</b>	<b>248</b>	<b>248</b>	<b>0</b>	<b>248</b>	<b>0</b>
<b>Temporary</b>								
13871	TEMPORARY ASSISTANT	3,136	0	3,136	3,055	(81)	3,055	(81)
13883	TEMPORARY ASST EXEMPT	10	0	10	40	30	40	30
13894	TEMPORARY ASST -STUDENT INTERN	177	0	177	177	0	177	0
13896	TEMP ASST-PROF STUDENT INTERN	162	0	162	162	0	162	0
13899	TEMPORARY ASSISTANT - SR	48	0	48	68	20	68	20
13905	TEMPORARY ASSISTANT - TITLE V	50	0	50	50	0	50	0
78642	COMMISSION/ADVISORY GRP MEMBER	100	0	100	100	0	100	0
<b>Temporary Total</b>		<b>3,683</b>	<b>0</b>	<b>3,683</b>	<b>3,652</b>	<b>(31)</b>	<b>3,652</b>	<b>(31)</b>
<b>1130100000 - Human Resources Total</b>		<b>5,551</b>	<b>22</b>	<b>5,573</b>	<b>5,572</b>	<b>(1)</b>	<b>5,572</b>	<b>(1)</b>
<b>1130300000 - HR-Air Quality Division</b>								
<b>Permanent</b>								
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0
74473	EMPLOYEE TRANS COORDINATOR	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>2</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>1130300000 - HR-Air Quality Division Total</b>		<b>2</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>
<b>1130800000 - HR-Workers Compensation</b>								
<b>Permanent</b>								
13422	WORKERS COMP UR NURSE CASE MGR	1	0	1	1	0	1	0
13424	WORKERS COMP U/R TECH	1	0	1	1	0	1	0
13472	WORKERS COMP CLAIMS TECH	5	0	5	5	0	5	0
13522	CLAIMS ADJUSTER II	10	1	11	11	0	11	0
13523	SR CLAIMS ADJUSTER	1	0	1	1	0	1	0
13612	HUMAN RESOURCES TECHNICIAN II	5	0	5	5	0	5	0
13870	SUPV OFFICE ASSISTANT I - CN	1	0	1	1	0	1	0
13880	OFFICE ASSISTANT III - CN	7	2	9	9	0	9	0
73923	NURSE MANAGER	1	0	1	1	0	1	0
74768	PRINCIPAL HR ANALYST	1	0	1	1	0	1	0
74772	HUMAN RESOURCES ANALYST III	8	0	8	8	0	8	0
74774	SR HUMAN RESOURCES ANALYST	3	0	3	3	0	3	0
74776	HUMAN RESOURCES DIVISION MGR	2	0	2	2	0	2	0
74783	CLAIMS PROGRAM SUPERVISOR	3	0	3	3	0	3	0
<b>Permanent Total</b>		<b>49</b>	<b>3</b>	<b>52</b>	<b>52</b>	<b>0</b>	<b>52</b>	<b>0</b>
<b>1130800000 - HR-Workers Compensation Total</b>		<b>49</b>	<b>3</b>	<b>52</b>	<b>52</b>	<b>0</b>	<b>52</b>	<b>0</b>
<b>1130900000 - HR-Malpractice Insurance</b>								
<b>Permanent</b>								
13523	SR CLAIMS ADJUSTER	1	0	1	1	0	1	0
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>2</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>
<b>1130900000 - HR-Malpractice Insurance Total</b>		<b>2</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>
<b>1131000000 - HR-Liability Insurance</b>								
<b>Permanent</b>								
13522	CLAIMS ADJUSTER II	3	0	3	3	0	3	0
13523	SR CLAIMS ADJUSTER	3	0	3	3	0	3	0
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0
74772	HUMAN RESOURCES ANALYST III	1	0	1	1	0	1	0
74776	HUMAN RESOURCES DIVISION MGR	1	0	1	1	0	1	0
74783	CLAIMS PROGRAM SUPERVISOR	2	0	2	2	0	2	0
74794	LOSS CONTROL SPECIALIST	1	0	1	1	0	1	0
74795	PRINCIPAL LOSS CONTROL ANALYST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>13</b>	<b>0</b>	<b>13</b>	<b>13</b>	<b>0</b>	<b>13</b>	<b>0</b>
<b>1131000000 - HR-Liability Insurance Total</b>		<b>13</b>	<b>0</b>	<b>13</b>	<b>13</b>	<b>0</b>	<b>13</b>	<b>0</b>
<b>1131100000 - HR-Unemployment Insurance</b>								
<b>Permanent</b>								
74772	HUMAN RESOURCES ANALYST III	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>Permanent Total</b>		1	0	1	1	0	1	0
1131100000 - HR-Unemployment Insurance Tot		1	0	1	1	0	1	0
<b>1131300000 - HR-Safety Loss Control</b>								
<b>Permanent</b>								
13612	HUMAN RESOURCES TECHNICIAN II	2	0	2	2	0	2	0
73576	SAFETY INDUSTRIAL HYGIENIST III	1	0	1	1	0	1	0
74684	SAFETY COORDINATOR	8	0	8	8	0	8	0
74686	SR SAFETY COORDINATOR	8	2	10	10	0	10	0
74687	PRINCIPAL SAFETY ANALYST	0	1	1	1	0	1	0
74776	HUMAN RESOURCES DIVISION MGR	1	0	1	1	0	1	0
74794	LOSS CONTROL SPECIALIST	1	0	1	1	0	1	0
<b>Permanent Total</b>		21	3	24	24	0	24	0
1131300000 - HR-Safety Loss Control Total		21	3	24	24	0	24	0
<b>1132000000 - HR-Exclusive Provider Option</b>								
<b>Permanent</b>								
13522	CLAIMS ADJUSTER II	3	1	4	3	(1)	3	(1)
13523	SR CLAIMS ADJUSTER	0	1	1	0	(1)	0	(1)
13613	HUMAN RESOURCES CLERK - CN	0	1	1	0	(1)	0	(1)
13614	SR HUMAN RESOURCES CLERK - CN	1	2	3	0	(3)	0	(3)
13880	OFFICE ASSISTANT III - CN	0	4	4	0	(4)	0	(4)
14013	EXECUTIVE ASSISTANT I - CN	1	0	1	1	0	1	0
73880	EXCLUSIVE CARE MEDICAL DIR	1	0	1	1	0	1	0
73923	NURSE MANAGER	1	0	1	1	0	1	0
73993	REGISTERED NURSE IV - CE	0	1	1	0	(1)	0	(1)
73994	REGISTERED NURSE V - CE	0	3	3	0	(3)	0	(3)
74070	PATIENT SVCS COORDINATOR - CN	2	0	2	0	(2)	0	(2)
74676	PRINCIPAL EX CARE ANALYST	0	1	1	0	(1)	0	(1)
74776	HUMAN RESOURCES DIVISION MGR	0	1	1	0	(1)	0	(1)
74783	CLAIMS PROGRAM SUPERVISOR	1	0	1	1	0	1	0
<b>Permanent Total</b>		10	15	25	7	(18)	7	(18)
1132000000 - HR-Exclusive Provider Option To		10	15	25	7	(18)	7	(18)
<b>1132900000 - HR-Occupational Health &amp; Wellness</b>								
<b>Permanent</b>								
13613	HUMAN RESOURCES CLERK - CN	2	0	2	2	0	2	0
13880	OFFICE ASSISTANT III - CN	2	0	2	2	0	2	0
15933	ACCOUNTING ASST I - CN	1	0	1	1	0	1	0
57761	LICENSED VOC NURSE II - CN	1	2	3	3	0	3	0
57789	HEALTH SERVICES ASST - CN	2	0	2	2	0	2	0
73773	PHYSICIAN IV - CE	1	0	1	1	0	1	0
73777	PHYSICIAN ASSISTANT III - CE	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73995	OCCUPATIONAL HLTH NRS CONSLTNT	2	1	3	3	0	3	0
74002	OCCUPATIONAL HLTH NRS- SHERIFF	2	0	2	2	0	2	0
74776	HUMAN RESOURCES DIVISION MGR	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>15</b>	<b>3</b>	<b>18</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>
<b>1132900000 - HR-Occupational Health &amp; Wellne</b>		<b>15</b>	<b>3</b>	<b>18</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>
<b>1133000000 - HR-Culture of Health</b>								
<b>Permanent</b>								
74774	SR HUMAN RESOURCES ANALYST	0	1	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>
<b>1133000000 - HR-Culture of Health Total</b>		<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>
<b>1200100000 - Assessor</b>								
<b>Permanent</b>								
15307	ACR TECHNICIAN I	4	1	5	5	0	5	0
15308	ACR TECHNICIAN II	48	1	49	49	0	49	0
15309	ACR TECHNICIAN III	7	0	7	7	0	7	0
15310	SUPV ACR TECHNICIAN	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74319	APPRAISER TECHNICIAN	10	0	10	10	0	10	0
74322	APPRAISER II	42	1	43	43	0	43	0
74323	SR APPRAISER	25	1	26	26	0	26	0
74324	SUPV APPRAISER	12	2	14	14	0	14	0
74325	PRINCIPAL DEPUTY ACR	5	1	6	6	0	6	0
74326	CHF DEP ASSESSOR-CLERK-REC	1	0	1	1	0	1	0
74327	SUPV DEPUTY ACR	3	0	3	3	0	3	0
74328	CHF APPRAISER	2	0	2	2	0	2	0
77103	GIS SPECIALIST II	5	1	6	6	0	6	0
77104	GIS ANALYST	1	0	1	1	0	1	0
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
77442	AUDITOR/APPRAISER II	10	0	10	10	0	10	0
77443	SR AUDITOR/APPRAISER	3	0	3	3	0	3	0
77444	SUPV AUDITOR-APPRAISER	2	0	2	2	0	2	0
86110	BUSINESS PROCESS ANALYST I	1	0	1	1	0	1	0
86111	BUSINESS PROCESS ANALYST II	3	0	3	3	0	3	0
86118	BUSINESS PROCESS MGR	1	0	1	1	0	1	0
92243	SR GIS SPECIALIST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>189</b>	<b>8</b>	<b>197</b>	<b>197</b>	<b>0</b>	<b>197</b>	<b>0</b>
<b>1200100000 - Assessor Total</b>		<b>189</b>	<b>8</b>	<b>197</b>	<b>197</b>	<b>0</b>	<b>197</b>	<b>0</b>
<b>1200200000 - County Clerk-Recorder</b>								
<b>Permanent</b>								
13526	ARCHIVIST/RECORDS ANALYST I	0	1	1	1	0	1	0
13527	ARCHIVIST/RECORDS ANALYST II	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13528	ARCHIVIST/RECORDS MANAGER	0	1	1	1	0	1	0
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13950	ELECTED OFFICIAL EXEC ASST	1	0	1	1	0	1	0
15307	ACR TECHNICIAN I	14	2	16	17	1	17	1
15308	ACR TECHNICIAN II	73	7	80	80	0	80	0
15309	ACR TECHNICIAN III	15	4	19	19	0	19	0
15310	SUPV ACR TECHNICIAN	6	0	6	6	0	6	0
15811	BUYER I	1	0	1	1	0	1	0
15812	BUYER II	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	1	2	2	0	2	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	4	1	5	5	0	5	0
74114	ADMIN SVCS ASST	5	0	5	5	0	5	0
74127	SR ADMINISTRATIVE ANALYST (D)	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	1	2	2	0	2	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74323	SR APPRAISER	2	0	2	2	0	2	0
74325	PRINCIPAL DEPUTY ACR	5	1	6	5	(1)	5	(1)
74326	CHF DEP ASSESSOR-CLERK-REC	2	0	2	2	0	2	0
74327	SUPV DEPUTY ACR	3	0	3	3	0	3	0
74376	ASST ASSESSOR-CLERK-RECORDE	3	0	3	3	0	3	0
74520	ASSESSOR/COUNTY CLERK/RECORDE	1	0	1	1	0	1	0
74740	DEPARMENT HR COORDINATOR	1	0	1	1	0	1	0
77103	GIS SPECIALIST II	1	0	1	1	0	1	0
77104	GIS ANALYST	0	1	1	1	0	1	0
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
77106	GIS SENIOR ANALYST	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
77444	SUPV AUDITOR-APPRAISER	1	0	1	1	0	1	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	2	0	2	2	0	2	0
86103	IT APPS DEVELOPER III	6	0	6	6	0	6	0
86105	IT SUPV APPS DEVELOPER	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	3	0	3	3	0	3	0
86111	BUSINESS PROCESS ANALYST II	4	0	4	4	0	4	0
86117	IT BUSINESS SYS ANALYST III	3	0	3	3	0	3	0
86118	BUSINESS PROCESS MGR	1	0	1	1	0	1	0
86119	IT SUPV BUSINESS SYS ANALYST	1	0	1	1	0	1	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0
86141	IT OFFICER II	1	2	3	3	0	3	0
86143	IT OFFICER I	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	0	1	1	1	0	1	0
86165	IT SYSTEMS ADMINISTRATOR III	3	0	3	3	0	3	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86181	IT USER SUPPORT TECH I	1	1	2	2	0	2	0
86183	IT USER SUPPORT TECH II	1	0	1	1	0	1	0
86185	IT USER SUPPORT TECH III	1	0	1	1	0	1	0
86187	IT SUPV USER SUPPORT TECH	1	0	1	1	0	1	0
92243	SR GIS SPECIALIST	0	1	1	1	0	1	0
92754	MARKETING, MEDIA & COMM COORD	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>190</b>	<b>25</b>	<b>215</b>	<b>215</b>	<b>0</b>	<b>215</b>	<b>0</b>
<b>1200200000 - County Clerk-Recorder Total</b>		<b>190</b>	<b>25</b>	<b>215</b>	<b>215</b>	<b>0</b>	<b>215</b>	<b>0</b>
<b>1200400000 - ACR-CREST</b>								
<b>Permanent</b>								
86103	IT APPS DEVELOPER III	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	1	0	1	1	0	1	0
86111	BUSINESS PROCESS ANALYST II	1	0	1	1	0	1	0
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0
86143	IT OFFICER I	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	1	0	1	0
86215	IT MANAGER II	0	1	1	1	0	1	0
<b>Permanent Total</b>		<b>7</b>	<b>1</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>0</b>
<b>1200400000 - ACR-CREST Total</b>		<b>7</b>	<b>1</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>0</b>
<b>1300100000 - Auditor-Controller</b>								
<b>Permanent</b>								
13439	HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
13950	ELECTED OFFICIAL EXEC ASST	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	6	1	7	9	2	9	2
15916	ACCOUNTING TECHNICIAN II	9	3	12	11	(1)	11	(1)
15917	SUPV ACCOUNTING TECHNICIAN	3	2	5	3	(2)	3	(2)
74549	GOV'T RELATIONS OFFICER	1	0	1	1	0	1	0
74740	DEPARMENT HR COORDINATOR	1	0	1	1	0	1	0
75212	COUNTY AUDITOR-CONTROLLER	1	0	1	1	0	1	0
77412	ACCOUNTANT II	11	3	14	12	(2)	12	(2)
77413	SR ACCOUNTANT	5	3	8	8	0	8	0
77414	PRINCIPAL ACCOUNTANT	5	0	5	5	0	5	0
77415	CHF ACCOUNTANT	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	7	1	8	9	1	9	1

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77425	ASST COUNTY AUDITOR-CONTROLLER	1	0	1	1	0	1	0
77431	DEP AUDITOR-CONTROLLER	2	0	2	2	0	2	0
86117	IT BUSINESS SYS ANALYST III	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>57</b>	<b>14</b>	<b>71</b>	<b>69</b>	<b>(2)</b>	<b>69</b>	<b>(2)</b>
<b>1300100000 - Auditor-Controller Total</b>		<b>57</b>	<b>14</b>	<b>71</b>	<b>69</b>	<b>(2)</b>	<b>69</b>	<b>(2)</b>
<b>1300200000 - ACO-Internal Audits</b>								
<b>Permanent</b>								
77402	INTERNAL AUDITOR II	3	2	5	3	(2)	3	(2)
77404	SUPV INTERNAL AUDITOR	1	0	1	2	1	2	1
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77415	CHF ACCOUNTANT	0	1	1	1	0	1	0
77421	SR INTERNAL AUDITOR	4	1	5	5	0	5	0
77431	DEP AUDITOR-CONTROLLER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>10</b>	<b>4</b>	<b>14</b>	<b>13</b>	<b>(1)</b>	<b>13</b>	<b>(1)</b>
<b>1300200000 - ACO-Internal Audits Total</b>		<b>10</b>	<b>4</b>	<b>14</b>	<b>13</b>	<b>(1)</b>	<b>13</b>	<b>(1)</b>
<b>1300300000 - ACO-County Payroll</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	2	0	2	3	1	3	1
15916	ACCOUNTING TECHNICIAN II	3	0	3	3	0	3	0
15917	SUPV ACCOUNTING TECHNICIAN	3	0	3	3	0	3	0
77411	ACCOUNTANT I	1	0	1	1	0	1	0
77412	ACCOUNTANT II	4	1	5	5	0	5	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	1	2	2	0	2	0
77415	CHF ACCOUNTANT	0	1	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	1	2	2	0	2	0
77431	DEP AUDITOR-CONTROLLER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>19</b>	<b>5</b>	<b>24</b>	<b>25</b>	<b>1</b>	<b>25</b>	<b>1</b>
<b>1300300000 - ACO-County Payroll Total</b>		<b>19</b>	<b>5</b>	<b>24</b>	<b>25</b>	<b>1</b>	<b>25</b>	<b>1</b>
<b>1400100000 - Treasurer-Tax Collector</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	6	0	6	6	0	6	0
13950	ELECTED OFFICIAL EXEC ASST	1	0	1	1	0	1	0
15323	TAX ENFORCEMENT INVESTIGATR II	2	0	2	2	0	2	0
15325	SR TAX ENFORCEMENT INVESTIGTR	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	16	3	19	19	0	19	0
15913	SR ACCOUNTING ASST	14	4	18	18	0	18	0
15915	ACCOUNTING TECHNICIAN I	16	0	16	16	0	16	0
15916	ACCOUNTING TECHNICIAN II	0	1	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15917	SUPV ACCOUNTING TECHNICIAN	9	1	10	10	0	10	0
74105	ADMIN SVCS ANALYST I	1	1	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	0	1	1	1	0	1	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74457	DEPT PUBLIC INFO OFFICER I	0	1	1	1	0	1	0
74532	TREASURER & TAX COLLECTOR	1	0	1	1	0	1	0
77411	ACCOUNTANT I	2	0	2	2	0	2	0
77412	ACCOUNTANT II	3	0	3	3	0	3	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77434	DEP TREASURER-TAX COLLECTOR	4	0	4	4	0	4	0
77436	ASST TREASURER	1	0	1	1	0	1	0
77437	ASST TAX COLLECTOR	1	0	1	1	0	1	0
77438	CHF DEP TREASURER-TAX COLL	4	0	4	4	0	4	0
77439	SR CHF DEP TREASURER-TAX COLL	1	0	1	0	(1)	0	(1)
77482	DEP INVESTMENT OFFICER	1	0	1	1	0	1	0
77483	CHF INVESTMENT OFFICER	1	0	1	1	0	1	0
77487	INVESTMENT OFFICER	1	0	1	1	0	1	0
86103	IT APPS DEVELOPER III	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	3	0	3	3	0	3	0
86117	IT BUSINESS SYS ANALYST III	1	0	1	1	0	1	0
86119	IT SUPV BUSINESS SYS ANALYST	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86181	IT USER SUPPORT TECH I	0	1	1	1	0	1	0
86183	IT USER SUPPORT TECH II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>100</b>	<b>13</b>	<b>113</b>	<b>112</b>	<b>(1)</b>	<b>112</b>	<b>(1)</b>
<b>1400100000 - Treasurer-Tax Collector Total</b>		<b>100</b>	<b>13</b>	<b>113</b>	<b>112</b>	<b>(1)</b>	<b>112</b>	<b>(1)</b>
<b>1500100000 - County Counsel</b>								
<b>Permanent</b>								
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0
13943	LEGAL SUPPORT ASSISTANT II - CN	18	1	19	20	1	20	1
13946	SR LEGAL SUPPORT ASST - CN	4	0	4	5	1	5	1
14010	EXECUTIVE ASST IV - AT-WILL	0	1	1	1	0	1	0
15919	ACCOUNTING TECHNICIAN I - CN	1	0	1	1	0	1	0
15935	SR ACCOUNTING ASSISTANT - CN	0	0	0	1	1	1	1
74254	COUNTY COUNSEL	1	0	1	1	0	1	0
74316	ADMIN SERVICES SUPERVISOR - CE	1	0	1	1	0	1	0
74555	ADMIN DEP - COUNTY COUNSEL	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77422	ACCOUNTANT II - CE	0	1	1	0	(1)	0	(1)
78494	PARALEGAL II - CN	1	0	1	1	0	1	0
78504	DEP COUNTY COUNSEL IV - CE	2	0	2	2	0	2	0
78507	PARALEGAL I - CN	3	1	4	5	1	5	1
78514	DEP COUNTY COUNSEL IV	45	5	50	50	0	50	0
78517	CHF ASST COUNTY COUNSEL	0	2	2	2	0	2	0
78518	CHF DEP COUNTY COUNSEL	4	3	7	7	0	7	0
<b>Permanent Total</b>		<b>82</b>	<b>14</b>	<b>96</b>	<b>99</b>	<b>3</b>	<b>99</b>	<b>3</b>
<b>1500100000 - County Counsel Total</b>		<b>82</b>	<b>14</b>	<b>96</b>	<b>99</b>	<b>3</b>	<b>99</b>	<b>3</b>
<b>1700100000 - Registrar Of Voters</b>								
<b>Permanent</b>								
13001	ELECTIONS COORD - SERVICES	2	0	2	2	0	2	0
13002	ELECTIONS COORD ASST	1	0	1	1	0	1	0
13004	ELECTIONS TECH III - SERVICES	9	0	9	9	0	9	0
13005	ELECTIONS TECH II - SERVICES	14	0	14	14	0	14	0
13007	ELECTIONS ANALYST	1	0	1	1	0	1	0
13332	CHF DEP REGISTRAR OF VOTERS	1	1	2	2	0	2	0
13866	OFFICE ASSISTANT III	0	1	1	0	(1)	0	(1)
13925	EXECUTIVE ASSISTANT I	0	0	0	1	1	1	1
13929	EXECUTIVE SECRETARY	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
62305	ELECTIONS COORD - OPERATIONS	1	0	1	1	0	1	0
62940	ELECTIONS TECH II - OPERATIONS	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74833	REGISTRAR OF VOTERS	1	0	1	1	0	1	0
74834	ASST REGISTRAR OF VOTERS	1	0	1	1	0	1	0
77103	GIS SPECIALIST II	1	0	1	1	0	1	0
77104	GIS ANALYST	1	0	1	1	0	1	0
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>39</b>	<b>3</b>	<b>42</b>	<b>42</b>	<b>0</b>	<b>42</b>	<b>0</b>
<b>1700100000 - Registrar Of Voters Total</b>		<b>39</b>	<b>3</b>	<b>42</b>	<b>42</b>	<b>0</b>	<b>42</b>	<b>0</b>
<b>1900100000 - ED-Agency Administration</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	1	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	3	1	4	3	(1)	3	(1)
74106	ADMIN SVCS ANALYST II	1	2	3	2	(1)	2	(1)
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74231	ASST DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
76605	DIR OF BUSINESS & COMM SVCS	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	2	1	2	1
77412	ACCOUNTANT II	0	1	1	1	0	1	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0
77497	FISCAL ANALYST	1	0	1	1	0	1	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	0	0	1	1	1	1
86110	BUSINESS PROCESS ANALYST I	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>17</b>	<b>6</b>	<b>23</b>	<b>24</b>	<b>1</b>	<b>24</b>	<b>1</b>
<b>1900100000 - ED-Agency Administration Total</b>		<b>17</b>	<b>6</b>	<b>23</b>	<b>24</b>	<b>1</b>	<b>24</b>	<b>1</b>
<b>1900700000 - ED - RivCo/County Free Library</b>								
<b>Permanent</b>								
74184	DEVELOPMENT SPECIALIST II	1	0	1	2	1	2	1
74186	SUPV DEVELOPMENT SPECIALIST	1	0	1	1	0	1	0
74221	PRINCIPAL DEVELOPMENT SPEC	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>3</b>	<b>0</b>	<b>3</b>	<b>4</b>	<b>1</b>	<b>4</b>	<b>1</b>
<b>1900700000 - ED - RivCo/County Free Library T</b>		<b>3</b>	<b>0</b>	<b>3</b>	<b>4</b>	<b>1</b>	<b>4</b>	<b>1</b>
<b>1901000000 - ED- Business Services</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
74183	DEVELOPMENT SPECIALIST I	1	1	2	2	0	2	0
74184	DEVELOPMENT SPECIALIST II	2	1	3	4	1	4	1
74185	DEVELOPMENT SPECIALIST III	4	1	5	5	0	5	0
74186	SUPV DEVELOPMENT SPECIALIST	2	0	2	2	0	2	0
74221	PRINCIPAL DEVELOPMENT SPEC	2	1	3	2	(1)	2	(1)
74297	DEVELOPMENT MANAGER	0	2	2	2	0	2	0
77104	GIS ANALYST	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>11</b>	<b>7</b>	<b>18</b>	<b>19</b>	<b>1</b>	<b>19</b>	<b>1</b>
<b>1901000000 - ED- Business Services Total</b>		<b>11</b>	<b>7</b>	<b>18</b>	<b>19</b>	<b>1</b>	<b>19</b>	<b>1</b>
<b>1910700000 - TLMA-County Airports</b>								
<b>Permanent</b>								
62100	AIRPORT OPS & MAINT WORKER I	0	0	0	1	1	1	1
62101	AIRPORT OPS & MAINT WORKER II	4	0	4	3	(1)	3	(1)
62105	AIRPORT OPS & MAINTENANCE SUPV	2	0	2	2	0	2	0
66511	EQUIPMENT OPERATOR I	0	0	0	3	3	3	3
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74184	DEVELOPMENT SPECIALIST II	1	1	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74186	SUPV DEVELOPMENT SPECIALIST	0	0	0	1	1	1	1
74219	COUNTY AIRPORT MANAGER	1	0	1	1	0	1	0
74271	TLMA REGIONAL OFFICE MGR	1	0	1	1	0	1	0
74921	SR REAL PROPERTY AGENT	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>11</b>	<b>1</b>	<b>12</b>	<b>16</b>	<b>4</b>	<b>16</b>	<b>4</b>
<b>1910700000 - TLMA-County Airports Total</b>		<b>11</b>	<b>1</b>	<b>12</b>	<b>16</b>	<b>4</b>	<b>16</b>	<b>4</b>
<b>1930100000 - ED - RivCo/Edward Dean Museum</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	0	1	1	0	(1)	0	(1)
62171	GROUNDWORKER	0	1	1	0	(1)	0	(1)
74184	DEVELOPMENT SPECIALIST II	0	1	1	0	(1)	0	(1)
79472	MUSEUM CURATOR - EDA	1	0	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	0	0	0	1	1	1	1
74184	DEVELOPMENT SPECIALIST II	0	0	0	1	1	1	1
79472	MUSEUM CURATOR - EDA	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>1</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>(1)</b>	<b>3</b>	<b>(1)</b>
<b>1930100000 - ED - RivCo/Edward Dean Museum</b>		<b>1</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>(1)</b>	<b>3</b>	<b>(1)</b>
<b>2000100000 - Emergency Management Department</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	3	0	3	3	0	3	0
14005	EXECUTIVE ASSISTANT I	3	0	3	3	0	3	0
14007	EXECUTIVE ASSISTANT III	1	0	1	1	0	1	0
15812	BUYER II	1	0	1	1	0	1	0
15821	SUPPORT SERVICES SUPERVISOR	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
37858	EMD COMMUNICATIONS TECHNICIAN	1	0	1	1	0	1	0
37863	EMERGENCY MANAGEMENT PROG SUPV	8	1	9	9	0	9	0
37866	DEP DIR OF EMERGENCY MGMT	1	0	1	1	0	1	0
37869	DIR OF EMERGENCY MANAGEMENT	1	0	1	1	0	1	0
37884	EMERGENCY SERVICES MANAGER	1	0	1	1	0	1	0
73490	PROGRAM DIRECTOR	1	0	1	1	0	1	0
73492	EMERGENCY MGMT EDUCATOR	2	0	2	2	0	2	0
73834	SUPV RESEARCH SPECIALIST	0	0	0	1	1	1	1
73874	P.H. MEDICAL PROGRAM DIRECTOR	0	1	1	1	0	1	0
73996	PROGRAM CHIEF II	2	0	2	2	0	2	0
74026	ASST NURSE MGR - MC/CHC	1	0	1	1	0	1	0
74052	REGISTERED NURSE V	3	0	3	3	0	3	0
74106	ADMIN SVCS ANALYST II	5	0	5	6	1	6	1

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74107	PROGRAM COORDINATOR I	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	4	2	6	6	0	6	0
74168	EMERGENCY SERVICES COORDINATOR	22	0	22	22	0	22	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74201	PROGRAM CHIEF III	0	1	1	0	(1)	0	(1)
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	0	2	2	2	0	2	0
74317	LOGISTICS PROGRAM SUPERVISOR	0	1	1	0	(1)	0	(1)
77412	ACCOUNTANT II	1	0	1	1	0	1	0
79708	EMERGENCY MEDICAL SERVICE SPEC	6	0	6	6	0	6	0
79709	SR EMERGENCY MEDICAL SVCS SPEC	2	0	2	2	0	2	0
79837	RESEARCH SPECIALIST I	1	0	1	1	0	1	0
79838	RESEARCH SPECIALIST II	0	0	0	1	1	1	1
85197	BUSINESS PROCESS ANALYST III	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	1	0	1	1	0	1	0
86118	BUSINESS PROCESS MGR	1	0	1	0	(1)	0	(1)
92243	SR GIS SPECIALIST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>81</b>	<b>8</b>	<b>89</b>	<b>89</b>	<b>0</b>	<b>89</b>	<b>0</b>
<b>2000100000 - Emergency Management Departn</b>		<b>81</b>	<b>8</b>	<b>89</b>	<b>89</b>	<b>0</b>	<b>89</b>	<b>0</b>
<b>2200100000 - District Attorney</b>								
<b>Permanent</b>								
13131	SR HUMAN RESOURCES CLERK	4	2	6	6	0	6	0
13469	EMPLOYEE BENEFITS & REC SUPV	0	1	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	20	20	40	49	9	38	(2)
13918	D.A. PUBLIC SAFETY DISPATCHER	2	1	3	3	0	3	0
13919	D.A. SECRETARY	15	1	16	16	0	16	0
13930	LEGAL SUPPORT ASSISTANT I	4	5	9	9	0	9	0
13931	LEGAL SUPPORT ASSISTANT II	71	12	83	81	(2)	76	(7)
13932	SR LEGAL SUPPORT ASST	14	0	14	23	9	14	0
13940	LAW OFFICE SUPERVISOR I	7	0	7	7	0	7	0
13941	LAW OFFICE SUPERVISOR II	1	0	1	1	0	1	0
13950	ELECTED OFFICIAL EXEC ASST	1	0	1	1	0	1	0
15812	BUYER II	0	0	0	1	1	1	1
15831	STOCK CLERK	4	1	5	4	(1)	4	(1)
15833	STOREKEEPER	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	2	3	2	(1)	2	(1)
15913	SR ACCOUNTING ASST	1	2	3	3	0	3	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	2	1	2	1
15916	ACCOUNTING TECHNICIAN II	3	0	3	3	0	3	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
37531	FORENSIC TECHNICIAN II	4	1	5	5	0	5	0
37532	SUPV FORENSIC TECHNICIAN	1	0	1	1	0	1	0
37571	INVESTIGATIVE TECH II	36	6	42	41	(1)	41	(1)
37572	SR INVESTIGATIVE TECHNICIAN	6	1	7	6	(1)	6	(1)
37573	SUPV INVESTIGATIVE TECH	1	0	1	1	0	1	0
37664	SR D.A. INVESTIGATOR	34	3	37	39	2	39	2
37666	SR D.A. INVESTIGATOR B	60	3	63	60	(3)	60	(3)
37667	D.A. BUREAU COMMANDER	3	0	3	3	0	3	0
37669	D.A. BUREAU COMMANDER B	2	1	3	2	(1)	2	(1)
37672	ASST CHF D.A. INVESTIGATOR	3	0	3	3	0	3	0
37678	CHF D.A. INVESTIGATOR	1	0	1	1	0	1	0
37679	D.A. INSURANCE FRAUD SPEC	0	1	1	0	(1)	0	(1)
37689	REAL ESTATE FRAUD EXAMINER	1	1	2	1	(1)	1	(1)
37690	SR D.A. INVESTIGATOR B-III	6	0	6	6	0	6	0
37723	SR D.A. INVESTIGATOR B (OS)	0	1	1	0	(1)	0	(1)
37724	SR D.A. INVESTIGATOR B-II (OS)	0	2	2	0	(2)	0	(2)
37727	SUPV D.A. INVESTIGATOR	17	2	19	17	(2)	17	(2)
37887	DEP DIRECTOR-DA ADMIN FINANCE	1	0	1	1	0	1	0
73579	D.A. HAZARDOUS WASTE EXAMINER	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	7	1	8	8	0	8	0
74213	ADMIN SVCS OFFICER	3	1	4	5	1	5	1
74293	CONTRACTS & GRANTS ANALYST	0	1	1	1	0	1	0
74542	D.A.	1	0	1	1	0	1	0
74545	DA COMM & GOV'T RELATIONS OFCR	1	0	1	1	0	1	0
74550	D.A. INFORMATION SPECIALIST	3	2	5	5	0	5	0
74553	ADMIN DEPUTY	1	0	1	1	0	1	0
74740	DEPARMENT HR COORDINATOR	1	0	1	1	0	1	0
76328	BUSINESS RELATIONSHIP MGR II	0	0	0	1	1	1	1
77409	BUDGET/REIMBURSEMENT ANALYST	0	1	1	0	(1)	0	(1)
77412	ACCOUNTANT II	2	0	2	2	0	2	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77459	CRIME ANALYST	0	1	1	1	0	1	0
78494	PARALEGAL II - CN	1	0	1	1	0	1	0
78497	SR PARALEGAL	5	2	7	5	(2)	5	(2)
78506	PARALEGAL II	26	2	28	32	4	28	0
78508	PARALEGAL I	6	1	7	7	0	7	0
78527	MANAGING DEP DISTRICT ATTORNEY	18	4	22	19	(3)	19	(3)
78528	CHF ASST DISTRICT ATTORNEY	1	0	1	1	0	1	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
78531	DEP DISTRICT ATTORNEY I	0	6	6	6	0	6	0
78532	DEP DISTRICT ATTORNEY II	0	2	2	2	0	2	0
78533	DEP DISTRICT ATTORNEY III	52	19	71	72	1	72	1
78534	DEP DISTRICT ATTORNEY IV	103	17	120	120	0	120	0
78535	CHF DEP DISTRICT ATTORNEY	8	0	8	8	0	8	0
78538	DEP DISTRICT ATTORNEY IV-S	23	10	33	33	0	33	0
78539	ASST DISTRICT ATTORNEY	5	0	5	5	0	5	0
78543	DEP DISTRICT ATTORNEY IV-T	16	5	21	21	0	21	0
78544	DEP DISTRICT ATTORNEY IV-BLYTH	1	0	1	1	0	1	0
78548	DEP DISTRICT ATTRNY III-BLYTHE	1	1	2	1	(1)	1	(1)
79775	VICTIM SVCS REGIONAL MANAGER	3	0	3	3	0	3	0
79776	SR VICTIM SERVICES SPECIALIST	5	2	7	5	(2)	5	(2)
79779	DIR OF VIC SVCS & FJC LIAISON	1	0	1	1	0	1	0
79783	SR VICTIM/WITNESS CLAIMS TECH	5	0	5	4	(1)	4	(1)
79786	VICTIM/WITNESS CLAIMS TECH	3	1	4	4	0	4	0
79788	VICTIM SERVICES SPECIALIST	45	9	54	50	(4)	50	(4)
79790	VICTIM SERVICES ASST DIRECTOR	1	0	1	1	0	1	0
79792	VICTIM SERVICES SUPERVISOR	4	5	9	8	(1)	8	(1)
79837	RESEARCH SPECIALIST I	0	1	1	1	0	1	0
86101	IT APPS DEVELOPER II	0	2	2	2	0	2	0
86103	IT APPS DEVELOPER III	2	1	3	3	0	3	0
86105	IT SUPV APPS DEVELOPER	1	0	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	2	1	3	2	(1)	2	(1)
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	1	0	1	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86185	IT USER SUPPORT TECH III	7	0	7	7	0	7	0
86216	IT MANAGER III	0	1	1	0	(1)	0	(1)
86248	DISTRICT ATTORNEY IT MANAGER	1	0	1	1	0	1	0
86249	DA DATA ANALYTICS MANAGER	1	0	1	0	(1)	0	(1)
92740	D.A. FORENSIC ACCOUNTANT	2	0	2	3	1	3	1
97325	AUDIO-VIDEO TECHNICIAN	3	0	3	3	0	3	0
97326	SR AUDIO-VIDEO TECHNICIAN	0	1	1	1	0	1	0
98554	IT FORENSICS EXAMINER II	2	0	2	2	0	2	0
98555	IT FORENSICS EXAMINER III	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>709</b>	<b>169</b>	<b>878</b>	<b>872</b>	<b>(6)</b>	<b>843</b>	<b>(35)</b>
<b>2200100000 - District Attorney Total</b>		<b>709</b>	<b>169</b>	<b>878</b>	<b>872</b>	<b>(6)</b>	<b>843</b>	<b>(35)</b>
<b>2300100000 - Department of Child Support Services</b>								
<b>Permanent</b>								

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13395	CUSTOMER SUPPORT REP I	0	0	0	1	1	1	1
13439	HUMAN RESOURCES CLERK	3	1	4	4	0	4	0
13445	MAIL CLERK	2	0	2	2	0	2	0
13609	SUPV PROGRAM SPECIALIST	4	0	4	4	0	4	0
13865	OFFICE ASSISTANT II	18	2	20	25	5	25	5
13866	OFFICE ASSISTANT III	4	1	5	9	4	9	4
13867	SUPV OFFICE ASSISTANT I	3	0	3	3	0	3	0
13930	LEGAL SUPPORT ASSISTANT I	0	0	0	1	1	1	1
13931	LEGAL SUPPORT ASSISTANT II	9	0	9	8	(1)	8	(1)
13940	LAW OFFICE SUPERVISOR I	2	0	2	2	0	2	0
14006	EXECUTIVE ASSISTANT II	3	0	3	3	0	3	0
14010	EXECUTIVE ASST IV - AT-WILL	1	0	1	1	0	1	0
15811	BUYER I	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	4	0	4	4	0	4	0
15911	ACCOUNTING ASSISTANT I	2	0	2	2	0	2	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
37487	DIR OF CHILD SUPPORT SERVICES	1	0	1	1	0	1	0
37488	ASST DIR OF CHILD SUPPORT SVCS	1	0	1	1	0	1	0
37490	CHF DEP CHILD SUPPORT ATTORNEY	1	0	1	1	0	1	0
37491	SUPV DEP CHILD SUPPORT ATTORNEY	2	0	2	2	0	2	0
37493	DEP CHILD SUPP ATTORNEY IV	4	0	4	4	0	4	0
37494	DEP CHILD SUPP ATTORNEY III	7	3	10	10	0	10	0
37549	CHILD SUPPORT INTERVIEWER	20	0	20	24	4	24	4
37551	CHILD SUPPORT SPECIALIST	182	11	193	207	14	207	14
37552	SR CHILD SUPPORT SPECIALIST	26	1	27	29	2	29	2
37554	CHILD SUPPORT SVCS REG MGR	5	0	5	5	0	5	0
37556	CHILD SUPPORT SVCS SUPERVISOR	24	1	25	26	1	26	1
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74113	ADMIN SVCS MGR II	0	1	1	1	0	1	0
74127	SR ADMINISTRATIVE ANALYST (D)	0	0	0	1	1	1	1
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74288	DEP DIR FOR ADMINISTRATION	1	0	1	1	0	1	0
74289	DEP DIR OF PROGRAMS & OPS	2	0	2	2	0	2	0
74740	DEPARMENT HR COORDINATOR	0	1	1	1	0	1	0
76613	FACILITIES SUPPORT SUPERVISOR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	2	0	2	2	0	2	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	1	1	0	(1)	0	(1)

