

SUBMITTAL TO THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA



ITEM: 3.29
(ID # 24614)

MEETING DATE:
Tuesday, April 09, 2024

FROM : SHERIFF-CORONER-PA:

SUBJECT: SHERIFF-CORONER-PA: Best Value Construction Contracting for Counties Pilot Program report on Implementation of the Best Value Contracting Methodology to Increase Flexibility in the Sheriff's Office Project Management Division. All Districts; [\$0]

RECOMMENDED MOTION: That the Board of Supervisors:

1. Receive and file the Report on the Best Value Construction Contracting for Counties Pilot Program outlining the Riverside County Sheriff's Office's Project Management Office's use of Best Value Contracting utilized in FY21-22 - 23/24.

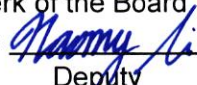
ACTION:Policy


Donald Sharp, Undersheriff 3/27/2024

MINUTES OF THE BOARD OF SUPERVISORS

On motion of Supervisor Gutierrez, seconded by Supervisor Perez and duly carried by unanimous vote, IT WAS ORDERED that the above matter is approved as recommended.

Ayes: Jeffries, Spiegel, Washington, Perez and Gutierrez
Nays: None
Absent: None
Date: April 9, 2024
xc: Sheriff

Kimberly A. Rector
Clerk of the Board
By: 
Deputy

**SUBMITTAL TO THE BOARD OF SUPERVISORS COUNTY OF RIVERSIDE,
STATE OF CALIFORNIA**

FINANCIAL DATA	Current Fiscal Year:	Next Fiscal Year:	Total Cost:	Ongoing Cost
COST	\$ 0	\$ 0	\$	\$
NET COUNTY COST	\$ 0	\$ 0	\$	\$
SOURCE OF FUNDS: \$0			Budget Adjustment:	No
			For Fiscal Year: 21/22 – 23/24	

C.E.O. RECOMMENDATION: [CEO use]

BR#24-073

3.32 7/20/2021

BACKGROUND:

Summary (continued)

On October 3, 2019, the Governor of California approved Senate Bill (SB) 128 which resulted in updates to the California Public Contract Code (CPC) Article 3.7 Best Value Construction (BVC) Contracting for Counties Pilot Program [PCC 20155-20155.9]. This program allows the Counties of Alameda, Los Angeles, Monterey, Riverside, San Bernardino, San Diego, San Mateo, Santa Clara, Solano, and Yuba to select a bidder on the basis of best value instead of being required to select the lowest bidder. Existing law also authorized counties to use the best value construction contracting method to award individual annual contract for tenant improvements, repairs, remodeling, or other repetitive work to be done according to unit prices, as specified. The bill authorizes the County of Riverside to utilize this pilot program and extended the operation of the provisions until January 1, 2025.

Since Riverside County is one of ten counties granted the authority to utilize Best Value Construction (BVC) contracting for public work projects, the Riverside County Sheriff's Office (RCSO) took advantage of this opportunity to design and establish the pilot program. To utilize this program, the agency was required to establish procedures and criteria for the selection of best value contractors and requires that bidders verify specified information under oath through a rigorous bid process. The bid process requires these contractors to demonstrate their experience and competency to manage and complete projects, provide financial information needed to perform the contract, demonstrate their ability to comply with all relevant policies and requirement directed by the Department of Industrial Relations (DIR), and disclose their safety records. In addition, the contractors must provide their price adjustment factor by using the Job Order Contract price book – Construction Task Catalog and Technical Specifications established by The Gordian Group, Inc. (Gordian). The selection process is not based on cost alone and these elements of the BVC are important to ensure the most responsive and responsible contractors are selected. The RCSO

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collaborated with the approved County's consultant firm, Gordian, to establish the program by ensuring all elements of the BVC are met.

The attached report is required to be submitted to the appropriate committees of the Legislature and the Joint Legislative Budget Committee. The report highlights the Best Value Construction Contracting for Counties Pilot Program the RCSO's Best Value Job Order Contracting Program established July 2021 and it includes the second Best Value Job Order Contracting Program approved by the Board of Supervisors December 12, 2023 (Item 3.55). This report includes but it is not limited to executive summary, background, the annual contracts and projects awarded using the best value procedures, the best value contractors and amounts awarded, the written protests and resolutions, the prequalification process, the criteria for bid evaluation, and the project performance assessments including a summary of any delays or cost increases. Overall, the best value construction contracting method has been successful for RCSO.

In conclusion, the use of the best value construction contracting method to award individual annual contracts, such as Job Order Contracts (JOC) has been very advantageous to RCSO and the County. Since 2021, the Best Value JOC Program has allowed the RCSO to support \$15.3M in construction projects. Of this amount, RCSO completed 38 projects in the amount of \$11.4M and \$3.9M of projects are in pending status. Because of its great success, the program was expanded in 2023 to include more trades and more awarded contractors; this will allow the RCSO to undertake more construction projects each year. Using Best Value JOC allows the RCSO to more expeditiously complete construction projects for the benefit of its residents, by allowing the RCSO the opportunity to solicit the bidding of multiple projects using a single, competitively bid and awarded JOC contract. Best Value JOC also allows the County to have better cost control during procurement and construction. The collaborative relationships between the RCSO's staff and the Best Value JOC contractors provide better innovation and decision making that can enhance the overall project cost and delivery. Based on the success and effectiveness of this pilot program, RCSO is a strong supporter of the Best Value methodology and is looking forward to the permanent enactment of the statute allowing all California counties to utilize this method for their many construction needs.

ATTACHMENT:

1. Report on the Best Value Construction Contracting for Counties Pilot Program submitted to the Legislative Budget Committees

2. RSO Assessment of Completed Projects


Rebecca S. Cortez, Principal Management Analyst 4/4/2024



Report on the Best Value Construction Contracting for Counties Pilot Program

Submitted to the Legislature and the Joint Legislative Budget Committees

February 2024

Prepared by:

Riverside County Sheriff's Office
Project Management Office
3403 10th St., Ste.500
Riverside, CA 92501

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Executive Summary:

The California Public Contract Code (PCC), Section 20155 provides for the Best Value (BV) Construction Contracting for Counties Pilot Program to allow the Counties of Alameda, Los Angeles, Monterey, Riverside, San Bernardino, San Diego, San Mateo, Santa Clara, Solano, and Yuba to select a bidder on the basis of best value, as defined, for construction projects. Further, it also authorizes these counties to award individual annual contracts, which shall not exceed three million dollars (\$3,000,000), adjusted annually to reflect the percentage change in the California Consumer Price Index, for repair, remodeling, or other repetitive work to be done according to unit prices. Adjusted from the effective date of PCC § 20128.5, the annual contracts may not exceed \$6,023,368.73 in 2024. New construction is explicitly excluded from these annual contracts.