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
78497	SR PARALEGAL	0	1	1	1	0	1	0
78506	PARALEGAL II	5	2	7	7	0	7	0
79819	PROGRAM SPECIALIST II	2	0	2	2	0	2	0
79838	RESEARCH SPECIALIST II	3	0	3	3	0	3	0
79859	SUPV STAFF DEVELOPMENT OFFICER	1	0	1	1	0	1	0
79861	STAFF DEVELOPMENT OFFICER	3	0	3	3	0	3	0
79863	STAFF DEVELOPMENT MANAGER	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	1	0	1	1	0	1	0
92752	MEDIA PRODUCTION SPECIALIST	2	0	2	2	0	2	0
92754	MARKETING, MEDIA & COMM COORD	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>360</b>	<b>26</b>	<b>386</b>	<b>417</b>	<b>31</b>	<b>417</b>	<b>31</b>
<b>2300100000 - Department of Child Support Ser</b>		<b>360</b>	<b>26</b>	<b>386</b>	<b>417</b>	<b>31</b>	<b>417</b>	<b>31</b>
<b>2400100000 - Public Defender</b>								
<b>Permanent</b>								
13131	SR HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13929	EXECUTIVE SECRETARY	1	0	1	1	0	1	0
13930	LEGAL SUPPORT ASSISTANT I	1	1	2	2	0	2	0
13931	LEGAL SUPPORT ASSISTANT II	34	2	36	36	0	36	0
13932	SR LEGAL SUPPORT ASST	7	0	7	7	0	7	0
13941	LAW OFFICE SUPERVISOR II	2	1	3	3	0	3	0
14006	EXECUTIVE ASSISTANT II	0	0	0	1	1	1	1
14009	EXECUTIVE ASSISTANT IV	1	0	1	1	0	1	0
37563	PUBLIC DEFENDER INVEST II	4	1	5	5	0	5	0
37565	PUBLIC DEFENDER INVEST III	27	2	29	29	0	29	0
37567	SUPV PUBLIC DEFENDER INVEST	1	1	2	2	0	2	0
37571	INVESTIGATIVE TECH II	0	1	1	0	(1)	0	(1)
74106	ADMIN SVCS ANALYST II	0	2	2	0	(2)	0	(2)
74113	ADMIN SVCS MGR II	0	0	0	1	1	1	1
74114	ADMIN SVCS ASST	2	0	2	2	0	2	0
74191	ADMIN SVCS MGR I	0	1	1	0	(1)	0	(1)
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74245	PUBLIC DEFENDER	1	0	1	1	0	1	0
74740	DEPARMENT HR COORDINATOR	1	0	1	1	0	1	0
77462	RESEARCH ANALYST	0	1	1	1	0	1	0
78497	SR PARALEGAL	1	0	1	1	0	1	0
78506	PARALEGAL II	20	4	24	24	0	24	0
78508	PARALEGAL I	5	1	6	6	0	6	0
78553	DEP PUBLIC DEFENDER III	42	5	47	47	0	47	0
78554	DEP PUBLIC DEFENDER IV	101	23	124	124	0	124	0
78555	SUPV DEP PUBLIC DEFENDER	10	2	12	12	0	12	0
78556	DEP PUBLIC DEFENDER V	2	0	2	2	0	2	0
78557	ASST PUBLIC DEFENDER	2	1	3	3	0	3	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
78560	DEP PUBLIC DEFENDER IV-S	0	1	1	1	0	1	0
79810	SOCIAL SVCS PRACTITIONER III	8	2	10	10	0	10	0
98555	IT FORENSICS EXAMINER III	4	0	4	4	0	4	0
<b>Permanent Total</b>		<b>280</b>	<b>52</b>	<b>332</b>	<b>330</b>	<b>(2)</b>	<b>330</b>	<b>(2)</b>
<b>2400100000 - Public Defender Total</b>		<b>280</b>	<b>52</b>	<b>332</b>	<b>330</b>	<b>(2)</b>	<b>330</b>	<b>(2)</b>
<b>2500100000 - Sheriff Administration</b>								
<b>Permanent</b>								
13781	SHERIFF'S RECORDS CLERK II	0	5	5	0	(5)	0	(5)
13782	SR SHERIFF'S RECORDS CLERK	7	3	10	8	(2)	8	(2)
13783	SUPV SHERIFF'S RECORDS CLERK	1	0	1	1	0	1	0
13831	SHERIFF'S PUBLIC INFO MANAGER	0	1	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	0	0	1	1	1	1
13866	OFFICE ASSISTANT III	0	8	8	1	(7)	1	(7)
13867	SUPV OFFICE ASSISTANT I	0	1	1	0	(1)	0	(1)
14007	EXECUTIVE ASSISTANT III	1	0	1	1	0	1	0
14009	EXECUTIVE ASSISTANT IV	1	0	1	1	0	1	0
37576	SHERIFF CORPORAL	1	1	2	2	0	2	0
37582	CHF DEP SHERIFF	2	0	2	2	0	2	0
37584	CHF DEP SHERIFF B	3	2	5	5	0	5	0
37602	DEP SHERIFF	3	3	6	6	0	6	0
37607	ASST SHERIFF B	3	1	4	4	0	4	0
37611	SHERIFF'S SERGEANT	9	2	11	10	(1)	10	(1)
37614	SHERIFF'S LIEUTENANT	4	2	6	6	0	6	0
37619	SHERIFF'S CAPTAIN B	2	0	2	2	0	2	0
37624	CHF DEP DIR, SHERIFF'S ADMIN	0	1	1	1	0	1	0
37699	SHERIFF'S MASTER INV IV B	13	1	14	14	0	14	0
52212	CORRECTIONAL CORPORAL	1	0	1	1	0	1	0
52213	CORRECTIONAL SERGEANT	3	1	4	4	0	4	0
52218	CORRECTIONAL CHIEF DEPUTY	2	0	2	2	0	2	0
52262	SHERIFF'S SERVICE OFFICER II	2	1	3	3	0	3	0
52265	COMMUNITY SERVICES OFFICER II	2	0	2	2	0	2	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	2	0	2	2	0	2	0
74539	SHERIFF'S LEAVE ADMINISTRATOR	1	0	1	1	0	1	0
74541	UNDERSHERIFF	1	0	1	1	0	1	0
74544	SHERIFF/CORONER/PUBLIC ADMIN	1	0	1	1	0	1	0
74548	SHERIFF'S LEGISLATIVE ASST	1	0	1	1	0	1	0
74556	DEP DIR, SHERIFF'S HR ADMIN	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79837	RESEARCH SPECIALIST I	0	1	1	1	0	1	0
92752	MEDIA PRODUCTION SPECIALIST	2	2	4	4	0	4	0
92753	SR MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>72</b>	<b>36</b>	<b>108</b>	<b>93</b>	<b>(15)</b>	<b>93</b>	<b>(15)</b>
<b>2500100000 - Sheriff Administration Total</b>		<b>72</b>	<b>36</b>	<b>108</b>	<b>93</b>	<b>(15)</b>	<b>93</b>	<b>(15)</b>
<b>2500200000 - Sheriff Support</b>								
<b>Permanent</b>								
13469	EMPLOYEE BENEFITS & REC SUPV	0	1	1	1	0	1	0
13473	SHERIFF COMMUNICATIONS MANAGER	3	0	3	3	0	3	0
13475	SHERIFF RECORDS MANAGER	1	0	1	1	0	1	0
13476	SHERIFF RECORDS/WARRANTS SUPV	5	1	6	6	0	6	0
13518	ARCHIVES & RECORDS TECH	1	0	1	1	0	1	0
13519	SR ARCHIVES & RECORDS TECH	0	1	1	1	0	1	0
13781	SHERIFF'S RECORDS CLERK II	1	1	2	1	(1)	1	(1)
13782	SR SHERIFF'S RECORDS CLERK	2	0	2	2	0	2	0
13788	SHERIFF'S 911 CALL TAKER	4	6	10	10	0	10	0
13789	SR SHERIFF'S REC/WARRANTS ASST	5	1	6	6	0	6	0
13791	SHERIFF'S REC/WARRANTS ASST II	14	2	16	16	0	16	0
13792	SHERIFF'S REC/WARRANTS ASST III	3	1	4	4	0	4	0
13795	SHERIFF'S COMM SUPV B (D)	1	0	1	1	0	1	0
13797	SHERIFF'S 911 COMM OFFICER II	100	38	138	140	2	140	2
13798	SR SHERIFF'S 911 COMM OFFICER	17	2	19	19	0	19	0
13802	TELEPHONE RPT UNIT OFFICER II	10	4	14	14	0	14	0
13809	SHERIFF COMMUNICATIONS SUPV	22	0	22	22	0	22	0
13865	OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	0	3	3	1	(2)	1	(2)
15912	ACCOUNTING ASSISTANT II	4	8	12	12	0	12	0
15913	SR ACCOUNTING ASST	11	4	15	13	(2)	13	(2)
15915	ACCOUNTING TECHNICIAN I	2	3	5	5	0	5	0
15916	ACCOUNTING TECHNICIAN II	8	1	9	9	0	9	0
37534	CRIMINAL INFORMATION TECH (D)	1	0	1	1	0	1	0
37571	INVESTIGATIVE TECH II	0	1	1	1	0	1	0
37576	SHERIFF CORPORAL	1	1	2	2	0	2	0
37611	SHERIFF'S SERGEANT	1	2	3	3	0	3	0
37614	SHERIFF'S LIEUTENANT	2	1	3	3	0	3	0
37619	SHERIFF'S CAPTAIN B	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37631	DIR, SHF'S PROJECT MGMT OFFICE	1	0	1	1	0	1	0
37637	ASST DIR, SHERIFF'S PMO	1	1	2	2	0	2	0
52262	SHERIFF'S SERVICE OFFICER II	2	0	2	2	0	2	0
52265	COMMUNITY SERVICES OFFICER II	7	0	7	8	1	8	1
62321	CUSTODIAN	17	2	19	19	0	19	0
62322	LEAD CUSTODIAN	0	2	2	2	0	2	0
62324	CUSTODIAL SUPERVISOR	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	16	7	23	22	(1)	22	(1)
74113	ADMIN SVCS MGR II	1	2	3	3	0	3	0
74114	ADMIN SVCS ASST	1	0	1	2	1	2	1
74191	ADMIN SVCS MGR I	3	0	3	3	0	3	0
74199	ADMIN SVCS SUPV	4	1	5	5	0	5	0
74213	ADMIN SVCS OFFICER	2	1	3	3	0	3	0
74273	ADMIN SVCS MGR III	1	0	1	1	0	1	0
74287	DEP DIR, SHERIFF'S ADMIN SVCS	2	0	2	2	0	2	0
76601	FACILITIES PROJECT MGR I	2	0	2	2	0	2	0
76602	FACILITIES PROJECT MGR II	1	0	1	1	0	1	0
76606	SUPV FACILITIES PROJECT MGR	0	1	1	1	0	1	0
76608	FACILITIES PROJECT MGR III	2	0	2	2	0	2	0
77104	GIS ANALYST	2	0	2	2	0	2	0
77269	INFO SECURITY ANALYST II	0	1	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	0	0	0	1	1	1	1
77418	SYSTEMS ACCOUNTANT I	1	0	1	1	0	1	0
77419	SYSTEMS ACCOUNTANT II	0	1	1	1	0	1	0
77497	FISCAL ANALYST	0	1	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	5	6	4	(2)	4	(2)
86101	IT APPS DEVELOPER II	0	1	1	0	(1)	0	(1)
86103	IT APPS DEVELOPER III	2	0	2	3	1	3	1
86115	IT BUSINESS SYS ANALYST II	6	0	6	6	0	6	0
86117	IT BUSINESS SYS ANALYST III	4	2	6	6	0	6	0
86119	IT SUPV BUSINESS SYS ANALYST	2	0	2	2	0	2	0
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	3	3	6	6	0	6	0
86165	IT SYSTEMS ADMINISTRATOR III	5	0	5	5	0	5	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	1	2	2	0	2	0
86183	IT USER SUPPORT TECH II	7	3	10	10	0	10	0
86185	IT USER SUPPORT TECH III	1	0	1	1	0	1	0
86187	IT SUPV USER SUPPORT TECH	1	0	1	1	0	1	0
86217	IT MANAGER IV	0	1	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
97319	SUPV TELEPHONE RPT UNIT OFFICR	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>324</b>	<b>120</b>	<b>444</b>	<b>440</b>	<b>(4)</b>	<b>440</b>	<b>(4)</b>
<b>2500200000 - Sheriff Support Total</b>		<b>324</b>	<b>120</b>	<b>444</b>	<b>440</b>	<b>(4)</b>	<b>440</b>	<b>(4)</b>
<b>2500300000 - Sheriff Patrol</b>								
<b>Permanent</b>								
13471	CRIME ANALYST SUPERVISOR	1	0	1	1	0	1	0
13781	SHERIFF'S RECORDS CLERK II	40	13	53	53	0	53	0
13782	SR SHERIFF'S RECORDS CLERK	31	10	41	31	(10)	31	(10)
13783	SUPV SHERIFF'S RECORDS CLERK	12	3	15	14	(1)	14	(1)
13865	OFFICE ASSISTANT II	1	50	51	14	(37)	14	(37)
13866	OFFICE ASSISTANT III	0	31	31	3	(28)	3	(28)
13867	SUPV OFFICE ASSISTANT I	0	2	2	0	(2)	0	(2)
13868	SUPV OFFICE ASSISTANT II	1	11	12	1	(11)	1	(11)
15912	ACCOUNTING ASSISTANT II	6	1	7	7	0	7	0
15913	SR ACCOUNTING ASST	15	8	23	25	2	25	2
15915	ACCOUNTING TECHNICIAN I	7	3	10	9	(1)	9	(1)
15916	ACCOUNTING TECHNICIAN II	2	0	2	3	1	3	1
15917	SUPV ACCOUNTING TECHNICIAN	11	0	11	11	0	11	0
37531	FORENSIC TECHNICIAN II	30	0	30	30	0	30	0
37532	SUPV FORENSIC TECHNICIAN	4	0	4	4	0	4	0
37576	SHERIFF CORPORAL	26	12	38	38	0	38	0
37602	DEP SHERIFF	492	96	588	588	0	588	0
37611	SHERIFF'S SERGEANT	103	12	115	116	1	116	1
37614	SHERIFF'S LIEUTENANT	47	3	50	55	5	50	0
37619	SHERIFF'S CAPTAIN B	15	0	15	15	0	15	0
37623	DEP SHERIFF - 84	515	137	652	655	3	655	3
37628	SHERIFF CORPORAL - 84	42	27	69	69	0	69	0
37634	SHERIFF'S SERGEANT - 84	87	10	97	98	1	98	1
37699	SHERIFF'S MASTER INV IV B	181	15	196	197	1	197	1
37897	SHERIFF'S EMERGENCY SVCS COORD	0	1	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	26	11	37	37	0	37	0
52265	COMMUNITY SERVICES OFFICER II	151	21	172	172	0	172	0
66301	AIRCRAFT MECHANIC	4	0	4	4	0	4	0
66302	SR AIRCRAFT MECHANIC	1	0	1	1	0	1	0
66303	SUPV AIRCRAFT MECHANIC	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0
74191	ADMIN SVCS MGR I	0	1	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	1	0	1	1	0	1	0
77459	CRIME ANALYST	14	4	18	18	0	18	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77460	SR CRIME ANALYST	1	1	2	2	0	2	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	1	1	1	0	1	0
92741	FORENSIC PHOTO IMAGING LAB TCH	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>1,872</b>	<b>484</b>	<b>2,356</b>	<b>2,280</b>	<b>(76)</b>	<b>2,275</b>	<b>(81)</b>
<b>2500300000 - Sheriff Patrol Total</b>		<b>1,872</b>	<b>484</b>	<b>2,356</b>	<b>2,280</b>	<b>(76)</b>	<b>2,275</b>	<b>(81)</b>
<b>2500400000 - Sheriff Correction</b>								
<b>Permanent</b>								
13781	SHERIFF'S RECORDS CLERK II	10	12	22	10	(12)	10	(12)
13782	SR SHERIFF'S RECORDS CLERK	5	1	6	6	0	6	0
13783	SUPV SHERIFF'S RECORDS CLERK	1	1	2	1	(1)	1	(1)
13818	SHERIFF'S CORRECTIONS ASST I	75	62	137	138	1	138	1
13819	SHERIFF'S CORRECTIONS ASST II	18	2	20	20	0	20	0
13822	SUPV SHERIFF CORRECTIONS ASST	9	1	10	9	(1)	9	(1)
13865	OFFICE ASSISTANT II	0	10	10	12	2	12	2
13866	OFFICE ASSISTANT III	0	6	6	0	(6)	0	(6)
13867	SUPV OFFICE ASSISTANT I	0	1	1	1	0	1	0
15828	WAREHOUSE SUPERVISOR	1	0	1	1	0	1	0
15831	STOCK CLERK	0	4	4	4	0	4	0
15833	STOREKEEPER	2	3	5	5	0	5	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
15913	SR ACCOUNTING ASST	6	5	11	11	0	11	0
15915	ACCOUNTING TECHNICIAN I	3	2	5	5	0	5	0
15916	ACCOUNTING TECHNICIAN II	1	1	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	2	0	2	2	0	2	0
37576	SHERIFF CORPORAL	2	0	2	2	0	2	0
37602	DEP SHERIFF	21	2	23	30	7	30	7
37611	SHERIFF'S SERGEANT	7	3	10	10	0	10	0
37614	SHERIFF'S LIEUTENANT	3	1	4	4	0	4	0
37623	DEP SHERIFF - 84	15	13	28	41	13	41	13
37634	SHERIFF'S SERGEANT - 84	18	5	23	25	2	25	2
37699	SHERIFF'S MASTER INV IV B	3	0	3	3	0	3	0
52201	CORRECTIONAL DEPUTY II - 84	632	175	807	794	(13)	794	(13)
52211	CORRECTIONAL DEPUTY II	276	114	390	383	(7)	383	(7)
52212	CORRECTIONAL CORPORAL	28	13	41	41	0	41	0
52213	CORRECTIONAL SERGEANT	32	3	35	35	0	35	0
52214	CORRECTIONAL LIEUTENANT	20	5	25	25	0	25	0
52215	CORRECTIONAL CAPTAIN	4	0	4	4	0	4	0
52219	INMATE SERVICES MANAGER	1	0	1	1	0	1	0
52220	CORRECTIONAL CORPORAL - 84	57	27	84	84	0	84	0
52224	CORRECTIONAL SERGEANT - 84	56	14	70	68	(2)	68	(2)



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
52262	SHERIFF'S SERVICE OFFICER II	6	2	8	8	0	8	0
54420	CORRECTIONAL COOK	23	18	41	41	0	41	0
54422	CORRECTIONAL FOOD SVCS SUPV	14	4	18	18	0	18	0
54453	CORRECTIONAL SR FOOD SVC WRKR	27	30	57	57	0	57	0
54475	FOOD SVCS MGR - A/J DETENTION	2	2	4	3	(1)	3	(1)
54610	LAUNDRY WORKER - ADULT DET	2	7	9	9	0	9	0
54614	LAUNDRY SUPERVISOR	1	0	1	1	0	1	0
54640	LAUNDRY MGR - ADULT DETENTION	0	1	1	1	0	1	0
62423	PRINTING TECH SPECIALIST II	0	1	1	2	1	2	1
62435	PRINTING PRODUCTION SUPERVISOR	0	0	0	1	1	1	1
74106	ADMIN SVCS ANALYST II	1	1	2	2	0	2	0
74113	ADMIN SVCS MGR II	0	1	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	2	3	3	0	3	0
74273	ADMIN SVCS MGR III	1	0	1	2	1	2	1
74293	CONTRACTS & GRANTS ANALYST	0	1	1	1	0	1	0
77459	CRIME ANALYST	2	1	3	3	0	3	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	0	1	1	0	1	0
78311	DIETITIAN I	0	1	1	1	0	1	0
78351	SHERIFF'S FOOD SERVICES ADMIN	1	0	1	1	0	1	0
79730	SUPV CORRECTIONAL COUNSELOR	1	0	1	1	0	1	0
79731	CORRECTIONAL COUNSELOR	5	1	6	6	0	6	0
79735	CHAPLAIN	4	3	7	7	0	7	0
79737	SUPV CORRECTIONAL CHAPLAIN	1	0	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>1,403</b>	<b>562</b>	<b>1,965</b>	<b>1,950</b>	<b>(15)</b>	<b>1,950</b>	<b>(15)</b>
<b>2500400000 - Sheriff Correction Total</b>		<b>1,403</b>	<b>562</b>	<b>1,965</b>	<b>1,950</b>	<b>(15)</b>	<b>1,950</b>	<b>(15)</b>
<b>2500500000 - Sheriff Court Services</b>								
<b>Permanent</b>								
13811	SHERIFF COURT SVCS ASST II	9	4	13	13	0	13	0
13812	SHERIFF COURT SVCS ASST III	5	3	8	8	0	8	0
13813	SUPV SHERIFF COURT SVCS ASST	3	0	3	3	0	3	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
37571	INVESTIGATIVE TECH II	2	1	3	3	0	3	0
37576	SHERIFF CORPORAL	15	1	16	16	0	16	0
37601	COURT DEPUTY	71	13	84	84	0	84	0
37602	DEP SHERIFF	52	17	69	69	0	69	0
37611	SHERIFF'S SERGEANT	10	1	11	11	0	11	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37614	SHERIFF'S LIEUTENANT	3	0	3	3	0	3	0
37619	SHERIFF'S CAPTAIN B	1	0	1	1	0	1	0
52265	COMMUNITY SERVICES OFFICER II	3	0	3	3	0	3	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>179</b>	<b>40</b>	<b>219</b>	<b>219</b>	<b>0</b>	<b>219</b>	<b>0</b>
<b>2500500000 - Sheriff Court Services Total</b>		<b>179</b>	<b>40</b>	<b>219</b>	<b>219</b>	<b>0</b>	<b>219</b>	<b>0</b>
<b>2500600000 - Sheriff-CAC Security</b>								
<b>Permanent</b>								
37602	DEP SHERIFF	2	0	2	2	0	2	0
37611	SHERIFF'S SERGEANT	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>3</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>
<b>2500600000 - Sheriff-CAC Security Total</b>		<b>3</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>
<b>2500700000 - Sheriff-Ben Clark Training Center</b>								
<b>Permanent</b>								
13131	SR HUMAN RESOURCES CLERK	0	1	1	1	0	1	0
13781	SHERIFF'S RECORDS CLERK II	4	2	6	6	0	6	0
13782	SR SHERIFF'S RECORDS CLERK	7	1	8	8	0	8	0
13783	SUPV SHERIFF'S RECORDS CLERK	1	0	1	1	0	1	0
13798	SR SHERIFF'S 911 COMM OFFICER	1	0	1	1	0	1	0
13809	SHERIFF COMMUNICATIONS SUPV	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	7	7	1	(6)	1	(6)
13866	OFFICE ASSISTANT III	0	6	6	0	(6)	0	(6)
13868	SUPV OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
15833	STOREKEEPER	3	0	3	3	0	3	0
15913	SR ACCOUNTING ASST	1	2	3	3	0	3	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
37553	SUPV POLYGRAPH EXAMINER	1	0	1	1	0	1	0
37576	SHERIFF CORPORAL	5	8	13	13	0	13	0
37602	DEP SHERIFF	26	5	31	31	0	31	0
37611	SHERIFF'S SERGEANT	11	2	13	13	0	13	0
37614	SHERIFF'S LIEUTENANT	3	0	3	3	0	3	0
37619	SHERIFF'S CAPTAIN B	1	1	2	2	0	2	0
37699	SHERIFF'S MASTER INV IV B	2	6	8	8	0	8	0
52211	CORRECTIONAL DEPUTY II	15	0	15	15	0	15	0
52212	CORRECTIONAL CORPORAL	4	1	5	5	0	5	0
52213	CORRECTIONAL SERGEANT	4	0	4	4	0	4	0
52214	CORRECTIONAL LIEUTENANT	2	0	2	2	0	2	0
52262	SHERIFF'S SERVICE OFFICER II	4	2	6	6	0	6	0
52263	ARMORER	2	0	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
52265	COMMUNITY SERVICES OFFICER II	4	0	4	4	0	4	0
74106	ADMIN SVCS ANALYST II	1	1	2	2	0	2	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74740	DEPARTMENT HR COORDINATOR	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	1	1	1	0	1	0
79735	CHAPLAIN	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>108</b>	<b>47</b>	<b>155</b>	<b>142</b>	<b>(13)</b>	<b>142</b>	<b>(13)</b>
<b>2500700000 - Sheriff-Ben Clark Training Center</b>		<b>108</b>	<b>47</b>	<b>155</b>	<b>142</b>	<b>(13)</b>	<b>142</b>	<b>(13)</b>
<b>2501000000 - Sheriff Coroner</b>								
<b>Permanent</b>								
13781	SHERIFF'S RECORDS CLERK II	2	1	3	3	0	3	0
13782	SR SHERIFF'S RECORDS CLERK	1	0	1	1	0	1	0
13821	MEDICAL TRANSCRIPTIONIST II	2	0	2	2	0	2	0
13865	OFFICE ASSISTANT II	0	4	4	1	(3)	1	(3)
13866	OFFICE ASSISTANT III	0	1	1	0	(1)	0	(1)
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
37498	CORONER TECHNICIAN	10	3	13	15	2	13	0
37499	SR CORONER TECHNICIAN	2	0	2	2	0	2	0
37501	DEP CORONER II	24	4	28	33	5	28	0
37502	CORONER CORPORAL	2	0	2	2	0	2	0
37503	CORONER SERGEANT	8	0	8	13	5	8	0
37531	FORENSIC TECHNICIAN II	1	0	1	1	0	1	0
37619	SHERIFF'S CAPTAIN B	1	0	1	1	0	1	0
37625	CORONER'S LIEUTENANT	2	0	2	2	0	2	0
52262	SHERIFF'S SERVICE OFFICER II	1	0	1	1	0	1	0
73893	CHF FORENSIC PATHOLOGIST	1	0	1	1	0	1	0
73894	FORENSIC PATHOLOGIST IV	4	1	5	5	0	5	0
<b>Permanent Total</b>		<b>62</b>	<b>14</b>	<b>76</b>	<b>84</b>	<b>8</b>	<b>72</b>	<b>(4)</b>
<b>2501000000 - Sheriff Coroner Total</b>		<b>62</b>	<b>14</b>	<b>76</b>	<b>84</b>	<b>8</b>	<b>72</b>	<b>(4)</b>
<b>2501100000 - Sheriff-Public Administrator</b>								
<b>Permanent</b>								
13781	SHERIFF'S RECORDS CLERK II	1	0	1	1	0	1	0
13782	SR SHERIFF'S RECORDS CLERK	1	0	1	1	0	1	0
13783	SUPV SHERIFF'S RECORDS CLERK	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	0	1	1	0	(1)	0	(1)
13867	SUPV OFFICE ASSISTANT I	0	1	1	0	(1)	0	(1)
15829	ESTATE PROPERTY TECHNICIAN	2	0	2	2	0	2	0
15913	SR ACCOUNTING ASST	1	1	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37506	ASST PUBLIC ADMINISTRATOR	1	0	1	1	0	1	0
37521	ESTATE INVESTIGATOR	3	4	7	7	0	7	0
37523	DEP PUBLIC ADMINISTRATOR	4	3	7	7	0	7	0
37527	SUPV DEP PUBLIC ADMIN	1	0	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>17</b>	<b>11</b>	<b>28</b>	<b>25</b>	<b>(3)</b>	<b>25</b>	<b>(3)</b>
<b>2501100000 - Sheriff-Public Administrator Tota</b>		<b>17</b>	<b>11</b>	<b>28</b>	<b>25</b>	<b>(3)</b>	<b>25</b>	<b>(3)</b>
<b>2505100000 - Sheriff Cal-Id</b>								
<b>Permanent</b>								
13781	SHERIFF'S RECORDS CLERK II	2	0	2	0	(2)	0	(2)
13867	SUPV OFFICE ASSISTANT I	0	1	1	0	(1)	0	(1)
37538	FINGERPRINT EXAMINER II	1	2	3	2	(1)	2	(1)
37542	FINGERPRINT TECHNICIAN III	1	0	1	0	(1)	0	(1)
37543	FINGERPRINT EXAMINER III	1	0	1	0	(1)	0	(1)
37614	SHERIFF'S LIEUTENANT	0	1	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	0	1	1	1	0	1	0
13781	SHERIFF'S RECORDS CLERK II	0	0	0	2	2	2	2
13783	SUPV SHERIFF'S RECORDS CLERK	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	2	2	0	(2)	0	(2)
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
37536	FINGERPRINT TECHNICIAN II	7	2	9	9	0	9	0
37538	FINGERPRINT EXAMINER II	5	1	6	7	1	7	1
37539	SUPV FINGERPRINT EXAMINER	2	0	2	2	0	2	0
37542	FINGERPRINT TECHNICIAN III	0	0	0	1	1	1	1
37543	FINGERPRINT EXAMINER III	0	0	0	1	1	1	1
37632	CAL-ID BUREAU MANAGER	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	2	0	2	2	0	2	0
<b>Permanent Total</b>		<b>24</b>	<b>10</b>	<b>34</b>	<b>31</b>	<b>(3)</b>	<b>31</b>	<b>(3)</b>
<b>2505100000 - Sheriff Cal-Id Total</b>		<b>24</b>	<b>10</b>	<b>34</b>	<b>31</b>	<b>(3)</b>	<b>31</b>	<b>(3)</b>
<b>2600100000 - Probation-Juvenile Hall</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	4	1	5	5	0	5	0
14006	EXECUTIVE ASSISTANT II	3	1	4	4	0	4	0
15833	STOREKEEPER	1	1	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	3	0	3	3	0	3	0
52412	PROBATION CORR OFFICER II	130	87	217	217	0	217	0
52413	SR PROBATION CORR OFFICER	24	18	42	42	0	42	0
54420	CORRECTIONAL COOK	21	5	26	26	0	26	0
54421	SR CORRECTIONAL COOK	3	0	3	3	0	3	0
54422	CORRECTIONAL FOOD SVCS SUPV	3	0	3	3	0	3	0
54453	CORRECTIONAL SR FOOD SVC WRKR	3	0	3	3	0	3	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
54475	FOOD SVCS MGR - A/J DETENTION	1	0	1	1	0	1	0
54480	HOUSE MANAGER	3	0	3	3	0	3	0
54611	LAUNDRY WORKER	5	2	7	7	0	7	0
57794	PROBATION ASSISTANT	0	2	2	2	0	2	0
62141	GARDENER	1	2	3	3	0	3	0
62740	BLDG MAINT MECHANIC	3	1	4	4	0	4	0
62742	LEAD MAINTENANCE SVCS MECHANIC	1	0	1	1	0	1	0
62771	BLDG MAINT SUPERVISOR	1	0	1	1	0	1	0
79530	PROBATION SPECIALIST	1	1	2	2	0	2	0
79533	SR PROBATION OFFICER	1	0	1	1	0	1	0
79534	SUPV PROBATION OFFICER	28	3	31	34	3	34	3
79535	ASST PROBATION DIVISION DIR	4	0	4	5	1	5	1
79536	PROBATION DIVISION DIRECTOR	4	0	4	4	0	4	0
<b>Permanent Total</b>		<b>248</b>	<b>124</b>	<b>372</b>	<b>376</b>	<b>4</b>	<b>376</b>	<b>4</b>
<b>2600100000 - Probation-Juvenile Hall Total</b>		<b>248</b>	<b>124</b>	<b>372</b>	<b>376</b>	<b>4</b>	<b>376</b>	<b>4</b>
<b>2600200000 - Probation</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	4	8	12	10	(2)	10	(2)
13866	OFFICE ASSISTANT III	29	24	53	53	0	53	0
13867	SUPV OFFICE ASSISTANT I	5	3	8	8	0	8	0
13868	SUPV OFFICE ASSISTANT II	0	1	1	1	0	1	0
14006	EXECUTIVE ASSISTANT II	9	0	9	9	0	9	0
15313	REVENUE & RECOVERY TECH II	5	2	7	7	0	7	0
15315	REVENUE & RECOVERY SUPV I	1	0	1	1	0	1	0
57794	PROBATION ASSISTANT	5	9	14	13	(1)	13	(1)
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	0	1	1	1	0	1	0
79530	PROBATION SPECIALIST	26	19	45	45	0	45	0
79532	DEP PROBATION OFFICER II	175	67	242	221	(21)	221	(21)
79533	SR PROBATION OFFICER	65	9	74	73	(1)	73	(1)
79534	SUPV PROBATION OFFICER	48	5	53	50	(3)	50	(3)
79535	ASST PROBATION DIVISION DIR	6	0	6	6	0	6	0
79536	PROBATION DIVISION DIRECTOR	7	0	7	7	0	7	0
<b>Permanent Total</b>		<b>386</b>	<b>148</b>	<b>534</b>	<b>506</b>	<b>(28)</b>	<b>506</b>	<b>(28)</b>
<b>2600200000 - Probation Total</b>		<b>386</b>	<b>148</b>	<b>534</b>	<b>506</b>	<b>(28)</b>	<b>506</b>	<b>(28)</b>
<b>2600700000 - Probation-Administration &amp; Support</b>								
<b>Permanent</b>								
13131	SR HUMAN RESOURCES CLERK	3	2	5	5	0	5	0
13439	HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	0	5	5	5	0	5	0
13929	EXECUTIVE SECRETARY	2	1	3	3	0	3	0
14006	EXECUTIVE ASSISTANT II	2	1	3	3	0	3	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
14010	EXECUTIVE ASST IV - AT-WILL	1	0	1	1	0	1	0
15812	BUYER II	0	1	1	1	0	1	0
15913	SR ACCOUNTING ASST	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	2	0	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	0	1	1	1	0	1	0
52413	SR PROBATION CORR OFFICER	0	1	1	1	0	1	0
73834	SUPV RESEARCH SPECIALIST	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	4	1	5	5	0	5	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74204	CHF PROBATION OFFICER	0	1	1	1	0	1	0
74213	ADMIN SVCS OFFICER	2	1	3	3	0	3	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	0	1	1	0	1	0
74456	PUBLIC INFORMATION SUPERVISOR	0	1	1	1	0	1	0
74546	DEP DIR, ADMINISTRATION	1	0	1	1	0	1	0
74740	DEPARTMENT HR COORDINATOR	0	1	1	1	0	1	0
77413	SR ACCOUNTANT	2	1	3	3	0	3	0
77414	PRINCIPAL ACCOUNTANT	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
79530	PROBATION SPECIALIST	1	1	2	2	0	2	0
79532	DEP PROBATION OFFICER II	1	3	4	4	0	4	0
79533	SR PROBATION OFFICER	7	0	7	7	0	7	0
79534	SUPV PROBATION OFFICER	12	0	12	12	0	12	0
79535	ASST PROBATION DIVISION DIR	2	0	2	1	(1)	1	(1)
79536	PROBATION DIVISION DIRECTOR	3	1	4	4	0	4	0
79537	CHF DEP, PROBATION - ADMN SVCS	1	0	1	1	0	1	0
79538	CHF DEP PROBATION OFFICER	4	0	4	4	0	4	0
79540	ASST CHF PROBATION OFFICER	1	0	1	1	0	1	0
79838	RESEARCH SPECIALIST II	4	1	5	5	0	5	0
85197	BUSINESS PROCESS ANALYST III	1	1	2	2	0	2	0
86110	BUSINESS PROCESS ANALYST I	4	0	4	4	0	4	0
86111	BUSINESS PROCESS ANALYST II	2	0	2	2	0	2	0
86118	BUSINESS PROCESS MGR	1	0	1	1	0	1	0
92752	MEDIA PRODUCTION SPECIALIST	0	1	1	1	0	1	0
92753	SR MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>72</b>	<b>28</b>	<b>100</b>	<b>99</b>	<b>(1)</b>	<b>99</b>	<b>(1)</b>
<b>2600700000 - Probation-Administration &amp; Supp</b>		<b>72</b>	<b>28</b>	<b>100</b>	<b>99</b>	<b>(1)</b>	<b>99</b>	<b>(1)</b>
<b>2700200000 - Fire Protection</b>								
<b>Permanent</b>								
13414	PHARMACY TECHNICIAN I	0	0	0	2	2	0	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13417	FLEET SERVICES ASSISTANT	0	0	0	2	2	0	0
13473	SHERIFF COMMUNICATIONS MANAGER	0	0	0	1	1	0	0
13804	FIRE COMMUNICATIONS SUPERVISOR	3	0	3	5	2	3	0
13807	FIRE COMM DISPATCHER II	45	15	60	60	0	60	0
13808	SR FIRE COMM DISPATCHER	8	3	11	11	0	11	0
13825	PUBLIC SAFETY INFO SPECIALIST	3	0	3	3	0	3	0
13865	OFFICE ASSISTANT II	2	0	2	2	0	2	0
13866	OFFICE ASSISTANT III	20	0	20	37	17	20	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	3	2	2	1
14005	EXECUTIVE ASSISTANT I	1	1	2	1	(1)	1	(1)
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
14007	EXECUTIVE ASSISTANT III	0	1	1	1	0	1	0
14010	EXECUTIVE ASST IV - AT-WILL	1	0	1	1	0	1	0
15313	REVENUE & RECOVERY TECH II	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	0	1	1	1	0	1	0
15810	SR BUYER ASSISTANT	1	0	1	1	0	1	0
15811	BUYER I	1	0	1	1	0	1	0
15812	BUYER II	2	1	3	3	0	2	(1)
15825	EQUIPMENT PARTS STOREKEEPER	2	0	2	2	0	2	0
15832	TRUCK DRIVER - DELIVERY	1	0	1	1	0	1	0
15833	STOREKEEPER	6	0	6	7	1	6	0
15834	SUPV STOREKEEPER	1	0	1	1	0	1	0
15836	LEAD TRUCK DRIVER - DELIVERY	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
15913	SR ACCOUNTING ASST	6	0	6	6	0	6	0
15915	ACCOUNTING TECHNICIAN I	3	1	4	6	2	6	2
15917	SUPV ACCOUNTING TECHNICIAN	2	0	2	2	0	2	0
37868	CHIEF DEPUTY COUNTY FIRE	1	0	1	1	0	1	0
37870	FIRE PREVENTION TECHNICIAN	5	2	7	7	0	7	0
37872	FIRE SAFETY SPECIALIST	7	1	8	12	4	8	0
37873	FIRE SYSTEMS INSPECTOR	11	1	12	16	4	12	0
37876	FIRE SAFETY SUPERVISOR	5	0	5	9	4	5	0
37877	FIRE SAFETY ENGINEER	1	0	1	1	0	1	0
37880	DEP FIRE MARSHAL	3	2	5	5	0	5	0
37881	FIRE DEPT FACILITIES PLANNER	1	0	1	2	1	1	0
37883	FIRE MARSHAL	1	0	1	1	0	1	0
37886	DEP DIR - FIRE ADMINISTRATION	1	1	2	3	1	3	1
62109	FIRE OPS & MAINTENANCE WORKER	1	1	2	2	0	2	0
62142	GROUNDWORKER LEAD WORKER	0	0	0	3	3	0	0
62171	GROUNDWORKER	0	0	0	14	14	0	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
62221	MAINTENANCE CARPENTER	2	0	2	2	0	2	0
62222	LEAD MAINTENANCE CARPENTER	1	0	1	1	0	1	0
62231	MAINTENANCE ELECTRICIAN	1	0	1	1	0	1	0
62232	LEAD MAINTENANCE ELECTRICIAN	1	0	1	1	0	1	0
62271	MAINTENANCE PLUMBER	1	0	1	1	0	1	0
62711	AIR CONDITIONING MECHANIC	1	1	2	2	0	2	0
62771	BLDG MAINT SUPERVISOR	1	0	1	1	0	1	0
66452	FIRE APPARATUS TECH I	1	0	1	1	0	1	0
66453	FIRE APPARATUS TECH II	16	1	17	19	2	17	0
66457	SCBA TECHNICIAN	0	1	1	1	0	1	0
66470	FIRE FLEET SERVICES MANAGER	1	0	1	1	0	1	0
66474	FIRE APPARATUS FLEET SUPV	2	0	2	2	0	2	0
66507	OPS & MAINT SUPERVISOR	1	0	1	1	0	1	0
73616	CLINICAL PHARMACIST I	0	0	0	1	1	0	0
73834	SUPV RESEARCH SPECIALIST	1	0	1	1	0	1	0
74082	DECISION SUPPORT SYSTEM MGR	0	1	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	3	0	3	4	1	3	0
74114	ADMIN SVCS ASST	7	1	8	8	0	8	0
74199	ADMIN SVCS SUPV	2	0	2	2	0	2	0
74213	ADMIN SVCS OFFICER	3	0	3	4	1	3	0
74234	SR PUBLIC INFO SPECIALIST	1	1	2	2	0	2	0
74293	CONTRACTS & GRANTS ANALYST	0	2	2	3	1	3	1
74458	DEPT PUBLIC INFO OFFICER II	1	0	1	1	0	1	0
74686	SR SAFETY COORDINATOR	0	0	0	1	1	0	0
76608	FACILITIES PROJECT MGR III	0	1	1	1	0	1	0
77111	GIS RESEARCH SPECIALIST II	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
79708	EMERGENCY MEDICAL SERVICE SPEC	4	3	7	9	2	7	0
79709	SR EMERGENCY MEDICAL SVCS SPEC	2	0	2	2	0	2	0
79785	VOLUNTEER SVCS PROGRAM MGR	1	0	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	0	0	0	1	1	0	0
86117	IT BUSINESS SYS ANALYST III	2	0	2	2	0	2	0
86124	IT COMMUNICATIONS ANALYST III	2	0	2	2	0	2	0
86130	IT COMMUNICATIONS TECH II	2	0	2	3	1	3	1
86131	IT COMMUNICATIONS TECH III	5	1	6	6	0	5	(1)
86135	IT SUPV COMMUNICATIONS TECH	2	0	2	2	0	2	0
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	2	1	1	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	1	0	1	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86183	IT USER SUPPORT TECH II	3	0	3	4	1	3	0
86185	IT USER SUPPORT TECH III	3	0	3	3	0	3	0
86196	IT WEB DEVELOPER III	1	0	1	1	0	1	0
86202	PUBLIC SAFETY CAD ADMIN II	2	0	2	2	0	2	0
86203	PUBLIC SAFETY CAD ADMIN III	1	0	1	1	0	1	0
86217	IT MANAGER IV	1	0	1	1	0	1	0
92753	SR MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>236</b>	<b>44</b>	<b>280</b>	<b>352</b>	<b>72</b>	<b>283</b>	<b>3</b>
<b>2700200000 - Fire Protection Total</b>		<b>236</b>	<b>44</b>	<b>280</b>	<b>352</b>	<b>72</b>	<b>283</b>	<b>3</b>
<b>2700400000 - Fire Protection-Contract Svc</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	2	1	3	3	0	3	0
37870	FIRE PREVENTION TECHNICIAN	1	0	1	1	0	1	0
37872	FIRE SAFETY SPECIALIST	15	1	16	16	0	16	0
37873	FIRE SYSTEMS INSPECTOR	11	7	18	18	0	18	0
37876	FIRE SAFETY SUPERVISOR	6	1	7	7	0	7	0
37880	DEP FIRE MARSHAL	1	1	2	2	0	2	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
79708	EMERGENCY MEDICAL SERVICE SPEC	1	1	2	2	0	2	0
<b>Permanent Total</b>		<b>38</b>	<b>12</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>0</b>
<b>2700400000 - Fire Protection-Contract Svc Totl</b>		<b>38</b>	<b>12</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>0</b>
<b>2800100000 - Agricultural Commissioner</b>								
<b>Permanent</b>								
13864	OFFICE ASSISTANT I	1	0	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	4	0	4	4	0	4	0
14007	EXECUTIVE ASSISTANT III	0	1	1	0	(1)	0	(1)
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	1	0	1	0
74240	AG COMM/SLR OF WTS & MEASURES	1	0	1	1	0	1	0
78601	AG INSPECTOR	1	0	1	2	1	2	1
78706	AG & STANDARDS INVESTIGATOR II	0	1	1	1	0	1	0
78708	AG & STANDARDS INVESTIGATOR IV	40	2	42	42	0	42	0
78710	SUPV AG & STANDARDS INVESTIGTR	5	1	6	5	(1)	5	(1)
78735	DEP AG COMMISSIONER-SEALER	3	0	3	3	0	3	0
78737	ASST AG COMMISSIONER-SEALER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>57</b>	<b>5</b>	<b>62</b>	<b>60</b>	<b>(2)</b>	<b>60</b>	<b>(2)</b>
<b>2800100000 - Agricultural Commissioner Total</b>		<b>57</b>	<b>5</b>	<b>62</b>	<b>60</b>	<b>(2)</b>	<b>60</b>	<b>(2)</b>
<b>3100200000 - TLMA Administrative Services</b>								

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>Permanent</b>								
13397	CUSTOMER SUPPORT REP III	0	0	0	1	1	1	1
13865	OFFICE ASSISTANT II	1	4	5	8	3	8	3
13866	OFFICE ASSISTANT III	7	0	7	7	0	7	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	3	2	3	2
13868	SUPV OFFICE ASSISTANT II	0	0	0	1	1	1	1
13938	ASST CEO EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
14005	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
15812	BUYER II	0	1	1	0	(1)	0	(1)
15820	SR SUPPORT SERVICES TECHNICIAN	1	1	2	2	0	2	0
15821	SUPPORT SERVICES SUPERVISOR	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	2	3	2	(1)	2	(1)
15912	ACCOUNTING ASSISTANT II	2	0	2	2	0	2	0
15913	SR ACCOUNTING ASST	4	0	4	4	0	4	0
15915	ACCOUNTING TECHNICIAN I	4	1	5	5	0	5	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	4	2	4	2
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	0	0	0	1	1	1	1
74106	ADMIN SVCS ANALYST II	5	1	6	5	(1)	5	(1)
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	2	1	3	4	1	4	1
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74242	ASST CEO-HR, TLMA, HS, CIO/IS	1	0	1	1	0	1	0
74278	TLMA ADMIN SERVICES MANAGER	1	1	2	1	(1)	1	(1)
74457	DEPT PUBLIC INFO OFFICER I	1	0	1	1	0	1	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
76408	ASST DIR OF TLMA	0	1	1	0	(1)	0	(1)
77412	ACCOUNTANT II	4	0	4	4	0	4	0
77413	SR ACCOUNTANT	1	0	1	2	1	2	1
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	1	2	1	(1)	1	(1)
85197	BUSINESS PROCESS ANALYST III	1	0	1	1	0	1	0
86118	BUSINESS PROCESS MGR	0	1	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>49</b>	<b>15</b>	<b>64</b>	<b>69</b>	<b>5</b>	<b>69</b>	<b>5</b>
<b>3100200000 - TLMA Administrative Services Tc</b>		<b>49</b>	<b>15</b>	<b>64</b>	<b>69</b>	<b>5</b>	<b>69</b>	<b>5</b>
<b>3100300000 - Consolidated Counter Services</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	4	0	4	4	0	4	0
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
33252	LAND USE TECHNICIAN II	16	7	23	23	0	23	0
33253	SUPV LAND USE TECHNICIAN	3	0	3	3	0	3	0
33254	SR LAND USE TECHNICIAN	2	4	6	6	0	6	0
73999	AGENCY PROGRAM ADMINISTRATOR	3	0	3	3	0	3	0
74271	TLMA REGIONAL OFFICE MGR	2	0	2	2	0	2	0
<b>Permanent Total</b>		<b>31</b>	<b>11</b>	<b>42</b>	<b>42</b>	<b>0</b>	<b>42</b>	<b>0</b>
<b>3100300000 - Consolidated Counter Services T</b>		<b>31</b>	<b>11</b>	<b>42</b>	<b>42</b>	<b>0</b>	<b>42</b>	<b>0</b>
<b>3110100000 - Building &amp; Safety</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	4	3	7	7	0	7	0
13866	OFFICE ASSISTANT III	4	1	5	5	0	5	0
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
14007	EXECUTIVE ASSISTANT III	1	0	1	1	0	1	0
33231	BLDG INSPECTOR I	0	0	0	1	1	1	1
33232	BLDG INSPECTOR II	5	4	9	8	(1)	8	(1)
33233	SR BUILDING INSPECTOR	4	0	4	4	0	4	0
33236	SUPV BUILDING INSPECTOR	1	1	2	3	1	3	1
33252	LAND USE TECHNICIAN II	2	0	2	2	0	2	0
73999	AGENCY PROGRAM ADMINISTRATOR	2	0	2	2	0	2	0
74105	ADMIN SVCS ANALYST I	0	0	0	1	1	1	1
74106	ADMIN SVCS ANALYST II	1	0	1	0	(1)	0	(1)
74113	ADMIN SVCS MGR II	0	1	1	0	(1)	0	(1)
74114	ADMIN SVCS ASST	2	0	2	2	0	2	0
74278	TLMA ADMIN SERVICES MANAGER	1	0	1	1	0	1	0
74617	AGENCY PROGRAM SUPERVISOR	1	0	1	1	0	1	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
76416	PLANS EXAMINER III	1	0	1	1	0	1	0
76417	PLANS EXAMINER IV	2	2	4	4	0	4	0
76418	PLANS EXAMINER V	1	1	2	2	0	2	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>35</b>	<b>13</b>	<b>48</b>	<b>48</b>	<b>0</b>	<b>48</b>	<b>0</b>
<b>3110100000 - Building &amp; Safety Total</b>		<b>35</b>	<b>13</b>	<b>48</b>	<b>48</b>	<b>0</b>	<b>48</b>	<b>0</b>
<b>3120100000 - Planning</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
14007	EXECUTIVE ASSISTANT III	1	0	1	1	0	1	0
33252	LAND USE TECHNICIAN II	5	0	5	5	0	5	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74278	TLMA ADMIN SERVICES MANAGER	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74806	URBAN/REGIONAL PLANNER IV	10	1	11	12	1	12	1
74809	PRINCIPAL PLANNER	4	1	5	5	0	5	0
74810	ENVIRONMENTAL PROJECT MANAGER	1	0	1	1	0	1	0
74840	ARCHAEOLOGIST	1	0	1	1	0	1	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
76665	SR ENG GEOLOGIST	1	0	1	1	0	1	0
77104	GIS ANALYST	0	1	1	0	(1)	0	(1)
85060	ECOLOGICAL RESOURCES SPEC II	1	0	1	1	0	1	0
85070	SR ECOLOGICAL RESOURCES SPEC	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>30</b>	<b>3</b>	<b>33</b>	<b>33</b>	<b>0</b>	<b>33</b>	<b>0</b>
<b>3120100000 - Planning Total</b>		<b>30</b>	<b>3</b>	<b>33</b>	<b>33</b>	<b>0</b>	<b>33</b>	<b>0</b>
<b>3130100000 - Transportation</b>								
<b>Permanent</b>								
13419	ELIGIBILITY SERVICES CLERK	0	1	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	3	0	3	4	1	4	1
13929	EXECUTIVE SECRETARY	1	0	1	1	0	1	0
14005	EXECUTIVE ASSISTANT I	5	1	6	7	1	7	1
14006	EXECUTIVE ASSISTANT II	3	0	3	4	1	4	1
14009	EXECUTIVE ASSISTANT IV	1	0	1	1	0	1	0
15822	TRANSPORTATION WAREHSE WKR II	2	1	3	3	0	3	0
15823	TRANSPORTATION WAREHSE WKR I	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	2	0	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	2	2	4	2	(2)	2	(2)
15917	SUPV ACCOUNTING TECHNICIAN	2	0	2	2	0	2	0
33207	LANDSCAPE PLANS EXAMINER II	1	1	2	1	(1)	1	(1)
33225	ENV COMPLIANCE INSPECTOR II	0	1	1	1	0	1	0
54431	COOK	1	0	1	1	0	1	0
62202	LABORER	3	0	3	5	2	5	2
66501	BRIDGE CREW WORKER	1	1	2	2	0	2	0
66502	CREW LEAD WORKER	0	1	1	1	0	1	0
66504	LEAD BRIDGE CREW WORKER	2	0	2	2	0	2	0
66509	DISTRICT ROAD MAINTENANCE SUPV	15	0	15	16	1	16	1
66511	EQUIPMENT OPERATOR I	9	2	11	11	0	11	0
66512	EQUIPMENT OPERATOR II	45	1	46	46	0	46	0
66513	SR EQUIPMENT OPERATOR	4	0	4	4	0	4	0
66516	TRUCK & TRAILER DRIVER	21	0	21	21	0	21	0
66524	HIGHWAY MAINT SUPERINTENDENT	1	0	1	1	0	1	0
66526	HIGHWAY OPS SUPERINTENDENT	1	0	1	1	0	1	0
66529	MAINTENANCE & CONST WRKR	24	8	32	33	1	33	1