The existing law establishes procedures and criteria for the selection of a best value contractor and requires that bidders verify specified information under oath. The existing law also requires the Board of Supervisors of a participating county to submit a report that contains specified information about the projects awarded using the best value procedures described above to the appropriate policy committees of the Legislature and the Joint Legislative Budget Committee before March 1, 2024.

Based on this authority, the Riverside County Sheriff's Office (RCSO) established a Best Value Job Order Contracting (JOC) Program in 2021. This program has allowed the RCSO to more expeditiously complete construction projects for the benefit of the local community. With BV JOC, the time required to bid individual projects is significantly reduced to a single, competitive bid for typical work at the beginning of the process before specific projects are identified for contractors. BV JOC also allows for greater cost control, thereby reducing the County's risk of project over costs. The professionals awarded contracts via this contracting methodology work together collaboratively to bring better results on projects, often resulting in better innovation and decision making that enhances the overall project cost and delivery. The Riverside County Sheriff's Office and the County of Riverside have greatly benefited from the use of the Best Value (BV) Construction Contracting for Counties Pilot Program and look forward to the permanent enactment of the statute allowing all California counties to utilize this powerful contracting mechanism.

Background:

On January 7, 2020, the Riverside County (County) Board of Supervisors (BOS) granted the Riverside County Sheriff's Office (RCSO) increased flexibility in project management and contracting by 1) amending Board Policy H-7 and Board Policy B-11 and adding the Sheriff's Office as an "Authorized Entity" for architectural and engineering services and public work contracting, and 2) authorizing the Sheriff's Office to use the Easy Indefinite Quantity Contract (IeIQC) and Job Order Contract (JOC) systems for delivery of construction projects.

On October 3, 2019, the Governor of California approved Senate Bill (SB) 128 - Public contracts: Best Value (BV) Construction Contracting for Counties Pilot Program. This Pilot Program allows participating counties to select a bidder on the basis of best value. Existing law also authorized counties to use the best value construction contracting method to award individual annual contracts for repair, remodeling, or other repetitive work to be done according to unit prices, as specified. The bill authorizes the County of Riverside to utilize this pilot program.

The County utilizes the JOC delivery method for public works, because it is an indefinite delivery / indefinite quantity procurement method that enables the County to complete a large number and wide variety of repair, renovation, and construction projects through the use of a single, competitively bid contract. The BV program offers a wider-range of qualified, experienced contractors in specific trades for better project support, cost planning, and delivery once the vendors are vetted and contracts are established.

The County BOS approved for the RCSO to advertise the bids for three trades for General Building, Electric, Mechanical Services (2021) and for six (6) trades for General Building, Electric, Mechanical, Low Voltage, Paving and Roofing Services (2023) on April 27, 2021, and June 6, 2023, respectively.

With the opportunity to develop and establish the Best Value JOC program, the RCSO utilized various advertisement methods and resources to introduce and attract interest from the public. The vigorous vetting process has yielded expertise from a vast variety of design and construction professionals. The RCSO and the County benefit from the use of the BVC program in several ways. The over costs of projects are reduced, and the completion of projects is expedited because additional competitive bidding is not required and the professionals in these the trades work together collaboratively to bring better results on projects. These high-level collaborations and information sharing provides better innovation and decision making that enhance the overall project cost and delivery.

A requirement of the bill approved by the Governor and filed with the Secretary of State on October 03, 2019, the Board of Supervisors of a participating county must adopt and publish the procedures and required criteria that ensure all selections are conducted in a fair and impartial manner, which conform to Sections 20155.3 to 20155.6 of the Public Contract Code. The Best Value Construction Procurement Procedures and Code of Ethics for the Riverside County Sheriff's Office was approved by the Board of Supervisors on April 27, 2021 at item 3.27.

After the RCSO conducted the initial Request for Qualifications (RFQ) for pre-qualified contractors, the approved contractors were invited to participate in the second phase of the Request for Proposal (RFP). The RFP was advertised on the Riverside County Sheriff's- Project Management Office Webpage, Planet Bids, the Press Enterprise, Desert Sun, Mission Reprographics, and local plan rooms.

The evaluation committee composed of the RCSO's professional staff scored each bid using the following best value criteria: demonstrated management competency, financial condition, labor compliance, safety record, and relevant experience. These criteria with their weighted values were used to assess each bid and the process to compare strengths, weaknesses, risks, performance, and price of each bid provides an in-depth look of vendor's stability and credibility. In 2021, 16 pre-qualified contractors were invited back to participate in the second phase of the RFP; of those firms, 12 responded and 10 contracts were awarded. In 2023, of the 45 prequalified contractors invited back to participate in the second phase, 32 responded, and 17 contracts were awarded.

With the use of Best Value JOC, County residents will continue to receive the benefit of expedited delivery of public works projects. This program also has positive sustainability implications. JOC contracts enable the County to execute energy and sustainability related projects in an efficient and timely manner, thereby enhancing the effort to conserve resources and support a sustainable community.

Annual Contracts and Projects Awarded

In July 2020, the Riverside County Sheriff's Office (RCSO), took the initial steps to implement a Best Value Job Order Contracting (JOC) Program, as authorized by Section 20155(e)(1) of the California Code, Public Contract Code (PCC) which allows counties in the Best Value (BV) Pilot Program to use the best value construction contracting method to award individual annual contracts. The RCSO's first Best Value JOC contracts were awarded in July 2021, with a second group of contracts being awarded in December 2023.

The work undertaken with these individual annual contracts is for repair, remodeling, or other repetitive work to be priced and completed post JOC-contract award according to pre-established unit prices within the published Unit Price Book (UPB). It is important to note that new construction is not within the scope of the RCSO awarded Best Value JOC contracts and is thus excluded for job orders issued against these annual contracts. All work is based on plans and specifications for typical work, meaning rather than identify work for specific individual projects at the time of bidding, work descriptions applicable universally or applicable to many individual projects were provided to perspective bidders in the solicitation documents for both of the RCSO's Best Value JOC solicitations.

The various types of repair and remodeling projects the RCSO completed under their Best Value JOC Program include the following categories:

1. Security/Access Control
2. Utility Connections
3. Pavement Repairs/Replacement
4. Plumbing Upgrades
5. ADA Upgrades
6. Equipment Replacement/Installations
7. Flooring Replacement
8. Tenant Improvements/Upgrades of Existing Facilities
9. Energy Conservation
10. Roofing repairs
11. Secured Vehicle Storage
12. Inmate Transport Area Upgrades

Contractors and Amounts Awarded

The Best Value process and ability to consider price and the specified bidder qualification criteria in determining which bids offered the best value help minimize the County's overall risk.