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
66561	ASST DISTRICT ROAD MAINT SUPV	13	1	14	14	0	14	0
66580	SIGN MAKER	1	0	1	1	0	1	0
66581	TRAFFIC CONTROL PAINTER	10	3	13	13	0	13	0
66582	LEAD TRAFFIC CONTROL PAINTER	1	1	2	2	0	2	0
66591	TREE TRIMMER	1	1	2	2	0	2	0
66592	LEAD TREE TRIMMER	2	0	2	2	0	2	0
73999	AGENCY PROGRAM ADMINISTRATOR	0	1	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	3	0	3	3	0	3	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74278	TLMA ADMIN SERVICES MANAGER	0	1	1	0	(1)	0	(1)
74293	CONTRACTS & GRANTS ANALYST	1	0	1	1	0	1	0
74810	ENVIRONMENTAL PROJECT MANAGER	1	0	1	1	0	1	0
74812	TRANSPORTATION DIVISION MGR-EC	0	1	1	1	0	1	0
74829	ASSOC TRANSPORTATION PLANNER	2	0	2	2	0	2	0
74831	SR TRANSPORTATION PLANNER	3	0	3	3	0	3	0
74917	REAL PROPERTY AGENT III	2	0	2	0	(2)	0	(2)
74921	SR REAL PROPERTY AGENT	2	0	2	0	(2)	0	(2)
76404	DIR OF TRANSPORTATION	1	0	1	1	0	1	0
76405	DEP DIR OF TRANSPORTATION	1	0	1	1	0	1	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
76419	ENGINEERING PROJECT MGR	12	2	14	14	0	14	0
76422	ASST CIVIL ENGINEER	14	2	16	16	0	16	0
76424	ASSOC CIVIL ENGINEER	7	2	9	12	3	12	3
76425	SR CIVIL ENGINEER	4	1	5	6	1	6	1
76452	ENGINEERING DIVISION MANAGER	3	0	3	3	0	3	0
77106	GIS SENIOR ANALYST	1	0	1	2	1	2	1
77412	ACCOUNTANT II	4	0	4	4	0	4	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	2	0	2	2	0	2	0
97381	TRAFFIC SIGNAL TECH	8	0	8	8	0	8	0
97382	SR TRAFFIC SIGNAL TECHNICIAN	2	1	3	3	0	3	0
97383	TRAFFIC SIGNAL SUPERVISOR	1	0	1	1	0	1	0
97384	ASST TRAFFIC SIGNAL SUPV	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
97413	PRINCIPAL CONST INSPECTOR	4	0	4	4	0	4	0
97432	ENGINEERING TECH II	24	0	24	24	0	24	0
97433	SR ENG TECH	19	1	20	22	2	22	2
97434	PRINCIPAL ENG TECH	6	2	8	8	0	8	0
97435	TECHNICAL ENGINEERING UNIT SPV	11	0	11	10	(1)	10	(1)
<b>Permanent Total</b>		<b>324</b>	<b>42</b>	<b>366</b>	<b>370</b>	<b>4</b>	<b>370</b>	<b>4</b>
<b>3130100000 - Transportation Total</b>		<b>324</b>	<b>42</b>	<b>366</b>	<b>370</b>	<b>4</b>	<b>370</b>	<b>4</b>
<b>3130200000 - Surveyor</b>								
<b>Permanent</b>								
14005	EXECUTIVE ASSISTANT I	2	0	2	2	0	2	0
74918	REAL PROPERTY AGENT II	0	0	0	2	2	2	2
74920	SUPV REAL PROPERTY AGENT	0	0	0	1	1	1	1
74921	SR REAL PROPERTY AGENT	0	0	0	2	2	2	2
76403	SUPV LAND SURVEYOR	2	0	2	2	0	2	0
76484	SR LAND SURVEYOR	3	2	5	5	0	5	0
76486	SURVEY PROJECT MANAGER	1	0	1	1	0	1	0
76487	COUNTY SURVEYOR	1	0	1	1	0	1	0
97432	ENGINEERING TECH II	9	0	9	9	0	9	0
97433	SR ENG TECH	6	0	6	6	0	6	0
97434	PRINCIPAL ENG TECH	5	0	5	7	2	7	2
97437	SR ENG TECH - PLS/PE	1	1	2	2	0	2	0
97438	PRINCIPAL ENG TECH - PLS/PE	3	0	3	3	0	3	0
<b>Permanent Total</b>		<b>33</b>	<b>3</b>	<b>36</b>	<b>43</b>	<b>7</b>	<b>43</b>	<b>7</b>
<b>3130200000 - Surveyor Total</b>		<b>33</b>	<b>3</b>	<b>36</b>	<b>43</b>	<b>7</b>	<b>43</b>	<b>7</b>
<b>3130700000 - Transportation Equipment</b>								
<b>Permanent</b>								
15913	SR ACCOUNTING ASST	0	1	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	2	1	2	1
62794	SR MACHINIST - WELDER	1	0	1	1	0	1	0
62901	MECHANICS HELPER	1	0	1	1	0	1	0
62931	EQUIPMENT TIRE INSTALLER	2	0	2	2	0	2	0
62951	GARAGE ATTENDANT	0	1	1	1	0	1	0
66413	EQUIPMENT SERVICE SUPV	1	0	1	1	0	1	0
66441	TRUCK MECHANIC	4	0	4	4	0	4	0
66451	HEAVY EQUIPMENT MECHANIC	4	0	4	5	1	5	1
66455	SR HEAVY EQUIPMENT MECHANIC	6	0	6	6	0	6	0
66475	EQUIPMENT FLEET SUPERVISOR	0	1	1	0	(1)	0	(1)
66546	PUBLIC WRKS FLEET SVCS OPS MGR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	0	1	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>Permanent Total</b>		23	4	27	28	1	28	1
<b>3130700000 - Transportation Equipment Total</b>		23	4	27	28	1	28	1
<b>3130800000 - TLMA ALUC</b>								
<b>Permanent</b>								
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
74278	TLMA ADMIN SERVICES MANAGER	1	0	1	1	0	1	0
74802	URBAN/REGIONAL PLANNER II	1	0	1	1	0	1	0
<b>Permanent Total</b>		3	0	3	3	0	3	0
<b>3130800000 - TLMA ALUC Total</b>		3	0	3	3	0	3	0
<b>3140100000 - Code Enforcement</b>								
<b>Permanent</b>								
13423	CODE ENFORCEMENT TECHNICIAN	6	0	6	6	0	6	0
13435	CODE ENFORCEMENT AIDE	12	1	13	13	0	13	0
14007	EXECUTIVE ASSISTANT III	1	0	1	1	0	1	0
33239	CODE ENFORCEMENT OFFICER II	24	3	27	27	0	27	0
33240	CODE ENFORCEMENT OFFICER II (D)	3	0	3	3	0	3	0
33241	CODE ENFORCEMENT OFFICER I	0	0	0	1	1	1	1
33243	SR CODE ENFORCEMENT OFFICER(D)	1	0	1	2	1	2	1
33244	SUPV CODE ENFORCEMENT OFFCR(D)	5	0	5	5	0	5	0
33249	SR CODE ENFORCEMENT OFFICER	5	1	6	5	(1)	5	(1)
33250	SUPV CODE ENFORCEMENT OFFICER	1	0	1	2	1	2	1
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74278	TLMA ADMIN SERVICES MANAGER	1	0	1	1	0	1	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
<b>Permanent Total</b>		61	5	66	68	2	68	2
<b>3140100000 - Code Enforcement Total</b>		61	5	66	68	2	68	2
<b>4100100000 - RUHS-MH-Public Guardian</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	4	2	6	6	0	6	0
13866	OFFICE ASSISTANT III	2	3	5	5	0	5	0
13931	LEGAL SUPPORT ASSISTANT II	0	3	3	3	0	3	0
15829	ESTATE PROPERTY TECHNICIAN	2	1	3	3	0	3	0
15912	ACCOUNTING ASSISTANT II	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	2	1	3	3	0	3	0
15916	ACCOUNTING TECHNICIAN II	0	2	2	2	0	2	0
37522	PUBLIC GUARDIAN INVESTIGATOR	5	0	5	5	0	5	0
37524	SR DEPUTY PUBLIC GUARDIAN	0	2	2	2	0	2	0
37525	DEP PUBLIC GUARDIAN	14	10	24	24	0	24	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37526	SUPV DEP PUBLIC GUARDIAN	2	0	2	2	0	2	0
57792	COMMUNITY SERVICES ASSISTANT	1	0	1	1	0	1	0
74040	REGISTERED NURSE II	0	1	1	1	0	1	0
77412	ACCOUNTANT II	0	1	1	1	0	1	0
79742	CLINICAL THERAPIST II	3	0	3	3	0	3	0
79806	M.H. SERVICES ADMINISTRATOR	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>36</b>	<b>27</b>	<b>63</b>	<b>63</b>	<b>0</b>	<b>63</b>	<b>0</b>
<b>4100100000 - RUHS-MH-Public Guardian Total</b>		<b>36</b>	<b>27</b>	<b>63</b>	<b>63</b>	<b>0</b>	<b>63</b>	<b>0</b>
<b>4100200000 - RUHS-Mental Health Treatment</b>								
<b>Permanent</b>								
13425	SUPV MEDICAL TRANSPORTATN TECH	1	0	1	1	0	1	0
13426	SR MEDICAL RECORDS TECH	1	0	1	1	0	1	0
13433	MEDICAL TRANSPORTATION TECH	1	1	2	2	0	2	0
13451	CERTIFIED MR CODER - OUTPATIENT	0	1	1	1	0	1	0
13821	MEDICAL TRANSCRIPTIONIST II	1	5	6	6	0	6	0
13865	OFFICE ASSISTANT II	79	22	101	103	2	103	2
13866	OFFICE ASSISTANT III	69	19	88	86	(2)	86	(2)
13867	SUPV OFFICE ASSISTANT I	5	2	7	7	0	7	0
13868	SUPV OFFICE ASSISTANT II	5	1	6	6	0	6	0
14005	EXECUTIVE ASSISTANT I	12	3	15	15	0	15	0
14006	EXECUTIVE ASSISTANT II	1	1	2	2	0	2	0
15912	ACCOUNTING ASSISTANT II	12	1	13	13	0	13	0
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
57726	SOCIAL SERVICES ASSISTANT	4	2	6	6	0	6	0
57741	LICENSED PSYCHIATRIC TECH	2	2	4	4	0	4	0
57745	BEHAVIORAL HLTH SPECIALIST II	207	44	251	251	0	251	0
57748	LICENSED VOC NURSE II	33	3	36	36	0	36	0
57776	MEDICAL ASSISTANT	5	0	5	5	0	5	0
57781	NURSING ASSISTANT	1	0	1	1	0	1	0
57792	COMMUNITY SERVICES ASSISTANT	43	19	62	62	0	62	0
73436	OCCUPATIONAL THERAPIST II	1	0	1	1	0	1	0
73458	HEALTH EDUCATION ASST II	1	0	1	1	0	1	0
73518	ANIMAL BEHAVIORIST	1	0	1	1	0	1	0
73790	NURSE PRACTITIONER III-DESERT	2	0	2	2	0	2	0
73804	PHYSICIAN IV	0	1	1	1	0	1	0
73819	STAFF PSYCHIATRIST IV	45	27	72	73	1	73	1
73892	CHF OF PSYCHIATRY	0	1	1	1	0	1	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73974	PHYSICIAN ASSISTANT II	1	0	1	1	0	1	0
73976	PHYSICIAN ASSISTANT III	1	3	4	4	0	4	0
73984	NURSE PRACTITIONER III	4	7	11	7	(4)	7	(4)
73998	PATIENT SVCS COORDINATOR	6	1	7	7	0	7	0
74048	REGISTERED NURSE IV	9	5	14	16	2	16	2
74052	REGISTERED NURSE V	1	0	1	1	0	1	0
74113	ADMIN SVCS MGR II	0	1	1	0	(1)	0	(1)
74114	ADMIN SVCS ASST	1	1	2	2	0	2	0
74191	ADMIN SVCS MGR I	2	0	2	2	0	2	0
74199	ADMIN SVCS SUPV	2	0	2	2	0	2	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
79706	BEHAVIORAL HLTH SPECIALIST IV	4	1	5	5	0	5	0
79715	SR CLINICAL PSYCHOLOGIST	3	2	5	5	0	5	0
79717	BEHAVIORAL HEALTH SVC SUPV	4	3	7	7	0	7	0
79718	BEHAVIORL HLTH SVCS SPV-LP	50	4	54	54	0	54	0
79724	BEHAVIORL HLTH SVC SPV-LP-BLTH	0	1	1	1	0	1	0
79726	M.H. PEER SPECIALIST	201	71	272	272	0	272	0
79727	SR MENTAL HEALTH PEER SPEC	39	5	44	44	0	44	0
79728	M.H. PEER POLICY & PLNG SPEC	3	0	3	3	0	3	0
79742	CLINICAL THERAPIST II	243	113	356	357	1	357	1
79745	CLINICAL THERAPIST II - BLYTHE	1	3	4	4	0	4	0
79746	SR CLINICAL THERAPIST	26	5	31	31	0	31	0
79751	BEHAVIORAL HLTH SPECIALIST III	48	26	74	76	2	76	2
79781	VOLUNTEER SVCS COORDINATOR	0	1	1	1	0	1	0
79796	M.H. SERVICES PROGRAM MGR	4	1	5	5	0	5	0
79806	M.H. SERVICES ADMINISTRATOR	11	1	12	12	0	12	0
79861	STAFF DEVELOPMENT OFFICER	7	1	8	8	0	8	0
79886	SOCIAL SERVICE PLANNER	4	0	4	4	0	4	0
79891	EMPLOYMENT SVCS COUNSELOR II	5	0	5	5	0	5	0
86111	BUSINESS PROCESS ANALYST II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>1,218</b>	<b>411</b>	<b>1,629</b>	<b>1,630</b>	<b>1</b>	<b>1,630</b>	<b>1</b>
<b>4100200000 - RUHS-Mental Health Treatment T</b>		<b>1,218</b>	<b>411</b>	<b>1,629</b>	<b>1,630</b>	<b>1</b>	<b>1,630</b>	<b>1</b>
<b>4100300000 - RUHS-MH-Detention</b>								
<b>Permanent</b>								
13426	SR MEDICAL RECORDS TECH	2	2	4	2	(2)	2	(2)
13488	MEDICAL RECORDS TECHNICIAN II	2	0	2	3	1	3	1
13865	OFFICE ASSISTANT II	2	5	7	5	(2)	5	(2)
13866	OFFICE ASSISTANT III	4	3	7	7	0	7	0
14005	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
57745	BEHAVIORAL HLTH SPECIALIST II	22	7	29	26	(3)	26	(3)

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73461	RECREATION THERAPIST	2	3	5	5	0	5	0
73819	STAFF PSYCHIATRIST IV	0	2	2	1	(1)	1	(1)
73851	STAFF PSYCHIATRIST IV- DETENTN	3	4	7	12	5	12	5
73984	NURSE PRACTITIONER III	0	0	0	1	1	1	1
79711	CLINICAL PSYCHOLOGIST	0	1	1	1	0	1	0
79717	BEHAVIORAL HEALTH SVC SUPV	0	1	1	0	(1)	0	(1)
79718	BEHAVIORL HLTH SVCS SPV-LP	2	0	2	2	0	2	0
79726	M.H. PEER SPECIALIST	2	2	4	2	(2)	2	(2)
79738	BEHAVIORAL HLTH SVCS SUPV- DET	1	1	2	1	(1)	1	(1)
79739	BEHAVIORL HLTH SVCS SPV-LP- DET	6	1	7	6	(1)	6	(1)
79742	CLINICAL THERAPIST II	12	7	19	17	(2)	17	(2)
79746	SR CLINICAL THERAPIST	2	0	2	2	0	2	0
79747	SR CLINICAL THERAPIST- DETENTN	4	2	6	6	0	6	0
79748	CLINICAL THERAPIST I- DETENTION	1	0	1	1	0	1	0
79751	BEHAVIORAL HLTH SPECIALIST III	6	5	11	7	(4)	7	(4)
79761	CLINICAL THERAPIST II-DETENTN	59	18	77	74	(3)	74	(3)
79806	M.H. SERVICES ADMINISTRATOR	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>134</b>	<b>64</b>	<b>198</b>	<b>183</b>	<b>(15)</b>	<b>183</b>	<b>(15)</b>
<b>4100300000 - RUHS-MH-Detention Total</b>		<b>134</b>	<b>64</b>	<b>198</b>	<b>183</b>	<b>(15)</b>	<b>183</b>	<b>(15)</b>
<b>4100400000 - RUHS-MH Administration</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	16	12	28	31	3	31	3
13866	OFFICE ASSISTANT III	14	8	22	20	(2)	20	(2)
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
13868	SUPV OFFICE ASSISTANT II	0	1	1	1	0	1	0
14005	EXECUTIVE ASSISTANT I	4	1	5	5	0	5	0
14006	EXECUTIVE ASSISTANT II	7	4	11	11	0	11	0
14007	EXECUTIVE ASSISTANT III	2	0	2	2	0	2	0
14009	EXECUTIVE ASSISTANT IV	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	4	1	5	5	0	5	0
15810	SR BUYER ASSISTANT	0	0	0	1	1	1	1
15811	BUYER I	2	1	3	3	0	3	0
15812	BUYER II	4	1	5	4	(1)	4	(1)
15828	WAREHOUSE SUPERVISOR	1	0	1	1	0	1	0
15829	ESTATE PROPERTY TECHNICIAN	1	0	1	1	0	1	0
15831	STOCK CLERK	2	1	3	3	0	3	0
15833	STOREKEEPER	1	0	1	1	0	1	0
15906	INSURANCE BILLING SUPV I	0	1	1	0	(1)	0	(1)
15908	INSURANCE BILLING CLERK	8	2	10	10	0	10	0
15909	SR INSURANCE BILLING CLERK	1	1	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15912	ACCOUNTING ASSISTANT II	18	8	26	26	0	26	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	6	3	9	9	0	9	0
15916	ACCOUNTING TECHNICIAN II	2	1	3	3	0	3	0
15917	SUPV ACCOUNTING TECHNICIAN	2	0	2	3	1	3	1
57745	BEHAVIORAL HLTH SPECIALIST II	4	0	4	5	1	5	1
57748	LICENSED VOC NURSE II	3	0	3	3	0	3	0
73819	STAFF PSYCHIATRIST IV	2	0	2	2	0	2	0
73834	SUPV RESEARCH SPECIALIST	1	2	3	3	0	3	0
73867	RUHS COMPTROLLER	1	0	1	1	0	1	0
73902	B.H DIRECTOR/MEDICAL DIRECTOR	1	0	1	1	0	1	0
73972	PHYSICIAN ASSISTANT I	0	1	1	1	0	1	0
74048	REGISTERED NURSE IV	10	1	11	11	0	11	0
74052	REGISTERED NURSE V	0	1	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	67	10	77	77	0	77	0
74113	ADMIN SVCS MGR II	4	0	4	4	0	4	0
74114	ADMIN SVCS ASST	7	1	8	7	(1)	7	(1)
74191	ADMIN SVCS MGR I	5	1	6	7	1	7	1
74199	ADMIN SVCS SUPV	8	1	9	9	0	9	0
74213	ADMIN SVCS OFFICER	2	1	3	3	0	3	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	0	(1)	0	(1)
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74306	RUHS DIR, INNOVATION OR INTEGR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	18	9	27	27	0	27	0
77413	SR ACCOUNTANT	4	3	7	7	0	7	0
77462	RESEARCH ANALYST	0	2	2	2	0	2	0
77623	SR ADMINISTRATIVE SVCS ANALYST	5	6	11	11	0	11	0
79701	PATIENTS RIGHTS ADVOCATE	5	2	7	5	(2)	5	(2)
79703	SUPV PATIENTS' RIGHTS ADVOCATE	1	0	1	1	0	1	0
79718	BEHAVIORL HLTH SVCS SPV-LP	3	0	3	3	0	3	0
79725	M.H. PEER SPECIALIST TRAINEE	0	3	3	3	0	3	0
79726	M.H. PEER SPECIALIST	1	1	2	2	0	2	0
79742	CLINICAL THERAPIST II	7	5	12	12	0	12	0
79746	SR CLINICAL THERAPIST	9	0	9	9	0	9	0
79751	BEHAVIORAL HLTH SPECIALIST III	0	2	2	1	(1)	1	(1)
79796	M.H. SERVICES PROGRAM MGR	1	0	1	1	0	1	0
79800	DEP DIR, MENTAL HEALTH SVCS	7	0	7	7	0	7	0
79806	M.H. SERVICES ADMINISTRATOR	2	0	2	2	0	2	0
79837	RESEARCH SPECIALIST I	13	3	16	15	(1)	15	(1)
79838	RESEARCH SPECIALIST II	6	1	7	7	0	7	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79861	STAFF DEVELOPMENT OFFICER	2	0	2	2	0	2	0
85197	BUSINESS PROCESS ANALYST III	6	0	6	6	0	6	0
86111	BUSINESS PROCESS ANALYST II	11	8	19	19	0	19	0
86117	IT BUSINESS SYS ANALYST III	6	1	7	7	0	7	0
86164	IT SYSTEMS ADMINISTRATOR II	2	0	2	2	0	2	0
86165	IT SYSTEMS ADMINISTRATOR III	2	0	2	2	0	2	0
86185	IT USER SUPPORT TECH III	9	2	11	11	0	11	0
86187	IT SUPV USER SUPPORT TECH	1	0	1	1	0	1	0
86216	IT MANAGER III	1	0	1	1	0	1	0
92752	MEDIA PRODUCTION SPECIALIST	0	1	1	1	0	1	0
92754	MARKETING, MEDIA & COMM COORD	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>340</b>	<b>114</b>	<b>454</b>	<b>451</b>	<b>(3)</b>	<b>451</b>	<b>(3)</b>
<b>4100400000 - RUHS-MH Administration Total</b>		<b>340</b>	<b>114</b>	<b>454</b>	<b>451</b>	<b>(3)</b>	<b>451</b>	<b>(3)</b>
<b>4100500000 - RUHS-MH-Mental Health Substance Abuse</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	14	5	19	22	3	22	3
13866	OFFICE ASSISTANT III	20	13	33	30	(3)	30	(3)
13868	SUPV OFFICE ASSISTANT II	1	1	2	2	0	2	0
14005	EXECUTIVE ASSISTANT I	2	0	2	2	0	2	0
37566	PROGRAM COORDINATOR II	1	0	1	1	0	1	0
57726	SOCIAL SERVICES ASSISTANT	6	3	9	9	0	9	0
57745	BEHAVIORAL HLTH SPECIALIST II	4	0	4	4	0	4	0
57792	COMMUNITY SERVICES ASSISTANT	19	8	27	27	0	27	0
73457	HEALTH EDUCATION ASST I	0	4	4	4	0	4	0
73458	HEALTH EDUCATION ASST II	3	3	6	6	0	6	0
73804	PHYSICIAN IV	0	2	2	2	0	2	0
74048	REGISTERED NURSE IV	1	3	4	3	(1)	3	(1)
74107	PROGRAM COORDINATOR I	2	0	2	2	0	2	0
74114	ADMIN SVCS ASST	2	0	2	2	0	2	0
79706	BEHAVIORAL HLTH SPECIALIST IV	12	4	16	16	0	16	0
79718	BEHAVIORL HLTH SVCS SPV-LP	1	0	1	1	0	1	0
79726	M.H. PEER SPECIALIST	10	15	25	25	0	25	0
79742	CLINICAL THERAPIST II	10	4	14	14	0	14	0
79746	SR CLINICAL THERAPIST	1	0	1	1	0	1	0
79751	BEHAVIORAL HLTH SPECIALIST III	92	22	114	114	0	114	0
79753	SUPV BEHAVIORAL HEALTH SPEC	12	2	14	14	0	14	0
79806	M.H. SERVICES ADMINISTRATOR	1	0	1	1	0	1	0
79807	ASST REG MANAGER	1	1	2	2	0	2	0
<b>Permanent Total</b>		<b>215</b>	<b>90</b>	<b>305</b>	<b>304</b>	<b>(1)</b>	<b>304</b>	<b>(1)</b>
<b>4100500000 - RUHS-MH-Mental Health Substan</b>		<b>215</b>	<b>90</b>	<b>305</b>	<b>304</b>	<b>(1)</b>	<b>304</b>	<b>(1)</b>
<b>4200100000 - Public Health</b>								
<b>Permanent</b>								

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13426	SR MEDICAL RECORDS TECH	3	0	3	3	0	3	0
13432	SUPV MEDICAL RECORDS TECH	0	1	1	1	0	1	0
13487	MEDICAL RECORDS TECHNICIAN I	2	0	2	2	0	2	0
13488	MEDICAL RECORDS TECHNICIAN II	2	0	2	2	0	2	0
13489	HEALTH INFO MGMT COORDINATOR	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	12	5	17	27	10	27	10
13866	OFFICE ASSISTANT III	34	16	50	50	0	50	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	2	1	2	1
13868	SUPV OFFICE ASSISTANT II	2	0	2	2	0	2	0
14005	EXECUTIVE ASSISTANT I	9	1	10	10	0	10	0
14006	EXECUTIVE ASSISTANT II	4	0	4	4	0	4	0
14010	EXECUTIVE ASST IV - AT-WILL	1	0	1	1	0	1	0
15810	SR BUYER ASSISTANT	0	1	1	1	0	1	0
15811	BUYER I	0	1	1	1	0	1	0
15812	BUYER II	3	0	3	3	0	3	0
15821	SUPPORT SERVICES SUPERVISOR	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	10	1	11	11	0	11	0
15857	MATERIALS MGMT MANAGER	0	1	1	1	0	1	0
15909	SR INSURANCE BILLING CLERK	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	0	1	1	1	0	1	0
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	5	4	9	11	2	11	2
37566	PROGRAM COORDINATOR II	17	8	25	29	4	29	4
57748	LICENSED VOC NURSE II	24	18	42	43	1	43	1
57749	LICENSED VOC NURSE III	2	0	2	2	0	2	0
57787	AMBULATORY PC PHYSICIAN	0	5	5	0	(5)	0	(5)
57788	AMBULATORY PC PHYSICIAN LEADER	0	2	2	0	(2)	0	(2)
57793	HEALTH SERVICES ASST - DOPH	81	45	126	133	7	133	7
62771	BLDG MAINT SUPERVISOR	1	0	1	1	0	1	0
73458	HEALTH EDUCATION ASST II	84	48	132	133	1	133	1
73470	COMMUNITY DENTAL HYGIENIST	1	0	1	1	0	1	0
73484	HEALTH EDUCATOR	1	1	2	2	0	2	0
73487	SR HEALTH EDUCATOR	0	1	1	1	0	1	0
73490	PROGRAM DIRECTOR	10	6	16	17	1	17	1
73557	DEP DIRECTOR	3	1	4	4	0	4	0
73762	DEP PHO - ADMIN PHYSICIAN II	0	3	3	0	(3)	0	(3)
73763	PHO - ADMIN PHYSICIAN III	0	1	1	0	(1)	0	(1)
73804	PHYSICIAN IV	1	2	3	3	0	3	0
73834	SUPV RESEARCH SPECIALIST	0	1	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73839	ASSOCIATE MEDICAL OFFICER - PHO	1	0	1	1	0	1	0
73864	DEP PUBLIC HEALTH OFFICER	2	0	2	2	0	2	0
73874	P.H. MEDICAL PROGRAM DIRECTOR	0	2	2	2	0	2	0
73881	DIR OF PUBLIC HEALTH	1	0	1	1	0	1	0
73923	NURSE MANAGER	4	4	8	8	0	8	0
73954	ASST COMMUNICABLE DISEASE SPEC	3	1	4	4	0	4	0
73956	COMMUNICABLE DISEASES SPEC	9	12	21	32	11	32	11
73961	SR COMMUNICABLE DISEASES SPEC	3	1	4	4	0	4	0
73970	DIR OF NURSING SERVICES - PH	0	1	1	1	0	1	0
73982	NURSE PRACTITIONER II	1	0	1	1	0	1	0
73996	PROGRAM CHIEF II	6	4	10	10	0	10	0
74017	SR EPIDEMIOLOGIST	2	0	2	3	1	3	1
74023	ASST NURSE MGR	11	6	17	17	0	17	0
74044	REGISTERED NURSE III	0	3	3	3	0	3	0
74052	REGISTERED NURSE V	53	32	85	88	3	88	3
74106	ADMIN SVCS ANALYST II	14	3	17	17	0	17	0
74107	PROGRAM COORDINATOR I	14	7	21	20	(1)	20	(1)
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	4	7	11	12	1	12	1
74115	EPIDEMIOLOGIST	5	4	9	9	0	9	0
74168	EMERGENCY SERVICES COORDINATOR	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	2	6	8	8	0	8	0
74201	PROGRAM CHIEF III	3	0	3	3	0	3	0
74213	ADMIN SVCS OFFICER	4	0	4	4	0	4	0
74233	PUBLIC INFORMATION SPECIALIST	0	1	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74257	P.H. OFFICER	0	1	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	1	2	2	0	2	0
74305	CLINICAL INTEGRATION ANALYST	0	1	1	3	2	3	2
74554	ADMIN POLICY STRATEGIST - D	0	1	1	1	0	1	0
74806	URBAN/REGIONAL PLANNER IV	1	0	1	1	0	1	0
77110	GIS RESEARCH SPECIALIST I	1	1	2	2	0	2	0
77269	INFO SECURITY ANALYST II	0	1	1	1	0	1	0
77406	RUHS COMPLIANCE PROGRAM MGR	1	1	2	1	(1)	1	(1)
77412	ACCOUNTANT II	7	5	12	13	1	13	1
77413	SR ACCOUNTANT	2	1	3	3	0	3	0
77414	PRINCIPAL ACCOUNTANT	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0
77462	RESEARCH ANALYST	1	1	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77494	PUBLIC HEALTH ECONOMIST	0	1	1	1	0	1	0
77499	FISCAL MANAGER	0	1	1	1	0	1	0
78344	SR NUTRITIONIST	1	1	2	2	0	2	0
78345	NUTRITIONIST	9	8	17	17	0	17	0
78347	SUPV NUTRITIONIST I	13	3	16	16	0	16	0
78348	SUPV NUTRITIONIST II	2	3	5	5	0	5	0
78749	P.H. MICROBIOLOGIST III	0	1	1	1	0	1	0
78750	P.H. MICROBIOLOGIST II	6	1	7	7	0	7	0
78755	SUPV P.H. MICROBIOLOGIST	2	0	2	2	0	2	0
78759	INFECTION PREVENTIONIST II	1	0	1	1	0	1	0
78765	ASST PUBLIC HEALTH LAB DIR	1	0	1	1	0	1	0
78766	PUBLIC HEALTH LAB DIRECTOR	0	1	1	1	0	1	0
79765	HEALTH INFO & COMM OUTRCH MGR	1	0	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	0	1	1	1	0	1	0
79803	ASST HLTH DIR/BEHAVIOR-PUBLIC	0	1	1	1	0	1	0
79810	SOCIAL SVCS PRACTITIONER III	10	2	12	12	0	12	0
79837	RESEARCH SPECIALIST I	1	2	3	3	0	3	0
79838	RESEARCH SPECIALIST II	4	0	4	4	0	4	0
79856	CREDENTIALLED TRAINER	1	0	1	1	0	1	0
79861	STAFF DEVELOPMENT OFFICER	0	1	1	1	0	1	0
85197	BUSINESS PROCESS ANALYST III	1	1	2	2	0	2	0
86115	IT BUSINESS SYS ANALYST II	1	1	2	2	0	2	0
86117	IT BUSINESS SYS ANALYST III	7	3	10	10	0	10	0
86119	IT SUPV BUSINESS SYS ANALYST	1	1	2	1	(1)	1	(1)
86121	IT COMMUNICATIONS ANALYST II	1	0	1	1	0	1	0
86138	IT DATABASE ADMIN II	0	0	0	1	1	1	1
86164	IT SYSTEMS ADMINISTRATOR II	2	0	2	2	0	2	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	2	1	2	1
86183	IT USER SUPPORT TECH II	3	0	3	3	0	3	0
86185	IT USER SUPPORT TECH III	2	0	2	2	0	2	0
86187	IT SUPV USER SUPPORT TECH	1	0	1	1	0	1	0
86216	IT MANAGER III	1	0	1	1	0	1	0
92701	GRAPHIC ARTS ILLUSTRATOR	0	1	1	1	0	1	0
92754	MARKETING, MEDIA & COMM COORD	1	0	1	1	0	1	0
98532	SR LABORATORY ASSISTANT	6	0	6	6	0	6	0
98710	CLINICAL LAB SCIENTIST I	0	1	1	2	1	2	1
<b>Permanent Total</b>		<b>558</b>	<b>319</b>	<b>877</b>	<b>912</b>	<b>35</b>	<b>912</b>	<b>35</b>
<b>4200100000 - Public Health Total</b>		<b>558</b>	<b>319</b>	<b>877</b>	<b>912</b>	<b>35</b>	<b>912</b>	<b>35</b>
<b>4200200000 - California Childrens Services</b>								
<b>Permanent</b>								

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13488	MEDICAL RECORDS TECHNICIAN II	0	1	1	1	0	1	0
13627	CA CHILDREN SVCS TECH II	20	2	22	22	0	22	0
13628	CA CHILDREN SVCS TECH COORD	3	1	4	4	0	4	0
13865	OFFICE ASSISTANT II	12	10	22	22	0	22	0
13866	OFFICE ASSISTANT III	11	5	16	16	0	16	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
37566	PROGRAM COORDINATOR II	1	0	1	1	0	1	0
57770	PHYSICAL THERAPIST ASSISTANT	6	0	6	6	0	6	0
57771	MEDICAL THERAPY UNIT AIDE	9	0	9	9	0	9	0
57773	OCCUPATIONAL THERAPY ASST	6	0	6	6	0	6	0
57792	COMMUNITY SERVICES ASSISTANT	0	1	1	1	0	1	0
57793	HEALTH SERVICES ASST - DOPH	1	0	1	7	6	7	6
73436	OCCUPATIONAL THERAPIST II	12	3	15	15	0	15	0
73446	PHYSICAL THERAPIST II	13	1	14	14	0	14	0
73466	SR THERAPIST	2	9	11	11	0	11	0
73467	SUPV THERAPIST	9	1	10	10	0	10	0
73468	COORDINATING THERAPIST	2	0	2	2	0	2	0
73469	CHF THERAPIST FOR PHC	1	0	1	1	0	1	0
73490	PROGRAM DIRECTOR	0	1	1	1	0	1	0
73804	PHYSICIAN IV	2	1	3	2	(1)	2	(1)
73923	NURSE MANAGER	1	0	1	1	0	1	0
74023	ASST NURSE MGR	4	1	5	8	3	8	3
74052	REGISTERED NURSE V	23	4	27	33	6	33	6
74057	NURSE COORDINATOR	0	0	0	1	1	1	1
74114	ADMIN SVCS ASST	3	2	5	5	0	5	0
79810	SOCIAL SVCS PRACTITIONER III	3	1	4	10	6	10	6
79812	SOCIAL SVCS SUPERVISOR II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>146</b>	<b>44</b>	<b>190</b>	<b>211</b>	<b>21</b>	<b>211</b>	<b>21</b>
<b>4200200000 - California Childrens Services Tot</b>		<b>146</b>	<b>44</b>	<b>190</b>	<b>211</b>	<b>21</b>	<b>211</b>	<b>21</b>
<b>4200400000 - Environmental Health</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	1	0	1	0
15811	BUYER I	0	1	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	0	1	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	1	2	2	0	2	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	3	0	3	3	0	3	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73543	DIR OF ENVIRONMENTAL HEALTH	1	0	1	1	0	1	0
73545	ENV HEALTH SPEC III	4	0	4	4	0	4	0
73548	ENV HEALTH SPEC IV	2	0	2	2	0	2	0
73550	SUPV ENV HEALTH SPECIALIST	1	0	1	1	0	1	0
73557	DEP DIRECTOR	1	0	1	1	0	1	0
73996	PROGRAM CHIEF II	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	2	0	2	2	0	2	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>31</b>	<b>3</b>	<b>34</b>	<b>34</b>	<b>0</b>	<b>34</b>	<b>0</b>
<b>4200400000 - Environmental Health Total</b>		<b>31</b>	<b>3</b>	<b>34</b>	<b>34</b>	<b>0</b>	<b>34</b>	<b>0</b>
<b>4200420000 - Environmental Resource Mgmt</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	8	1	9	9	0	9	0
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
73544	ENV HEALTH SPEC III - DESERT	10	1	11	11	0	11	0
73545	ENV HEALTH SPEC III	25	2	27	27	0	27	0
73546	ENV HEALTH SPEC IV - DESERT	2	0	2	2	0	2	0
73547	SUPV ENV HEALTH SPEC - DESERT	2	0	2	2	0	2	0
73548	ENV HEALTH SPEC IV	7	0	7	7	0	7	0
73550	SUPV ENV HEALTH SPECIALIST	7	0	7	7	0	7	0
73557	DEP DIRECTOR	1	0	1	1	0	1	0
73996	PROGRAM CHIEF II	1	0	1	1	0	1	0
73997	PROGRAM CHIEF I	1	0	1	1	0	1	0
79838	RESEARCH SPECIALIST II	1	0	1	1	0	1	0
98572	ENV HEALTH TECHNICIAN I	1	1	2	2	0	2	0
<b>Permanent Total</b>		<b>68</b>	<b>5</b>	<b>73</b>	<b>73</b>	<b>0</b>	<b>73</b>	<b>0</b>
<b>4200420000 - Environmental Resource Mgmt T</b>		<b>68</b>	<b>5</b>	<b>73</b>	<b>73</b>	<b>0</b>	<b>73</b>	<b>0</b>
<b>4200430000 - District Environmental Services</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	13	2	15	15	0	15	0
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
73544	ENV HEALTH SPEC III - DESERT	15	3	18	18	0	18	0
73545	ENV HEALTH SPEC III	26	4	30	30	0	30	0
73546	ENV HEALTH SPEC IV - DESERT	3	0	3	3	0	3	0
73547	SUPV ENV HEALTH SPEC - DESERT	3	0	3	3	0	3	0
73548	ENV HEALTH SPEC IV	5	0	5	5	0	5	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73550	SUPV ENV HEALTH SPECIALIST	5	0	5	5	0	5	0
73557	DEP DIRECTOR	0	1	1	1	0	1	0
73996	PROGRAM CHIEF II	2	0	2	2	0	2	0
98572	ENV HEALTH TECHNICIAN I	4	0	4	4	0	4	0
98573	ENV HEALTH TECHNICIAN II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>78</b>	<b>10</b>	<b>88</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>
<b>4200430000 - District Environmental Services 1</b>		<b>78</b>	<b>10</b>	<b>88</b>	<b>88</b>	<b>0</b>	<b>88</b>	<b>0</b>
<b>4200600000 - Animal Control Services</b>								
<b>Permanent</b>								
13851	ANIMAL SERVICES REPRESENTATIVE	19	1	20	23	3	23	3
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
14008	EXECUTIVE ASST III - AT-WILL	0	1	1	1	0	1	0
15810	SR BUYER ASSISTANT	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	5	0	5	5	0	5	0
15912	ACCOUNTING ASSISTANT II	2	0	2	2	0	2	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
62341	HOUSEKEEPER	0	0	0	2	2	2	2
62380	ANIMAL CARE TECHNICIAN	24	1	25	29	4	29	4
73496	ANIMAL SERVICES DISPATCHER	6	0	6	6	0	6	0
73500	SUPV REG VETERINARY TECHNICIAN	3	0	3	3	0	3	0
73501	REGISTERED VETERINARY TECH	13	3	16	17	1	17	1
73502	ANIMAL SERVICES SUPERVISOR	7	0	7	7	0	7	0
73503	VETERINARY ASSISTANT	3	1	4	4	0	4	0
73504	SR ANIMAL CARE TECHNICIAN	4	0	4	5	1	5	1
73505	ANIMAL LICENSE INSPECTOR	2	0	2	2	0	2	0
73507	ANIMAL C & L OFFICER I	1	0	1	1	0	1	0
73508	ANIMAL ADOPTION COUNSELOR	2	6	8	3	(5)	3	(5)
73509	MOBILE SPAY/NEUTER CLINIC OP	1	0	1	1	0	1	0
73510	ANIMAL C & L OFFICER II	32	3	35	33	(2)	33	(2)
73513	ANIMAL SERVICES CHIEF	3	1	4	5	1	5	1
73514	SR ANIMAL BEHAVIORIST	1	0	1	1	0	1	0
73515	SERGEANT OF FIELD SERVICES	4	0	4	4	0	4	0
73517	LIEUTENANT OF FIELD SERVICES	4	0	4	4	0	4	0
73519	SR ANIMAL ADOPTION COUNSELOR	0	2	2	0	(2)	0	(2)
73521	COMMANDER OF FIELD SERVICES	1	1	2	2	0	2	0
73522	ANIMAL SERVICES DIRECTOR	1	0	1	1	0	1	0
73523	CHF VETERINARIAN	1	0	1	1	0	1	0
73524	VETERINARY SURGEON	3	0	3	3	0	3	0