In the RCSO's inaugural year, there were a total of 10 Best Value JOC contracts awarded, spanning the three construction disciplines that the RCSO deemed most necessary for their project needs in 2021. The 10 awards consisted of five (5) contracts for General Building services, three (3) contracts for Mechanical services, and two (2) contracts for Electrical services. The maximum contract amounts for the 10 contracts were \$4,500,000 for the first-year term, and \$3,000,000 for each of two optional years awarded to each contractor. The contractors receiving awards from the RCSO's 2021 Best Value JOC solicitation process were the following vendors:

General Building Services (5 Awards)

CTG Construction, Inc.
Dalke & Sons, Inc.
HYM Engineering, Inc.
MIK Construction, Inc
Vincor Construction, Inc.

Mechanical Services (3 Awards)

ACCO Engineered Systems, Inc.
Pan-Pacific Mechanic, LLC
West Coast Air Conditioning Co., Inc.

Electrical Services (2 Awards)

AMTEK Construction, Inc.
Baker Electric, Inc.

In 2023, the RCSO conducted its second Best Value JOC solicitation. A total of 17 Best Value JOC contracts were awarded, covering four (4) trades, including General Building, Low Voltage, Mechanical and Roofing Services. The RCSO initially advertised Request for Qualifications (RFQ) and Notice Inviting Bids from pre-qualified contractors for six (6) trades. However, it was determined by the evaluation committee that at time of award, no contracts would be issued for Electrical or Paving Services. Paving only received one (1) bid and it was determined that it was not advantageous to the County to award any Paving or Electrical contracts based on the received bids. The RCSO may choose to rebid Electrical and Paving Services in the future.

In December 2023, the RCSO awarded 17 Best Value JOC contracts for single (1) year terms with a maximum value of \$4,500,000, with the option to renew annually for two (2) additional years with a maximum contract amount of \$9,000,0000, as adjusted annually to reflect the percentage change in the California Consumer Price Index (CPI), over the subsequent terms per vendor (\$4,500,000 per term per vendor). These 17 Best Value JOC contracts will become effective on May 1, 2024. The contractors receiving awards from the RCSO's 2023 Best Value JOC solicitation process were the following companies:

General Building Services (8 Awards)

Horizons Construction
Vincor Construction, Inc.
SJD&B, Inc.
Dalke & Sons Construction, Inc.
CTG Construction Inc. dba C.T. Georgiou Painting Co.
Sudweeks
Quincon
Blackstone Builders, Inc.

Mechanical Services (5 Awards)

Pan Pacific Mechanical
D. Burke Mechanical
ABM Building Value
Weatherite Corp
Athena Engineering, Inc.

Low Voltage Services (2 Awards)

CML Security, LLC
Birdi Systems, Inc.

Roofing Services (2 Awards)

Bishop Inc.
AME Builders

The maximum values specified per year per contractor are not a commitment, but simply an estimated threshold to allow the RCSO to use the approved contractors to facilitate projects as needed. The contract terms do not guarantee that work will be assigned to the contractor under the Best Value JOC contracts. The contracts also include a provision stating projects (task orders) are subject to, and contingent upon, applicable budgetary appropriations being approved by the County Board of Supervisors for each fiscal year. Furthermore, additional work requested from contractors is based on their performance, available resources and the issuance of additional tasks which is at the sole discretion of the County. This is a built-in incentive for Public Works contractors to perform quality and timely work to receive additional job orders under these individual annual contracts.

Please refer to table A on page 7 for the actual amounts of work placed into construction for task orders issued against the annual maximum value of each Best Value JOC Contract awarded in 2021, and the subsequent option renewal years.

Table A

Type of Contract	Contract Number	Effective Date	Expiration Date	Maximum Contract Value	Amount Issued as Task Orders
Acco Engineered Systems					
Base Year	JOC SH-PMO-00033-21-MECH-ACCO Engineered Systems	7/20/2021	7/20/2022	\$4,500,000.00	\$0.00
Option 1	JOC SH-PMO-00033-21-MECH-ACCO Engineered Systems	7/21/2022	7/21/2023	\$3,000,000.00	\$0.00
Option 2	SHARC-91036-033-07/24	7/22/2023	7/21/2024	\$3,000,000.00	\$0.00
Baker Electric & Renewables LLC, dba Baker Electric					
Base Year	JOC SH-PMO-00032-21 ELEC-Baker Electric, Inc	7/20/2021	7/19/2022	\$4,500,000.00	\$86,141.00
Option 1	JOC SH-PMO-00032-21 ELEC-Baker Electric, Inc	7/20/2022	7/20/2023	\$3,000,000.00	\$0.00
Option 2	SHARC-91438-032-07/24	7/21/2023	7/20/2024	\$3,000,000.00	\$0.00
CTG Construction Inc.					
Base Year	JOC SH-PMO-00026-21-GENB-CTG	7/20/2021	7/19/2022	\$4,500,000.00	\$62,961.62
Option 1	JOC SH-PMO-00026-21-GENB-CTG	7/20/2022	7/20/2023	\$3,000,000.00	\$1,510,797.17
Option 2	SHARC-91200-026-07/24	7/21/2023	7/20/2024	\$3,000,000.00	\$302,703.41
Dalke and Sons Construction , Inc.					
Base Year	JOC PMO-00027-21 GENB-Dalke & Sons Cons, Inc	7/20/2021	7/19/2022	\$4,500,000.00	\$195,355.86
Option 1	JOC PMO-00027-21 GENB-Dalke & Sons Cons, Inc	7/20/2022	7/20/2023	\$3,000,000.00	\$1,400,825.72
Option 2	SHARC-91200-027-07/24	7/21/2023	7/20/2024	\$3,000,000.00	\$256,915.24
HYM Engineering Inc.					
Base Year	JOC PMO-00028-21-GENB-HYM Engineering, Inc	7/20/2021	7/19/2022	\$4,500,000.00	\$299,770.09
Option 1	JOC PMO-00028-21-GENB-HYM Engineering, Inc	7/20/2022	7/20/2023	\$3,000,000.00	\$529,631.34
Option 2	JOC PMO-00028-21-GENB-HYM Engineering, Inc	7/21/2023	7/20/2024	\$4,500,000.00	\$0.00
MIK Construction Inc.					
Base Year	JOC SH-PMO-00029-21 GENB-MIK Construction Inc.	7/20/2021	7/19/2022	\$4,500,000.00	\$130,516.76
Option 1	JOC SH-PMO-00029-21 GENB-MIK Construction Inc.	7/20/2022	7/20/2023	\$3,000,000.00	\$661,527.62
Option 2	SHARC-91200-029-07/24	7/21/2023	7/20/2024	\$4,500,000.00	\$0.00
Pan-Pacific Mechanical					
Base Year	JOC SH-PMO-00034.21 MECH-Pan-Pacific Mech, LLC	7/20/2021	7/19/2022	\$4,500,000.00	\$0.00
Option 1	JOC SH-PMO-00034.21 MECH-Pan-Pacific Mech, LLC	7/20/2022	7/20/2023	\$3,000,000.00	\$98,548.03
Option 2	SHARC-91036-034-07/24	7/21/2023	7/20/2024	\$4,500,000.00	\$1,443,777.78
Vincor Construction, Inc.					
Base Year	JOC SH-PMO-00030-21 GENB-Vincor Construction, Inc	7/20/2021	7/19/2022	\$4,500,000.00	\$2,161,864.13
Option 1	JOC SH-PMO-00030-21 GENB-Vincor Construction, Inc	7/20/2022	7/20/2023	\$3,000,000.00	\$1,696,732.30
Option 2	SHARC-91200-030-07/24	7/21/2023	7/20/2024	\$4,500,000.00	\$393,367.36
West Coast Air Conditioning					
Base Year	JOC SH-PMO-00035-21 MECH-West Coast AirCon Co. Inc	7/20/2021	7/19/2022	\$4,500,000.00	\$0.00
Option 1	JOC SH-PMO-00035-21 MECH-West Coast AirCon Co. Inc	7/20/2022	7/20/2023	\$3,000,000.00	\$0.00
Option 2	SHARC-91036-035-07/24	7/21/2023	7/20/2024	\$4,500,000.00	\$0.00
Amtek Construction					
Base Year	JOC SH-PMO-00031-21 ELEC-AMTEK Construction	7/20/2021	7/19/2022	\$4,500,000.00	\$0.00
Option 1	JOC SH-PMO-00031-21 ELEC-AMTEK Construction	7/20/2022	7/20/2023	\$3,000,000.00	\$2,772,364.08
Option 2	SHARC-91438-031-07/24	7/21/2023	7/20/2024	\$4,500,000.00	\$1,260,802.16
Total Amount of Task Orders Completed July 2021 - March 13, 2024:					\$15,264,601.67