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73526	ASST DIR OF ANIMAL SERVICES	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	1	2	2	0	2	0
74107	PROGRAM COORDINATOR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	0	2	2	0	(2)	0	(2)
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74457	DEPT PUBLIC INFO OFFICER I	1	0	1	1	0	1	0
77412	ACCOUNTANT II	0	0	0	1	1	1	1
77499	FISCAL MANAGER	1	0	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	1	1	2	1	(1)	1	(1)
79785	VOLUNTEER SVCS PROGRAM MGR	1	0	1	1	0	1	0
92701	GRAPHIC ARTS ILLUSTRATOR	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>157</b>	<b>24</b>	<b>181</b>	<b>182</b>	<b>1</b>	<b>182</b>	<b>1</b>
<b>4200600000 - Animal Control Services Total</b>		<b>157</b>	<b>24</b>	<b>181</b>	<b>182</b>	<b>1</b>	<b>182</b>	<b>1</b>
<b>4201000000 - Cooperative Extension</b>								
<b>Permanent</b>								
13864	OFFICE ASSISTANT I	1	0	1	2	1	2	1
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	1	0	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	3	0	3	3	0	3	0
<b>Permanent Total</b>		<b>6</b>	<b>0</b>	<b>6</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>
<b>4201000000 - Cooperative Extension Total</b>		<b>6</b>	<b>0</b>	<b>6</b>	<b>7</b>	<b>1</b>	<b>7</b>	<b>1</b>
<b>4300100000 - RUHS</b>								
<b>Permanent</b>								
13131	SR HUMAN RESOURCES CLERK	0	1	1	0	(1)	0	(1)
13260	MEDICAL INTERPRETER/ TRANSLATOR	13	1	14	14	0	14	0
13390	CERTIFIED MR CODER - INPATIENT	4	3	7	7	0	7	0
13394	CLINICAL DOC IMPROVEMENT SUPV	0	1	1	1	0	1	0
13401	ADMISSIONS AND COLLECTIONS CLK	103	25	128	128	0	128	0
13404	MEDICAL UNIT CLERK	64	12	76	73	(3)	73	(3)
13406	SR ADMISSIONS & COLL CLERK	5	0	5	5	0	5	0
13407	CLINICAL DOC IMPROVEMENT SPEC	2	2	4	3	(1)	3	(1)
13409	ASST DIR OF CASE MGMT & U/R	2	0	2	2	0	2	0
13418	PHARMACY TECHNICIAN II	56	11	67	62	(5)	62	(5)
13420	SR PHARMACY TECHNICIAN	8	20	28	28	0	28	0
13425	SUPV MEDICAL TRANSPORTATN TECH	1	0	1	1	0	1	0
13426	SR MEDICAL RECORDS TECH	5	0	5	5	0	5	0
13427	QUALITY ASSURANCE COORDINATOR	1	0	1	1	0	1	0

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13428	MEDICAL LIBRARY COORDINATOR	0	1	1	1	0	1	0
13431	MESSENGER	6	0	6	6	0	6	0
13432	SUPV MEDICAL RECORDS TECH	3	1	4	4	0	4	0
13433	MEDICAL TRANSPORTATION TECH	22	9	31	31	0	31	0
13434	SR MEDICAL TRANSPORTATION TECH	1	1	2	2	0	2	0
13436	SUPV PHARMACY TECHNICIAN	0	4	4	4	0	4	0
13439	HUMAN RESOURCES CLERK	0	2	2	0	(2)	0	(2)
13445	MAIL CLERK	1	1	2	1	(1)	1	(1)
13449	MEDICAL REGISTRAR	0	3	3	2	(1)	2	(1)
13451	CERTIFIED MR CODER - OUTPATIENT	8	7	15	15	0	15	0
13452	SUPV MEDICAL RECORDS CODER	1	0	1	1	0	1	0
13486	ASST MEDICAL RECORDS MANAGER	1	1	2	2	0	2	0
13488	MEDICAL RECORDS TECHNICIAN II	33	12	45	44	(1)	44	(1)
13489	HEALTH INFO MGMT COORDINATOR	1	0	1	1	0	1	0
13821	MEDICAL TRANSCRIPTIONIST II	0	1	1	1	0	1	0
13823	SUPV MEDICAL TRANSCRIPTIONIST	0	1	1	0	(1)	0	(1)
13865	OFFICE ASSISTANT II	42	11	53	54	1	54	1
13866	OFFICE ASSISTANT III	49	8	57	56	(1)	56	(1)
13867	SUPV OFFICE ASSISTANT I	1	1	2	2	0	2	0
13868	SUPV OFFICE ASSISTANT II	2	0	2	2	0	2	0
13917	STAFF WRITER	0	1	1	1	0	1	0
13960	MEDICAL STAFF COORDINATOR	7	7	14	8	(6)	8	(6)
14005	EXECUTIVE ASSISTANT I	20	6	26	26	0	26	0
14006	EXECUTIVE ASSISTANT II	13	5	18	18	0	18	0
14007	EXECUTIVE ASSISTANT III	1	0	1	1	0	1	0
14009	EXECUTIVE ASSISTANT IV	1	0	1	1	0	1	0
15312	REVENUE & RECOVERY TECH I	3	5	8	8	0	8	0
15313	REVENUE & RECOVERY TECH II	13	0	13	13	0	13	0
15315	REVENUE & RECOVERY SUPV I	1	0	1	1	0	1	0
15319	RUHS REVENUE CYCLE ANALYST II	4	1	5	5	0	5	0
15808	BUYER ASSISTANT	1	4	5	5	0	5	0
15811	BUYER I	1	2	3	3	0	3	0
15812	BUYER II	6	0	6	6	0	6	0
15821	SUPPORT SERVICES SUPERVISOR	2	0	2	2	0	2	0
15831	STOCK CLERK	32	5	37	37	0	37	0
15833	STOREKEEPER	5	2	7	7	0	7	0
15834	SUPV STOREKEEPER	0	1	1	1	0	1	0

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15908	INSURANCE BILLING CLERK	9	6	15	15	0	15	0
15909	SR INSURANCE BILLING CLERK	1	1	2	2	0	2	0
15912	ACCOUNTING ASSISTANT II	6	4	10	10	0	10	0
15913	SR ACCOUNTING ASST	8	2	10	9	(1)	9	(1)
15915	ACCOUNTING TECHNICIAN I	1	2	3	3	0	3	0
15916	ACCOUNTING TECHNICIAN II	2	1	3	3	0	3	0
37566	PROGRAM COORDINATOR II	2	0	2	2	0	2	0
54430	COOKS ASSISTANT	3	1	4	4	0	4	0
54431	COOK	8	0	8	8	0	8	0
54432	SR COOK	2	0	2	2	0	2	0
54433	FOOD & NUTRITION SERVICES SUPV	6	0	6	6	0	6	0
54451	FOOD SVC WORKER	18	9	27	27	0	27	0
54452	SR FOOD SERVICE WORKER	25	3	28	28	0	28	0
54611	LAUNDRY WORKER	1	2	3	3	0	3	0
57745	BEHAVIORAL HLTH SPECIALIST II	8	5	13	13	0	13	0
57748	LICENSED VOC NURSE II	87	20	107	107	0	107	0
57755	DIETETIC TECHNICIAN	4	0	4	4	0	4	0
57758	SURGICAL TECHNICIAN	45	11	56	53	(3)	53	(3)
57760	SURGICAL CLINICAL DATA REVIEWR	2	0	2	2	0	2	0
57770	PHYSICAL THERAPIST ASSISTANT	6	0	6	6	0	6	0
57771	MEDICAL THERAPY UNIT AIDE	4	1	5	5	0	5	0
57773	OCCUPATIONAL THERAPY ASST	1	0	1	1	0	1	0
57776	MEDICAL ASSISTANT	47	4	51	51	0	51	0
57777	EMERGENCY DEPARTMENT TECH	16	15	31	31	0	31	0
57780	MONITORING TECHNICIAN	9	4	13	20	7	20	7
57781	NURSING ASSISTANT	158	86	244	193	(51)	193	(51)
57782	ANESTHESIOLOGY TECHNICIAN	8	1	9	9	0	9	0
57783	LEAD ANESTHESIOLOGY TECHNICIAN	2	0	2	2	0	2	0
57787	AMBULATORY PC PHYSICIAN	0	2	2	1	(1)	1	(1)
57788	AMBULATORY PC PHYSICIAN LEADER	9	10	19	9	(10)	9	(10)
57791	OPHTHALMOLOGY AIDE	6	0	6	6	0	6	0
57792	COMMUNITY SERVICES ASSISTANT	0	5	5	1	(4)	1	(4)
62141	GARDENER	3	0	3	3	0	3	0
62142	GROUND CREW LEAD WORKER	1	1	2	2	0	2	0
62171	GROUND WORKER	4	0	4	4	0	4	0
62201	ACCESS CONTROL TECHNICIAN	1	1	2	2	0	2	0
62221	MAINTENANCE CARPENTER	2	0	2	2	0	2	0
62231	MAINTENANCE ELECTRICIAN	3	0	3	3	0	3	0
62251	MAINTENANCE PAINTER	2	1	3	3	0	3	0
62271	MAINTENANCE PLUMBER	2	0	2	2	0	2	0

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62340	LEAD HOUSEKEEPER	5	1	6	6	0	6	0
62341	HOUSEKEEPER	95	14	109	109	0	109	0
62344	HOSPITAL ENV SVCS SUPV	3	5	8	6	(2)	6	(2)
62345	HOSPITAL ENV SVCS MGR	1	0	1	1	0	1	0
62346	ASST HOSPITAL ENV SVCS MGR	1	0	1	1	0	1	0
62711	AIR CONDITIONING MECHANIC	3	2	5	5	0	5	0
62735	MAINTENANCE MECHANIC	10	0	10	10	0	10	0
62740	BLDG MAINT MECHANIC	2	0	2	2	0	2	0
62750	SUPV STATIONARY ENGINEER	1	0	1	1	0	1	0
62751	STATIONARY ENGINEER	8	1	9	9	0	9	0
62769	HOSPITAL PLANT OPERATIONS MGR	0	1	1	1	0	1	0
62771	BLDG MAINT SUPERVISOR	1	0	1	1	0	1	0
72901	HOSPITAL PATIENT ADVOCATE	1	0	1	1	0	1	0
73425	DIR OF REHABILITATION SVCS	1	0	1	1	0	1	0
73436	OCCUPATIONAL THERAPIST II	7	2	9	9	0	9	0
73446	PHYSICAL THERAPIST II	10	3	13	13	0	13	0
73456	SPEECH-LANGUAGE PATHOLOGIST	3	1	4	4	0	4	0
73466	SR THERAPIST	6	0	6	6	0	6	0
73476	EXERCISE PHYSIOLOGIST	2	0	2	2	0	2	0
73490	PROGRAM DIRECTOR	1	0	1	1	0	1	0
73606	PHARMACY ASSISTANT	2	2	4	2	(2)	2	(2)
73608	CLINICAL PHARMACIST III	13	0	13	13	0	13	0
73613	CLINICAL PHARMACIST II	20	5	25	20	(5)	20	(5)
73614	ASST PHARMACY DIRECTOR	3	0	3	3	0	3	0
73615	PHARMACY DIRECTOR	1	0	1	1	0	1	0
73616	CLINICAL PHARMACIST I	37	30	67	67	0	67	0
73617	SUPV CLINICAL PHARMACIST	9	0	9	9	0	9	0
73623	PHARMACY RESIDENT - 1ST YR-E	0	3	3	3	0	3	0
73630	PHARMACY RESIDENT - 2ND YR-E	6	12	18	18	0	18	0
73759	MANAGER OF NURSING SVCS	2	7	9	6	(3)	6	(3)
73764	CLINICAL DIR OF NRSG SVCS I	19	2	21	21	0	21	0
73765	CLINICAL DIR OF NRSG SVC II	2	2	4	4	0	4	0
73767	ADMINISTRATIVE PHYSICIAN I	2	0	2	1	(1)	1	(1)
73769	ADMINISTRATIVE PHYSICIAN III	2	0	2	1	(1)	1	(1)
73804	PHYSICIAN IV	3	21	24	24	0	24	0
73838	ASSOC CHF MEDICAL OFFICER	1	0	1	1	0	1	0
73856	RES PHYS & SURGEON - 3RD YR-E	44	12	56	56	0	56	0
73857	RES PHYS & SURGEON - 4TH YR-E	11	5	16	16	0	16	0
73858	RES PHYS & SURGEON - 5TH YR-E	41	3	44	44	0	44	0

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73860	RES PHYS & SURGEON - 7TH YR-E	83	53	136	136	0	136	0
73861	ASST MEDICAL PROGRAM DIR II	42	14	56	56	0	56	0
73862	MEDICAL PROGRAM DIRECTOR	4	3	7	7	0	7	0
73863	DIR OF POPULATION HEALTH	0	1	1	1	0	1	0
73866	DIR OF MEDICAL STAFF SERVICES	3	0	3	3	0	3	0
73867	RUHS COMPTROLLER	1	0	1	1	0	1	0
73868	ASST CEO - HEALTH SYSTEM	1	0	1	1	0	1	0
73870	MEDICAL CENTER COMPLIANCE DIR	1	0	1	1	0	1	0
73871	EXECUTIVE DIR, REVENUE CYCLE	0	1	1	1	0	1	0
73873	ASSOC MEDICAL OFFICER	0	3	3	3	0	3	0
73885	CHF OF MEDICAL SPECIALTY	0	3	3	3	0	3	0
73886	CHF MEDICAL OFFICER	1	0	1	1	0	1	0
73887	CHF OF MED SVCS, RCRMC CA & N	0	1	1	1	0	1	0
73897	EXECUTIVE DIRECTOR, RUHS	11	3	14	14	0	14	0
73900	RUHS MANAGING PSYCH - PC & RP	0	1	1	1	0	1	0
73922	CLINICAL NURSE SPECIALIST	2	2	4	4	0	4	0
73925	HOUSE SUPERVISOR	8	0	8	8	0	8	0
73945	DIR OF PROFESSIONAL EDUCATION	0	1	1	1	0	1	0
73956	COMMUNICABLE DISEASES SPEC	1	0	1	1	0	1	0
73966	DIR OF NURSING SERVICES	5	17	22	22	0	22	0
73968	CHF NURSING OFFICER	0	1	1	1	0	1	0
73976	PHYSICIAN ASSISTANT III	4	2	6	6	0	6	0
73978	PHYSICIAN ASSISTANT FELLOWSHIP	1	4	5	5	0	5	0
73981	UTILIZATION REVIEW TECHNICIAN	11	0	11	11	0	11	0
73998	PATIENT SVCS COORDINATOR	44	5	49	49	0	49	0
74022	CLINICAL INFORMATICS OFFICER	1	0	1	1	0	1	0
74026	ASST NURSE MGR - MC/CHC	52	14	66	64	(2)	64	(2)
74029	NURSING ED INSTRUCTOR	7	7	14	14	0	14	0
74032	NURSE PRACTITIONER III -MC/CHC	7	1	8	8	0	8	0
74033	NURSE PRACTITIONR III-SPCT1(D)	4	0	4	4	0	4	0
74047	REGISTERED NURSE III - MC/CHC	1,129	270	1,399	1,407	8	1,407	8
74057	NURSE COORDINATOR	21	18	39	39	0	39	0
74058	DECISION SUPPORT SYSTEM SPEC	0	1	1	1	0	1	0
74061	HEALTH SYSTEM NURSE CSE MGR II	20	6	26	26	0	26	0
74068	INTEGRATED CARE MANAGER	1	0	1	1	0	1	0
74073	CLINICAL SIMULATION MED DIR	0	1	1	0	(1)	0	(1)

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74074	DIR OF OPERATIONS, AC & HS	4	0	4	4	0	4	0
74076	HEALTHCARE ASST ADMIN MANAGER	2	1	3	3	0	3	0
74078	COMMUNITY RELATIONS COORD	1	1	2	2	0	2	0
74081	DECISION SUPPORT SYST ANALYST	4	0	4	4	0	4	0
74082	DECISION SUPPORT SYSTEM MGR	1	0	1	1	0	1	0
74085	RUHS P & S EXCELLENCE PRG ADMN	4	0	4	4	0	4	0
74086	DEVELOPMENT OFFICER	2	0	2	2	0	2	0
74100	RUHS DIR OF FACILITIES	1	1	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	18	12	30	27	(3)	27	(3)
74107	PROGRAM COORDINATOR I	5	2	7	7	0	7	0
74113	ADMIN SVCS MGR II	0	3	3	3	0	3	0
74114	ADMIN SVCS ASST	2	3	5	5	0	5	0
74135	RUHS-MC CHF OPERATING OFFICER	1	0	1	1	0	1	0
74139	RUHS CHF FINANCE OFFICER	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	5	1	6	6	0	6	0
74199	ADMIN SVCS SUPV	2	2	4	4	0	4	0
74211	HOSPITAL BUDGET REIMBURSE OFCR	0	1	1	1	0	1	0
74213	ADMIN SVCS OFFICER	8	3	11	11	0	11	0
74250	RUHS-MC CHF EXECUTIVE OFFICER	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	1	0	1	1	0	1	0
74300	MEDICAL CENTER CIO	3	0	3	3	0	3	0
74302	CHF CLINICAL INTEGRATION OFFCR	3	1	4	4	0	4	0
74305	CLINICAL INTEGRATION ANALYST	17	4	21	20	(1)	20	(1)
74306	RUHS DIR, INNOVATION OR INTEGR	1	1	2	2	0	2	0
74307	SR DIR OF DEVELOPMENT	0	1	1	1	0	1	0
74308	DIR OF DEVELOPMENT	1	1	2	2	0	2	0
74310	GME PROGRAM COORDINATOR I	1	0	1	1	0	1	0
74311	GME PROGRAM COORDINATOR II	11	1	12	12	0	12	0
74314	CLINICAL INTEGRATION SUPV	3	0	3	3	0	3	0
74446	HEALTH SYSTEM CHF INFO OFFICER	1	0	1	1	0	1	0
74452	ASST MARKETING DIR, HEALTH SYS	1	0	1	1	0	1	0
74458	DEPT PUBLIC INFO OFFICER II	0	2	2	1	(1)	1	(1)
74549	GOV'T RELATIONS OFFICER	1	0	1	1	0	1	0
74906	RUHS FACILITIES PROJ PLANNER	0	1	1	1	0	1	0
76399	DIR OF HEALTH INFORMATION	1	0	1	1	0	1	0
77270	INFO SECURITY ANALYST III	2	0	2	2	0	2	0



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77405	RUHS COMPLIANCE SPECIALIST	0	5	5	0	(5)	0	(5)
77406	RUHS COMPLIANCE PROGRAM MGR	1	0	1	1	0	1	0
77409	BUDGET/REIMBURSEMENT ANALYST	1	0	1	1	0	1	0
77412	ACCOUNTANT II	3	8	11	11	0	11	0
77413	SR ACCOUNTANT	1	2	3	3	0	3	0
77414	PRINCIPAL ACCOUNTANT	2	0	2	2	0	2	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77450	ASST DIR PT ACCESS/PT BUS SVCS	3	2	5	5	0	5	0
77467	DIR, PATIENT ACCESS/PT BUS SVC	1	2	3	2	(1)	2	(1)
77468	POLICY PROGRAM ADMINISTRATOR	1	0	1	1	0	1	0
77493	PATIENT ACCESS OR PBS SUPV	10	4	14	14	0	14	0
77499	FISCAL MANAGER	0	1	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	2	2	1	(1)	1	(1)
78312	DIETITIAN II	11	1	12	12	0	12	0
78314	SUPV DIETITIAN	1	1	2	2	0	2	0
78335	ASST DIR OF HOSP F & N SVCS	3	0	3	3	0	3	0
78350	DIR OF HOSPITAL F & N SVCS	1	0	1	1	0	1	0
78752	INFECTION CONTROL MANAGER	1	0	1	1	0	1	0
78760	INFECTION PREVENTIONIST III	7	0	7	7	0	7	0
79715	SR CLINICAL PSYCHOLOGIST	0	1	1	1	0	1	0
79717	BEHAVIORAL HEALTH SVC SUPV	1	0	1	1	0	1	0
79735	CHAPLAIN	0	1	1	1	0	1	0
79742	CLINICAL THERAPIST II	9	6	15	15	0	15	0
79746	SR CLINICAL THERAPIST	0	1	1	0	(1)	0	(1)
79781	VOLUNTEER SVCS COORDINATOR	2	1	3	3	0	3	0
79810	SOCIAL SVCS PRACTITIONER III	24	1	25	25	0	25	0
79812	SOCIAL SVCS SUPERVISOR II	1	0	1	1	0	1	0
79835	HEALTHCARE SOCIAL SVCS SUPV	1	0	1	1	0	1	0
79836	RUHS SOCIAL SERVICES DIR	0	2	2	2	0	2	0
79838	RESEARCH SPECIALIST II	5	1	6	6	0	6	0
79856	CREDENTIALLED TRAINER	13	1	14	14	0	14	0
79860	COMPUTER BASED TRAINING OFFCR	0	2	2	0	(2)	0	(2)
86111	BUSINESS PROCESS ANALYST II	1	1	2	2	0	2	0
86113	IT BUSINESS SYS ANALYST I	0	1	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	4	0	4	4	0	4	0
86117	IT BUSINESS SYS ANALYST III	13	3	16	16	0	16	0
86118	BUSINESS PROCESS MGR	3	5	8	3	(5)	3	(5)
86119	IT SUPV BUSINESS SYS ANALYST	3	1	4	4	0	4	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86124	IT COMMUNICATIONS ANALYST III	3	0	3	3	0	3	0
86131	IT COMMUNICATIONS TECH III	3	0	3	3	0	3	0
86135	IT SUPV COMMUNICATIONS TECH	1	0	1	1	0	1	0
86139	IT DATABASE ADMIN III	2	0	2	2	0	2	0
86164	IT SYSTEMS ADMINISTRATOR II	4	1	5	5	0	5	0
86165	IT SYSTEMS ADMINISTRATOR III	5	0	5	5	0	5	0
86181	IT USER SUPPORT TECH I	1	0	1	1	0	1	0
86183	IT USER SUPPORT TECH II	15	0	15	15	0	15	0
86185	IT USER SUPPORT TECH III	13	1	14	14	0	14	0
86187	IT SUPV USER SUPPORT TECH	2	1	3	3	0	3	0
86215	IT MANAGER II	1	0	1	1	0	1	0
86216	IT MANAGER III	2	0	2	2	0	2	0
86217	IT MANAGER IV	1	0	1	1	0	1	0
86247	IT MANAGER I	1	1	2	2	0	2	0
92701	GRAPHIC ARTS ILLUSTRATOR	1	0	1	1	0	1	0
92754	MARKETING, MEDIA & COMM COORD	3	0	3	3	0	3	0
97351	MEDICAL ELECTRONICS TECHNICIAN	5	0	5	5	0	5	0
97355	SR MEDICAL ELECTRONICS TECH	1	0	1	1	0	1	0
98536	PATHOLOGY AIDE	3	0	3	3	0	3	0
98537	HISTOLOGY TECHNICIAN	3	0	3	3	0	3	0
98546	CLINICAL LAB ASSISTANT	29	6	35	35	0	35	0
98548	SR CLINICAL LAB ASSISTANT	2	0	2	2	0	2	0
98561	HOSPITAL SUPPLY TECHNICIAN	3	1	4	4	0	4	0
98564	STERILE PROCESSING MANAGER	1	0	1	1	0	1	0
98567	STERILE PROCESSING TECH II	15	4	19	19	0	19	0
98568	SR STERILE PROCESSING TECH	4	1	5	5	0	5	0
98712	CLINICAL LAB SCIENTIST II	23	12	35	35	0	35	0
98713	SR CLINICAL LAB SCIENTIST	4	1	5	5	0	5	0
98714	DIR, CLINICAL LABORATORY	1	0	1	1	0	1	0
98715	CLINICAL LAB SCIENTIST - Q.C.	3	0	3	3	0	3	0
98717	ASST DIR, CLINICAL LABORATORY	0	1	1	1	0	1	0
98718	PET/CT TECHNOLOGIST	3	0	3	3	0	3	0
98724	RADIOLOGIC TECHNOLOGIST	18	3	21	21	0	21	0
98725	SR RADIOLOGIC TECHNOLOGIST	0	1	1	0	(1)	0	(1)
98727	PACS ADMINISTRATOR	2	0	2	2	0	2	0
98731	CYTOTECHNOLOGIST	1	0	1	1	0	1	0
98736	RADIOLOGIC SUPERVISOR	7	0	7	7	0	7	0
98737	RADIOLOGY/IMAGING SERVICES MGR	0	2	2	2	0	2	0
98740	CARDIAC SONOGRAPHER	5	1	6	5	(1)	5	(1)
98741	ELECTROCARDIOGRAPH TECH	4	1	5	5	0	5	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
98749	ASST DIR OF CARDIO SERVICES	0	1	1	0	(1)	0	(1)
98754	SUPV RESP CARE PRACTITIONER	7	0	7	7	0	7	0
98755	DIR CARDIOPULMONARY SERVICES	1	0	1	1	0	1	0
98756	ASST CHF OF RESP THERAPY	0	1	1	1	0	1	0
98757	RESP CARE PRACT II, REG	35	10	45	45	0	45	0
98761	ELECTROENCEPHALO TECH, REG	3	0	3	3	0	3	0
98764	ULTRASOUND TECHNOLOGIST	22	0	22	22	0	22	0
98766	MAMMOGRAPHY TECHNOLOGIST	5	0	5	5	0	5	0
98768	CT TECHNOLOGIST	6	4	10	10	0	10	0
98770	INTERVENTIONAL RADIOLOGIC TECH	7	4	11	8	(3)	8	(3)
98772	NUCLEAR MEDICINE TECHNOLOGIST	2	0	2	2	0	2	0
98774	MRI TECHNOLOGIST	8	2	10	10	0	10	0
98789	ORTHOPEDIC TECHNICIAN	4	1	5	5	0	5	0
98790	SR ORTHOPEDIC TECHNICIAN	1	0	1	1	0	1	0
98797	DIR OF DIAGNOSTIC IMAGING SVC	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>3,445</b>	<b>1,103</b>	<b>4,548</b>	<b>4,428</b>	<b>(120)</b>	<b>4,428</b>	<b>(120)</b>
<b>4300100000 - RUHS Total</b>		<b>3,445</b>	<b>1,103</b>	<b>4,548</b>	<b>4,428</b>	<b>(120)</b>	<b>4,428</b>	<b>(120)</b>
<b>4300200000 - RUHS -Med Indigent Services Program</b>								
<b>Permanent</b>								
13419	ELIGIBILITY SERVICES CLERK	0	2	2	2	0	2	0
15912	ACCOUNTING ASSISTANT II	1	2	3	3	0	3	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	0	1	1	1	0	1	0
15922	ELIGIBILITY SPECIALIST II	15	7	22	22	0	22	0
15923	ELIGIBILITY SPECIALIST III	1	1	2	2	0	2	0
15924	ELIGIBILITY SPECIALIST SUPV I	0	1	1	1	0	1	0
15925	ELIGIBILITY SPECIALIST SUPV II	1	3	4	4	0	4	0
77450	ASST DIR PT ACCESS/PT BUS SVCS	1	0	1	1	0	1	0
77467	DIR, PATIENT ACCESS/PT BUS SVC	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>22</b>	<b>17</b>	<b>39</b>	<b>39</b>	<b>0</b>	<b>39</b>	<b>0</b>
<b>4300200000 - RUHS -Med Indigent Services Prc</b>		<b>22</b>	<b>17</b>	<b>39</b>	<b>39</b>	<b>0</b>	<b>39</b>	<b>0</b>
<b>4300300000 - RUHS -Correctional Health Systems</b>								
<b>Permanent</b>								
13404	MEDICAL UNIT CLERK	0	5	5	3	(2)	3	(2)
13418	PHARMACY TECHNICIAN II	6	0	6	6	0	6	0
13426	SR MEDICAL RECORDS TECH	1	0	1	1	0	1	0
13432	SUPV MEDICAL RECORDS TECH	1	0	1	1	0	1	0
13488	MEDICAL RECORDS TECHNICIAN II	11	7	18	15	(3)	15	(3)

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13490	RUHS QUALITY ASSESSMENT MGR	0	1	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	0	2	2	1	(1)	1	(1)
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
57731	DENTAL ASSISTANT	1	1	2	1	(1)	1	(1)
57732	REGISTERED DENTAL ASSISTANT	2	1	3	3	0	3	0
57749	LICENSED VOC NURSE III	43	22	65	53	(12)	53	(12)
57787	AMBULATORY PC PHYSICIAN	0	1	1	1	0	1	0
57788	AMBULATORY PC PHYSICIAN LEADER	2	4	6	6	0	6	0
73616	CLINICAL PHARMACIST I	0	1	1	0	(1)	0	(1)
73785	PHYSICIAN II - DHS	0	1	1	2	1	2	1
73787	PHYSICIAN IV - DHS	0	1	1	2	1	2	1
73840	CORRECTIONAL HLTHCARE MED DIR	0	1	1	1	0	1	0
73877	DENTIST	1	0	1	1	0	1	0
73878	CHF OF DENTISTRY	1	0	1	1	0	1	0
73955	INSTITUTIONAL NURSE	112	38	150	137	(13)	137	(13)
73963	SUPV INSTITUTIONAL NURSE	4	1	5	5	0	5	0
73966	DIR OF NURSING SERVICES	0	1	1	0	(1)	0	(1)
73969	SR INSTITUTIONAL NURSE	8	7	15	8	(7)	8	(7)
74029	NURSING ED INSTRUCTOR	1	0	1	1	0	1	0
74032	NURSE PRACTITIONER III -MC/CHC	4	4	8	9	1	9	1
74039	REGISTERED NURSE I - MC/CHC	0	1	1	0	(1)	0	(1)
74093	CORRECTIONAL HEALTHCARE ADMIN	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	0	3	3	0	(3)	0	(3)
86115	IT BUSINESS SYS ANALYST II	0	1	1	0	(1)	0	(1)
86117	IT BUSINESS SYS ANALYST III	1	1	2	1	(1)	1	(1)
86183	IT USER SUPPORT TECH II	1	2	3	1	(2)	1	(2)
98724	RADIOLOGIC TECHNOLOGIST	2	0	2	2	0	2	0
<b>Permanent Total</b>		<b>204</b>	<b>107</b>	<b>311</b>	<b>264</b>	<b>(47)</b>	<b>264</b>	<b>(47)</b>
<b>4300300000 - RUHS -Correctional Health Syste</b>		<b>204</b>	<b>107</b>	<b>311</b>	<b>264</b>	<b>(47)</b>	<b>264</b>	<b>(47)</b>
<b>4300600000 - RUHS-Community Health Clinics</b>								
<b>Permanent</b>								
13401	ADMISSIONS AND COLLECTIONS CLK	90	15	105	110	5	110	5
13406	SR ADMISSIONS & COLL CLERK	1	0	1	1	0	1	0
13418	PHARMACY TECHNICIAN II	3	1	4	4	0	4	0
13426	SR MEDICAL RECORDS TECH	1	0	1	1	0	1	0
13427	QUALITY ASSURANCE COORDINATOR	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	23	8	31	32	1	32	1
13866	OFFICE ASSISTANT III	3	2	5	5	0	5	0
13868	SUPV OFFICE ASSISTANT II	0	1	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
14005	EXECUTIVE ASSISTANT I	2	1	3	2	(1)	2	(1)
14006	EXECUTIVE ASSISTANT II	0	2	2	3	1	3	1
15312	REVENUE & RECOVERY TECH I	2	2	4	4	0	4	0
15313	REVENUE & RECOVERY TECH II	1	0	1	1	0	1	0
15317	REVENUE & RECOVERY SUPV II	0	1	1	1	0	1	0
15908	INSURANCE BILLING CLERK	1	4	5	5	0	5	0
57731	DENTAL ASSISTANT	6	7	13	13	0	13	0
57732	REGISTERED DENTAL ASSISTANT	5	0	5	5	0	5	0
57745	BEHAVIORAL HLTH SPECIALIST II	11	1	12	12	0	12	0
57748	LICENSED VOC NURSE II	77	15	92	99	7	99	7
57749	LICENSED VOC NURSE III	6	1	7	7	0	7	0
57776	MEDICAL ASSISTANT	182	23	205	211	6	211	6
57787	AMBULATORY PC PHYSICIAN	4	1	5	5	0	5	0
57788	AMBULATORY PC PHYSICIAN LEADER	27	31	58	58	0	58	0
57792	COMMUNITY SERVICES ASSISTANT	9	11	20	20	0	20	0
62340	LEAD HOUSEKEEPER	3	4	7	7	0	7	0
62341	HOUSEKEEPER	12	2	14	14	0	14	0
72901	HOSPITAL PATIENT ADVOCATE	1	0	1	1	0	1	0
73470	COMMUNITY DENTAL HYGIENIST	0	1	1	1	0	1	0
73616	CLINICAL PHARMACIST I	2	2	4	4	0	4	0
73753	OPTOMETRIST	0	2	2	2	0	2	0
73767	ADMINISTRATIVE PHYSICIAN I	1	0	1	1	0	1	0
73768	ADMINISTRATIVE PHYSICIAN II	1	1	2	0	(2)	0	(2)
73774	PODIATRIST	1	0	1	1	0	1	0
73790	NURSE PRACTITIONER III-DESERT	6	3	9	9	0	9	0
73794	PHYSICIAN IV - DESERT	0	2	2	2	0	2	0
73797	PHYSICIAN ASST III - DESERT	2	0	2	2	0	2	0
73804	PHYSICIAN IV	1	22	23	23	0	23	0
73819	STAFF PSYCHIATRIST IV	1	11	12	12	0	12	0
73861	ASST MEDICAL PROGRAM DIR II	0	10	10	10	0	10	0
73862	MEDICAL PROGRAM DIRECTOR	0	1	1	1	0	1	0
73873	ASSOC MEDICAL OFFICER	1	2	3	3	0	3	0
73877	DENTIST	4	3	7	7	0	7	0
73878	CHF OF DENTISTRY	1	0	1	1	0	1	0
73900	RUHS MANAGING PSYCH - PC & RP	0	1	1	1	0	1	0
73923	NURSE MANAGER	0	1	1	1	0	1	0
73966	DIR OF NURSING SERVICES	0	1	1	1	0	1	0
73974	PHYSICIAN ASSISTANT II	1	0	1	1	0	1	0
73976	PHYSICIAN ASSISTANT III	4	5	9	9	0	9	0
73982	NURSE PRACTITIONER II	1	1	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73984	NURSE PRACTITIONER III	13	6	19	19	0	19	0
73998	PATIENT SVCS COORDINATOR	24	1	25	26	1	26	1
74032	NURSE PRACTITIONER III -MC/CHC	1	1	2	2	0	2	0
74047	REGISTERED NURSE III - MC/CHC	32	6	38	46	8	46	8
74057	NURSE COORDINATOR	1	0	1	1	0	1	0
74074	DIR OF OPERATIONS, AC & HS	2	0	2	2	0	2	0
74075	HEALTHCARE ADMIN MANAGER	14	0	14	14	0	14	0
74076	HEALTHCARE ASST ADMIN MANAGER	1	2	3	3	0	3	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74113	ADMIN SVCS MGR II	0	1	1	1	0	1	0
77467	DIR, PATIENT ACCESS/PT BUS SVC	1	0	1	1	0	1	0
78312	DIETITIAN II	0	3	3	3	0	3	0
79742	CLINICAL THERAPIST II	1	6	7	7	0	7	0
79810	SOCIAL SVCS PRACTITIONER III	0	1	1	1	0	1	0
98724	RADIOLOGIC TECHNOLOGIST	1	1	2	2	0	2	0
98764	ULTRASOUND TECHNOLOGIST	3	0	3	3	0	3	0
98789	ORTHOPEDIC TECHNICIAN	0	2	2	2	0	2	0
<b>Permanent Total</b>		<b>593</b>	<b>232</b>	<b>825</b>	<b>851</b>	<b>26</b>	<b>851</b>	<b>26</b>
<b>4300600000 - RUHS-Community Health Clinics</b>		<b>593</b>	<b>232</b>	<b>825</b>	<b>851</b>	<b>26</b>	<b>851</b>	<b>26</b>
<b>4500100000 - Department of Waste Resources</b>								
<b>Permanent</b>								
13325	GATE SERVICES ASSISTANT	13	8	21	26	5	26	5
13326	SR GATE SERVICES ASST	3	0	3	3	0	3	0
13327	GATE FEE PROGRAM SUPERVISOR	3	0	3	3	0	3	0
13417	FLEET SERVICES ASSISTANT	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	3	0	3	3	0	3	0
14006	EXECUTIVE ASSISTANT II	0	1	1	1	0	1	0
15811	BUYER I	2	0	2	2	0	2	0
15812	BUYER II	1	0	1	1	0	1	0
15824	EQUIPMENT PARTS HELPER	0	1	1	1	0	1	0
15825	EQUIPMENT PARTS STOREKEEPER	1	0	1	1	0	1	0
15828	WAREHOUSE SUPERVISOR	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	2	4	6	6	0	6	0
15913	SR ACCOUNTING ASST	1	3	4	5	1	5	1
15915	ACCOUNTING TECHNICIAN I	1	4	5	5	0	5	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
33228	ENVIRONMENTAL COMPLIANCE MGR	1	0	1	1	0	1	0
62251	MAINTENANCE PAINTER	1	0	1	1	0	1	0
62920	EQUIPMENT MAINT WORKER	5	2	7	7	0	7	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
62951	GARAGE ATTENDANT	1	0	1	1	0	1	0
66406	AUTOMOTIVE MECHANIC I	1	0	1	1	0	1	0
66411	AUTOMOTIVE MECHANIC II	2	0	2	2	0	2	0
66413	EQUIPMENT SERVICE SUPV	1	0	1	1	0	1	0
66415	AUTOMOTIVE SERVICE SUPERVISOR	1	0	1	1	0	1	0
66441	TRUCK MECHANIC	2	1	3	3	0	3	0
66450	HEAVY EQUIPMENT MECHANIC-WASTE	1	2	3	2	(1)	2	(1)
66456	SR HEAVY EQUIPMENT MECH-WASTE	2	0	2	3	1	3	1
66502	CREW LEAD WORKER	25	2	27	27	0	27	0
66507	OPS & MAINT SUPERVISOR	11	4	15	14	(1)	14	(1)
66512	EQUIPMENT OPERATOR II	20	7	27	29	2	29	2
66513	SR EQUIPMENT OPERATOR	6	3	9	9	0	9	0
66529	MAINTENANCE & CONST WRKR	25	26	51	41	(10)	41	(10)
66570	RECYCLING SPECIALIST I	0	2	2	2	0	2	0
66571	RECYCLING SPECIALIST II	3	0	3	3	0	3	0
66575	LANDFILL SAFETY MONITOR	2	3	5	4	(1)	4	(1)
66577	WASTE MGMT OPS SUPERINTENDENT	2	0	2	2	0	2	0
66578	WASTE MGMT PROJECTS SUPERVISOR	2	0	2	5	3	5	3
73562	HAZARDOUS WASTE INSP II	9	0	9	9	0	9	0
73563	SR HAZARDOUS WASTE INSPECTOR	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	2	1	3	3	0	3	0
74113	ADMIN SVCS MGR II	0	1	1	1	0	1	0
74114	ADMIN SVCS ASST	3	1	4	4	0	4	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74198	WASTE MGMT PROGRAM COORDINATOR	4	0	4	4	0	4	0
74208	WASTE MGMT PROGRAM ADMIN	0	1	1	1	0	1	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74806	URBAN/REGIONAL PLANNER IV	1	1	2	2	0	2	0
74809	PRINCIPAL PLANNER	1	0	1	1	0	1	0
74813	PLANNING DIVISION MANAGER	1	0	1	1	0	1	0
74999	COMMERCIAL & HEAVY EQUIP T.O.	2	0	2	2	0	2	0
76419	ENGINEERING PROJECT MGR	2	3	5	5	0	5	0
76422	ASST CIVIL ENGINEER	8	2	10	9	(1)	9	(1)
76424	ASSOC CIVIL ENGINEER	4	6	10	8	(2)	8	(2)
76425	SR CIVIL ENGINEER	0	4	4	2	(2)	2	(2)
76441	WASTE MGMT PRINCIPAL ENG	3	0	3	3	0	3	0
76478	ASST CHF WASTE MGMT ENGINEER	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
76611	ASST GENERAL MGR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	2	0	2	2	0	2	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	3	0	3	3	0	3	0
86111	BUSINESS PROCESS ANALYST II	1	0	1	1	0	1	0
97432	ENGINEERING TECH II	10	3	13	13	0	13	0
97433	SR ENG TECH	5	1	6	6	0	6	0
97434	PRINCIPAL ENG TECH	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>217</b>	<b>97</b>	<b>314</b>	<b>308</b>	<b>(6)</b>	<b>308</b>	<b>(6)</b>
<b>4500100000 - Department of Waste Resources</b>		<b>217</b>	<b>97</b>	<b>314</b>	<b>308</b>	<b>(6)</b>	<b>308</b>	<b>(6)</b>
<b>5100100000 - Administration DPSS</b>								
<b>Permanent</b>								
13131	SR HUMAN RESOURCES CLERK	3	0	3	3	0	3	0
13396	CUSTOMER SUPPORT REP II	17	4	21	22	1	22	1
13397	CUSTOMER SUPPORT REP III	3	2	5	4	(1)	4	(1)
13398	LEAD CUSTOMER SUPPORT REP	2	0	2	2	0	2	0
13399	SUPV CUSTOMER SUPPORT REP	4	0	4	4	0	4	0
13416	DPSS OFFICE SUPPORT SUPV	85	11	96	99	3	99	3
13419	ELIGIBILITY SERVICES CLERK	233	34	267	282	15	282	15
13439	HUMAN RESOURCES CLERK	2	0	2	2	0	2	0
13601	ELIGIBILITY TECHNICIAN I	2	4	6	6	0	6	0
13602	ELIGIBILITY TECHNICIAN II	999	274	1,273	1,329	56	1,329	56
13603	ELIGIBILITY TECHNICIAN III	192	45	237	245	8	245	8
13604	ELIGIBILITY SUPERVISOR	152	23	175	182	7	182	7
13609	SUPV PROGRAM SPECIALIST	10	5	15	17	2	17	2
13865	OFFICE ASSISTANT II	33	2	35	33	(2)	33	(2)
13866	OFFICE ASSISTANT III	381	78	459	470	11	470	11
13929	EXECUTIVE SECRETARY	1	0	1	1	0	1	0
13938	ASST CEO EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
14005	EXECUTIVE ASSISTANT I	59	5	64	64	0	64	0
14006	EXECUTIVE ASSISTANT II	21	3	24	24	0	24	0
14009	EXECUTIVE ASSISTANT IV	1	0	1	1	0	1	0
15312	REVENUE & RECOVERY TECH I	2	0	2	2	0	2	0
15313	REVENUE & RECOVERY TECH II	6	0	6	6	0	6	0
15317	REVENUE & RECOVERY SUPV II	1	0	1	1	0	1	0
15811	BUYER I	1	0	1	1	0	1	0
15812	BUYER II	4	0	4	4	0	4	0
15820	SR SUPPORT SERVICES TECHNICIAN	2	1	3	3	0	3	0
15821	SUPPORT SERVICES SUPERVISOR	2	0	2	2	0	2	0
15826	SUPPORT SERVICES TECHNICIAN	9	1	10	10	0	10	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15912	ACCOUNTING ASSISTANT II	4	0	4	4	0	4	0
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	18	9	27	29	2	29	2
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
15917	SUPV ACCOUNTING TECHNICIAN	4	1	5	5	0	5	0
37571	INVESTIGATIVE TECH II	29	6	35	35	0	35	0
37572	SR INVESTIGATIVE TECHNICIAN	9	1	10	10	0	10	0
37573	SUPV INVESTIGATIVE TECH	6	1	7	7	0	7	0
37587	WELFARE FRAUD INV MGR-B	1	1	2	2	0	2	0
37591	WELFARE FRAUD INVESTIGATOR	19	5	24	24	0	24	0
37592	SUPV WELFARE FRAUD INV	4	0	4	4	0	4	0
37593	DPSS CHF OF INVESTIGATIONS	1	0	1	1	0	1	0
57726	SOCIAL SERVICES ASSISTANT	94	78	172	172	0	172	0
57792	COMMUNITY SERVICES ASSISTANT	4	1	5	5	0	5	0
62423	PRINTING TECH SPECIALIST II	1	0	1	1	0	1	0
62424	SR PRINTING TECHNOLOGY SPEC	1	0	1	1	0	1	0
73834	SUPV RESEARCH SPECIALIST	4	0	4	4	0	4	0
74105	ADMIN SVCS ANALYST I	0	0	0	1	1	1	1
74106	ADMIN SVCS ANALYST II	85	8	93	103	10	103	10
74113	ADMIN SVCS MGR II	18	0	18	18	0	18	0
74114	ADMIN SVCS ASST	39	11	50	52	2	52	2
74121	ADMIN ANALYST (D)	4	0	4	4	0	4	0
74127	SR ADMINISTRATIVE ANALYST (D)	3	0	3	3	0	3	0
74152	COMMUNITY PROGRAM SPEC II	12	0	12	12	0	12	0
74158	SR COMMUNITY PROG SPECIALIST	1	0	1	1	0	1	0
74168	EMERGENCY SERVICES COORDINATOR	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	3	3	6	8	2	8	2
74199	ADMIN SVCS SUPV	15	3	18	20	2	20	2
74213	ADMIN SVCS OFFICER	11	3	14	13	(1)	13	(1)
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74243	ASST DIR OF PUBLIC SOCIAL SVCS	5	1	6	6	0	6	0
74248	DIR OF PUBLIC SOCIAL SERVICES	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	14	1	15	15	0	15	0
74458	DEPT PUBLIC INFO OFFICER II	1	0	1	1	0	1	0
74904	DPSS FACILITIES PROJ PLANNER	7	1	8	8	0	8	0
76613	FACILITIES SUPPORT SUPERVISOR	1	1	2	2	0	2	0
76614	FACILITIES PLANNING SUPERVISOR	2	0	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77412	ACCOUNTANT II	8	2	10	12	2	12	2
77413	SR ACCOUNTANT	15	2	17	17	0	17	0
77414	PRINCIPAL ACCOUNTANT	10	0	10	10	0	10	0
77419	SYSTEMS ACCOUNTANT II	2	0	2	2	0	2	0
77427	DPSS SR INTERNAL AUDITOR	11	1	12	12	0	12	0
77471	PARENT/YOUTH PARTNER	7	1	8	9	1	9	1
77475	INTEGRATED H & H SERVICES DIR	1	0	1	0	(1)	0	(1)
77476	MANAGING DIR OF PUB SOC SVCS	0	1	1	1	0	1	0
77499	FISCAL MANAGER	4	0	4	4	0	4	0
77623	SR ADMINISTRATIVE SVCS ANALYST	9	3	12	11	(1)	11	(1)
79742	CLINICAL THERAPIST II	1	0	1	5	4	5	4
79802	SR EMPLOYMENT SVCS COUNSELOR	36	9	45	42	(3)	42	(3)
79810	SOCIAL SVCS PRACTITIONER III	876	171	1,047	1,047	0	1,047	0
79811	SOCIAL SVCS SUPERVISOR I	46	11	57	57	0	57	0
79812	SOCIAL SVCS SUPERVISOR II	195	29	224	224	0	224	0
79815	PROGRAM SPECIALIST II, CSS	26	6	32	44	12	35	3
79819	PROGRAM SPECIALIST II	47	5	52	57	5	57	5
79820	SR PROGRAM SPECIALIST	13	0	13	14	1	14	1
79821	APPEALS SPECIALIST	18	0	18	18	0	18	0
79837	RESEARCH SPECIALIST I	4	1	5	5	0	5	0
79838	RESEARCH SPECIALIST II	13	0	13	13	0	13	0
79842	SUPV APPEALS SPECIALIST	3	0	3	3	0	3	0
79859	SUPV STAFF DEVELOPMENT OFFICER	1	1	2	2	0	2	0
79860	COMPUTER BASED TRAINING OFFCR	7	1	8	8	0	8	0
79861	STAFF DEVELOPMENT OFFICER	9	1	10	10	0	10	0
79862	COMPUTER BASED TRAINING SUPV	1	0	1	1	0	1	0
79863	STAFF DEVELOPMENT MANAGER	2	0	2	2	0	2	0
79872	INTAKE SPECIALIST	38	4	42	42	0	42	0
79874	SOCIAL SVCS PRACTITIONER II	204	77	281	281	0	281	0
79881	TRAINING OFFICER	13	2	15	15	0	15	0
79882	SR TRAINING OFFICER	2	0	2	2	0	2	0
79883	REGIONAL MGR, SOCIAL SERVICES	51	6	57	58	1	57	0
79885	DEP DIR OF PUBLIC SOCIAL SVCS	21	1	22	24	2	23	1
79886	SOCIAL SERVICE PLANNER	5	0	5	6	1	5	0
79890	SUPV EMPLOYMENT SVCS COUNSELOR	31	2	33	35	2	35	2
79891	EMPLOYMENT SVCS COUNSELOR II	181	29	210	229	19	229	19

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79892	EMPLOYMENT SVCS COUNSELOR	2	0	2	2	0	2	0
79894	REGIONAL MGR, SELF SUFF & AP	34	2	36	37	1	37	1
86111	BUSINESS PROCESS ANALYST II	10	1	11	11	0	11	0
86118	BUSINESS PROCESS MGR	1	0	1	1	0	1	0
92701	GRAPHIC ARTS ILLUSTRATOR	3	0	3	3	0	3	0
92752	MEDIA PRODUCTION SPECIALIST	1	4	5	3	(2)	3	(2)
98555	IT FORENSICS EXAMINER III	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>4,617</b>	<b>1,000</b>	<b>5,617</b>	<b>5,779</b>	<b>162</b>	<b>5,767</b>	<b>150</b>
<b>5100100000 - Administration DPSS Total</b>		<b>4,617</b>	<b>1,000</b>	<b>5,617</b>	<b>5,779</b>	<b>162</b>	<b>5,767</b>	<b>150</b>
<b>5300100000 - Office On Aging-Title III</b>								
<b>Permanent</b>								
13609	SUPV PROGRAM SPECIALIST	3	0	3	3	0	3	0
13865	OFFICE ASSISTANT II	2	1	3	4	1	4	1
13866	OFFICE ASSISTANT III	2	1	3	2	(1)	2	(1)
13868	SUPV OFFICE ASSISTANT II	2	0	2	3	1	3	1
14006	EXECUTIVE ASSISTANT II	1	1	2	2	0	2	0
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	1	0	1	0
15811	BUYER I	0	1	1	0	(1)	0	(1)
15915	ACCOUNTING TECHNICIAN I	3	0	3	3	0	3	0
57710	SR CITIZEN NUTRITN PRG STE MGR	1	0	1	1	0	1	0
57711	SR CITIZEN NUTRITION PROG ASST	2	0	2	2	0	2	0
57729	OFFICE ON AGING SERVICES ASST	19	2	21	21	0	21	0
62971	RECORDS & SUPPORT ASSISTANT	1	0	1	1	0	1	0
73458	HEALTH EDUCATION ASST II	1	0	1	1	0	1	0
73557	DEP DIRECTOR	0	0	0	1	1	1	1
74036	REGISTERED NURSE I	2	0	2	2	0	2	0
74040	REGISTERED NURSE II	0	1	1	1	0	1	0
74052	REGISTERED NURSE V	1	0	1	1	0	1	0
74091	OFFICE ON AGING PROGRM SPEC II	2	2	4	4	0	4	0
74106	ADMIN SVCS ANALYST II	4	0	4	4	0	4	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	0	0	0	1	1	1	1
74191	ADMIN SVCS MGR I	2	0	2	2	0	2	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74288	DEP DIR FOR ADMINISTRATION	1	0	1	1	0	1	0
74289	DEP DIR OF PROGRAMS & OPS	1	0	1	1	0	1	0
74290	DIR OF OFFICE ON AGING	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	1	2	2	0	2	0
77412	ACCOUNTANT II	2	0	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
78345	NUTRITIONIST	1	0	1	1	0	1	0
78347	SUPV NUTRITIONIST I	0	0	0	1	1	1	1
79717	BEHAVIORAL HEALTH SVC SUPV	2	0	2	2	0	2	0
79742	CLINICAL THERAPIST II	1	0	1	3	2	3	2
79781	VOLUNTEER SVCS COORDINATOR	1	1	2	2	0	2	0
79810	SOCIAL SVCS PRACTITIONER III	22	3	25	22	(3)	22	(3)
79812	SOCIAL SVCS SUPERVISOR II	5	1	6	6	0	6	0
79820	SR PROGRAM SPECIALIST	1	0	1	1	0	1	0
79873	SOCIAL SVCS PRACTITIONER I	0	0	0	1	1	1	1
79874	SOCIAL SVCS PRACTITIONER II	1	0	1	3	2	3	2
79883	REGIONAL MGR, SOCIAL SERVICES	2	0	2	2	0	2	0
<b>Permanent Total</b>		<b>97</b>	<b>15</b>	<b>112</b>	<b>117</b>	<b>5</b>	<b>117</b>	<b>5</b>
<b>5300100000 - Office On Aging-Title III Total</b>		<b>97</b>	<b>15</b>	<b>112</b>	<b>117</b>	<b>5</b>	<b>117</b>	<b>5</b>
<b>5400100000 - Veterans Services</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	5	1	6	6	0	6	0
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	1	0	1	0
74210	DIR OF VETERANS SERVICES	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
79912	VETERANS SERVICES REP II	5	6	11	11	0	11	0
79913	SR VETERANS SERVICES REP	4	0	4	4	0	4	0
79915	ASST DIR OF VETERANS SVCS	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>19</b>	<b>7</b>	<b>26</b>	<b>26</b>	<b>0</b>	<b>26</b>	<b>0</b>
<b>5400100000 - Veterans Services Total</b>		<b>19</b>	<b>7</b>	<b>26</b>	<b>26</b>	<b>0</b>	<b>26</b>	<b>0</b>
<b>5500100000 - Housing and Workforce Solutions</b>								
<b>Permanent</b>								
74231	ASST DIR OF B & C SVCS, HHPWS	0	0	0	1	1	1	1
76610	DEP DIR OF B & C SVCS, HHPWS	0	0	0	1	1	1	1
97467	DIR OF HHPW SOLUTIONS	0	0	0	1	1	1	1
14010	EXECUTIVE ASST IV - AT-WILL	2	0	2	1	(1)	1	(1)
15911	ACCOUNTING ASSISTANT I	0	0	0	1	1	1	1
15915	ACCOUNTING TECHNICIAN I	0	0	0	2	2	2	2
15916	ACCOUNTING TECHNICIAN II	0	0	0	1	1	1	1
74106	ADMIN SVCS ANALYST II	0	0	0	2	2	2	2
74114	ADMIN SVCS ASST	1	0	1	2	1	2	1
74231	ASST DIR OF B & C SVCS, HHPWS	0	1	1	0	(1)	0	(1)
74293	CONTRACTS & GRANTS ANALYST	0	0	0	1	1	1	1
74460	PUBLIC INFORMATION OFFICER	0	1	1	0	(1)	0	(1)

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
76610	DEP DIR OF B & C SVCS, HHPWS	2	0	2	1	(1)	1	(1)
77412	ACCOUNTANT II	0	0	0	3	3	3	3
77413	SR ACCOUNTANT	0	0	0	2	2	2	2
77414	PRINCIPAL ACCOUNTANT	0	0	0	1	1	1	1
77416	SUPV ACCOUNTANT	0	0	0	3	3	3	3
77499	FISCAL MANAGER	0	0	0	1	1	1	1
79838	RESEARCH SPECIALIST II	0	1	1	0	(1)	0	(1)
97467	DIR OF HHPW SOLUTIONS	1	0	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>6</b>	<b>3</b>	<b>9</b>	<b>24</b>	<b>15</b>	<b>24</b>	<b>15</b>
<b>5500100000 - Housing and Workforce Solution:</b>		<b>6</b>	<b>3</b>	<b>9</b>	<b>24</b>	<b>15</b>	<b>24</b>	<b>15</b>
<b>5500300000 - HWS-Continuum of Care</b>								
<b>Permanent</b>								
74106	ADMIN SVCS ANALYST II	7	0	7	5	(2)	5	(2)
74114	ADMIN SVCS ASST	0	1	1	1	0	1	0
74151	COMMUNITY PROGRAM SPEC I	1	0	1	1	0	1	0
74152	COMMUNITY PROGRAM SPEC II	1	1	2	2	0	2	0
74184	DEVELOPMENT SPECIALIST II	0	0	0	1	1	1	1
74186	SUPV DEVELOPMENT SPECIALIST	0	0	0	1	1	1	1
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	3	0	3	3	0	3	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77111	GIS RESEARCH SPECIALIST II	0	1	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	0	1	1	0	(1)	0	(1)
77416	SUPV ACCOUNTANT	1	0	1	0	(1)	0	(1)
77499	FISCAL MANAGER	1	0	1	0	(1)	0	(1)
79819	PROGRAM SPECIALIST II	1	1	2	2	0	2	0
79820	SR PROGRAM SPECIALIST	2	0	2	2	0	2	0
79837	RESEARCH SPECIALIST I	1	0	1	1	0	1	0
79886	SOCIAL SERVICE PLANNER	1	0	1	1	0	1	0
86111	BUSINESS PROCESS ANALYST II	1	0	1	1	0	1	0
97463	HOUSING SPECIALIST II	0	0	0	2	2	2	2
<b>Permanent Total</b>		<b>22</b>	<b>5</b>	<b>27</b>	<b>26</b>	<b>(1)</b>	<b>26</b>	<b>(1)</b>
<b>5500300000 - HWS-Continuum of Care Total</b>		<b>22</b>	<b>5</b>	<b>27</b>	<b>26</b>	<b>(1)</b>	<b>26</b>	<b>(1)</b>
<b>5500400000 - Workforce Development</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	4	2	6	6	0	6	0
13866	OFFICE ASSISTANT III	5	3	8	8	0	8	0
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	0	0	0	1	1	1	1
15916	ACCOUNTING TECHNICIAN II	3	0	3	1	(2)	1	(2)
74183	DEVELOPMENT SPECIALIST I	7	5	12	12	0	12	0
74184	DEVELOPMENT SPECIALIST II	12	6	18	18	0	18	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74185	DEVELOPMENT SPECIALIST III	11	6	17	17	0	17	0
74186	SUPV DEVELOPMENT SPECIALIST	9	1	10	10	0	10	0
74213	ADMIN SVCS OFFICER	0	1	1	0	(1)	0	(1)
74221	PRINCIPAL DEVELOPMENT SPEC	3	1	4	4	0	4	0
74297	DEVELOPMENT MANAGER	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	2	3	3	0	3	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	0	0	0	1	1	1	1
77499	FISCAL MANAGER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>62</b>	<b>28</b>	<b>90</b>	<b>89</b>	<b>(1)</b>	<b>89</b>	<b>(1)</b>
<b>5500400000 - Workforce Development Total</b>		<b>62</b>	<b>28</b>	<b>90</b>	<b>89</b>	<b>(1)</b>	<b>89</b>	<b>(1)</b>
<b>5500500000 - HWS-Local Initiative Admin DCA</b>								
<b>Permanent</b>								
13609	SUPV PROGRAM SPECIALIST	0	1	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	1	1	2	2	0	2	0
13929	EXECUTIVE SECRETARY	1	0	1	0	(1)	0	(1)
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	0	(1)	0	(1)
57792	COMMUNITY SERVICES ASSISTANT	4	0	4	3	(1)	3	(1)
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0
74114	ADMIN SVCS ASST	0	1	1	1	0	1	0
74151	COMMUNITY PROGRAM SPEC I	3	1	4	3	(1)	3	(1)
74152	COMMUNITY PROGRAM SPEC II	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	0	1	0	(1)	0	(1)
74294	CAP DIVISION MANAGER	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77412	ACCOUNTANT II	0	1	1	0	(1)	0	(1)
77413	SR ACCOUNTANT	0	1	1	0	(1)	0	(1)
77416	SUPV ACCOUNTANT	1	0	1	0	(1)	0	(1)
92752	MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>20</b>	<b>6</b>	<b>26</b>	<b>17</b>	<b>(9)</b>	<b>17</b>	<b>(9)</b>
<b>5500500000 - HWS-Local Initiative Admin DCA</b>		<b>20</b>	<b>6</b>	<b>26</b>	<b>17</b>	<b>(9)</b>	<b>17</b>	<b>(9)</b>
<b>5500600000 - HWS-DCA-Local Initiative Program</b>								
<b>Permanent</b>								
15916	ACCOUNTING TECHNICIAN II	1	0	1	0	(1)	0	(1)
57792	COMMUNITY SERVICES ASSISTANT	16	0	16	16	0	16	0
62712	LEAD AIR CONDITIONING MECHANIC	2	0	2	2	0	2	0
74114	ADMIN SVCS ASST	3	0	3	3	0	3	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74151	COMMUNITY PROGRAM SPEC I	1	0	1	1	0	1	0
74152	COMMUNITY PROGRAM SPEC II	0	2	2	0	(2)	0	(2)
74158	SR COMMUNITY PROG SPECIALIST	3	0	3	3	0	3	0
74294	CAP DIVISION MANAGER	1	0	1	1	0	1	0
77412	ACCOUNTANT II	0	1	1	0	(1)	0	(1)
77414	PRINCIPAL ACCOUNTANT	0	1	1	0	(1)	0	(1)
97463	HOUSING SPECIALIST II	4	1	5	5	0	5	0
97464	HOUSING SPECIALIST III	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>32</b>	<b>5</b>	<b>37</b>	<b>32</b>	<b>(5)</b>	<b>32</b>	<b>(5)</b>
<b>5500600000 - HWS-DCA-Local Initiative Progra</b>		<b>32</b>	<b>5</b>	<b>37</b>	<b>32</b>	<b>(5)</b>	<b>32</b>	<b>(5)</b>
<b>5500700000 - HWS-DCA-Other Programs</b>								
<b>Permanent</b>								
57792	COMMUNITY SERVICES ASSISTANT	0	0	0	1	1	1	1
74151	COMMUNITY PROGRAM SPEC I	0	0	0	1	1	1	1
74158	SR COMMUNITY PROG SPECIALIST	0	1	1	1	0	1	0
<b>Permanent Total</b>		<b>0</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>2</b>	<b>3</b>	<b>2</b>
<b>5500700000 - HWS-DCA-Other Programs Total</b>		<b>0</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>2</b>	<b>3</b>	<b>2</b>
<b>5500800000 - HWS-HOME Investment Partnership Act</b>								
<b>Permanent</b>								
74183	DEVELOPMENT SPECIALIST I	0	0	0	4	4	4	4
74184	DEVELOPMENT SPECIALIST II	0	0	0	3	3	3	3
74186	SUPV DEVELOPMENT SPECIALIST	0	0	0	2	2	2	2
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>5500800000 - HWS-HOME Investment Partners</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>5500900000 - HWS-HUD-CDBG Home Grants</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	1	0	1	2	1	2	1
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	0	1	1	0	(1)	0	(1)
74183	DEVELOPMENT SPECIALIST I	2	0	2	2	0	2	0
74184	DEVELOPMENT SPECIALIST II	1	1	2	2	0	2	0
74185	DEVELOPMENT SPECIALIST III	1	1	2	2	0	2	0
74186	SUPV DEVELOPMENT SPECIALIST	2	1	3	4	1	4	1
74221	PRINCIPAL DEVELOPMENT SPEC	1	0	1	2	1	2	1
74297	DEVELOPMENT MANAGER	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	0	(1)	0	(1)
77413	SR ACCOUNTANT	1	0	1	0	(1)	0	(1)
77416	SUPV ACCOUNTANT	1	0	1	0	(1)	0	(1)
97464	HOUSING SPECIALIST III	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>13</b>	<b>5</b>	<b>18</b>	<b>18</b>	<b>0</b>	<b>18</b>	<b>0</b>

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>5500900000 - HWS-HUD-CDBG Home Grants T</b>		13	5	18	18	0	18	0
<b>5600100000 - Housing Authority</b>								
<b>Permanent</b>								
13864	OFFICE ASSISTANT I	0	1	1	1	0	1	0
13865	OFFICE ASSISTANT II	5	4	9	8	(1)	8	(1)
13866	OFFICE ASSISTANT III	1	2	3	3	0	3	0
15911	ACCOUNTING ASSISTANT I	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	1	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	3	0	3	3	0	3	0
62730	BLDG MAINT WORKER	0	1	1	0	(1)	0	(1)
62731	SR BUILDING MAINTENANCE WORKER	1	0	1	1	0	1	0
62732	BLDG MAINT SUPERINTENDENT	0	1	1	0	(1)	0	(1)
66533	HOUSING AUTHORITY MNT WKR (D)	3	2	5	4	(1)	4	(1)
74183	DEVELOPMENT SPECIALIST I	2	2	4	0	(4)	0	(4)
74184	DEVELOPMENT SPECIALIST II	3	0	3	0	(3)	0	(3)
74185	DEVELOPMENT SPECIALIST III	0	1	1	1	0	1	0
74186	SUPV DEVELOPMENT SPECIALIST	9	3	12	9	(3)	9	(3)
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74221	PRINCIPAL DEVELOPMENT SPEC	2	3	5	3	(2)	3	(2)
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77412	ACCOUNTANT II	0	1	1	1	0	1	0
77413	SR ACCOUNTANT	2	1	3	3	0	3	0
77414	PRINCIPAL ACCOUNTANT	0	0	0	1	1	1	1
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77497	FISCAL ANALYST	1	0	1	1	0	1	0
77499	FISCAL MANAGER	0	1	1	1	0	1	0
97460	HOUSING PROGRAM ASSISTANT I	2	2	4	4	0	4	0
97461	HOUSING PROGRAM ASSISTANT II	1	0	1	1	0	1	0
97462	HOUSING SPECIALIST I	28	12	40	40	0	40	0
97463	HOUSING SPECIALIST II	18	3	21	21	0	21	0
97464	HOUSING SPECIALIST III	5	10	15	14	(1)	14	(1)
97465	PROPERTY MANAGER	3	0	3	3	0	3	0
<b>Permanent Total</b>		<b>94</b>	<b>51</b>	<b>145</b>	<b>129</b>	<b>(16)</b>	<b>129</b>	<b>(16)</b>
<b>5600100000 - Housing Authority Total</b>		<b>94</b>	<b>51</b>	<b>145</b>	<b>129</b>	<b>(16)</b>	<b>129</b>	<b>(16)</b>
<b>7200100000 - FM-Administration</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	2	0	2	1	(1)	1	(1)
14009	EXECUTIVE ASSISTANT IV	2	0	2	2	0	2	0
15811	BUYER I	2	0	2	2	0	2	0
15812	BUYER II	1	0	1	1	0	1	0
15831	STOCK CLERK	1	0	1	1	0	1	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15833	STOREKEEPER	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	0	1	1	0	(1)	0	(1)
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	2	3	5	6	1	6	1
15916	ACCOUNTING TECHNICIAN II	3	2	5	5	0	5	0
74106	ADMIN SVCS ANALYST II	2	0	2	3	1	3	1
74191	ADMIN SVCS MGR I	0	1	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74216	FACILITIES OPERATIONS MANAGER	1	0	1	1	0	1	0
74266	DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
76612	ASST DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
77412	ACCOUNTANT II	6	1	7	7	0	7	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77497	FISCAL ANALYST	3	0	3	3	0	3	0
77625	ADMIN SUPPORT SERVICES MANAGER	1	0	1	1	0	1	0
97431	ENGINEERING TECH I	2	0	2	0	(2)	0	(2)
<b>Permanent Total</b>		<b>39</b>	<b>8</b>	<b>47</b>	<b>45</b>	<b>(2)</b>	<b>45</b>	<b>(2)</b>
<b>7200100000 - FM-Administration Total</b>		<b>39</b>	<b>8</b>	<b>47</b>	<b>45</b>	<b>(2)</b>	<b>45</b>	<b>(2)</b>
<b>7200200000 - FM-Custodial Services</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
62321	CUSTODIAN	65	18	83	83	0	83	0
62322	LEAD CUSTODIAN	17	6	23	23	0	23	0
62323	CUSTODIAL SVCS SUPERINTENDENT	2	0	2	2	0	2	0
62324	CUSTODIAL SUPERVISOR	6	0	6	6	0	6	0
62330	M.H. FAC HOUSEKEEPING SUPV	2	1	3	3	0	3	0
62341	HOUSEKEEPER	18	6	24	24	0	24	0
74105	ADMIN SVCS ANALYST I	0	1	1	1	0	1	0
74186	SUPV DEVELOPMENT SPECIALIST	1	0	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>115</b>	<b>32</b>	<b>147</b>	<b>147</b>	<b>0</b>	<b>147</b>	<b>0</b>
<b>7200200000 - FM-Custodial Services Total</b>		<b>115</b>	<b>32</b>	<b>147</b>	<b>147</b>	<b>0</b>	<b>147</b>	<b>0</b>
<b>7200300000 - FM-Maintenance Services</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
62138	LANDSCAPE MAINTENANCE SUPV	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
62141	GARDENER	1	0	1	1	0	1	0
62142	GROUNDWORKER LEAD WORKER	3	0	3	3	0	3	0
62171	GROUNDWORKER	7	2	9	9	0	9	0
62231	MAINTENANCE ELECTRICIAN	10	2	12	12	0	12	0
62232	LEAD MAINTENANCE ELECTRICIAN	1	0	1	1	0	1	0
62251	MAINTENANCE PAINTER	4	1	5	5	0	5	0
62271	MAINTENANCE PLUMBER	12	3	15	15	0	15	0
62272	LEAD MAINTENANCE PLUMBER	1	0	1	2	1	2	1
62711	AIR CONDITIONING MECHANIC	15	3	18	18	0	18	0
62712	LEAD AIR CONDITIONING MECHANIC	2	1	3	2	(1)	2	(1)
62730	BLDG MAINT WORKER	21	11	32	31	(1)	31	(1)
62732	BLDG MAINT SUPERINTENDENT	3	1	4	4	0	4	0
62740	BLDG MAINT MECHANIC	24	7	31	31	0	31	0
62742	LEAD MAINTENANCE SVCS MECHANIC	14	2	16	15	(1)	15	(1)
62755	BLDG SERVICES ENGINEER	10	2	12	12	0	12	0
74186	SUPV DEVELOPMENT SPECIALIST	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74216	FACILITIES OPERATIONS MANAGER	0	4	4	2	(2)	2	(2)
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>132</b>	<b>40</b>	<b>172</b>	<b>168</b>	<b>(4)</b>	<b>168</b>	<b>(4)</b>
<b>7200300000 - FM-Maintenance Services Total</b>		<b>132</b>	<b>40</b>	<b>172</b>	<b>168</b>	<b>(4)</b>	<b>168</b>	<b>(4)</b>
<b>7200400000 - FM-Real Estate</b>								
<b>Permanent</b>								
13491	REAL PROPERTY COORDINATOR	2	0	2	2	0	2	0
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
14006	EXECUTIVE ASSISTANT II	0	1	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	0	1	1	1	0	1	0
74216	FACILITIES OPERATIONS MANAGER	0	1	1	1	0	1	0
74917	REAL PROPERTY AGENT III	3	2	5	5	0	5	0
74918	REAL PROPERTY AGENT II	1	1	2	2	0	2	0
74919	REAL PROPERTY AGENT I	2	1	3	3	0	3	0
74920	SUPV REAL PROPERTY AGENT	1	1	2	2	0	2	0
74921	SR REAL PROPERTY AGENT	3	2	5	5	0	5	0
74922	PRINCIPAL REAL PROPERTY AGENT	1	0	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
76612	ASST DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
97431	ENGINEERING TECH I	0	0	0	2	2	2	2
<b>Permanent Total</b>		<b>18</b>	<b>10</b>	<b>28</b>	<b>30</b>	<b>2</b>	<b>30</b>	<b>2</b>

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>7200400000 - FM-Real Estate Total</b>		18	10	28	30	2	30	2
<b>7200500000 - FM-Project Management Office</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
33202	CONSTRUCTION INSPECTOR II	1	1	2	2	0	2	0
33203	SR CONSTRUCTION INSPECTOR	1	0	1	1	0	1	0
33204	SUPV CONSTRUCTION INSPECTOR	1	0	1	1	0	1	0
73539	SR ENVIRONMENTAL PLANNER	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	1	2	1	(1)	1	(1)
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74185	DEVELOPMENT SPECIALIST III	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74216	FACILITIES OPERATIONS MANAGER	2	1	3	3	0	3	0
74297	DEVELOPMENT MANAGER	1	0	1	1	0	1	0
74803	ENV PLANNER II	1	0	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
76602	FACILITIES PROJECT MGR II	0	4	4	4	0	4	0
76606	SUPV FACILITIES PROJECT MGR	1	0	1	1	0	1	0
76608	FACILITIES PROJECT MGR III	7	0	7	7	0	7	0
<b>Permanent Total</b>		23	7	30	29	(1)	29	(1)
<b>7200500000 - FM-Project Management Office Total</b>		23	7	30	29	(1)	29	(1)
<b>7200600000 - FM-Energy</b>								
<b>Permanent</b>								
74106	ADMIN SVCS ANALYST II	0	1	1	1	0	1	0
76124	FACILITIES ENERGY MGMT COORD	0	1	1	1	0	1	0
<b>Permanent Total</b>		0	2	2	2	0	2	0
<b>7200600000 - FM-Energy Total</b>		0	2	2	2	0	2	0
<b>7200700000 - FM-Parking</b>								
<b>Permanent</b>								
13858	PARKING ATTENDANT I	3	0	3	3	0	3	0
13866	OFFICE ASSISTANT III	0	0	0	1	1	1	1
52740	PARKING/ORD ENFORCEMENT OFFICER	6	3	9	9	0	9	0
52744	SUPV PARKING/ORD OPS OFFICER	0	1	1	1	0	1	0
74199	ADMIN SVCS SUPV	0	1	1	1	0	1	0
<b>Permanent Total</b>		9	5	14	15	1	15	1
<b>7200700000 - FM-Parking Total</b>		9	5	14	15	1	15	1
<b>7201300000 - FM-Community &amp; Rec. Centers</b>								
<b>Permanent</b>								
74216	FACILITIES OPERATIONS MANAGER	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>Permanent Total</b>		1	0	1	1	0	1	0
7201300000 - FM-Community & Rec. Centers T		1	0	1	1	0	1	0
<b>7300100000 - Purchasing</b>								
<b>Permanent</b>								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
15812	BUYER II	2	0	2	2	0	2	0
15813	PROCUREMENT CONTRACT SPEC	28	6	34	34	0	34	0
15814	SR PROCUREMENT CONTRACT SPEC	1	0	1	1	0	1	0
15815	SUPV PROCUREMENT CONTRACT SPEC	5	0	5	5	0	5	0
15817	DIR OF PROCUREMENT & FLEET	1	0	1	1	0	1	0
15818	DEP DIR OF PROCUREMENT	1	0	1	1	0	1	0
74098	ASST DIR, PURCH & FLEET SVCS	1	0	1	1	0	1	0
74710	PROCUREMENT COMPLIANCE OFFICER	1	0	1	1	0	1	0
<b>Permanent Total</b>		41	6	47	47	0	47	0
<b>7300100000 - Purchasing Total</b>		41	6	47	47	0	47	0
<b>7300400000 - Supply Services</b>								
<b>Permanent</b>								
13396	CUSTOMER SUPPORT REP II	1	0	1	0	(1)	0	(1)
<b>Permanent Total</b>		1	0	1	0	(1)	0	(1)
<b>7300400000 - Supply Services Total</b>		1	0	1	0	(1)	0	(1)
<b>7300500000 - Fleet Services</b>								
<b>Permanent</b>								
13396	CUSTOMER SUPPORT REP II	0	0	0	1	1	1	1
13417	FLEET SERVICES ASSISTANT	4	0	4	4	0	4	0
13448	SR FLEET SERVICES ASSISTANT	3	0	3	3	0	3	0
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	1	0	1	0
15286	SR AUTO EQUIPMENT PARTS STRKPR	0	0	0	1	1	1	1
15812	BUYER II	0	1	1	1	0	1	0
15825	EQUIPMENT PARTS STOREKEEPER	1	0	1	1	0	1	0
15913	SR ACCOUNTING ASST	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	0	1	1	0	(1)	0	(1)
15916	ACCOUNTING TECHNICIAN II	1	0	1	2	1	2	1
66405	AUTOMOTIVE MECHANIC III - CERT	1	0	1	1	0	1	0
66406	AUTOMOTIVE MECHANIC I	4	1	5	5	0	5	0
66410	SR AUTOMOTIVE MECHANIC	3	0	3	3	0	3	0
66415	AUTOMOTIVE SERVICE SUPERVISOR	3	0	3	2	(1)	2	(1)
66416	FLEET SERVICES TECHNICIAN	0	1	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74217	FLEET SERVICES OPERATIONS MGR	1	0	1	1	0	1	0
74274	ASST DIR OF FLEET SVCS	1	0	1	1	0	1	0
74289	DEP DIR OF PROGRAMS & OPS	0	1	1	0	(1)	0	(1)
77412	ACCOUNTANT II	1	1	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77625	ADMIN SUPPORT SERVICES MANAGER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>30</b>	<b>7</b>	<b>37</b>	<b>37</b>	<b>0</b>	<b>37</b>	<b>0</b>
<b>7300500000 - Fleet Services Total</b>		<b>30</b>	<b>7</b>	<b>37</b>	<b>37</b>	<b>0</b>	<b>37</b>	<b>0</b>
<b>7300600000 - Central Mail Services</b>								
<b>Permanent</b>								
13396	CUSTOMER SUPPORT REP II	7	0	7	7	0	7	0
13398	LEAD CUSTOMER SUPPORT REP	1	0	1	1	0	1	0
62438	MAIL SERVICES MANAGER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>9</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>0</b>	<b>9</b>	<b>0</b>
<b>7300600000 - Central Mail Services Total</b>		<b>9</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>0</b>	<b>9</b>	<b>0</b>
<b>7400101000 - IT-Office of CIO</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
14005	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
14010	EXECUTIVE ASST IV - AT-WILL	0	1	1	1	0	1	0
15811	BUYER I	2	0	2	2	0	2	0
15812	BUYER II	1	0	1	1	0	1	0
15820	SR SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	3	0	3	3	0	3	0
15915	ACCOUNTING TECHNICIAN I	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	8	4	12	10	(2)	10	(2)
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74268	CHF INFO OFFICER	1	0	1	1	0	1	0
74279	DEP DIR OF ADMINISTRATION - IT	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	0	1	1	0	1	0
74458	DEPT PUBLIC INFO OFFICER II	1	0	1	1	0	1	0
76328	BUSINESS RELATIONSHIP MGR II	4	1	5	5	0	5	0
76613	FACILITIES SUPPORT SUPERVISOR	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	2	0	2	2	0	2	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	0	1	1	0	1	0
86217	IT MANAGER IV	3	0	3	3	0	3	0
86247	IT MANAGER I	2	0	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
92753	SR MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
92757	MEDIA/COMMUNICATIONS COORD-CN	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>42</b>	<b>6</b>	<b>48</b>	<b>46</b>	<b>(2)</b>	<b>46</b>	<b>(2)</b>
<b>7400101000 - IT-Office of CIO Total</b>		<b>42</b>	<b>6</b>	<b>48</b>	<b>46</b>	<b>(2)</b>	<b>46</b>	<b>(2)</b>
<b>7400101100 - IT-Chief Technology Officer</b>								
<b>Permanent</b>								
74235	CHF TECHNOLOGY OFFICER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>7400101100 - IT-Chief Technology Officer Total</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>7400130000 - IT-Chief Data Officer</b>								
<b>Permanent</b>								
77286	CHF DATA OFFICER	0	1	1	1	0	1	0
86117	IT BUSINESS SYS ANALYST III	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>
<b>7400130000 - IT-Chief Data Officer Total</b>		<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>
<b>7400150000 - IT-Converged Communication Bureau</b>								
<b>Permanent</b>								
14005	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
76304	RCIT VOICE ENGINEER III	1	1	2	2	0	2	0
76311	RCIT SUPERVISING ENGINEER	2	1	3	3	0	3	0
76320	RCIT DATA NETWORK ENGINEER III	2	1	3	3	0	3	0
76323	RCIT INFRASTRUCTURE ENG III	6	0	6	6	0	6	0
77261	ASST CHF INFORMATION OFFICER	1	0	1	1	0	1	0
86120	IT COMMUNICATIONS ANALYST I	3	3	6	4	(2)	4	(2)
86121	IT COMMUNICATIONS ANALYST II	4	0	4	3	(1)	3	(1)
86124	IT COMMUNICATIONS ANALYST III	9	1	10	10	0	10	0
86125	IT SUPV COMMUNICATIONS ANALYST	1	0	1	1	0	1	0
86127	IT COMMUNICATIONS TECH I	1	0	1	1	0	1	0
86130	IT COMMUNICATIONS TECH II	8	0	8	8	0	8	0
86131	IT COMMUNICATIONS TECH III	7	0	7	7	0	7	0
86135	IT SUPV COMMUNICATIONS TECH	1	0	1	1	0	1	0
86169	SR IT PROJECT MANAGER	0	1	1	1	0	1	0
86216	IT MANAGER III	2	0	2	2	0	2	0
<b>Permanent Total</b>		<b>49</b>	<b>8</b>	<b>57</b>	<b>54</b>	<b>(3)</b>	<b>54</b>	<b>(3)</b>
<b>7400150000 - IT-Converged Communication B.</b>		<b>49</b>	<b>8</b>	<b>57</b>	<b>54</b>	<b>(3)</b>	<b>54</b>	<b>(3)</b>
<b>7400160000 - IT-Technology Services Bureau</b>								
<b>Permanent</b>								
14005	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
77261	ASST CHF INFORMATION OFFICER	1	0	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	2	0	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86117	IT BUSINESS SYS ANALYST III	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	16	0	16	16	0	16	0
86165	IT SYSTEMS ADMINISTRATOR III	29	0	29	29	0	29	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	5	0	5	5	0	5	0
86183	IT USER SUPPORT TECH II	53	9	62	62	0	62	0
86185	IT USER SUPPORT TECH III	26	2	28	28	0	28	0
86187	IT SUPV USER SUPPORT TECH	8	0	8	8	0	8	0
86215	IT MANAGER II	0	1	1	1	0	1	0
86217	IT MANAGER IV	3	0	3	3	0	3	0
<b>Permanent Total</b>		<b>145</b>	<b>12</b>	<b>157</b>	<b>157</b>	<b>0</b>	<b>157</b>	<b>0</b>
<b>7400160000 - IT-Technology Services Bureau T</b>		<b>145</b>	<b>12</b>	<b>157</b>	<b>157</b>	<b>0</b>	<b>157</b>	<b>0</b>
<b>7400170000 - IT-Enterprise Application Bureau</b>								
<b>Permanent</b>								
14005	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
77261	ASST CHF INFORMATION OFFICER	1	0	1	1	0	1	0
86101	IT APPS DEVELOPER II	2	0	2	2	0	2	0
86103	IT APPS DEVELOPER III	33	2	35	35	0	35	0
86105	IT SUPV APPS DEVELOPER	3	0	3	3	0	3	0
86111	BUSINESS PROCESS ANALYST II	2	0	2	2	0	2	0
86115	IT BUSINESS SYS ANALYST II	4	1	5	5	0	5	0
86117	IT BUSINESS SYS ANALYST III	42	5	47	47	0	47	0
86119	IT SUPV BUSINESS SYS ANALYST	5	0	5	5	0	5	0
86138	IT DATABASE ADMIN II	1	0	1	1	0	1	0
86139	IT DATABASE ADMIN III	9	1	10	10	0	10	0
86169	SR IT PROJECT MANAGER	1	1	2	2	0	2	0
86195	IT WEB DEVELOPER II	1	1	2	2	0	2	0
86196	IT WEB DEVELOPER III	1	0	1	1	0	1	0
86215	IT MANAGER II	1	0	1	1	0	1	0
86216	IT MANAGER III	2	0	2	2	0	2	0
86217	IT MANAGER IV	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>110</b>	<b>11</b>	<b>121</b>	<b>121</b>	<b>0</b>	<b>121</b>	<b>0</b>
<b>7400170000 - IT-Enterprise Application Bureau</b>		<b>110</b>	<b>11</b>	<b>121</b>	<b>121</b>	<b>0</b>	<b>121</b>	<b>0</b>
<b>7400180000 - IT-Information Security Office</b>								
<b>Permanent</b>								
74235	CHF TECHNOLOGY OFFICER	0	0	0	1	1	1	1
77268	INFO SECURITY ANALYST I	1	0	1	1	0	1	0
77270	INFO SECURITY ANALYST III	3	1	4	4	0	4	0
77271	CHF INFO SECURITY OFFICER	1	0	1	1	0	1	0
77280	CHF INFO SECURITY OFFICER	0	1	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>5</b>	<b>2</b>	<b>7</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>
<b>7400180000 - IT-Information Security Office To</b>		<b>5</b>	<b>2</b>	<b>7</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>0</b>
<b>7400600000 - RCIT Communications Solutions</b>								

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>Permanent</b>								
13781	SHERIFF'S RECORDS CLERK II	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
15820	SR SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	0	0	0	4	4	4	4
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	0	0	0	1	1	1	1
76429	RADIO COMMUNICATIONS ENG II	1	1	2	2	0	2	0
76431	RADIO COMMUNICATIONS ENG I	2	0	2	2	0	2	0
76432	RADIO COMM TECHNOLOGY MANAGER	1	0	1	1	0	1	0
77412	ACCOUNTANT II	0	1	1	0	(1)	0	(1)
86127	IT COMMUNICATIONS TECH I	3	5	8	6	(2)	6	(2)
86130	IT COMMUNICATIONS TECH II	3	1	4	2	(2)	2	(2)
86131	IT COMMUNICATIONS TECH III	8	2	10	10	0	10	0
86135	IT SUPV COMMUNICATIONS TECH	2	0	2	2	0	2	0
<b>Permanent Total</b>		<b>24</b>	<b>11</b>	<b>35</b>	<b>34</b>	<b>(1)</b>	<b>34</b>	<b>(1)</b>
<b>7400600000 - RCIT Communications Solutions</b>		<b>24</b>	<b>11</b>	<b>35</b>	<b>34</b>	<b>(1)</b>	<b>34</b>	<b>(1)</b>
<b>7400900000 - RCIT Geographical Info Systems</b>								
<b>Permanent</b>								
77104	GIS ANALYST	3	0	3	3	0	3	0
77106	GIS SENIOR ANALYST	4	0	4	4	0	4	0
86215	IT MANAGER II	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>8</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>0</b>
<b>7400900000 - RCIT Geographical Info Systems</b>		<b>8</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>0</b>
<b>915201 - CSA 152 NPDES</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
62138	LANDSCAPE MAINTENANCE SUPV	0	1	1	0	(1)	0	(1)
62165	CSA FACILITIES CARETAKER	8	3	11	11	0	11	0
62166	SR CSA FACILITIES CARETAKER	4	1	5	5	0	5	0
62171	GROUNDS WORKER	1	1	2	1	(1)	1	(1)
66541	PUBLIC WORKS OPERATOR I	2	0	2	2	0	2	0
66542	PUBLIC WORKS OPERATOR II	0	2	2	2	0	2	0
66543	SR PUBLIC WORKS OPERATOR	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	1	0	1	2	1	2	1
74157	SERVICE AREA MANAGER I	0	2	2	0	(2)	0	(2)
74160	SERVICE AREA MANAGER II	1	1	2	2	0	2	0
74167	SERVICE AREA MANAGER III	3	0	3	3	0	3	0
74186	SUPV DEVELOPMENT SPECIALIST	2	0	2	2	0	2	0
74221	PRINCIPAL DEVELOPMENT SPEC	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>24</b>	<b>11</b>	<b>35</b>	<b>33</b>	<b>(2)</b>	<b>33</b>	<b>(2)</b>