Written Protests

There were no written protests of any nature received during the RCSO's 2021 Best Value JOC solicitation, bid, or award of best value contracts.

During the 2023 solicitation, bid or award of best value contracts, two written protests were received, investigated, and resolved by the County. The first protest dated October 23, 2023, was filed by ATA Construction with regards to the Job Order Contract RSO-PMO-23-001-GENB-General Building Services RFP. This matter was investigated and formally responded to by County Counsel on November 7, 2023. The basis of ATA Construction's protest was that their bid was determined to be "non-responsive" by the County for failing to include the Bonding Company Letter required by the RFP. ATA Construction claimed in their protest that a letter was provided; however, County Counsel's investigation yielded that no such letter was included by the bidder in the bid proposal for the General Building Construction Services JOC.

The second written protest dated October 23, 2023, was received from Roy E. Whitehead, Inc., also in regard to the Job Order Contract RSO-PMO-23-001-GENB-General Building Services RFP. This matter was

investigated and formally responded to by County Counsel on November 7, 2023. The County had determined that Roy E. Whitehead, Inc.'s bid was "non-responsive" due to not being in conformance with the Instructions to Bidders contained in the RFP. In their protest, Roy E. Whitehead, Inc. alleged that their firm did provide a bid bond. Their protest letter was accompanied by a body company letter with the bonding capacity, the current amount of outstanding bonding, and the time period that the surety has been providing bonds to the firm. The County did not contest the bid bond or the letter; but did determine Roy E. Whitehead, Inc.'s bid was correctly determined to be "non-responsive" for failing to acknowledge the receipt of and review of Addendum No. 1. One addendum was issued for the RFP, and it was to be acknowledged in Part Two of the Bid Form. County Counsel's investigation determined that Roy E. Whitehead, Inc.'s bid did not acknowledge any addenda.

The RFP authorized the County to reject any bid that "is in any way incomplete or irregular..." The RFP also stated, "The County had the right to waiver informalities and irregularities in a bid received or in the bidding process." The County elected to not waive the irregularities caused by the failure to include the Bonding Company letter required in in the RFP, and by failing to acknowledge the addendum, respectively, resulting in both bids being upheld as non-responsive and, therefore, unsuitable for award.

Prequalification Process

The RCSO Advertised separate Requests for Pre-Qualification (RFQ) for General Building, Electric, Mechanical Services in 2021 and for General Building, Electric, Mechanical, Low Voltage, Paving and Roofing Services in 2023, in anticipation of future capital improvement projects. Qualified contractors were invited to complete and submit a Prequalification Questionnaire and other required documents for the purpose of prequalifying for Best Value Job Order Contracts, based on financial ability and public contracting experience. The prequalification process was mandatory for all Licensed Contractors who intend to submit bids for the Best Value Job Order Contracting opportunities to be issued by the RCSO for a period of one year following issuance of Notice of Prequalification.

The RCSO would then invite contractors prequalified through this solicitation process to submit bids for Best Value contracts under the Job Order Contracting (JOC) project delivery method, which is characterized as small to medium maintenance, renovation, or reoccurring work other than new construction.

All Licensed Contractors who intend to submit bids for Best Value contracts under the Job Order Contracting (JOC) project delivery method were required to (1) fully complete the Prequalification Questionnaire, (2) provide all materials requested in the RFQ, and (3) be approved by the County prior to submitting bids on future Best Value JOC contracts.

Prequalification Submittal. The following documents comprising the Applicant's Prequalification Submittal were required to be submitted by an Applicant in order to be considered for prequalification.

- A. A completed **Prequalification Questionnaire** in the form provided as an attachment to the RFQ. Applicants were evaluated for prequalification based on the responses that they provided to the Prequalification Questionnaire and any additional information obtained by County in the manner permitted by the Prequalification Documents, including, without limitation, interviews by County

of Project References provided by Applicant (if conducted), and the approved Best Value Construction Procurement Procedures.

- B. A completed **Verification** in the form provided as an attachment to the RFQ.
- C. A completed and signed **Release(s) of Information** in the form provided as an attachment to the RFQ.
- D. A completed **Statement of Financial Condition** complying with the requirements identified in the RFQ and a **signed Certificate of Accountant**, on the letterhead of Applicant's independent Accountant attesting to the fact that the Report complies with the requirements of the RFP and is found to be a correct representation of the management of the Applicant.
- E. **Surety Statement**: A notarized statement from an admitted surety insurer (not an agent or broker) authorized to issue bonds in the State of California stating that the Applicant's capacity to obtain a performance bond and payment bond is sufficient at the time of execution of such statement for Applicant to enter into a Construction Contract for the minimum bonding capacity stipulated by the RFQ.
- F. **General Liability Insurance Coverage**: A copy of a current certificate of General Liability Insurance coverage of at least \$1,000,000 per occurrence / \$2,000,000 aggregate with a California-admitted insurance company and Workers Compensation Coverage to cover all activities of Applicant. The certificate of General Liability Insurance must be able to name the "Riverside County Sheriff's Department" as Additional Insured.
- G. **Bank Letter**: An original, signed letter(s) from Applicant's bank(s) on the bank's letterhead stationary confirming Applicant's relationship, credit, and banking history including the type of account(s) Applicant has, name of the branch manager, and his or her contact information. If Proposer's line of credit is held at an alternate financial institution, provide an original, signed letter from institution, on the institution's letterhead, verifying the availability of a line of credit.
- H. **Current Registration with California Department of Industrial Relations (DIR)**: A copy of the current registration with California Department of Industrial Relations.
- I. **Additional Information** The County reserved the right, but not the obligation, to request additional information from an Applicant that may be necessary to complete the County's evaluation of the financial ability of any person or entity who has submitted a Statement of Financial Condition or independent accountant's report relied upon the by the Applicant.

Evaluation Process for Prequalification. Each Applicant's Prequalification Submittal was evaluated based on a uniform system of scoring. The County designated an individual or group of individuals to conduct the evaluation of the Applicant's Prequalification Submittal on behalf of the County. The identities of such individual(s) were not disclosed by the County to the Applicants. Those individual(s) designated to score the Prequalification Submittal were employees of or consultants to the County. Without limitation to any other requirements set forth in the Prequalification Documents, in order to successfully prequalify an Applicant had to submit all of the documents and information comprising a complete Prequalification Submittal as required by the RFQ and meet the pass-fail requirements set forth in Part II of the Prequalification Questionnaire and listed below:

- A. Proposer has submitted a completed **Prequalification Questionnaire**
- B. Proposer has submitted a completed **Verification Form** as required meeting minimum stated requirements
- C. Proposer has submitted a completed **Release of Information Form** as required meeting minimum stated requirements
- D. Proposer has submitted a completed **Statement of Financial Condition** as required meeting minimum stated requirements
- E. Proposer has submitted a completed **Certificate of Accountant** as required by meeting minimum stated requirements
- F. Proposer has submitted a completed **Surety Statement** as required by Article meeting minimum stated requirements
- G. Proposer has submitted a completed **Proof of General Liability Insurance Coverage** as required meeting minimum stated requirements
- H. Proposer has submitted a completed **Bank Letter** as required meeting minimum stated requirements
- I. Proposer has submitted evidence of **Registration with the California Department of Labor Relations (DIR)** as required meeting minimum stated requirements
- J. Proposer has successfully responded to all **Essential Requirements** as defined in Part II of the Prequalification Questionnaire
- K. Proposer has provided the required **Project Reference Forms** as defined in Part V.C of the Prequalification Questionnaire
- L. At the conclusion of the Evaluation Process, Applicants with a minimum combined score of 70% were selected for the list of Pre-Qualified JOC Contractors for the scored questions and submitted project reference forms set forth in Part IV and V of the Prequalification Questionnaire and, if interviews of Project References were conducted, for the Project Reference interviews.
- M. **Reference Interviews.** In the RFQ, the County reserved the right, but assumed no obligation, to contact and interview any person or organization identified in Applicant's response to Part V, A of the Prequalification Questionnaire concerning the Applicant's past performance on its Project References. Interviews were conducted in accordance with the rules for interviews set forth in Part V, C of the Prequalification Questionnaire following a pre-set list of questions attached to the RFQ. Incorrect or non-current contact information provided in response to a request for a Project Reference was, at the sole discretion of County, treated as a failure by the Applicant to provide a complete response, resulting in either a reduction in Applicant's score or disqualification.
- N. **Additional Investigations.** In addition to the County's contacting the Project References listed in Applicant's responses to Part V of the Prequalification Questionnaire, the County, in the RFQ, reserved the right, but not the obligation, before or after an Applicant had been prequalified, to investigate the facts or circumstances of any response by an Applicant, including financial information, in order to confirm the accuracy and completeness of the information provided.

Notice of Prequalification. The County issued a notice ("Notice of Prequalification") to Applicants who successfully prequalified. Bid(s) received in the second phase RFP from any Contractor(s) not approved as prequalified were not considered and were listed as not responsive.

Criteria for Bid Evaluation

The RCSO has a written Best Value Procurement Procedure document that was included with the Request for Qualifications (RFQ) and the Request for Proposal (RFP) documents. This document summarizes procedures, required criteria and scoring by which responses to the RFQ and RFP solicitations for responses to be evaluated. The RCSO also has a written Code of Conduct & Ethics for evaluators and facilitators participating in the evaluation process. Prior to evaluating RFQ and/or RFP responses, evaluators and facilitators were required to read the Code of Conduct & Ethics, and with their signature acknowledge they reviewed and understood what was required of them during the evaluation process. The financial considerations relating to the award were not considered or scored until the conclusion of the RFQ scoring and notice of prequalification.

The RCSO Best Value Procurement Procedure establishes procedural roles and responsibilities in Best Value Procurement for selecting a bidder on the basis of best value for a construction project in excess of \$1,000,000 or for individual annual contracts for repair, remodeling, or other repetitive work to be done according to unit prices utilizing the best value construction contracting method as the basis of award.

While the Best Value methodology requires more up-front time to conduct as compared to the traditional lowest-bidder approach, the investment of additional time yields significant benefits to the County, including higher quality contractors and long-term collaborative partnerships with awarded contractors. This allows the County to complete and deliver more construction projects in a shorter time frame. Combining the Best Value methodology with individual annual contracts such as Job Order Contracting, reduces the number of yearly solicitations the County conducts, saving administrative time and soft costs as these contracts are established for a possible three-year duration. The RCSO's JOC program has been highly successful in great part due to the Best Value Methodology, allowing our growing program to deliver more than \$16 Million in construction volume over the last 2.5 years with two solicitations. The RCSO anticipates contracting approximately twenty million dollars to twenty-five million dollars in Capital Improvement Projects (CIP) projects annually using the Best Value JOC program.