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>915201 - CSA 152 NPDES Total</b>		24	11	35	33	(2)	33	(2)
<b>915202 - CSA Administration Operating</b>								
<b>Permanent</b>								
13866	OFFICE ASSISTANT III	0	1	1	0	(1)	0	(1)
74183	DEVELOPMENT SPECIALIST I	1	0	1	1	0	1	0
74185	DEVELOPMENT SPECIALIST III	1	0	1	1	0	1	0
74186	SUPV DEVELOPMENT SPECIALIST	2	0	2	2	0	2	0
74221	PRINCIPAL DEVELOPMENT SPEC	1	0	1	1	0	1	0
74297	DEVELOPMENT MANAGER	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>6</b>	<b>1</b>	<b>7</b>	<b>6</b>	<b>(1)</b>	<b>6</b>	<b>(1)</b>
<b>915202 - CSA Administration Operating Total</b>		<b>6</b>	<b>1</b>	<b>7</b>	<b>6</b>	<b>(1)</b>	<b>6</b>	<b>(1)</b>
<b>931101 - Reg Parks-Santa Ana River Mitigation</b>								
<b>Permanent</b>								
85027	PARK MAINTENANCE WORKER-PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>931101 - Reg Parks-Santa Ana River Mitigation</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>931104 - Regnl Parks &amp; Open-Space Dist</b>								
<b>Permanent</b>								
14008	EXECUTIVE ASST III - AT-WILL	1	0	1	0	(1)	0	(1)
76601	FACILITIES PROJECT MGR I	0	1	1	0	(1)	0	(1)
85001	ACCOUNTING ASSISTANT II-PARKS	1	0	1	0	(1)	0	(1)
85002	ACCOUNTING TECHNICIAN I - PARKS	1	0	1	0	(1)	0	(1)
85003	ADMIN SVCS ASST - PARKS	2	0	2	0	(2)	0	(2)
85005	AREA PARK MANAGER - PARKS	2	0	2	0	(2)	0	(2)
85009	BUYER I - PARKS	1	0	1	0	(1)	0	(1)
85014	HISTORIC PRESERVATION OFCR-PKS	1	0	1	0	(1)	0	(1)
85021	OFFICE ASSISTANT II - PARKS	1	0	1	0	(1)	0	(1)
85022	PARK ATTENDANT - PARKS	6	1	7	0	(7)	0	(7)
85023	PARKS DIR/GENERAL MGR - PARKS	1	0	1	0	(1)	0	(1)
85024	PARK INTERPRETER - PARKS	4	0	4	0	(4)	0	(4)
85026	PARK MAINTENANCE SUPV - PARKS	2	0	2	0	(2)	0	(2)
85027	PARK MAINTENANCE WORKER-PARKS	10	0	10	0	(10)	0	(10)
85029	PARK RANGER II - PARKS	5	0	5	0	(5)	0	(5)
85030	PARK RANGER SUPV - PARKS	3	0	3	0	(3)	0	(3)
85038	SR ACCOUNTING ASST - PARKS	1	0	1	0	(1)	0	(1)
85041	SR PARK RANGER - PARKS	1	0	1	0	(1)	0	(1)
85049	PARK AIDE - PARKS	4	1	5	0	(5)	0	(5)
85052	ADMIN SVCS ANALYST II - PARKS	1	0	1	0	(1)	0	(1)
85063	SR PARK PLANNER	1	0	1	0	(1)	0	(1)

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
85068	PARK MAINT WORKER-PARKS-DESERT	2	0	2	0	(2)	0	(2)
85071	PARK GRAPHIC ARTS ILLUSTRATOR	1	0	1	0	(1)	0	(1)
85072	ACCOUNTING TECHNICIAN II-PARKS	1	0	1	0	(1)	0	(1)
85074	BUREAU CHIEF - PARKS	2	1	3	0	(3)	0	(3)
85080	SUPV ACCOUNTANT - PARKS	1	0	1	0	(1)	0	(1)
85081	FISCAL MANAGER - PARKS	1	0	1	0	(1)	0	(1)
85082	CONTRACTS & GRANTS ANALYST-PKS	0	1	1	0	(1)	0	(1)
85089	VOLUNTEER SVCS COORD - PARKS	0	1	1	0	(1)	0	(1)
85092	ADMIN SVCS MGR I - PARKS	1	0	1	0	(1)	0	(1)
85096	PUBLIC INFO SPECIALIST - PARKS	1	0	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>59</b>	<b>6</b>	<b>65</b>	<b>0</b>	<b>(65)</b>	<b>0</b>	<b>(65)</b>
<b>931104 - Regnl Parks &amp; Open-Space Dist Total</b>		<b>59</b>	<b>6</b>	<b>65</b>	<b>0</b>	<b>(65)</b>	<b>0</b>	<b>(65)</b>
<b>931116 - Reg Parks-Multi-Species Reserve</b>								
<b>Permanent</b>								
85024	PARK INTERPRETER - PARKS	0	0	0	1	1	1	1
85027	PARK MAINTENANCE WORKER-PARKS	1	0	1	0	(1)	0	(1)
85059	NATURAL RESOURCES MGR - PARKS	0	0	0	1	1	1	1
85024	PARK INTERPRETER - PARKS	1	0	1	0	(1)	0	(1)
85027	PARK MAINTENANCE WORKER-PARKS	0	1	1	1	0	1	0
85029	PARK RANGER II - PARKS	1	0	1	1	0	1	0
85059	NATURAL RESOURCES MGR - PARKS	1	0	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>4</b>	<b>1</b>	<b>5</b>	<b>4</b>	<b>(1)</b>	<b>4</b>	<b>(1)</b>
<b>931116 - Reg Parks-Multi-Species Reserve Tot:</b>		<b>4</b>	<b>1</b>	<b>5</b>	<b>4</b>	<b>(1)</b>	<b>4</b>	<b>(1)</b>
<b>931150 - Reg Parks-MSHCP Reserve Management</b>								
<b>Permanent</b>								
85026	PARK MAINTENANCE SUPV - PARKS	1	0	1	1	0	1	0
85027	PARK MAINTENANCE WORKER-PARKS	3	0	3	3	0	3	0
85029	PARK RANGER II - PARKS	3	0	3	3	0	3	0
85030	PARK RANGER SUPV - PARKS	1	0	1	1	0	1	0
85040	NATURAL RESOURCES SPEC - PARKS	2	0	2	2	0	2	0
85059	NATURAL RESOURCES MGR - PARKS	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>11</b>	<b>0</b>	<b>11</b>	<b>11</b>	<b>0</b>	<b>11</b>	<b>0</b>
<b>931150 - Reg Parks-MSHCP Reserve Managem</b>		<b>11</b>	<b>0</b>	<b>11</b>	<b>11</b>	<b>0</b>	<b>11</b>	<b>0</b>
<b>931170 - Reg Parks-Habitat &amp; Open Space Mgmt</b>								
<b>Permanent</b>								

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
85027	PARK MAINTENANCE WORKER- PARKS	4	0	4	4	0	4	0
85029	PARK RANGER II - PARKS	9	0	9	4	(5)	4	(5)
85030	PARK RANGER SUPV - PARKS	1	0	1	1	0	1	0
85059	NATURAL RESOURCES MGR - PARKS	1	0	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>15</b>	<b>0</b>	<b>15</b>	<b>9</b>	<b>(6)</b>	<b>9</b>	<b>(6)</b>
<b>931170 - Reg Parks-Habitat &amp; Open Space Mgn</b>		<b>15</b>	<b>0</b>	<b>15</b>	<b>9</b>	<b>(6)</b>	<b>9</b>	<b>(6)</b>
<b>931180 - Reg Parks-Recreation</b>								
<b>Permanent</b>								
85022	PARK ATTENDANT - PARKS	1	0	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>
<b>931180 - Reg Parks-Recreation Total</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>
<b>931205 - Reg Parks-Parks HQ Maintenance</b>								
<b>Permanent</b>								
85003	ADMIN SVCS ASST - PARKS	0	0	0	1	1	1	1
85022	PARK ATTENDANT - PARKS	1	0	1	4	3	4	3
85065	RECREATION COORDINATOR - PARKS	1	0	1	1	0	1	0
85091	PARKS FACILITIES COORDINATOR	1	1	2	1	(1)	1	(1)
<b>Permanent Total</b>		<b>3</b>	<b>1</b>	<b>4</b>	<b>7</b>	<b>3</b>	<b>7</b>	<b>3</b>
<b>931205 - Reg Parks-Parks HQ Maintenance Tot</b>		<b>3</b>	<b>1</b>	<b>4</b>	<b>7</b>	<b>3</b>	<b>7</b>	<b>3</b>
<b>931220 - Reg Parks-Administration</b>								
<b>Permanent</b>								
14008	EXECUTIVE ASST III - AT-WILL	0	0	0	1	1	1	1
85023	PARKS DIR/GENERAL MGR - PARKS	0	0	0	1	1	1	1
85074	BUREAU CHIEF - PARKS	0	0	0	3	3	3	3
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>931220 - Reg Parks-Administration Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>931235 - Reg Parks-Business Operations</b>								
<b>Permanent</b>								
76601	FACILITIES PROJECT MGR I	0	0	0	1	1	1	1
85003	ADMIN SVCS ASST - PARKS	0	0	0	1	1	1	1
85026	PARK MAINTENANCE SUPV - PARKS	0	0	0	2	2	2	2
85027	PARK MAINTENANCE WORKER- PARKS	0	0	0	2	2	2	2
85052	ADMIN SVCS ANALYST II - PARKS	0	0	0	1	1	1	1
85063	SR PARK PLANNER	0	0	0	1	1	1	1
85082	CONTRACTS & GRANTS ANALYST-PKS	0	0	0	1	1	1	1
85089	VOLUNTEER SVCS COORD - PARKS	0	0	0	1	1	1	1
85091	PARKS FACILITIES COORDINATOR	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
85092	ADMIN SVCS MGR I - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>12</b>	<b>11</b>	<b>12</b>	<b>11</b>
<b>931235 - Reg Parks-Business Operations Total</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>12</b>	<b>11</b>	<b>12</b>	<b>11</b>
<b>931240 - Reg Parks-Finance</b>								
<b>Permanent</b>								
85001	ACCOUNTING ASSISTANT II- PARKS	0	0	0	1	1	1	1
85002	ACCOUNTING TECHNICIAN I - PARKS	0	0	0	1	1	1	1
85009	BUYER I - PARKS	0	0	0	1	1	1	1
85038	SR ACCOUNTING ASST - PARKS	0	0	0	1	1	1	1
85072	ACCOUNTING TECHNICIAN II- PARKS	0	0	0	1	1	1	1
85080	SUPV ACCOUNTANT - PARKS	0	0	0	1	1	1	1
85081	FISCAL MANAGER - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>931240 - Reg Parks-Finance Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>931260 - Reg Parks-Marketing</b>								
<b>Permanent</b>								
85071	PARK GRAPHIC ARTS ILLUSTRATOR	0	0	0	1	1	1	1
85096	PUBLIC INFO SPECIALIST - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>931260 - Reg Parks-Marketing Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>931270 - Reg Parks-Fleet Management</b>								
<b>Permanent</b>								
85027	PARK MAINTENANCE WORKER- PARKS	0	0	0	3	3	3	3
85029	PARK RANGER II - PARKS	0	1	1	5	4	5	4
85030	PARK RANGER SUPV - PARKS	0	0	0	1	1	1	1
85040	NATURAL RESOURCES SPEC - PARKS	0	0	0	1	1	1	1
85043	PARK RANGER I - PARKS	0	0	0	1	1	1	1
85059	NATURAL RESOURCES MGR - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>1</b>	<b>1</b>	<b>12</b>	<b>11</b>	<b>12</b>	<b>11</b>
<b>931270 - Reg Parks-Fleet Management Total</b>		<b>0</b>	<b>1</b>	<b>1</b>	<b>12</b>	<b>11</b>	<b>12</b>	<b>11</b>
<b>931301 - Reg Parks-Historical</b>								
<b>Permanent</b>								
85014	HISTORIC PRESERVATION OFCR- PKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>931301 - Reg Parks-Historical Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>931302 - Gilman Ranch Historic Museum</b>								
<b>Permanent</b>								
85024	PARK INTERPRETER - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>931302 - Gilman Ranch Historic Museum Total</b>		0	0	0	1	1	1	1
<b>931303 - Jensen Alvarado Historic Ranch</b>								
<b>Permanent</b>								
85024	PARK INTERPRETER - PARKS	0	0	0	1	1	1	1
85049	PARK AIDE - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		0	0	0	2	2	2	2
<b>931303 - Jensen Alvarado Historic Ranch Total</b>		0	0	0	2	2	2	2
<b>931305 - Hidden Valley Nature Center</b>								
<b>Permanent</b>								
85024	PARK INTERPRETER - PARKS	0	0	0	1	1	1	1
85049	PARK AIDE - PARKS	0	0	0	3	3	3	3
<b>Permanent Total</b>		0	0	0	4	4	4	4
<b>931305 - Hidden Valley Nature Center Total</b>		0	0	0	4	4	4	4
<b>931306 - Idyllwild Nature Center</b>								
<b>Permanent</b>								
85029	PARK RANGER II - PARKS	0	0	0	1	1	1	1
85049	PARK AIDE - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		0	0	0	2	2	2	2
<b>931306 - Idyllwild Nature Center Total</b>		0	0	0	2	2	2	2
<b>931307 - Santa Rosa Plateau Nature Ctr</b>								
<b>Permanent</b>								
85021	OFFICE ASSISTANT II - PARKS	0	0	0	1	1	1	1
85024	PARK INTERPRETER - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		0	0	0	2	2	2	2
<b>931307 - Santa Rosa Plateau Nature Ctr Total</b>		0	0	0	2	2	2	2
<b>931400 - Reg Parks-Major Parks</b>								
<b>Permanent</b>								
85005	AREA PARK MANAGER - PARKS	0	0	0	2	2	2	2
<b>Permanent Total</b>		0	0	0	2	2	2	2
<b>931400 - Reg Parks-Major Parks Total</b>		0	0	0	2	2	2	2
<b>931402 - Hurkey Creek Park</b>								
<b>Permanent</b>								
85027	PARK MAINTENANCE WORKER- PARKS	0	0	0	3	3	3	3
85029	PARK RANGER II - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		0	0	0	4	4	4	4
<b>931402 - Hurkey Creek Park Total</b>		0	0	0	4	4	4	4
<b>931403 - Idyllwild Park</b>								
<b>Permanent</b>								
85022	PARK ATTENDANT - PARKS	0	0	0	1	1	1	1
85029	PARK RANGER II - PARKS	0	0	0	1	1	1	1
85030	PARK RANGER SUPV - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		0	0	0	3	3	3	3
<b>931403 - Idyllwild Park Total</b>		0	0	0	3	3	3	3

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
<b>931405 - Lake Cahuilla Park</b>								
<b>Permanent</b>								
85022	PARK ATTENDANT - PARKS	0	0	0	1	1	1	1
85041	SR PARK RANGER - PARKS	0	0	0	1	1	1	1
85068	PARK MAINT WORKER-PARKS-DESERT	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>931405 - Lake Cahuilla Park Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>931408 - McCall Park</b>								
<b>Permanent</b>								
85027	PARK MAINTENANCE WORKER-PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>931408 - McCall Park Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>931409 - Rancho Jurupa Park</b>								
<b>Permanent</b>								
85022	PARK ATTENDANT - PARKS	0	0	0	2	2	2	2
85027	PARK MAINTENANCE WORKER-PARKS	0	0	0	3	3	3	3
85029	PARK RANGER II - PARKS	0	0	0	2	2	2	2
85030	PARK RANGER SUPV - PARKS	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>931409 - Rancho Jurupa Park Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>931421 - Mayflower Park</b>								
<b>Permanent</b>								
85022	PARK ATTENDANT - PARKS	0	0	0	1	1	1	1
85030	PARK RANGER SUPV - PARKS	0	0	0	1	1	1	1
85068	PARK MAINT WORKER-PARKS-DESERT	0	0	0	1	1	1	1
<b>Permanent Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>931421 - Mayflower Park Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>931750 - Reg Parks-Lake Skinner Park</b>								
<b>Permanent</b>								
85013	GROUNDWORKER - PARKS	2	0	2	2	0	2	0
85022	PARK ATTENDANT - PARKS	4	0	4	4	0	4	0
85026	PARK MAINTENANCE SUPV - PARKS	0	1	1	1	0	1	0
85027	PARK MAINTENANCE WORKER-PARKS	1	2	3	2	(1)	2	(1)
85029	PARK RANGER II - PARKS	2	0	2	2	0	2	0
85030	PARK RANGER SUPV - PARKS	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>10</b>	<b>3</b>	<b>13</b>	<b>12</b>	<b>(1)</b>	<b>12</b>	<b>(1)</b>
<b>931750 - Reg Parks-Lake Skinner Park Total</b>		<b>10</b>	<b>3</b>	<b>13</b>	<b>12</b>	<b>(1)</b>	<b>12</b>	<b>(1)</b>
<b>938001 - RCCFC - Agency</b>								
<b>Permanent</b>								
13439	HUMAN RESOURCES CLERK	2	0	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13609	SUPV PROGRAM SPECIALIST	2	0	2	2	0	2	0
13865	OFFICE ASSISTANT II	5	0	5	5	0	5	0
13866	OFFICE ASSISTANT III	6	1	7	8	1	8	1
14005	EXECUTIVE ASSISTANT I	0	1	1	0	(1)	0	(1)
14010	EXECUTIVE ASST IV - AT-WILL	1	0	1	1	0	1	0
14014	EXECUTIVE ASSISTANT II - CN	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	0	0	0	1	1	1	1
15916	ACCOUNTING TECHNICIAN II	1	1	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	0	1	1	0	(1)	0	(1)
37566	PROGRAM COORDINATOR II	4	1	5	5	0	5	0
73558	DEP DIR FOR CFC	1	1	2	2	0	2	0
73566	REGIONAL MGR FOR CFC	3	1	4	3	(1)	3	(1)
74106	ADMIN SVCS ANALYST II	0	1	1	0	(1)	0	(1)
74113	ADMIN SVCS MGR II	0	1	1	0	(1)	0	(1)
74127	SR ADMINISTRATIVE ANALYST (D)	0	0	0	1	1	1	1
74152	COMMUNITY PROGRAM SPEC II	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	2	0	2	2	0	2	0
74233	PUBLIC INFORMATION SPECIALIST	0	1	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	0	(1)	0	(1)
74286	DEP DIR FOR CFC	0	0	0	1	1	1	1
74292	EXECUTIVE DIR FOR CFC	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	2	2	4	4	0	4	0
74335	ASST DIR FOR CFC	0	1	1	0	(1)	0	(1)
74740	DEPARMENT HR COORDINATOR	1	0	1	1	0	1	0
74822	COMMISSION COORDINATOR	0	1	1	1	0	1	0
77412	ACCOUNTANT II	2	0	2	2	0	2	0
77499	FISCAL MANAGER	0	0	0	1	1	1	1
79810	SOCIAL SVCS PRACTITIONER III	0	1	1	0	(1)	0	(1)
79819	PROGRAM SPECIALIST II	9	0	9	10	1	10	1
79838	RESEARCH SPECIALIST II	1	1	2	3	1	3	1
79873	SOCIAL SVCS PRACTITIONER I	1	2	3	2	(1)	2	(1)
79874	SOCIAL SVCS PRACTITIONER II	1	0	1	4	3	4	3
79883	REGIONAL MGR, SOCIAL SERVICES	1	0	1	1	0	1	0
86138	IT DATABASE ADMIN II	0	1	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>50</b>	<b>19</b>	<b>69</b>	<b>69</b>	<b>0</b>	<b>69</b>	<b>0</b>
<b>938001 - RCCFC - Agency Total</b>		<b>50</b>	<b>19</b>	<b>69</b>	<b>69</b>	<b>0</b>	<b>69</b>	<b>0</b>
<b>943001 - WRMD Operating</b>								
<b>Permanent</b>								
80000	GENERAL MGR - CHF ENG - WRMD	1	0	1	1	0	1	0
80009	ASST CIVIL ENGINEER - WRMD	1	0	1	1	0	1	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
80010	ASSOC CIVIL ENGINEER - WRMD	1	0	1	1	0	1	0
80017	ENV COMPLIANCE MGR - WRMD	1	0	1	1	0	1	0
80024	EQUIPMENT OPERATOR II - WRMD	1	0	1	1	0	1	0
80046	SUPV RECYCLING SPECIALIST- WRMD	1	0	1	1	0	1	0
80051	PROGRAM ADMINISTRATOR - WRMD	1	0	1	1	0	1	0
80058	OPS & MAINT SUPERVISOR - WRMD	1	0	1	1	0	1	0
80060	SR ENG TECH - WRMD	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>9</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>0</b>	<b>9</b>	<b>0</b>
<b>943001 - WRMD Operating Total</b>		<b>9</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>0</b>	<b>9</b>	<b>0</b>
<b>947200 - Flood Control-Administration Division</b>								
<b>Permanent</b>								
13491	REAL PROPERTY COORDINATOR	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
14005	EXECUTIVE ASSISTANT I	3	1	4	4	0	4	0
14006	EXECUTIVE ASSISTANT II	1	0	1	2	1	2	1
14009	EXECUTIVE ASSISTANT IV	1	0	1	1	0	1	0
15286	SR AUTO EQUIPMENT PARTS STRKPR	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	1	0	1	1	0	1	0
15811	BUYER I	1	1	2	2	0	2	0
15812	BUYER II	1	0	1	1	0	1	0
15825	EQUIPMENT PARTS STOREKEEPER	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	0	1	1	0	(1)	0	(1)
15912	ACCOUNTING ASSISTANT II	0	1	1	0	(1)	0	(1)
15913	SR ACCOUNTING ASST	3	0	3	3	0	3	0
15915	ACCOUNTING TECHNICIAN I	1	1	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
62731	SR BUILDING MAINTENANCE WORKER	0	1	1	1	0	1	0
62740	BLDG MAINT MECHANIC	1	0	1	1	0	1	0
62901	MECHANICS HELPER	0	1	1	1	0	1	0
62951	GARAGE ATTENDANT	1	0	1	1	0	1	0
66406	AUTOMOTIVE MECHANIC I	1	0	1	1	0	1	0
66411	AUTOMOTIVE MECHANIC II	0	1	1	1	0	1	0
66414	GARAGE BRANCH SUPV	0	1	1	1	0	1	0
66441	TRUCK MECHANIC	2	1	3	3	0	3	0
66451	HEAVY EQUIPMENT MECHANIC	1	0	1	1	0	1	0
66455	SR HEAVY EQUIPMENT MECHANIC	1	0	1	1	0	1	0
66475	EQUIPMENT FLEET SUPERVISOR	1	0	1	1	0	1	0



Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
66505	REGIONAL FLOOD CNTRL MAINT SPV	2	0	2	2	0	2	0
66508	ASST REG FLOOD CNTRL MAINT SPV	2	0	2	2	0	2	0
66511	EQUIPMENT OPERATOR I	14	6	20	20	0	20	0
66512	EQUIPMENT OPERATOR II	12	2	14	14	0	14	0
66513	SR EQUIPMENT OPERATOR	6	2	8	8	0	8	0
66529	MAINTENANCE & CONST WRKR	13	5	18	18	0	18	0
66531	OPS & MAINT SUPERINTENDENT	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	5	2	7	7	0	7	0
74114	ADMIN SVCS ASST	1	1	2	2	0	2	0
74199	ADMIN SVCS SUPV	4	1	5	4	(1)	4	(1)
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74252	GENERAL MGR-CHF FLD CNTRL ENG	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	0	1	1	1	0	1	0
74810	ENVIRONMENTAL PROJECT MANAGER	3	1	4	5	1	5	1
74826	FLOOD CONTROL PROGRAM ADMIN	0	1	1	1	0	1	0
74917	REAL PROPERTY AGENT III	2	0	2	3	1	3	1
74918	REAL PROPERTY AGENT II	1	0	1	1	0	1	0
74919	REAL PROPERTY AGENT I	0	1	1	0	(1)	0	(1)
74920	SUPV REAL PROPERTY AGENT	0	1	1	1	0	1	0
74921	SR REAL PROPERTY AGENT	1	1	2	1	(1)	1	(1)
74922	PRINCIPAL REAL PROPERTY AGENT	1	0	1	1	0	1	0
76403	SUPV LAND SURVEYOR	0	1	1	1	0	1	0
76419	ENGINEERING PROJECT MGR	5	3	8	9	1	9	1
76421	ASST ENGINEER	2	0	2	2	0	2	0
76422	ASST CIVIL ENGINEER	10	7	17	17	0	17	0
76424	ASSOC CIVIL ENGINEER	18	5	23	24	1	24	1
76425	SR CIVIL ENGINEER	7	1	8	8	0	8	0
76463	FC WATERSHED ANALYTICS SUPV	1	0	1	1	0	1	0
76475	FLOOD CONTROL DIVISION CHIEF	9	1	10	10	0	10	0
76476	PUBLIC WRKS GOV'T AFFAIRS OFCR	1	0	1	1	0	1	0
76477	ASST CHF FLOOD CONTROL ENG	2	0	2	2	0	2	0
76480	FC CONTRACTS ANALYST II	2	1	3	3	0	3	0
76481	SR FC CONTRACTS ANALYST	1	0	1	2	1	2	1
76482	SUPV FC CONTRACTS ANALYST	1	0	1	1	0	1	0
76486	SURVEY PROJECT MANAGER	3	0	3	3	0	3	0
76617	ASSOC FLOOD CONTROL PLANNER	11	7	18	18	0	18	0
76618	ASSOC ENG-AIR/WTR QLTY CONT-RE	1	1	2	2	0	2	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
76621	SR FLOOD CONTROL PLANNER	3	2	5	5	0	5	0
77102	GIS SPECIALIST I	0	1	1	0	(1)	0	(1)
77103	GIS SPECIALIST II	0	4	4	1	(3)	1	(3)
77104	GIS ANALYST	4	0	4	4	0	4	0
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
77412	ACCOUNTANT II	3	0	3	3	0	3	0
77413	SR ACCOUNTANT	0	1	1	0	(1)	0	(1)
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	1	2	2	0	2	0
86111	BUSINESS PROCESS ANALYST II	0	0	0	2	2	2	2
86139	IT DATABASE ADMIN III	0	1	1	0	(1)	0	(1)
86140	IT SUPV DATABASE ADMIN	1	0	1	1	0	1	0
92281	PHOTOGRAMMETRIC ANALYST	1	0	1	1	0	1	0
92285	SR PHOTOGRAMMETRIST	1	0	1	1	0	1	0
97413	PRINCIPAL CONST INSPECTOR	4	2	6	6	0	6	0
97432	ENGINEERING TECH II	17	7	24	27	3	27	3
97433	SR ENG TECH	13	3	16	17	1	17	1
97434	PRINCIPAL ENG TECH	4	0	4	4	0	4	0
97437	SR ENG TECH - PLS/PE	2	1	3	3	0	3	0
97438	PRINCIPAL ENG TECH - PLS/PE	3	1	4	6	2	6	2
97449	FLOOD CONTROL ENG INFO COORD	1	0	1	1	0	1	0
76424	ASSOC CIVIL ENGINEER	1	0	1	0	(1)	0	(1)
76475	FLOOD CONTROL DIVISION CHIEF	1	0	1	0	(1)	0	(1)
<b>Permanent Total</b>		<b>233</b>	<b>87</b>	<b>320</b>	<b>321</b>	<b>1</b>	<b>321</b>	<b>1</b>
<b>947200 - Flood Control-Administration Divisor</b>		<b>233</b>	<b>87</b>	<b>320</b>	<b>321</b>	<b>1</b>	<b>321</b>	<b>1</b>
<b>985101 - IHSS Public Authority - Admin</b>								
<b>Permanent</b>								
13131	SR HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13439	HUMAN RESOURCES CLERK	2	0	2	2	0	2	0
13609	SUPV PROGRAM SPECIALIST	2	0	2	2	0	2	0
13866	OFFICE ASSISTANT III	13	9	22	19	(3)	19	(3)
14005	EXECUTIVE ASSISTANT I	0	1	1	0	(1)	0	(1)
14006	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
57726	SOCIAL SERVICES ASSISTANT	3	0	3	3	0	3	0
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0
74113	ADMIN SVCS MGR II	0	1	1	1	0	1	0
74114	ADMIN SVCS ASST	2	0	2	2	0	2	0
74152	COMMUNITY PROGRAM SPEC II	2	1	3	3	0	3	0
74158	SR COMMUNITY PROG SPECIALIST	0	1	1	1	0	1	0
74199	ADMIN SVCS SUPV	2	0	2	2	0	2	0
79810	SOCIAL SVCS PRACTITIONER III	3	0	3	3	0	3	0

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79812	SOCIAL SVCS SUPERVISOR II	4	0	4	4	0	4	0
79874	SOCIAL SVCS PRACTITIONER II	23	1	24	25	1	25	1
79884	IHSS PUB AUTHORITY EXEC DIR	1	0	1	1	0	1	0
<b>Permanent Total</b>		<b>61</b>	<b>14</b>	<b>75</b>	<b>72</b>	<b>(3)</b>	<b>72</b>	<b>(3)</b>
<b>985101 - IHSS Public Authority - Admin Total</b>		<b>61</b>	<b>14</b>	<b>75</b>	<b>72</b>	<b>(3)</b>	<b>72</b>	<b>(3)</b>
<b>Grand Total</b>		<b>27,363</b>	<b>6,302</b>	<b>33,665</b>	<b>33,661</b>	<b>(4)</b>	<b>33,534</b>	<b>(131)</b>

## Schedule 21 - Proposed Financed Capital Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
10000	2500100000	Sheriff Administration	MIB replacement vehicle (FY23/24) Interest	\$0	\$0	12/2029	\$528	\$528	\$0
			MIB replacement vehicle (FY23/24) Principal	\$42,710	\$0	12/2029	\$8,960	\$8,960	\$0
			PSB Replacement Vehicle FY23/24 Interest	\$0	\$0	12/2029	\$536	\$536	\$0
			PSB Replacement Vehicle FY23/24 Principal	\$42,710	\$0	12/2029	\$9,760	\$9,760	\$0
			Sheriff Administration Total			\$0			\$19,784
10000	2500200000	Sheriff Support	AT&T Modem Interest	\$0	\$0	11/2024	\$133	\$133	\$0
			AT&T Modem Principal	\$1,604	\$0	11/2024	\$1,520	\$1,520	\$0
			Vehicle Principal and Interest Interest	\$0	\$0	-	\$22,863	\$22,863	\$0
			Vehicle Principal and Interest Principal	\$25,941	\$0	-	\$149,241	\$149,241	\$0
			Sheriff Support Total			\$0			\$173,757
10000	2500400000	Sheriff Correction	Corrections Vehicles Interest	\$0	\$0	-	\$29,278	\$29,278	\$0
			Corrections Vehicles Principal	\$0	\$0	-	\$178,507	\$178,507	\$0
			Sheriff Correction Total			\$0			\$207,785
10000	2500700000	Sheriff-Ben Clark Training Center	BCTC AT&T Modem Interest	\$0	\$0	11/2024	\$89	\$89	\$0
			BCTC AT&T Modem Principal	\$7,627	\$0	11/2024	\$1,515	\$1,515	\$0
			BCTC Department Security Upgrade Interest	\$0	\$0	-	\$7,864	\$7,864	\$0
			BCTC Department Security Upgrade Principal	\$280,200	\$0	-	\$133,289	\$133,289	\$0
			BCTC Firing Range	\$0	\$0	-	\$242,426	\$242,426	\$0
			BCTC Firing Range Principal	\$0	\$0	-	\$2,400	\$2,400	\$0
			Sheriff-Ben Clark Training Center Total			\$0			\$387,583
10000	2700200000	Fire Protection	22/23 Roll Over PO's Heavy Equipment Vehicles Interest	\$0	\$1,584,331	12/2030	\$334,050	\$334,050	\$0
			22/23 Roll Over PO's Heavy Equipment Vehicles Principal	\$24,567,525	\$24,567,525	12/2030	\$1,414,598	\$1,414,598	\$0
			22/23 Roll Over PO's Light & Large Vehicles Interest	\$0	\$316,884	06/2028	\$57,548	\$57,548	\$0

### Schedule 21 - Proposed Financed Capital Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
			22/23 Roll Over PO's Light & Large Vehicles Principal	\$3,788,716	\$3,788,716	06/2028	\$353,012	\$353,012	\$0
			23/24 New 11 Large Trucks Interest	\$0	\$104,549	10/2028	\$18,986	\$18,986	\$0
			23/24 New 11 Large Trucks Principal	\$1,250,000	\$1,250,000	10/2028	\$116,468	\$116,468	\$0
			23/24 New 12 Medium SUV Interest	\$0	\$56,456	10/2028	\$10,253	\$10,253	\$0
			23/24 New 12 Medium SUV Principal	\$675,000	\$675,000	10/2028	\$62,893	\$62,893	\$0
			23/24 New 18 Defibrillators Interest	\$0	\$40,983	10/2028	\$10,897	\$10,897	\$0
			23/24 New 18 Defibrillators Principal	\$490,000	\$490,000	10/2028	\$68,750	\$68,750	\$0
			23/24 New 2 All Terrain Vehicle (ATV) Interest	\$0	\$4,517	10/2028	\$820	\$820	\$0
			23/24 New 2 All Terrain Vehicle (ATV) Principal	\$54,000	\$54,000	10/2028	\$5,031	\$5,031	\$0
			23/24 New 3 Medium Trucks Interest	\$0	\$15,891	09/2027	\$2,886	\$2,886	\$0
			23/24 New 3 Medium Trucks Principal	\$190,000	\$190,000	09/2027	\$17,703	\$17,703	\$0
			<b>Fire Protection Total</b>		<b>\$33,138,852</b>		<b>\$2,473,896</b>	<b>\$2,473,896</b>	<b>\$0</b>
<b>10000</b>	5100100000	Administration DPSS							
			Admin 1st Floor Refresh - Furniture Refresh Principal	\$0	\$904,234	-	\$904,234	\$904,234	\$0
			Miscellaneous Principal	\$0	\$0	-	\$0	\$0	\$0
			Office Equipment Principal	\$0	\$18,217	-	\$18,217	\$18,217	\$0
			Staff Development (SDD) - Floor Printer Principal	\$0	\$50,000	-	\$50,000	\$50,000	\$0
			<b>Administration DPSS Total</b>		<b>\$972,451</b>		<b>\$972,451</b>	<b>\$972,451</b>	<b>\$0</b>
<b>20008</b>	3130700000	Transportation Equipment							
			(2) MECHANIC SERVICE TRUCK - FY24 Interest	\$0	\$38,477	07/2026	\$15,981	\$15,981	\$0
			(2) MECHANIC SERVICE TRUCK - FY24 Principal	\$420,000	\$420,000	07/2026	\$98,638	\$98,638	\$0
			(4) 10 Y DUMP TRUCK - FY24 Interest	\$0	\$131,921	07/2026	\$54,792	\$54,792	\$0
			(4) 10 Y DUMP TRUCK - FY24 Principal	\$1,440,000	\$1,440,000	07/2026	\$338,188	\$338,188	\$0
			8 WHEELER ROLLER - FY24 Interest	\$0	\$36,645	07/2026	\$15,220	\$15,220	\$0
			8 WHEELER ROLLER - FY24 Principal	\$400,000	\$400,000	07/2026	\$93,941	\$93,941	\$0
			COMPACTOR TRUCK - NEW TYPE FY24 Interest	\$0	\$22,903	07/2026	\$9,513	\$9,513	\$0

### Schedule 21 - Proposed Financed Capital Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
			COMPACTOR TRUCK - NEW TYPE FY24 Principal	\$250,000	\$250,000	07/2026	\$58,713	\$58,713	\$0
			SCREEN STACKER - FY24 Interest	\$0	\$68,709	07/2026	\$28,538	\$28,538	\$0
			SCREEN STACKER - FY24 Principal	\$750,000	\$750,000	07/2026	\$176,140	\$176,140	\$0
			STENCIL TRUCK - FY24 Interest	\$0	\$20,613	07/2026	\$8,561	\$8,561	\$0
			STENCIL TRUCK - FY24 Principal	\$225,000	\$225,000	07/2026	\$52,842	\$52,842	\$0
			WATER TRUCK - FY24 Interest	\$0	\$38,935	07/2026	\$16,171	\$16,171	\$0
			WATER TRUCK - FY24 Principal	\$425,000	\$425,000	07/2026	\$99,812	\$99,812	\$0
		Transportation Equipment Total			\$4,268,203		\$1,067,050	\$1,067,050	\$0
<b>45310</b>	7300500000	Fleet Services							
			FY24 Vehicles - 3 Year Interest	\$0	\$3,401,944	06/2027	\$110,518	\$110,518	\$0
			FY24 Vehicles - 3 Year Principal	\$3,401,944	\$3,401,944	06/2027	\$1,248,655	\$1,248,655	\$0
			FY24 Vehicles - 5 Year Interest	\$0	\$97,467	06/2029	\$34,854	\$34,854	\$0
			FY24 Vehicles - 5 Year Principal	\$1,035,169	\$97,467	06/2029	\$140,286	\$140,286	\$0
			FY24 Vehicles - 7 Year Interest	\$0	\$1,787,707	06/2031	\$90,835	\$90,835	\$0
			FY24 Vehicles - 7 Year Principal	\$2,776,649	\$1,787,707	06/2031	\$257,631	\$257,631	\$0
		Fleet Services Total			\$10,574,236		\$1,882,779	\$1,882,779	\$0
<b>45500</b>	7400150000	IT-Converged Communication Bureau							
			MPLS Network Project Principal	\$2,000,000	\$2,000,000	07/2027	\$400,000	\$400,000	\$0
			Switch EOL Replacement Principal	\$3,500,000	\$3,500,000	07/2027	\$700,000	\$700,000	\$0
		IT-Converged Communication Bureau Total			\$5,500,000		\$1,100,000	\$1,100,000	\$0
<b>45520</b>	7400600000	RCIT Communications Solutions							
			Vehicles Interest	\$0	\$0	-	\$400	\$400	\$0
			Vehicles Principal	\$0	\$0	-	\$5,000	\$5,000	\$0
		RCIT Communications Solutions Total			\$0		\$5,400	\$5,400	\$0
		Grand Total		\$78,565,036	\$54,453,742		\$8,290,485	\$8,290,485	\$0

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension		
10000	1000100000	Board of Supervisors	MFP Copier	\$15,000	1	\$15,000	1	\$15,000		
			Board of Supervisors Total			1	\$15,000	1	\$15,000	
			Assessor							
10000	1200100000	Assessor	Copier	\$8,000	2	\$16,000	2	\$16,000		
			Copier Replacements	\$6,150	2	\$12,300	2	\$12,300		
			RCIT DMZ Virtual Server	\$8,000	1	\$8,000	1	\$8,000		
			Assessor Total			5	\$36,300	5	\$36,300	
10000	1200200000	County Clerk-Recorder	Cabling	\$5,750	1	\$5,750	1	\$5,750		
			CARDS	\$100,000	1	\$100,000	1	\$100,000		
			CNA Cards for Existing Servers	\$8,000	1	\$8,000	1	\$8,000		
			Copier	\$6,500	1	\$6,500	1	\$6,500		
			Copier Replacements	\$6,150	6	\$36,900	6	\$36,900		
			Desktop	\$1,250	4	\$5,000	4	\$5,000		
			Extra Cards Equipment	\$10,000	1	\$10,000	1	\$10,000		
			Laptop for telecommuting	\$6,000	3	\$18,000	3	\$18,000		
			Shelving	\$496,000	1	\$496,000	1	\$496,000		
			Training Equipment - peripherals	\$13,000	1	\$13,000	1	\$13,000		
			Transceivers	\$11,500	1	\$11,500	1	\$11,500		
			County Clerk-Recorder Total				21	\$710,650	21	\$710,650
			10000	1300100000	Auditor-Controller	Software for reporting financial statements and simpler	\$153,000	1	\$153,000	1
Auditor-Controller Total						1	\$153,000	1	\$153,000	
10000	2000100000	Emergency Management Department	Vehicle Outfitting	\$20,000	1	\$20,000	1	\$20,000		
			Emergency Management Department Total			1	\$20,000	1	\$20,000	
10000	2200100000	District Attorney	Case Central Load Balancer	\$25,000	1	\$25,000	1	\$25,000		
			Copier Replacement Year 4	\$8,100	10	\$81,000	10	\$81,000		
			Data Center Rack System Upgrades	\$25,030	1	\$25,030	1	\$25,030		
			Data Storage	\$80,000	1	\$80,000	1	\$80,000		
			Network Replacement	\$150,000	1	\$150,000	1	\$150,000		
			PSEC Radios-approved for 5 radios	\$10,500	5	\$52,500	5	\$52,500		
District Attorney Total				19	\$413,530	19	\$413,530			
10000	2500200000	Sheriff Support								

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			New CradlePoint Routers & Antennas to network at patrol stations	\$180,000	1	\$180,000	1	\$180,000
			Software	\$233,800	1	\$233,800	1	\$233,800
			Workstations and Copier	\$207,613	1	\$207,613	1	\$207,613
		Sheriff Support Total			3	\$621,413	3	\$621,413
10000	2500300000	Sheriff Patrol						
			Radar Message Sign JAG 20 (Justice Assistance Grant)	\$22,905	1	\$22,905	1	\$22,905
		Sheriff Patrol Total			1	\$22,905	1	\$22,905
10000	2600100000	Probation-Juvenile Hall						
			Combi Oven	\$45,000	1	\$45,000	1	\$45,000
			Dish Washing Machine	\$60,000	1	\$60,000	1	\$60,000
			Drones and Drone Jammer	\$11,000	3	\$33,000	3	\$33,000
			Grilled/stove range oven	\$15,000	1	\$15,000	1	\$15,000
			Mail Scanner	\$22,000	3	\$66,000	3	\$66,000
			Stainless Steel Commercial Worktable with Electrical Outlet	\$6,000	2	\$12,000	2	\$12,000
			Stainless Steel countertop/prep table modification	\$5,000	2	\$10,000	2	\$10,000
			Storage Shed	\$5,000	1	\$5,000	1	\$5,000
			Walk-in Freezer	\$19,500	1	\$19,500	1	\$19,500
		Probation-Juvenile Hall Total			15	\$265,500	15	\$265,500
10000	2600200000	Probation						
			CLETS Printer	\$10,000	1	\$10,000	1	\$10,000
			High-capacity multifunction color copier, printer, scanner	\$10,800	5	\$54,000	5	\$54,000
			PSEC Radio, Microphones, Plastic Molded Case, Individual Charger	\$8,071	31	\$250,201	31	\$250,201
		Probation Total			37	\$314,201	37	\$314,201
10000	2600700000	Probation-Administration & Support						
			Computerized Voice Stress Analyzer	\$25,000	1	\$25,000	1	\$25,000
		Probation-Administration & Support Total			1	\$25,000	1	\$25,000
10000	2700201000	Battalion 01						



## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Large Awning Cover for Lake Mathews 4	\$15,000	1	\$15,000	1	\$15,000
		Battalion 01 Total			1	\$15,000	1	\$15,000
10000	2700230000	Emergency Command Center						
			InterTalk radios	\$5,000	20	\$100,000	20	\$100,000
		Emergency Command Center Total			20	\$100,000	20	\$100,000
10000	2700236000	Communications/IT Services						
			Network Core10G	\$25,000	1	\$25,000	1	\$25,000
			Portable Radio Tool	\$25,000	2	\$50,000	2	\$50,000
			PSEC Radios	\$9,000	174	\$1,566,000	174	\$1,566,000
			Server Replacement	\$39,000	2	\$78,000	2	\$78,000
			Server Storage	\$70,000	2	\$140,000	2	\$140,000
		Communications/IT Services Total			181	\$1,859,000	181	\$1,859,000
10000	2700239000	Health & Safety Bureau						
			Air Fill Station (compressor)	\$80,000	1	\$80,000	1	\$80,000
			Fit Test Machines	\$10,000	2	\$20,000	2	\$20,000
		Health & Safety Bureau Total			3	\$100,000	3	\$100,000
10000	2700250000	Administration						
			Copy Machine Finance 4th street	\$8,000	1	\$8,000	1	\$8,000
		Administration Total			1	\$8,000	1	\$8,000
10000	2700251000	Public Information Office						
			Drone Kit	\$9,000	1	\$9,000	1	\$9,000
		Public Information Office Total			1	\$9,000	1	\$9,000
10000	2700252000	Facilities Maintenance Bureau						
			PPE Dryer	\$13,180	1	\$13,180	1	\$13,180
			PPE Extractor	\$15,000	1	\$15,000	1	\$15,000
		Facilities Maintenance Bureau Total			2	\$28,180	2	\$28,180
10000	2700256000	Fleet Administration						
			TracSweeper Trailer	\$20,000	1	\$20,000	1	\$20,000
		Fleet Administration Total			1	\$20,000	1	\$20,000
10000	2700257000	Training Bureau						
			Conex	\$9,000	1	\$9,000	1	\$9,000
			MSA 6000 Tic's	\$10,000	2	\$20,000	2	\$20,000
		Training Bureau Total			3	\$29,000	3	\$29,000
10000	3120100000	Planning						
			Multifunction copier	\$10,000	1	\$10,000	1	\$10,000
		Planning Total			1	\$10,000	1	\$10,000
10000	3140100000	Code Enforcement						