Selection Committee (Evaluation Team):

The County established a Selection Committee of key County stakeholders and expert consultants with project and industry knowledge to evaluate the received proposals properly, fairly and impartially. This committee contained a minimum of 3 and no more than 10 members. These members had no contact with any potential bidders from the time of issuance of the RFQ to the final recommendation to the Board of Supervisors for the project award in accordance with the Code of Conduct and Ethics.

Criteria and Scoring Summary:

The following is a summary of the qualification information to be required and corresponding scoring structure. More detailed information on which the scoring was based was incorporated into the RFQ and RFP documents. A contractor's total score for use in the final "Best Value" determination will be a cumulative of both the RFQ and RFP scores. The prequalified contractors were issued the complete Request for Proposal and were invited to submit a proposal for the Best Value JOC contracts.

RFQ - 480 pts

- Essential Requirements Pass/Fail
 - Includes evidence of necessary licenses, insurance, eligibility to work on Public Works projects

- Interview Questions 100 pts
- Performance History 150 pts
 - Safety, Prevailing Wage Legal issues, Claims
- Project Experience 230 pts

RFP - 100 pts

- Demonstrated Management Competency 25 pts
- Financial Condition 10 pts
- Labor Compliance 15 pts
- Safety Record 10 pts
- Relevant Experience 40 pts

Assessment of Completed Projects

An assessment of the project performance for the RCSO's task orders completed under the awarded Best Value JOC contracts is included as Attachment A to this report.

Conclusion

The use of the best value construction contracting method to award individual annual contracts, such as Job Order Contracts (JOC) has been very advantageous to RCSO and the County. Since 2021, the Best Value JOC Program has allowed the RCSO to support \$15.3M in construction projects. Of this amount, RCSO completed 38 projects in the amount of \$11.4M and \$3.9M of projects are in pending status. Because of its great success, the program was expanded in 2023 to include more trades and more awarded contractors; this will allow the RCSO to undertake more construction projects each year. Using Best Value JOC allows the RCSO to more expeditiously complete construction projects for the benefit of its residents, by allowing the RCSO the opportunity to solicit the bidding of multiple projects using a single, competitively bid and awarded JOC contract. Best Value JOC also allows the County to have better cost control during procurement and construction. The collaborative relationships between the RCSO's staff and the Best Value JOC contractors provide better innovation and decision making that can enhance the overall project cost and delivery. Based on the success and effectiveness of this pilot program, the RCSO is a strong supporter of the Best Value methodology and we look forward to the permanent enactment of the statute allowing all California counties to utilize this method for their many construction needs.

Attachment A: Assessment of Completed Projects V1.2

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Project Details						Project Manager Assessment of Completed Projects		
Item #	Job Order #	Job Order Title	Construction Start	Construction End	P.O. Amount	Assessment of Project Performance	Were there any delays? If so, provide explanation and how contractor recovered.	Were there any cost increases? If so, provide explanation on how this was addressed/mitigated.
			Planned	Planned				
			Actual	Actual				
PM: Ana Karen Loera								
1	2021EL-AMTEK-02-01.00	RSO-PMO-21-293 SCF Keycard Reader at Various Locations	11/7/2022 11/7/2022	01/06/23 04/04/23	\$59,852	Good project performance - deliverables on-time, in-budget with minimal issue(s), lessons-learned.	Good outcome – Minimal project delays experienced within this project.	Project within total budget. No cost increases
2	2021EL-AMTEK-02-02.00	RSO-PMO-22-051 CCMU Keycard Access & Speaker	9/6/2022 10/4/2022	10/21/22 04/17/23	\$47,689	Good project performance - deliverables on-time, in-budget with minimal issue(s), lessons-learned.	Good outcome – Minimal project delays experienced within this project	Project not within total budget. Unforeseen Project issue, Project funds increased by \$3,169.15.
3	2021GB-CTG-02-08.00	RSO-PMO-22-033 SCF Trash Compactor Utilities	10/10/2022 10/31/2022	12/12/22 12/08/22	\$13,024	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
4	2021GB-CTG-02-10.00	RSO-PMO-22-063 SCF Sergeants Office Remodel	10/17/2022 11/7/2022	12/16/22 12/05/22	\$31,778	Good project performance - deliverables on-time, in-budget with minimal issue(s), lessons-learned.	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
5	2021GB-Dalke-02-05.00	RSO-PMO-23-025 SCF Laundry Exterior Wall Facade Replacement, New interior wall and Evap. Switch..	4/17/2023 5/8/2023	07/26/23 08/24/23	\$182,807	Good project performance - on-time, in-budget with minimal issue(s), lessons-learned.	Good outcome – Minimal project delays experienced within this project	Project within total budget. Contingency and Escalation funds utilized

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			Planned Actual	Planned Actual				
PM: Ana Karen Loera								
6	2021GB-Dalke-02-05.01	RSO-PMO-23-025 SCF Laundry Exterior Wall Facade Replacement Supplemental #1	10/30/2023 10/25/2023	11/20/23 12/18/23	\$16,799	Good project performance - deliverables on-time, in-budget with minimal issue(s), lessons-learned.	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized
7	2021GB-HYM-02-05.00.01	RSO-PMO-22-028 SCF Remodel Housing Units Supplemental #1	4/13/2023 4/13/2023	04/27/23 04/27/23	\$49,443	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized
8	2021GB-HYM-02-05.00	RSO-PMO-22-028 SCF Remodel Housing Units	1/30/2023 2/6/2023	04/14/23 04/21/23	\$297,716	Good project performance - deliverables on-time, in-budget with minimal issue(s), lessons-learned.	Good outcome – Minimal project delays experienced within this project	Project within total budget. Contingency and Escalation funds utilized
9	2021-GB-MIK-01-04.00	RSO-PMO-21-173 CBDC - ADA Compliant Dayroom Tables	7/11/2022 11/14/2022	10/17/22 01/31/23	\$14,473	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
					\$713,581			

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			Planned Actual	Planned Actual				
PM: Antonio Salcido								
10	2021EL-Amtek-03-05.00	RSO-PMO 21-105 SCF 47 CCTV	8/14/2023 8/7/2023	11/12/23 08/22/23	\$408,101	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
11	2021GB-Dalke-01-01.00	RSO-PMO-21-235 BCTC- Shooting Range - Portable Utility Connection.	12/27/2021 1/31/2022	02/24/22 05/03/22	\$180,317	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
12	2021GB-Dalke-01-01.01	RSO-PMO-21-235 BCTC- Shooting Range - Portable Utility Connection Supplemental #1	5/30/2022 6/13/2022	06/10/22 06/13/22	\$15,038	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
13	2021GB-Dalke-02-02.00	RSO-PMO-21-195,21-275,21-280,21-225 &21-096 CCMU Northern Parking Lot Expansion/Upgrade & Camera Additions	10/3/2022 10/24/2022	02/03/23 07/25/23	\$650,023	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
14	2021GB-Dalke-02-02.01	RSO-PMO-22-096 and RSO-PMO-21-225 CCMU Northern Parking Lot Expansion/Upgrade & Camera Additions - Supplemental #1	1/16/2023 1/16/2023	01/31/23 08/08/23	\$39,508	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases

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			Planned Actual	Planned Actual				
PM: Antonio Salcido								
15	2021ME-PanPacific-03.10	RSO PMO 23-142 Sheriffs Aviation East - Repair and/or Replacement of Jet Fuel Tank	11/13/2023 10/24/2023	12/13/23 10/31/23	\$35,837	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
16	2021ME-PanPacific-02-01.00	RSO PMO-21-051 SCF A/C Split System in Pods 8,9,10, 11..	4/10/2023 4/10/2023	05/10/23 06/13/23	\$98,548	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
17	2021ME-PanPacific-02-03.00	RSO-PMO-23-043 PSEC Estelle and Margarita - 4 Generator Replacement	10/23/2023 11/27/2023	12/15/23 01/23/24	\$286,107	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
18	2021ME-PanPacific-02-03.01	RSO-PMO-23-043 PSEC Estelle and Margarita - 4 Generator Replacement Supplemental	12/11/2023 12/19/2023	01/10/24 01/31/24	\$9,934	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
19	2021ME-PanPacific-02-07.00	RSO-PMO 23-048 Perris Station - Toilet Base Repairs	9/1/2023 1/3/2024	10/01/23 01/09/24	\$17,706	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases

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			Planned Actual	Planned Actual				
PM: Antonio Salcido								
20	2021GB-HYM-01-01.00	RSO-PMO-21-233 Perris Station New Flooring In Report Writing Room.	2/14/2022 1/31/2022	03/07/22 05/18/22	\$29,899	Poor project performance, workmanship and ability to correct in timely manner	Fair Outcome - Vendor in financial distress. Project completed by Bonding Co. - lessons-learned.	Project within total budget. Contingency and Escalation funds utilized. Bonding Co. Completed.
					\$1,771,018			
PM: Claudia Bell								
21	2021GB-CTG-02-13.00	RSO PMO-23-010 Sheriffs PMO Tenant Improvement	6/1/2023 6/1/2023	07/31/23 07/26/23	\$368,874	Fair project performance without impact to budget or schedule with lessons learned	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
22	2021GB-CTG-02-13.00.01	RSO PMO-23-010 Sheriffs PMO Tenant Improvement	7/12/2023 10/10/2023	08/11/23 10/10/23	(\$8,064)	Fair project performance without impact to budget or schedule with lessons learned	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
23	2021GB-CTG-02-14.00	RSO-PMO-23-033 PSB Tenant improvement, 5th Flr.. Riverside Center Building	5/10/2023 5/10/2023	07/09/23 07/09/23	\$245,478	Fair project performance without impact to budget or schedule with lessons learned	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
24	2021GB-CTG-02-14.00.01	RSO-PMO-23-033 PSB Tenant improvement Supplemental #1 , 5th Flr.. Riverside Center Building	7/17/2023 9/19/2023	08/16/23 09/19/23	\$19,195	Fair project performance without impact to budget or schedule with lessons learned	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
					\$625,483			

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			Planned Actual	Planned Actual				
PM: Dan Franco								
25	2021GB-CTG-02-06.00	RSO-PMO-21-290 Palm Desert Station - Secured Vehicle Storage	9/19/2022 10/18/2022	11/18/22 11/14/22	\$161,284	Good project performance - on-time, in-budget with minimal issue(s), lessons-learned.	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
26	2021GB-Dalke-02-03.00	RSO-PMO-21-131 Forensics West (Perris) Bullet Recovery System	1/30/2023 1/30/2023	04/30/23 04/27/23	\$182,467	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized
27	2021GB-Dalke-02-03.00.01	RSO-PMO-21-131 Forensics West (Perris) Bullet Recovery - Supplemental #1	6/26/2023 8/14/2023	07/14/23 09/15/23	\$11,353	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized
28	2021GB-Dalke-02-04.00.01	RSO-PMO-21-130 Forensics East (Thermal) Bullet Recovery - Supplemental #1	6/26/2023 8/18/2023	07/14/23 09/15/23	\$24,278	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized
29	2021GB-Dalke-02-04.00	RSO-PMO-21-130 Forensics East (Thermal) Bullet Recovery System	1/30/2023 1/30/2023	05/30/23 05/28/23	\$293,590	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized

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			Planned Actual	Planned Actual				
PM: Dan Franco								
30	2021GB-Vincor-01-01.00.01	RSO-PMO-21-075 JBDC Overhead Structure Supplemental	9/5/2022 9/5/2022	09/12/22 09/12/22	\$55,045	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized Unforeseen Issue
31	2021GB-Vincor-01-01.00	RSO-PMO-21-075 JBDC Overhead Structure	3/31/2022 3/31/2022	09/12/22 04/12/23	\$1,883,815	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Good outcome – Minimal project delays. Vendor addressed fabrication issue promptly.	Project within total budget. Contingency and Escalation funds utilized Unforeseen Issue
32	2021EL-AMTEK-02-03.00	RSO-PMO-21-266 Coroner West Parking lot improvements	5/1/2023 5/22/2023	07/30/23 03/14/24	\$2,544,325	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays. Overall plan approval was extended due to the addition of acquiring the easement property from USPS.	Project within total budget. Contingency and Escalation funds utilized.
33	2021EL-AMTEK-02-03.00.01	RSO-PMO-21-266 Coroner West Parking Lot Supplemental #1	3/6/2024 3/6/2024	03/14/24 03/14/24	\$120,498	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. Contingency and Escalation funds utilized
					\$5,276,655			

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			Planned Actual	Planned Actual				
PM: Frank Gonzales								
34	2021GB-CTG-02-03.00	RSO-PMO-21-328 Dispatch Central - Reconfigure Existing Women's Locker Room	11/7/2022 1/30/23	02/06/23 6/14/23	\$154,488	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
35	2021GB-CTG-02-03.01	RSO-PMO-21-328 Dispatch Central - Reconfigure Women's Locker Room Supplemental	3/8/2023 2/27/2023	07/11/23 07/11/23	\$22,756	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
36	2021GB-CTG-02-03.02	RSO-PMO-21-328 Dispatch Central - Existing Women's Locker Supplemental #2	8/1/2023 7/26/2023	08/06/23 07/26/23	\$1,973	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
37	2021GB-CTG-02-15.00	RSO-PMO-23-019 Dispatch Central Roofing Improvement	9/18/2023 9/22/2023	10/13/23 11/01/23	\$204,634	Fair project performance without impact to budget or schedule with lessons learned	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
					\$383,851			
PM: Matthew Flores								
38	2021EL-Baker-01-01.00	RSO-PMO-21-091 RPDC Transport, Dock & Intake Security Cameras	5/2/2022 5/16/2022	07/05/22 07/29/22	\$86,141	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases