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			All In One Copier printer for Offices.	\$12,500	4	\$50,000	4	\$50,000
			Drones	\$10,000	2	\$20,000	2	\$20,000
		Code Enforcement Total			6	\$70,000	6	\$70,000
10000	4100200000	RUHS-Mental Health Treatment						
			Copiers	\$8,000	23	\$184,000	23	\$184,000
			Telehealth Carts	\$7,500	10	\$75,000	10	\$75,000
		RUHS-Mental Health Treatment Total			33	\$259,000	33	\$259,000
10000	4100400000	RUHS-MH Administration						
			Copiers	\$8,000	5	\$40,000	5	\$40,000
			Servers	\$20,000	10	\$200,000	10	\$200,000
		RUHS-MH Administration Total			15	\$240,000	15	\$240,000
10000	4100500000	RUHS-MH-Mental Health Substance Abuse						
			Copiers	\$8,000	2	\$16,000	2	\$16,000
		RUHS-MH-Mental Health Substance Abuse Total			2	\$16,000	2	\$16,000
10000	4200100000	Public Health						
			Automated Extraction Instrument	\$90,000	1	\$90,000	1	\$90,000
			BioFire Modules	\$84,000	1	\$84,000	1	\$84,000
			Droplet Digital PCR System	\$200,000	1	\$200,000	1	\$200,000
			GeneXpert Modules	\$182,719	1	\$182,719	1	\$182,719
			Linux Workstation	\$15,000	1	\$15,000	1	\$15,000
			Servers	\$18,000	5	\$90,000	5	\$90,000
			Storage Expansion at RC3	\$75,000	1	\$75,000	1	\$75,000
			UV Lights and Lamps: Ultraviolet-C Radiation, Disinfection, and Coronavirus	\$5,000	400	\$2,000,000	400	\$2,000,000
		Public Health Total			411	\$2,736,719	411	\$2,736,719
10000	4200200000	California Childrens Services						
			Mail software	\$100,000	1	\$100,000	1	\$100,000
			Mail sort machine	\$50,000	1	\$50,000	1	\$50,000
		California Childrens Services Total			2	\$150,000	2	\$150,000
10000	4200420000	Environmental Resource Mgmt						
			Ice Machine (Indio Office)-routine replacement	\$6,000	1	\$6,000	1	\$6,000
			Mercury monitoring device (CHOG grant)	\$70,000	1	\$70,000	1	\$70,000
		Environmental Resource Mgmt Total			2	\$76,000	2	\$76,000
10000	5100100000	Administration DPSS						
			Heavy Duty Industrial Printers	\$200,000	2	\$400,000	2	\$400,000
			IT Equipment	\$50,000	1	\$50,000	1	\$50,000

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Office Equipment	\$10,000	1	\$10,000	1	\$10,000
			Uninterrupted Power Supplies (UPS)	\$10,000	10	\$100,000	10	\$100,000
		Administration DPSS Total			14	\$560,000	14	\$560,000
<b>10000</b>	7200500000	FM-Project Management Office						
			Capitalized Software	\$140,000	1	\$140,000	1	\$140,000
			Equipment-Office	\$5,000	1	\$5,000	1	\$5,000
		FM-Project Management Office Total			2	\$145,000	2	\$145,000
<b>10000</b>	7201300000	FM-Community & Rec. Centers						
			Capital Projects	\$442,280	1	\$442,280	1	\$442,280
		FM-Community & Rec. Centers Total			1	\$442,280	1	\$442,280
<b>11026</b>	2500300000	Sheriff Patrol						
			Equipment-Aircraft	\$3,000,000	1	\$3,000,000	1	\$3,000,000
		Sheriff Patrol Total			1	\$3,000,000	1	\$3,000,000
<b>11085</b>	2500400000	Sheriff Correction						
			Smith Correctional Facility - Kitchen Remodel	\$1,500,000	1	\$1,500,000	1	\$1,500,000
		Sheriff Correction Total			1	\$1,500,000	1	\$1,500,000
<b>15100</b>	947200	Flood Control-Administration Division						
			Brx7 Base and Rover Package	\$24,250	3	\$72,750	3	\$72,750
			Power Loss Monitoring Equipment	\$50,000	1	\$50,000	1	\$50,000
			RedEdge-MX Multispectral Kit & Mount	\$10,000	1	\$10,000	1	\$10,000
		Flood Control-Administration Division Total			5	\$132,750	5	\$132,750
<b>20000</b>	3130100000	Transportation						
			AC System	\$24,000	1	\$24,000	1	\$24,000
			Conflict Monitor Tester	\$20,000	1	\$20,000	1	\$20,000
			Copier	\$10,000	1	\$10,000	1	\$10,000
			Parking Shade	\$200,000	1	\$200,000	1	\$200,000
			Thermal Yard Sewer	\$2,300,000	1	\$2,300,000	1	\$2,300,000
			Traffic Management Center	\$50,000	1	\$50,000	1	\$50,000
			Traffic Management Center	\$150,000	1	\$150,000	1	\$150,000
			Warehouse Repairs	\$200,000	1	\$200,000	1	\$200,000
			Workstation Computer	\$6,000	3	\$18,000	3	\$18,000
		Transportation Total			11	\$2,972,000	11	\$2,972,000
<b>20000</b>	3130700000	Transportation Equipment						
			A/C Machine	\$5,000	1	\$5,000	1	\$5,000
			Hydraulic Pump	\$5,000	1	\$5,000	1	\$5,000

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Hydraulic Ram	\$5,000	1	\$5,000	1	\$5,000
			Level 3 Dual EV Charger - Annex	\$135,000	1	\$135,000	1	\$135,000
			Lift Gate	\$5,000	1	\$5,000	1	\$5,000
			Snow Plow	\$15,000	1	\$15,000	1	\$15,000
		Transportation Equipment Total			6	\$170,000	6	\$170,000
<b>20200</b>	3100200000	TLMA Administrative Services						
			High volume desktop scanner	\$6,000	2	\$12,000	2	\$12,000
			Large format scanner	\$10,000	1	\$10,000	1	\$10,000
			Multifunction scanner/printer/copier	\$10,000	1	\$10,000	1	\$10,000
		TLMA Administrative Services Total			4	\$32,000	4	\$32,000
<b>20200</b>	3100300000	Consolidated Counter Services						
			Large multifunction Printer	\$9,000	1	\$9,000	1	\$9,000
		Consolidated Counter Services Total			1	\$9,000	1	\$9,000
<b>20250</b>	3110100000	Building & Safety						
			IPlan Table	\$8,500	1	\$8,500	1	\$8,500
			Multifunction Printer/Scanner/ Copier Machine	\$10,000	1	\$10,000	1	\$10,000
		Building & Safety Total			2	\$18,500	2	\$18,500
<b>20260</b>	3130200000	Surveyor						
			GPS Real Time Network Station	\$40,000	3	\$120,000	3	\$120,000
			GPS Rovers w/ GNSS	\$49,000	2	\$98,000	2	\$98,000
			Jack Hammer	\$10,000	1	\$10,000	1	\$10,000
			Total Station Kit	\$49,000	1	\$49,000	1	\$49,000
		Surveyor Total			7	\$277,000	7	\$277,000
<b>21200</b>	1900700000	ED - RivCo/County Free Library						
			CIP Projects for Library branches	\$12,491,433	1	\$12,491,433	1	\$12,491,433
		ED - RivCo/County Free Library Total			1	\$12,491,433	1	\$12,491,433
<b>21735</b>	7200800000	FM-Capital Projects						
			Buildings-Capital Projects	\$1,030,929	1	\$1,030,929	1	\$1,030,929
		FM-Capital Projects Total			1	\$1,030,929	1	\$1,030,929
<b>22270</b>	2500400000	Sheriff Correction						
			Accurio Flux Premium Software	\$11,000	1	\$11,000	1	\$11,000
			Digital Die Cutter	\$13,000	1	\$13,000	1	\$13,000
			Direct to Garment Printer	\$47,000	1	\$47,000	1	\$47,000
			Embroidery Equipment	\$24,000	1	\$24,000	1	\$24,000
		Sheriff Correction Total			4	\$95,000	4	\$95,000

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
22900	980503	ED - RivCo/Perris Valley Cemetery District	Equipment-Other - Riding Mower	\$27,500	1	\$27,500	1	\$27,500
		ED - RivCo/Perris Valley Cemetery District Total			1	\$27,500	1	\$27,500
23525	905102	CSA 051 Desert Centre-Multi	Gator UTV	\$18,000	1	\$18,000	1	\$18,000
		CSA 051 Desert Centre-Multi Total			1	\$18,000	1	\$18,000
24325	912601	CSA 126 Highgrove Area Lghtg	Highgrove sidewalk & parking lot improvement & park improvements. Concrete Grinder is necessary for leveling lifted sidewalk panels in CSA parks.	\$140,000	1	\$140,000	1	\$140,000
		CSA 126 Highgrove Area Lghtg Total			1	\$140,000	1	\$140,000
24875	915201	CSA 152 NPDES	Tennis Court & Baseball Dugout Wind Screens	\$25,000	2	\$50,000	2	\$50,000
		CSA 152 NPDES Total			2	\$50,000	2	\$50,000
25110	947400	Flood Control-Zone 1 Constr_Maint_Misc	Land	\$600,000	1	\$600,000	1	\$600,000
		Flood Control-Zone 1 Constr_Maint_Misc Total			1	\$600,000	1	\$600,000
25120	947420	Flood Control-Zone 2 Constr_Maint_Misc	Infrastructure	\$14,903,459	1	\$14,903,459	1	\$14,903,459
			Land	\$1,936,561	1	\$1,936,561	1	\$1,936,561
		Flood Control-Zone 2 Constr_Maint_Misc Total			2	\$16,840,020	2	\$16,840,020
25130	947440	Flood Control-Zone 3 Constr_Maint_Misc	Infrastructure	\$6,063,628	1	\$6,063,628	1	\$6,063,628
		Flood Control-Zone 3 Constr_Maint_Misc Total			1	\$6,063,628	1	\$6,063,628
25140	947460	Flood Control-Zone 4 Constr_Maint_Misc	Land	\$1,339,937	1	\$1,339,937	1	\$1,339,937
		Flood Control-Zone 4 Constr_Maint_Misc Total			1	\$1,339,937	1	\$1,339,937
25150	947480	Flood Control-Zone 5 Constr_Maint_Misc	Land	\$1,000	1	\$1,000	1	\$1,000
		Flood Control-Zone 5 Constr_Maint_Misc Total			1	\$1,000	1	\$1,000
25160	947500	Flood Control-Zone 6 Constr_Maint_Misc	Infrastructure	\$6,620,768	1	\$6,620,768	1	\$6,620,768
		Flood Control-Zone 6 Constr_Maint_Misc Total			1	\$6,620,768	1	\$6,620,768

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
25170	947520	Flood Control-Zone 7 Constr, Maint, Misc						
			Infrastructure	\$8,153,863	1	\$8,153,863	1	\$8,153,863
		Flood Control-Zone 7 Constr, Maint, Misc Total			1	\$8,153,863	1	\$8,153,863
25620	931750	Reg Parks-Lake Skinner Park						
			EWMD Sewer Lift Station Repair/Upgrade for FY23/24	\$100,000	1	\$100,000	1	\$100,000
		Reg Parks-Lake Skinner Park Total			1	\$100,000	1	\$100,000
25800	938001	RCCFC - Agency						
			Undeveloped space construction for more office space, a breakroom, and restrooms.	\$800,000	1	\$800,000	1	\$800,000
		RCCFC - Agency Total			1	\$800,000	1	\$800,000
30100	7200800000	FM-Capital Projects						
			Buildings - Capital Projects	\$75,150,570	1	\$75,150,570	1	\$75,150,570
		FM-Capital Projects Total			1	\$75,150,570	1	\$75,150,570
31550	914301	CSA 143 Rancho CA Park & Recr						
			Bocce ball court and pickleball court	\$125,000	1	\$125,000	1	\$125,000
		CSA 143 Rancho CA Park & Recr Total			1	\$125,000	1	\$125,000
32720	912601	CSA 126 Highgrove Area Lghtg						
			Pickle ball courts at Highgrove Community Park	\$110,500	1	\$110,500	1	\$110,500
		CSA 126 Highgrove Area Lghtg Total			1	\$110,500	1	\$110,500
33000	947100	Flood Control- Capital Projects						
			Maintenance Office Building	\$1,000,000	1	\$1,000,000	1	\$1,000,000
			Solar/Electric Vehicle Charging Station	\$75,000	4	\$300,000	4	\$300,000
			Water Quality Monitoring Lab Retrofit	\$150,000	1	\$150,000	1	\$150,000
		Flood Control- Capital Projects Total			6	\$1,450,000	6	\$1,450,000
33100	931105	Reg Parks-Park Acq & Dev, District						
			On-going CIP projects and new projects slated to start in FY23/24 .	\$6,689,900	1	\$6,689,900	1	\$6,689,900
		Reg Parks-Park Acq & Dev, District Total			1	\$6,689,900	1	\$6,689,900
33600	1200400000	ACR-CREST						
			Harris Change Requests	\$1,000,000	1	\$1,000,000	1	\$1,000,000
			Harris Change Requests	\$1,350,000	1	\$1,350,000	1	\$1,350,000
			Harris eGov Hosting	\$208,108	1	\$208,108	1	\$208,108
		ACR-CREST Total			3	\$2,558,108	3	\$2,558,108
40050	4300100000	RUHS						
			Alaris Infusion System	\$2,665,708	1	\$2,665,708	1	\$2,665,708

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Anesthesia Machine	\$70,016	4	\$280,066	4	\$280,066
			Big Wheel Gurney with Scales	\$8,306	11	\$91,363	11	\$91,363
			Cardiac Cath. Lab	\$9,164,842	1	\$9,164,842	1	\$9,164,842
			Colonoscope, Evis Exera III HD	\$41,180	6	\$247,081	6	\$247,081
			Compounding System	\$162,405	1	\$162,405	1	\$162,405
			Cub Pediatric Cribs	\$394,985	1	\$394,985	1	\$394,985
			Davinci Surgical Robot	\$3,974,034	1	\$3,974,034	1	\$3,974,034
			Defibrillators	\$8,030	1	\$8,030	1	\$8,030
			Defibrillators	\$8,031	1	\$8,031	1	\$8,031
			Defibrillators	\$8,032	1	\$8,032	1	\$8,032
			Defibrillators	\$8,033	1	\$8,033	1	\$8,033
			Defibrillators	\$8,034	1	\$8,034	1	\$8,034
			Defibrillators	\$8,035	1	\$8,035	1	\$8,035
			Defibrillators	\$8,036	1	\$8,036	1	\$8,036
			Defibrillators	\$8,037	1	\$8,037	1	\$8,037
			Defibrillators	\$8,038	1	\$8,038	1	\$8,038
			Echo Machine	\$156,444	2	\$312,888	2	\$312,888
			EKG Machines	\$829,958	1	\$829,958	1	\$829,958
			Epoc Reader	\$7,622	1	\$7,622	1	\$7,622
			Epoc Reader	\$7,623	1	\$7,623	1	\$7,623
			Epoc Reader	\$7,624	1	\$7,624	1	\$7,624
			Epoc Reader	\$7,625	1	\$7,625	1	\$7,625
			Epoc Reader	\$7,626	1	\$7,626	1	\$7,626
			Epoc Reader	\$7,627	1	\$7,627	1	\$7,627

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Epoc Reader	\$7,628	1	\$7,628	1	\$7,628
			Epoc Reader	\$7,629	1	\$7,629	1	\$7,629
			EUS Scopes	\$88,184	9	\$793,655	9	\$793,655
			Feeding Pumps	\$395,988	1	\$395,988	1	\$395,988
			GI Scopes	\$389,973	1	\$389,973	1	\$389,973
			Histology Slide Printer	\$43,417	1	\$43,417	1	\$43,417
			Hospital Printer Fleet	\$833,959	1	\$833,959	1	\$833,959
			Hugs Tracking Equipment	\$2,606,500	1	\$2,606,500	1	\$2,606,500
			Infusion Pumps	\$1,490,016	1	\$1,490,016	1	\$1,490,016
			iStat Analyzer	\$27,272	6	\$163,629	6	\$163,629
			Microscopes	\$128,751	1	\$128,751	1	\$128,751
			Microstream CO2 Extension	\$7,137	48	\$342,574	48	\$342,574
			MM Server with SW Upgrade	\$8,668	13	\$112,687	13	\$112,687
			MRI, CT	\$2,150,363	1	\$2,150,363	1	\$2,150,363
			OR Patient Exam Tables	\$457,140	1	\$457,140	1	\$457,140
			Patient Bed Monitor	\$56,656	15	\$849,845	15	\$849,845
			Patient Monitoring Systems for Nursing Units	\$4,525,587	1	\$4,525,587	1	\$4,525,587
			Pharmacy Freezer	\$15,019	1	\$15,019	1	\$15,019
			Physiological Monitors	\$741,130	1	\$741,130	1	\$741,130
			Progressa Bed	\$8,152	8	\$65,215	8	\$65,215
			Radiographic Equipment	\$5,213,304	1	\$5,213,304	1	\$5,213,304
			Steris Washer/ Disinfector	\$528,715	1	\$528,715	1	\$528,715
			SWEPT Source Optical Coherence Tomography Biometer	\$72,399	1	\$72,399	1	\$72,399



## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Tono Pens	\$45,305	1	\$45,305	1	\$45,305
			Trophon Disinfecter	\$7,371	12	\$88,453	12	\$88,453
			Ultrasound Machines	\$208,565	1	\$208,565	1	\$208,565
			Ultrasound Machines	\$753,700	1	\$753,700	1	\$753,700
			Ultrasound Machines	\$778,164	1	\$778,164	1	\$778,164
			Ultrasound Probes	\$409,065	1	\$409,065	1	\$409,065
			Werfen Devices	\$250,625	1	\$250,625	1	\$250,625
			WOW Carts	\$397,117	1	\$397,117	1	\$397,117
		RUHS Total			179	\$43,107,500	179	\$43,107,500
<b>40090</b>	4300600000	RUHS-Community Health Clinics						
			Banning CHC Tenant Improvement	\$224,113	1	\$224,113	1	\$224,113
			Center Island Cabinets	\$20,000	12	\$240,000	12	\$240,000
			Center Island Cabinets - Dental	\$30,000	12	\$360,000	12	\$360,000
			Colonscope - Palm Springs GI	\$45,000	1	\$45,000	1	\$45,000
			Corona CHC Paint and Patch	\$48,750	1	\$48,750	1	\$48,750
			Corona CHC Receptionist Area Remodel	\$50,000	1	\$50,000	1	\$50,000
			Dental Air Compressor	\$8,000	10	\$80,000	10	\$80,000
			Dental chairs	\$9,000	10	\$90,000	10	\$90,000
			Dental Dry Vacuum System	\$11,000	10	\$110,000	10	\$110,000
			Dental Imaging Equipment	\$7,000	10	\$70,000	10	\$70,000
			Dental Sensor Kits	\$7,000	10	\$70,000	10	\$70,000
			ECG Monitor & Cart	\$22,000	15	\$330,000	15	\$330,000
			Exam Chair	\$9,000	15	\$135,000	15	\$135,000
			Exam Table	\$10,000	15	\$150,000	15	\$150,000
			Generator - Women's Health	\$10,000	1	\$10,000	1	\$10,000
			Indio CHC Flooring	\$116,755	1	\$116,755	1	\$116,755
			Indio CHC Signage Update	\$42,087	1	\$42,087	1	\$42,087
			Indio CHC Storage Room Conversion	\$100,000	1	\$100,000	1	\$100,000
			Jurupa Valley CHC Receptionist Area Remodel	\$63,000	1	\$63,000	1	\$63,000
			Moreno Valley CHC Tenant Improvements	\$406,327	1	\$406,327	1	\$406,327
			Pediatric Treatment Tables	\$5,000	2	\$10,000	2	\$10,000
			Pharmacy Refrigerator	\$7,000	2	\$14,000	2	\$14,000

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Pharmacy Tablet/Capsule Counter	\$7,000	2	\$14,000	2	\$14,000
			Phlebotomy Station	\$15,000	10	\$150,000	10	\$150,000
			Radiology/X-Ray Equipment	\$175,000	1	\$175,000	1	\$175,000
			Riverside Neighborhood Health Center Chiller Replacement Project	\$331,370	1	\$331,370	1	\$331,370
			Riverside Neighborhood Health Center Medical Records Repurpose Project	\$21,780	1	\$21,780	1	\$21,780
			Riverside Neighborhood Health Center Radiology/X-Ray Expansion	\$300,000	1	\$300,000	1	\$300,000
			Riverside Neighborhood X-Ray Machine Replacement	\$279,582	1	\$279,582	1	\$279,582
			Rubidoux CHC HVAC System Replacement	\$500,000	1	\$500,000	1	\$500,000
			Rubidoux CHC Outlet Installation	\$12,469	1	\$12,469	1	\$12,469
			Specialty Start-Up Cost - Palm Springs	\$600,000	1	\$600,000	1	\$600,000
			Steam Sterilizer Unit	\$6,000	15	\$90,000	15	\$90,000
			Tenant Improvements Signage - All CHC's	\$200,000	1	\$200,000	1	\$200,000
			Ultrasound Equipment	\$200,000	2	\$400,000	2	\$400,000
			Vaccine Refrigerator/Freezer	\$6,500	6	\$39,000	6	\$39,000
			Vereco Copier	\$10,000	10	\$100,000	10	\$100,000
			Vital Monitor	\$15,000	6	\$90,000	6	\$90,000
			Xerox Machine	\$10,000	8	\$80,000	8	\$80,000
			Zoomscope	\$7,000	5	\$35,000	5	\$35,000
			<b>RUHS-Community Health Clinics Total</b>		<b>206</b>	<b>\$6,183,233</b>	<b>206</b>	<b>\$6,183,233</b>
<b>40200</b>	4500100000	Department of Waste Resources						
			110 ton press	\$25,000	1	\$25,000	1	\$25,000
			2337 MM (92") Dozer Blade with Smart Technology	\$17,500	1	\$17,500	1	\$17,500
			40 yard box roll off bin	\$10,000	2	\$20,000	2	\$20,000
			950M Loader Gannon Grapple Attachment	\$26,000	1	\$26,000	1	\$26,000
			Badlands Cycle Park Well Phase II	\$240,000	1	\$240,000	1	\$240,000
			Badlands GCS Construction Asset	\$445,000	1	\$445,000	1	\$445,000
			Badlands Landfill Berm Construction and Site Relocation	\$1,750,000	1	\$1,750,000	1	\$1,750,000
			Badlands On Call Drainage Improvements	\$1,000,000	1	\$1,000,000	1	\$1,000,000
			Badlands Phase II Stage I Liner Expansion	\$16,875,000	1	\$16,875,000	1	\$16,875,000
			Bins design for Hydex Hooklift H23 or H30	\$13,000	3	\$39,000	3	\$39,000
			Blythe & Oasis Recycling Area Pad Improvements	\$130,000	1	\$130,000	1	\$130,000
			Blythe & Oasis Storage Yard Security Improvements	\$100,000	1	\$100,000	1	\$100,000

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Blythe Production Water Well Replacement	\$345,000	1	\$345,000	1	\$345,000
			Brush Cutter	\$23,192	1	\$23,192	1	\$23,192
			Change Safes for Landfills	\$10,000	3	\$30,000	3	\$30,000
			Closed Sites Annual Drainage Improvements	\$200,000	1	\$200,000	1	\$200,000
			Compactor	\$1,500,000	1	\$1,500,000	1	\$1,500,000
			Drone Mapping System	\$125,000	1	\$125,000	1	\$125,000
			El Sobrante Office Trailer	\$54,000	1	\$54,000	1	\$54,000
			Equipment Cribbing	\$15,000	1	\$15,000	1	\$15,000
			Fee Booth	\$297,000	1	\$297,000	1	\$297,000
			French Valley HHW	\$592,500	1	\$592,500	1	\$592,500
			GEM 5000 Replacements of GEM 2000s	\$13,500	2	\$27,000	2	\$27,000
			GPS for landfill equipment	\$125,000	2	\$250,000	2	\$250,000
			Hemet HE-7 Well Installation	\$35,000	1	\$35,000	1	\$35,000
			Hemet Phytoremediation	\$70,000	1	\$70,000	1	\$70,000
			Highgrove Bioremediation Project	\$175,000	1	\$175,000	1	\$175,000
			Lamb Canyon Compost Facility Improvements	\$230,000	1	\$230,000	1	\$230,000
			Lamb Canyon Field Office	\$4,325,000	1	\$4,325,000	1	\$4,325,000
			Lamb Canyon GCS Construction Asset	\$405,000	1	\$405,000	1	\$405,000
			Lamb Canyon LFG Utilization Project	\$605,000	1	\$605,000	1	\$605,000
			Lamb Canyon On Call Site Improvements	\$1,000,000	1	\$1,000,000	1	\$1,000,000
			Lamb Canyon Phase 3 Expansion Investigation	\$475,000	1	\$475,000	1	\$475,000
			Lamb Canyon Water Tower Facility	\$600,000	1	\$600,000	1	\$600,000
			Landfill Tarp 120' x 120' for Lamb Canyon	\$13,000	12	\$156,000	12	\$156,000
			Landfill Tarp 156' x 120' for Badlands	\$14,300	12	\$171,600	12	\$171,600
			Landfill Tarp 48' x 120' for Blythe	\$6,500	12	\$78,000	12	\$78,000
			Level II EV Car Chargers BL	\$6,900	15	\$103,500	15	\$103,500
			Level II EV Car Chargers HQ	\$6,900	33	\$227,700	33	\$227,700
			Pedley Landfill North Slope Improvements	\$215,000	1	\$215,000	1	\$215,000
			Perimeter Probe Installation	\$100,000	1	\$100,000	1	\$100,000
			Portable Litter Fencing	\$50,000	1	\$50,000	1	\$50,000
			Scale/Tonnage Operating System	\$900,000	1	\$900,000	1	\$900,000
		Department of Waste Resources Total			129	\$34,047,992	129	\$34,047,992
<b>40650</b>	947120	Flood Control-Photogrammetry Operations						
			Capitalized Repairs	\$15,000	1	\$15,000	1	\$15,000
		Flood Control-Photogrammetry Operations Total			1	\$15,000	1	\$15,000
<b>40710</b>	1910700000	TLMA-County Airports						

## Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Aircraft towing equipment	\$10,000	1	\$10,000	1	\$10,000
			Blower	\$13,730	1	\$13,730	1	\$13,730
			Commercial Debris Blower	\$8,000	1	\$8,000	1	\$8,000
			Commercial pressure washer	\$20,000	1	\$20,000	1	\$20,000
			Diesel Generators	\$5,000	2	\$10,000	2	\$10,000
			Line Driver Ride-On	\$7,500	1	\$7,500	1	\$7,500
			Security Cameras for HMT	\$50,000	1	\$50,000	1	\$50,000
		TLMA-County Airports Total			8	\$119,230	8	\$119,230
<b>45520</b>	7400600000	RCIT Communications Solutions						
			Service Monitors	\$37,500	4	\$150,000	4	\$150,000
		RCIT Communications Solutions Total			4	\$150,000	4	\$150,000
<b>47200</b>	7200200000	FM-Custodial Services						
			Equipment-Other	\$25,000	1	\$25,000	1	\$25,000
		FM-Custodial Services Total			1	\$25,000	1	\$25,000
<b>47210</b>	7200300000	FM-Maintenance Services						
			Equipment - Software	\$50,000	1	\$50,000	1	\$50,000
		FM-Maintenance Services Total			1	\$50,000	1	\$50,000
<b>47220</b>	7200400000	FM-Real Estate						
			New scanning Equipment	\$5,000	1	\$5,000	1	\$5,000
		FM-Real Estate Total			1	\$5,000	1	\$5,000
<b>48000</b>	947240	Flood Control-Hydrology						
			Alert II DCP	\$6,385	4	\$25,540	4	\$25,540
			Continuous Water Testing Equipment	\$12,000	2	\$24,000	2	\$24,000
			Equipment Towers	\$6,000	8	\$48,000	8	\$48,000
		Flood Control-Hydrology Total			14	\$97,540	14	\$97,540
<b>48020</b>	947260	Flood Control-Garage & Fleet Operations						
			Brush Chipper	\$150,000	1	\$150,000	1	\$150,000
			Capitalized Repairs	\$50,000	1	\$50,000	1	\$50,000
			Tilt Trailer 40,000 lb. Capacity	\$60,000	2	\$120,000	2	\$120,000
			Tilt Trailer 50,000 lb. Capacity	\$75,000	3	\$225,000	3	\$225,000
		Flood Control-Garage & Fleet Operations Total			7	\$545,000	7	\$545,000
		Grand Total			1,430	\$242,383,579	1,430	\$242,383,579

**New Vehicles**

Budget Unit Name	Equipment Name	Payment Type	Unit Cost	Requested Quantity	Requested Amount	Budgeted Quantity	Budgeted Amount
<b>Emergency Management</b>							
	Forklift	Cash	35,000	1	35,000	1	35,000
<b>Emergency Management Total</b>				<b>1</b>	<b>35,000</b>	<b>1</b>	<b>35,000</b>
<b>Fire Protection</b>							
	All Terrain Vehicle (ATV)	Finance	27,000	2	54,000	2	54,000
	Large Trucks	Finance	113,636	11	1,250,000	11	1,250,000
	Medium SUV's	Finance	56,250	12	675,000	12	675,000
	Medium Trucks	Finance	63,333	3	190,000	3	190,000
	Small SUV's	Cash	60,000	2	120,000	2	120,000
	TDA for Fire Desert Arena	Cash	1,800,000	1	1,800,000	1	1,800,000
	4x4 Pickup Trucks	Finance	55,573	19	1,055,887	19	1,055,887
	4x4 One-Ton Pickup	Finance	57,834	13	751,842	13	751,842
	4x4 Med Pickup Truck	Finance	36,610	2	73,220	2	73,220
	4x4 Med Pickup Truck	Finance	35,866	8	286,928	8	286,928
	Large Two-Ton Truck	Finance	86,400	6	518,400	6	518,400
	4x2 Med Pickup Truck	Finance	58,384	3	175,152	3	175,152
	Lube Truck	Finance	80,287	1	80,287	1	80,287
	TYPE I Enigne	Finance	1,348,000	16	21,568,000	16	21,568,000
	Water Tender	Finance	350,000	5	1,750,000	5	1,750,000
	Rescue Boat	Finance	449,525	1	449,525	1	449,525
	Backhoe	Finance	101,000	1	101,000	1	101,000
	Construction Service Truck	Finance	120,000	2	240,000	2	240,000
	Large Pickup w/ Service Body	Finance	85,000	2	170,000	2	170,000
	4X4 Large Pickup Truck	Finance	68,000	2	136,000	2	136,000
	4x2 Medium Pickup Truck	Finance	70,000	1	70,000	1	70,000
	Forklift (6,000 lbs)	Finance	65,000	2	130,000	2	130,000
	Special Utilty Truck	Finance	150,000	2	300,000	2	300,000
	Boat Hauler/Squad	Finance	250,000	2	500,000	2	500,000
<b>Fire Protection Total</b>				<b>119</b>	<b>32,445,241</b>	<b>119</b>	<b>32,445,241</b>
<b>Flood Control</b>							
	CNG Refuse Truck	Cash	300,000	1	300,000	1	300,000
	Dump Truck 5 - 7 CY	Cash	164,000	1	164,000	1	164,000
	Forestry Mulching Tractor	Cash	725,000	1	725,000	1	725,000
	Long Reach Excavator	Cash	625,000	1	625,000	1	625,000
	Service Body Truck 4 x 4 26K GVWR	Cash	200,000	3	600,000	3	600,000
	Tractor Agriculture	Cash	136,000	1	136,000	1	136,000
	Tree Truck w/Boom and Chipper Body	Cash	425,000	1	425,000	1	425,000
	Utility Truck 4 x 4	Cash	117,000	2	234,000	2	234,000
	Water Truck	Cash	148,000	1	148,000	1	148,000
	AWD Crossover	Cash	43,000	4	172,000	4	172,000
	Service Truck 4 x 4	Cash	117,000	3	351,000	3	351,000
	Electric SUV	Cash	90,000	6	540,000	6	540,000
	Electric Passenger Van	Cash	65,000	2	130,000	2	130,000
	Cargo Van	Cash	65,000	2	130,000	2	130,000
	Cargo Van Outfitted w/Underground Pipe/SD Inspection Equipment	Cash	185,000	1	185,000	1	185,000
<b>Flood Control Total</b>				<b>30</b>	<b>4,865,000</b>	<b>30</b>	<b>4,865,000</b>
<b>Perris Valley Cemetery</b>							
	Vehicle Other - Dump Truck	Cash	81,885	1	81,885	1	81,885
<b>Perris Valley Cemetery Total</b>				<b>1</b>	<b>81,885</b>	<b>1</b>	<b>81,885</b>
<b>PSEC</b>							
	Full Size SUV (Tahoe SSV)	Finance	50,756	2	101,512	2	101,512
<b>PSEC Total</b>				<b>2</b>	<b>101,512</b>	<b>2</b>	<b>101,512</b>
<b>Purchasing - Fleet</b>							
	1/2 Ton Truck	Finance	52,883	2	105,766	2	105,766
	1/2 Ton Truck	Finance	52,883	1	52,883	1	52,883
	4X2 Intermediate Utility SUV	Cash	46,274	9	416,466	9	416,466
	4X2 Intermediate Utility SUV	Cash	54,205	1	54,205	1	54,205
	4X2 Intermediate Utility SUV	Finance	46,274	14	647,836	14	647,836

Budget Unit Name	Equipment Name	Payment Type	Unit Cost	Requested Quantity	Requested Amount	Budgeted Quantity	Budgeted Amount
	4X2 Intermediate Utility SUV	Finance	46,274	5	231,372	5	231,372
	4X2 Intermediate Utility SUV	Cash	46,274	6	277,644	6	277,644
	4X4 1/2 Ton Truck	Cash	59,492	2	118,984	2	118,984
	4X4 1/2 Ton Truck	Finance	59,492	8	475,936	8	475,936
	4X4 3/4 Ton Truck	Cash	72,710	2	145,420	2	145,420
	4X4 3/4 Ton Truck	Finance	72,710	6	436,260	6	436,260
	4X4 3/4 Ton Truck	Finance	72,710	1	72,710	1	72,710
	4X4 3/4 Ton Truck	Finance	72,712	2	145,424	2	145,424
	4X4 3/4 Ton Truck	Finance	160,000	5	800,000	5	800,000
	4X4 Intermediate Utility SUV	Cash	54,205	9	487,845	9	487,845
	4X4 Intermediate Utility SUV	Cash	54,205	9	487,847	9	487,847
	4X4 Intermediate Utility SUV	Finance	54,205	2	108,410	2	108,410
	4X4 Intermediate Utility SUV	Finance	54,205	5	271,026	5	271,026
	4X4 Mini Truck	Cash	48,918	3	146,754	3	146,754
	4X4 Mini Truck	Finance	48,918	1	48,918	1	48,918
	4X4 Mini Utility SUV	Cash	46,274	5	231,370	5	231,370
	4X4 Mini Utility SUV	Cash	46,274	2	92,549	2	92,549
	4X4 Mini Utility SUV	Finance	46,274	2	92,548	2	92,548
	4X4 Mini Utility SUV	Finance	46,274	1	46,274	1	46,274
	Box Truck	Finance	120,000	1	120,000	1	120,000
	Box Truck	Finance	140,000	3	420,000	3	420,000
	Compact Hybrid Sedan	Finance	33,056	1	33,056	1	33,056
	Compact Sedan	Cash	33,056	7	231,392	7	231,392
	Compact Sedan	Finance	33,056	1	33,056	1	33,056
	Custom Vehicle	Cash	160,000	1	160,000	1	160,000
	Custom Vehicle	Cash	173,912	1	173,912	1	173,912
	Custom Vehicle	Finance	160,000	1	160,000	1	160,000
	Custom Vehicle	Finance	180,000	1	180,000	1	180,000
	Custom Vehicle	Finance	200,000	2	400,000	2	400,000
	Custom Vehicle	Finance	250,000	1	250,000	1	250,000
	Custom Vehicle- 2 Rm Mobile Unit	Cash	235,000	4	940,000	4	940,000
	Custom Vehicle- 3 Rm Mobile Unit	Cash	265,000	1	265,000	1	265,000
	Custom Vehicle- Mobile Unit	Cash	185,000	1	185,000	1	185,000
	Full Size Cargo EV Van	Finance	72,710	1	72,710	1	72,710
	Full Size Cargo Van	Cash	72,710	5	363,550	5	363,550
	Full Size Cargo Van	Finance	72,710	1	72,710	1	72,710
	Full Size Cargo Van	Finance	72,710	1	72,710	1	72,710
	Full Size Passenger Van	Cash	72,710	20	1,454,200	20	1,454,200
	Full Size Passenger Van	Finance	72,710	18	1,308,780	18	1,308,780
	Full Size Passenger Van	Cash	72,710	2	145,420	2	145,420
	Full Size Sedan	Finance	46,274	2	92,549	2	92,549
	Full Size SUV	Finance	66,101	2	132,203	2	132,203
	Intermediate Hybrid Sedan	Cash	35,700	22	785,400	22	785,400
	Intermediate Hybrid Sedan	Cash	37,500	1	37,500	1	37,500
	Intermediate Hybrid Sedan	Finance	35,700	14	499,800	14	499,800
	Intermediate Sedan	Cash	35,700	15	535,500	15	535,500
	Intermediate Sedan	Finance	35,700	10	357,000	10	357,000
	Intermediate Sedan	Cash	35,700	1	35,700	1	35,700
	Mini Cargo Van	Finance	52,833	2	105,666	2	105,666
	Mini Cargo Van	Finance	52,883	11	581,713	11	581,713
	Mini Passenger Van	Cash	56,849	1	56,849	1	56,849
	Mini Passenger Van	Cash	56,849	28	1,591,772	28	1,591,772
	Mini Passenger Van	Finance	56,849	2	113,698	2	113,698
	Mini Passenger Van	Cash	56,849	1	56,849	1	56,849
	Mini Truck	Cash	46,274	1	46,274	1	46,274
	Mini Utility SUV	Cash	46,274	6	277,644	6	277,644
	Stakebed Truck	Cash	72,710	1	72,710	1	72,710
	1/2 Ton Truck	Finance	50,556	1	50,556	1	50,556
	1/2 Ton Truck	Finance	55,963	3	167,889	3	167,889
	1/2 Ton Truck	Finance	41,991	3	125,972	3	125,972

Budget Unit Name	Equipment Name	Payment Type	Unit Cost	Requested Quantity	Requested Amount	Budgeted Quantity	Budgeted Amount
	1/2 Ton Truck	Finance	47,618	1	47,618	1	47,618
	1/2 Ton Truck	Finance	55,963	5	279,815	5	279,815
	4X4 1/2 Ton Truck	Finance	52,291	3	156,874	3	156,874
	4X4 1/2 Ton Truck	Finance	55,963	4	223,852	4	223,852
	4X4 1/2 Ton Truck	Finance	31,577	1	31,577	1	31,577
	4X4 1/2 Ton Truck	Finance	55,963	4	223,852	4	223,852
	4X4 1/2 Ton Truck	Finance	56,482	1	56,482	1	56,482
	1/2 Ton Truck	Finance	36,635	1	36,635	1	36,635
	1/2 Ton Truck	Finance	55,963	1	55,963	1	55,963
	3/4 Ton Truck	Finance	78,821	2	157,642	2	157,642
	3/4 Ton Truck	Finance	67,063	1	67,063	1	67,063
	4X4 1/2 Ton Truck	Finance	49,252	2	98,505	2	98,505
	4X4 1/2 Ton Truck	Finance	52,610	1	52,610	1	52,610
	4X4 3/4 Ton Truck	Finance	156,585	5	782,927	5	782,927
	4X4 3/4 Ton Truck	Finance	67,063	1	67,063	1	67,063
	4X4 3/4 Ton Truck	Finance	156,585	1	156,585	1	156,585
<b>Purchasing - Fleet Total</b>				<b>338</b>	<b>21,254,250</b>	<b>338</b>	<b>21,254,250</b>
<b>Region Parks &amp; OP SP</b>							
	Skid Steer Tractor	Cash	50,000	2	100,000	2	100,000
	Skid Steer Tractor	Cash	150,000	1	150,000	1	150,000
<b>Region Parks &amp; OP SP Total</b>				<b>3</b>	<b>250,000</b>	<b>3</b>	<b>250,000</b>
<b>SHERIFF</b>							
	Special Purpose with Equipment	Cash	200,000	2	400,000	2	400,000
	4x2 Utility (SUV)	Finance	30,130	22	662,860	22	662,860
	4x4 1/2 ton	Finance	50,077	1	50,077	1	50,077
	4x4 1/2 ton (Responder)	Finance	54,885	9	493,965	9	493,965
	4x4 3/4 Ton	Finance	39,844	3	119,532	3	119,532
	4x4 Utility (SUV)	Finance	32,190	13	418,470	13	418,470
	Full Size Cargo	Finance	34,834	1	34,834	1	34,834
	Full Size Passenger	Finance	60,425	4	241,700	4	241,700
	Full Size SUV (Tahoe PPV/SSV)	Finance	50,756	44	2,233,264	44	2,233,264
	Full Size Transport	Finance	85,596	10	855,960	10	855,960
	HD Truck 1-Ton	Finance	63,591	9	572,319	9	572,319
	Intermediate Hybrid	Finance	23,089	35	808,115	35	808,115
	Patrol SUV	Finance	54,428	200	10,885,600	200	10,885,600
	Special Purpose	Finance	110,000	2	220,000	2	220,000
	Full Size SUV (Tahoe SSV)	Finance	50,756	2	101,512	2	101,512
<b>SHERIFF Total</b>				<b>357</b>	<b>18,098,208</b>	<b>357</b>	<b>18,098,208</b>
<b>TLMA</b>							
	Loader Tractor	Cash	17,656	1	17,656	1	17,656
	Loader Tractor	Cash	20,000	2	40,000	2	40,000
	1/2 Ton Super Cab 4x4 w/Silver Shield - Type B	Cash	65,000	1	65,000	1	65,000
	10 yd Dump truck - Z	Finance	360,000	4	1,440,000	4	1,440,000
	10 Yd dump truck betterment - Rebuild System Type Z	Cash	100,000	1	100,000	1	100,000
	25 Ton Trailer - 5000 LB - Type TT	Cash	90,000	1	90,000	1	90,000
	3/4 ton regular cab 2wd trucks - C Type	Cash	65,000	13	845,000	13	845,000
	3/4 ton regular cab 4x4 - Type C	Cash	75,000	6	450,000	6	450,000
	3/4 Ton Super Cab 4x4 w/Silver Shield - Type SU	Cash	80,000	1	80,000	1	80,000
	Cab over with kick off broom - Type D	Cash	180,000	1	180,000	1	180,000
	Compactor Truck - New Type	Finance	250,000	1	250,000	1	250,000
	Crew cab stake bed - Type D	Cash	200,000	1	200,000	1	200,000
	Electric Vehicles - SUV - Type EV	Cash	80,000	2	160,000	2	160,000
	Mechanic Servie Truck - Y	Finance	210,000	2	420,000	2	420,000
	Patch Truck Cab and Chassis - Type PT	Cash	140,000	2	280,000	2	280,000
	Stencil Truck - ST	Finance	225,000	1	225,000	1	225,000
	Stump Grinder - Type SC	Cash	100,000	1	100,000	1	100,000
	SUV - County Bridge Engineer - Type BB	Cash	55,000	1	55,000	1	55,000
	SUV 4x4 - Type BB	Cash	55,000	4	220,000	4	220,000
	Water Truck -WT	Finance	425,000	1	425,000	1	425,000
	8-Wheeler Roller - AE	Finance	400,000	1	400,000	1	400,000

Budget Unit Name	Equipment Name	Payment Type	Unit Cost	Requested Quantity	Requested Amount	Budgeted Quantity	Budgeted Amount
<b>TLMA Total</b>				<b>48</b>	<b>6,042,656</b>	<b>48</b>	<b>6,042,656</b>
<b>Waste Resources</b>							
	1 Ton Pick-up Truck with Custom Service Body and Lift Gate 4x4 (16-4	Cash	56,000	1	56,000	1	56,000
	1/2 ton 4x4 Crew Cab Pickup	Cash	56,000	1	56,000	1	56,000
	1/2 Ton Crew Cab Pick-up Truck 4X4	Cash	39,500	1	39,500	1	39,500
	1/2 Ton Crew Cab Pick-up Truck 4X4	Cash	50,000	2	100,000	2	100,000
	1/2 Ton Crew Cab Pick-up Truck 4X4 (6-431),( 07-405)	Cash	35,000	2	70,000	2	70,000
	3/4 ton 4x4 Crew Cab, Long Bed, SRW Pickup (15-435)	Cash	39,500	1	39,500	1	39,500
	3/4 Ton Custom Body Service Body 4x4 (14-427)	Cash	59,500	1	59,500	1	59,500
	3/4 Ton Custom Body Service Body 4x4 (14-428)	Cash	59,500	1	59,500	1	59,500
	3-Axle Articulated Haul Truck	Cash	783,000	3	2,349,000	3	2,349,000
	Mid Size SUV 4X4	Cash	50,000	1	50,000	1	50,000
	Rebuild D8T (14-959)	Cash	380,000	1	380,000	1	380,000
	Rebuild of 836K (19-942)	Cash	430,000	1	430,000	1	430,000
	Rebuild of D6T (15-945)	Cash	380,000	1	380,000	1	380,000
	Rebuild of D9T (20-949)	Cash	430,000	1	430,000	1	430,000
	Wheeled Loader with Grapple Bucket, 950M or equivalent (19-940)	Cash	50,000	1	50,000	1	50,000
<b>Waste Resources Total</b>				<b>19</b>	<b>4,549,000</b>	<b>19</b>	<b>4,549,000</b>
<b>Grand Total</b>				<b>918</b>	<b>87,722,752</b>	<b>918</b>	<b>87,722,752</b>
Total - Cash Vehicles				264	24,857,295	264	24,857,295
Total - Financed Vehicles				654	62,865,456	654	62,865,456
<b>Grand Total</b>				<b>918</b>	<b>87,722,751</b>	<b>918</b>	<b>87,722,751</b>



## Basis of Budgeting

Government accounting is distinguished from business accounting by use of funds to separate resources of a jurisdiction by type or use. These fund types are defined by the Governmental Accounting Standards Board (GASB) as follows:

- Governmental Funds
  - General fund
  - Special revenue funds
  - Capital project funds
  - Debt service funds
  - Permanent Funds
- Proprietary Funds
  - Enterprise funds
  - Internal service funds
- Fiduciary Funds

Governmental funds account for the primary operations of a jurisdiction. The annual budget for governmental funds is done on the modified accrual basis of accounting. Modified accrual accounting recognizes revenues when the dollar value of the revenue is known and collectible within the current period. Proprietary funds account for the business-type functions of a jurisdiction that provide services almost exclusively on a fee-for-service basis. Because they are intended to operate like businesses, the annual budgets for proprietary funds are done on the full accrual basis of accounting. Full accrual accounting recognizes both revenue and expense when earned. Because they hold assets for other parties, annual budgets are not adopted for fiduciary funds.