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			Planned Actual	Planned Actual				
PM: Matthew Flores								
39	2021GB-CTG-02-02.00	RSO-PMO-22-147 SCF Day Room Window Tint	10/10/2022 11/15/2022	12/09/22 11/27/22	\$157,972	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
40	2021-GB-CTG-01-04.00	RSO-PMO-21-111, CBDC - Dayroom Window Tint	6/27/2022 6/27/2022	07/29/22 09/06/22	\$62,962	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
41	2021GB-CTG-02-12.00	RSO-PMO-21-108, JBDC - Dayroom Window Tint	11/7/2022 11/22/2022	01/06/23 03/18/23	\$137,404	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
42	2021GB-HYM-01-02.00	RSO-PMO-21-056 RPDC - Kitchen Restrooms Remodel	02/21/2022 7/12/2022	07/22/22 07/14/22	\$33,309	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
43	2021GB-HYM-01-02.00.01	RSO-PMO-21-056 RPDC - Kitchen Restrooms Remodel Supp #1	7/18/2022 7/12/2022	07/22/22 07/14/22	\$5,336	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
44	2021GB-MIK-01-02.00	RSO-PMO-21-174 RPDC - 7th Floor Inmate Showers Renovation	4/25/2022 10/18/2022	06/20/22 02/03/23	\$46,561	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
45	2021GB-MIK-01-02.00.01	RSO-PMO-21-174 RPDC - 7th Floor Inmate Showers Renovation Supplemental	10/26/2022 10/18/2022	11/25/22 02/03/23	\$4,789	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases

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			Planned Actual	Planned Actual				
PM: Matthew Flores								
46	2021GB-MIK-01-02.00.02	RSO-PMO-21-174 RPDC - 7th Floor Inmate Showers Renovation Supplemental #2	1/3/2023 1/3/2023	01/16/23 02/03/23	\$3,614	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
47	2021GB-MIK-01-03.00.02	RSO-PMO-21-264 Supplemental #2 Coroner West Electrical CT Scanner Trailer-Perris	9/29/2022 6/27/2022	10/03/22 08/09/22	\$1,462	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
48	2021GB-MIK-01-03.00.01	RSO-PMO-21-264 Coroner West Electrical CT Scanner Trailer Supplemental	7/28/2022 9/19/2022	08/01/22 09/20/22	\$2,563	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
49	2021GB-MIK-01-03.00	RSO-PMO-21-264 Coroner West Electrical CT Scanner Trailer-Perris	6/20/2022 6/27/2022	08/05/22 08/09/22	\$60,670	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
50	2021GB-MIK-02-08.00	RSO PMO-21-330 Blythe Jail - Renovate Kitchen and Walk-In Cooler	7/17/2023 9/11/2023	09/15/23 11/30/23	\$192,556	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
51	2021GB-Vincor-02-07.00.01	RSO-PMO-21-299 CBDC - Admin Area and Restroom Supplemental #1.-.	8/1/2023 7/14/2023	08/15/23 07/14/23	\$24,971	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases

Attachment A: Assessment of Completed Projects V1.2

Attachment A: Assessment of Completed Projects V1.2								
Project Details						Project Manager Assessment of Completed Projects		
Item #	Job Order #	Job Order Title	Construction Start	Construction End	P.O. Amount	Assessment of Project Performance	Were there any delays? If so, provide explanation and how contractor recovered.	Were there any cost increases? If so, provide explanation on how this was addressed/mitigated.
			Planned	Planned				
			Actual	Actual				
PM: Matthew Flores								
52	2021GB-Vincor-02-07.00	RSO-PMO-21-299 CBDC - Admin Area and Restroom Renovation	3/20/2023 3/27/2023	06/19/23 06/22/23	\$319,258	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
53	2021GB-HYM-01-02.00	RSO-PMO-21-056 RPDC - Kitchen Restrooms Remodel	2/21/2022 3/7/2022	04/06/22 07/01/22	\$33,309	Good project performance - on-time, in-budget with minimal issue(s).	Exceptional outcome - No project delays experienced within this project.	Project within total budget. No cost increases
					\$1,172,877			
PM: Tom Tran								
54	2021GB-HYM-02-03.00	RSO-PMO-21-276 & 277 South West Station - Booking Area and Storage Conversion to Report Writing Room	10/10/2022 1/23/2023	01/09/23 12/19/23	\$182,472	Poor project performance during established work. Vendor faded away, due to financial distress.	Fair Outcome - Completed by Bonding Co. - with lessons-learned.	Project within total budget. No cost increases
55	2021GB-HYM-01-04.00	RSO-PMO-21-303 CBDC Padded cells and Sobering Room Cells	7/11/2022 11/14/2022	09/12/22 01/10/23	\$231,227	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
56	2021GB-Vincor-01-02.00	RSO-PMO-22-057/058 Removal & Replacement of Video Visitation System at SCF & JBDC	5/16/2022 6/1/2022	06/24/22 08/02/22	\$223,004	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases

Attachment A: Assessment of Completed Projects V1.2

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Project Details						Project Manager Assessment of Completed Projects		
Item #	Job Order #	Job Order Title	Construction Start	Construction End	P.O. Amount	Assessment of Project Performance	Were there any delays? If so, provide explanation and how contractor recovered.	Were there any cost increases? If so, provide explanation on how this was addressed/mitigated.
			Planned	Planned				
			Actual	Actual				
PM: Tom Tran								
57	2021GB-Vincor-02-06.00	RSO-PMO-21-218 CBDC Training Room Expansion	3/6/2023 4/10/2023	06/14/23 12/19/23	\$772,071	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
58	2021GB-Vincor-02-06.01	RSO-PMO-21-218 CBDC Training Room Expansion - Supplemental #1	9/19/2023 9/19/2023	10/19/23 10/25/23	\$56,119	Exceptional project performance - deliverables on-time, in-budget, without issue(s).	Good outcome – Minimal project delays experienced within this project	Project within total budget. No cost increases
					\$1,464,893			
TOTAL COMPLETED:					\$11,408,358			