## Fund Descriptions

For budgetary purposes major funds may differ from major funds reported in the County of Riverside Annual Comprehensive Financial Report (ACFR). In the ACFR, major funds are those whose revenues, expenditures, assets, or liabilities are at least 10% of all governmental or enterprise funds and at least 5% of the aggregate amount for the same item. In a budget document, any fund whose revenues or expenditures, excluding other financial sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget should be considered a major fund. The budgetary funds and descriptions are as follows:

### Major Governmental Funds

The General Fund is the County's primary operating fund, comprising 57.9% of the overall budget. It is used to account for all revenues and expenditures necessary to carry out the basic governmental activities of the County that are not accounted for through other funds. The county General Fund includes such functions as general government, public protection, health and sanitation, public assistance, education, and recreation and culture services.

### Major Proprietary Funds

The Riverside University Health Systems - Medical Center (RUHS-MC) Enterprise Fund accounts for the maintenance of physical plant facilities and providing quality care to all patients in accordance with accreditation standards; the bylaws, rules and regulations of the medical staff; and the RUHS-MC. Total appropriations for this fund comprise 14.1% of the overall budget. Revenue for this fund is primarily from charges for services, and secondarily from the County's General Fund.

### Non-Major Governmental Funds

A *special revenue* fund is a governmental fund used to account for and report proceeds of specific revenue sources restricted or committed to expenditures for specified purposes other than debt service or capital projects. Examples include Community Services, County Service Areas, In-Home Support Services and Regional Park and Open-Space.

A *capital project* fund is a governmental fund used to account and report for financial resources restricted, committed, or assigned for the acquisition or construction of major capital projects. Examples include Developers Impact Fee (DIF) Operations, the County of Riverside Enterprise Solutions for Property Taxation (CREST) Project, and Capital Improvement Project (CIP) funds.

A *debt service* fund is a governmental fund used to account and report financial resources restricted, committed, or assigned to expenditure for principal and interest. Examples include Pension Obligation Bonds, Teeter Debt Service, and Public Financing Authority.

A *permanent fund* is a governmental fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, maybe used for purposes that support the County's program. The County has one Permanent Fund: Perris Valley Cemetery District Endowment Fund.

### Non-Major Proprietary (Business-Type) Funds

An *internal service* fund accounts for goods or services for which the county charges internal customers. Examples include Human Resources, Information Technology, Fleet Services, Custodial Services, and Maintenance Services funds.

An *enterprise* fund accounts for goods or services for which the County charges outside customers. Examples include Waste Resources and Housing Authority fund.

**Portfolio, Department and Fund Relationship**

The following depicts the County’s budgeted funds and how they fit into the organization for budget and accounting purposes:

Portfolio and Budgetary Department	Major Funds			Non-Major Funds					
	General Fund	RUHS Medical Center - Enterprise Fund	Enterprise Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanenet Fund	Enterprise Funds	Internal Service Funds
<b>Finance &amp; Government Svcs</b>									
Assessor	✓					✓			
County Clerk-Recorder	✓								
Auditor-Controller	✓								
Countywide Cot Allocation Plan/Other	✓								
Board of Supervisors & Clerk of the Board	✓			✓					
County Council	✓								
Executive Office (EO)	✓			✓		✓			
EO-Debt Service	✓				✓				
EO- County Capital Improvement Program						✓			
EO - Capital Finance Administration					✓	✓			
Treasurer-Tax Collector	✓								
<b>Human Services</b>									
Children & Families Commission - First 5				✓					
Dept of Child Support Services	✓								
Department of Public Social Services	✓								
IHSS Public Authority				✓					
Housing and Workforce Solutions (HWS)				✓				✓	
Office On Aging				✓					
Veteran Services	✓								
<b>Internal Services</b>									
Facilities Management	✓			✓		✓			✓
Human Resources	✓			✓					✓
Information Technology				✓					✓
Purchasing & Fleet Services	✓								✓
<b>Public Safety</b>									
District Attorney	✓								
Emergency Management	✓			✓					
Executive Office - Courts	✓								
Fire	✓			✓		✓			
Probation	✓								
Public Defender	✓								
Sheriff	✓			✓					✓
<b>Public Works &amp; Comm. Svcs</b>									
Agricultural Commissioner	✓			✓					
Animal Services	✓								
Economic Development				✓		✓		✓	✓
Environmental Health	✓			✓					
Flood Control & Water Conservation District				✓	✓	✓		✓	✓
Regional Parks & Open Space district				✓		✓			
Registrar of Voters	✓								
TLMA - Public Ways & Facilities				✓		✓		✓	
TLMA - Public Protection	✓			✓					
Waste Resources								✓	
<b>RUHS</b>									
Behavioral Health	✓								
Public Health	✓			✓					
RUHS - Medical Center		✓							

In addition to the above budgeted funds, the ACFR reports on the following non-budgeted funds:

- Inland Empire Tobacco Securitization Authority Debt Service Fund
- Public Financing Authority Debt Service Fund & Capital Project Fund
- CORAL Capital Project Fund
- Infrastructure Financing Authority Capital Project Fund

**Total Revenues and Appropriations by Fund**

The following table illustrates total Recommended FY 2023/24 revenues and expenditures by fund type and fund, as reported in the ACFR.

Fund	Fund Description	FY 2023/24 Recommended Revenues	FY 2023/24 Recommended Expenditures	Net Change in Fund Balance/ Net Position
<b>Governmental Funds</b>				
* General Fund		\$4,981,971,661	\$4,979,534,996	\$2,436,665
<b>Special Revenue</b>				
	Air Quality Improvement	591,038	591,038	0
	American Rescue Plan (ARP) Act	79,641,814	79,641,814	0
	Community Services	379,752,088	385,651,793	(5,899,705)
	County Service Areas	27,220,346	28,728,521	(1,508,175)
	Flood Control Special Revenue	132,824,790	195,596,745	(62,771,955)
	In Home Support Services	7,346,133	8,142,850	(796,717)
	Other Special Revenue	36,855,102	35,708,543	1,146,559
	Perris Valley Cemetery	858,736	1,005,995	(147,259)
	RC Children & Families Commission	34,717,275	41,393,389	(6,676,114)
	Regional Park & Open-Space District	21,719,508	21,171,934	547,574
	Transportation	311,546,835	316,554,022	(5,007,187)
	<b>Total Special Revenue Funds</b>	<b>1,033,073,665</b>	<b>1,114,186,644</b>	<b>(81,112,979)</b>
<b>Capital Project</b>				
	CREST	7,236,296	8,894,311	(1,658,015)
	Flood Control Capital Project Fund	1,450,079	1,450,000	79
	Public Facilities Improvement	158,910,927	183,792,463	(24,881,536)
	Regional Park & Open-Space District	9,390,102	9,390,102	-
	<b>Total Capital Project Funds</b>	<b>176,987,404</b>	<b>203,526,876</b>	<b>(26,539,472)</b>
<b>Debt Service</b>				
	CORAL	21,787,381	21,983,011	(195,630)
	Flood Control Debt Service Fund	2,819,094	2,818,375	719
	Infrastructure Financing Authority	47,427,285	47,427,285	0
	Pension Obligation	105,298,456	105,298,456	0
	Teeter	3,220,035	3,475,035	(255,000)
	<b>Total Debt Service Funds</b>	<b>180,552,251</b>	<b>181,002,162</b>	<b>(449,911)</b>
<b>Permanent</b>				
	Perris Valley Cemetery	216,482	0	216,482
	<b>Total Governmental Funds</b>	<b>\$6,372,801,463</b>	<b>\$6,478,250,678</b>	<b>(\$105,449,215)</b>
<b>Proprietary Funds</b>				
<b>Enterprise</b>				
	Aviation	\$4,429,847	\$4,796,487	(\$366,640)
	County Service Areas	435,679	626,676	(190,997)
	Flood Control Enterprise Fund	3,634,375	3,509,788	124,587
	Housing Authority	20,693,082	20,693,082	0
	RUHS-Community Health Centers	176,916,948	183,100,181	(6,183,233)
	* <b>RUHS-Medical Center</b>	<b>1,165,821,188</b>	<b>1,208,928,688</b>	<b>(43,107,500)</b>
	Waste Resources	130,750,258	158,209,983	(27,459,725)
	<b>Total Enterprise Funds</b>	<b>1,502,681,377</b>	<b>1,579,864,885</b>	<b>(77,183,508)</b>
<b>Internal Service</b>				
	Central Mail	3,138,157	3,138,157	0
	Facilities Management	148,162,130	149,004,334	(842,204)
	Fleet Services	39,428,636	39,428,636	0
	Flood Control ISF	9,953,999	16,423,210	(6,469,211)
	Information Services	100,882,742	100,882,742	0
	Public Safety Enterprise Communicatio	13,716,567	13,716,567	0
	Risk Management	217,584,140	222,069,343	(4,485,203)
	<b>Total Internal Service</b>	<b>532,866,371</b>	<b>544,662,989</b>	<b>(11,796,618)</b>
	<b>Total Proprietary Funds</b>	<b>\$2,035,547,748</b>	<b>\$2,124,527,874</b>	<b>(\$88,980,126)</b>
	<b>Grand Total</b>	<b>\$8,408,349,211</b>	<b>\$8,602,778,552</b>	<b>(\$194,429,341)</b>
* Major Fund				

### Total Revenues and Appropriations by Type

This schedule shows amounts for the County as a whole and it includes all budgeted funds by fund category.

	FY 2021/22 Actuals	FY 2022/23 Adopted Budget	FY 2023/24 Recommended Budget
<b>Governmental Funds</b>			
<b>Revenue</b>			
Taxes	\$614,903,790	\$617,242,727	\$679,285,958
Licenses, Permits & Franchises	27,827,515	27,032,165	29,913,526
Fines, Forfeitures & Penalties	63,729,293	59,823,525	60,485,564
Revenue from the Use of Money & Property	13,773,275	32,455,152	72,633,165
Intergovernmental - State	1,910,642,412	2,064,202,067	2,446,812,406
Intergovernmental - Federal	980,182,613	1,135,145,361	1,412,910,249
Intergovernmental - Other	15,598,213	12,101,926	19,139,710
Charges for Current Services	944,955,670	1,119,350,680	1,174,536,095
Miscellaneous Revenue	358,505,707	339,310,571	371,482,986
Other Financing Sources	696,278,830	117,817,685	105,601,804
Total Revenues-Governmental Funds	5,626,397,318	5,524,481,859	6,372,801,463
<b>Expense</b>			
Salaries and Employee Benefits	2,099,266,680	2,450,749,299	2,652,306,620
Services and Supplies	1,227,292,396	1,540,012,472	1,736,452,362
Other Charges	1,615,739,127	1,613,257,965	2,083,984,906
Capital Assets	97,916,832	183,111,767	163,549,969
Other Financing Uses	747,885,745	166,617,025	169,735,822
Intrafund Transfers	(257,177,950)	(297,143,925)	(347,779,001)
Approp For Contingencies	-	20,000,000	20,000,000
Total Expenditures-Governmental Funds	5,530,922,831	5,676,604,603	6,478,250,678
<b>Net of Operations-Governmental Funds</b>	<b>\$95,474,487</b>	<b>(\$152,122,744)</b>	<b>(\$105,449,215)</b>
<b>Proprietary Funds</b>			
<b>Revenues</b>			
Taxes	\$6,540	\$6,486	\$6,724
Fines, Forfeitures & Penalties	7,473	3,391	2,095
Revenue from the Use of Money & Property	64,619,977	32,440,496	31,153,815
Intergovernmental - State	278,759,668	303,147,268	305,047,323
Intergovernmental - Federal	23,801,225	22,999,109	26,537,677
Charges for Current Services	1,019,401,747	1,140,210,627	1,483,796,174
Miscellaneous Revenue	198,194,374	218,822,010	160,359,034
Other Financing Sources	34,018,658	34,011,019	28,644,906
Total Revenues-Proprietary Funds	1,618,809,661	1,751,640,406	2,035,547,748
<b>Expenditures</b>			
Salaries and Employee Benefits	591,627,757	747,928,602	897,499,672
Services and Supplies	698,492,280	748,855,047	920,834,504
Other Charges	267,280,047	209,354,726	210,103,098
Capital Assets	0	100,306,205	103,690,905
Other Financing Uses	2,100,000	1,927,734	2,107,000
Intrafund Transfers	(549,923)	(10,937,154)	(9,707,305)
Total Expenditures-Proprietary Funds	1,558,950,161	1,797,435,160	2,124,527,874
<b>Net of Operations- Proprietary Funds</b>	<b>\$59,859,500</b>	<b>(\$45,794,754)</b>	<b>(\$88,980,126)</b>
<b>Grand Total</b>			
Total Revenues	\$7,245,206,979	\$7,276,122,265	\$8,408,349,211
Total Expenditures	7,089,872,992	7,474,039,763	8,602,778,552
<b>Net of Operations - All Funds</b>	<b>\$155,333,987</b>	<b>(\$197,917,498)</b>	<b>(\$194,429,341)</b>

**Major Fund Summary: General Fund (Major Governmental Fund)**

This schedule shows amounts for the General Fund. The General Fund is the County's primary operating fund, comprising 57.9% of the overall Recommended Budget appropriations.

	FY 2021/22 Actuals	FY 2022/23 Adopted Budget	FY 2023/24 Recommended Budget
<b>Revenues</b>			
Taxes	\$440,139,185	\$439,600,327	\$486,674,867
Licenses, Permits & Franchises	21,584,413	21,913,005	22,867,244
Fines, Forfeitures & Penalties	62,974,853	59,037,825	59,746,464
Revenue from the Use of Money & Prop.	(5,035,074)	24,935,355	59,655,798
Intergovernmental - State	1,695,870,456	1,824,896,041	2,213,842,819
Intergovernmental - Federal	758,843,300	943,728,279	1,121,591,615
Intergovernmental - Other	8,038,194	7,213,114	8,424,161
Charges for Current Services	634,370,749	720,064,448	763,461,014
Miscellaneous Revenue	183,172,153	183,331,266	208,512,897
Other Financing Sources	37,743,892	62,745,241	37,194,782
Total Revenues-General Fund	<b>3,837,702,121</b>	<b>4,287,464,901</b>	<b>4,981,971,661</b>
<b>Expenditures by Category</b>			
Salaries and Employee Benefits	1,925,768,105	2,243,698,735	2,439,512,297
Services and Supplies	897,931,775	1,097,569,586	1,221,492,721
Other Charges	982,084,571	1,035,710,239	1,412,448,818
Capital Assets	18,514,722	27,303,037	14,125,678
Other Financing Uses	63,965,521	100,018,055	95,284,024
Intrafund Transfers	(167,390,265)	(200,171,466)	(223,328,542)
Approp For Contingencies	-	20,000,000	20,000,000
Total Expenditures-General Fund	<b>3,720,874,429</b>	<b>4,324,128,186</b>	<b>4,979,534,996</b>
<b>Net of operations-General Fund</b>	<b>\$116,827,692</b>	<b>(\$36,663,285)</b>	<b>\$2,436,665</b>

**General Fund Appropriations by Function:**

	FY 2021/22 Actuals	FY 2022/23 Adopted Budget	FY 2023/24 Recommended Budget
<b>Expenditures by Function</b>			
General Government	\$217,885,381	\$287,003,809	\$303,906,267
Education	521,950	687,896	785,784
Health and Sanitation	764,870,903	904,477,109	1,134,507,469
Public Assistance	1,076,990,727	1,225,826,593	1,514,290,975
Public Protection	1,650,326,639	1,879,756,146	2,001,506,005
Recreation and Cultural Services	3,091,515	4,444,444	4,533,496
Debt Service	7,187,313	21,932,189	20,005,000
Total Expenditures by Function	<b>\$3,720,874,429</b>	<b>\$4,324,128,186</b>	<b>\$4,979,534,996</b>

**Major Fund Summary: Riverside University Health System-Medical Center (RUHS-MC)-  
(Major Enterprise Fund)**

RUHS-MC accounts for the maintenance of physical plant facilities and providing quality care to all patients in accordance with accreditation standards; the bylaws, rules and regulations of the medical staff; and the RUHS-MC. Total appropriations for this fund comprise 14.1% of the overall County budget. Revenue for this fund is primarily from charges for services, and secondarily from state funds.

	FY 2021/22 Actuals	FY 2022/23 Adopted Budget	FY 2023/24 Recommended Budget
<b>Revenues</b>			
Revenue from the Use of Money & Property	\$5,075,676	\$5,150,809	\$5,448,648
Intergovernmental - State	274,799,451	299,500,418	302,360,907
Intergovernmental - Federal	8,537,736	2,619,192	3,219,794
Charges for Current Services	514,972,763	544,399,875	824,407,914
Miscellaneous Revenue	11,920,089	10,884,032	10,123,908
Other Financing Sources	22,562,047	20,260,017	20,260,017
Total Revenues - RUHS-MC	837,867,763	882,814,343	1,165,821,188
<b>Expenditures</b>			
Salaries and Employee Benefits	401,284,371	488,943,850	617,962,827
Services and Supplies	360,988,292	352,969,829	506,911,472
Other Charges	31,237,355	40,946,889	40,946,889
Capital Assets	0	43,567,850	43,107,500
Total Expenditures - RUHS-MC	793,510,018	926,428,418	1,208,928,688
<b>Net of operations - RUHS-MC</b>	<b>\$44,357,745</b>	<b>(\$43,614,075)</b>	<b>(\$43,107,500)</b>

The RUHS-MC fund is projected to result in a net loss of operations of \$43.1 million. However, this is a budgetary amount to appropriate the funds to purchase capital assets of \$43.1 million for FY 2023/24. The capitalization of those assets will result in no net change to the fund's net assets.

**Governmental Funds - Estimated Fund Balance by Fund Type**

The following table provides estimates on beginning and ending fund balances for the County's governmental funds based on estimated activity for the current fiscal year and the Recommended Budget FY 2023/24:

Governmental Funds	Estimated Fund Balance as of June 30, 2023	FY 2023/24 Recommended Revenues	FY 2023/24 Recommended Expenditures	Net Change in Fund Balance	Estimated Fund Balance as of June 30, 2024	% Change
<b>Major Funds:</b>						
General Fund	\$720,447,722	\$4,981,971,661	\$4,979,534,996	\$2,436,665	\$722,884,387	0.3%
<b>Non-Major Funds</b>						
Special Revenue Funds	648,376,912	1,033,073,665	1,114,186,644	(81,112,979)	567,263,933	-12.5%
Capital Project Funds	237,325,022	176,987,404	203,526,876	(26,539,472)	210,785,550	-11.2%
Debt Service Funds	76,277,914	180,552,251	181,002,162	(449,911)	75,828,003	-0.6%
Permanent Funds	1,553,172	216,482	-	216,482	1,769,654	13.9%
Subtotal Non-Major Governmental Funds	963,533,020	1,390,829,802	1,498,715,682	(107,885,880)	855,647,140	-11.2%
<b>Total Governmental Funds</b>	<b>\$1,683,980,742</b>	<b>\$6,372,801,463</b>	<b>\$6,478,250,678</b>	<b>(\$105,449,215)</b>	<b>\$1,578,531,527</b>	<b>-6.3%</b>

For FY 2023/24, the fund balances for all governmental funds are anticipated to decrease by \$107.9 million, or 11.2%.

The General Fund is anticipated to increase by \$2.4 million, or 0.3%. Of this amount, \$18.5 million represents an increase in unassigned fund balance. This year the General Fund's discretionary revenues are estimated at \$1.143 billion whereas net county cost for General Fund departments is only \$1.124 billion. In an effort to increase the County's unassigned fund balance the Executive Office established a new budget practice to set-aside 1%, \$11.4 million, of discretionary revenue towards building the reserves. In addition, the Executive Office has determined that at least 0.5%, \$5.7 million, shall be made available for future deferred maintenance projects and/or capital improvement projects (CIP). In addition, the Recommended Budget includes a net decrease in departmental restricted fund balance and committed fund balance of \$14.5 million and \$1.6 million, respectively. The use of restricted fund balance includes \$2.1 million in previously collected Prop 172 sales tax for one-time funding of PSEC radios for Fire Department and additional flock camera system for the Sheriff's department. In addition, the Assessor-County Clerk-Recorder has anticipated the use of \$12.5 million in departmental reserves from various operating grants including the State-County Assessors' Partnership Agreement Program (SCAPAP) grant initiatives and modernization funds. The Sheriff's department is also programming the use of \$1.5 million in previously committed funds for remodeling of the Smith Correction Facility.

The Special Revenue funds are anticipated to decrease by \$81.1 million, or 12.5%. Of this amount, \$62.8 million is attributable to the Flood Control Special Revenue Fund as the demand for infrastructure projects will outpace revenues for the year. Additionally, Children and Families Commission, and Transportation Department, plan to use \$6.1 million and \$5 million, respectively of their restricted funds toward program operations.



The Capital Projects Funds are anticipated to decrease by \$26.5 million, or 11.2%. The Public Facilities Improvement Fund is expected to draw on restricted fund balances for various capital projects planned for the year.

The Permanent Funds are anticipated to increase by \$216,482, or 13.9%. The increase is attributable to the collection of endowment fees.

### General Fund - Estimated Fund Balance by Category

The following table provides estimates on beginning and ending fund balances for the General Fund by Category: Nonspendable, Restricted, Committed, Assigned and Unassigned.

Fund Balance	Fund Balance as of June 30, 2022	Estimated Fund Balance as of June 30, 2023	Net Change	Estimated Fund Balance as of June 30, 2024	% Change
Nonspendable	\$3,843,000	\$3,924,998	\$0	\$3,924,998	0.0%
Restricted	184,315,000	139,903,708	(14,500,072)	125,403,636	-10.4%
Committed	13,185,000	15,016,205	(1,562,500)	13,453,705	-10.4%
Assigned	39,198,000	25,000,000	0	25,000,000	0.0%
Unassigned	439,974,000	536,602,811	18,499,237	555,102,048	3.4%
<b>Total Fund Balance</b>	<b>\$680,515,000</b>	<b>\$720,447,722</b>	<b>\$2,436,665</b>	<b>\$722,884,387</b>	<b>0.3%</b>

### Multi-Year General Fund Forecast:

The Executive Office prepares multi-year General Fund funding forecasts to set the context for major policy decisions of an ongoing nature. This multi-year approach enables the long-range planning and fiscal discipline necessary to achieve and maintain a structurally balanced budget with adequate reserves (Board policy sets the reserve request at 25% of revenue).

The following assumptions were made for the General Fund Projections:

- An average 3% increase in property tax revenue based on property value assessments.
- Historical and current revenue economic trends and forecasting data compiled by other entities (HDL and UCR).
- Cancellation of all one-time allocations in FY 2023/24 Recommended to departmental NCC allocations in future years.
- Assumes that 0.5% of discretionary revenue is to be set aside or transferred for deferred maintenance and/or CIP starting FY 2023/24.

The model below depicts a five-year forecast:

### General Fund Projections (\$ in millions)

	Actual	Projected					
	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	FY26/27	FY27/28
<b>Beginning Fund Balance</b>	<b>\$564</b>	<b>\$681</b>	<b>\$720</b>	<b>\$717</b>	<b>\$709</b>	<b>\$692</b>	<b>\$676</b>
<b>Revenues</b>							
Taxes	440	473	487	505	526	541	555
Licenses, Permits & Franchises	22	23	23	23	24	24	25
Fines, Forfeitures & Penalties	63	60	60	60	61	62	62
Revenue from the Use of Money & Prop	(5)	59	60	48	41	41	42
Intergovernmental - State	1,696	1,848	2,214	2,269	2,322	2,385	2,450
Intergovernmental - Federal	759	944	1,122	1,155	1,191	1,224	1,261
Intergovernmental - Other	8	7	8	8	8	8	8
Charges for Current Services	634	720	763	785	807	829	852
Miscellaneous Revenue	183	193	209	209	210	204	209
Other Financing Sources	38	63	37	35	36	36	37
Total Revenues-General Fund	<b>3,838</b>	<b>4,389</b>	<b>4,982</b>	<b>5,096</b>	<b>5,224</b>	<b>5,355</b>	<b>5,502</b>
<b>Expenditures by Category</b>							
General Government	218	286	304	309	314	307	312
Education	1	1	1	1	1	1	1
Health and Sanitation	765	907	1,135	1,162	1,194	1,227	1,261
Public Assistance	1,077	1,226	1,514	1,557	1,603	1,649	1,697
Public Protection	1,650	1,903	2,002	2,044	2,099	2,155	2,213
Recreation and Cultural Services	3	5	5	4	4	4	4
Debt Service	7	22	20	21	21	22	23
Total Expenditures-General Fund	<b>3,721</b>	<b>4,350</b>	<b>4,980</b>	<b>5,098</b>	<b>5,235</b>	<b>5,365</b>	<b>5,510</b>
<b>Net Change to Fund Balance</b>	<b>117</b>	<b>40</b>	<b>2</b>	<b>(2)</b>	<b>(11)</b>	<b>(11)</b>	<b>(8)</b>
0.5% discretionary revenue set aside	-	-	(6)	(6)	(6)	(6)	(6)
<b>Ending Fund Balance</b>	<b>\$681</b>	<b>\$720</b>	<b>\$717</b>	<b>\$709</b>	<b>\$692</b>	<b>\$676</b>	<b>\$662</b>

### General Fund Balance by Category

	Actual	Projected					
	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	FY26/27	FY27/28
<b>Fund Balance Restrictions</b>							
Nonspendable	\$4	\$4	\$4	\$4	\$4	\$4	\$4
Restricted	184	140	125	115	104	92	82
Committed	13	15	13	13	13	13	13
Assigned	39	25	25	25	25	25	25
Unassigned	440	537	549	552	546	541	538
<b>Total Fund Balance</b>	<b>\$681</b>	<b>\$720</b>	<b>\$717</b>	<b>\$709</b>	<b>\$692</b>	<b>\$676</b>	<b>\$662</b>

### General Fund - Minimum Unassigned Fund Balance Requirement

<b>25% of discretionary revenue</b>	<b>\$232</b>	<b>\$275</b>	<b>\$286</b>	<b>\$288</b>	<b>\$292</b>	<b>\$297</b>	<b>\$305</b>
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The model indicates that deficit spending may occur in FY 2024/25 and thereafter. However, those deficits are attributable to appropriations with restricted funding sources, not discretionary spending. The County's policy to maintain at least 25% of discretionary revenue in unassigned fund balance is projected to be met in the next five year.

# Glossary

## A

**Accrual:** An accrual recognizes revenue when earned and expenses when incurred. An accrual made at the end of a fiscal year ensures revenue and expenses are recorded in the appropriate fiscal year.

**Accrual basis:** The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

**ACO:** Riverside County Auditor Controller's Office

**Actuals:** The County's year-end actual dollars for expenditures and revenues for a fiscal year.

**AD:** Assessment Districts

**ADA:** Americans with Disabilities Act

**Adopted Budget:** The annual budget formally approved by resolution of the Board of Supervisors for a specific fiscal year.

**Affordable Care Act:** Also known as the Patient Protection and Affordable Care Act, signed into law by President Barack Obama on March 23, 2010. It was the most significant regulatory overhaul of the U.S. healthcare system since passage of Medicare and Medicaid in 1965.

**ALUC:** Airport Land Use Commission

**Annual Comprehensive Financial Report (ACFR):** Government financial statements comprising the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board.

**Appropriation:** Legal authorization to incur expenditures and obligations for specific purposes.

**Appropriation for Contingency:** A budgetary provision set aside for unforeseen expenditures or revenue shortfalls.

**AQMD:** Air Quality Management District

**ARPA:** American Rescue Plan Act 2021

**Assembly Bill 85 (AB 85):** Signed into law in June 2013 by Governor Brown, AB 85 provides a mechanism for the state to redirect state health realignment funding to fund social service programs.

**Assembly Bill 109 (AB 109):** The Public Safety Realignment Act, signed April 4, 2011, transferred responsibility for housing/supervising inmate and parolee populations classified as "low-level" offenders from the California Department of Corrections and Rehabilitation (CDCR) to counties effective October 1, 2011.

**Assembly Bill 1484 (AB 1484):** State legislation passed in June 2012 that empowered the state Department of Finance to notify the Board of Equalization to suspend tax payment for any city affected by a local successor agency's failure to make a payment of property taxes to other local taxing agencies.

**Assembly Bill 2766 (AB 2766):** Signed into law September 1990, authorizes a per vehicle surcharge on annual registration fees used to fund programs to reduce air pollution pursuant to air quality plans and provisions of the California Clean Air Act.

**Assembly Bill X1 26 (ABx1 26):** The Dissolution Act, signed June 29, 2011, mandated the elimination of every redevelopment agency in California effective February 1, 2012, and distribution of all unobligated funds to the appropriate taxing entities.

**Assessed valuation:** The dollar value assigned a property for assessing applicable taxes. Assessed valuation is used to determine the value for tax purposes and takes comparable sales and inspections into consideration. In general, this value tends to be lower than the appraisal fair market value of a property.

**Assessment Districts (AD):** An Assessment District is created to finance capital improvements. Assessment Districts are often formed in undeveloped areas to build roads and install water and sewer systems. Assessment Districts may also be used in older areas to finance new public improvements.

**Assets:** A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

### B

**Balanced budget:** A balanced budget is when total sources, including carry-over fund balances, equal total use. A balanced annual budget is required by the State of California per Government Code §29000, et seq.

**Basis:** A term used to refer to when revenues, expenditures, expenses, and transfers – and the related assets and liabilities – are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made, regardless of the nature of the measurement, on either the modified accrual or the accrual basis.

**BCS:** Business and Community Services

**Bond:** A written promise to pay a specified sum called the face value or principal amount, at a specified date(s) or dates in the future, called maturity date(s), with periodic interest at a specified rate.

**Bond financing:** A debt investment in which investors loan money to an entity for a defined period of time at a fixed interest rate. Bonds are used to finance a variety of projects and activities.

**Budget hearings:** Public hearings on the recommended budget are mandated by the County Budget Act (Government Code §30200).

**Budget unit:** Cost centers deemed necessary or desirable for control of the financial operation.

### C

**California Public Employees Retirement System (CalPERS):** The agency that manages pension and health benefits for California public employees, retirees, and their families

**California Work Opportunity and Responsibility to Kids Program (CalWORKs):** A welfare program that provides cash aid and services to eligible needy California families. The program serves all 58 counties in the state operated locally by county welfare departments.

**CalPERS:** California Public Employees Retirement System

**CAP:** Community Action Partnership

**Capital expenditure:** Expenditures for acquisition of or addition to fixed assets.

**Capital Improvement Program (CIP):** A compilation of capital projects intended to implement various plans, including community plans, facilities plans, and the county comprehensive general plan. Projects in the CIP indicate current and future capital needs.

**Capital project fund:** Used to report activity associated with the construction, rehabilitation, and acquisition of capital assets.

**CARES Act:** Coronavirus Aid, Relief and Economic Security Act

**CCI:** see Coordinated Care Initiative

**CCS:** see California Children's Services

**CCR:** Continuum of Care Reform

**CDC:** Center for Disease Control

**Center for Government Excellence (CGE):** A division of the Riverside County Human Resources department that provides a variety of trainings both professional and technical.

**CFD:** Community Facilities Districts

**Charges for current services:** Revenues from of fees charged for certain services provided to citizens and other public agencies.

**CMS:** see Children's Medical Services

**Community Improvement Designation (CID):** Committed fund balance used by the Board of Supervisors to provide support to community groups, advocacy organizations, and charities.

**Constituent:** A member of a community or organization.

**CORAL:** County of Riverside Asset Leasing Corporation

**COVID-19:** Coronavirus Disease

**COWCAP:** Acronym for County Wide Cost Allocation Plan, the method by which indirect support costs are allocated to departments. It is prepared annually by the County Auditor-Controller in accordance with 2 Code of

Federal Regulations (CFR) Part 225, which is the guideline for state and federal reimbursements for indirect costs.

CREST: County of Riverside Enterprise Solutions for Property Taxation

CSA: County Service Area

CVAG: Coachella Valley Association of Governments

### D

DAC: Debt Advisory Committee

DCSS: Department of Child Support Services

DIF: Developer Impact Fee

Discretionary revenue: General purpose revenue not legally designated for a specific purpose or program.

DM: Development mitigation

DOPH: Department of Public Health

DPSS: Department of Public Social Services

DUI: Driving Under the Influence

### E

EAS: Employee Assistance Services

ECDC: Eastern Riverside County Detention Center

Enterprise fund: Used to account for county functions primarily supported with user charges to external parties

EO: County Executive Office

EPA: Environmental Protection Agency

EPO: Exclusive Provider Organization

ESG: Emergency Solutions Grants

ESRI (or Esri): Environmental Systems Research Institute

### F

Facilities Renewal: Previously known as the deferred maintenance program; Facilities Renewal is the county's program for maintaining facilities.

Fiduciary fund: The trust and agency funds used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, other governmental units.

Fiscal Year (also "FY"): A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. Riverside County's fiscal year is July 1 through June 30.

First Five: Riverside County Children and Families Commission

FEMA: Federal Emergency Management Agency

FM: Facilities Management

Form 11: The county form used to submit departmental requests and reports to the Board of Supervisors for approval during Board meetings. Except those prepared by Board members, must be routed through the Executive Office. Prior to submitting items to the County Executive Office, they must be complete with all attachments and routed for comment, review, approval as to form, and/or recommendation as may be appropriate by other departments.

FPPC: Fair Political Practices Commission

Function: A group of activities aimed at accomplishing a general-purpose or end.

Fund: A self-balancing set of accounts in which cash and other financial resources, all related liabilities and equities or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

Fund balance: The difference between fund assets and fund liabilities of governmental funds.

### G

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

General fund: The fund used to account for all financial resources, except those required to be accounted for in another fund.

GIS: Geographic Information Services

Governmental Accounting Standards Board (GASB): The authoritative accounting and financial reporting standard setting body for government entities.

Government Finance Officers Association (GFOA): An organization of government accounting and finance professionals throughout the United States and Canada whose goals include improving financial management practices and encouraging excellence in financial reporting and budgeting by state and local governments.

Governmental fund: Funds generally used to account for tax-supported operations; proprietary or fiduciary funds.

GPS: Global Positioning System

Grant: Contribution from another governmental agency or organization for a specified purpose, activity, or facility.

### H

HUD: Housing and Urban Development

HVAC: Heating, ventilating, and air conditioning

IHSS: In-Home Supportive Services

### I

Interfund transfer: Transfers between funds classified as either residual equity transfers or operating transfers, and excluding loans and reimbursements

Internal service fund (ISF): A proprietary type fund used to account for goods or services provided by one department to other departments of the county or to other governmental units on a cost-reimbursement basis.

Intra-fund transfer: A transfer costs to operating units within the same fund.

IOC: Investment Oversight Committee

### J

JPA: Joint Powers Authority

### L

LAFCO: Local Agency Formation Commission

Liability: Obligations of an entity to transfer assets or provide services to other entities in the future.

LIUNA: Laborers' International Union of North America

### M

Maintenance of effort (MOE): A federal and/or state requirement that the county provide a certain level of financial support for a program. The amount of support is referred to as the Maintenance of Effort (MOE) level.

Major fund: In a budget document, any fund whose revenues or expenditures, constitute more than 10 percent of the appropriated budget.

Mandated reimbursement: In general, the state is required to reimburse or suspend any mandate found to be reimbursable. A decision by the Commission on State Mandates that a new requirement by state government directing local government to provide a service or a higher level of an existing service is a reimbursable mandate. This becomes an obligation for the state to reimburse local governments for expenses incurred in complying.

MAP: Medical Assignment Program

MCAH: Maternal, Child and Adolescent Health

**Medi-Cal:** The California Medicaid program serving low-income families, seniors, persons with disabilities, children in foster care, pregnant women, and certain low-income adults. It is jointly administered by the California Department of Health Care Services and the federal Centers for Medicare and Medicaid Services, with many services implemented at the local level by the counties of California.

**Medi-Cal Expansion:** The expansion of Medi-Cal coverage under the Affordable Care Act.

**MISP:** Medically Indigent Services Program

**Modified Accrual Basis:** An accounting method used by government agencies that combines accrual-basis accounting with cash-basis accounting. Modified accrual accounting recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred.

**MOU:** Memorandum of Understanding

**MS4 Permit:** A permit to be a municipal separate storm sewer system.

**MSC:** RUHS Medical Surgical Center

**MSHCP:** Multi-Species Habitat Conservation Plan

## N

**Net assets:** The difference between assets and liabilities of proprietary funds.

**Net County Cost (NCC):** The amount contributed to County general fund departments from general purpose revenue to fund activities of a department.

**Non-major fund:** In a budget document, any fund whose revenues or expenditures, constitute less than 10 percent of the appropriated budget.

**NPDES:** National Pollutant Discharge Elimination System

## O

**OPEB:** Other Post-Employment Benefits

**Other charges:** A category of expenditures support and care of persons, bond redemption, retirement of other long-term debt, interest on bonds, interest on other long-term debt, interest on notes and warrants, judgments and damages, rights of way, taxes and assessments, depreciation, bad debts, income allocation, contributions to non-county agencies, and interfund expenditures.

## P

**PARC:** Pension Advisory Review Committee

**Per diem position:** A type of position paid by the day.

**PHEPR:** Public Health Emergency Preparedness and Response

**POB:** Pension Obligation Bond

**POST:** Peace Officer Standards and Training

**Prop 10:** “The Children and Families First Act,” An initiative state constitutional amendment proposed in 1998. This amendment put a \$.50 tax on cigarettes, and up to \$1 on other tobacco products such as chewing tobacco and cigars. Revenue from this tax funds early childhood education in California

**Prop 172:** Enacted by California voters in November 1993 to establish a permanent statewide half-cent sales tax for support of local public safety functions.

**Proprietary fund:** The classification used to account for a government’s business-type activities.

**PSA:** Portfolio Swap Agreements

**PSEC:** Public Safety Enterprise Communication Project

**PSU:** Riverside Sheriffs’ Association Public Safety Unit

**Public hearing:** Meetings open to the public that provide citizens an opportunity to express their views.

**Purchasing Agent:** Administrator who assists in selection and purchase of goods and services by gathering and screening information about products, prices, and suppliers. He or she may also solicit bids from vendors and make awards of purchasing contracts.

### R

RCHCA: Riverside County Habitat Conservation Agency

RCIC: Riverside County Innovation Center

RCIT: Riverside County Information Technology -

RCRMC: Riverside County Regional Medical Center, see RUHS-MC

Redevelopment agency (RDA): A government subdivision created to improve blighted, depressed, deteriorated, or otherwise economically depressed areas; to assist property owners displaced by redevelopment; and to issue bonds or other instruments necessary to fund the programs. In February 2012, RDAs were officially dissolved as a result of Assembly Bill X1 26 (ABx1 26).

RMAP: Records Management and Archives Program

RUHS: Riverside University Health System

RUHS-MC: RUHS Medical Center

### S

Salaries and benefits: A category of expenditures that includes salaries and wages, retirement, employee group insurance, workers compensation insurance, and other employee benefits.

SCAG: Southern California Association of Governments

Seasonal position: A part-time position hired to work during a particular season (e.g., summer season).

Securitization: A type of structured financing whereby an entity that is to receive future payments sells the right to that income stream to a third party in exchange for an upfront payment.

SEIU: Service Employees International Union

Senate Bill 90 (SB 90): Originally passed in 1972, the bill and later amendments require the state to reimburse local agencies and school districts for costs associated with state mandates.

Services and supplies: A category of expenditures that includes non-personnel operating expenses such as contract services, office supplies, information technology services, minor equipment, and facilities maintenance.

Significant Value: Thresholds for Capital Assets - Assets should be capitalized when they meet the following minimum values:

Equipment \$5,000

Real property: Building (Structures) \$1

Real property: Land \$1

Real property: Land Improvements \$1

Infrastructure \$150,000

Construction-in-progress (CIP) Infrastructure \$150,000

Construction-in-progress (CIP) Building (Structures) \$1

Intangible assets \$150,000

Livestock \$5,000

Museum and art collections \$5,000

Special District: An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts, transit authorities, port authorities and electric power authorities.

Structurally balanced budget: A balanced budget in which one-time sources are not used to fund on ongoing expenditures.

Subfund: A subordinate fund established within a primary fund. The use of these funds may be restricted to specific purpose. Use of a subfund may also fulfill the mandate by a grant agency to account for spending and revenue generation in a distinct fund. The budgeted use of these funds is typically included with the primary fund budget.



**Successor Agency:** The agency responsible for managing the dissolution of a redevelopment agency as laid out in Assembly Bill X1 26, Community Redevelopment Dissolution. In most cases, the city or county that created the redevelopment agency has been designated as the successor agency.

**SWAP:** A derivative in which two counterparties exchange cash flows of one party's financial instrument for those of the other party's financial instrument.

### T

**TAP:** Temporary Assignment Program

**Tax and Revenue Anticipation Notes (TRANS):** A short-term, interest-bearing note used as a cash management tool. Public agencies often receive revenues on an uneven basis throughout a fiscal year. The borrowed funds allow the agency to meet cash requirements during periods of low revenue receipts and repay the funds when the revenues are greater.

**Teeter Plan:** An optional alternative method for allocating delinquent property tax revenues. Using the accrual method of accounting under the Teeter Plan, counties allocate property tax revenues based on the total amount of property taxes billed, but not yet collected. The Teeter Plan allows counties to finance property tax receipts for local agencies by borrowing money to advance cash to each taxing jurisdiction in an amount equal to the current year's delinquent property taxes. In exchange, the counties receive the penalties and interest on the delinquent taxes when collected. For counties not under the Teeter Plan, interest and penalty are allocated to all agencies based on their pro rata share of the delinquent property tax. However, the county retains the penalty on delinquent property taxes if the delinquency is cleared up within the same fiscal year.

**Teeter overflow:** Delinquent collections exceeding the 1 percent of the Teeter roll that may be transferred to the general fund.

**TLMA:** Transportation & Land Management Agency

**Treasurer pooled investment fund:** A pooled investment fund for all local jurisdictions having funds on deposit in the county treasury.

### U

**Unassigned designation:** Accounts that have been established within the General fund that are classified as "unassigned" and not obligated per GASB 54 but are "set aside" for general purposes such budget stabilization or to offset economic uncertainty.

**UCC:** Urban Counties Caucus

**Unassigned fund balance:** Residual net resources. Total fund balance in the general fund in excess of non-spendable, restricted, committed and assigned fund balance.

**UI:** Unemployment Insurance

### V

**VLF:** Vehicle License Fee

### W

**WDC:** Workforce Development Centers

**WRCOG:** Western Riverside Council of Governments

**WIC:** Women, Infants, and Children Program

### Y

**YOP:** Youthful Offender Program



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